AKII@	courtsteno.com	www.courtsteno.com	AKII@courtsteno.com	m www.courtsteno.com
800.52	3.7887 12-7-2022, SEMSCO	Associated Reporters Int'l., Inc.	800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.
1 2	12/07/2022 – SEMSCO Meeting – Troy, N.Y. APPEARANCES:		1	12/07/2022 – SEMSCO Meeting – Troy, N.Y.
3	Mark Phillipy, SEMSCO CHAIR		2	MR. CRUPI: Dr. Crupi, present.
4	Alan Lewis, Ambulance for Profit Alfred Kim		3	MS. ALLEN: Mark Deavers.
5	Amy Eisenhauer Andrew Knoell		4	MR. DEAVERS: Mark Deavers is present.
6	Anne Smith Carl Gandolfo, Advanced EMT		5	MS. ALLEN: Don Duval.
7	Carla Simpson Chad Smith		6	MR. DUVAL: Here.
8	Christopher Smith		7	MS. ALLEN: Michelle Forness.
	Donald Hudson, Nassau REMSCO David Simmons		8	MS. FORNESS: Mickey Forness here.
9			9	MS. ALLEN: Carl Gandolfo.
10	David Violante, Hudson Valley REMSCO Don Duval		10	MR. GANDOLFO: Carl Gandolfo, present.
11	Douglas Isaacs Dr. Donald Doynow, SEMAC CHAIR		11	MS. ALLEN: Gregory Gill.
12	Dr. Jason Winslow Dr. Jeffrey Rabrich, Nyack Hospital		12	MR. GILL: Greg here.
13	Dr. Michael McEvoy Dr. Michael Redlener		13	MS. ALLEN: Jason Haag.
14	Dr. Robert Crupi, NYC REMSCO Ed Mager		1.4	MR. HAAG: Jason Haag, present.
15	Elizabeth McGown		15	MS. ALLEN: Teresa Hamilton.
13	Gregory Gill		16	MS. HAMILTON: Present.
16	Jason Haag, Finger Lakes REMSCO		17	MS. ALLEN: Donald Hudson.
	Jeffrey VanBeveren Jennifer Solomon		18	MR. HUDSON: Hudson present.
17	Lewis Marshall		19	MS. ALLEN: Dr. Issacs.
18	Mark Deavers Maryanne Portoro		2.0	
19	Mickey Forness Ryan Greenberg, Bureau of EMS			MR. ISSACS: Here.
20	Stephen Cady Steven Dziura, Bureau of EMS		21	MS. ALLEN: Alfred Kim.
21	Steven Kroll		22	MR. KIM: Here.
22	Teresa Hamilton, Volunteer Ambulance Valerie Ozga, SEMSCO		23	MS. ALLEN: Steve Kroll.
23	William Masterton, Suffolk REMSCO		24	MR. KROLL: Steve Kroll, present.
24 25			25	MS. ALLEN: Andrew Knoell.
		Page 2		Page 4

