

5/10/2023 – SEMSCO Meeting – Troy, N.Y.
NEW YORK STATE
DEPARTMENT OF HEALTH
STATE TRAUMA EMERGENCY MEDICAL
SERVICES COUNCIL MEETING

DATE: May 10, 2023
TIME: 2:03 p.m.
CHAIR: Mark Philippy
LOCATION: Hilton Garden Inn
Ferris Ballroom
235 Hoosick Street
Troy, New York

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

5/10/2023 – SEMSCO Meeting – Troy, N.Y.
(The meeting commenced at 2:03 p.m.)
CHAIR MCEVOY: Okay. We'll call the meeting of SEMSCO, May 10th, 2023, to order. If we could all stand for the Pledge of Allegiance.
(Pledge of Allegiance).
CHAIR MCEVOY: If you could remain standing for a moment of silence for our departed members. Thank you. Could we have the roll call?
MS. ALLEN: Alison Berg.
MS. BERG: (No response).
Ms. ALLEN: Steven Katie.
MS. KATIE: (No response).
MS. ALLEN: Scott Clark.
MR. CLARK: (No response).
MS. ALLEN: Dr. Crupi.
MR. CRUPI: Here.
MS. ALLEN: Mark Deavers.
MR. DEAVERS: Present
MS. ALLEN: Don Duval.
MR. DUVAL: Here.
MS. ALLEN: Michelle Forness.
MS. FORNESS: Here.
MS. ALLEN: Carl Gandulfo.
MR. GANDULFO: Gandulfo. Present.

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
2 APPEARANCE:
3 RYAN GREENBERG
4 VALARIE OZGA
5 THERESA ALLEN
6 LEWIS MARSHALL
7 DAVID VIOLANTE
8 MICKEY FORNESS
9 MARYANNE PORTORO
10 DAVID SIMMONS
11 GREGORY GILL
12 ANDREW KNOLL
13 DONALD DOYNOW
14 YADIDYAH LANGSAM
15 AL KIM
16 AL LEWIS
17 CHAD SMITH
18 THERESA HAMILTON
19 CHRISTOPHER SMITH
20 SCOTT CLARK
21 WAJH KAZKI
22 JOHN MORLEY
23 MARK PHILIPPY
24 CARLA SIMMONS
25 DON DUVAL
JEFF RABRICH
MARK DEAVERS
ROBERT MCCARTIN
MICHAEL REDLENER
ELIZABETH MCGOWN
DON HUDSON

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

5/10/2023 – SEMSCO Meeting – Troy, N.Y.
MS. ALLEN: Gregory Gill.
MR. GILL: Here.
MS. ALLEN: Jason Haag.
MR. HAAG: Jason Haag. Present.
MS. ALLEN: Teresa Hamilton.
MS. HAMILTON: Present.
MS. ALLEN: Donald Hudson.
MR. HUDSON: Hudson. Present.
MS. ALLEN: Dr. Isaacs.
MR. ISAACS: Isaacs. Present.
MS. ALLEN: Al Kim.
MR. KIM: Al Kim. Present
MS. ALLEN: Steve Kroll.
MR. KROLL: Steve Kroll. Present.
MS. ALLEN: Andrew Knoll.
MR. KNOLL: Andrew Knoll. Present.
MS. ALLEN: Jarod Kutzen.
MR. KAZMI: (No response).
MS. ALLEN: Al Lewis.
MR. LEWIS: Al Lewis. Present.
MS. ALLEN: William Masterson.
MR. MASTERTON: William Michael Masterton. Present.
MS. ALLEN: Mike McEvoy.

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 **CHAIR MCEVOY:** McEvoy. Present.
 3 **MS. ALLEN:** Elizabeth McGown.
 4 **MS. MCGOWN:** Elizabeth McGown.
 5 Present.
 6 **MS. ALLEN:** Mark Phillippy.
 7 **MR. PHILLIPPY:** Phillippy. Present.
 8 **MS. ALLEN:** Maryanne Portoro.
 9 **MS. PORTORO:** Maryanne Portoro.
 10 Present.
 11 **MS. ALLEN:** Dr. Rabrich.
 12 **MR. RABRICH:** Rabrich. Present.
 13 **MS. ALLEN:** Dr. Redlener.
 14 **MR. REDLENER:** Redlener. Present.
 15 **MS. ALLEN:** David Simmons.
 16 **MR. SIMMONS:** David Simmons. Present.
 17 **MS. ALLEN:** Carla Simmons.
 18 **MS. SIMMONS:** Carla Simmons.
 19 Present.
 20 **MS. ALLEN:** Christopher Smith.
 21 **MR. SMITH:** Christopher Smith.
 22 Present.
 23 **MS. ALLEN:** Chad Smith.
 24 **MR. SMITH:** Chad Smith. Present.
 25 **MS. ALLEN:** And David Violante.

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 **MR. VIOLANTE:** David Violante.
 3 Present.
 4 **MS. ALLEN:** Roll call complete. We
 5 have quorum.
 6 **CHAIR MCEVOY:** Thank you. The minutes
 7 from the February 8th meeting have been posted. I
 8 would take a motion to approve those.
 9 **MR. GANDULFO:** Carl Gandulfo. I make
 10 the motion.
 11 **MS. MCGOWN:** Elizabeth McGown. Will
 12 second.
 13 **CHAIR MCEVOY:** Any discussion,
 14 corrections? If not, all in favor of approving the
 15 minutes signify by raising your hand. Any opposed?
 16 (No response).
 17 **CHAIR MCEVOY:** Any abstentions? One
 18 abstention. Motion is approved.
 19 Correspondence. I had a couple of
 20 pieces of correspondence, which I was copied on that
 21 were basically pertaining to the budget, and I passed
 22 those along to the commissioner's office to send up
 23 to the governor's office and so I'm not going to read
 24 those here because that already has been done.
 25 Chairman's report. A couple things I

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 want to mention. First thank you all for taking your
 3 time to be here the last day and a half -- two days,
 4 actually. For some of you longer. I really
 5 appreciate your time and your commitment to State EMS
 6 and everything that you do. I want to mention to the
 7 folks that are sitting around the room at the other
 8 tables that there's an open invitation for you to
 9 join committees. So we spoke to a couple people that
 10 have been attending for a while and sitting in the
 11 peanut gallery and learned that they weren't aware
 12 that they could actually be on a committee. So if
 13 you have an interest in serving on a committee, you
 14 have people at home who are interested in
 15 participating by serving on a committee, please let
 16 myself or Ryan know so that we can get you involved
 17 in that. We certainly would like to expand the
 18 participation in our various committees.
 19 Some decorum just from looking at the
 20 meetings yesterday. At this table are people who are
 21 participating in the meeting itself. So, if you're
 22 sitting at this table, you are a member of today,
 23 SEMSCO earlier today, SEMAC yesterday, the various
 24 committees and if you're not on one of those
 25 committees, then you should be sitting in the -- the

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 aisles or rows that are around here. So, something
 3 just to keep in mind. It confused some folks
 4 yesterday about who was sitting around the table and
 5 who was actually on a committee and who wasn't on a
 6 committee.
 7 I'll mention, and Brian will probably
 8 reiterate this, the EMS memorial is coming up in two
 9 weeks, and it'll be at eleven a.m., at the Empire
 10 State Plaza. There's some information posted on the
 11 Bureau website about that and if you're bringing in a
 12 vehicle, Valerie needs to know about that ahead of
 13 time.
 14 And I'll also call out Doug Sambrook
 15 (phonetic spelling) for an amazing email that he sent
 16 me shortly after our last council meeting,
 17 complaining about one of the requirements that we had
 18 set in training in ED for Hazmat awareness training
 19 and offering a solution to what he considered to be
 20 an inappropriate class and I'd love to get a message
 21 from somebody criticizing something with a solution
 22 to their problem and so I passed this along to
 23 training in ED, and they're working on making an
 24 adjustment to that. But I think that's a model for
 25 everything that happens here is have a -- have a

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 problem and a solution.
 3 I also obviously have heard the
 4 discussion at the various committees on the Part S
 5 and we really have some very significant things that
 6 were in the approved budget: A significant increase
 7 in the -- in the power and the duties of this body; a
 8 significant increase in the power and duties of the
 9 REMSCOs; the development of performance standards,
 10 not only for EMS, but for emergency medical dispatch
 11 as well, that needs to come from this Body in
 12 conjunction with the REMSCOs. Some accountability
 13 through those various standards, a recruitment
 14 campaign that's funded now to take place over the
 15 course of the next year or so, mental health and
 16 wellness training, and mental health and wellness
 17 activities for our responders and members of
 18 volunteer ambulance services able to participate in
 19 the State health insurance system as well as a big
 20 jump in Medicaid reimbursement, which Rich Brandt
 21 just talked about a little while ago at the SEMAC
 22 meeting.
 23 So there's a lot of work that needs to
 24 be done here. We have a meeting of the executive
 25 committee scheduled next week to talk about how the

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 various committees will pick up some of the parts of
 3 that that need to be developed and they need to be
 4 developed quickly because there's money behind them
 5 that needs to be spent. So that was quite a -- a
 6 victory for EMS and the State. We'll talk a little
 7 bit later about some of the other components that
 8 were in Part S that didn't make it, but I think it's
 9 important for this body to recognize that this is a -
 10 - a collegial effort between the REMSCOs, the SEMAC,
 11 the SEMSCO, and the Bureau in order to get these
 12 things accomplished and that -- that's the way it's
 13 spelled out in the -- the legislation.
 14 Bylaws. I put some bylaws up on
 15 Boardable for people to consider. This came from a
 16 suggestion from our parliamentarian at the last
 17 meeting since the Bylaws Committee originally started
 18 working on this about six years ago, came up with a
 19 final product about four years ago, went to Division
 20 of Legal Affairs, and then crickets for four years.
 21 So we pulled those out and put them on Boardable so
 22 that we could discuss them and vote on them today.
 23 And lo and behold, I got quite a lot of comments from
 24 Division of Legal Affairs about the proposed bylaws,
 25 as well as was informed yesterday that the State has

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 templates for councils that can be used for their
 3 bylaws and this is a level one council. SEMAC is a
 4 level two council, and they have templated bylaws
 5 that could be used for those councils and so what I'm
 6 going to do is propose that we -- not table, but --
 7 **DIRECTOR GREENBERG:** Postpone.
 8 **CHAIR MCEVOY:** -- postpone action on
 9 the bylaws until the September meeting and I would
 10 like to create an interim bylaws committee to look at
 11 all this information that we got from Division of
 12 Legal Affairs and DOH. And I would like to voluntold
 13 Mark Phillippy, Dr. Marshall and -- and Terry
 14 Hamilton to work with me to get that done so that we
 15 can deliver to you in September a better proposal
 16 than what is currently on the -- on the books. So I
 17 don't know if it's appropriate to vote on that now or
 18 save that for new business, but that would be my
 19 motion.
 20 **MR. DUVAL:** Also, consider this to be
 21 number one -- first on the announcements.
 22 **CHAIR MCEVOY:** On the mic.
 23 **MR. DUVAL:** Dr. Langsome said you
 24 could consider this to be the first announcement of a
 25 bylaws change.

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 **MR. DUVAL:** Right. And you can put me
 3 on the committee as well if you'd like.
 4 **CHAIR MCEVOY:** All right. Lastly,
 5 Michael Quinn wanted to say a few words. He's
 6 represented FASNY on the State council for many, many
 7 years. This is going to be his final meeting with us
 8 and he thought he would take a couple moments to say
 9 a few words.
 10 **MR. QUINN:** Thank you, Mike. I was
 11 appointed to this council in 1989 by Dr. Axelrod.
 12 The meeting that we had was a walkup on a warehouse
 13 in Fuller Road. It was not accessible to the
 14 handicapped unless you carried them up the steps.
 15 There are approximately, looking around this room,
 16 there was approximately three hundred percent more
 17 people in this room than there was in that room.
 18 Okay? And in fact, staff members, I think if you
 19 count them all up here, they outnumbered who was part
 20 of the meeting at that time. Okay. I've enjoyed
 21 meeting with all the -- all the people over the
 22 years. I've been either on the council or an
 23 alternate for most of those times. And one of the
 24 primary things that got accomplished when I was on --
 25 initially on was the 1992 -- what is it -- 1992, if

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 you look. We even printed and handed out the copies
 3 of that, okay? Revision. Because of that revision,
 4 there is now a SEMAC. There are a lot of other
 5 things such as -- such as minimum standards. One of
 6 FASNY's primary thing was if you're going to set
 7 minimum standards, you had better have a dedicated
 8 training fund for the people. That is in there,
 9 okay? Other than that, I've enjoyed working with all
 10 of the various people, and sometimes they get --
 11 people get the wrong impression of what's going on.
 12 Quite a number of years ago, we had a little bit of a
 13 contention on a piece of equipment that was supposed
 14 to be carried on ambulances, and a lot of discussion
 15 came up on that, and I made a motion, which got
 16 carried, and as we were leaving the meeting, one of
 17 the physicians said to me, why do you firemen care
 18 about the proprietary ambulance people? I said we're
 19 all in the same business. Okay? So wherever you go,
 20 whatever you're looking at, just remember, we're all
 21 in the same business. We got to look after each
 22 other. Thank you.

23 **CHAIR MCEVOY:** Thank you.
 24 (Board Members clapping)
 25 **CHAIR MCEVOY:** Thank you very much for

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 your many years of service. The first vice chairman?
 3 Where is he? Well, there he is. Do you have a
 4 report?
 5 **MR. HAAG:** No report, Mr. Chair. Just
 6 again huge amount of thanks to Michael Quinn for his
 7 years of service. He has -- he's certainly been a
 8 mentor to me, both at SEMSCO and at the FASNY, EMS
 9 committee, and his -- his knowledge that he has and
 10 that he has passed down is -- is absolutely
 11 priceless. And he has done a phenomenal job over his
 12 multiple decades of service to fire and EMS, both in
 13 New York State. So again, thank you to Michael
 14 Quinn.

15 **CHAIR MCEVOY:** Thank you. Second vice
 16 chair. David.

17 **MR. VIOLANTE:** No other report from me
 18 as well. The items that we had talked about in
 19 previous committees, I think will come up for
 20 discussion in relation to CS waste issues that we've
 21 noticed in the Hudson Valley and -- and -- and maybe
 22 around the State. But also thanks to Mike. He comes
 23 from the Hudson Valley, he's done a lot of work for
 24 us in Dutchess County especially. And for all of his
 25 work over the years, thanks again, Mike.

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 **CHAIR MCEVOY:** And then EMS staff
 3 report. Ryan.

4 **DIRECTOR GREENBERG:** Well, you went
 5 through some of it. I appreciate that and I know now
 6 not to go into Amy's things because she'll talk --
 7 talk about her topics. But I -- I just want to say
 8 thank you to everybody around the table who was a
 9 part of -- you know, Part S and -- and providing
 10 feedback and just everything that went with it. You
 11 know, we really, it is -- it's an exciting time for
 12 EMS. It's an exciting time when we look at -- you
 13 know, the EMS sustainability study and -- you know,
 14 what has come out of Part S -- you know, and what
 15 made it into the final legislation. You know, we are
 16 continuing to move things forward. When we look at
 17 Part S and we talk about -- you know, many of the new
 18 things that -- that are expectations. The expansion
 19 of roles and responsibilities of the SEMSCO, the
 20 expansion of opportunities and things for the REMSCOs
 21 based on SEMSCO's requests, and -- you know, one --
 22 there are many just really exciting things. We talk
 23 about recruitment and retention, mental health and
 24 wellbeing, which we all know is a big one and -- you
 25 know, the system and agency performance standards,

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 and I know I've spoken about this a lot in the past
 3 two days, but there are a number of people who are
 4 hopefully joining us from home or at work.

5 But the system and agency performance
 6 standards really has the ability to do so many things
 7 in such a positive way. It has the ability to look
 8 at where sustainability is needed and add
 9 sustainability or benchmarks into it. Looking at
 10 things from a system point of view, looking at agency
 11 point of views, understanding that if an agency --
 12 you know, can only get out twenty percent of the
 13 time, that affects the system and is there a standard
 14 or performance. And sometimes that performance
 15 standards helps an agency improve too. Maybe they
 16 need to go to a town or a locality or somewhere else
 17 to help with -- you know, to -- to meet that standard
 18 or to get that benchmark. But without that standard
 19 being there, they may get told, well, do the best
 20 that you can. So setting standards can be a really
 21 positive thing in being able to move a system forward
 22 as well as have that system unity. And so going
 23 through this past two days, talking to each of the
 24 committees, having each of the committees look and
 25 say, okay, what do we think would be helpful system

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 and agency performance standards that will help move
 3 us forward? These are things that -- you know, this
 4 terminology is just getting there. When we look at
 5 it and we start to think about it between now and
 6 September, keep thinking about it. Keep thinking
 7 about what that would look like. If you're watching
 8 and you're not here with us today, you know, please,
 9 you know, get those ideas to your REMSCOs who will
 10 bring it up to the SEMSCO. This is something that
 11 has the opportunity to really grow over the next
 12 couple of years. And hopefully, we'll start small
 13 and then -- you know, move it up and that -- you
 14 know, in the beginning, it might seem like, oh, well
 15 these are such, you know, big lifts or things like
 16 that and then over time you realize, well, these
 17 aren't that big of a lift at all because they've
 18 become -- you know, to kind of, to the norm. You
 19 know, Mike just brings up his years of service, and
 20 by the way thank you, Mike, for the incredible years
 21 of service on that one. But he also talked about --
 22 you know, what got us to having a SEMAC, what got us
 23 to setting other standards and minimum standards on
 24 training and the funding behind it sometimes too.
 25 So as we look forward to this, I think

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 there's a lot of great things I want to -- you know,
 3 obviously thank everybody here who helped make this
 4 happened. Thank the governor's office -- you know,
 5 for making this a priority on -- on the budget as
 6 well as -- you know, everyone else who helped -- you
 7 know, make this come to fruition.
 8 In addition to the system and agency
 9 standards as well as the recruitment and retention
 10 mental health, there's an EMS task force. In the EMS
 11 task force, we've learned over the past couple of
 12 years that when you need something in time of a
 13 disaster, you need it and then it's not something
 14 that -- the longer you wait for it, it becomes more
 15 challenging. We've also learned in -- in State world
 16 and county worlds and local municipalities, we can't
 17 just do things on -- you know, doesn't tend to happen
 18 quickly. Sometimes it's even days when we want it to
 19 be hours and so being able to now put together a
 20 State EMS task force that can respond to disasters,
 21 that can meet those community needs in hours as
 22 opposed to days. We look at the Buffalo snowstorm
 23 and things like that nature, when there was an
 24 opportunity to provide more resources and things and
 25 we look at counties that had EMS systems -- you know,

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 fold overnight, and what do we do for -- you know, a
 3 system in order to help in a short term to get
 4 something more stabilized into it? Task force and
 5 things like this are all opportunities to move
 6 forward, and we'll do that through a network of
 7 providers through the agencies that are out there
 8 right now, through partnering with them and picture
 9 fifty ambulance services around the State each saying
 10 -- you know, I'll accept payment for readiness and
 11 then when the time comes, we have fifty ambulances
 12 that we can pull at any moment. That's huge. That
 13 is changing the way that we look at things. It's
 14 changing our ability to be prepared. God forbid
 15 they're actually needed and be ready for it. And
 16 reality is there may be things that are even a bigger
 17 scale that need more than that, and that's when we
 18 would turn to our federal partners and work to bring
 19 in the national ambulance contract if we had to. But
 20 this allows us to be faster, more responsive and
 21 ready, and we keep talking about readiness, as we
 22 move forward.
 23 The last one, and again, same thing
 24 from last night. I don't have too much information
 25 on it, but I added in very exciting notes; a health

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 insurance eligibility for EMS agency – EMS ambulance
 3 agency members and this is one that we're going to
 4 have more information by September, but it's offering
 5 the opportunity for agency members to be eligible for
 6 health insurance and to have another option. And we
 7 talk about EMS sustainability and what adds to that.
 8 You know, we want to make sure that the people who
 9 are providing the care to so many also have a way to
 10 take care of themselves, and so really excited to see
 11 that one in here as well.
 12 There are two regulatory packets that
 13 -- that are in, hopefully, it'll be out for public
 14 comment this summer. That's the education one, based
 15 off the education and training committee
 16 recommendations, and the operations one, which is the
 17 equipment ones.
 18 On the education ones, I just want to
 19 echo what I had said before, there is an executive
 20 order that is in place today that talks about
 21 certification and reciprocity, or allows us to do
 22 things that otherwise by regulation would not be
 23 allowed. If the executive order comes to an end,
 24 many of those things would have to pause until the
 25 regulatory changes saying to get approved as is go

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 into -- go into effect because you can't do certain
 3 things. So just keep that one in mind. If the
 4 executive -- executive order four which is safe
 5 staffing -- sorry, the staffing crisis expires, there
 6 are certain things that would get limited. One of
 7 the big ones would be you would have to take only the
 8 State EMT exam or paramedic exam. You wouldn't be
 9 able to take the State or the National and obtain
 10 certification. So just keeping some of those things
 11 in mind.

12 On the administration front, we
 13 continue to further contracts and to make payments.
 14 We also -- you know, again, encourage all of our
 15 REMSCOs and our program agencies to please -- you
 16 know, make sure to get out there and -- you know,
 17 when it's time for invoicing to get your invoices in
 18 in a prompt fashion and on time. You know, it is a
 19 situation to where we get an allocated amount of
 20 money and it's a use it or lose it. So we want to
 21 support each of the regions, our program agencies and
 22 our REMSCOs. But last year we were in a situation
 23 where not all of it was spent and so hopefully in the
 24 future again, timing on all of that would come
 25 through. There's a multitude of issues on why some

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 of that didn't happen, but again, the importance of
 3 that one. So your program agencies and your REMSCOs
 4 -- you know, please make sure you submit.

5 We also have a position that's open.
 6 We have one that's up on our State site, and we have
 7 a couple more hopefully that will be coming in the
 8 near future as the Department continues to level said
 9 (sic) after a number of retirements that have
 10 occurred.

11 We have the education and -- we have
 12 two new education policies. They're both up online
 13 right now. One of them increases EMT training and
 14 CFR training by about fifteen percent. This is the
 15 first time that EMT training has increased, I think,
 16 since 1999. Someone -- yep, I'm getting Mickey
 17 shaking her head. Yep. And this is hopefully the
 18 first of two initiatives to increase funding.

19 The second initiative is we are
 20 working and -- and this increase happened working
 21 with the finance committee and Steve Kroll and his
 22 team, we'll be doing a second meeting with them to
 23 increase funding and to -- you know, look at -- re-
 24 evaluate that. But we've also asked the finance
 25 committee, where's your focus? Where do you want to,

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 if the funding is there, increase that funding? Is
 3 it focusing it purely on original classes? Is it
 4 focusing it on alternative training, like leadership
 5 training and quality assurance training? So they'll
 6 be working on that one.

7 In addition to that, we have four new
 8 pilot programs in the education world. One is EMT
 9 Academy Program, this is an increased reimbursement
 10 rate for an academy-style class. This offers -- this
 11 will now be offered to every core sponsor to teach
 12 one academy-style class at the new rate and up to
 13 forty students.

14 The second one is the EMS internship
 15 program. This is hopefully to help with recruitment
 16 and retention. It's the ability to have a -- a local
 17 EMT internship program -- oh sorry, community
 18 internship program where a person who's not a member
 19 of your agency can come in, can get involved, do
 20 eight to twelve hours of some sort of participation,
 21 learn about EMS, and then the agency would be
 22 eligible to sign their training fund paperwork for
 23 them.

24 So again, another opportunity.
 25 Hopefully when they're done with their training, they

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 circle back around. This comes from feedback -- this
 3 comes from feedback from -- you know, several
 4 different volunteers from some of our instructors who
 5 have pointed out. You know, sometimes it takes a
 6 couple of months to get in, so what can we do to help
 7 that? Well, one of the things we can do to help that
 8 is to offer them the ability to get into class
 9 sooner. They don't miss an opportunity, a training
 10 opportunity.

11 The next ones are Intro to
 12 Paramedicine. This program is only open to paramedic
 13 core sponsors, but it's the opportunity for paramedic
 14 core sponsors to do an EMT, CME refresher program
 15 with a twist of paramedicine into it. So that person
 16 who's thinking about -- you know, becoming a
 17 paramedic, they're not sure if it's for them, and
 18 they're trying to figure out, well, what do we do and
 19 -- would be able to go to this, they'll -- they'll
 20 gain the hours they need for their refresher, but in
 21 addition, they'll get to learn a little bit more
 22 about becoming a paramedic. Maybe it's the, you
 23 know, the anatomy and physiology, maybe it's some of
 24 the med math that would have to be learned, maybe
 25 it's a rotation or two, exposure. This actually came

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 from a -- a meeting at -- not even a meeting, a stop-
 3 in at an FDNY station and while sitting and talking
 4 and -- and asking, hey, what -- what can we do better
 5 at the State, I happened to ask two of the
 6 individuals who were there. I said, well, when are
 7 you going to paramedic school? And they said, well,
 8 I'm not sure yet. I said, why not? They said, well,
 9 I'm not sure if it's for me. I'm not sure if it's
 10 too hard. If it's too rigorous. I really -- I wish
 11 there was an intro class and I said, huh. Then I got
 12 to talking and I got to talking to Megan from BMCC
 13 and talking to a little bit about what do you think
 14 of this? And -- and really just stemming that and so
 15 we're excited to -- to put this out there as a pilot
 16 and to watch. Does it -- you know, convert it?
 17 The other interesting part about this
 18 is, it's designed to help people who want to go
 19 become paramedics, but maybe there are some people
 20 who are EMTs that don't want to become a paramedic,
 21 but want to take a different -- you know, EMT
 22 refresher class. They want to learn something
 23 different, they want a little bit of a twist to it.
 24 It will give another opportunity for that as well and
 25 so, hopefully, we'll get some feedback on that one.

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 The last one is the leadership
 3 training. There's a two-day leadership training that
 4 was created for the State. There's a third day on
 5 recruitment and retention. There will now be funding
 6 behind it on the education front. In addition, PSI,
 7 which is our testing company, now has group
 8 scheduling. We have about a dozen core sponsors who
 9 are participating in our testing with that one. Once
 10 that gets online and running well with them, we will
 11 expand that beyond those twelve core sponsors.
 12 There's a new ADA process for readers. So -- we've
 13 never allowed readers in the past for the State exam.
 14 We are paralleling our State exam with what the
 15 National Registry is also allowing, which under very
 16 specific ADA regulations does allow for readers as
 17 long as they meet the criteria. That criteria is not
 18 evaluated by the Bureau. It is evaluated by the
 19 Department of Health's ADA office. So the -- the
 20 student would submit their paperwork via the portal
 21 on the EMS forms page. The ADA office immediately
 22 gets their paperwork and then we'll work with the
 23 student in order to determine what accommodations
 24 would be reasonable and would be permitted. So it's
 25 not just anybody who wants to have a reader, it is

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 people who have the specific learning disability and
 3 the plan in place that would allow them to have that.
 4 Last week data and informatics met for
 5 about a week, actually, to work on the Schematron and
 6 to work on my goal of asking them, can you reduce the
 7 complexity by twenty-five percent, meaning the
 8 mandatory fields. Can you make it more realistic as
 9 we're -- you know, trying to complete a chart -- to
 10 complete a chart? And Chief Brody told me that he --
 11 he might not have made it to twenty-five percent, but
 12 he got close and I will be holding him to that and
 13 the next year will be the other five percent if he
 14 doesn't get to twenty-five percent.
 15 So this is from feedback from
 16 everybody here. It's also from feedback from our
 17 vendors as well who -- you know, the EBCR vendors of
 18 the complexity sometimes of the New York State
 19 Schematron. We are working to do our best, but we're
 20 also trying to balance that with -- you know, having
 21 good quality data come in, being able to do good
 22 quality assurance and David is seeing everything else
 23 so the balance of those two.
 24 Our next STAC meeting is tomorrow, May
 25 11th, at the Albany Wolf Road Marriott and tonight

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 we'll actually be honoring Dr. Marx and Dr. O'Neil,
 3 who was the chair and vice chair who unfortunately
 4 passed away within a year of each other, two -- two
 5 unfortunate situations so we'll be honoring both of
 6 them tonight.
 7 EMS for Children, I'm not going to
 8 talk about, because that comes up later and I got the
 9 look before from Amy.
 10 Vital Signs is October 17th to 22nd.
 11 The program is being finalized right now. We're very
 12 excited to announce our speakers and everything else.
 13 The pandemic -- you know, we definitely saw numbers
 14 go down -- you know, with the pandemic. We're
 15 excited to be back in Syracuse, one of our most
 16 popular spots to be for Vital Signs, and we hope to
 17 see those numbers go up. You know, about seventy
 18 thousand providers, we'd love to see north of a
 19 thousand -- you know, joining us this year and we
 20 really are putting together a great program for that.
 21 We also always welcome, you know, feedback, comments,
 22 thoughts, suggestions on what people want to see,
 23 what would attract them to coming to Vital Signs.
 24 We'd love to hear that as well.
 25 The EMS memorial is just two weeks

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 away, it will happen on Tuesday, May 23rd, at eleven
 3 a.m., at the Plaza and like the Chairman said, if you
 4 plan on bringing a marked vehicle, please let Valerie
 5 Ozga know so that we can get you access to the Plaza.
 6 All regular vehicles can park underneath.
 7 The -- we spoke about that the Royal
 8 Health Task Force met last week, really great
 9 meeting. We're going to have a formal report out for
 10 them and actually, Mr. Chairman, if you want to tell
 11 us where you'd want that to happen at in the
 12 September meeting, maybe in the subcommittee or at
 13 this that would be great. I think there would be
 14 some good things to update by that point. The EMS
 15 forms page is continuing to grow. We will not accept
 16 paper for almost anything anymore. We've put it all
 17 online and we appreciate you using it. We are just
 18 about at the point where we will start returning mail
 19 to you if we notice it coming in multiple times via
 20 mail because it all comes in electronically now. So
 21 please -- you know, use the portals, use those forms,
 22 and we really appreciate it.
 23 And we are going to add a new thing,
 24 it came out of one of the meetings, we're going to
 25 add a -- a new form on there for policy feedback. So

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 we know we have many policy statements that are --
 3 you know, need some updating on our website. We're
 4 going to work on that one and we encourage you to
 5 point out things that you think should also be
 6 considered with that. So we'll be getting that up --
 7 give us about a week or two to get that up and I'll
 8 say by June 1st, that will be up and running and
 9 please feel free to -- to get that up.
 10 And I -- now want to -- I have one
 11 more thing, but I am going to turn to OHIP and to
 12 Rich Brandt for -- him first.
 13 **MR. BRANDT:** Thank you. Thank you,
 14 Ryan. Again, my name is Rich Brandt, and for the
 15 stenographer that's B as in Baker, R-A-N-D-T. I'm
 16 with the New York State Department of Health, Office
 17 of Health Insurance Programs acronym OHIP, Medicaid.
 18 Most of you know me, for those of you who don't, I
 19 was involved in EMS for quite a while. I'm in a ten-
 20 step recovery program right now. I see my former ...
 21 supervisor is in the room. He can attest to how well
 22 I'm doing with that program. He's not paying
 23 attention. That's okay.
 24 Anyhow, I -- I come here today with
 25 good news, I think and I'd like to share it with you.