www.courtsteno.com ARII@courtsteno.com

ARII@courtsteno.com

800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.	800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.
1	12/07/2022 – SEMSCO Meeting – Troy, N.Y.	1	12/07/2022 – SEMSCO Meeting – Troy, N.Y.
2	MR. KNOELL: Andrew Knoell, present.	2	Smith from Midstate REMSCO, welcome Chad, and Alfred
3	MS. ALLEN: Jared Kutzin. Allen	3	Kim from Westchester, REMSCO. Welcome to you as
4	Lewis.	4	well.
5	MR. LEWIS: Allen Lewis, present.	5	Also Dr. Jason Winslow joins us to the
6	MS. ALLEN: William Masterson.	6	SEMAC, the new SEMAC representative as well. Dr.
7	MR. MASTERSON: William Master,	7	Winslow, well, I'm not certain, long time So
8		8	that being said, this is my last meeting as Chair.
	present.	9	
9	MS. ALLEN: Michael McEvoy?		That has been a long and winding road and a very
10	MR. MCEVOY: Mike McEvoy, present.	10	interesting one at that. I want to first and
11	MS. ALLEN: Elizabeth McGown.	11	foremost thanks everyone for your support, and we'll
12	MS. MCGOWN: Elizabeth McGown,	12	get into a little bit more on that once I get into my
13	present.	13	formal report.
14	MS. ALLEN: Mark Phillipy.	14	Moving along. I have a request for a
15	MR. PHILLIPY: Mark Phillipy is	15	motion to approve the stenographic minutes of our
16	present.	16	night I'm sorry, September 22nd, 2022, meeting.
17	MS. ALLEN: Mary Ann Portoro.	17	MR. LEWIS:
18	MS. PORTOR: Mary Ann Portoro, present.	18	CHAIR PHILLIPY: Alan Lewis. And
19	MS. ALLEN: Dr. Rabrich.	19	second, I'm sorry. Second by Carl Gandolfo. Any
20	MR. RABRICH: Rabrich, present.	20	discussion, changes or modifications to the
21	MS. ALLEN: Dr. Redlener.	21	stenographer's report? All right. All in favor of
22	MR. REDLENER: Redlener, present.	22	approving as the minutes, signify by raising your
23	MS. ALLEN: David Simmons.	23	hand. Any opposed? Any abstentions? Very well.
24	MR. SIMMONS: David Simmons is	24	The minutes are accepted. Thank you.
25	present.	25	I understand we have no correspondence
25	present.	23	i diderstand we have no correspondence
	Page 5		Page 7
ARII@courtsten	no.com www.courtsteno.com	ARII@courtste	
800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.	800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.
1	12/07/2022 - SEMSCO Meeting - Troy, N.Y.	1	12/07/2022 – SEMSCO Meeting – Trov. N.Y.
	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MS. ALLEN: Carla Simpson.		12/07/2022 – SEMSCO Meeting – Troy, N.Y. to the council. So begin with my report. First off.
2	MS. ALLEN: Carla Simpson.	2	to the council. So begin with my report. First off,
2	MS. ALLEN: Carla Simpson.MS. SIMPSON: Carla Simpson, present.	2	to the council. So begin with my report. First off, I have a couple of things that I've been working on.
2 3 4	MS. ALLEN: Carla Simpson.MS. SIMPSON: Carla Simpson, present.MS. ALLEN: Christopher Smith.	2 3 4	to the council. So begin with my report. First off, I have a couple of things that I've been working on. One of the projects that's been gone ongoing is
2 3 4 5	MS. ALLEN: Carla Simpson.MS. SIMPSON: Carla Simpson, present.MS. ALLEN: Christopher Smith.MR. SMITH: Christopher Smith,	2 3 4 5	to the council. So begin with my report. First off, I have a couple of things that I've been working on. One of the projects that's been gone ongoing is the bylaws technical advisory group. We submitted
2 3 4 5	MS. ALLEN: Carla Simpson. MS. SIMPSON: Carla Simpson, present. MS. ALLEN: Christopher Smith. MR. SMITH: Christopher Smith, present.	2 3 4 5 6	to the council. So begin with my report. First off, I have a couple of things that I've been working on. One of the projects that's been gone ongoing is the bylaws technical advisory group. We submitted our draft of the bylaws to Director Greenberg and
2 3 4 5 6 7	MS. ALLEN: Carla Simpson. MS. SIMPSON: Carla Simpson, present. MS. ALLEN: Christopher Smith. MR. SMITH: Christopher Smith, present. MS. ALLEN: Chad Smith.	2 3 4 5 6 7	to the council. So begin with my report. First off, I have a couple of things that I've been working on. One of the projects that's been gone ongoing is the bylaws technical advisory group. We submitted our draft of the bylaws to Director Greenberg and then on to the Division of Legal Affairs for a first
2 3 4 5 6 7 8	MS. ALLEN: Carla Simpson. MS. SIMPSON: Carla Simpson, present. MS. ALLEN: Christopher Smith. MR. SMITH: Christopher Smith, present. MS. ALLEN: Chad Smith. MR. SMITH: Chad Smith, present.	2 3 4 5 6 7 8	to the council. So begin with my report. First off, I have a couple of things that I've been working on. One of the projects that's been gone — ongoing is the bylaws technical advisory group. We submitted our draft of the bylaws to Director Greenberg and then on to the Division of Legal Affairs for a first onceover, make sure that we haven't tripped any legal
2 3 4 5 6 7 8	MS. ALLEN: Carla Simpson. MS. SIMPSON: Carla Simpson, present. MS. ALLEN: Christopher Smith. MR. SMITH: Christopher Smith, present. MS. ALLEN: Chad Smith. MR. SMITH: Chad Smith, present. MS. ALLEN: Jeffrey Van Beveren.	2 3 4 5 6 7 8 9	to the council. So begin with my report. First off, I have a couple of things that I've been working on. One of the projects that's been gone ongoing is the bylaws technical advisory group. We submitted our draft of the bylaws to Director Greenberg and then on to the Division of Legal Affairs for a first onceover, make sure that we haven't tripped any legal landmines before we send it out to the general
2 3 4 5 6 7 8 9	MS. ALLEN: Carla Simpson. MS. SIMPSON: Carla Simpson, present. MS. ALLEN: Christopher Smith. MR. SMITH: Christopher Smith, present. MS. ALLEN: Chad Smith. MR. SMITH: Chad Smith, present. MS. ALLEN: Jeffrey Van Beveren. MR. BENVEREN: Jeff Van Beveren,	2 3 4 5 6 7 8 9	to the council. So begin with my report. First off, I have a couple of things that I've been working on. One of the projects that's been gone ongoing is the bylaws technical advisory group. We submitted our draft of the bylaws to Director Greenberg and then on to the Division of Legal Affairs for a first onceover, make sure that we haven't tripped any legal landmines before we send it out to the general membership for review.
2 3 4 5 6 7 8 9 10	MS. ALLEN: Carla Simpson. MS. SIMPSON: Carla Simpson, present. MS. ALLEN: Christopher Smith. MR. SMITH: Christopher Smith, present. MS. ALLEN: Chad Smith. MR. SMITH: Chad Smith, present. MS. ALLEN: Jeffrey Van Beveren. MR. BENVEREN: Jeff Van Beveren, present.	2 3 4 5 6 7 8 9 10	to the council. So begin with my report. First off, I have a couple of things that I've been working on. One of the projects that's been gone ongoing is the bylaws technical advisory group. We submitted our draft of the bylaws to Director Greenberg and then on to the Division of Legal Affairs for a first onceover, make sure that we haven't tripped any legal landmines before we send it out to the general membership for review. The initial draft is on Boardable. It
2 3 4 5 6 7 8 9 10 11	MS. ALLEN: Carla Simpson. MS. SIMPSON: Carla Simpson, present. MS. ALLEN: Christopher Smith. MR. SMITH: Christopher Smith, present. MS. ALLEN: Chad Smith. MR. SMITH: Chad Smith, present. MS. ALLEN: Jeffrey Van Beveren. MR. BENVEREN: Jeff Van Beveren, present. MS. ALLEN: David Violante.	2 3 4 5 6 7 8 9 10 11	to the council. So begin with my report. First off, I have a couple of things that I've been working on. One of the projects that's been gone ongoing is the bylaws technical advisory group. We submitted our draft of the bylaws to Director Greenberg and then on to the Division of Legal Affairs for a first onceover, make sure that we haven't tripped any legal landmines before we send it out to the general membership for review. The initial draft is on Boardable. It has been for a bit of time. So certainly, take your
2 3 4 5 6 7 8 9 10 11 12 13	MS. ALLEN: Carla Simpson. MS. SIMPSON: Carla Simpson, present. MS. ALLEN: Christopher Smith. MR. SMITH: Christopher Smith, present. MS. ALLEN: Chad Smith. MR. SMITH: Chad Smith, present. MS. ALLEN: Jeffrey Van Beveren. MR. BENVEREN: Jeff Van Beveren, present.	2 3 4 5 6 7 8 9 10 11 12 13	to the council. So begin with my report. First off, I have a couple of things that I've been working on. One of the projects that's been gone ongoing is the bylaws technical advisory group. We submitted our draft of the bylaws to Director Greenberg and then on to the Division of Legal Affairs for a first onceover, make sure that we haven't tripped any legal landmines before we send it out to the general membership for review. The initial draft is on Boardable. It has been for a bit of time. So certainly, take your advantage of that if you have an opportunity. Submit
2 3 4 5 6 7 8 9 10 11 12 13	MS. ALLEN: Carla Simpson. MS. SIMPSON: Carla Simpson, present. MS. ALLEN: Christopher Smith. MR. SMITH: Christopher Smith, present. MS. ALLEN: Chad Smith. MR. SMITH: Chad Smith, present. MS. ALLEN: Jeffrey Van Beveren. MR. BENVEREN: Jeff Van Beveren, present. MS. ALLEN: David Violante. MR. VIOLANTE: David Violante, present.	2 3 4 5 6 7 8 9 10 11	to the council. So begin with my report. First off, I have a couple of things that I've been working on. One of the projects that's been gone ongoing is the bylaws technical advisory group. We submitted our draft of the bylaws to Director Greenberg and then on to the Division of Legal Affairs for a first onceover, make sure that we haven't tripped any legal landmines before we send it out to the general membership for review. The initial draft is on Boardable. It has been for a bit of time. So certainly, take your advantage of that if you have an opportunity. Submit some comments to myself, Dr. Langsam, Steve Kroll,
2 3 4 5 6 7 8 9 10 11 12 13	MS. ALLEN: Carla Simpson. MS. SIMPSON: Carla Simpson, present. MS. ALLEN: Christopher Smith. MR. SMITH: Christopher Smith, present. MS. ALLEN: Chad Smith. MR. SMITH: Chad Smith, present. MS. ALLEN: Jeffrey Van Beveren. MR. BENVEREN: Jeff Van Beveren, present. MS. ALLEN: David Violante. MR. VIOLANTE: David Violante, present. MS. ALLEN: Roll call complete.	2 3 4 5 6 7 8 9 10 11 12 13	to the council. So begin with my report. First off, I have a couple of things that I've been working on. One of the projects that's been gone ongoing is the bylaws technical advisory group. We submitted our draft of the bylaws to Director Greenberg and then on to the Division of Legal Affairs for a first onceover, make sure that we haven't tripped any legal landmines before we send it out to the general membership for review. The initial draft is on Boardable. It has been for a bit of time. So certainly, take your advantage of that if you have an opportunity. Submit
2 3 4 5 6 7 8 9 10 11 12 13	MS. ALLEN: Carla Simpson. MS. SIMPSON: Carla Simpson, present. MS. ALLEN: Christopher Smith. MR. SMITH: Christopher Smith, present. MS. ALLEN: Chad Smith. MR. SMITH: Chad Smith, present. MS. ALLEN: Jeffrey Van Beveren. MR. BENVEREN: Jeff Van Beveren, present. MS. ALLEN: David Violante. MR. VIOLANTE: David Violante, present.	2 3 4 5 6 7 8 9 10 11 12 13 14	to the council. So begin with my report. First off, I have a couple of things that I've been working on. One of the projects that's been gone ongoing is the bylaws technical advisory group. We submitted our draft of the bylaws to Director Greenberg and then on to the Division of Legal Affairs for a first onceover, make sure that we haven't tripped any legal landmines before we send it out to the general membership for review. The initial draft is on Boardable. It has been for a bit of time. So certainly, take your advantage of that if you have an opportunity. Submit some comments to myself, Dr. Langsam, Steve Kroll,
2 3 4 5 6 7 8 9 10 11 12 13 14 15	MS. ALLEN: Carla Simpson. MS. SIMPSON: Carla Simpson, present. MS. ALLEN: Christopher Smith. MR. SMITH: Christopher Smith, present. MS. ALLEN: Chad Smith. MR. SMITH: Chad Smith, present. MS. ALLEN: Jeffrey Van Beveren. MR. BENVEREN: Jeff Van Beveren, present. MS. ALLEN: David Violante. MR. VIOLANTE: David Violante, present. MS. ALLEN: Roll call complete.	2 3 4 5 6 7 8 9 10 11 12 13 14 15	to the council. So begin with my report. First off, I have a couple of things that I've been working on. One of the projects that's been gone ongoing is the bylaws technical advisory group. We submitted our draft of the bylaws to Director Greenberg and then on to the Division of Legal Affairs for a first onceover, make sure that we haven't tripped any legal landmines before we send it out to the general membership for review. The initial draft is on Boardable. It has been for a bit of time. So certainly, take your advantage of that if you have an opportunity. Submit some comments to myself, Dr. Langsam, Steve Kroll, Carl Gandolfo, we're working on that project and
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	MS. ALLEN: Carla Simpson. MS. SIMPSON: Carla Simpson, present. MS. ALLEN: Christopher Smith. MR. SMITH: Christopher Smith, present. MS. ALLEN: Chad Smith. MR. SMITH: Chad Smith, present. MS. ALLEN: Jeffrey Van Beveren. MR. BENVEREN: Jeff Van Beveren, present. MS. ALLEN: David Violante. MR. VIOLANTE: David Violante, present. MS. ALLEN: Roll call complete. CHAIR PHILLIPY: And we have quorum,	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	to the council. So begin with my report. First off, I have a couple of things that I've been working on. One of the projects that's been gone ongoing is the bylaws technical advisory group. We submitted our draft of the bylaws to Director Greenberg and then on to the Division of Legal Affairs for a first onceover, make sure that we haven't tripped any legal landmines before we send it out to the general membership for review. The initial draft is on Boardable. It has been for a bit of time. So certainly, take your advantage of that if you have an opportunity. Submit some comments to myself, Dr. Langsam, Steve Kroll, Carl Gandolfo, we're working on that project and we'll be happy to entertain that when the time comes.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	MS. ALLEN: Carla Simpson. MS. SIMPSON: Carla Simpson, present. MS. ALLEN: Christopher Smith. MR. SMITH: Christopher Smith, present. MS. ALLEN: Chad Smith. MR. SMITH: Chad Smith, present. MS. ALLEN: Jeffrey Van Beveren. MR. BENVEREN: Jeff Van Beveren, present. MS. ALLEN: David Violante. MR. VIOLANTE: David Violante, present. MS. ALLEN: Roll call complete. CHAIR PHILLIPY: And we have quorum, I'm assuming. Yes? Okay. We have quorum. Very	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	to the council. So begin with my report. First off, I have a couple of things that I've been working on. One of the projects that's been gone ongoing is the bylaws technical advisory group. We submitted our draft of the bylaws to Director Greenberg and then on to the Division of Legal Affairs for a first onceover, make sure that we haven't tripped any legal landmines before we send it out to the general membership for review. The initial draft is on Boardable. It has been for a bit of time. So certainly, take your advantage of that if you have an opportunity. Submit some comments to myself, Dr. Langsam, Steve Kroll, Carl Gandolfo, we're working on that project and we'll be happy to entertain that when the time comes. But that will come back to the full
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	MS. ALLEN: Carla Simpson. MS. SIMPSON: Carla Simpson, present. MS. ALLEN: Christopher Smith. MR. SMITH: Christopher Smith, present. MS. ALLEN: Chad Smith. MR. SMITH: Chad Smith, present. MS. ALLEN: Jeffrey Van Beveren. MR. BENVEREN: Jeff Van Beveren, present. MS. ALLEN: David Violante. MR. VIOLANTE: David Violante, present. MS. ALLEN: Roll call complete. CHAIR PHILLIPY: And we have quorum, I'm assuming. Yes? Okay. We have quorum. Very well. Just one I just want to make sure. We have	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	to the council. So begin with my report. First off, I have a couple of things that I've been working on. One of the projects that's been gone ongoing is the bylaws technical advisory group. We submitted our draft of the bylaws to Director Greenberg and then on to the Division of Legal Affairs for a first onceover, make sure that we haven't tripped any legal landmines before we send it out to the general membership for review. The initial draft is on Boardable. It has been for a bit of time. So certainly, take your advantage of that if you have an opportunity. Submit some comments to myself, Dr. Langsam, Steve Kroll, Carl Gandolfo, we're working on that project and we'll be happy to entertain that when the time comes. But that will come back to the full council, most likely in February, I'm hoping. So
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	MS. ALLEN: Carla Simpson. MS. SIMPSON: Carla Simpson, present. MS. ALLEN: Christopher Smith. MR. SMITH: Christopher Smith, present. MS. ALLEN: Chad Smith. MR. SMITH: Chad Smith, present. MS. ALLEN: Jeffrey Van Beveren. MR. BENVEREN: Jeff Van Beveren, present. MS. ALLEN: David Violante. MR. VIOLANTE: David Violante, present. MS. ALLEN: Roll call complete. CHAIR PHILLIPY: And we have quorum, I'm assuming. Yes? Okay. We have quorum. Very well. Just one I just want to make sure. We have run across that in the past. So first and foremost,	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	to the council. So begin with my report. First off, I have a couple of things that I've been working on. One of the projects that's been gone ongoing is the bylaws technical advisory group. We submitted our draft of the bylaws to Director Greenberg and then on to the Division of Legal Affairs for a first onceover, make sure that we haven't tripped any legal landmines before we send it out to the general membership for review. The initial draft is on Boardable. It has been for a bit of time. So certainly, take your advantage of that if you have an opportunity. Submit some comments to myself, Dr. Langsam, Steve Kroll, Carl Gandolfo, we're working on that project and we'll be happy to entertain that when the time comes. But that will come back to the full council, most likely in February, I'm hoping. So we're we're we're hopeful we're hopeful for
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	MS. ALLEN: Carla Simpson. MS. SIMPSON: Carla Simpson, present. MS. ALLEN: Christopher Smith. MR. SMITH: Christopher Smith, present. MS. ALLEN: Chad Smith. MR. SMITH: Chad Smith, present. MS. ALLEN: Jeffrey Van Beveren. MS. ALLEN: Jeffrey Van Beveren. MR. BENVEREN: Jeff Van Beveren, present. MS. ALLEN: David Violante. MR. VIOLANTE: David Violante, present. MS. ALLEN: Roll call complete. CHAIR PHILLIPY: And we have quorum, I'm assuming. Yes? Okay. We have quorum. Very well. Just one I just want to make sure. We have run across that in the past. So first and foremost, before we get into the formal agenda, let me welcome our new council members to the table and the number	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	to the council. So begin with my report. First off, I have a couple of things that I've been working on. One of the projects that's been gone ongoing is the bylaws technical advisory group. We submitted our draft of the bylaws to Director Greenberg and then on to the Division of Legal Affairs for a first onceover, make sure that we haven't tripped any legal landmines before we send it out to the general membership for review. The initial draft is on Boardable. It has been for a bit of time. So certainly, take your advantage of that if you have an opportunity. Submit some comments to myself, Dr. Langsam, Steve Kroll, Carl Gandolfo, we're working on that project and we'll be happy to entertain that when the time comes. But that will come back to the full council, most likely in February, I'm hoping. So we're we're we're hopeful we're hopeful for that, so. In addition to that, I would like to, at this point, announce that my one of my final acts