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 We were able to secure through OHIP an estimated
 3 thirty-six point four-million-dollar investment in
 4 ambulance reimbursement rates for emergency ambulance
 5 transports. And I emphasize emergency. And the way
 6 we've done this -- let me back up when I said a
 7 minimum of thirty-six point four. That's based upon
 8 last year's payer data for Medicaid claims paid. So
 9 if there are more Medicaid -- Medicaid claims paid
 10 this year or the year thereafter, that number will
 11 grow -- go up from where it currently sits. What we
 12 did is we mimicked -- we could not duplicate the
 13 values because we just couldn't get it through
 14 budget. We mimicked what Medicare does, and if I'm
 15 overexplaining it, please stop me if anybody knows
 16 this better than I do, please jump in. Every January
 17 1st, Medicare establishes a base rate for ambulance
 18 service for basic life support non-emergency. It
 19 assigns that dollar value RVU, which is short for
 20 Relative Value Unit of one point zero zero. It then
 21 -- it presumes that as the least expensive form of
 22 ambulance transportation to provide, which it is. It
 23 then multiplies that number times an RVU, Relative
 24 Value Unit that is greater than one point zero zero.
 25 So effective July 1st, and we still have a lot of

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 work to do in-house at our end at OHIP to make this
 3 happen on July 1st. But effective July 1st, we are
 4 going to implement the similar system.
 5 The BLS base rate is being set at one
 6 ninety-five for non-emergency. If you do a BLS
 7 emergency trip, you can multiply it at times one
 8 point two eight, so twenty-eight percent more and the
 9 one ninety-five was not chosen at random, it's the
 10 average BLS payment across the State right now. If
 11 you do it, an ALS one, it's one point five two, ALS
 12 two, two point two, and SCT two point six. So it
 13 should be a significant increase for most providers.
 14 There are a few counties that have been fortunate
 15 through the years and all as a result of the
 16 antecedent practices with County Departments of
 17 Social Services, set their own rates and they are all
 18 over the place. Since I began working with former
 19 Medicaid director, Liz Misa on trying to get --
 20 basically the ambulance industry on -- on a rate
 21 schedule -- a fee schedule rather, much like Medicare
 22 has, we've tried to bring the bottom up. So there's
 23 some counties that are already getting more than
 24 this, there's only a few of them. They will not be
 25 harmed. No one will suffer a reduction in their

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 payment as a result of this initiative. I don't know
 3 what else to say. I'm here to take any questions you
 4 have. I'm from the government, I'm here to help, so.
 5 **MR. SMITH:** Sir, while -- while you're
 6 here -- I'm sorry, I'm Chad Smith from Mid-State
 7 REMSCO. While you're here, I don't necessarily have
 8 a question on the emergency transport fee schedule.
 9 There is a question that I have on the non-emergency
 10 transport GPS requirement for non-emergency medical.
 11 Are you aware of that or --?
 12 **MR BRANDT:** I am -- I am aware of it.
 13 Yes. Yeah, it -- it is a requirement. However, we
 14 have told our transportation managers to grant an
 15 extension to any ambulance provider that applies. We
 16 feel GPS -- and again, Medicaid manages all forms of
 17 medical transportation. Ambulance is a small part of
 18 our spend, a very small part of our spend, and we
 19 know that you're not the problem. Okay? I'll be
 20 frank. But we had to make it across the board. But
 21 we are willing to grant extensions to compliance, to
 22 ambulance services who just ask and put it in writing
 23 and send it to your transportation manager. You said
 24 mid-State, be medical answering services in Syracuse.
 25 Put it in writing, they'll send you a letter back

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 approving it.
 3 **MR. SMITH:** Thank you.
 4 **CHAIR MCEVOY:** This is a fabulous
 5 thing for EMS and we appreciate your advocacy, which
 6 I'm sure was involved in it successfully coming
 7 through.
 8 **MR. BRANDT:** Yeah, I -- I do take
 9 credit for being the genesis of this. I did not
 10 carry it across the finish line by any means, but.
 11 **DIRECTOR GREENBERG:** Any other
 12 questions for OHIP and Rich?
 13 (No response).
 14 **DIRECTOR GREENBERG:** All right and --
 15 and again, I also want to -- you know, just put it
 16 out there too, I think in -- in a five-year gap or in
 17 a five-year period, maybe six years at this point, it
 18 will be an increase of almost sixty-five million
 19 dollars invested from Medicaid into the EMS field and
 20 so -- you know, just again that. Focus on that one.
 21 **MR. BRANDT:** That -- that's a very
 22 good point, Ryan. Thank you. Going back about seven
 23 years ago, I was involved -- the legislature
 24 mandated that the commissioner evaluate the adequacy
 25 of payments made under the Medicaid system for

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 ambulance service. I was at BEMS at the time. I was
 3 loaned out to Deputy Medicaid director Liz Misa,
 4 who's since left State Service, unfortunately. For -
 5 - for us, not unfortunately for her, she's doing very
 6 well. But I was involved in that in between my work
 7 with Liz and over a five-year period, we were able to
 8 bring an influx of about thirty-two million dollars
 9 in -- into the payment schedule. So that was a start
 10 and we're building upon it with this, which is even a
 11 bigger number and this will not be phased in over
 12 five years as the last one was. This is going to be
 13 instantaneously effective for dates of service 7/1 of
 14 this year and forward.
 15 **DIRECTOR GREENBERG:** Thanks so much,
 16 Rich.
 17 **MR. BRANDT:** Thank you. Thank you
 18 for having me and --.
 19 **DIRECTOR GREENBERG:** Oh, Al Kim, I
 20 think may have a question.
 21 **MR. KIM:** Rich, thank you for that
 22 information. Are you aware if the states will be
 23 getting the information shared from the -- the
 24 Federal CMS data collection system that's happening
 25 as we speak?

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 **MR. BRANDT:** I know what you're
 3 talking about. I'm familiar with that. I don't
 4 know. That's a really good question and that's an
 5 excellent question. You're talking about the
 6 mandatory reporting.
 7 **MR. KIM:** Correct.
 8 **MR. BRANDT:** Yeah. Okay. Yeah and
 9 that's in phase two right now, I believe? Of the
 10 federal --.
 11 **MR. KIM:** Court. Yeah, the phase one
 12 are due end of May at this point
 13 **MR. BRANDT:** Okay. Yeah. I -- I
 14 don't know if we will get data from that or not.
 15 Certainly, if we do, I would want to tap into it. I
 16 do a lot of the data work for our little unit and I
 17 would certainly want access to that if it becomes
 18 available to us.
 19 **DIRECTOR GREENBERG:** I know it's been
 20 something that's been discussion, but I don't believe
 21 that it's moved forward yet. But we can also -- we
 22 will bring that back up as the program took a little
 23 bit of a pause during Covid and everything that's
 24 going on there. For those who aren't familiar with
 25 it, that's a mandatory cost reporting that goes along

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 with anybody who accepts Medicare payments. So
 3 All right, moving on. The -- I just
 4 wanted to put out there while we're here and again,
 5 people who watch from home, there's -- you know, a
 6 lot of work to be done coming up and some people
 7 don't know that you do not have to be a member of
 8 SEMSCO in order to serve on a committee. So if
 9 anybody around the room, the table, or now at home or
 10 at work or the front of an ambulance, I guess that's
 11 an important one too, is interested in possibly
 12 serving as part of the SEMSCO committees, up to fifty
 13 percent of the committee members don't have to be
 14 vetted members of the council and they can send a
 15 resume either to myself or to Mike McEvoy and give us
 16 a resume as well as some interest of -- you know, why
 17 you want to be on a particular committee and we would
 18 love to see some additional participation as we
 19 increase the -- the workload that is required in
 20 order to get these many things done.
 21 I also want to give a little shout-out
 22 to the BMCC paramedic students who are watching this
 23 live from their classroom right now. They -- they
 24 watched SEMAC and now watching SEMSCO. Again, just
 25 an excellent opportunity. When we talk about

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 involvement on these committees, many people don't
 3 even know what a SEMSCO is. They don't understand
 4 what happens to them, what the -- you know, what --
 5 what occurs. And so that opportunity for a student
 6 to watch and participate, and I believe they are
 7 getting some feedback there as well -- you know, on
 8 what some of the different things are is an excellent
 9 opportunity. So other ideas or things that we can do
 10 to help, you know, engage others to be part of their
 11 REMSCOs and their SEMSCOs would be wonderful things
 12 as well.
 13 Last, but far from least is -- I just
 14 want to give a -- a true thanks to District Chief Joe
 15 Farrell, who has served the Bureau for the past
 16 twenty-five years as an investigator, and served --
 17 my corrected number from before, and I apologize, as
 18 a certified provider for the past fifty-nine years
 19 and his work has truly been amazing as he both helps
 20 his agencies in the area and the Albany region and
 21 North and South, but also around the State being one
 22 of the lead investigators for annual paperwork that
 23 has to come in and your annual renewals. Many know
 24 Joe, and there's probably many more who don't realize
 25 the work Joe has done for their agency without them

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 even knowing it and so after twenty-five years and
 3 fifty-nine years of being a certified provider, Joe
 4 will be retiring this August before our next meeting.
 5 And I just wanted to take a moment to recognize him
 6 for his service throughout the Mallow region, the
 7 Upstate region and across the State for all your
 8 years of service. Thank you so much for everything
 9 you do, Joe. We really appreciate it.
 10 (Board members clapping)
 11 **DIRECTOR GREENBERG:** And with that,
 12 that's the end of our report. Happy to take any
 13 comments or questions.
 14 **CHAIR MCEVOY:** Any questions for Ryan?
 15 Death threats, comments, otherwise.
 16 **MR. MASTERSON:** Comment. Thank you
 17 very much for working very hard to get some increase
 18 for the core sponsors. I know it's not all of it,
 19 it's some of it, and also addressing the need to
 20 allow an alternative path for verification of
 21 membership. That'll be monumental for the volunteer
 22 service. So thank you.
 23 **DIRECTOR GREENBERG:** Yeah and just to
 24 touch on what Mike just mentioned, if you weren't
 25 able to join in the training and ED committee and

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 some of the information after, what he's referring to
 3 is currently right now -- and the pilot program will
 4 allow an agency to sign for the training paperwork
 5 before a person takes a class. So they'd be able to
 6 go and hand in the training fund and be able to take
 7 a class and the core sponsor would be able to gain
 8 reimbursement. One of the things that Mike has asked
 9 us to evaluate is, is there the opportunity if a
 10 person paid on their own upfront and then they went
 11 and joined a volunteer agency and actually showed up
 12 as an EMT and says, I want to volunteer, and they
 13 finished the class within a -- you know, the last
 14 twelve months or maybe eighteen months, could they be
 15 eligible? Could that agency be eligible to submit
 16 for reimbursement for them? And then -- you know,
 17 maybe have that be an initiative for them? So
 18 essentially they would get their course reimbursed
 19 after they've provided now some care. I think one of
 20 the concerns and very understandable concern is, you
 21 know, they become EMTs, but they don't use it, they
 22 don't -- don't end up on an ambulance. We know only
 23 fifty percent of our seventy-five thousand providers
 24 actually provide care on an ambulance and so that is
 25 -- you know, a big factor to -- you know, where

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 things are and everything else and so great idea. We
 3 absolutely will take a look at that. Thank you.
 4 **CHAIR MCEVOY:** All right, Dr. Doynow,
 5 you want to report on SEMAC?
 6 **MR. DOYNOW:** Okay. I'll pass it over
 7 to Dr. Marshall since that's a major part of our
 8 report.
 9 **MR. MARSHALL:** Good afternoon,
 10 everybody. So we have several action items to bring
 11 forward, three motions regarding protocols and what
 12 I'd like to request Mr. Chairman, is that we discuss
 13 all three of them and then have one vote for the
 14 three protocols as we did in SEMAC.
 15 **CHAIR MCEVOY:** Brilliant.
 16 **MR. MARSHALL:** Okay. So the three
 17 protocols that are brought forward from the
 18 collaborative. The first one is on advanced
 19 directives, DNR MOLST protocol, and what the changes
 20 did was to clarify the language within the protocol
 21 itself to make the protocol easier for pre-hospital
 22 providers to follow.
 23 The second protocol is the adult and
 24 pediatric seizure protocols and for the pediatric
 25 seizure protocol changes include: Under cc changing

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 midazolam dosage from point one milligram per kg to
 3 point two milligrams per kg with a maximum dosage of
 4 ten milligrams. It also allows for additional doses
 5 if -- if the patient continues to seize for the adult
 6 seizure protocol. It changes under paramedic
 7 midazolam ten milligrams IM or intranasal and that
 8 can also be repeated once in five minutes. And it
 9 added a new bullet point under key considerations,
 10 which describes the flow of administration. So
 11 administer midazolam first, followed by magnesium and
 12 additional midazolam if required. That's the second
 13 one.
 14 And the third one is the pain
 15 management protocol for both pediatric and adult
 16 patients and for the pediatric patient, it added the
 17 concentration of acetaminophen as well as a
 18 concentration of ibuprofen and gives the cc options
 19 of morphine and fentanyl and appropriate doses as
 20 well as added new key points in considerations
 21 describing what happens if somebody has nausea,
 22 vomiting, contraindications to the medications that
 23 can be administered under this protocol. That's for
 24 pediatrics.
 25 For the adult, for advanced

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 acetaminophen up to one thousand milligrams, and they
 3 removed other dosing options, and the same for
 4 ibuprofen, which can be up to four hundred
 5 milligrams. Under a paramedic, it also added
 6 ketorolac fifteen milligrams IV or IM, as well as
 7 acetaminophen one thousand milligrams IV over fifteen
 8 minutes. Another new addition in this section is
 9 ketamine twenty-five milligrams IV over five minutes
 10 or fifty milligrams IM, and it can be also given
 11 weight-based up to the dosages I just mentioned.
 12 There was some re-wording in the key
 13 points and considerations and discussions about
 14 contraindications for some of the medications that
 15 can be administered under that protocol as well. So
 16 those are the three protocols that came forward from
 17 medical standards and SEMAC.
 18 **CHAIR MCEVOY:** For the seconded
 19 motions.
 20 **MR. MARSHALL:** Oh, there's one more --
 21 .
 22 **MR. DOYNOW:** Type II device hemostatic
 23 dressing --.
 24 **CHAIR MCEVOY:** Oh, I think we should
 25 do that after.

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 **MR. MARSHALL:** Okay.
 3 **MR. DOYNOW:** Yeah.
 4 **CHAIR MCEVOY:** So any discussion on
 5 the three protocols you just reviewed? The DNR,
 6 MOLST, the seizures, adult and pediatric, or the pain
 7 management and adult and pediatric. That comes forth
 8 as a seconded motion. Could we take a roll call vote
 9 on all three?
 10 **MS. ALLEN:** Scott Clark.
 11 **MR. CLARK:** Yes.
 12 **MS. ALLEN:** Dr. Crupi?
 13 **MR. CRUPI:** Yes.
 14 **MS. ALLEN:** Mark Deavers.
 15 **MR. DEAVERS:** Yes.
 16 **MS. ALLEN:** Don Duval.
 17 **MR. DUVAL:** Yes.
 18 **MS. ALLEN:** Michelle Forness.
 19 **MS. FORNESS:** Yes.
 20 **MS. ALLEN:** Carl Gandulfo.
 21 **MR. GANDULFO:** Carl Gandulfo. Yes.
 22 **MS. ALLEN:** Gregory Gill.
 23 **MR. GILL:** Yes.
 24 **MS. ALLEN:** Jason Haag.
 25 **MR. HAAG:** Jason Haag. Yes.

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 **MS. ALLEN:** Teresa Hamilton.
 3 **MS. HAMILTON:** Teresa Hamilton. Yes.
 4 **MS. ALLEN:** Don Hudson.
 5 **MR. HUDSON:** Hudson. Yes.
 6 **MS. ALLEN:** Dr. Isaacs.
 7 **MR. ISAACS:** Isaacs. Yes.
 8 **MS. ALLEN:** Al Kim.
 9 **MR. KIM:** Al Kim. Yes.
 10 **MS. ALLEN:** Steve Kroll.
 11 **MR. KROLL:** Kroll. Yes.
 12 **MS. ALLEN:** Andrew Knoll.
 13 **MR. KNOLL:** Andrew Knoll. Yes.
 14 **MS. ALLEN:** Al Lewis.
 15 **MR. LEWIS:** Al Lewis. Yes.
 16 **MS. ALLEN:** William Masterson.
 17 **MR. MASTERSON:** Masterson. Yes.
 18 **MS. ALLEN:** Mike McEvoy.
 19 **MCEVOY:** Mike McEvoy. Yes.
 20 **MS. ALLEN:** Elizabeth McGown.
 21 **MS. MCGOWN:** Elizabeth McGown. Yes.
 22 **MS. ALLEN:** Mark Phillippy.
 23 **MR. PHILLIPPY:** Mark Phillippy. Yes.
 24 **MS. ALLEN:** Maryanne Portoro.
 25 **MS. PORTORO:** Maryanne Portoro. Yes.

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 **MS. ALLEN:** Dr. Rabrich.
 3 **MR. RICH:** Rabrich. Yes.
 4 **MS. ALLEN:** Dr. Redlener.
 5 **MR. REDLENER:** Redlener. Yes.
 6 **MS. ALLEN:** David Simmons.
 7 **MR. SIMMONS:** (No response).
 8 **MS. ALLEN:** Carla Simmons.
 9 **MS. SIMMONS:** Carla Simmons. Yes.
 10 **MR. SIMMONS:** David Simmons. Yes.
 11 **MS. ALLEN:** Christopher Smith.
 12 **MR. SMITH:** Christopher Smith. Yes.
 13 **MS. ALLEN:** Chad Smith.
 14 **MR. SMITH:** Chad Smith. Yes.
 15 **MS. ALLEN:** And David Violante.
 16 **MR. VIOLANTE:** Violante. Yes.
 17 **MS. ALLEN:** Motion passes.
 18 **CHAIR MCEVOY:** Thank you. So the
 19 protocols that we just did according to our protocol
 20 revision process will be posted in January and effect
 21 in June of next year.
 22 **MR. MARSHALL:** Correct. Thank you,
 23 everybody. A couple -- we have a couple more motions
 24 I'd like to bring forward.
 25 So in 2021, I believe State

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 legislature approved air ambulance ability to carry
 3 and administer blood and blood products and they have
 4 been operating under that -- that law. But we as
 5 SEMAC and as SEMSCO have been tasked with developing
 6 the regulations using the framework that's been
 7 developed by the department and stakeholders. And so
 8 we approved unanimously to begin development of these
 9 regulations to support this and there was some
 10 discussion about expanding it to the ground
 11 ambulances as well and we hope that will happen at
 12 some point in the future. But these regulations that
 13 we're tasked with developing are essentially for the
 14 air ambulance industry at this point in time. So
 15 that comes forward as the seconded motion to approve
 16 development of blood administration regulations using
 17 the framework developed by the Department and
 18 stakeholders.
 19 **DIRECTOR GREENBERG:** I don't think
 20 this is statutory, right?
 21 **CHAIR MCEVOY:** No -- no, I think that
 22 can be just -- any discussion on that?
 23 **MR. LEWIS:** If I could, Mr. Chairman.
 24 Is there a reason why you can't incorporate ground
 25 transport also when you're creating these new

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 policies? And I -- I'm -- I'm confused about that.
 3 We sat here for years to try to get ground ambulance
 4 to be able to carry blood. We're almost at the
 5 threshold of being able to do it by legislative --
 6 legislative initiative, but we'll have to wait for
 7 this group to then -- if you don't include ground in
 8 what you're doing now, we'll have to go through the
 9 whole process again. And as I mentioned, within
 10 three years, we're losing six hundred thousand nurses
 11 and it means we can't get nurses to go with critical
 12 patients today. Well, you'll be lucky if you can
 13 find nurses in your emergency departments. I mean,
 14 it's -- it's critical and these patients were
 15 transporting at times need blood transfusions or
 16 blood capabilities. Why would we not do them both
 17 together? Please explain to me.
 18 **DIRECTOR GREENBERG:** Absolutely. So
 19 ambulances can carry blood today to the ambulance
 20 transfusion service through Wadsworth. The Air
 21 Medical -- Air Medical had looked at it -- you know,
 22 and -- and had some complications with that and
 23 worked towards legislation to put into Article 30
 24 specifically for Air Medical to be able to carry and
 25 store blood opposed to just pick up blood from a

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 hospital to transport a patient to another hospital.
 3 I think this is in the pathway. I think, you know,
 4 as we see success in the Air Medical program,
 5 hopefully, we -- it would be a shorter road to the
 6 ground service. I think your input is very much
 7 valued and also might be something that as the regs
 8 are written to possibly write it, and this is going
 9 to Chief Trzepacz in such a way that it is for
 10 eligible services opposed to maybe listing the word
 11 Air Medical so that if legislation is ever changed,
 12 the regulations would apply to all that are eligible
 13 based on the regulations. Sorry, based on the
 14 statute.

15 **MR. LEWIS:** If I could share with you
 16 my experience with Wadsworth in that whole process.
 17 As you may know, I sat on my hospital board for
 18 twenty-one years and I brought the Wadsworth
 19 paperwork and what's needed to be approved to the
 20 hospital board. They wouldn't touch it. Now, I'm
 21 not sure if that's happening across other areas, but
 22 it's too cumbersome. So I -- I just ask you to -- we
 23 don't need to wait six or seven more years for
 24 ambulances to carry blood. I'm talking about saving
 25 lives and I know you want to do the same thing, but

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 it seems though we ought to be able to do the same
 3 for both. Thank you. Just --.
 4 **DIRECTOR GREENBERG:** Chief Trzepacz is
 5 there anything else you have on that one? Thumbs up.
 6 Excellent. Al thanks so much, and like I said, I
 7 wish it was as easy as turning and saying they would
 8 fall under that same legislation. Unfortunately, the
 9 legislation is very specific to Air Medical, but I
 10 think it's -- it's the step in the right direction.
 11 I think your words truly can help us in framing those
 12 regulations in such a way that they do continue to be
 13 any eligible. So if that does, if legislation
 14 changes, that -- the regulations would apply to all.

15 **MR. LEWIS:** Yeah, and the bill -- and
 16 I'll end this right now, the bill that I'm going to
 17 talk about under my report has been passed through
 18 the assembly, so it's waiting for the Senate, and
 19 that even gives us more of an impetus to move forward
 20 with enabling legislation from this Body to be able
 21 to do that. So thank you.

22 **CHAIR MCEVOY:** Are there other
 23 discussion on this motion?

24 (No response).

25 **CHAIR MCEVOY:** If not, all in favor

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 signify by raising your hand. Any opposed? Same
 3 sign. Any abstentions?

4 (No response).

5 **CHAIR MCEVOY:** All right. Motion
 6 passes.

7 **MR. MARSHALL:** Thank you. The next
 8 motion comes forward as -- seconded motion and this
 9 reads, "Regional REMACs may require all EMS providers
 10 who provide EMS care in their region to complete a
 11 credentialing process to be determined by the REMAC."
 12 There's a lot of discussion on this motion in terms
 13 of -- you know, the -- the need of the region to
 14 know who is practicing within their region, which is
 15 real, and the issue of is it credentialing,
 16 registration, licensing, or some other process that
 17 credentialing means and we had also talked about the
 18 definition of credentialing in the -- I believe, in
 19 the national scope of practice definition as well,
 20 and then this was approved and comes forward to this
 21 body for consideration.

22 **CHAIR MCEVOY:** Okay. Is there any
 23 discussion on that motion?

24 (No response).

25 **CHAIR MCEVOY:** If not, all in favor

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 signify by raising your hand? Any opposed, two
 3 opposed. Any abstentions?
 4 (No response).

5 **CHAIR MCEVOY:** All right. Motion
 6 carries.

7 **MR. MARSHALL:** Do you want to?

8 **MR. DOYNOW:** Sure, yeah. So the last
 9 one that we came through as a seconded motion.
 10 Basically, as you folks know, for quite a few years
 11 now, schools have been able to use hemostatic
 12 dressings without a patient-specific order.
 13 Apparently, most recently, this has now become an
 14 issue where it's a Type II device, and there's a
 15 concern that, without a patient-specific order, if a
 16 nurse at a school were to apply that dressing, they
 17 would potentially put their license in jeopardy. So
 18 essentially at SEMAC, we decided that it would be
 19 reasonable to send a letter to the health
 20 commissioner to state that this really should be
 21 covered under non-specific order. So without having
 22 a specific physician order to say yes, you can apply
 23 this to that specific patient, a nurse would be able
 24 to do so. Dr. Dailey is going to write up a one-
 25 page, information sheet to give to the Commissioner

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 of Health to discuss it with the Commissioner of
 3 Education to resolve this issue and it came through
 4 as a unanimous, seconded motion to approve that.
 5 **CHAIR MCEVOY:** Any discussion on this
 6 motion?
 7 (No response).
 8 **CHAIR MCEVOY:** The humorous discussion
 9 was at SEMAC. All in favor of having a letter sent
 10 to the health commissioner requesting they speak to
 11 the education commissioner about said problem please
 12 signify by raising your hand. Any opposed? Same
 13 sign. Abstentions?
 14 (No response).
 15 **CHAIR MCEVOY:** Motion carries
 16 **MR. MARSHALL:** Just, some items of
 17 information. So at Medical Standards we had a
 18 presentation by OHEP, not to be confused with the one
 19 we just had from OHIP. That's the Office of Health
 20 Emergency Preparedness and they talked about the
 21 CHEMPACK plans for the State, the hub and spoke, and
 22 -- you know, how regions need to be aware of where
 23 their CHEMPACKS are and how to obtain them.
 24 Also, they talked about the Mark I
 25 kits, which are no longer Mark I kits, but as you

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 know, two separate autoinjectors and so regions
 3 should go back and look at their policies and
 4 protocols to make sure that that's included in that
 5 as well and make sure that regions know -- you know,
 6 how to access their CHEMPACKS because it's been done
 7 in New York State in the past.
 8 We also talked about policy that we
 9 approved last meeting regarding it was an advisory
 10 for medical devices used by ambulance services to
 11 make sure that the agency medical director is
 12 involved in the decision and approval process for any
 13 devices used by their agency. This did not include
 14 FDA-approved devices and under Article 30 3002-A
 15 (2c), SEMAC is tasked with developing minimal
 16 standards for the use of regulated medical devices
 17 and so we'll put together a group to develop that
 18 list. It may not be a list of specific devices, but
 19 maybe categories of devices that are FDA-approved and
 20 we're going to leave the previous advisory the way it
 21 is.
 22 We also talked about the substitution
 23 list. So Policy 1304 is a decade old and some
 24 medications have come and gone in terms of
 25 availability. One that's not on there is albuterol,

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 which is now in shortage, which wasn't short ten
 3 years ago. So we'll also have a group that's going
 4 to go look at that and I know the Department is also
 5 working -- you know, in general, to look at all of
 6 our old policies. I -- I did mention that in 1993,
 7 we actually didn't have any, so that was a good year.
 8 We also talked about using I-STAT.
 9 Everybody knows what an i-STAT is, it's like
 10 automatic point of care testing, which is CLIA-waived
 11 and so agencies now can use them in special
 12 circumstances like rescue medics and -- but it may be
 13 expanded to other uses within this pre-hospital
 14 system. So, if anybody's interested in looking at
 15 that.
 16 And then the last thing was wasting of
 17 controlled substances, which I think was mentioned
 18 already but there's one region where the health
 19 system in the region has decided that they were not
 20 going to witness wasting of controlled substances by
 21 pre-hospital personnel delivering patients to the
 22 hospital. So everybody's agency-controlled substance
 23 plan should have a process in there which allows
 24 witnessing by their own personnel as well as hospital
 25 as well. So I just wanted to bring that to your

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 attention and I'll turn it back over to Dr. Doynow.
 3 **MR. DOYNOW:** Okay. Thank you, Dr.
 4 Marshall. Just a few more information issues. State
 5 EMS medical director is still in the process of being
 6 put together.
 7 We discussed EMS hospital wait times
 8 and diversions, which seem to have improved
 9 throughout the State, except perhaps for mental
 10 health issues.
 11 Dr. John Morley did give a -- a nice
 12 talk on what the State's doing and what funding is
 13 going to be available.
 14 Dr. Murphy mentioned eye gel process.
 15 So far they have ninety-five applications, forty
 16 agencies that are already on board, and had nineteen
 17 insertions without problems.
 18 Let's see, what else. We also had a
 19 discussion about Assembly bill A5663, which some of
 20 you may already know, third time it's been presented
 21 at the -- the assembly. Probably well-meaning but
 22 has literally no basis in medical care and is
 23 actually dangerous where it would criminalize giving
 24 a patient a medication without their consent, which
 25 would severely limit our ability to take care of a

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
2 number of patients. That was recommended that you
3 contact or people contact their representative to let
4 them know that this is not a good thing.