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	MS. ALLEN: Carla Simpson. MS. SIMPSON: Carla Simpson, present. MS. ALLEN: Christopher Smith. MR. SMITH: Christopher Smith, present. MS. ALLEN: Chad Smith. MR. SMITH: Chad Smith, present. MS. ALLEN: Jeffrey Van Beveren. MR. BENVEREN: Jeff Van Beveren, present. MS. ALLEN: David Violante. MR. VIOLANTE: David Violante, present. MS. ALLEN: Roll call complete. CHAIR PHILLIPY: And we have quorum, I'm assuming. Yes? Okay. We have quorum. Very well. Just one I just want to make sure. We have run across that in the past. So first and foremost, before we get into the formal agenda, let me welcome	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	to the council. So begin with my report. First off, I have a couple of things that I've been working on. One of the projects that's been gone ongoing is the bylaws technical advisory group. We submitted our draft of the bylaws to Director Greenberg and then on to the Division of Legal Affairs for a first onceover, make sure that we haven't tripped any legal landmines before we send it out to the general membership for review. The initial draft is on Boardable. It has been for a bit of time. So certainly, take your advantage of that if you have an opportunity. Submit some comments to myself, Dr. Langsam, Steve Kroll, Carl Gandolfo, we're working on that project and we'll be happy to entertain that when the time comes. But that will come back to the full council, most likely in February, I'm hoping. So we're we're we're hopeful we're hopeful for that, so. In addition to that, I would like to, at this point, announce that my one of my final acts in collaboration with the executive team.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	MS. ALLEN: Carla Simpson. MS. SIMPSON: Carla Simpson, present. MS. ALLEN: Christopher Smith. MR. SMITH: Christopher Smith, present. MS. ALLEN: Chad Smith. MR. SMITH: Chad Smith, present. MS. ALLEN: Jeffrey Van Beveren. MR. BENVEREN: Jeff Van Beveren, present. MS. ALLEN: David Violante. MR. VIOLANTE: David Violante, present. MS. ALLEN: Roll call complete. CHAIR PHILLIPY: And we have quorum, I'm assuming. Yes? Okay. We have quorum. Very well. Just one I just want to make sure. We have run across that in the past. So first and foremost, before we get into the formal agenda, let me welcome our new council members to the table and the number of names that some of you may have been unfamiliar with.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	to the council. So begin with my report. First off, I have a couple of things that I've been working on. One of the projects that's been gone ongoing is the bylaws technical advisory group. We submitted our draft of the bylaws to Director Greenberg and then on to the Division of Legal Affairs for a first onceover, make sure that we haven't tripped any legal landmines before we send it out to the general membership for review. The initial draft is on Boardable. It has been for a bit of time. So certainly, take your advantage of that if you have an opportunity. Submit some comments to myself, Dr. Langsam, Steve Kroll, Carl Gandolfo, we're working on that project and we'll be happy to entertain that when the time comes. But that will come back to the full council, most likely in February, I'm hoping. So we're we're we're hopeful we're hopeful for that, so. In addition to that, I would like to, at this point, announce that my one of my final acts in collaboration with the executive team. We're going to formulate a technical
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	MS. ALLEN: Carla Simpson. MS. SIMPSON: Carla Simpson, present. MS. ALLEN: Christopher Smith. MR. SMITH: Christopher Smith, present. MS. ALLEN: Chad Smith. MR. SMITH: Chad Smith, present. MS. ALLEN: Jeffrey Van Beveren. MR. BENVEREN: Jeff Van Beveren, present. MS. ALLEN: David Violante. MR. VIOLANTE: David Violante, present. MS. ALLEN: Roll call complete. CHAIR PHILLIPY: And we have quorum, I'm assuming. Yes? Okay. We have quorum. Very well. Just one I just want to make sure. We have run across that in the past. So first and foremost, before we get into the formal agenda, let me welcome our new council members to the table and the number of names that some of you may have been unfamiliar with. Elizabeth McGown from AAREMS welcome.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	to the council. So begin with my report. First off, I have a couple of things that I've been working on. One of the projects that's been gone ongoing is the bylaws technical advisory group. We submitted our draft of the bylaws to Director Greenberg and then on to the Division of Legal Affairs for a first onceover, make sure that we haven't tripped any legal landmines before we send it out to the general membership for review. The initial draft is on Boardable. It has been for a bit of time. So certainly, take your advantage of that if you have an opportunity. Submit some comments to myself, Dr. Langsam, Steve Kroll, Carl Gandolfo, we're working on that project and we'll be happy to entertain that when the time comes. But that will come back to the full council, most likely in February, I'm hoping. So we're we're we're hopeful we're hopeful for that, so. In addition to that, I would like to, at this point, announce that my one of my final acts in collaboration with the executive team. We're going to formulate a technical advisory group for the program agencies. Most of you
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	MS. ALLEN: Carla Simpson. MS. SIMPSON: Carla Simpson, present. MS. ALLEN: Christopher Smith. MR. SMITH: Christopher Smith, present. MS. ALLEN: Chad Smith. MR. SMITH: Chad Smith, present. MS. ALLEN: Jeffrey Van Beveren. MR. BENVEREN: Jeff Van Beveren, present. MS. ALLEN: David Violante. MR. VIOLANTE: David Violante, present. MS. ALLEN: Roll call complete. CHAIR PHILLIPY: And we have quorum, I'm assuming. Yes? Okay. We have quorum. Very well. Just one I just want to make sure. We have run across that in the past. So first and foremost, before we get into the formal agenda, let me welcome our new council members to the table and the number of names that some of you may have been unfamiliar with.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	to the council. So begin with my report. First off, I have a couple of things that I've been working on. One of the projects that's been gone ongoing is the bylaws technical advisory group. We submitted our draft of the bylaws to Director Greenberg and then on to the Division of Legal Affairs for a first onceover, make sure that we haven't tripped any legal landmines before we send it out to the general membership for review. The initial draft is on Boardable. It has been for a bit of time. So certainly, take your advantage of that if you have an opportunity. Submit some comments to myself, Dr. Langsam, Steve Kroll, Carl Gandolfo, we're working on that project and we'll be happy to entertain that when the time comes. But that will come back to the full council, most likely in February, I'm hoping. So we're we're we're hopeful we're hopeful for that, so. In addition to that, I would like to, at this point, announce that my one of my final acts in collaboration with the executive team. We're going to formulate a technical
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	MS. ALLEN: Carla Simpson. MS. SIMPSON: Carla Simpson, present. MS. ALLEN: Christopher Smith. MR. SMITH: Christopher Smith, present. MS. ALLEN: Chad Smith. MR. SMITH: Chad Smith, present. MS. ALLEN: Jeffrey Van Beveren. MR. BENVEREN: Jeff Van Beveren, present. MS. ALLEN: David Violante. MR. VIOLANTE: David Violante, present. MS. ALLEN: Roll call complete. CHAIR PHILLIPY: And we have quorum, I'm assuming. Yes? Okay. We have quorum. Very well. Just one I just want to make sure. We have run across that in the past. So first and foremost, before we get into the formal agenda, let me welcome our new council members to the table and the number of names that some of you may have been unfamiliar with. Elizabeth McGown from AAREMS welcome.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	to the council. So begin with my report. First off, I have a couple of things that I've been working on. One of the projects that's been gone ongoing is the bylaws technical advisory group. We submitted our draft of the bylaws to Director Greenberg and then on to the Division of Legal Affairs for a first onceover, make sure that we haven't tripped any legal landmines before we send it out to the general membership for review. The initial draft is on Boardable. It has been for a bit of time. So certainly, take your advantage of that if you have an opportunity. Submit some comments to myself, Dr. Langsam, Steve Kroll, Carl Gandolfo, we're working on that project and we'll be happy to entertain that when the time comes. But that will come back to the full council, most likely in February, I'm hoping. So we're we're we're hopeful we're hopeful for that, so. In addition to that, I would like to, at this point, announce that my one of my final acts in collaboration with the executive team. We're going to formulate a technical advisory group for the program agencies. Most of you
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	MS. ALLEN: Carla Simpson. MS. SIMPSON: Carla Simpson, present. MS. ALLEN: Christopher Smith. MR. SMITH: Christopher Smith, present. MS. ALLEN: Chad Smith. MR. SMITH: Chad Smith, present. MS. ALLEN: Jeffrey Van Beveren. MR. BENVEREN: Jeff Van Beveren, present. MS. ALLEN: David Violante. MR. VIOLANTE: David Violante, present. MS. ALLEN: Roll call complete. CHAIR PHILLIPY: And we have quorum, I'm assuming. Yes? Okay. We have quorum. Very well. Just one I just want to make sure. We have run across that in the past. So first and foremost, before we get into the formal agenda, let me welcome our new council members to the table and the number of names that some of you may have been unfamiliar with. Elizabeth McGown from AAREMS welcome. Dr. Douglas Isaacs from F.D.N.Y., welcome. Chad	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25	to the council. So begin with my report. First off, I have a couple of things that I've been working on. One of the projects that's been gone ongoing is the bylaws technical advisory group. We submitted our draft of the bylaws to Director Greenberg and then on to the Division of Legal Affairs for a first onceover, make sure that we haven't tripped any legal landmines before we send it out to the general membership for review. The initial draft is on Boardable. It has been for a bit of time. So certainly, take your advantage of that if you have an opportunity. Submit some comments to myself, Dr. Langsam, Steve Kroll, Carl Gandolfo, we're working on that project and we'll be happy to entertain that when the time comes. But that will come back to the full council, most likely in February, I'm hoping. So we're we're we're hopeful we're hopeful for that, so. In addition to that, I would like to, at this point, announce that my one of my final acts in collaboration with the executive team. We're going to formulate a technical advisory group for the program agencies. Most of you know the program agencies generally serve the