5 Dr. Winslow did put a letter together
6 that I believe will be up on Boardable if people want
7 to see it, to send it and that is the end of the
8 report from SEMAC.

9 CHAIR MCEVOY: Thank you. Any
10 questions for, SEMAC or MED standards?

11 (No response).

12 CHAIR MCEVOY: If not, I'll go in
13 between them on the agenda. Three things from
14 executive committee that came up this morning.
15 Number one, Terry Hamilton is going to co-chair the
16 Innovation Committee with Jason Haag and so,
17 congratulations, Terry, I think. And two, committees
18 we're going to add on to their tasks. The Innovation
19 Committee will become the Innovation and Research
20 Committee and the reason for that is that there is a
21 plethora of published and unpublished research being
22 done by fellows, being done by paramedics and EMTs
23 across the State, which appear at national
24 conferences and yet this body really has no exposure
25 to them. So we'd like that committee to work a

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
2 little bit with the fellowship programs and the other
3 groups in the State ASAP New York and AMSP, and help
4 to pull some of that stuff into this group so that
5 there's a way for us to be aware of the many, many
6 good things that are being done in the State.

7 Additionally, we periodically hear
8 here about proposals for research, some of which are
9 perfectly logical, such as the eye gel program, and
10 others which may not be so logical and so this gives
11 a conduit for some review of that prior to it
12 appearing here at SEMSCO.

13 Second change is in the legislative
14 committee and the legislative committee is going to
15 become the Legislative and Regulations Committee and
16 with the new discovery by the Bureau of how to
17 navigate the regulation process and get regulations
18 actually into play. This group will have some work
19 to do going into the future to implement regulation
20 changes and regulation updates and that sort of thing
21 and expand their scope a little bit to get into that
22 whole realm of things that affect us. So those are
23 three items that came up at executive. And I will
24 move on to education and training. Don Hudson.

25 MR. HUDSON: Good afternoon, everyone,

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
2 and to those out in TV land -- feedback here. Sorry,
3 we got some feedback going on over here. So I will
4 review our agenda, which is posted on the State
5 website as well as in Boardable for those members of
6 the Education and Training Committee. Not to rehash
7 too much, because it was went over at SEMAC also, but
8 -- so Director Greenberg went through the very
9 exciting and long overdue educational funding policy.
10 That's a first step in expanding to our core
11 sponsorships, the much-needed support for EMS
12 education funding, both in original and refresher
13 classes. That'll again be a first step in moving us
14 towards a future with increased funding streams and
15 whatnot, to support EMS systems, both in recruitment
16 and retention of new providers and refreshing and
17 keeping people in the game so to speak.

18 Chief Chesney (phonetic spelling) from
19 State Bureau education went over the pilot programs
20 that have now been held twice around the State
21 regarding the proposed BLS practical skills exam
22 change to a more scenario-based exam rather than
23 individual skills stations. That is coming down the
24 pike but is months to years away, not days to weeks
25 away. So please don't hyperventilate over anything

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
2 that may come overnight, because it's not coming
3 overnight. But, we'll see what that looks like and
4 form a realistic and sustainable pathway forward to
5 getting people credentialed that way, or licensed I
6 should say, in New York State.

7 Also, Chief Chesney went over the
8 pilot program for unveiling the beginnings of group
9 scheduling through the current New York State exam
10 provider allowing core sponsors to schedule, once
11 again, providers for their State exam, rather than us
12 having to wait as core sponsors for them to take it
13 anytime within the next year and possibly not even
14 take it at all, which, not only impacts the system
15 with active providers, but also core sponsors for
16 funding, which then is not available.

17 Alternative funding course for EMS
18 courses came about as a discussion, particularly from
19 our SUNY and CUNY Collegiate courses, which are aware
20 of through their financial offices. That is not
21 available to other core sponsors additional course
22 funding potentials for EMS classes. So we'll look
23 for that in, coming meetings about whatever potential
24 alternative funding streams might be out there aside
25 from the current State reimbursements. We have a

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 joint program project going on with the paramedic
 3 consortium involving reviewing the current New York
 4 State policy for both CLI and CIC initial
 5 certification, as well as recertification, looking at
 6 what's out there, possible reciprocity with other
 7 licensed credentialed, educators from other realms or
 8 professions. So look for more information on that.
 9 As Director Greenberg also mentioned, we had a well-
 10 formatted and timely question come in from one of our
 11 core sponsors about Hazmat awareness training, which
 12 is a national EMS education standard requirement for
 13 EMT and other certifications, licensures, both
 14 original and renewals. So we're putting together a
 15 comparative of what's used, what meets those
 16 standards, and what doesn't meet those standards. So
 17 just to wet your whistle on that. The IS-5.A course,
 18 which is in use in some places in New York State,
 19 does not appear to meet the standard as stated on the
 20 FEMA website. So if you're using, that will give you
 21 opportunities and alternative courses. We do like
 22 the words free and online or self-paced. So if we
 23 can stick to that, that'd be awesome, so look for
 24 that coming.
 25 And then, lastly, we have a working

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 group looking at putting together an actual field
 3 training officer program for New York Stadium ... use
 4 that would, again, support both old and new providers
 5 in getting them onboarded and keeping them active and
 6 engaged as we, again, need every button seat that we
 7 can get.
 8 So, I'm happy to take questions. Let
 9 me just close on -- like everyone has been alluding
 10 to, we want to engage everyone in EMS education, not
 11 only current providers, current educators, current
 12 core sponsors, program agencies, current students.
 13 This is an all hands-on deck game and needs to be
 14 driven by the people that it's impacting. So if you
 15 want to be involved, please reach out to any of us
 16 and we'll get you on a committee. We're open to your
 17 ideas, we're willing to listen to your problems. But
 18 as the Chairman said, problems that come with
 19 solutions are even better. So please reach out.
 20 Thank you, sir.
 21 **CHAIR MCEVOY:** Thank you. Any
 22 questions for Don?
 23 (No response).
 24 **CHAIR MCEVOY:** If not, I'll move along
 25 to Steve Kroll and finance.

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 **MR. KROLL:** Good afternoon, everybody.
 3 We have no seconded motions today and a lot of what
 4 we have to talk about has already been covered by
 5 some of our guests. So I can just give you a brief
 6 summary. Obviously, we're thrilled about the
 7 Medicaid rate increase, and I'm glad that Rich was
 8 able to describe that formula for us. I think it's
 9 pretty easy for EMS agencies to calculate the change
 10 in payments based on the RVUs, and see how this will
 11 positively impact them for six months of this current
 12 State, calendar year and then for twelve months next
 13 year. Similarly, I think both Ryan and Don have
 14 described the educational funding increase, the
 15 education and training committee and the finance
 16 committee are working together and so as Don
 17 mentioned, there'll be some data. We've got a lot of
 18 data from the survey that was conducted, that Mike
 19 McEvoy has been looking at, I've been looking at, Don
 20 has been looking at. We're going to bring that data
 21 set together with a subset of people that have
 22 already been appointed from the finance committee and
 23 from the education training committee to make the
 24 recommendations to the Bureau about whether or not --
 25 what programs that money should go to and how much.

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 And so that should be done by September and our goal
 3 is to help the Bureau of EMS spend all the money in
 4 the training budget by the end of the fiscal year
 5 because we've -- we sometimes find ourselves in a
 6 place where we're saying we need more money for
 7 something and the first thing the division on budget
 8 does when the budget request goes and look and see
 9 what you spent before. If you haven't spent it all,
 10 they're not so great on spending more. So that is
 11 our second larger project.
 12 The third project we're working on is
 13 the 2024 - 2025 budget recommendation. So -- you
 14 know, the fiscal year is one month old and we are
 15 already looking -- working on that. We've had two
 16 discussions of that at the previous meetings and over
 17 the summer, we have to take the information from
 18 those discussions and formulate it into formal
 19 recommendations to be adopted by the SEMSCO at the
 20 September meeting, which is what Ryan will then --
 21 what the Bureau will then forward to the Commissioner
 22 of Health for our recommendations is specifically in
 23 training and education and then for the funding for
 24 program agencies and for the REMCOs. So Ryan already
 25 addressed something in his remarks about the funding

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 for the program agencies. There are some program
 3 agencies that don't spend their full allocations on
 4 the deliverables. It's important for the program
 5 agencies to be cognizant of if you leave money on the
 6 table, it's not money that can be transferred to
 7 another program agency.
 8 Each program agency has an amount in
 9 their contract. But if -- we -- we have really
 10 substantial data provided the program agencies that
 11 they're under -- underpaid and that they haven't got
 12 an increase in a very long time. It's very hard to
 13 be pushing for the next level of increases when there
 14 may be money left on the table. So I think it's
 15 important to -- for the program agencies. So I think
 16 everyone on the SEMSCO should be going back to your
 17 program agency and asking them, "Are we spending or
 18 vouchering our full allocation?" And if not ask why.
 19 Is there a problem with understanding how to voucher
 20 that related to the deliverables? I know that the
 21 finance committee is going to work with the program
 22 agency heads to figure out if we can help any of our
 23 peer colleagues at program agencies. But our goal
 24 should be at the end of the year that we've used --
 25 you know, ninety-nine point nine nine percent of the

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 money so that we can go back for more. So we'll be
 3 making -- you know, I know Ryan is going to -- and
 4 the Bureau are going to look at the data and see
 5 which program agencies we might help a little bit in
 6 this area. The last thing --
 7 **MR. CRUPI:** Steve, can I just ask a
 8 question?
 9 **MR. KROLL:** Sure. Yeah.
 10 **MS. CRUPI:** So, regarding these --
 11 these contracts and not spending the allocation,
 12 would it be -- could we have the finance committee
 13 report back to this body? Okay, can we have some
 14 understanding of the reasons why this money is not
 15 being spent? I know we should bring this back to the
 16 REMSCO and the program agencies and ask them why are
 17 we not spending money. I think we should know why
 18 the money is not being spent. Okay and maybe it's a
 19 training issue, an education issue, maybe it's some
 20 help they need from the Department of Health.
 21 **MR. KROLL:** Well --.
 22 **MS. CRUPI:** I think -- I think we
 23 ought the conversation to have.
 24 **MR. KROLL:** I -- I appreciate, but I -
 25 - I'm going to respectfully say that -- that I think

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 also needs to be a conversation between the program
 3 agency leaders and the Bureau of EMS. So, finance can
 4 certainly be interested in this but, you know, in
 5 conjunction with most of the meetings of this body,
 6 the program agencies meet, I'm certainly as a finance
 7 committee representative, willing to come to that
 8 meeting when we talk about it but I think that the
 9 program agency leaders -- you know, you're the --
 10 you're -- they're your budgets, right? And so if
 11 you're not able to spend them, you should be talking
 12 with the bureau about why you're not able to spend
 13 them and -- you know, you ask some legitimate
 14 questions. Is it training? Is it vouchering? Is it
 15 deliverables? Those are contracts between the
 16 program agencies and the -- and the State. And so I
 17 don't know that the finance committee really is a
 18 material in the middle of that contract. I'm
 19 certainly willing for us to participate in the
 20 discussion, but I would encourage the program
 21 agencies and the Bureau to really work on this
 22 together as well. So I'll do what I can to help from
 23 the finance Committee, but I think -- you know, the
 24 first line is that -- and I mean, we're being
 25 transparent about talking about it openly here,

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 right? So each of you that is on a REMSCO now has a
 3 conversation you can have back at your program agency
 4 about whether or not the money is being spent, and I
 5 think the program agency leaders now -- you know,
 6 have made this known so they can work with us to talk
 7 with the Bureau about what their questions are. I
 8 imagine if we know which program agencies are not
 9 making their spend, we can help them along perhaps in
 10 understanding -- you know, that -- I -- I don't know
 11 the details of each one, and I know that's the
 12 question that several program agency leaders asked me
 13 that now we're forwarding to the Bureau to say, can
 14 you give us, you know, who -- who's not -- who's not
 15 been able to spend the money so we can look at why.
 16 So.
 17 **MR. CRUPI:** Okay. Thank you, Steve.
 18 You know, I agree with everything you say. I -- I
 19 think it would -- would be useful to -- to note if
 20 there's some common themes --
 21 **MR. KROLL:** Yes.
 22 **MS. CRUPI:** -- across agencies and
 23 REMSCOs that maybe we could help with.
 24 **MR. KROLL:** You're absolutely right,
 25 and the first step was bringing it up here so we can

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 talk a little bit about it more and, you know, we
 3 have offered to dive into the -- to the -- to the --
 4 to the details of it. So, those are the major things
 5 we're working on that were on the agenda. We have
 6 one new -- new business item that I'll just briefly
 7 tell everybody about. In the interim time period
 8 between last meeting and this meeting, the Bureau of
 9 EMS asked the finance committee to work on a survey -
 10 - salary survey for EMS in New York State. This is
 11 not a leadership survey, this is a provider-based
 12 survey. So we would want as many providers as
 13 possible to fill it out and it'll be sent out
 14 electronically, probably disseminated in many
 15 different ways. We have the first draft of the
 16 survey, we worked on it at the meeting, we'll work on
 17 it more over the summer and the idea here is we have
 18 a lot of discussion about EMS providers not getting
 19 paid as well as they should be. Well, what do you --
 20 what -- what -- what is the right rate of pay? And I
 21 don't know if that's an easy to answer the question,
 22 but we're hoping that we can use some data to point
 23 to some of the weaknesses in the pay system. What --
 24 what kind of things need to happen to keep people in
 25 our field? So it's a salary survey and it's also --

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 I would say, a sustainability or durability survey.
 3 I mean, we're going to be looking at -- you know, are
 4 you -- are you planning to leave because you're going
 5 to go someplace else and make more money and why and
 6 -- and what -- what is that place? So hopefully we
 7 can get some more information on that. So that's
 8 what's happening at the finance committee and I think
 9 we'll have a couple meetings probably over the summer
 10 to work through these things and, I'd be glad to
 11 answer any questions.
 12 **MS. MCGOWN:** Steve, is your -- is
 13 your, survey going to include geographical location
 14 and cost of living indices?
 15 **MR. KROLL:** It is going to include
 16 geographical location and that geographical location
 17 can be then subsequently matched up with the cost of
 18 living and we -- yeah, we're not going to ask people
 19 what is your cost of living, but if we know you live
 20 in New York City, your cost of living is different
 21 than say Buffalo or Utica or Albany and so -- I mean,
 22 Buffalo is a really expensive place, Greg. The
 23 chicken wing prices there go through the roof. But
 24 that way we can do those kind of comparisons because
 25 I realize that we can't really compare salaries in

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 different parts of the State. But yes, that's going
 3 to be included.
 4 **CHAIR MCEVOY:** Don.
 5 **MR. HUDSON:** Thank -- yeah, thanks.
 6 Don Hudson. To answer Dr. Crupi's or lend some
 7 insight to Dr. Crupi's question, which is why we hold
 8 these open meetings and collaborate so that everyone
 9 is aware. So one of the instances of leaving some
 10 money on the table. My region didn't have a program
 11 agency for two years so that money was allocated in
 12 the State budget and was not utilized due to -- we
 13 were bound by a contract with a company that didn't
 14 no longer exist. So -- you know, that obviously
 15 shouldn't impact any other region, nor should it in
 16 the grander conversation be held against EMS as you
 17 didn't spend it so we're taking it back, especially
 18 since it's beyond anyone's control. But again, it's
 19 only by talking about it here and lending those
 20 examples to each other about what's working and
 21 what's not, that we -- you know, get stronger
 22 together. So I'd be happy to spend it, it was just
 23 getting it that was the problem.
 24 **MR. KROLL:** Thank you, Mr. Chair.
 25 **CHAIR MCEVOY:** Any other questions for

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 finance?
 3 (No response).
 4 **CHAIR MCEVOY:** If not, we'll move on
 5 to Al Lewis on legislative.
 6 **MR. LEWIS:** Are you passing up on Mr.
 7 Deavers?
 8 **CHAIR MCEVOY:** All right, I'll move on
 9 to Mr. Deavers under Systems --
 10 **MR. LEWIS:** He's -- he's just waiting
 11 to give this report --.
 12 **CHAIR MCEVOY:** -- since you tabled his
 13 agenda.
 14 **MR. DEAVERS:** Yeah. Yes, so I have a
 15 really short report thanks to Mr. Lewis, literally.
 16 We're trying to get a -- a kind of tag group to take
 17 a look at the new trauma triage guidelines and get
 18 some education out to people -- you know and help
 19 with some geographic destination decision-making
 20 guidance. We had a tag that was working on CONs and
 21 the Policy Statement therein 0606. We kind of pushed
 22 the pause button because of the budget and the -- the
 23 CON portion of the budget now that the budget has
 24 been settled. We'll get that group back up and
 25 running, and -- and probably be looking for some new

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 people.
 3 We've -- we're also going to be
 4 starting another group to look at -- I guess we'll
 5 call them performance standards -- system performance
 6 standards, that we can present to this committee and
 7 I'm going to be looking again for people, so people
 8 in the gallery, people in the cyber world, you can be
 9 part of the committee. The -- most of those tag
 10 meetings are actually all of them are online, they'll
 11 be on Zoom or WebEx. So if it's something you're
 12 interested in, please reach out and at the next
 13 meeting, compliments of Mr. Lewis, and tabling my
 14 entire agenda, we will have five CON actions. Four
 15 of them, are in ALJ at this time awaiting a
 16 recommendation, and they're ... So if there's no
 17 questions, my report.
 18 **CHAIR MCEVOY:** Any questions for
 19 systems? I will note that there was considerable
 20 frustration with the time period with which the
 21 appeal information appeared in Boardable and we've
 22 had some discussion with the department about that,
 23 and there potentially is a -- a way for them to
 24 accelerate that going forward. So, we'll -- we'll
 25 see how that plays out, but I think that that should

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 be successful in resolving some of the concern.
 3 Mr. Lewis?
 4 **MR. LEWIS:** Thank you, Mr. Chairman.
 5 Well, there's been a lot of healthy discussion about
 6 the motion I made, and I think it helps us to move
 7 forward and present information to you in a timely
 8 manner so you have an opportunity to review it,
 9 research it, and make an informed decision at this
 10 table. That was my only purpose for doing that. We
 11 need to get better at what we're doing and I
 12 appreciate the discussion with the director and the
 13 deputy director and I -- I -- I'm hopeful. These
 14 guys know what they're doing. We just have to
 15 tighten things up to get it out right.
 16 So Part S -- I'm going to take it a
 17 little bit different approach on this. First of all,
 18 the Medicaid money is sorely needed. It's -- it's
 19 closer to eighty million I think when it's all said
 20 and done. Because we worked really hard to get the
 21 first thirty-one point something million, and then
 22 this -- this thirty-eight point four that's a shot in
 23 the arm. I've been the first to criticize Medicaid
 24 and how poorly they've paid us, and it's not where it
 25 needs to be yet, but it's better. I mean, we -- we

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 need that money desperately and -- you know, I -- the
 3 cost -- the study of our wages is being done by Mr.
 4 Kroll and I must tell you, if the ambulance industry
 5 were paid more, only paid to the cost of to provide
 6 the service, they would pay their own people more.
 7 Because people are worth a lot more than they're paid
 8 in so many ways. Man, they -- they put their --
 9 their butts on the line all the time to provide
 10 quality patient care. So I think we're getting right
 11 -- working in the right direction, and I just want to
 12 thank not only this group, but the Bureau and a lot
 13 of the other people on the periphery here working on
 14 this legislation and Part F before Part S now.
 15 It's not perfect, but it's -- it's
 16 good and, I think we have more work to do in the next
 17 executive budget -- the next budget. So, it's --
 18 it's -- we're getting in -- well, I think we're
 19 moving in the right direction. So, I am -- you
 20 probably can tell I'm frustrated about this blood
 21 stuff and we can't put blood in our ambulances. I'm
 22 telling you and I -- I talked to operations day after
 23 day after day. They can't get nurses to go with
 24 these patients. You know, we got one operation that
 25 transports from Watertown to Westchester critical

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 patients and we -- all of this exists all over the
 3 State and it's happened for a couple of reasons.
 4 First of all, the consolidation of hospitals, the
 5 purchases of hospitals, sometimes that changes the
 6 tertiary care centers, and that's okay if it's in the
 7 best interest of patients, I'm all for that. But it
 8 takes a real hit on the ambulance industry.
 9 When you take that patient from
 10 Watertown to Westchester, it's a seventeen-hour
 11 turnaround. Okay? That ambulance is out of service
 12 for twenty-four hours, see that really hurts the
 13 community that that ambulance comes from. But it's -
 14 - it's -- we're trying to adjust and COVID damn near
 15 killed the industry. I have to tell you. While it
 16 hurt all healthcare, it hurt our hospitals, it still
 17 hurts our hospitals, we -- we just have to work
 18 together to make sure we're doing it better and I --
 19 I can't tell you how much I'm upset about just
 20 reading the article, that six hundred thousand nurses
 21 are going to leave healthcare within -- by 2027.
 22 Wow, that is -- that -- I mean, think about that, six
 23 hundred thousand, and we -- we can't get -- we can't
 24 get nurses as it is. So there needs to be a lot of
 25 adjusting. That's why I asked Dr. Doynow and our

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 chairman, Dr. McElvoy, we -- we can't -- we can't set
 3 back on our laurels.
 4 We got to get this blood service
 5 available to -- to ambulances that are -- that --
 6 that can do it, so that we can move these critical
 7 patients without jeopardizing their ability to
 8 survive the trip. I -- there's a bill out there now,
 9 it's -- it's moving forward, it's -- Senator Hinchey
 10 has this bill out. It's moved -- it's in committee
 11 yet, it's S-6226. In essence, it gives ambulance
 12 agencies the authority to carry blood and blood
 13 products and administer blood. I really need your
 14 help with it. I -- I'd love to see this body make a
 15 motion here today to support that bill because it
 16 says a lot when the people that make -- are doing all
 17 this work across the State, support -- support it and
 18 believe it's needed. We hope we can get it passed,
 19 but I -- I don't know. We've got very few days left
 20 in session, so it might not get passed this year, but
 21 it -- I -- I believe in my heart it's going -- going
 22 to get passed because it's sorely needed, and what
 23 I've just been talked about. So, because I would, at
 24 some point, like to consider making a motion for us
 25 to support that.

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 **MR. LEWIS:** It does not. No, it does
 3 not. McGown, I don't believe. But we --.
 4 **MS. MCGOWN:** I believe there's an
 5 Assembly bill, A5789 put forth by Warner that's
 6 worded exactly the same --.
 7 **MR. LEWIS:** Okay. So --.
 8 **CHAIR MCEVOY:** We -- we can get this
 9 done. We can get this done. Why wouldn't we support
 10 this bill in hopes that we can get better care,
 11 better care for our critical patients being
 12 transported by ambulance? We have a second, I
 13 believe. Okay. Doug, you seconded it?
 14 **MR. ISAACS:** Yeah, I did.
 15 **CHAIR MCEVOY:** Okay.
 16 **MR. ISAACS:** Yes, I did.
 17 **CHAIR MCEVOY:** Dr. Isaacs gave a
 18 second.
 19 **MR. ISAACS:** Yes. Yes.
 20 **CHAIR MCEVOY:** Any further discussion
 21 on the motion?
 22 (No response)
 23 **CHAIR MCEVOY:** If not all in favor
 24 signify by raising your hand.
 25 **MR. ISAACS:** Aye.

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 A couple other things, mobile
 3 integrated healthcare sorely needed -- sorely needed
 4 in this State. Other States take advantage of this
 5 opportunity to help people. It didn't make the
 6 budget this year, and we were really hoping that
 7 almost the last minute it would stay in, but it was
 8 cut. So the legislative committee is going to be
 9 looking at opportunities to maybe help move this new
 10 piece of legislation forward, to make this happen.
 11 It's -- it's an uphill battle. Again, the -- the
 12 nursing industry in the past has not looked forwardly
 13 at that. Like they have not community paramedicine,
 14 but we've got to get on the same page. We're all in
 15 this business together to save lives and we're not
 16 trying to eat anybody else's lunch because we don't
 17 have people to fill our own ambulances. Why would we
 18 want to try to get into the nursing business? So, I
 19 -- I, we need your help with that. Now that I've
 20 rambled a lot, I would like to make a motion that
 21 this body support S6226, allowing ambulances to carry
 22 blood and blood products.
 23 **MR. ISAACS:** I second the motion.
 24 **MS. MCGOWN:** Mr. Lewis, does that have
 25 a companion bill in the assembly?

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 **CHAIR MCEVOY:** Any opposed? Same
 3 sign. Any abstentions?
 4 (No response)
 5 **CHAIR MCEVOY:** Well, that motion
 6 carries.
 7 **MR. LEWIS:** Thank you and in my
 8 report. I appreciate all of your help, and you're
 9 listening to all of my concerns about the EMS system.
 10 It's a great system -- it's a great system, but
 11 there's ways to improve. Thank you very much.
 12 **CHAIR MCEVOY:** Thank you. Steve.
 13 **MR. KROLL:** Mr. Chair, if I could make
 14 just a comment on the mobile integrated health that
 15 Al just mentioned? This is Steven Kroll for the
 16 record. I think that it's important for us to
 17 recognize that what happened on mobile integrated
 18 health may have been somewhat self-inflicted by our
 19 industry. The -- the traditional groups that had
 20 opposed this bill voraciously in the past, sort of
 21 stepped back and did not put a lot of energy into the
 22 opposition of this in the budget. Maybe it's because
 23 they just had other things that were higher concerns.
 24 But we have learned that some of the reason it didn't
 25 appear is because some of the letters that were sent

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 by our own field, opposing Part S. So we had a
 3 really robust discussion at the last meeting of this
 4 body where we talked about Part S and I know that
 5 there were people that were uncomfortable with how
 6 Part S was happening. They didn't like the fact that
 7 it was being done as part of the State budget, and
 8 they felt it deserved to be done through the regular
 9 legislative process and there were other people that
 10 expressed, well, maybe that's the case. But the
 11 regular legislative process doesn't exist anymore,
 12 for all intents and purposes. All major State
 13 decisions get made in the budget, for example, where
 14 did bail reform get fixed? In the budget. What does
 15 bail reform have to do with the budget? Nothing.
 16 Where did the decisions about natural gas appliances
 17 in homes get fixed or get done -- you know, in the
 18 budget. Where did the governor's plan for building
 19 new support -- new housing in communities, not get
 20 done in the budget? And she went into the press
 21 conference and said, it's not in the budget, it's
 22 dead. The budget is the vehicle. So what happened
 23 is people sent letters opposing everything in Part S
 24 from our field because that it was being done in the
 25 budget. I don't have the exact interpretation of any

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 of those letters, but I believe that my colleagues
 3 that wrote those letters believed that they were
 4 opposing these things based on the process, but not
 5 based on the content. I don't think people on this
 6 body opposed mobile integrated health, even though I
 7 could be wrong. I think they felt this wasn't the
 8 way to do it. The problem was that the way those
 9 letters were interpreted by the receiving parties in
 10 the legislature and in the governor's office was,
 11 well, the EMS industry is split on Part S so -- you
 12 know, we're not going to do mobile integrated health.
 13 So I think we kind of did a circular
 14 firing squad on this one. So I think first of all,
 15 as Al said, we all need to work together to get
 16 mobile-integrated health done. But secondly, we have
 17 to be very careful about how we word things because
 18 it is -- it is sad that we are being cited as the
 19 people that killed one of our priorities. And I
 20 don't think we did it intentionally. I think it was
 21 not -- I mean, I hope it wasn't intentionally. So I
 22 -- I thought that was important to bring up -- you
 23 know, we're going to have more attempts or more
 24 opportunities to do this. We have to separate policy
 25 from process. I mean -- I think a lot of us agree

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 that running a State with one bill every year isn't
 3 really the ultimate way. But look, that's the way to
 4 do it. So, I appreciate you letting me make that
 5 comment.

6 **MR. CRUPI:** Can I just make an account
 7 to comment? I -- I think it's sort of unfair to
 8 blame those parties okay that had a problem with Part
 9 S okay as being the reason why mobile health
 10 integrated health was -- was sabotaged. And it
 11 wasn't sabotaged for the sake of sabotage. It wasn't
 12 just about process that was part of it. It was also
 13 about -- it was also about the proposal itself and so
 14 many elements within it, okay? So -- so yeah, I -- I
 15 think some of what you're saying is a bit of a
 16 stretch here, okay? And maybe something that we
 17 should take back for conversation of the time. Okay.
 18 I -- I trust everybody in this body. Okay, has, is -
 19 - you know, comes to the table in the right spirit.
 20 So we just have to be a little bit careful in how we
 21 characterize one group versus another because I think
 22 that's really destructive to us as a body. That's
 23 something to be -- should really -- should be
 24 avoided.

CHAIR MCEVOY: Thank you. Let me move

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 along our agenda here. Good time for safety.
 3 **MR. HAAG:** Mr. Chair, can I ask a
 4 question about that last motion that was passed real
 5 quick?
 6 **CHAIR MCEVOY:** Go ahead.
 7 **MR. HAAG:** If I recall, that motion
 8 was only to support SB6226 and technically not A5789.
 9 So, should we make a second motion and vote on
 10 supporting that second bill with the same language?
 11 **CHAIR MCEVOY:** Good idea. Yes.
 12 **MR. HAAG:** If that is the case, I make
 13 a motion that this body also supports assembly bill
 14 5789.
 15 **MR. GANDUFO:** Second.
 16 **CHAIR MCEVOY:** Any further discussion?
 17 **MR. GANDULFO:** Gandulfo. Second.
 18 **CHAIR MCEVOY:** If not, then all in
 19 favor of supporting assembly bill 5789 signify by
 20 raising your hand. Any opposed? Same sign. Any
 21 abstentions?
 22 (No response)
 23 **CHAIR MCEVOY:** That motion carries
 24 also. Okay. Now safety. Andrew.
 25 **MR.KNOLL:** Thank you, Chairman. We'll

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 report back in September. We'll have a rough draft
 3 of policy 0013, revision. Mark Phillipy is going to
 4 head that up and work with on that. We will have an
 5 update on the management of escalation tactics. Mark
 6 and Brian Brenner (phonetic spelling) are working on
 7 that together. Jennifer Solomon gave a report on
 8 what she's been doing across the State. I've asked
 9 her to give us a report for our meetings going
 10 forward.
 11 We'll start looking at Part 820.21 and
 12 policy 0908, which is reporting incidents to try to
 13 bring them in line, through reg and also through
 14 policy. And then I'm asking all of our members here
 15 today to go back to their regions and start to
 16 discuss reduction of red lights and sirens. Member
 17 Kroll shared a study on that. So I'm asking you to
 18 go back to your regions, talk about it, and then if
 19 you have any reduction of lights and sirens in your
 20 region, if you can send that to me so I can review
 21 and we can try to put a policy statement together for
 22 the region.
 23 And then lastly, we will start working
 24 on performance standards that relate to safety. End
 25 of my report.

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 **CHAIR MCEVOY:** Thank you. Any
 3 questions for safety?
 4 (No response)
 5 **CHAIR MCEVOY:** All right. Moving
 6 along, quality metrics, Dave Violante.
 7 **MR. VIOLANTE:** Good afternoon. Dave
 8 Violante. At the last meeting, this body approved
 9 the new QI Manual and guide, they're soon to come out
 10 and we're working through some of the formatting of
 11 the guide with Peter to get it out as soon as
 12 possible.
 13 We talked a lot about EPCR data flow
 14 issues. Ryan spoke a little bit about this. The
 15 data and informatics team and EPCR vendors have
 16 really been working to correct some of the data flow
 17 issues, that could have some impact on agencies and
 18 hospitals. For example, some parts of the State are
 19 not getting upwards of thousands of records to the
 20 State or to hospitals and so those groups are working
 21 through that process to ensure those records do flow
 22 well.
 23 There was a long discussion on this
 24 with representatives from both ESO and Image Trend.
 25 Happy that both of those vendors were able to -- to

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 come and speak to this group and encourage them to --
 3 to continue to do that and they are working with the
 4 DI team to meet all the validation issues. Some of
 5 those issues include -- but aren't limited to -- to
 6 NEMSIS and some of the State requirements and so
 7 happy to have folks working on those things. Peter,
 8 did provide an update on the bios spatial progress
 9 for program agencies and agencies. That is just
 10 going to be a wonderful tool to use as a dashboard,
 11 for some of the measures that we want to look at in
 12 doing quality improvement around the State. Not only
 13 as a State but for each individual agency and program
 14 agencies and regions as well. At the last meeting
 15 and, if you could put this up, Theresa, on the -- on
 16 the board, that would be great. At the last meeting,
 17 the Quality Metrics Committee presented a set of
 18 measures validated by the AHA, NEMSQA, Fair and
 19 Coverdell and we ,of course, don't want everyone to
 20 use all of these measures. There's two pages here,
 21 so if -- if you can flip between the two, that'd be
 22 great. And if everyone wants me to read them out
 23 loud, I'm happy to do that if you can't see them down
 24 there. But we want agencies to use maybe one or two
 25 measures to start with and to look at these and how

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 they work for their agency, their region, et cetera.
 3 And so we wanted to get these approved. The last
 4 meeting ran out of some time and so to that end, the
 5 Quality Metrics Committee would like SEMSCO to
 6 approve the currently presented list of quality
 7 measures and to that end, I will make that motion.
 8 **MR. PHILLIPPY:** Second.
 9 **CHAIR MCEVOY:** Seconded by Mark
 10 Phillipy. How many are there?
 11 **MR. KNOLL:** Approximately twenty-one
 12 here, I believe.
 13 **CHAIR MCEVOY:** Okay. Any discussion
 14 on the motion?
 15 (No response)
 16 **CHAIR MCEVOY:** If not, all in favor
 17 signify by raising your hand. Any opposed?
 18 (No response)
 19 **CHAIR MCEVOY:** Any abstentions?
 20 (No response).
 21 **CHAIR MCEVOY:** Seeing none carried.
 22 **MR. KNOLL:** Wonderful. Thank you.
 23 Some of the next things we're focusing on is
 24 providing training through a variety of mechanisms
 25 such as on Vital Science Academy. We're going to be

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 doing a two-day NAMSP Quality Measures class at Vital
 3 Signs Conference as a PRECON and workshop and we are
 4 truly going to be actively helping program agencies,
 5 regions, and agencies to use these resources, and
 6 help them make some significant process. So that's
 7 some of our -- our next steps with this.
 8 Part S affects us as well in the
 9 Quality Metrics Group and there's some direction on
 10 there on agency performance standards. So the
 11 committee is going to for sure collaborate with other
 12 committees to work on these topics, which can be
 13 clinical in nature, operational in nature, et cetera.
 14 So our group might be looking at things like how many
 15 meetings a year they're doing for quality
 16 improvement, the activity of the medical director in
 17 QI, having regular call audits, using the measures
 18 we've endorsed here to do today, et cetera. So these
 19 are some of the things we'll be working with the
 20 other committees on as we move forward as well.
 21 We do have two other asks. We'd like
 22 to do a funded pilot project for quality improvement
 23 training program around the State, and wanted to
 24 gather a sense from this body in moving that forward
 25 this program. So if we could have some sort of quick

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 discussion about your thoughts on doing that?
 3 **CHAIR MCEVOY:** Don't all speak at
 4 once.
 5 **MR. HAAG:** I'll -- I'll start, Mr.
 6 Chairman. Jason Haag. I think that's a phenomenal
 7 idea. A lot of agencies have QA programs in place,
 8 but like lots of other facets of any kind of
 9 business, you don't know what you don't know. So
 10 being trained on appropriately, being able to perform
 11 quality assurance, quality improvement would only
 12 benefit our providers and at the end of the day, only
 13 improve the — the care to the patients across New
 14 York.
 15 **CHAIR MCEVOY:** Thank you, Jason.
 16 **MR. PHILLIPPY:** Mr. Chairman and Mr.
 17 Violante, would it be fair to in the form of a
 18 motion, ask this body endorse a funded pilot project
 19 for dissemination of quality improvement training
 20 throughout the State of New York?
 21 **CHAIR MCEVOY:** I'll second that if you
 22 need it. Are you moving that?
 23 **MR. PHILLIPPY:** I would so move, sir.
 24 Thank you.
 25 **CHAIR MCEVOY:** All right and it was

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 seconded by?
 3 **MR. MASTERSON:** Masterson. William
 4 Michael Masterson.
 5 **CHAIR MCEVOY:** Thank you. Valarie or
 6 Theresa, did you get that motion?
 7 **MR. PHILLIPPY:** So the motion would be
 8 to support a -- a funded pilot project for quality
 9 improvement training throughout New York State, as
 10 recommended by the Quality Metrics Committee. You
 11 want me to read -- I want you to type it there.
 12 **CHAIR MCEVOY:** Okay. All right. Any
 13 -- any discussion on that motion?
 14 (No response)
 15 **CHAIR MCEVOY:** If not all in favor
 16 signify by raising your hand. Any opposed? Same
 17 sign. Any abstentions?
 18 (No response)
 19 **CHAIR MCEVOY:** Seeing none. Motion
 20 carried.
 21 **MR. KNOLL:** The last ask that we have
 22 of SEMSCO is for this group here to ask their program
 23 agencies, regions, agencies, et cetera, to send
 24 people to -- to formal QI education programs, whether
 25 it's this particular one or other ones that are out

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 there, those folks that could go, include but
 3 wouldn't be limited to QI coordinators, medical
 4 directors, other administrative staff, et cetera,
 5 that would be involved in the QI process. And we
 6 just ask that folks really broaden this out, to use
 7 the voices of more than just the QI committee itself,
 8 but all of our voices here for everybody. Thank you
 9 very much. I'll take any questions and if there are
 10 none, then that is the end of my report.
 11 **CHAIR MCEVOY:** Any questions for
 12 quality?
 13 (No response)
 14 **CHAIR MCEVOY:** If not, we'll move
 15 along to Jason and Terry on EMS innovations.
 16 **MR. HAAG:** All right. Thank you, Mr.
 17 Chair, and, thank you, Terry, for jumping on board
 18 this crazy train of EMS innovations. We met
 19 yesterday afternoon, no seconded motions to bring to
 20 the table. However, we did have some discussion on
 21 some rather important items that are in our court
 22 again, secondary to things that were not approved in
 23 Part S.
 24 We did have an update on some ET3
 25 programs, New York City reports slow but steady

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 progress in -- in their area and the same struggles
 3 that they had last time, you know, dealing with legal
 4 issues with alternative destinations, things like
 5 that. They did mention, though, that CMS has
 6 released a nationwide dashboard on ET3 that's able to
 7 give some insight on the program and the biggest
 8 insight that they're getting out of it nationally is
 9 that the volume, the amplitude, if you will, of
 10 patients utilizing -- well, not utilizing, they don't
 11 choose to utilize it, but patients that are affected
 12 by ET3 is lower than anyone would like.
 13 CMS may be coming out with a bonus
 14 payment for that as well. Steve Kroll is a
 15 phenomenal asset of information regarding
 16 telemedicine and he did report out that there are
 17 about thirty agencies around the area that -- around
 18 the State, I should say, that are doing a treat and
 19 place for telemedicine with physician guidance and
 20 about nine out of ten of those patients that qualify
 21 to be utilizing telemedicine don't go to the
 22 hospital. That one remaining patient out of ten --
 23 that one remaining ten that -- remaining ten percent
 24 there, goes to the hospital because the physician
 25 really thinks they should.

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 There was a discussion on efficacy of
 3 some of these programs, and he also reported that
 4 NAEMT is looking at some legislation for federal
 5 payers to get on board with some of this telemedicine
 6 practice that's happening around the area. The
 7 committee, with the help of myself, Terry Hamilton,
 8 Jonathan Washko, and Steve Kroll, is going to put
 9 together a small tag and we would welcome help from
 10 anybody in the Webcast land or in the gallery.
 11 That's a recurrent ask all day, to help develop to --
 12 excuse me, two documents of information. One of
 13 those being an educational info graph, if you will,
 14 for providers of the fact that it's okay to utilize
 15 alternative destinations in ET3 if they're enrolled
 16 in it or they have a CP program or an MIH program.
 17 And then the other document would be
 18 an infographic document of information for the public
 19 that explains what ET3 and or MIH community
 20 paramedicine is and that -- you know, this isn't a
 21 ... and speed, and we just throw you in the back of
 22 the ambulance to take you to the hospital as fast as
 23 we can anymore. That's not what we do. With the
 24 elimination of mobile integrated health in Part S, we
 25 -- we're forming a tag to start to identify what

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 mobile integrated health is going to look like in New
 3 York State. If you have a mobile integrated health
 4 program, are interested in, have a passion in it,
 5 please contact me, the Chairman, or the Bureau
 6 director to let us know that you're willing to serve
 7 on that tag. We definitely would appreciate the
 8 help.
 9 Before we get too deep into that
 10 though, we are going to publish a short paper on the
 11 benefit of community paramedicine, mobile integrated
 12 healthcare, whatever it is going to be called, and
 13 the benefits of it, myself, Jonathan Washko, Steve
 14 Kroll, are minimally going to work on that and
 15 hopefully, we have some help as well. And we're
 16 going to ask the ET3 programs really three questions:
 17 What are you doing, what are your outcomes, and where
 18 do you think we're going? And that's some of the
 19 story and the data that we're going to put into this
 20 paper to educate folks on what this really is.
 21 Myself and Chris Singleton also had
 22 the opportunity in February, thanks to Maryanne
 23 Portoro and some others who -- and Mickey Forness for
 24 getting us into the February meeting of the New York
 25 City Emergency Nurses Association. We spent about

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 forty-five minutes to an hour talking about what
 3 mobile integrated health and/or community
 4 paramedicine is, what the mission of it is, and we
 5 have the full support of the New York State Emergency
 6 Nurses' Association and whatever they could do to
 7 help us move forward with mobile integrated
 8 healthcare community paramedicine is -- is at our
 9 disposal. So I -- I look forward to a long and
 10 healthy partnership with them as we move this forward
 11 and -- and we do thank them for their support.
 12 Barring any questions, that is the end of my report,
 13 and thank you for your time.
 14 **CHAIR MCEVOY:** Any questions for
 15 innovations?
 16 (No response)
 17 **CHAIR MCEVOY:** If not, Rob McCartin,
 18 do you have anything from program agencies?
 19 **MR. MCCARTIN:** Yes. Thank you, Mr.
 20 Chairman. At our program agency meeting on Monday,
 21 we did have some members from the DOH staff there.
 22 One of them being Amy, who asked the directors if
 23 anybody has any guidance documents or policies
 24 related to transport decisions around primary versus
 25 comprehensive stroke centers. So we will be helping

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 her out. I do apologize, I forgot the reason why you
 3 needed it, but I'm sure she can share that if you'd
 4 like.
 5 The other thing is -- is Mr.
 6 Weidman(phonetic spelling), was also in attendance
 7 and he spoke to us regarding the EMS training
 8 leadership program, and trying to start rolling that
 9 out to providers within the State in the various
 10 different regions. We'll continue to work with him
 11 on that. The other thing is -- is that, he has been
 12 given the -- the initiative -- the goal, whatever you
 13 want to call it, that, to the program agencies that
 14 we need to start looking at moving all the REMSCOs
 15 onto the Boardable, in regards to their own platform
 16 for their own business. So each one of those
 17 directors will be going back having those
 18 conversations with their REMSCOs about that.
 19 The good thing is -- is this whole
 20 finance thing has been talked about ad nauseum, but I
 21 will be working with the director and the finance
 22 team over at the DOH, regarding why some of the
 23 program agencies are not expending all their money so
 24 that we can maybe at least come up with a -- a viable
 25 reason or maybe work to help them spend all their

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 money.
 3 The other good thing is -- is the
 4 other flip is credentialing has been talked about as
 5 well, so I don't think I really need to cover that,
 6 and we did have a discussion regarding Part S and
 7 what has passed and how that will affect us as
 8 program agencies.
 9 Other than that, unless anybody has
 10 any questions, that is the end of my report.
 11 **CHAIR MCEVOY:** Thank you. Any program
 12 agency questions?
 13 (No response).
 14 **CHAIR MCEVOY:** If not, EMS for
 15 children, Amy.
 16 **MS. EISHENAUER:** Thank you. So some
 17 brief information about the EMS for Children Grant.
 18 Our grant was up for renewal, and on April 1st, we
 19 were renewed for four more years. So very excited
 20 about that. They are asking very similar performance
 21 measures to the last six years. There's going to be
 22 a heavy focus on pediatric recognition and pediatric
 23 emergency care coordinators for both emergency
 24 departments and EMS and heavier focus on disaster
 25 preparedness, whether that be natural disasters or

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 reunification there's a variety of -- of topics of
 3 interest.
 4 In relation to that, there is a
 5 pediatric readiness quality collaborative through the
 6 EMSC, EIIC and they are enrolling through June. So
 7 if you were interested in quality improvement but
 8 don't really know how to get started, they really do
 9 take the heavy lifting of it. So if you're a
 10 hospital or an EMS agency and you want to get
 11 involved, go on the EIIC website or email me and I'll
 12 be happy to direct you.
 13 We also concluded the EMS for Children
 14 -- EMS survey and that concluded on March 31st and I
 15 hope as the EMSC data center works with that data and
 16 cleans it up I will get some reports and be able to
 17 share that with you probably end of summer. So, in
 18 September, I anticipate having some more information
 19 on that.
 20 We had our last EMS for Children
 21 Advisory Committee meeting last Tuesday and our next
 22 ones will be September 5th and December 4th right
 23 here at the Hilton Garden Inn in person starting at
 24 one p.m. lasting till four p.m. So you are all
 25 welcome to come join us.

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 So at our meeting, we discussed a
 3 variety of topics, safe transport of pediatric
 4 patients was one of them kind of an update on what
 5 Martha Gokey(phonetic spelling) had started here at
 6 EMSC and how we have built on that. So much thanks
 7 to Martha for setting that up and setting us up for
 8 success.
 9 Also last week, I was at the Child
 10 Passenger Safety Technician Conference, which is held
 11 by the Governor's Office of Traffic Safety, and we
 12 had two sessions. So two of our EMS, pediatric
 13 emergency care coordinators, Tom Orpakowski (phonetic
 14 spelling) and Anthony Singh (phonetic spelling) gave
 15 a class with Peter Deandrio (phonetic spelling), who
 16 is -- is with the office. They gave a class on safe
 17 transport of all pediatric patients and then in the
 18 afternoon, I gave a -- a class on safe transport of
 19 newly born patients. So what do you do if the baby
 20 is born and how do we get everybody and the mother to
 21 the hospital safely?
 22 So we also talked -- right -- thank
 23 God, somebody giggled. So we also talked about
 24 pediatric agitation, the workgroup is ongoing so
 25 we'll have some more meetings, and hopefully have

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 some more on that next time we meet. However, Sarah
 3 Groover(phonetic spelling), who's one of our Family
 4 Action Network members on EMSCAC, and also is a New
 5 York State Paramedic and New York State educator, she
 6 has some classes on -- on therapeutic communication,
 7 de-escalation, but a lot of heavy focus on
 8 pediatrics. So we'll be featuring her on Vital Signs
 9 Academy, and she'll also be at the Vital Signs
 10 Conference. We're very excited about that. Thank
 11 you, Val, for making sure that got in.
 12 Also, pediatric triage. I know that
 13 it's been a hot topic. It was included in the
 14 updated collaborative, STAC will be talking about it
 15 tomorrow, so we will continue to talk about it as
 16 well and work with STAC to issue some guidance.
 17 We also discussed length-based
 18 measuring tapes, and so much thanks to Megan Williams
 19 and her paramedic students for doing some of the
 20 heavy work of reviewing protocols and seeing what's
 21 what and asking some questions. So she is going to
 22 give a report on their findings at our next meeting
 23 and then we'll move forward and decide what
 24 recommendations we can make from there.
 25 We also discussed the -- always Ready

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 for Children, Ed, recognition program with the
 3 Associated Emergency Department Pediatric Emergency
 4 Care Coordinator Program, that I hope will be rolling
 5 out this summer. We are -- I will be giving a
 6 presentation at STAC tomorrow as -- this was a
 7 conjunction of EMS for Children and STAC as the
 8 American College of Surgeons has a pediatric
 9 representative coordinator in their new grade book as
 10 a requirement to be trauma-verified. So tune in
 11 tomorrow or stop by at the Wolf Road Marriott and
 12 join us through STAC and you get to hear more about
 13 that there. I have had a lot of ER staff, ER
 14 nursing, injury prevention folks, reach out to me
 15 about this. Everybody seems very excited and really
 16 -- you know, the goal is to make all -- all emergency
 17 departments prepared for children. So even if -- you
 18 know, maybe they're not a specialized pediatric
 19 trauma center or a specialized pediatric hospital,
 20 that they will have the resources to care for
 21 children until they can be transferred, which is our
 22 goal and hope. And I believe that is all of the big
 23 stuff that we discussed.
 24 **CHAIR MCEVOY:** All right. Any
 25 questions for EMS for children?

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 **MR. PHILLIPPY:** I have one, Dr.
 3 McEvoy.
 4 **CHAIR MCEVOY:** Go ahead.
 5 **MR. PHILLIPPY:** So Amy, in your child
 6 passenger safety session when you were meeting with
 7 Governor's Traffic Safety Committee folks and you had
 8 the -- obviously the CPS instructors there; was there
 9 any mention of use of funding, primarily from State,
 10 GTSC funding, police traffic safety or -- or traffic
 11 safety grant monies to buy safe transportation
 12 equipment?
 13 **MS. EISNEHAUER:** There was not. I
 14 certainly could go back to Peter Deandrio and -- and
 15 I believe it's Audrey Feldman(phonetic spelling), to
 16 ask if there's room for that or if all of that
 17 funding has been allotted. This was primarily an
 18 educational session to alert people to the new
 19 devices that have been developed over the last three
 20 years and have been released, so that -- previously,
 21 right? We gave the baby to mom, and mom held onto
 22 the baby and hopefully, we drove real slow to the
 23 hospital and got everybody there safely. However,
 24 now that there's devices and we know better, we want
 25 to do better. So this was primarily informational,

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 educational session on, "Hey, there are some
 3 resources out there now, avail yourself of them."
 4 **MR. PHILLIPPY:** I know that and
 5 speaking with Mr. Kroll later last year --
 6 **MS. EISNEHAUER:** Mm-hmm.
 7 **MR. PHILLIPPY:** -- the federal
 8 government's NHTSA had released a considerable amount
 9 of funding specifically earmarked toward EMS that was
 10 funneled through Governor's Traffic Safety Committee.
 11 I don't know if too many EMS agencies have applied
 12 and -- and then my other hat is chair of our Traffic
 13 Safety Board in Monroe County. It was something that
 14 I'm trying to alert my regional agencies about that
 15 there are funding available through the Traffic
 16 Safety grant programs. They usually have to have
 17 their applications in by May 1st so application will
 18 start in January, February, but there is new
 19 information that there may be funding available for
 20 equipment, if you can tie it in some way to injury
 21 prevention. So that's -- that's a thing that I think
 22 if we get agencies that are considering buying those
 23 specific types of equipment, but have said, oh, I
 24 just don't have the money for it here, might be a
 25 way.

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 **MR. REDLENER:** Just --
 3 **MS. EISNEHAUER:** Oh, go ahead.
 4 **MR. REDLENER:** Apologies. I would
 5 just add -- add on to that statement. I've also been
 6 part of some conversations at the National level
 7 around that post-crash care, and I think it's really
 8 important that we capitalize on that in New York
 9 State and think about partnerships with traffic
 10 safety. So I've encouraged this body and the members
 11 to look into opportunities for partnership. Just
 12 reiterating what you've just said.
 13 **MS. EISNEHAUER:** Yes. So at
 14 NASEMSO's, National Association of State EMS
 15 officials, the Highway Safety Committee, the HITS
 16 Committee, has been talking about that money being
 17 released and NHTSA has really been pushing it. And I
 18 hope that they have some of that funding in the
 19 future released for these kind of devices because
 20 they are critical to injury prevention in our
 21 ambulances. This year, I looked at some of that
 22 information and it really was primarily dedicated to
 23 overall safety, not just a niche topic. However, you
 24 know, I -- I hope that they do that in the future.
 25 EMS for children also released a

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 substantial amount of money to the pediatric
 3 restraint crash testing development process. So
 4 previously they had developed the sled buck and some
 5 of the testing portions, but now they've released
 6 that extra money. So that actual crash testing of
 7 devices, I don't know which ones, will be completed
 8 and development of standards for those devices. So I
 9 know that there are three work groups, going on
 10 currently, so that is finally in process and moving
 11 forward. So hopefully, in the future, we can make
 12 better-educated decisions because there will be some
 13 standards and crash testing behind it as well.
 14 **MR. PHILLIPPY:** Great to hear.
 15 **MS. EISHENAUER:** Thank you.
 16 **CHAIR MCEVOY:** Any other questions for
 17 EMSC?
 18 (No response).
 19 **CHAIR MCEVOY:** If not, STAC is next on
 20 our agenda, but they have not met since our last
 21 meeting and they're meeting tomorrow. So, if we
 22 could just keep going with this meeting, you'll see
 23 them soon.
 24 Old business. Any old business that -
 25 - people are interested in new business. I have a

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 couple of new business items in talking to Deputy
 3 Commissioner Morley. One of them comes from some
 4 conversations from our past Chair, Mr. Phillippy, and
 5 that involves recordings of minutes and records of
 6 stenographic records of SEMSCO and as you know,
 7 trying to find stenographic records is difficult and,
 8 they come off the website at a certain point and so
 9 we would like to ask, or I would like to ask for a
 10 motion to ask the Bureau to create an archive of
 11 those so that people who are interested in the
 12 stenographic records of the meeting are able to
 13 access them historically through -- through a -- a
 14 website.
 15 **MR. DEEVERS:** I'll make that motion.
 16 **MR. MASTERSON:** I'll second.
 17 **CHAIR MCEVOY:** All right. So any
 18 discussion on that?
 19 **MR. MASTERSON:** Yeah, I want to
 20 support it. The discussion is REMSCOs, I have found
 21 it useful of archiving past decisions and why and
 22 discussions and why. So I think -- you know, the
 23 State ought to as a leader follows suit. It only
 24 makes sense. So I do support it.
 25 **CHAIR MCEVOY:** All right. Any other

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 discussion?
 3 **MR. GANDULFO:** Yeah, just very
 4 quickly. And Peter probably ...
 5 **MR. DUVAL:** It's a matter of the
 6 public record. So they certainly should be available
 7 forever. The recorded minutes of the meeting.
 8 **DIRECTOR GREENBERG:** I think they're
 9 all documented. It can be -- issue is -- is that the
 10 way that the website was put together was as they put
 11 up one, they take down the other and so I think what
 12 we need to do is just talk to Pag(phonetic spelling)
 13 and say, hey, the way that you see everything on
 14 FIPIC, where it doesn't come down, set us up like
 15 that. That was the issue that was there. So yes, we
 16 absolutely can take that back, and actually, Val, if
 17 you can spearhead that one with Pag, and have it.
 18 **MS. OZGA:** About keeping the minutes
 19 up?
 20 **DIRECTOR GREENBERG:** About keeping the
 21 minute up. Sure.
 22 **CHAIR MCEVOY:** All right. All in
 23 favor of that motion? Any opposed?
 24 (No response)
 25 **CHAIR MCEVOY:** Any abstentions?

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 (No response).
 3 **CHAIR MCEVOY:** So hearing none, that
 4 carries.
 5 Another item, which is more
 6 complicated is, to inquire about the possibility of
 7 actually, generating minutes of the meeting, not
 8 stenographic notes of the meeting, and whether that
 9 would just be of the State council and the SEMAC or
 10 whether we would want that from each committee.
 11 Ideally, it would be good to have that for each
 12 committee so that rather than having to read through,
 13 nine hundred and ninety-eight pages of stenographic
 14 notes, you could actually see a bulleted list of
 15 items from each one of the meetings and I think
 16 that's a little bit more complicated. But I would
 17 like to ask for that because I think that would help
 18 the members of this committee especially when you're
 19 in absentia and you want to find out what happens and
 20 not necessarily read my sarcastic version of it. So
 21 that would be my motion is to ask for minutes to be
 22 taken by the Bureau of each meeting.
 23 **MR. LEWIS:** I'll second that.
 24 **CHAIR MCEVOY:** So I have a second by
 25 Al Lewis.

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 **MR. LEWIS:** Yes.
 3 **CHAIR MCEVOY:** Any discussion on that?
 4 **MR. MASTERSON:** Yeah, Mike. As --
 5 again with the REMSCOs, that's good, but I think the
 6 executive committee should review the minutes before
 7 publication. That's all I would ask because, as you
 8 know, minutes from secretaries can vary from person
 9 to person.
 10 **CHAIR MCEVOY:** As we see with the
 11 stenographic records and well. Any other discussion
 12 on that? If not --.
 13 **MR. GANDULFO:** Just as a quick note to
 14 add on to what Mr. Masterson said, wouldn't those
 15 minutes then have to be approved before they could be
 16 posted?
 17 **CHAIR MCEVOY:** Yes.
 18 **MR. GANDULFO:** Okay. That's all.
 19 Thank you.
 20 **DIRECTOR GREENBERG:** So we -- so all
 21 right. Shut off the mic. There we go -- and Al can
 22 you shut off your mic? Thank you. So we did just
 23 take a look, it goes back to twenty-one right now,
 24 which is when we started putting it on the page and
 25 those are all on there. Before one we'd have to go

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 back and kind of recreate that a little bit, but
 3 that's something that we can take a look at, but it
 4 looks like it's started in the process.
 5 **MR. HAAG:** Just a question on clarity
 6 of this motion. Are these going to be minutes for
 7 every single meeting, including committee meetings or
 8 just SEMAC and SEMSCO?
 9 **CHAIR MCEVOY:** Well, I think the
 10 intent it would be to try to get them for every
 11 meeting, or at least that's the ask and then we can
 12 see what it ends up being.
 13 **MR. DEAVERS:** I have a quick question.
 14 Who are we going to task with taking these minutes?
 15 **DIRECTOR GREENBERG:** That was going to
 16 be my question.
 17 **CHAIR MCEVOY:** I would ask the Bureau
 18 whether they're capable of doing that or not. It may
 19 require them to add some extra assistance if that's
 20 the case.
 21 **MR. DEAVERS:** And what about with --
 22 do we -- and what about like, virtual in between
 23 meeting minutes. Are we looking at tags or just
 24 subcommittee between meetings or just subcommittee at
 25 SEMSCO?

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 **CHAIR MCEVOY:** I think I would start
 3 with SEMSCO, SEMAC, and the subcommittees, and then
 4 we'll see where that goes from there.
 5 **DIRECTOR GREENBERG:** And so just for
 6 clarity, so to bring up Nicefera (phonetic spelling)
 7 for a second, who happens to put out minutes on a
 8 number of different meetings, are you referring to
 9 minutes more like that, that are highlights and
 10 bullets and kind of components that or something?
 11 **MR. DEAVERS:** Yes.
 12 **DIRECTOR GREENBERG:** So I would tell
 13 you the -- the Bureau probably doesn't have the
 14 subject matter expertise to be able to take it in
 15 that detail, but we can look into options that might
 16 be available.
 17 **CHAIR MCEVOY:** So the motion is to
 18 make that ask.
 19 **MR. PHILLIPPY:** Yeah and -- have we --
 20 we've got a motion on second, right? So it's on --
 21 we're still on discussion.
 22 **CHAIR MCEVOY:** Yes, sir
 23 **MR. PHILLIPPY:** I -- I think that the
 24 important thing to note here is that, we, each
 25 committee, here shares or -- or anyone else who is

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 here to report out at this meeting or at SEMAC or any
 3 other meeting for that matter, kind of repeat the
 4 same things over and over and it would be really
 5 helpful if we had those notes in a consolidated and
 6 official form that people could then reference. So
 7 yes, it's great that Nicefera does that, it's great
 8 that Dr. McEvoy does that on his own. I know Jason
 9 Haag does a version on his own, but I'd love to see
 10 the official version of that from what we report out
 11 on here to see. These are the bullet points so that
 12 I can go through and say, okay, this was the Bureau
 13 report as -- as read into the record. Here are the
 14 bullet points. So I don't have to read every line of
 15 what Ryan said, but I can see what you tried to give
 16 us information-wise.
 17 **DIRECTOR GREENBERG:** Love the concept.
 18 Don't know what it would be to implement. So it is -
 19 - I -- I completely understand where you're coming
 20 from. I think it's a -- a good thing. We can look
 21 towards it, but that would probably be -- you know,
 22 contracted services that we'd have to put together in
 23 order to -- to do it and do it right, I guess is --
 24 you know, my answer on that one. And not only right,
 25 but consistently.