43ba1b40-e08d-4fd3-8270-4ccdedea4855

2 (Pages 5 to 8)

800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.	800.523.788			
1	12/07/2022 – SEMSCO Meeting – Troy, N.Y.	1			
2	lot of discussion about at multiple meetings is the				
3	ability to communicate effectively between the				
4	elements of our State E.M.S. political structure,				
5	whether it's the SEMSCO to the REMSCO, whether it's	5			
6	the REMAX to the REMSCO or with the program agencies	6			
7	to the REMSCO, to the SEMSCO, to the SEMAC. It all	7			
8	goes back and forth.	8			
9	And we're all supposed to be working	9			
10	and pulling in the same direction. So that being	10			
11	said, all eighteen regions have a representative on	11			
12	this body. And it makes sense to me that moving	12			
13	forward, the regions have an opportunity to report	13			
14	out on two things.	14			
15	One, what innovative programs or	15			
16	projects they're working on. And two, any problems	16			
17	that they are finding at the regional level. So it's	17			
18	a couple of simple asks. And what I'm asking is that	18			
19	each region would report out not more than two	19			
20	minutes unless something really needs further	20			
21	discussion and there're motions to be made.	21			
22	But that twenty, twenty-five minutes	22			
23	or so of our meeting, I think is well spent to give	23			

everyone an opportunity to be heard and to make sure

that the REMSCOs are, to some degree, being held

24

25

ARII@courtsteno.com

At SEMAC this afternoon, also, where it was discussed the formulation of a workgroup. A number of physicians and other stakeholders are going to join in that group, so that we can have some discussion points. Dr. Cooper was kind enough to remind us that some years ago, along with Dan Clayton and some other members of this body, there was a taskforce that was working on communications and improving system capabilities between E.M.S. and hospitals. I would like to kind of revitalize that.

So the -- the first step was meeting with the leadership of PHHPC, very pleased that that went well and very hopeful that we'll be able to move forward with that. And again, I want to thank Director Greenberg for his help with that. It was instrumental in -- in making that move, that meeting successful.

Just as a quick placeholder, I would - Director will mention this later on. The E.M.S.
medical director is being worked on. That was
brought up at SEMAC at well -- as well. I'll let the
director speak more about that.

The meeting agenda, I'm sorry. The meeting schedule for 2023 is up. If you have not

Page 10

Page 12
www.courtsteno.com

24

25

www.courtsteno.com

ARII@courtsteno.com

ARII@courtsteno.com

the money through ... to locality and get it out to 11 the regions and to, you know, allow those funds to 11 12 12 really help enhance your region. 13 13 So please, by all means, anything we 14 can do, or you can do to help proceed that, that'd be 14 15 wonderful. On the education front, we continue to 15 16 16 process applications. I think Mike will give ... 17 training and ed, some updates on some numbers. We're 17 18 working on some education and training for regional -18 19 - regional educational plans and I think Mike will 19 20 also talk on that one. 20 21 21 We have heard some concerns with 22 2.2 P.S.I. And so just a reminder, you know, we test

nearly twenty thousand people a year, certify nearly

twenty thousand people a year. P.S.I., you know,

does a tremendous amount of work.