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 **CHAIR MCEVOY:** So all who are in favor
 3 of that motion raise your hand. Any opposed?
 4 (No response)
 5 **CHAIR MCEVOY:** And any abstentions?
 6 (No response).
 7 **CHAIR MCEVOY:** So seeing none that
 8 carries.
 9 The last item I want to bring up is,
 10 the potential to add the alternates to Boardable and
 11 I don't know whether this really needs a motion or
 12 not. I think we may be able to just do it.
 13 **DIRECTOR GREENBERG:** We can.
 14 **CHAIR MCEVOY:** Okay, we will.
 15 Next, I have excluded the diversity,
 16 equity and inclusion committee from reports
 17 inadvertently. So I don't know if -- I think Dr.
 18 Raybrich left and Jared is --.
 19 **MR. REDLENER:** Dr. Raybrich was so
 20 upset that you excluded him. He left before he -- he
 21 stormed out. Yeah.
 22 **CHAIR MCEVOY:** Yeah, they did -- they
 23 did tell me though, that they are finalizing a
 24 survey, that they're going to send out and I think
 25 it's on Boardable, right?

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 **MR. REDLENER:** Yeah, I think they've
 3 asked, all the council members for any feedback on
 4 that one. They have a survey that's on Boardable
 5 that they would like to send out. I do know that --
 6 I believe they have a couple of new members of the
 7 task force -- sorry, not task force, of the committee
 8 or tag that have joined since the last meeting. So
 9 those were two highlights that they have. If you
 10 have not seen it or you cannot access it, let us know
 11 and we'll make sure that it is put in the right
 12 place. I'm not sure where they put it. If --
 13 **DIRECTOR GREENBERG:** They -- they gave
 14 me the message saying they put it on Boardable. I
 15 don't know where they posted it, but I will -- I will
 16 find out and make sure that that's shared with
 17 everyone and I -- I believe it's actually -- Jacob,
 18 correct me if I'm wrong, is it done in Drupal(sic),
 19 so we can actually share it by email and then wipe
 20 out the results so you can go through it just from a
 21 sample point of view.
 22 **CHAIR MCEVOY:** Okay. Any other items
 23 of new business?
 24 **MR. MASTERSON:** Yeah, I'll make them
 25 real quick. Number one, Happy Nurses' Week to the

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 brothers and sisters in our nursing and healthcare
 3 community this week.
 4 Number two -- yes. Number two, we
 5 won't be here our law enforcement community is having
 6 police week next week so thank you to all the law
 7 enforcement community out there.
 8 And the third one is just to end on a
 9 positive note. I'd like to see this group change.
 10 We went through F we went through S next it'll be X,
 11 Y, Z. We have to come to the realization that
 12 policies and -- and laws get changed by budgets. So
 13 we have to switch our gears to have our legislative
 14 committee, our leadership, we all represent most of
 15 the community in the State. So if we all agree on
 16 point items and put those forward to the Governor
 17 when they're making the budgets and the Bureau prior,
 18 there are things that we can agree on. I think we
 19 tear ourselves apart by saying -- you know, what we
 20 agreed with and what we didn't and that's what
 21 happened with this budget. I'm upset EMS is not an
 22 essential service, I'm upset I'm not licensed, you
 23 know what I'm saying? But there are other things
 24 that -- that Mike, REMSCO other organizations
 25 wouldn't support had we parsed them out and said

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 these fifteen things we agree with. You know what
 3 I'm saying? I think they all would've passed
 4 because you know -- you know, it's hard. I know I
 5 worked for administrative group, so the Bureau works
 6 for administrative group and they have to follow that
 7 process.
 8 That's a purview of the executive
 9 branch. But I think now we have to start reaching
 10 out as a REMSCO and SEMAC and SEMSCO's to put forward
 11 what we all agree upon. You know what I'm saying?
 12 Because I think if the -- those were included in the
 13 budget, there would've been no argument across the
 14 Board. It was an all-or-none, which happens to be
 15 politics today. I think we should as a REMSCO not
 16 tear ourselves apart. Some were for this, some were
 17 for that, but we all agreed on fourteen items. We
 18 voted in that white paper, but I think the white
 19 paper came out as this Body approved it and it wasn't
 20 approved as a legislative document. That was
 21 approved as a vision of the future. I think had we
 22 put out a legislative agenda saying these fourteen
 23 items we agree with, so let's do that before the next
 24 budget, whatever that timeframe is. Because then I
 25 can assure you all the REMSCO, SEMAC, the fourteen

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 members that represent regions FASNY, ... and SARA
 3 ... go across the list. Everybody supported fourteen
 4 things. So I do have an ask and I don't want to head
 5 that committee, Mr. Chairman, to -- to have the
 6 finance committee have the legislative committee
 7 start putting together -- we all vote and approve
 8 these items and give them to the Governor to act on.
 9 Thank you, sir.
 10 **CHAIR MCEVOY:** Well there's a charge
 11 for you Mr. Lewis.
 12 **MR. LEWIS:** And I think he said he
 13 was going to work on our committee to help us with
 14 it. Thank you very much.
 15 **CHAIR MCEVOY:** All right, any other
 16 items? You got something, Carl?
 17 **MR. GANDULFO:** No, I was going to make
 18 a motion to close when you're ready.
 19 **MR. LEWIS:** Oh, I'll second that.
 20 **CHAIR MCEVOY:** Sorry.
 21 **DIRECTOR GREENBERG:** That's what he
 22 jumped on the mic for.
 23 **MR. GANDULFO:** Valerie has something
 24 to say.
 25 **CHAIR MCEVOY:** Oh, hold on.

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 **MS. OZGA:** And I forgot to include in
 3 Ryan's report that the State EMS council awards are
 4 due on July 1st. So please go back to your regions
 5 and remind them that, and also if you could put --
 6 not that this is a huge deal, but we -- I get many
 7 applications in the email that are not sent to the
 8 regional councils first. So, I forward them on to
 9 the regional councils but just to remind everybody
 10 that the -- who -- whoever is nominating the
 11 individual that needs to be sent to the regional
 12 councils and the regional councils decide which
 13 nominees to send into me. So, like I said, not a big
 14 deal. I forward them onto the appropriate regional
 15 council, but just a reminder out there for the
 16 regions to send all their nominations to the regional
 17 council and also the Innovation Awards.
 18 **DIRECTOR GREENBERG:** Innovation
 19 Awards. Yeah.
 20 **MS. OZGA:** Yep, I remembered.
 21 **DIRECTOR GREENBERG:** Innovation
 22 Awards, this is important because, by the time we
 23 have our next meeting, they would've been determined
 24 already. So there are four categories for innovation
 25 awards. They don't all have to be awarded, but we

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
 2 are trying to get to the point of -- you know, with
 3 the innovation committee and the work that everybody
 4 is doing around the table to highlight the really
 5 good things that are happening around the State. So
 6 if you have an agency or something that is doing
 7 something innovative, please, please, please consider
 8 submitting those. I believe that's on the EMS forms
 9 page for the innovation awards to be submitted. They
 10 get directly -- they come directly to the Bureau and
 11 so please give that one some thought. If you have
 12 some agencies doing some great things, the topics are
 13 all on there, and, feel free to make some
 14 nominations. You don't have to just make one. If
 15 you have three or four that you want to nominate, you
 16 can nominate them all then -- you know the section
 17 will be made -- you know from there.
 18 **CHAIR MCEVOY:** All right. Now Carl.
 19 **MR. GANDULFO:** Can I offer a motion to
 20 close?
 21 **MR. LEWIS:** Second.
 22 **CHAIR MCEVOY:** Second.
 23 **DIRECTOR GREENBERG:** Happy EMS Week,
 24 everyone. See you in September.
 25 (The meeting concluded at 4:24 p.m.)

1 5/10/2023 – SEMSCO Meeting – Troy, N.Y.
2 STATE OF NEW YORK
3 I, DANIELLE CHRISTIAN, do hereby certify that the
4 foregoing was reported by me, in the cause, at the time
5 and place, as stated in the caption hereto, at Page 1
6 hereof; that the foregoing typewritten transcription
7 consisting of pages 1 through 121, is a true record of all
8 proceedings had at the hearing.

9 IN WITNESS WHEREOF, I have hereunto
10 subscribed my name, this the 30th day of May, 2022.

11
12
13 DANIELLE CHRISTIAN, Reporter

14
15
16
17
18
19
20
21
22
23
24
25

A	
a.m 8:9 29:3	Additionally 58:7
A5663 56:19	addressed 64:25
A5789 79:5 84:8	addressing 39:19
ability 16:6,7 19:14 23:16 24:8 47:2 56:25 77:7	adds 20:7
able 9:18 16:21 18:19 21:9 24:19 27:21 31:2 35:7 39:25 40:5,6,7 48:4,5,24 50:2,20 52:11,23 63:8 67:11,12 68:15 86:25 90:10 93:6 99:16 107:12 112:14 114:12	adequacy 34:24
absentia 109:19	adjust 76:14
absolutely 14:10 41:3 48:18 68:24 108:16	adjusting 76:25
abstention 6:18	adjustment 8:24
abstentions 6:17 51:3 52:3 53:13 80:3 84:21 88:19 91:17 108:25 114:5	administer 42:11 47:3 77:13
Academy 23:9 88:25 101:9	administered 42:23 43:15
academy-style 23:10,12	administration 21:12 42:10 47:16
accelerate 73:24	administrative 92:4 117:5,6
accept 19:10 29:15	adopted 64:19
accepts 37:2	adult 41:23 42:5,15,25 44:6,7
access 29:5 36:17 54:6 107:13 115:10	advanced 41:18 42:25
accessible 12:13	advantage 78:4
accommodations 26:23	advisory 54:9,20 99:21
accomplished 10:12 12:24	advocacy 34:5
account 83:6	Affairs 10:20,24 11:12
accountability 9:12	affect 58:22 98:7
acetaminophen 42:17 43:2,7	afternoon 41:9 58:25 63:2 86:7 92:19 100:18
acronym 30:17	agencies 19:7 21:15,21 22:3 38:20 55:11 56:16 62:12 63:9 64:24 65:2,3,5,10,15,23 66:5 66:16 67:6,16,21 68:8,22 77:12 86:17 87:9,9,14,24 89:4 89:5 90:7 91:23,23 93:17 96:18 97:13,23 98:8 104:11,14 104:22 120:12
act 118:8	agency 15:25 16:5,10,11,15 17:2 18:8 20:2,3,5 23:19,21 38:25 40:4,11,15 54:11,13 65:7,8,17 65:22 67:3,9 68:3,5,12 71:11 87:13 88:2 89:10 96:20 98:12 99:10 120:6
action 11:8 41:10 101:4	agency-controlled 55:22
actions 73:14	agenda 57:13 59:4 69:5 72:13 73:14 84:2 106:20 117:22
active 60:15 62:5	agitation 100:24
actively 89:4	ago 9:21 10:18,19 13:12 34:23 55:3
activities 9:17	agree 68:18 82:25 116:15,18 117:2,11,23
activity 89:16	agreed 116:20 117:17
actual 62:2 106:6	AHA 87:18
ad 97:20	ahead 8:12 84:6 103:4 105:3
ADA 26:12,16,19,21	air 47:2,14 48:20,21,24 49:4,11 50:9
add 16:8 29:23,25 57:18 105:5,5 110:14 111:19 114:10	
added 19:25 42:9,16,20 43:5	
addition 18:8 23:7 24:21 26:6 43:8	
additional 37:18 42:4,12 60:21	

aisles 8:2
Al 2:8,9 4:12,13,20,21 35:19
 45:8,9,14,15 50:6 72:5 80:15
 82:15 109:25 110:21
Albany 27:25 38:20 70:21
albuterol 54:25
alert 103:18 104:14
Alison 3:10
ALJ 73:15
all-or-none 117:14
Allegiance 3:5,6
ALLEN 2:3 3:10,12,14,16,18,20
 3:22,24 4:2,4,6,8,10,12,14,16
 4:18,20,22,25 5:3,6,8,11,13
 5:15,17,20,23,25 6:4 44:10,12
 44:14,16,18,20,22,24 45:2,4,6
 45:8,10,12,14,16,18,20,22,24
 46:2,4,6,8,11,13,15,17
allocated 21:19 71:11
allocation 65:18 66:11
allocations 65:3
allotted 103:17
allow 26:16 27:3 39:20 40:4
allowed 20:23 26:13
allowing 26:15 60:10 78:21
allows 19:20 20:21 42:4 55:23
alluding 62:9
ALS 32:11,11
alternate 12:23
alternates 114:10
alternative 23:4 39:20 60:17,24
 61:21 93:4 94:15
amazing 8:15 38:19
ambulance 9:18 13:18 19:9,19
 20:2 31:4,4,17,22 32:20 33:15
 33:17,22 35:2 37:10 40:22,24
 47:2,14 48:3,19 54:10 75:4
 76:8,11,13 77:11 79:12 94:22
ambulances 13:14 19:11 47:11
 48:19 49:24 75:21 77:5 78:17
 78:21 105:21
American 102:8
amount 14:6 21:19 65:8 104:8
 106:2
amplitude 93:9
AMSP 58:3
Amy 28:9 96:22 98:15 103:5
Amy's 15:6
anatomy 24:23
and/or 96:3
Andrew 2:7 4:16,17 45:12,13
 84:24
announce 28:12
announcement 11:24
announcements 11:21
annual 38:22,23
answer 69:21 70:11 71:6 113:24
answering 33:24
antecedent 32:16
Anthony 100:14
anticipate 99:18
anybody 26:25 31:15 37:2,9
 78:16 94:10 96:23 98:9
anybody's 55:14
anymore 29:16 81:11 94:23
anyone's 71:18
anytime 60:13
apart 116:19 117:16
Apologies 105:4
apologize 38:17 97:2
Apparently 52:13
appeal 73:21
appear 57:23 61:19 80:25
APPEARANCE 2:2
appeared 73:21
appearing 58:12
appliances 81:16
application 104:17
applications 56:15 104:17 119:7
applied 104:11
applies 33:15
apply 49:12 50:14 52:16,22
appointed 12:11 63:22
appreciate 7:5 15:5 29:17,22
 34:5 39:9 66:24 74:12 80:8
 83:4 95:7
approach 74:17
appropriate 11:17 42:19 119:14
appropriately 90:10
approval 54:12
approve 6:8 47:15 53:4 88:6
 118:7
approved 6:18 9:6 20:25 47:2,8
 49:19 51:20 54:9 86:8 88:3
 92:22 110:15 117:19,20,21
approving 6:14 34:2
approximately 12:15,16 88:11
April 98:18
archive 107:10
archiving 107:21

area 38:20 66:6 93:2,17 94:6	B 30:15
areas 49:21	baby 100:19 103:21,22
argument 117:13	back 24:2 28:15 31:6 33:25
arm 74:23	34:22 36:22 54:3 56:2 65:16
article 48:23 54:14 76:20	66:2,13,15 68:3 71:17 72:24
ASAP 58:3	77:3 80:21 83:17 85:2,15,18
aside 60:24	94:21 97:17 103:14 108:16
asked 22:24 40:8 68:12 69:9	110:23 111:2 119:4
76:25 85:8 96:22 115:3	bail 81:14,15
asking 25:4 27:6 65:17 85:14,17	Baker 30:15
98:20 101:21	balance 27:20,23
asks 89:21	Ballroom 1:11
assembly 50:18 56:19,21 78:25	Barring 96:12
79:5 84:13,19	base 31:17 32:5
asset 93:15	based 15:21 20:14 31:7 49:13,13
assigns 31:19	63:10 82:4,5
assistance 111:19	basic 31:18
Associated 102:3	basically 6:21 32:20 52:10
Association 95:25 96:6 105:14	basis 56:22
assurance 23:5 27:22 90:11	battle 78:11
assure 117:25	becoming 24:16,22
attempts 82:23	began 32:18
attendance 97:6	beginning 17:14
attending 7:10	beginnings 60:8
attention 30:23 56:2	behold 10:23
attest 30:21	believe 36:9,20 38:6 46:25
attract 28:23	51:18 57:6 77:18,21 79:3,4,13
audits 89:17	82:2 88:12 102:22 103:15
Audrey 103:15	115:6,17 120:8
August 39:4	believed 82:3
authority 77:12	BEMS 35:2
autoinjectors 54:2	benchmark 16:18
automatic 55:10	benchmarks 16:9
avail 104:3	benefit 90:12 95:11
availability 54:25	benefits 95:13
available 36:18 56:13 60:16,21	Berg 3:10,11
77:5 104:15,19 108:6 112:16	best 16:19 27:19 76:7
average 32:10	better 11:15 13:7 25:4 31:16
avoided 83:24	62:19 74:11,25 76:18 79:10,11
awaiting 73:15	103:24,25
awarded 119:25	better-educated 106:12
awards 119:3,17,19,22,25 120:9	beyond 26:11 71:18
aware 7:11 33:11,12 35:22 53:22	big 9:19 15:24 17:15,17 21:7
58:5 60:19 71:9	40:25 102:22 119:13
awareness 8:18 61:11	bigger 19:16 35:11
awesome 61:23	biggest 93:7
Axelrod 12:11	bill 50:15,16 56:19 77:8,10,15
Aye 79:25	78:25 79:5,10 80:20 83:2
	84:10,13,19
	bios 87:8
B	

bit 10:7 13:12 24:21 25:13,23
 36:23 58:2,21 66:5 69:2 74:17
 83:15,20 86:14 109:16 111:2
blame 83:8
blood 47:3,3,16 48:4,15,16,19
 48:25,25 49:24 75:20,21 77:4
 77:12,12,13 78:22,22
BLS 32:5,6,10 59:21
BMCC 25:12 37:22
board 13:24 33:20 39:10 49:17
 49:20 56:16 87:16 92:17 94:5
 104:13 117:14
Boardable 10:15,21 57:6 59:5
 73:21 97:15 114:10,25 115:4
 115:14
body 9:7,11 10:9 50:20 51:21
 57:24 66:13 67:5 77:14 78:21
 81:4 82:6 83:18,22 84:13 86:8
 89:24 90:18 105:10 117:19
bonus 93:13
book 102:9
books 11:16
born 100:19,20
bottom 32:22
bound 71:13
branch 117:9
BRANDNT 35:17
Brandt 9:20 30:12,13,14 33:12
 34:8,21 36:2,8,13
Brenner 85:6
Brian 8:7 85:6
brief 63:5 98:17
briefly 69:6
Brilliant 41:15
bring 17:10 19:18 32:22 35:8
 36:22 41:10 46:24 55:25 63:20
 66:15 82:22 85:13 92:19 112:6
 114:9
bringing 8:11 29:4 68:25
brings 17:19
broaden 92:6
Brody 27:10
brothers 116:2
brought 41:17 49:18
buck 106:4
budget 6:21 9:6 18:5 31:14 64:4
 64:7,8,13 71:12 72:22,23,23
 75:17,17 78:6 80:22 81:7,13
 81:14,15,18,20,21,22,25
 116:21 117:13,24

budgets 67:10 116:12,17
Buffalo 18:22 70:21,22
building 35:10 81:18
built 100:6
bullet 42:9 113:11,14
bulleted 109:14
bullets 112:10
bureau 8:11 10:11 26:18 38:15
 58:16 59:19 63:24 64:3,21
 66:4 67:3,12,21 68:7,13 69:8
 75:12 95:5 107:10 109:22
 111:17 112:13 113:12 116:17
 117:5 120:10
business 11:18 13:19,21 69:6
 78:15,18 90:9 97:16 106:24,24
 106:25 107:2 115:23
button 62:6 72:22
butts 75:9
buy 103:11
buying 104:22
bylaws 10:14,14,17,24 11:3,4,9
 11:10,25

C

calculate 63:9
calendar 63:12
call 3:3,9 6:4 8:14 44:8 73:5
 89:17 97:13
called 95:12
campaign 9:14
capabilities 48:16
capable 111:18
capitalize 105:8
caption 121:5
care 13:17 20:9,10 40:19,24
 51:10 55:10 56:22,25 75:10
 76:6 79:10,11 90:13 98:23
 100:13 102:4,20 105:7
careful 82:17 83:20
Carl 3:24 6:9 44:20,21 118:16
 120:18
Carla 2:13 5:17,18 46:8,9
carried 12:14 13:14,16 88:21
 91:20
carries 52:6 53:15 80:6 84:23
 109:4 114:8
carry 34:10 47:2 48:4,19,24
 49:24 77:12 78:21
case 81:10 84:12 111:20
categories 54:19 119:24

cause 121:4
cc 41:25 42:18
center 99:15 102:19
centers 76:6 96:25
certain 21:2,6 107:8
certainly 7:17 14:7 36:15,17
67:4,6,19 103:14 108:6
certification 20:21 21:10 61:5
certifications 61:13
certified 38:18 39:3
certify 121:3
cetera 88:2 89:13,18 91:23 92:4
CFR 22:14
Chad 2:10 5:23,24 33:6 46:13,14
chair 1:9 3:3,7 5:2 6:6,13,17
11:8,22 12:4 13:23,25 14:5,15
14:16 15:2 28:3,3 34:4 39:14
41:4,15 43:18,24 44:4 46:18
47:21 50:22,25 51:5,22,25
52:5 53:5,8,15 57:9,12 62:21
62:24 71:4,24,25 72:4,8,12
73:18 79:8,15,17,20,23 80:2,5
80:12,13 83:25 84:3,6,11,16
84:18,23 86:2,5 88:9,13,16,19
88:21 90:3,15,21,25 91:5,12
91:15,19 92:11,14,17 96:14,17
98:11,14 102:24 103:4 104:12
106:16,19 107:4,17,25 108:22
108:25 109:3,24 110:3,10,17
111:9,17 112:2,17,22 114:2,5
114:7,14,22 115:22 118:10,15
118:20,25 120:18,22
chairman 14:2 29:3,10 41:12
47:23 62:18 74:4 77:2 84:25
90:6,16 95:5 96:20 118:5
Chairman's 6:25
challenging 18:15
change 11:25 58:13 59:22 63:9
116:9
changed 49:11 116:12
changes 20:25 41:19,25 42:6
50:14 58:20 76:5
changing 19:13,14 41:25
characterize 83:21
charge 118:10
chart 27:9,10
CHEMPACK 53:21
CHEMPACKS 53:23 54:6
Chesney 59:18 60:7
chicken 70:23
Chief 27:10 38:14 49:9 50:4
59:18 60:7
child 100:9 103:5
children 28:7 98:15,17 99:13,20
102:2,7,17,21,25 105:25
choose 93:11
chosen 32:9
Chris 95:21
CHRISTIAN 121:3,13
Christopher 2:11 5:20,21 46:11
46:12
CIC 61:4
circle 24:2
circular 82:13
circumstances 55:12
cited 82:18
City 70:20 92:25 95:25
claims 31:8,9
clapping 13:24 39:10
clarify 41:20
clarity 111:5 112:6
Clark 2:11 3:14,15 44:10,11
class 8:20 23:10,12 24:8 25:11
25:22 40:5,7,13 89:2 100:15
100:16,18
classes 23:3 59:13 60:22 101:6
classroom 37:23
cleans 99:16
CLI 61:4
CLIA-waived 55:10
clinical 89:13
close 27:12 62:9 118:18 120:20
closer 74:19
CME 24:14
CMS 35:24 93:5,13
co-chair 57:15
cognizant 65:5
collaborate 71:8 89:11
collaborative 41:18 99:5 101:14
colleagues 65:23 82:2
collection 35:24
College 102:8
collegial 10:10
Collegiate 60:19
come 9:11 14:19 15:14 18:7
21:24 23:19 27:21 30:24 38:23
54:24 60:2 61:10 62:18 67:7
86:9 87:2 97:24 99:25 107:8
108:14 116:11 120:10
comes 14:22 19:11 20:23 24:2,3

28:8 29:20 44:7 47:15 51:8,20 76:13 83:19 107:3	CON 72:23 73:14
coming 8:8 22:7 28:23 29:19 34:6 37:6 59:23 60:2,23 61:24 93:13 113:19	concentration 42:17,18
commenced 3:2	concept 113:17
comment 20:14 39:16 80:14 83:5 83:7	concern 40:20 52:15 74:2
comments 10:23 28:21 39:13,15	concerns 40:20 80:9,23
commissioner 34:24 52:20,25 53:2,10,11 64:21 107:3	concluded 99:13,14 120:25
commissioner's 6:22	conducted 63:18
commitment 7:5	conduit 58:11
committee 7:12,13,15 8:5,6 9:25 10:17 11:10 12:3 14:9 20:15 22:21,25 37:8,13,17 39:25 57:14,16,19,20,25 58:14,14,15 59:6 62:16 63:15,16,22,23 65:21 66:12 67:7,17,23 69:9 70:8 73:6,9 77:10 78:8 87:17 88:5 89:11 91:10 92:7 94:7 99:21 103:7 104:10 105:15,16 109:10,12,18 110:6 111:7 112:25 114:16 115:7 116:14 118:5,6,6,13 120:3	conference 81:21 89:3 100:10 101:10
committees 7:9,18,24,25 9:4 10:2 14:19 16:24,24 37:12 38:2 57:17 89:12,20	conferences 57:24
common 68:20	confused 8:3 48:2 53:18
communication 101:6	congratulations 57:17
communities 81:19	conjunction 9:12 67:5 102:7
community 18:21 23:17 76:13 78:13 94:19 95:11 96:3,8 116:3,5,7,15	CONs 72:20
companion 78:25	consent 56:24
company 26:7 71:13	consider 10:15 11:20,24 77:24 120:7
comparative 61:15	considerable 73:19 104:8
compare 70:25	consideration 51:21
comparisons 70:24	considerations 42:9,20 43:13
complaining 8:17	considered 8:19 30:6
complete 6:4 27:9,10 51:10	considering 104:22
completed 106:7	consistently 113:25
completely 113:19	consisting 121:7
complexity 27:7,18	consolidated 113:5
compliance 33:21	consolidation 76:4
complicated 109:6,16	consortium 61:3
complications 48:22	contact 57:3,3 95:5
compliments 73:13	content 82:5
components 10:7 112:10	contention 13:13
comprehensive 96:25	continue 21:13 50:12 87:3 97:10 101:15
	continues 22:8 42:5
	continuing 15:16 29:15
	contract 19:19 65:9 67:18 71:13
	contracted 113:22
	contracts 21:13 66:11 67:15
	contraindications 42:22 43:14
	control 71:18
	controlled 55:17,20
	conversation 66:23 67:2 68:3 71:16 83:17
	conversations 97:18 105:6 107:4
	convert 25:16
	coordinator 102:4,9
	coordinators 92:3 98:23 100:13
	copied 6:20
	copies 13:2
	core 23:11 24:13,14 26:8,11

39:18 40:7 59:10 60:10,12,15
 60:21 61:11 62:12
correct 36:7 46:22 86:16 115:18
corrected 38:17
corrections 6:14
correspondence 6:19,20
cost 36:25 70:14,17,19,20 75:3
 75:5
council 1:5 8:16 11:3,4 12:6,11
 12:22 37:14 109:9 115:3 119:3
 119:15,17
councils 11:2,5 119:8,9,12,12
count 12:19
counties 18:25 32:14,23
county 14:24 18:16 32:16 104:13
couple 6:19,25 7:9 12:8 17:12
 18:11 22:7 24:6 46:23,23 70:9
 76:3 78:2 107:2 115:6
course 9:15 40:18 60:17,21
 61:17 87:19
courses 60:18,19 61:21
court 36:11 92:21
cover 98:5
Coverdell 87:19
covered 52:21 63:4
Covid 36:23 76:14
CP 94:16
CPS 103:8
crash 106:3,6,13
crazy 92:18
create 11:10 107:10
created 26:4
creating 47:25
credentialed 60:5 61:7
credentialing 51:11,15,17,18
 98:4
credit 34:9
crickets 10:20
criminalize 56:23
crisis 21:5
criteria 26:17,17
critical 48:11,14 75:25 77:6
 79:11 105:20
criticize 74:23
criticizing 8:21
Crupi 3:16,17 44:12,13 66:7,10
 66:22 68:17,22 83:6
Crupi's 71:6,7
CS 14:20
cumbersome 49:22

CUNY 60:19
current 60:9,25 61:3 62:11,11
 62:11,12 63:11
currently 11:16 31:11 40:3 88:6
 106:10
cut 78:8
cyber 73:8

D

Dailey 52:24
damn 76:14
dangerous 56:23
DANIELLE 121:3,13
dashboard 87:10 93:6
data 27:4,21 31:8 35:24 36:14
 36:16 63:17,18,20 65:10 66:4
 69:22 86:13,15,16 95:19 99:15
 99:15
DATE 1:7
dates 35:13
Dave 86:6,7
David 2:4,6 5:15,16,25 6:2
 14:16 27:22 46:6,10,15
day 7:3 26:4 75:22,23,23 90:12
 94:11 121:10
days 7:3 16:3,23 18:18,22 59:24
 77:19
de-escalation 101:7
dead 81:22
deal 119:6,14
dealing 93:3
Deandrio 100:15 103:14
Death 39:15
Deavers 2:15 3:18,19 44:14,15
 72:7,9,14 107:15 111:13,21
 112:11
decade 54:23
decades 14:12
December 99:22
decide 101:23 119:12
decided 52:18 55:19
decision 54:12 74:9
decision-making 72:19
decisions 81:13,16 96:24 106:12
 107:21
deck 62:13
decorum 7:19
dedicated 13:7 105:22
deep 95:9
definitely 28:13 95:7

<p>definition 51:18,19 deliver 11:15 deliverables 65:4,20 67:15 delivering 55:21 departed 3:8 department 1:3 22:8 26:19 30:16 47:7,17 55:4 66:20 73:22 102:3 departments 32:16 48:13 98:24 102:17 deputy 35:3 74:13 107:2 describe 63:8 described 63:14 describes 42:10 describing 42:21 deserved 81:8 designed 25:18 desperately 75:2 destination 72:19 destinations 93:4 94:15 destructive 83:22 detail 112:15 details 68:11 69:4 determine 26:23 determined 51:11 119:23 develop 54:17 94:11 developed 10:3,4 47:7,17 103:19 106:4 developing 47:5,13 54:15 development 9:9 47:8,16 106:3,8 device 43:22 52:14 devices 54:10,13,14,16,18,19 103:19,24 105:19 106:7,8 DI 87:4 different 24:4 25:21,23 38:8 69:15 70:20 71:2 74:17 97:10 112:8 difficult 107:7 direct 99:12 direction 50:10 75:11,19 89:9 directives 41:19 directly 120:10,10 director 11:7 15:4 32:19 34:11 34:14 35:3,15,19 36:19 39:11 39:23 47:19 48:18 50:4 54:11 56:5 59:8 61:9 74:12,13 89:16 95:6 97:21 108:8,20 110:20 111:15 112:5,12 113:17 114:13 115:13 118:21 119:18,21 120:23</p>	<p>directors 92:4 96:22 97:17 disability 27:2 disaster 18:13 98:24 disasters 18:20 98:25 discovery 58:16 discuss 10:22 41:12 53:2 85:16 discussed 56:7 100:2 101:17,25 102:23 discussion 6:13 9:4 13:14 14:20 36:20 44:4 47:10,22 50:23 51:12,23 53:5,8 56:19 60:18 67:20 69:18 73:22 74:5,12 79:20 81:3 84:16 86:23 88:13 90:2 91:13 92:20 94:2 98:6 107:18,20 108:2 110:3,11 112:21 discussions 43:13 64:16,18 107:22 dispatch 9:10 disposal 96:9 disseminated 69:14 dissemination 90:19 District 38:14 dive 69:3 diversions 56:8 diversity 114:15 division 10:19,24 11:11 64:7 DNR 41:19 44:5 document 94:17,18 117:20 documented 108:9 documents 94:12 96:23 DOH 11:12 96:21 97:22 doing 22:22 30:22 35:5 48:8 56:12 74:10,11,14 76:18 77:16 85:8 87:12 89:2,15 90:2 93:18 95:17 101:19 111:18 120:4,6 120:12 dollar 31:19 dollars 34:19 35:8 Don 2:14,17 3:20 44:16 45:4 58:24 62:22 63:13,16,19 71:4 71:6 Donald 2:7 4:8 dosage 42:2,3 dosages 43:11 doses 42:4,19 dosing 43:3 Doug 8:14 79:13 Doynow 2:7 41:4,6 43:22 44:3 52:8 56:2,3 76:25</p>
--	--

dozen 26:8
Dr 3:16 4:10 5:11,13 11:13,23
 12:11 28:2,2 41:4,7 44:12
 45:6 46:2,4 52:24 56:2,3,11
 56:14 57:5 71:6,7 76:25 77:2
 79:17 103:2 113:8 114:17,19
draft 69:15 85:2
dressings 43:23 52:16
dressings 52:12
driven 62:14
drove 103:22
Drupal (sic) 115:18
Duchess 14:24
due 36:12 71:12 119:4
duplicate 31:12
durability 70:2
duties 9:7,8
Duval 2:14 3:20,21 11:20,23
 12:2 44:16,17 108:5

E

earlier 7:23
earmarked 104:9
easier 41:21
easy 50:7 63:9 69:21
eat 78:16
EBCR 27:17
echo 20:19
Ed 8:18,23 39:25 102:2
educate 95:20
education 20:14,15,18 22:11,12
 23:8 26:6 53:3,11 58:24 59:6
 59:12,19 61:12 62:10 63:15,23
 64:23 66:19 72:18 91:24
educational 59:9 63:14 94:13
 103:18 104:2
educator 101:5
educators 61:7 62:11
effect 21:2 46:20
effective 31:25 32:3 35:13
efficacy 94:2
effort 10:10
eight 23:20 32:8
eighteen 40:14
eighty 74:19
EIIC 99:6,11
EISHENAUER 98:16 106:15
EISNEHAUER 103:13 104:6 105:3
 105:13
either 12:22 37:15

electronically 29:20 69:14
elements 83:14
eleven 8:9 29:2
eligibility 20:2
eligible 20:5 23:22 40:15,15
 49:10,12 50:13
elimination 94:24
Elizabeth 2:16 5:3,4 6:11 45:20
 45:21
else's 78:16
email 8:15 99:11 115:19 119:7
emergency 1:4 9:10 31:4,5 32:7
 33:8 48:13 53:20 95:25 96:5
 98:23,23 100:13 102:3,3,16
emphasize 31:5
Empire 8:9
EMS 7:5 8:8 9:10 10:6 14:8,12
 15:2,12,13 18:10,10,20,25
 20:2,2,7 23:14,21 26:21 28:7
 28:25 29:14 30:19 34:5,19
 51:9,10 56:5,7 59:11,15 60:17
 60:22 61:12 62:10 63:9 64:3
 67:3 69:9,10,18 71:16 80:9
 82:11 92:15,18 97:7 98:14,17
 98:24 99:10,13,14,20 100:12
 102:7,25 104:9,11 105:14,25
 116:21 119:3 120:8,23
EMSC 99:6,15 100:6 106:17
EMSCAC 101:4
EMT 21:8 22:13,15 23:8,17 24:14
 25:21 40:12 61:13
EMTs 25:20 40:21 57:22
enabling 50:20
encourage 21:14 30:4 67:20 87:2
encouraged 105:10
endorse 90:18
endorsed 89:18
ends 111:12
energy 80:21
enforcement 116:5,7
engage 38:10 62:10
engaged 62:6
enjoyed 12:20 13:9
enrolled 94:15
enrolling 99:6
ensure 86:21
entire 73:14
EPCR 86:13,15
equipment 13:13 20:17 103:12
 104:20,23

equity 114:16
ER 102:13,13
escalation 85:5
ESO 86:24
especially 14:24 71:17 109:18
essence 77:11
essential 116:22
essentially 40:18 47:13 52:18
establishes 31:17
estimated 31:2
et 88:2 89:13,18 91:23 92:4
ET3 92:24 93:6,12 94:15,19
 95:16
evaluate 22:24 34:24 40:9
evaluated 26:18,18
everybody 15:8 18:3 27:16 41:10
 46:23 55:9 63:2 69:7 83:18
 92:8 100:20 102:15 103:23
 118:3 119:9 120:3
everybody's 55:22
exact 81:25
exactly 79:6
exam 21:8,8 26:13,14 59:21,22
 60:9,11
example 81:13 86:18
examples 71:20
excellent 36:5 37:25 38:8 50:6
excited 20:10 25:15 28:12,15
 98:19 101:10 102:15
exciting 15:11,12,22 19:25 59:9
excluded 114:15,20
excuse 94:12
executive 9:24 20:19,23 21:4,4
 57:14 58:23 75:17 110:6 117:8
exist 71:14 81:11
exists 76:2
expand 7:17 26:11 58:21
expanded 55:13
expanding 47:10 59:10
expansion 15:18,20
expectations 15:18
expending 97:23
expensive 31:21 70:22
experience 49:16
expertise 112:14
expires 21:5
explain 48:17
explains 94:19
exposure 24:25 57:24
expressed 81:10

extension 33:15
extensions 33:21
extra 106:6 111:19
eye 56:14 58:9

F

F 75:14 116:10
fabulous 34:4
facets 90:8
fact 12:18 81:6 94:14
factor 40:25
fair 87:18 90:17
fall 50:8
familiar 36:3,24
Family 101:3
far 38:13 56:15
Farrell 38:15
fashion 21:18
FASNY 12:6 14:8 118:2
FASNY's 13:6
fast 94:22
faster 19:20
favor 6:14 50:25 51:25 53:9
 79:23 84:19 88:16 91:15
 108:23 114:2
FDA-approved 54:14,19
FDNY 25:3
featuring 101:8
February 6:7 95:22,24 104:18
federal 19:18 35:24 36:10 94:4
 104:7
fee 32:21 33:8
feedback 15:10 24:2,3 25:25
 27:15,16 28:21 29:25 38:7
 59:2,3 115:3
feel 30:9 33:16 120:13
Feldman (phonetic) 103:15
fellows 57:22
fellowship 58:2
felt 81:8 82:7
FEMA 61:20
fentanyl 42:19
Ferris 1:11
field 34:19 62:2 69:25 81:2,24
fields 27:8
fifteen 22:14 43:6,7 117:2
fifty 19:9,11 37:12 40:23 43:10
fifty-nine 38:18 39:3
figure 24:18 65:22
fill 69:13 78:17

final 10:19 12:7 15:15
finalized 28:11
finalizing 114:23
finally 106:10
finance 22:21,24 62:25 63:15,22
 65:21 66:12 67:3,6,17,23 69:9
 70:8 72:2 97:20,21 118:6
financial 60:20
find 48:13 64:5 107:7 109:19
 115:16
findings 101:22
finish 34:10
finished 40:13
FIPIC 108:14
fire 14:12
firemen 13:17
firing 82:14
first 7:2 11:21,24 14:2 22:15
 22:18 30:12 41:18 42:11 59:10
 59:13 64:7 67:24 68:25 69:15
 74:17,21,23 76:4 82:14 119:8
fiscal 64:4,14
five 27:13 32:11 35:12 42:8
 43:9 73:14
five-year 34:16,17 35:7
fixed 81:14,17
flip 87:21 98:4
flow 42:10 86:13,16,21
focus 22:25 34:20 98:22,24
 101:7
focusing 23:3,4 88:23
fold 19:2
folks 7:7 8:3 52:10 87:7 92:2,6
 95:20 102:14 103:7
follow 41:22 117:6
followed 42:11
follows 107:23
forbid 19:14
force 18:10,11,20 19:4 29:8
 115:7,7
foregoing 121:4,6
forever 108:7
forgot 97:2 119:2
form 29:25 31:21 60:4 90:17
 113:6
formal 29:9 64:18 91:24
formatted 61:10
formatting 86:10
former 30:20 32:18
forming 94:25

forms 26:21 29:15,21 33:16
 120:8
formula 63:8
formulate 64:18
Forness 2:5 3:22,23 44:18,19
 95:23
forth 44:7 79:5
fortunate 32:14
forty 23:13 56:15
forty-five 96:2
forward 15:16 16:21 17:3,25
 19:6,22 35:14 36:21 41:11,17
 43:16 46:24 47:15 50:19 51:8
 51:20 60:4 64:21 73:24 74:7
 77:9 78:10 85:10 89:20,24
 96:7,9,10 101:23 106:11
 116:16 117:10 119:8,14
forwarding 68:13
forwardly 78:12
found 107:20
four 10:19,20 21:4 23:7 31:7
 43:4 73:14 74:22 98:19 99:24
 119:24 120:15
four-million-dollar 31:3
fourteen 117:17,22,25 118:3
framework 47:6,17
framing 50:11
frank 33:20
free 30:9 61:22 120:13
front 21:12 26:6 37:10
fruition 18:7
frustrated 75:20
frustration 73:20
full 65:3,18 96:5
Fuller 12:13
fund 13:8 23:22 40:6
funded 9:14 89:22 90:18 91:8
funding 17:24 22:18,23 23:2,2
 26:5 56:12 59:9,12,14 60:16
 60:17,22,24 63:14 64:23,25
 103:9,10,17 104:9,15,19
 105:18
funneled 104:10
further 21:13 79:20 84:16
future 21:24 22:8 47:12 58:19
 59:14 105:19,24 106:11 117:21

G

gain 24:20 40:7
gallery 7:11 73:8 94:10

game 59:17 62:13
GANDUFO 84:15
Gandulfo 3:24,25,25 6:9,9 44:20
 44:21,21 84:17,17 108:3
 110:13,18 118:17,23 120:19
gap 34:16
Garden 1:10 99:23
gas 81:16
gather 89:24
gears 116:13
gel 56:14 58:9
general 55:5
generating 109:7
genesis 34:9
geographic 72:19
geographical 70:13,16,16
getting 17:4 22:16 30:6 32:23
 35:23 38:7 60:5 62:5 69:18
 71:23 75:10,18 86:19 93:8
 95:24
giggled 100:23
Gill 2:6 4:2,3 44:22,23
give 25:24 30:7 37:15,21 38:14
 52:25 56:11 61:20 63:5 68:14
 72:11 85:9 93:7 101:22 113:15
 118:8 120:11
given 43:10 97:12
gives 42:18 50:19 58:10 77:11
giving 56:23 102:5
glad 63:7 70:10
go 13:19 15:6 16:16 20:25 21:2
 24:19 25:18 28:14,17 31:11
 40:6 48:8,11 54:3 55:4 57:12
 63:25 66:2 70:5,23 75:23 84:6
 85:15,18 92:2 93:21 99:11
 103:4,14 105:3 110:21,25
 113:12 115:20 118:3 119:4
goal 27:6 64:2 65:23 97:12
 102:16,22
God 19:14 100:23
goes 36:25 64:8 93:24 110:23
 112:4
going 6:23 11:6 12:7 13:6,11
 16:22 20:3 25:7 28:7 29:9,23
 29:24 30:4,11 32:4 34:22
 35:12 36:24 49:8 50:16 52:24
 54:20 55:3,20 56:13 57:15,18
 58:14,19 59:3 61:2 63:20
 65:16,21 66:3,4,25 70:3,4,13
 70:15,18 71:2 73:3,7,24 74:16
 76:21 77:21,21 78:8 82:12,23
 85:3,9 87:10 88:25 89:4,11
 94:8 95:2,10,12,14,16,18,19
 97:17 98:21 101:21 106:9,22
 111:6,14,15 114:24 118:13,17
Gokey (phonetic) 100:5
good 27:21,21 29:14 30:25 34:22
 36:4 41:9 55:7 57:4 58:6,25
 63:2 75:16 84:2,11 86:7 97:19
 98:3 109:11 110:5 113:20
 120:5
government 33:4
government's 104:8
Governor 116:16 118:8
governor's 6:23 18:4 81:18
 82:10 100:11 103:7 104:10
GPS 33:10,16
grade 102:9
grander 71:16
grant 33:14,21 98:17,18 103:11
 104:16
graph 94:13
great 18:2 28:20 29:8,13 41:2
 64:10 80:10,10 87:16,22
 106:14 113:7,7 120:12
greater 31:24
Greenberg 2:2 11:7 15:4 34:11
 34:14 35:15,19 36:19 39:11,23
 47:19 48:18 50:4 59:8 61:9
 108:8,20 110:20 111:15 112:5
 112:12 113:17 114:13 115:13
 118:21 119:18,21 120:23
Greg 70:22
Gregory 2:6 4:2 44:22
Groover (phonetic) 101:3
ground 47:10,24 48:3,7 49:6
group 26:7 48:7 54:17 55:3 58:4
 58:18 60:8 62:2 72:16,24 73:4
 75:12 83:21 87:2 89:9,14
 91:22 116:9 117:5,6
groups 58:3 80:19 86:20 106:9
grow 17:11 29:15 31:11
GTSC 103:10
guess 37:10 73:4 113:23
guests 63:5
guidance 72:20 93:19 96:23
 101:16
guide 86:9,11
guidelines 72:17
guys 74:14

H	
Haag 4:4, 5, 5 14:5 44:24, 25, 25 57:16 84:3, 7, 12 90:5, 6 92:16 111:5 113:9	68:9, 23 72:18 77:14 78:5, 9, 19 80:8 89:6 94:7, 9, 11 95:8, 15 96:7 97:25 109:17 118:13
half 7:3	helped 18:3, 6
Hamilton 2:10 4:6, 7 11:14 45:2 45:3, 3 57:15 94:7	helpful 16:25 113:5
hand 6:15 40:6 51:2 52:2 53:12 79:24 84:20 88:17 91:16 114:3	helping 89:4 96:25
handed 13:2	helps 16:15 38:19 74:6
handicapped 12:14	hemostatic 43:22 52:11
hands-on 62:13	hereof 121:6
happen 18:17 22:2 29:2, 11 32:3 47:11 69:24 78:10	hereto 121:5
happened 18:4 22:20 25:5 76:3 80:17 81:22 116:21	hereunto 121:9
happening 35:24 49:21 70:8 81:6 94:6 120:5	hey 25:4 104:2 108:13
happens 8:25 38:4 42:21 109:19 112:7 117:14	higher 80:23
happy 39:12 62:8 71:22 86:25 87:7, 23 99:12 115:25 120:23	highlight 120:4
hard 25:10 39:17 65:12 74:20 117:4	highlights 112:9 115:9
harmed 32:25	Highway 105:15
hat 104:12	Hilton 1:10 99:23
Hazmat 8:18 61:11	Hinchey 77:9
head 22:17 85:4 118:4	historically 107:13
heads 65:22	hit 76:8
health 1:3 9:15, 16, 19 15:23 18:10 19:25 20:6 29:8 30:16 30:17 52:19 53:2, 10, 19 55:18 56:10 64:22 66:20 80:14, 18 82:6, 12, 16 83:9, 10 94:24 95:2 95:3 96:3	HITS 105:15
Health's 26:19	hold 71:7 118:25
healthcare 76:16, 21 78:3 95:12 96:8 116:2	holding 27:12
healthy 74:5 96:10	home 7:14 16:4 37:5, 9
hear 28:24 58:7 102:12 106:14	homes 81:17
heard 9:3	honoring 28:2, 5
hearing 109:3 121:8	Hoosick 1:12
heart 77:21	hope 28:16 47:11 77:18 82:21 99:15 102:4, 22 105:18, 24
heavier 98:24	hopeful 74:13
heavy 98:22 99:9 101:7, 20	hopefully 16:4 17:12 20:13 21:23 22:7, 17 23:15, 25 25:25 49:5 70:6 95:15 100:25 103:22 106:11
held 59:20 71:16 100:10 103:21	hopes 79:10
help 16:17 17:2 19:3 23:15 24:6 24:7 25:18 33:4 38:10 50:11 58:3 64:3 65:22 66:5, 20 67:22	hoping 69:22 78:6
	hospital 49:2, 2, 17, 20 55:22, 24 56:7 93:22, 24 94:22 99:10 100:21 102:19 103:23
	hospitals 76:4, 5, 16, 17 86:18, 20
	hot 101:13
	hour 96:2
	hours 18:19, 21 23:20 24:20 76:12
	housing 81:19
	hub 53:21
	Hudson 2:17 4:8, 9, 9 14:21, 23 45:4, 5, 5 58:24, 25 71:5, 6
	huge 14:6 19:12 119:6
	huh 25:11

humorous 53:8	incredible 17:20
hundred 12:16 43:4 48:10 76:20	indices 70:14
76:23 109:13	individual 59:23 87:13 119:11
hurt 76:16,16	individuals 25:6
hurts 76:12,17	industry 32:20 47:14 75:4 76:8
hyperventilate 59:25	76:15 78:12 80:19 82:11
I	
i-STAT 55:8,9	influx 35:8
I'm 33:6	info 94:13
ibuprofen 42:18 43:4	infographic 94:18
idea 41:2 69:17 84:11 90:7	informatics 27:4 86:15
Ideally 109:11	information 8:10 11:11 19:24
ideas 17:9 38:9 62:17	20:4 35:22,23 40:2 52:25
identify 94:25	53:17 56:4 61:8 64:17 70:7
II 43:22 52:14	73:21 74:7 93:15 94:12,18
IM 42:7 43:6,10	98:17 99:18 104:19 105:22
Image 86:24	information-wise 113:16
imagine 68:8	informational 103:25
immediately 26:21	informed 10:25 74:9
impact 63:11 71:15 86:17	initial 61:4
impacting 62:14	initially 12:25
impacts 60:14	initiative 22:19 33:2 40:17
impetus 50:19	48:6 97:12
implement 32:4 58:19 113:18	initiatives 22:18
importance 22:2	injury 102:14 104:20 105:20
important 10:9 37:11 65:4,15	Inn 1:10 99:23
80:16 82:22 92:21 105:8	innovation 57:16,18,19 119:17
112:24 119:22	119:18,21,24 120:3,9
impression 13:11	innovations 92:15,18 96:15
improve 16:15 80:11 90:13	innovative 120:7
improved 56:8	input 49:6
improvement 87:12 89:16,22	inquire 109:6
90:11,19 91:9 99:7	insertions 56:17
in-house 32:2	insight 71:7 93:7,8
inadvertently 114:17	instances 71:9
inappropriate 8:20	instantaneously 35:13
incidents 85:12	instructors 24:4 103:8
include 41:25 48:7 54:13 70:13	insurance 9:19 20:2,6 30:17
70:15 87:5 92:2 119:2	integrated 78:3 80:14,17 82:6
included 54:4 71:3 101:13	82:12 83:10 94:24 95:2,3,11
117:12	96:3,7
including 111:7	intent 111:10
inclusion 114:16	intentionally 82:20,21
incorporate 47:24	intents 81:12
increase 9:6,8 22:18,20,23 23:2	interest 7:13 37:16 76:7 99:3
32:13 34:18 37:19 39:17 63:7	interested 7:14 37:11 55:14
63:14 65:12	67:4 73:12 95:4 99:7 106:25
increased 22:15 23:9 59:14	107:11
increases 22:13 65:13	interesting 25:17
	interim 11:10 69:7
	internship 23:14,17,18

interpretation 81:25
interpreted 82:9
intranasal 42:7
intro 24:11 25:11
invested 34:19
investigator 38:16
investigators 38:22
investment 31:3
invitation 7:8
invoices 21:17
invoicing 21:17
involved 7:16 23:19 30:19 34:6
 34:23 35:6 54:12 62:15 92:5
 99:11
involvement 38:2
involves 107:5
involving 61:3
IS-5.A 61:17
Isaacs 4:10,11,11 45:6,7,7
 78:23 79:14,16,17,19,25
issue 51:15 52:14 53:3 66:19,19
 101:16 108:9,15
issues 14:20 21:25 56:4,10
 86:14,17 87:4,5 93:4
it'll 8:9 20:13 69:13 116:10
it's 66:19
item 69:6 109:5 114:9
items 14:18 41:10 53:16 58:23
 92:21 107:2 109:15 115:22
 116:16 117:17,23 118:8,16
IV 43:6,7,9

J

Jacob 115:17
January 31:16 46:20 104:18
Jared 114:18
Jarod 4:18
Jason 4:4,5 44:24,25 57:16 90:6
 90:15 92:15 113:8
JEFF 2:14
Jennifer 85:7
jeopardizing 77:7
jeopardy 52:17
job 14:11
Joe 38:14,24,25 39:3,9
John 2:12 56:11
join 7:9 39:25 99:25 102:12
joined 40:11 115:8
joining 16:4 28:19
joint 61:2

Jonathan 94:8 95:13
July 31:25 32:3,3 119:4
jump 9:20 31:16
jumped 118:22
jumping 92:17
June 30:8 46:21 99:6

K

Katie 3:12,13
KAZKI 2:12
KAZMI 4:19
keep 8:3 17:6,6 19:21 21:3
 69:24 106:22
keeping 21:10 59:17 62:5 108:18
 108:20
ketamine 43:9
ketorolac 43:6
key 42:9,20 43:12
kg 42:2,3
killed 76:15 82:19
Kim 2:8 4:12,13,13 35:19,21
 36:7,11 45:8,9,9
kind 17:18 69:24 70:24 72:16,21
 82:13 90:8 100:4 105:19 111:2
 112:10 113:3
kits 53:25,25
Knoll 2:7 4:16,17,17 45:12,13
 45:13 88:11,22 91:21
know 7:16 8:12 11:17 15:5,9,11
 15:13,13,14,15,17,21,24,25
 16:2,12,17 17:3,8,9,13,14,15
 17:18,19,22 18:2,4,6,7,17,25
 19:2,10 20:8 21:14,16,16,18
 22:4,23 24:3,5,16,23 25:16,21
 27:9,17,20 28:13,14,17,19,21
 29:5,21 30:2,3,18 33:2,19
 34:15,20 36:2,4,14,19 37:5,7
 37:16 38:3,4,7,10,23 39:18
 40:13,16,21,22,25,25 48:21
 49:3,17,25 51:13,14 52:10
 53:22 54:2,5,5 55:4,5 56:20
 57:4 64:14 65:20,25 66:3,3,15
 66:17 67:4,9,13,17,23 68:5,8
 68:10,10,11,14,18 69:2,21
 70:3,19 71:14,21 72:18 74:14
 75:2,24 77:19 81:4,17 82:12
 82:23 83:19 90:9,9 93:3 94:20
 95:6 99:8 101:12 102:16,18
 103:24 104:4,11 105:24 106:7
 106:9 107:6,22 110:8 113:8,18

<p>113:21,24 114:11,17 115:5,10 115:15 116:19,23 117:2,4,4,4 117:11 120:2,16,17 knowing 39:2 knowledge 14:9 known 68:6 knows 31:15 55:9 Kroll 4:14,15,15 22:21 45:10,11 45:11 62:25 63:2 66:9,21,24 68:21,24 70:15 71:24 75:4 80:13,15 85:17 93:14 94:8 95:14 104:5 Kutzen 4:18</p> <hr/> <p style="text-align: center;">L</p> <hr/> <p>land 59:2 94:10 LANGSAM 2:8 Langsome 11:23 language 41:20 84:10 larger 64:11 lasting 99:24 lastly 12:4 61:25 85:23 laurels 77:3 law 47:4 116:5,6 laws 116:12 lead 38:22 leader 107:23 leaders 67:3,9 68:5,12 leadership 23:4 26:2,3 69:11 97:8 116:14 learn 23:21 24:21 25:22 learned 7:11 18:11,15 24:24 80:24 learning 27:2 leave 54:20 65:5 70:4 76:21 leaving 13:16 71:9 left 35:4 65:14 77:19 114:18,20 legal 10:20,24 11:12 93:3 legislation 10:13 15:15 48:23 49:11 50:8,9,13,20 75:14 78:10 94:4 legislative 48:5,6 58:13,14,15 72:5 78:8 81:9,11 116:13 117:20,22 118:6 legislature 34:23 47:2 82:10 legitimate 67:13 lend 71:6 lending 71:19 length-based 101:17 let's 56:18 117:23</p>	<p>letter 33:25 52:19 53:9 57:5 letters 80:25 81:23 82:2,3,9 letting 83:4 level 11:3,4 22:8 65:13 105:6 Lewis 2:4,9 4:20,21,21 45:14,15 45:15 47:23 49:15 50:15 72:5 72:6,10,15 73:13 74:3,4 78:24 79:2,7 80:7 109:23,25 110:2 118:11,12,19 120:21 license 52:17 licensed 60:5 61:7 116:22 licensing 51:16 licensures 61:13 life 31:18 lift 17:17 lifting 99:9 lifts 17:15 lights 85:16,19 limit 56:25 limited 21:6 87:5 92:3 line 34:10 67:24 75:9 85:13 113:14 list 54:18,18,23 88:6 109:14 118:3 listen 62:17 listening 80:9 listing 49:10 literally 56:22 72:15 little 9:21 10:6 13:12 24:21 25:13,23 36:16,22 37:21 58:2 58:21 66:5 69:2 74:17 83:20 86:14 109:16 111:2 live 37:23 70:19 lives 49:25 78:15 living 70:14,18,19,20 Liz 32:19 35:3,7 lo 10:23 loaned 35:3 local 18:16 23:16 locality 16:16 location 1:10 70:13,16,16 logical 58:9,10 long 26:17 59:9 65:12 86:23 96:9 longer 7:4 18:14 53:25 71:14 look 11:10 13:2,21 15:12,16 16:7,24 17:4,7,25 18:22,25 19:13 22:23 28:9 41:3 54:3 55:4,5 60:22 61:8,23 64:8 66:4 68:15 72:17 73:4 83:3</p>
---	--

87:11,25 95:2 96:9 105:11
 110:23 111:3 112:15 113:20
looked 48:21 78:12 105:21
looking 7:19 12:15 13:20 16:9
 16:10 55:14 61:5 62:2 63:19
 63:19,20 64:15 70:3 72:25
 73:7 78:9 85:11 89:14 94:4
 97:14 111:23
looks 60:3 111:4
lose 21:20
losing 48:10
lot 9:23 10:23 13:4,14 14:23
 16:2 18:2 31:25 36:16 37:6
 51:12 63:3,17 69:18 74:5 75:7
 75:12 76:24 77:16 78:20 80:21
 82:25 86:13 90:7 101:7 102:13
lots 90:8
loud 87:23
love 8:20 28:18,24 37:18 77:14
 113:9,17
lower 93:12
lucky 48:12
lunch 78:16

M

magnesium 42:11
mail 29:18,20
major 41:7 69:4 81:12
making 8:23 18:5 66:3 68:9
 77:24 101:11 116:17
Mallow 39:6
Man 75:8
management 42:15 44:7 85:5
manager 33:23
managers 33:14
manages 33:16
mandated 34:24
mandatory 27:8 36:6,25
manner 74:8
Manual 86:9
March 99:14
Mark 1:9 2:13,15 3:18 5:6 11:13
 44:14 45:22,23 53:24,25 85:3
 85:5 88:9
marked 29:4
Marriott 27:25 102:11
Marshall 2:4 11:13 41:7,9,16
 43:20 44:2 46:22 51:7 52:7
 53:16 56:4
Martha 100:5,7