Data informatics unit continues doing great work. We've had about three point five million E.P.C.R.s entered into the system in 2022. We anticipate to end up around three point six for the total year. We have identified recently that there are -- there are hiccups sometimes in charts coming in from agencies, and often the agencies that we've reached out to aren't aware of that hiccup.

So we're going to start working on some processes in order to share some information, let people know, hey, this is how many charts that we're receiving at the state. Let them identify why you're missing, you know, ten percent of what my actual volume is in order to see if there's any problems with that.

Page 26

www.courtsteno.com ARII@courtsteno.com

23

24

25

Page 28

23

24

25

23 vision of what, I think, the committee thought it approved. And then what happened was, there was a would be, it might have to go back to the drawing 24 delay based on feedback from the O.P.W.D.D. legal board now a little bit and have some modifications 25 team related to some -- some modifications and

really committed to improving quality.

The -- the form has officially gone

through the approval process, it got to the -- it got

Page 30

Page 32

And when they came back, what I think

our vision was, wouldn't be the same. And so instead

of moving forward on something that might not be the

20

21

22

23

24

25

ARII@courtsteno.com

20

21

22

(Pages 29 to 32)

1	12/07/2022 – SEMSCO Meeting – Troy, N.Y.	1
2	But the the idea was based on	2
3	complaints and information from both sides of the	3
4	house to sort of level set what the expectations are,	4
5	from a regulatory standpoint, what the regs are for	5
6	A.C.F.s, what the E.M.S. regs are and to have	6
7	collaboration, so that we can have a path forward in	7
8	an understanding of a common operating practice for -	8
9	- for A.C.F.s.	9
10	Based on feedback from E.M.S., we have	10
11	a a second session scheduled for December 13th	11
12	from twelve to one. And that's going to be about the	12
13	different capabilities of different facilities,	13
14	whether it be a nursing home, adult home, group home	14
15	and all of the the associated information. That	15
16	was feedback from from E.M.S.	16
17	So training and education will be	17
18	coming forth on on both those topics. I'm happy	18
19	to answer any question and entertain. On direct I'll	19
20	just take the liberty to say go Bills, as you know,	20
21	they're the number one seed, sorry. And then	21
22	secondarily, I apologize. He he told me to be	22
23	brief. I will end it at that unless there are	23
24	questions.	24

MR. KROLL: Mr. Chair, I do have a

And I think from a local level, operationally, E.M.S. agencies and -- and facility leaders need to kind of coordinate those things. I think the other component is evaluating, you know, data because we got to do some database things. One other thing, Steve, that I -- that futuristically I will say, we're working on the next step after -- after this gets ruled out.

Obviously, there'll be a transition between the old form and the new form and how the implementation goes forward. But we will be ruling out E-MOLST to be the next component of that. Now that's certainly downstream, long term and we're -- we're looking at -- working with data informatics on some demo counties that are all on one E.P.C.R.

Page 34

Page 36 www.courtsteno.com

2.5

25

800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc	800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.
1	12/07/2022 – SEMSCO Meeting – Troy, N.Y.	1	12/07/2022 – SEMSCO Meeting – Troy, N.Y.
2	platform to try to roll that forward on the E-MOLST	2	We have created that page. It will be
3	scenario.	3	going live on our website, most likely just about the
4	So there's a lot of wheels in motion,	4	first of the year. It does have a drop-down section
5	and I appreciate your feedback, Steve, and I'll make	5	to it. So depending on what forms you're looking
6	sure that that's taken into account. Director,	6	for, or what Drupal you're looking for, or how to
7	anything else?	7	submit things. You would drop it down, say education
8	MR. GREENBERG: That's wonderful,	8	C.M.E. You'd give anything that, you know, as a
		9	P.D.F, and then the wait to submit it.
9	unless anybody else had a question. Chief Mager,		
10	thanks so much. From a regulatory regulations	10	We've really done a phenomenal job and
11	point of view, so the education regulations have gone	11	I thank everybody here for for making this
12	through the internal. We have to go in front of a	12	possible of moving from literally two baskets of mail
13	committee internally as they move forward.	13	showing up in our office every day down to, like I
14	So it is clear that the operations	14	said, Leticia (phonetic spelling) turning in, you
15	regulations go through that same committee the week	15	know, throwing a couple of pieces of of mail under
16	of the 19th and thank you to Drew Chesney for helping	16	her arm.
17	us in progressing that. Also excited to say that	17	So you know, job, and I really
18	there has been a an offer sent out to our policy	18	appreciate everybody here. This is also Leticia's
19	fellow, which is part of the public health fellowship	19	last day with us. She is moving into another state
20	program.	20	position and so we're excited for her. But Leticia,
21	So hopefully by February, we will have	21	just thank you for all the work that you've done and
22	that position filled and in place and able to help do	22	answering the phones and listening to what she had to
23	this. Don't worry, Drew, you'll still be able to	23	answer.
24	participate and they all the fun of regulatory	24	And all the E.M.S. community members.
25	reform, but but there will be one person who is	25	She got to interact with on a daily basis. So thank
	Page 37		Page 39
ARII@courtster	no.com www.courtsteno.com	ARII@courtste	no.com www.courtsteno.com
800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc	800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.
1	12/07/2022 - SEMSCO Meeting - Troy, N.Y.	1	12/07/2022 - SEMSCO Meeting - Troy, N.Y.
2	primarily dedicated to it.	2	you to Leticia. The state (applause) so the state
3	That fellow will also be working on	3	E.M.S. medical director position is in works. My
4	policy reform too. So looking at some of the	4	guess is we'll know a little bit more publicly about
5	policies that many of you have identified and said,	5	that, you know, in the June, July period of time.
6	hey, can we get an update on this? Can we get	6	That will be a state position or most likely be a
7	something in writing? So on and so forth. So it'll	7	state position in a part-time capacity. So excited
8	be coming forward as well.	8	to see that one move forward.
9	The executive orders, the currently	9	A reminder to everybody around this
10	the executive order in place that affects E.M.S. is	10	table. As we would like to get all the documents out
11	the the staffing crisis. So just keep that one,	11	to everybody here in a timely manner, including
12	the others have since sunsetted. The Rural Health	12	everybody on the outside tables. We the next
13	taskforce is down to the last two members that are	13	meeting is the first week in February. And in order
14	waiting to be vetted.	14	to achieve getting the documents out in a timely
15	But I am excited to announce again	15	manner, we need all agendas and associated stuff by
16	that Ann Smith has been nominated or actually	16	January 9th, Monday, January 9th.
17	appointed as chair of the Rural Health E.M.S. task	17	So please, please, Monday,
18	force by the governor's office. So again, thank you,	18	January 9th. I'm sure we get a bunch of email
19	Ann Smith. (Applause) So everybody here, we	19	reminders from Teresa who'd be collecting everything.
20	constantly hear, hey, can I get a single piece of	20	Please have your addendums in on time, so that we can
21	paper that shows me where the where the forms are?	21	expedite that process and move it forward. I know
22	What where the Drupal is that I need to submit.	22	the holidays and everything are in between, but that
23	Where are the fill in the blank that, you know, we	23	is, you know, super important for us to get there.
24	created last week and has a ridiculously long, you	24	And then finally, on behalf on
25	know, U.R.L. to get to?	25	behalf of myself and Deputy Director Dziura (phonetic
	-	20	
	Page 38		Page 40
ARII@courtster	no com www.courtsteno.com	APII@courtete	no com www.courtsteno.com