Marx 28:2
Maryanne 2:5 5:8,9 45:24,25
 95:22
Masterson 4:22,23 39:16 45:16
 45:17,17 91:3,3,4 107:16,19
 110:4,14 115:24
Masterton 4:24
matched 70:17
material 67:18
math 24:24
matter 108:5 112:14 113:3
maximum 42:3
McCartin 2:15 96:17,19
McElvoy 77:2
McEvoy 3:3,7 4:25 5:2,2 6:6,13
 6:17 11:8,22 12:4 13:23,25
 14:15 15:2 34:4 37:15 39:14
 41:4,15 43:18,24 44:4 45:18
 45:19,19 46:18 47:21 50:22,25
 51:5,22,25 52:5 53:5,8,15
 57:9,12 62:21,24 63:19 71:4
 71:25 72:4,8,12 73:18 79:8,15
 79:17,20,23 80:2,5,12 83:25
 84:6,11,16,18,23 86:2,5 88:9
 88:13,16,19,21 90:3,15,21,25
 91:5,12,15,19 92:11,14 96:14
 96:17 98:11,14 102:24 103:3,4
 106:16,19 107:17,25 108:22,25
 109:3,24 110:3,10,17 111:9,17
 112:2,17,22 113:8 114:2,5,7
 114:14,22 115:22 118:10,15,20
 118:25 120:18,22
McGown 2:16 5:3,4,4 6:11,11
 45:20,21,21 70:12 78:24 79:3
 79:4
mean 48:13 67:24 70:3,21 74:25
 76:22 82:21,25
meaning 27:7
means 34:10 48:11 51:17
measures 87:11,18,20,25 88:7
 89:2,17 98:21
measuring 101:18
mechanisms 88:24
med 24:24 57:10
Medicaid 9:20 30:17 31:8,9,9
 32:19 33:16 34:19,25 35:3
 63:7 74:18,23
medical 1:4 9:10 33:10,17,24
 43:17 48:21,21,24 49:4,11
 50:9 53:17 54:10,11,16 56:5

56:22 89:16 92:3	103:9
Medicare 31:14,17 32:21 37:2	mentioned 39:24 43:11 48:9
medication 56:24	55:17 56:14 61:9 63:17 80:15
medications 42:22 43:14 54:24	mentor 14:8
medics 55:12	message 8:20 115:14
meet 16:17 18:21 26:17 61:16,19	met 27:4 29:8 92:18 106:20
67:6 87:4 101:2	metrics 86:6 87:17 88:5 89:9
meeting 1:1,5 2:1 3:1,2,4 4:1	91:10
5:1 6:1,7 7:1,21 8:1,16 9:1	mic 11:22 110:21,22 118:22
9:22,24 10:1,17 11:1,9 12:1,7	Michael 2:16 4:23 12:5 14:6,13
12:12,20,21 13:1,16 14:1 15:1	91:4
16:1 17:1 18:1 19:1 20:1 21:1	Michelle 3:22 44:18
22:1,22 23:1 24:1 25:1,2,2	Mickey 2:5 22:16 95:23
26:1 27:1,24 28:1 29:1,9,12	Mid-State 33:6,24
30:1 31:1 32:1 33:1 34:1 35:1	midazolam 42:2,7,11,12
36:1 37:1 38:1 39:1,4 40:1	middle 67:18
41:1 42:1 43:1 44:1 45:1 46:1	MIH 94:16,19
47:1 48:1 49:1 50:1 51:1 52:1	Mike 4:25 12:10 14:22,25 17:19
53:1 54:1,9 55:1 56:1 57:1	17:20 37:15 39:24 40:8 45:18
58:1 59:1 60:1 61:1 62:1 63:1	45:19 63:18 110:4 116:24
64:1,20 65:1 66:1 67:1,8 68:1	milligram 42:2
69:1,8,8,16 70:1 71:1 72:1	milligrams 42:3,4,7 43:2,5,6,7
73:1,13 74:1 75:1 76:1 77:1	43:9,10
78:1 79:1 80:1 81:1,3 82:1	million 34:18 35:8 74:19,21
83:1 84:1 85:1 86:1,8 87:1,14	mimicked 31:12,14
87:16 88:1,4 89:1 90:1 91:1	mind 8:3 21:3,11
92:1 93:1 94:1 95:1,24 96:1	minimal 54:15
96:20 97:1 98:1 99:1,21 100:1	minimally 95:14
100:2 101:1,22 102:1 103:1,6	minimum 13:5,7 17:23 31:7
104:1 105:1 106:1,21,21,22	minute 78:7 108:21
107:1,12 108:1,7 109:1,7,8,22	minutes 6:6,15 42:8 43:8,9 96:2
110:1 111:1,7,11,23 112:1	107:5 108:7,18 109:7,21 110:6
113:1,2,3 114:1 115:1,8 116:1	110:8,15 111:6,14,23 112:7,9
117:1 118:1 119:1,23 120:1,25	Misa 32:19 35:3
121:1	mission 96:4
meetings 7:20 29:24 60:23 64:16	Mm-hmm 104:6
67:5 70:9 71:8 73:10 85:9	mobile 78:2 80:14,17 82:6,12
89:15 100:25 109:15 111:7,24	83:9 94:24 95:2,3,11 96:3,7
112:8	mobile-integrated 82:16
meets 61:15	model 8:24
Megan 25:12 101:18	MOLST 41:19 44:6
member 7:22 23:18 37:7 85:16	mom 103:21,21
members 3:9 9:17 12:18 13:24	moment 3:8 19:12 39:5
20:3,5 37:13,14 39:10 59:5	moments 12:8
85:14 96:21 101:4 105:10	Monday 96:20
109:18 115:3,6 118:2	money 10:4 21:20 63:25 64:3,6
membership 39:21	65:5,6,14 66:2,14,17,18 68:4
memorial 8:8 28:25	68:15 70:5 71:10,11 74:18
mental 9:15,16 15:23 18:10 56:9	75:2 97:23 98:2 104:24 105:16
mention 7:2,6 8:7 55:6 93:5	106:2,6

monies 103:11
Monroe 104:13
month 64:14
months 24:6 40:14,14 59:24
 63:11,12
monumental 39:21
Morley 2:12 56:11 107:3
morning 57:14
morphine 42:19
mother 100:20
motion 6:8,10,18 11:19 13:15
 44:8 46:17 47:15 50:23 51:5,8
 51:8,12,23 52:5,9 53:4,6,15
 74:6 77:15,24 78:20,23 79:21
 80:5 84:4,7,9,13,23 88:7,14
 90:18 91:6,7,13,19 107:10,15
 108:23 109:21 111:6 112:17,20
 114:3,11 118:18 120:19
motions 41:11 43:19 46:23 63:3
 92:19
move 15:16 16:21 17:2,13 19:5
 19:22 50:19 58:24 62:24 72:4
 72:8 74:6 77:6 78:9 83:25
 89:20 90:23 92:14 96:7,10
 101:23
moved 36:21 77:10
moving 37:3 59:13 75:19 77:9
 86:5 89:24 90:22 97:14 106:10
MR. KNOLL 84:25
much-needed 59:11
multiple 14:12 29:19
multiplies 31:23
multiply 32:7
multitude 21:25
municipalities 18:16
Murphy 56:14

N

N.Y 1:1 2:1 3:1 4:1 5:1 6:1 7:1
 8:1 9:1 10:1 11:1 12:1 13:1
 14:1 15:1 16:1 17:1 18:1 19:1
 20:1 21:1 22:1 23:1 24:1 25:1
 26:1 27:1 28:1 29:1 30:1 31:1
 32:1 33:1 34:1 35:1 36:1 37:1
 38:1 39:1 40:1 41:1 42:1 43:1
 44:1 45:1 46:1 47:1 48:1 49:1
 50:1 51:1 52:1 53:1 54:1 55:1
 56:1 57:1 58:1 59:1 60:1 61:1
 62:1 63:1 64:1 65:1 66:1 67:1
 68:1 69:1 70:1 71:1 72:1 73:1

74:1 75:1 76:1 77:1 78:1 79:1
 80:1 81:1 82:1 83:1 84:1 85:1
 86:1 87:1 88:1 89:1 90:1 91:1
 92:1 93:1 94:1 95:1 96:1 97:1
 98:1 99:1 100:1 101:1 102:1
 103:1 104:1 105:1 106:1 107:1
 108:1 109:1 110:1 111:1 112:1
 113:1 114:1 115:1 116:1 117:1
 118:1 119:1 120:1 121:1
NAEMT 94:4
name 30:14 121:10
NAMSP 89:2
NASEMSO's 105:14
national 19:19 21:9 26:15 51:19
 57:23 61:12 105:6,14
nationally 93:8
nationwide 93:6
natural 81:16 98:25
nature 18:23 89:13,13
nausea 42:21
nauseum 97:20
navigate 58:17
near 22:8 76:14
necessarily 33:7 109:20
need 10:3,3 16:16 18:12,13
 19:17 24:20 30:3 39:19 48:15
 49:23 51:13 53:22 62:6 64:6
 66:20 69:24 74:11 75:2 77:13
 78:19 82:15 90:22 97:14 98:5
 108:12
needed 16:8 19:15 49:19 74:18
 77:18,22 78:3,3 97:3
needs 8:12 9:11,23 10:5 18:21
 62:13 67:2 74:25 76:24 114:11
 119:11
NEMSIS 87:6
NEMSQA 87:18
network 19:6 101:4
never 26:13
new 1:2,13 11:18 14:13 15:17
 22:12 23:7,12 26:12 27:18
 29:23,25 30:16 42:9,20 43:8
 47:25 54:7 58:3,16 59:16 60:6
 60:9 61:3,18 62:3,4 69:6,6,10
 70:20 72:17,25 78:9 81:19,19
 86:9 90:13,20 91:9 92:25 95:2
 95:24 96:5 101:4,5 102:9
 103:18 104:18 105:8 106:25
 107:2 115:6,23 121:2
newly 100:19

news 30:25
NHTSA 104:8 105:17
nice 56:11
Nicefera 112:6 113:7
niche 105:23
night 19:24
nine 65:25,25 93:20 109:13
nineteen 56:16
ninety-eight 109:13
ninety-five 32:6,9 56:15
ninety-nine 65:25
nominate 120:15,16
nominating 119:10
nominations 119:16 120:14
nominees 119:13
non-emergency 31:18 32:6 33:9
 33:10
non-specific 52:21
norm 17:18
north 28:18 38:21
note 68:19 73:19 110:13 112:24
 116:9
notes 19:25 109:8,14 113:5
notice 29:19
noticed 14:21
number 11:21 13:12 16:3 22:9
 31:10,23 35:11 38:17 57:2,15
 112:8 115:25 116:4,4
numbers 28:13,17
nurse 52:16,23
nurses 48:10,11,13 75:23 76:20
 76:24 95:25 96:6 115:25
nursing 78:12,18 102:14 116:2

O

O'Neil 28:2
obtain 21:9 53:23
obviously 9:3 18:3 63:6 71:14
 103:8
occurred 22:10
occurs 38:5
October 28:10
offer 24:8 120:19
offered 23:11 69:3
offering 8:19 20:4
offers 23:10
office 6:22,23 18:4 26:19,21
 30:16 53:19 82:10 100:11,16
officer 62:3
offices 60:20

official 113:6,10
officials 105:15
oh 17:14 23:17 35:19 43:20,24
 104:23 105:3 118:19,25
OHEP 53:18
OHIP 30:11,17 31:2 32:2 34:12
 53:19
okay 3:3 12:18,20 13:3,9,19
 16:25 30:23 33:19 36:8,13
 41:6,16 44:2 51:22 56:3 66:13
 66:18 68:17 76:6,11 79:7,13
 79:15 83:8,9,14,16,17,18
 84:24 88:13 91:12 94:14
 110:18 113:12 114:14 115:22
old 54:23 55:6 62:4 64:14
 106:24,24
onboarded 62:5
once 26:9 42:8 60:10 90:4
one- 52:24
ones 20:17,18 21:7 24:11 91:25
 99:22 106:7
ongoing 100:24
online 22:12 26:10 29:17 61:22
 73:10
open 7:8 22:5 24:12 62:16 71:8
openly 67:25
operating 47:4
operation 75:24
operational 89:13
operations 20:16 75:22
opportunities 15:20 19:5 61:21
 78:9 82:24 105:11
opportunity 17:11 18:24 20:5
 23:24 24:9,10,13 25:24 37:25
 38:5,9 40:9 74:8 78:5 95:22
opposed 6:15 18:22 48:25 49:10
 51:2 52:2,3 53:12 80:2,20
 82:6 84:20 88:17 91:16 108:23
 114:3
opposing 81:2,23 82:4
opposition 80:22
option 20:6
options 42:18 43:3 112:15
order 3:4 10:11 19:3 20:20,23
 21:4 26:23 37:8,20 52:12,15
 52:21,22 113:23
organizations 116:24
original 23:3 59:12 61:14
originally 10:17
Orpakowski 100:13

ought 50:2 66:23 107:23
 outcomes 95:17
 outnumbered 12:19
 overall 105:23
 overdue 59:9
 overexplaining 31:15
 overnight 19:2 60:2,3
 Ozga 2:3 29:5 108:18 119:2,20

P

p.m 1:8 3:2 99:24,24 120:25
 packets 20:12
 Pag 108:17
 Pag (phonetic) 108:12
 page 26:21 29:15 52:25 78:14
 110:24 120:9 121:5
 pages 87:20 109:13 121:7
 paid 31:8,9 40:10 69:19 74:24
 75:5,5,7
 pain 42:14 44:6
 pandemic 28:13,14
 paper 29:16 95:10,20 117:18,19
 paperwork 23:22 26:20,22 38:22
 40:4 49:19
 paralleling 26:14
 paramedic 21:8 24:12,13,17 25:7
 25:20 37:22 42:6 43:5 61:2
 101:5,19
 paramedicine 24:12,15,22 78:13
 94:20 95:11 96:4,8
 paramedics 25:19 57:22
 park 29:6
 parliamentarian 10:16
 parsed 116:25
 part 9:4 10:8 12:19 15:9,9,14
 15:17 25:17 33:17,18 37:12
 38:10 41:7 73:9 74:16 75:14
 75:14 81:2,4,6,7,23 82:11
 83:8,12 85:11 89:8 92:23
 94:24 98:6 105:6
 participate 9:18 38:6 67:19
 participating 7:15,21 26:9
 participation 7:18 23:20 37:18
 particular 37:17 91:25
 particularly 60:18
 parties 82:9 83:8
 partnering 19:8
 partners 19:18
 partnership 96:10 105:11
 partnerships 105:9

parts 10:2 71:2 86:18
 pass 41:6
 passed 6:21 8:22 14:10 28:4
 50:17 77:18,20,22 84:4 98:7
 117:3
 passenger 100:10 103:6
 passes 46:17 51:6
 passing 72:6
 passion 95:4
 path 39:20
 pathway 49:3 60:4
 patient 42:5,16 49:2 52:23
 56:24 75:10 76:9 93:22
 patient-specific 52:12,15
 patients 42:16 48:12,14 55:21
 57:2 75:24 76:2,7 77:7 79:11
 90:13 93:10,11,20 100:4,17,19
 pause 20:24 36:23 72:22
 pay 69:20,23 75:6
 payer 31:8
 payers 94:5
 paying 30:22
 payment 19:10 32:10 33:2 35:9
 93:14
 payments 21:13 34:25 37:2 63:10
 peanut 7:11
 pediatric 41:24,24 42:15,16
 44:6,7 98:22,22 99:5 100:3,12
 100:17,24 101:12 102:3,8,18
 102:19 106:2
 pediatrics 42:24 101:8
 peer 65:23
 people 7:9,14,20 10:15 12:17,21
 13:8,10,11,18 16:3 20:8 25:18
 25:19 27:2 28:22 37:5,6 38:2
 57:3,6 59:17 60:5 62:14 63:21
 69:24 70:18 72:18 73:2,7,7,8
 75:6,7,13 77:16 78:5,17 81:5
 81:9,23 82:5,19 91:24 103:18
 106:25 107:11 113:6
 percent 12:16 16:12 22:14 27:7
 27:11,13,14 32:8 37:13 40:23
 65:25 93:23
 perfect 75:15
 perfectly 58:9
 perform 90:10
 performance 9:9 15:25 16:5,14
 16:14 17:2 73:5,5 85:24 89:10
 98:20
 period 34:17 35:7 69:7 73:20

periodically 58:7	47:14 55:10 65:25 69:22 74:21
periphery 75:13	74:22 77:24 107:8 115:21
permitted 26:24	116:16 120:2
person 23:18 24:15 40:5,10	pointed 24:5
99:23 110:8,9	points 42:20 43:13 113:11,14
personnel 55:21,24	police 103:10 116:6
pertaining 6:21	policies 22:12 48:2 54:3 55:6
Peter 86:11 87:7 100:15 103:14	96:23 116:12
108:4	policy 29:25 30:2 54:8,23 59:9
phase 36:9,11	61:4 72:21 82:24 85:3,12,14
phased 35:11	85:21
phenomenal 14:11 90:6 93:15	politics 117:15
Philippy 1:9 2:13	poorly 74:24
Phillippy 5:6,7,7 11:13 45:22	popular 28:16
45:23,23 88:8 90:16,23 91:7	portal 26:20
103:2,5 104:4,7 106:14 107:4	portals 29:21
112:19,23	portion 72:23
Phillipy 85:3 88:10	portions 106:5
phonetic 8:15 59:18 85:6 100:13	Portoro 2:5 5:8,9,9 45:24,25,25
100:14,15 112:6	95:23
physician 52:22 93:19,24	position 22:5
physicians 13:17	positive 16:7,21 116:9
physiology 24:23	positively 63:11
pick 10:2 48:25	possibility 109:6
picture 19:8	possible 61:6 69:13 86:12
piece 13:13 78:10	possibly 37:11 49:8 60:13
pieces 6:20	post-crash 105:7
pike 59:24	posted 6:7 8:10 46:20 59:4
pilot 23:8 25:15 40:3 59:19	110:16 115:15
60:8 89:22 90:18 91:8	postpone 11:7,8
place 9:14 20:20 27:3 32:18	potential 60:23 114:10
64:6 70:6,22 90:7 93:19	potentially 52:17 73:23
115:12 121:5	potentials 60:22
places 61:18	power 9:7,8
plan 27:3 29:4 55:23 81:18	practical 59:21
planning 70:4	practice 51:19 94:6
plans 53:21	practices 32:16
platform 97:15	practicing 51:14
play 58:18	pre-hospital 41:21 55:13,21
plays 73:25	PRECON 89:3
Plaza 8:10 29:3,5	prepared 19:14 102:17
please 7:15 17:8 21:15 22:4	preparedness 53:20 98:25
29:4,21 30:9 31:15,16 48:17	present 3:19,25 4:5,7,9,11,13
53:11 59:25 62:15,19 73:12	4:15,17,21,24 5:2,5,7,10,12
95:5 119:4 120:7,7,7,11	5:14,16,19,22,24 6:3 73:6
Pledge 3:5,6	74:7
plethora 57:21	presentation 53:18 102:6
point 16:10,11 29:14,18 30:5	presented 56:20 87:17 88:6
31:3,7,20,24 32:8,11,12,12	press 81:20
34:17,22 36:12 42:2,3,9 47:12	presumes 31:21

pretty 63:9	42:15,23 43:15 46:19
prevention 102:14 104:21 105:20	protocols 41:11,14,17,24 43:16
previous 14:19 54:20 64:16	44:5 46:19 54:4 101:20
previously 103:20 106:4	provide 18:24 31:22 40:24 51:10
priceless 14:11	75:5,9 87:8
prices 70:23	provided 40:19 65:10
primarily 103:9,17,25 105:22	provider 33:15 38:18 39:3 60:10
primary 12:24 13:6 96:24	provider-based 69:11
printed 13:2	providers 19:7 28:18 32:13
prior 58:11 116:17	40:23 41:22 51:9 59:16 60:11
priorities 82:19	60:15 62:4,11 69:12,18 90:12
priority 18:5	94:14 97:9
probably 8:7 38:24 56:21 69:14	providing 15:9 20:9 88:24
70:9 72:25 75:20 99:17 108:4	PSI 26:6
112:13 113:21	public 20:13 94:18 108:6
problem 8:22 9:2 33:19 53:11	publication 110:7
65:19 71:23 82:8 83:8	publish 95:10
problems 56:17 62:17,18	published 57:21
proceedings 121:8	pull 19:12 58:4
process 26:12 46:20 48:9 49:16	pulled 10:21
51:11,16 54:12 55:23 56:5,14	purchases 76:5
58:17 81:9,11 82:4,25 83:12	purely 23:3
86:21 89:6 92:5 106:3,10	purpose 74:10
111:4 117:7	purposes 81:12
product 10:19	purview 117:8
products 47:3 77:13 78:22	pushed 72:21
professions 61:8	pushing 65:13 105:17
program 21:15,21 22:3 23:9,15	put 10:14,21 12:2 18:19 25:15
23:17,18 24:12,14 28:11,20	29:16 33:22,25 34:15 37:4
30:20,22 36:22 40:3 49:4 58:9	48:23 52:17 54:17 56:6 57:5
60:8 61:2 62:3,12 64:24 65:2	75:8,21 79:5 80:21 85:21
65:2,4,7,8,10,15,17,21,23	87:15 94:8 95:19 108:10,10
66:5,16 67:2,6,9,16,20 68:3,5	112:7 113:22 115:11,12,14
68:8,12 71:10 87:9,13 89:4,23	116:16 117:10,22 119:5
89:25 91:22 93:7 94:16,16	putting 28:20 61:14 62:2 110:24
95:4 96:18,20 97:8,13,23 98:8	118:7
98:11 102:2,4	
programs 23:8 30:17 58:2 59:19	Q
63:25 90:7 91:24 92:25 94:3	QA 90:7
95:16 104:16	QI 86:9 89:17 91:24 92:3,5,7
progress 87:8 93:2	qualify 93:20
project 61:2 64:11,12 89:22	quality 23:5 27:21,22 75:10
90:18 91:8	86:6 87:12,17 88:5,6 89:2,9
prompt 21:18	89:15,22 90:11,11,19 91:8,10
proposal 11:15 83:13	92:12 99:5,7
proposals 58:8	question 33:8,9 35:20 36:4,5
propose 11:6	61:10 66:8 68:12 69:21 71:7
proposed 10:24 59:21	84:4 111:5,13,16
proprietary 13:18	questions 33:3 34:12 39:13,14
protocol 41:19,20,21,23,25 42:6	57:10 62:8,22 67:14 68:7

70:11 71:25 73:17,18 86:3
 92:9,11 95:16 96:12,14 98:10
 98:12 101:21 102:25 106:16
quick 84:5 89:25 110:13 111:13
 115:25
quickly 10:4 18:18 108:4
Quinn 12:5,10 14:6,14
quite 10:5,23 13:12 30:19 52:10
quorum 6:5

R

R-A-N-D-T 30:15
Rabrich 2:14 5:11,12,12 46:2,3
raise 114:3
raising 6:15 51:2 52:2 53:12
 79:24 84:20 88:17 91:16
rambled 78:20
ran 88:4
random 32:9
rate 23:10,12 31:17 32:5,20
 63:7 69:20
rates 31:4 32:17
Raybrich 114:18,19
re- 22:23
re-wording 43:12
reach 62:15,19 73:12 102:14
reaching 117:9
read 6:23 87:22 91:11 109:12,20
 113:13,14
reader 26:25
readers 26:12,13,16
readiness 19:10,21 99:5
reading 76:20
reads 51:9
ready 19:15,21 101:25 118:18
real 51:15 76:8 84:4 103:22
 115:25
realistic 27:8 60:4
reality 19:16
realization 116:11
realize 17:16 38:24 70:25
really 7:4 9:5 15:11,22 16:6,20
 17:11 20:10 25:10,14 28:20
 29:8,22 36:4 39:9 52:20 57:24
 65:9 67:17,21 70:22,25 72:15
 74:20 76:12 77:13 78:6 81:3
 83:3,22,23 86:16 92:6 93:25
 95:16,20 98:5 99:8,8 102:15
 105:7,17,22 113:4 114:11
 120:4

realm 58:22
realms 61:7
reason 47:24 57:20 80:24 83:9
 97:2,25
reasonable 26:24 52:19
reasons 66:14 76:3
recall 84:7
receiving 82:9
recertification 61:5
reciprocity 20:21 61:6
recognition 98:22 102:2
recognize 10:9 39:5 80:17
recommendation 64:13 73:16
recommendations 20:16 63:24
 64:19,22 101:24
recommended 57:2 91:10
record 80:16 108:6 113:13 121:7
recorded 108:7
recordings 107:5
records 86:19,21 107:5,6,7,12
 110:11
recovery 30:20
recreate 111:2
recruitment 9:13 15:23 18:9
 23:15 26:5 59:15
recurrent 94:11
red 85:16
Redlener 2:16 5:13,14,14 46:4,5
 46:5 105:2,4 114:19 115:2
reduce 27:6
reduction 32:25 85:16,19
reference 113:6
referring 40:2 112:8
reform 81:14,15
refresher 24:14,20 25:22 59:12
refreshing 59:16
reg 85:13
regarding 41:11 54:9 59:21
 66:10 93:15 97:7,22 98:6
regards 97:15
region 38:20 39:6,7 51:10,13,14
 55:18,19 71:10,15 85:20,22
 88:2
regional 51:9 104:14 119:8,9,11
 119:12,14,16
regions 21:21 53:22 54:2,5
 85:15,18 87:14 89:5 91:23
 97:10 118:2 119:4,16
registration 51:16
Registry 26:15

<p> regs 49:7 regular 29:6 81:8,11 89:17 regulated 54:16 regulation 20:22 58:17,19,20 regulations 26:16 47:6,9,12,16 49:12,13 50:12,14 58:15,17 regulatory 20:12,25 rehash 59:6 reimbursed 40:18 reimbursement 9:20 23:9 31:4 40:8,16 reimbursements 60:25 reiterate 8:8 reiterating 105:12 relate 85:24 related 65:20 96:24 relation 14:20 99:4 Relative 31:20,23 released 93:6 103:20 104:8 105:17,19,25 106:5 REMAC 51:11 REMACs 51:9 remain 3:7 remaining 93:22,23,23 remarks 64:25 REMCOs 64:24 remember 13:20 remembered 119:20 remind 119:5,9 reminder 119:15 removed 43:3 REMSCO 33:7 66:16 68:2 116:24 117:10,15,25 REMSCOs 9:9,12 10:10 15:20 17:9 21:15,22 22:3 38:11 68:23 97:14,18 107:20 110:5 renewal 98:18 renewals 38:23 61:14 renewed 98:19 repeat 113:3 repeated 42:8 report 6:25 14:4,5,17 15:3 29:9 39:12 41:5,8 50:17 57:8 66:13 72:11,15 73:17 80:8 85:2,7,9 85:25 92:10 93:16 96:12 98:10 101:22 113:2,10,13 119:3 reported 94:3 121:4 Reporter 121:13 reporting 36:6,25 85:12 reports 92:25 99:16 114:16 </p>	<p> represent 116:14 118:2 representative 57:3 67:7 102:9 representatives 86:24 represented 12:6 request 41:12 64:8 requesting 53:10 requests 15:21 require 51:9 111:19 required 37:19 42:12 requirement 33:10,13 61:12 102:10 requirements 8:17 87:6 rescue 55:12 research 57:19,21 58:8 74:9 resolve 53:3 resolving 74:2 resources 18:24 89:5 102:20 104:3 respectfully 66:25 respond 18:20 responders 9:17 response 3:11,13,15 4:19 6:16 34:13 46:7 50:24 51:4,24 52:4 53:7,14 57:11 62:23 72:3 79:22 80:4 84:22 86:4 88:15 88:18,20 91:14,18 92:13 96:16 98:13 106:18 108:24 109:2 114:4,6 responsibilities 15:19 responsive 19:20 restraint 106:3 result 32:15 33:2 results 115:20 resume 37:15,16 retention 15:23 18:9 23:16 26:5 59:16 retirements 22:9 retiring 39:4 returning 29:18 reunification 99:2 review 58:11 59:4 74:8 85:20 110:6 reviewed 44:5 reviewing 61:3 101:20 revision 13:3,3 46:20 85:3 Rich 9:20 30:12,14 34:12 35:16 35:21 46:3 63:7 right 12:2,4 19:8 22:13 28:11 30:20 32:10 34:14 36:9 37:3 37:23 40:3 41:4 47:20 50:10 </p>
---	---