www.courtsteno.com ARII@courtsteno.com

ARII@courtsteno.com www.courtsteno.com ARII@courtsteno.com www.courtsteno.com

21

22

23

24

25

Associated Reporters Int'l., Inc. 800.523.7887

	1 ,	
1	12/07/2022 - SEMSCO Meeting - Troy, N.Y.	1
2	I will be very happy to set up	2
3	whatever works with that agency you're affiliated	3
4	with. We've done we've split it up into two	4
5	parts, I'm happy to do that. Whatever works for our	5
6	providers and has them feeling supported, I am here	6
7	for I think those are all the things I said last	7
8	meeting, perfect. Thank you all so much.	8
9	UNIDENTIFIED MALE SPEAKER:: Good job.	9
10	MR. DOYNOW: Thank you, Jenny.	10
11	There's also some some discussion on the Matters	11
12	app, I would see Dr. Daley about that. If anybody's	12
13	interested and that basically is the end of my	13
14	report, that won't be covered in other committee	14
15	meeting. And also, thank you so much for working	15
16	with me over the years.	16
17	CHAIR PHILLIPY: Thank you. All	17
18	right. Thank you Dr. Doynow. Now, anything for Dr.	18
19	Doynow, Dr. Marshall, SEMAC, and Med Standard? All	19
20	right. Hearing nothing, moving along with the	20

agenda, that brings us to Education and Training.

MR. MCEVOY: Okay. Education and

Training had a long meeting yesterday. We almost ran

into safety's time, which would've been dangerous.

12-7-2022, SEMSCO

800.523.7887

2.1

22

23

24

25

ARII@courtsteno.com

Dr. McEvoy.

12/07/2022 – SEMSCO Meeting – Troy, N.Y. us not being able to roll this thing out overnight.

Associated Reporters Int'l., Inc.

12-7-2022, SEMSCO

So rather than seeing it in January, as we previously had hoped you might, it will probably be more like 2024 before that's ready to be done, and it will have to include some significant education for our educators on the whole process. So more to come on that and once we finish working with the draft manual, we'll let people know about that and put it up on Boardable.

There was some discussion about course funding and we're waiting at this point for some information from the finance committee. They have forty-four responses from course sponsors giving information about the actual costs that they incur to run the courses, and we hope to use that to potentially make some adjustments to the reimbursement to course sponsors.

There are some data for people who are data geeks. For 2022, we had twelve thousand students come through our classes in New York State. There were sixty C.F.R. classes that produced one thousand C.F.R.'s, six hundred E.M.T. courses that resulted in nine thousand E.M.T.'s. Thirty-eight E.M.T. courses that produced three hundred A.E.M.T.'s

Page 50 Page 52

15 Ryan talked a little bit about the 15 16 16 P.S.I. testing. We did learn some things about 17 17 P.S.I. testing problems across the state and that are 18 -- that is going out for another bid, and so some of 18 19 those things will be incorporated in the future with 19 20 a testing contract, whatever vendor actually gets it. 20 21 21 And one of the things that is being rolled out now is 22 22 group scheduling, so that an instructor could 23 23 schedule an entire class with P.S.I., not to test all

at once, but to get everybody a testing spot.

There's a great deal of frustration

yesterday, and it essentially asks for retrospective data on who was trained in the previous year and prospective data for the next two years as to who would need training.

We're going to continue to work on something that would be a little bit easier and would assist the Bureau in actually approving courses based on what the needs are projected to be in a region. And that may help to some degree with an issue that occurs now where two courses are being run simultaneously in the same place, with maybe two