50:16 51:5 52:5 67:10 68:2,24	Sarah 101:2
69:20 72:8 74:15 75:10,11,19	sarcastic 109:20
83:19 86:5 90:25 91:12 92:16	sat 48:3 49:17
99:22 100:22 102:24 103:21	save 11:18 78:15
107:17,25 108:22 110:21,23	saving 49:24
112:20 113:23,24 114:25	saw 28:13
115:11 118:15 120:18	saying 19:9 20:25 50:7 64:6
rigorous 25:10	83:15 115:14 116:19,23 117:3
road 12:13 27:25 49:5 102:11	117:11,22
Rob 96:17	says 40:12 77:16
ROBERT 2:15	SB6226 84:8
robust 81:3	scale 19:17
roles 15:19	scenario-based 59:22
roll 3:9 6:4 44:8	schedule 32:21,21 33:8 35:9
rolling 97:8 102:4	60:10
roof 70:23	scheduled 9:25
room 7:7 12:15,17,17 30:21 37:9	scheduling 26:8 60:9
103:16	Schematron 27:5,19
rotation 24:25	school 25:7 52:16
rough 85:2	schools 52:11
rows 8:2	Science 88:25
Royal 29:7	scope 51:19 58:21
running 26:10 30:8 72:25 83:2	Scott 2:11 3:14 44:10
RVU 31:19,23	SCT 32:12
RVUs 63:10	seat 62:6
Ryan 2:2 7:16 15:3 30:14 34:22	second 6:12 14:15 22:19,22
39:14 63:13 64:20,24 66:3	23:14 41:23 42:12 58:13 64:11
86:14 113:15	78:23 79:12,18 84:9,10,15,17
Ryan's 119:3	88:8 90:21 107:16 109:23,24
	112:7,20 118:19 120:21,22
	secondary 92:22
S	seconded 43:18 44:8 47:15 51:8
S 9:4 10:8 15:9,14,17 74:16	52:9 53:4 63:3 79:13 88:9
75:14 81:2,4,6,23 82:11 83:9	91:2 92:19
89:8 92:23 94:24 98:6 116:10	secondly 82:16
S-6226 77:11	secretaries 110:8
S6226 78:21	section 43:8 120:16
sabotage 83:11	secure 31:2
sabotaged 83:10,11	see 20:10 28:17,18,22 30:20
sad 82:18	37:18 49:4 56:18 57:7 60:3
safe 21:4 100:3,16,18 103:11	63:10 64:8 66:4 73:25 76:12
safely 100:21 103:23	77:14 87:23 106:22 108:13
safety 84:2,24 85:24 86:3	109:14 110:10 111:12 112:4
100:10,11 103:6,7,10,11	113:9,11,15 116:9 120:24
104:10,13,16 105:10,15,23	seeing 27:22 88:21 91:19 101:20
sake 83:11	114:7
salaries 70:25	seen 115:10
salary 69:10,25	seize 42:5
Sambrook 8:14	seizure 41:24,25 42:6
sample 115:21	seizures 44:6
SARA 118:2	

self-inflicted 80:18	116:22
self-paced 61:22	services 1:5 9:18 19:9 32:17
SEMAC 7:23 9:21 10:10 11:3 13:4	33:22,24 49:10 54:10 113:22
17:22 37:24 41:5,14 43:17	serving 7:13,15 37:12
47:5 52:18 53:9 54:15 57:8,10	session 77:20 103:6,18 104:2
59:7 109:9 111:8 112:3 113:2	sessions 100:12
117:10,25	set 8:18 13:6 32:5,17 63:21
SEMSCO 1:1 2:1 3:1,4 4:1 5:1	77:2 87:17 108:14
6:1 7:1,23 8:1 9:1 10:1,11	setting 16:20 17:23 100:7,7
11:1 12:1 13:1 14:1,8 15:1,19	settled 72:24
16:1 17:1,10 18:1 19:1 20:1	seven 34:22 49:23
21:1 22:1 23:1 24:1 25:1 26:1	seventeen-hour 76:10
27:1 28:1 29:1 30:1 31:1 32:1	seventy 28:17
33:1 34:1 35:1 36:1 37:1,8,12	seventy-five 40:23
37:24 38:1,3 39:1 40:1 41:1	severely 56:25
42:1 43:1 44:1 45:1 46:1 47:1	shaking 22:17
47:5 48:1 49:1 50:1 51:1 52:1	share 30:25 49:15 97:3 99:17
53:1 54:1 55:1 56:1 57:1 58:1	115:19
58:12 59:1 60:1 61:1 62:1	shared 35:23 85:17 115:16
63:1 64:1,19 65:1,16 66:1	shares 112:25
67:1 68:1 69:1 70:1 71:1 72:1	she'll 15:6 101:9
73:1 74:1 75:1 76:1 77:1 78:1	sheet 52:25
79:1 80:1 81:1 82:1 83:1 84:1	short 19:3 31:19 55:2 72:15
85:1 86:1 87:1 88:1,5 89:1	95:10
90:1 91:1,22 92:1 93:1 94:1	shortage 55:2
95:1 96:1 97:1 98:1 99:1	shorter 49:5
100:1 101:1 102:1 103:1 104:1	shortly 8:16
105:1 106:1 107:1,6 108:1	shot 74:22
109:1 110:1 111:1,8,25 112:1	shout-out 37:21
112:3 113:1 114:1 115:1 116:1	showed 40:11
117:1 118:1 119:1 120:1 121:1	shut 110:21,22
SEMSCO's 15:21 117:10	sic 22:9
SEMSCOs 38:11	sign 23:22 40:4 51:3 53:13 80:3
Senate 50:18	84:20 91:17
Senator 77:9	significant 9:5,6,8 32:13 89:6
send 6:22 33:23,25 37:14 52:19	signify 6:15 51:2 52:2 53:12
57:7 85:20 91:23 114:24 115:5	79:24 84:19 88:17 91:16
119:13,16	Signs 28:10,16,23 89:3 101:8,9
sense 89:24 107:24	silence 3:8
sent 8:15 53:9 69:13 80:25	similar 32:4 98:20
81:23 119:7,11	Similarly 63:13
separate 54:2 82:24	Simmons 2:6,13 5:15,16,16,17,18
September 11:9,15 17:6 20:4	5:18 46:6,7,8,9,10,10
29:12 64:2,20 85:2 99:18,22	SIMMSON 46:9
120:24	Singh 100:14
serve 37:8 95:6	single 111:7
served 38:15,16	Singleton 95:21
service 14:2,7,12 17:19,21	sir 33:5 62:20 90:23 112:22
31:18 35:2,4,13 39:6,8,22	118:9
48:20 49:6 75:6 76:11 77:4	sirens 85:16,19

sisters 116:2
site 22:6
sits 31:11
sitting 7:7,10,22,25 8:4 25:3
situation 21:19,22
situations 28:5
six 10:18 32:12 34:17 48:10
 49:23 63:11 76:20,22 98:21
sixty-five 34:18
skills 59:21,23
sled 106:4
slow 92:25 103:22
small 17:12 33:17,18 94:9
Smith 2:10,11 5:20,21,21,23,24
 5:24 33:5,6 34:3 46:11,12,12
 46:13,14,14
snowstorm 18:22
Social 32:17
Solomon 85:7
solution 8:19,21 9:2
solutions 62:19
somebody 8:21 42:21 100:23
someplace 70:5
somewhat 80:18
soon 86:9,11 106:23
sooner 24:9
sorely 74:18 77:22 78:3,3
sorry 21:5 23:17 33:6 49:13
 59:2 115:7 118:20
sort 23:20 58:20 80:20 83:7
 89:25
South 38:21
spatial 87:8
speak 35:25 53:10 59:17 87:2
 90:3
speakers 28:12
speaking 104:5
spearhead 108:17
special 55:11
specialized 102:18,19
specific 26:16 27:2 50:9 52:22
 52:23 54:18 104:23
specifically 48:24 64:22 104:9
speed 94:21
spelled 10:13
spelling 8:15 59:18 85:6 97:6
 100:5,14,14,15 101:3 103:15
 108:12 112:6
spend 33:18,18 64:3 65:3 67:11
 67:12 68:9,15 71:17,22 97:25
spending 64:10 65:17 66:11,17
spent 10:5 21:23 64:9,9 66:15
 66:18 68:4 95:25
spirit 83:19
split 82:11
spoke 7:9 29:7 53:21 86:14 97:7
spoken 16:2
sponsor 23:11 40:7
sponsors 24:13,14 26:8,11 39:18
 60:10,12,15,21 61:11 62:12
sponsorships 59:11
spots 28:16
squad 82:14
stabilized 19:4
STAC 27:24 101:14,16 102:6,7,12
 106:19
Stadium 62:3
staff 12:18 15:2 92:4 96:21
 102:13
staffing 21:5,5
stakeholders 47:7,18
stand 3:5
standard 16:13,17,18 61:12,19
standards 9:9,13 13:5,7 15:25
 16:6,15,20 17:2,23,23 18:9
 43:17 53:17 54:16 57:10 61:16
 61:16 73:5,6 85:24 89:10
 106:8,13
standing 3:8
start 17:5,12 29:18 35:9 85:11
 85:15,23 87:25 90:5 94:25
 97:8,14 104:18 112:2 117:9
 118:7
started 10:17 99:8 100:5 110:24
 111:4
starting 73:4 99:23
state 1:2,4 7:5 8:10 9:19 10:6
 10:25 12:6 14:13,22 18:15,20
 19:9 21:8,9 22:6 25:5 26:4,13
 26:14 27:18 30:16 32:10 35:4
 38:21 39:7 46:25 52:20 53:21
 54:7 56:4,9 57:23 58:3,6 59:4
 59:19,20 60:6,9,11,25 61:4,18
 63:12 67:16 69:10 71:2,12
 76:3 77:17 78:4 81:7,12 83:2
 85:8 86:18,20 87:6,12,13
 89:23 90:20 91:9 93:18 95:3
 96:5 97:9 101:5,5 103:9 105:9
 105:14 107:23 109:9 116:15
 119:3 120:5 121:2

State's 56:12	substantial 65:10 106:2
stated 61:19 121:5	substitution 54:22
statement 72:21 85:21 105:5	success 49:4 100:8
statements 30:2	successful 74:2
states 35:22 78:4	successfully 34:6
station 25:3	suffer 32:25
stations 59:23	suggestion 10:16
statute 49:14	suggestions 28:22
statutory 47:20	suit 107:23
stay 78:7	summary 63:6
steady 92:25	summer 20:14 64:17 69:17 70:9 99:17 102:5
stemming 25:14	SUNY 60:19
stenographer 30:15	supervisor 30:21
stenographic 107:6,7,12 109:8 109:13 110:11	support 21:21 31:18 47:9 59:11 59:15 62:4 77:15,17,17,25 78:21 79:9 81:19 84:8 91:8 96:5,11 107:20,24 116:25
step 30:20 50:10 59:10,13 68:25	supported 118:3
stepped 80:21	supporting 84:10,19
steps 12:14 89:7	supports 84:13
Steve 4:14,15 22:21 45:10 62:25 66:7 68:17 70:12 80:12 93:14 94:8 95:13	supposed 13:13
Steven 3:12 80:15	sure 20:8 21:16 22:4 24:17 25:8 25:9,9 34:6 49:21 52:8 54:4,5 54:11 66:9 76:18 89:11 97:3 101:11 108:21 115:11,12,16
stick 61:23	Surgeons 102:8
stop 31:15 102:11	survey 63:18 69:9,10,11,12,16 69:25 70:2,13 99:14 114:24 115:4
stop- 25:2	survive 77:8
store 48:25	sustainability 15:13 16:8,9 20:7 70:2
stormed 114:21	sustainable 60:4
story 95:19	switch 116:13
streams 59:14 60:24	Syracuse 28:15 33:24
Street 1:12	system 9:19 15:25 16:5,10,13,21 16:22,25 18:8 19:3 32:4 34:25 35:24 55:14,19 60:14 69:23 73:5 80:9,10,10
stretch 83:16	systems 18:25 59:15 72:9 73:19
stroke 96:25	
stronger 71:21	T
struggles 93:2	table 7:20,22 8:4 11:6 15:8 37:9 65:6,14 71:10 74:10 83:19 92:20 120:4
student 26:20,23 38:5	tabled 72:12
students 23:13 37:22 62:12 101:19	tables 7:8
study 15:13 75:3 85:17	tabling 73:13
stuff 58:4 75:21 102:23	tactics 85:5
subcommittee 29:12 111:24,24	
subcommittees 112:3	
subject 112:14	
submit 22:4 26:20 40:15	
submitted 120:9	
submitting 120:8	
subscribed 121:10	
subsequently 70:17	
subset 63:21	
substance 55:22	
substances 55:17,20	

tag 72:16,20 73:9 94:9,25 95:7
 115:8
tags 111:23
take 6:8 9:14 12:8 20:10 21:7,9
 25:21 33:3 34:8 39:5,12 40:6
 41:3 44:8 56:25 60:12,14 62:8
 64:17 72:16 74:16 76:9 78:4
 83:17 92:9 94:22 99:9 108:11
 108:16 110:23 111:3 112:14
taken 109:22
takes 24:5 40:5 76:8
talk 9:25 10:6 15:6,7,17,22
 20:7 28:8 37:25 50:17 56:12
 63:4 67:8 68:6 69:2 85:18
 101:15 108:12
talked 9:21 14:18 17:21 51:17
 53:20,24 54:8,22 55:8 75:22
 77:23 81:4 86:13 97:20 98:4
 100:22,23
talking 16:23 19:21 25:3,12,12
 25:13 36:3,5 49:24 67:11,25
 71:19 96:2 101:14 105:16
 107:2
talks 20:20
tap 36:15
tapes 101:18
task 18:10,11,20 19:4 29:8
 111:14 115:7,7
tasked 47:5,13 54:15
tasks 57:18
teach 23:11
team 22:22 86:15 87:4 97:22
tear 116:19 117:16
technically 84:8
Technician 100:10
telemedicine 93:16,19,21 94:5
tell 29:10 69:7 75:4,20 76:15
 76:19 112:12 114:23
telling 75:22
templated 11:4
templates 11:2
ten 42:4,7 55:2 93:20,22,23,23
ten- 30:19
tend 18:17
Teresa 4:6 45:2,3
term 19:3
terminology 17:4
terms 51:12 54:24
Terry 11:13 57:15,17 92:15,17
 94:7

tertiary 76:6
testing 26:7,9 55:10 106:3,5,6
 106:13
thank 3:9 6:6 7:2 12:10 13:22
 13:23,25 14:13,15 15:8 17:20
 18:3,4 30:13,13 34:3,22 35:17
 35:17,21 39:8,16,22 41:3
 46:18,22 50:3,21 51:7 56:3
 57:9 62:20,21 68:17 71:5,24
 74:4 75:12 80:7,11,12 83:25
 84:25 86:2 88:22 90:15,24
 91:5 92:8,16,17 96:11,13,19
 98:11,16 100:22 101:10 106:15
 110:19,22 116:6 118:9,14
thanks 14:6,22,25 35:15 38:14
 50:6 71:5 72:15 95:22 100:6
 101:18
that'd 61:23 87:21
That's 83:22
themes 68:20
therapeutic 101:6
Theresa 2:3,10 87:15 91:6
they'd 40:5
they're 86:9 106:21
thing 13:6 16:21 19:23 29:23
 30:11 34:5 49:25 55:16 57:4
 58:20 64:7 66:6 97:5,11,19,20
 98:3 104:21 112:24 113:20
things 6:25 9:5 10:12 12:24
 13:5 15:6,16,18,20,22 16:6,10
 17:3,15 18:2,17,23,24 19:5,13
 19:16 20:22,24 21:3,6,10 24:7
 29:14 30:5 37:20 38:8,9,11
 40:8 41:2 57:13 58:6,22 69:4
 69:24 70:10 74:15 78:2 80:23
 82:4,17 87:7 88:23 89:14,19
 92:22 93:4 113:4 116:18,23
 117:2 118:4 120:5,12
think 8:24 10:8 12:18 14:19
 16:25 17:5,25 22:15 25:13
 29:13 30:5,25 34:16 35:20
 40:19 43:24 47:19,21 49:3,3,6
 50:10,11 55:17 57:17 63:8,13
 65:14,15 66:17,22,22,25 67:8
 67:23 68:5,19 70:8 73:25 74:6
 74:19 75:10,16,18 76:22 80:16
 82:5,7,13,14,20,20,25 83:7,15
 83:21 90:6 95:18 98:5 104:21
 105:7,9 107:22 108:8,11
 109:15,17 110:5 111:9 112:2

112:23 113:20 114:12,17,24	topics 15:7 89:12 99:2 100:3
115:2 116:18 117:3,9,12,15,18	120:12
117:21 118:12	touch 39:24 49:20
thinking 17:6,6 24:16	town 16:16
thinks 93:25	traditional 80:19
third 26:4 42:14 56:20 64:12	traffic 100:11 103:7,10,10
116:8	104:10,12,15 105:9
thirty 93:17	train 92:18
thirty-eight 74:22	trained 90:10
thirty-one 74:21	training 8:18,18,23 9:16 13:8
thirty-six 31:3,7	17:24 20:15 22:13,14,15 23:4
thirty-two 35:8	23:5,5,22,25 24:9 26:3,3
thought 12:8 82:22 120:11	39:25 40:4,6 58:24 59:6 61:11
thoughts 28:22 90:2	62:3 63:15,23 64:4,23 66:19
thousand 28:18,19 40:23 43:2,7	67:14 88:24 89:23 90:19 91:9
48:10 76:20,23	97:7
thousands 86:19	transcription 121:6
threats 39:15	transferred 65:6 102:21
three 12:16 41:11,13,14,16	transfusion 48:20
43:16 44:5,9 48:10 57:13	transfusions 48:15
58:23 95:16 103:19 106:9	transparent 67:25
120:15	transport 33:8,10 47:25 49:2
threshold 48:5	96:24 100:3,17,18
thrilled 63:6	transportation 31:22 33:14,17
throw 94:21	33:23 103:11
Thumbs 50:5	transported 79:12
tie 104:20	transporting 48:15
tighten 74:15	transports 31:5 75:25
till 99:24	trauma 1:4 72:17 102:19
time 1:8 7:3,5 8:13 12:20 15:11	trauma-verified 102:10
15:12 16:13 17:16 18:12 19:11	treat 93:18
21:17,18 22:15 35:2 47:14	Trend 86:24
56:20 65:12 69:7 73:15,20	triage 72:17 101:12
75:9 83:17 84:2 88:4 93:3	tried 32:22 113:15
96:13 101:2 119:22 121:4	trip 32:7 77:8
timeframe 117:24	Troy 1:1,13 2:1 3:1 4:1 5:1 6:1
timely 61:10 74:7	7:1 8:1 9:1 10:1 11:1 12:1
times 12:23 29:19 31:23 32:7	13:1 14:1 15:1 16:1 17:1 18:1
48:15 56:7	19:1 20:1 21:1 22:1 23:1 24:1
timing 21:24	25:1 26:1 27:1 28:1 29:1 30:1
today 7:22,23 10:22 17:8 20:20	31:1 32:1 33:1 34:1 35:1 36:1
30:24 48:12,19 63:3 77:15	37:1 38:1 39:1 40:1 41:1 42:1
85:15 89:18 117:15	43:1 44:1 45:1 46:1 47:1 48:1
told 16:19 27:10 33:14	49:1 50:1 51:1 52:1 53:1 54:1
Tom 100:13	55:1 56:1 57:1 58:1 59:1 60:1
tomorrow 27:24 101:15 102:6,11	61:1 62:1 63:1 64:1 65:1 66:1
106:21	67:1 68:1 69:1 70:1 71:1 72:1
tonight 27:25 28:6	73:1 74:1 75:1 76:1 77:1 78:1
tool 87:10	79:1 80:1 81:1 82:1 83:1 84:1
topic 101:13 105:23	85:1 86:1 87:1 88:1 89:1 90:1

91:1 92:1 93:1 94:1 95:1 96:1 97:1 98:1 99:1 100:1 101:1 102:1 103:1 104:1 105:1 106:1 107:1 108:1 109:1 110:1 111:1 112:1 113:1 114:1 115:1 116:1 117:1 118:1 119:1 120:1 121:1	understanding 16:11 65:19 66:14 68:10
true 38:14 121:7	unfair 83:7
truly 38:19 50:11 89:4	unfortunate 28:5
trust 83:18	unfortunately 28:3 35:4,5 50:8
try 48:3 78:18 85:12,21 111:10	unit 31:20,24 36:16
trying 24:18 27:9,20 32:19 72:16 76:14 78:16 97:8 104:14 107:7 120:2	unity 16:22
Trzepacz 49:9 50:4	unpublished 57:21
Tuesday 29:2 99:21	unveiling 60:8
tune 102:10	update 29:14 85:5 87:8 92:24 100:4
turn 19:18 30:11 56:2	updated 101:14
turnaround 76:11	updates 58:20
turning 50:7	updating 30:3
TV 59:2	upfront 40:10
twelve 23:20 26:11 40:14 63:12	uphill 78:11
twenty 16:12	upset 76:19 114:20 116:21,22
twenty-eight 32:8	Upstate 39:7
twenty-five 27:7,11,14 38:16 39:2 43:9	upwards 86:19
twenty-four 76:12	use 21:20 29:21,21 40:21 52:11 54:16 55:11 61:18 62:3 69:22 87:10,20,24 89:5 92:6 103:9
twenty-one 49:18 88:11 110:23	useful 68:19 107:21
twice 59:20	uses 55:13
twist 24:15 25:23	usually 104:16
two 7:3 8:8 11:4 16:3,23 20:12 22:12,18 24:25 25:5 27:23 28:4,4,25 30:7 32:8,11,12,12 32:12,12 36:9 42:3 52:2 54:2 57:17 64:15 71:11 87:20,21,24 89:21 94:12 100:12,12 115:9 116:4,4	Utica 70:21
two-day 26:3 89:2	utilize 93:11 94:14
type 43:22 52:14 91:11	utilized 71:12
types 104:23	utilizing 93:10,10,21
typewritten 121:6	
	V
U	Val 101:11 108:16
ultimate 83:3	Valarie 2:3 91:5
unanimous 53:4	Valerie 8:12 29:4 118:23
unanimously 47:8	validated 87:18
uncomfortable 81:5	validation 87:4
underneath 29:6	Valley 14:21,23
underpaid 65:11	value 31:19,20,24
understand 38:3 113:19	valued 49:7
understandable 40:20	values 31:13
	variety 88:24 99:2 100:3
	various 7:18,23 9:4,13 10:2 13:10 97:9
	vary 110:8
	vehicle 8:12 29:4 81:22
	vehicles 29:6
	vendors 27:17,17 86:15,25
	verification 39:20
	version 109:20 113:9,10
	versus 83:21 96:24

vetted 37:14
viable 97:24
vice 14:2,15 28:3
victory 10:6
view 16:10 115:21
views 16:11
Violante 2:4 5:25 6:2,2 14:17
 46:15,16,16 86:6,7,8 90:17
virtual 111:22
vision 117:21
Vital 28:10,16,23 88:25 89:2
 101:8,9
voices 92:7,8
volume 93:9
volunteer 9:18 39:21 40:11,12
volunteers 24:4
voluntold 11:12
vomiting 42:22
voraciously 80:20
vote 10:22 11:17 41:13 44:8
 84:9 118:7
voted 117:18
voucher 65:19
vouchering 65:18 67:14

W

Wadsworth 48:20 49:16,18
wages 75:3
wait 18:14 48:6 49:23 56:7
 60:12
waiting 50:18 72:10
WAJH 2:12
walkup 12:12
want 7:2,6 15:7 18:2,18 20:8,18
 21:20 22:25 25:18,20,21,22,23
 28:22 29:10,11 30:10 34:15
 36:15,17 37:17,21 38:14 40:12
 41:5 49:25 52:7 57:6 62:10,15
 69:12 75:11 78:18 87:11,19,24
 91:11,11 97:13 99:10 103:24
 107:19 109:10,19 114:9 118:4
 120:15
wanted 12:5 37:4 39:5 55:25
 88:3 89:23
wants 26:25 87:22
warehouse 12:12
Warner 79:5
Washko 94:8 95:13
wasn't 8:5 55:2 82:7,21 83:11
 83:11 117:19

waste 14:20
wasting 55:16,20
watch 25:16 37:5 38:6
watched 37:24
watching 17:7 37:22,24
Watertown 75:25 76:10
way 10:12 16:7 17:20 19:13 20:9
 31:5 49:9 50:12 54:20 58:5
 60:5 70:24 73:23 82:8,8 83:3
 83:3 104:20,25 108:10,13
ways 69:15 75:8 80:11
we'll 3:3 10:6 17:12 19:6 22:22
 25:25 28:2,5 30:6 48:6,8
 54:17 55:3 60:3,22 62:16 66:2
 69:16 70:9 72:4,24 73:4,24,24
 84:25 85:2,11 89:19 92:14
 97:10 100:25 101:8,23 112:4
 115:11
we're 13:18,20 20:3 25:15 27:9
 27:19 28:11,14 29:9,24 30:3
 35:10 37:4 47:13 48:4,10
 54:20 57:18 61:14 62:16,17
 63:6,20 64:6,12 67:24 68:13
 69:5,22 70:3,18 71:17 72:16
 73:3 74:11 75:10,18,18 76:14
 76:18 78:14,15 82:12,23 86:10
 88:23,25 94:25 95:15,18,19
 101:10 112:21
we've 14:20 18:11,15 22:24
 26:12 29:16 31:6 32:22 63:17
 64:5,15 65:24 73:3,21 77:19
 78:14 89:18 112:20
we'll 26:22
weaknesses 69:23
Webcast 94:10
WebEx 73:11
website 8:11 30:3 59:5 61:20
 99:11 107:8,14 108:10
week 9:25 27:4,5 29:8 30:7
 100:9 115:25 116:3,6,6 120:23
weeks 8:9 28:25 59:24
Weidman (phonetic) 97:6
weight-based 43:11
welcome 28:21 94:9 99:25
well- 61:9
well-meaning 56:21
wellbeing 15:24
wellness 9:16,16
went 10:19 15:4,10 40:10 59:7,8
 59:19 60:7 81:20 116:10,10

weren't 7:11 39:24
Westchester 75:25 76:10
wet 61:17
what's 101:20
whatnot 59:15
WHEREOF 121:9
whistle 61:17
white 117:18,18
William 4:22,23 45:16 91:3
Williams 101:18
willing 33:21 62:17 67:7,19
 95:6
wing 70:23
Winslow 57:5
wipe 115:19
wish 25:10 50:7
witness 55:20 121:9
witnessing 55:24
Wolf 27:25 102:11
wonderful 38:11 87:10 88:22
word 49:10 82:17
worded 79:6
words 12:5,9 50:11 61:22
work 9:23 11:14 14:23,25 16:4
 19:18 26:22 27:5,6 30:4 32:2
 35:6 36:16 37:6,10 38:19,25
 57:25 58:18 65:21 67:21 68:6
 69:9,16 70:10 75:16 76:17
 77:17 82:15 85:4 88:2 89:12
 95:14 97:10,25 101:16,20
 106:9 118:13 120:3
worked 48:23 69:16 74:20 117:5
workgroup 100:24
working 8:23 10:18 13:9 22:20
 22:20 23:6 27:19 32:18 39:17
 55:5 61:25 63:16 64:12,15
 69:5 71:20 72:20 75:11,13
 85:6,23 86:10,16,20 87:3,7
 89:19 97:21
workload 37:19
works 99:15 117:5
workshop 89:3
world 18:15 23:8 73:8
worlds 18:16
worth 75:7
would've 117:3,13 119:23
wouldn't 21:8 49:20 79:9 92:3
 110:14 116:25
Wow 76:22
write 49:8 52:24

writing 33:22,25
written 49:8
wrong 13:11 82:7 115:18
wrote 82:3

X

X 116:10

Y

Y 116:11
YADIDYAH 2:8
yeah 33:13 34:8 36:8,8,11,13
 39:23 44:3 50:15 52:8 66:9
 70:18 71:5 72:14 79:14 83:14
 107:19 108:3 110:4 112:19
 114:21,22 115:2,24 119:19
year 9:15 21:22 27:13 28:4,19
 31:10,10 35:14 46:21 55:7
 60:13 63:12,13 64:4,14 65:24
 77:20 78:6 83:2 89:15 104:5
 105:21
year's 31:8
years 10:18,19,20 12:7,22 13:12
 14:2,7,25 17:12,19,20 18:12
 32:15 34:17,23 35:12 38:16,18
 39:2,3,8 48:3,10 49:18,23
 52:10 55:3 59:24 71:11 98:19
 98:21 103:20
yep 22:16,17 119:20
yesterday 7:20,23 8:4 10:25
 92:19
York 1:2,13 14:13 27:18 30:16
 54:7 58:3 60:6,9 61:3,18 62:3
 69:10 70:20 90:14,20 91:9
 92:25 95:3,24 96:5 101:5,5
 105:8 121:2

Z

Z 116:11
zero 31:20,20,24,24
Zoom 73:11

0

0013 85:3
0606 72:21
0908 85:12

1

1 53:24,25 121:5,7
10 1:7

<p>10th 3:4 11th 27:25 121 121:7 1304 54:23 17th 28:10 1989 12:11 1992 12:25, 25 1993 55:6 1999 22:16 1st 30:8 31:17, 25 32:3, 3 98:18 104:17 119:4</p> <hr/> <p style="text-align: center;">2</p> <hr/> <p>2:03 1:8 3:2 2021 46:25 2022 121:10 2023 1:7 3:4 2024 64:13 2025 64:13 2027 76:21 22nd 28:10 235 1:12 23rd 29:2 2c 54:15</p> <hr/> <p style="text-align: center;">3</p> <hr/> <p>30 48:23 54:14 3002-A 54:14 30th 121:10 31st 99:14</p> <hr/> <p style="text-align: center;">4</p> <hr/> <p>4:24 120:25 4th 99:22</p> <hr/> <p style="text-align: center;">5</p> <hr/> <p>5/10/2023 1:1 2:1 3:1 4:1 5:1 6:1 7:1 8:1 9:1 10:1 11:1 12:1 13:1 14:1 15:1 16:1 17:1 18:1 19:1 20:1 21:1 22:1 23:1 24:1 25:1 26:1 27:1 28:1 29:1 30:1 31:1 32:1 33:1 34:1 35:1 36:1 37:1 38:1 39:1 40:1 41:1 42:1 43:1 44:1 45:1 46:1 47:1 48:1 49:1 50:1 51:1 52:1 53:1 54:1 55:1 56:1 57:1 58:1 59:1 60:1 61:1 62:1 63:1 64:1 65:1 66:1 67:1 68:1 69:1 70:1 71:1 72:1 73:1 74:1 75:1 76:1 77:1 78:1 79:1 80:1 81:1 82:1 83:1</p>	<p>84:1 85:1 86:1 87:1 88:1 89:1 90:1 91:1 92:1 93:1 94:1 95:1 96:1 97:1 98:1 99:1 100:1 101:1 102:1 103:1 104:1 105:1 106:1 107:1 108:1 109:1 110:1 111:1 112:1 113:1 114:1 115:1 116:1 117:1 118:1 119:1 120:1 121:1 5789 84:14, 19 5th 99:22</p> <hr/> <p style="text-align: center;">6</p> <hr/> <p style="text-align: center;">7</p> <hr/> <p>7/1 35:13</p> <hr/> <p style="text-align: center;">8</p> <hr/> <p>820.21 85:11 8th 6:7</p> <hr/> <p style="text-align: center;">9</p> <hr/>
--	---