Page 54

www.courtsteno.com ARII@courtsteno.com

24

25

Page 56 www.courtsteno.com

24

25

800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.	800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.
1	12/07/2022 – SEMSCO Meeting – Troy, N.Y.	1	12/07/2022 – SEMSCO Meeting – Troy, N.Y.
2	people in one course and thirty people in another	2	And hopefully, that will prepare them
3	course, as well as cancellation of courses that	3	even further for the field. So thank you SUNY
4	occurs when there's too many courses being run in any	4	Cobleskill, Megan and everyone for for all your
5	one particular place.	5	help with that.
6	So if anyone has any rocket science	6	CHAIR PHILLIPY: All right. Thank
7	ideas on how we might effectively do that, let	7	you, Director. Thank you, Dr. McEvoy. Anyone have
8	somebody on the training and ed committee know.	8	anything for Dr. McEvoy or Education and Training?
9	That's a project that we'll be working on for a	9	All right. Mr. Haag, we had we had an issue with
10	while, I imagine. The other thing that came from	10	the election, so apparently, we have a tie.
11	E.M.S. for Children, and I think you heard Dr. Cooper	11	There are twenty-eight seated members
12	talk about this if you are at SEMAC, is there is an	12	of council in the in the room and we had equal
13	educational program being developed for the rollout	13	votes for both. So according to Robert's Rules of
14	of the behavioral protocol to deal with children, and	14	Order, we are going to revote the election. So Mr.
15	E.M.S. for Children is looking for folks who might	15	Hagg and Ms. Allen are going to hand out the ballots.
16	want to help with a educational component of the	16	We need to revote, and we'll recollect them, and then
17	rollout for behavioral emergencies involving	17	then, Mr. Deavers will go back and count again so.
18		18	
	children.		MR. VIOLANTE: Can we can we just
19	So if anyone has an interest in that,	19	do even and odd months, Mr. Chairman?
20	let myself or Amy Eisenhauer know, so that we can get	20	CHAIR PHILLIPY: I I'm sorry. Too
21	you involved in that. And unless there are any	21	many people talking at once. Mr. Violante?
22	questions or comments, I think that is all that I	22	MR. VIOLANTE: Can we just do even and
23	have from the Education and Training Committee. Mr.	23	odd months, alternate them maybe?
24	Chair?	24	CHAIR PHILLIPY: I wouldn't be opposed
25	MR. GREENBERG: Just one comment on	25	to that, but
	Page 57		Page 59
ARII@courtster	o.com www.courtsteno.com	ARII@courtster	no.com www.courtsteno.com
800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.	800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.
			Associated Reporters Int., Inc.
1	12/07/2022 – SEMSCO Meeting – Troy, N.Y.	1	12/07/2022 – SEMSCO Meeting – Troy, N.Y.
1 2	12/07/2022 – SEMSCO Meeting – Troy, N.Y. training and ed. I would like to thank, and and I		
		1	12/07/2022 – SEMSCO Meeting – Troy, N.Y.
2	training and ed. I would like to thank, and and I	1 2	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. GREENBERG: Split the workload
2	training and ed. I would like to thank, and and I apologize for not doing the last one, but the B.L.S.	1 2 3	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. GREENBERG: Split the workload maybe.
2 3 4	training and ed. I would like to thank, and and I apologize for not doing the last one, but the B.L.S. P.S.C. has really been, you know, just I'm really	1 2 3 4	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. GREENBERG: Split the workload maybe. CHAIR PHILLIPY: Second and third Vice
2 3 4 5	training and ed. I would like to thank, and and I apologize for not doing the last one, but the B.L.S. P.S.C. has really been, you know, just I'm really excited about the change in the way that we'll be	1 2 3 4 5	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. GREENBERG: Split the workload maybe. CHAIR PHILLIPY: Second and third Vice Chair? Could be. All right. Let's move along while
2 3 4 5	training and ed. I would like to thank, and and I apologize for not doing the last one, but the B.L.S. P.S.C. has really been, you know, just I'm really excited about the change in the way that we'll be testing and more practical. And to John McMillan and	1 2 3 4 5	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. GREENBERG: Split the workload maybe. CHAIR PHILLIPY: Second and third Vice Chair? Could be. All right. Let's move along while that's going on. We'll get to finance. Mr. Kroll?
2 3 4 5 6 7	training and ed. I would like to thank, and and I apologize for not doing the last one, but the B.L.S. P.S.C. has really been, you know, just I'm really excited about the change in the way that we'll be testing and more practical. And to John McMillan and everybody on the education drill and everyone on the	1 2 3 4 5 6 7	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. GREENBERG: Split the workload maybe. CHAIR PHILLIPY: Second and third Vice Chair? Could be. All right. Let's move along while that's going on. We'll get to finance. Mr. Kroll? MR. KROLL: Thank you very much. The
2 3 4 5 6 7 8	training and ed. I would like to thank, and and I apologize for not doing the last one, but the B.L.S. P.S.C. has really been, you know, just I'm really excited about the change in the way that we'll be testing and more practical. And to John McMillan and everybody on the education drill and everyone on the education team, as well as thanking SUNY Cobleskill	1 2 3 4 5 6 7 8	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. GREENBERG: Split the workload maybe. CHAIR PHILLIPY: Second and third Vice Chair? Could be. All right. Let's move along while that's going on. We'll get to finance. Mr. Kroll? MR. KROLL: Thank you very much. The finance committee will have, one seconded motion that
2 3 4 5 6 7 8 9	training and ed. I would like to thank, and and I apologize for not doing the last one, but the B.L.S. P.S.C. has really been, you know, just I'm really excited about the change in the way that we'll be testing and more practical. And to John McMillan and everybody on the education drill and everyone on the education team, as well as thanking SUNY Cobleskill for hosting that B.L.S. P.S.E.	1 2 3 4 5 6 7 8	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. GREENBERG: Split the workload maybe. CHAIR PHILLIPY: Second and third Vice Chair? Could be. All right. Let's move along while that's going on. We'll get to finance. Mr. Kroll? MR. KROLL: Thank you very much. The finance committee will have, one seconded motion that we'll bring up in a moment. The finance committee
2 3 4 5 6 7 8 9	training and ed. I would like to thank, and and I apologize for not doing the last one, but the B.L.S. P.S.C. has really been, you know, just I'm really excited about the change in the way that we'll be testing and more practical. And to John McMillan and everybody on the education drill and everyone on the education team, as well as thanking SUNY Cobleskill for hosting that B.L.S. P.S.E. And all the instructors, as well as	1 2 3 4 5 6 7 8 9	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. GREENBERG: Split the workload maybe. CHAIR PHILLIPY: Second and third Vice Chair? Could be. All right. Let's move along while that's going on. We'll get to finance. Mr. Kroll? MR. KROLL: Thank you very much. The finance committee will have, one seconded motion that we'll bring up in a moment. The finance committee spent the last couple meetings on working through the
2 3 4 5 6 7 8 9 10	training and ed. I would like to thank, and and I apologize for not doing the last one, but the B.L.S. P.S.C. has really been, you know, just I'm really excited about the change in the way that we'll be testing and more practical. And to John McMillan and everybody on the education drill and everyone on the education team, as well as thanking SUNY Cobleskill for hosting that B.L.S. P.S.E. And all the instructors, as well as the students that, you know, went through an	1 2 3 4 5 6 7 8 9 10	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. GREENBERG: Split the workload maybe. CHAIR PHILLIPY: Second and third Vice Chair? Could be. All right. Let's move along while that's going on. We'll get to finance. Mr. Kroll? MR. KROLL: Thank you very much. The finance committee will have, one seconded motion that we'll bring up in a moment. The finance committee spent the last couple meetings on working through the budget request for E.M.S. and we work on the budget
2 3 4 5 6 7 8 9 10 11	training and ed. I would like to thank, and and I apologize for not doing the last one, but the B.L.S. P.S.C. has really been, you know, just I'm really excited about the change in the way that we'll be testing and more practical. And to John McMillan and everybody on the education drill and everyone on the education team, as well as thanking SUNY Cobleskill for hosting that B.L.S. P.S.E. And all the instructors, as well as the students that, you know, went through an experience that we were all learning from. As well as Megan Williams for coming up from downstate just	1 2 3 4 5 6 7 8 9 10 11	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. GREENBERG: Split the workload maybe. CHAIR PHILLIPY: Second and third Vice Chair? Could be. All right. Let's move along while that's going on. We'll get to finance. Mr. Kroll? MR. KROLL: Thank you very much. The finance committee will have, one seconded motion that we'll bring up in a moment. The finance committee spent the last couple meetings on working through the budget request for E.M.S. and we work on the budget request for three things. First of all, education course reimbursement.
2 3 4 5 6 7 8 9 10 11 12 13	training and ed. I would like to thank, and and I apologize for not doing the last one, but the B.L.S. P.S.C. has really been, you know, just I'm really excited about the change in the way that we'll be testing and more practical. And to John McMillan and everybody on the education drill and everyone on the education team, as well as thanking SUNY Cobleskill for hosting that B.L.S. P.S.E. And all the instructors, as well as the students that, you know, went through an experience that we were all learning from. As well as Megan Williams for coming up from downstate just to watch it and experience it. So I just I think	1 2 3 4 5 6 7 8 9 10 11 12 13	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. GREENBERG: Split the workload maybe. CHAIR PHILLIPY: Second and third Vice Chair? Could be. All right. Let's move along while that's going on. We'll get to finance. Mr. Kroll? MR. KROLL: Thank you very much. The finance committee will have, one seconded motion that we'll bring up in a moment. The finance committee spent the last couple meetings on working through the budget request for E.M.S. and we work on the budget request for three things. First of all, education course reimbursement. Second of all, regional councils, and
2 3 4 5 6 7 8 9 10 11 12 13 14	training and ed. I would like to thank, and and I apologize for not doing the last one, but the B.L.S. P.S.C. has really been, you know, just I'm really excited about the change in the way that we'll be testing and more practical. And to John McMillan and everybody on the education drill and everyone on the education team, as well as thanking SUNY Cobleskill for hosting that B.L.S. P.S.E. And all the instructors, as well as the students that, you know, went through an experience that we were all learning from. As well as Megan Williams for coming up from downstate just to watch it and experience it. So I just I think it's that collaboration and that type of work that's	1 2 3 4 5 6 7 8 9 10 11 12 13 14	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. GREENBERG: Split the workload maybe. CHAIR PHILLIPY: Second and third Vice Chair? Could be. All right. Let's move along while that's going on. We'll get to finance. Mr. Kroll? MR. KROLL: Thank you very much. The finance committee will have, one seconded motion that we'll bring up in a moment. The finance committee spent the last couple meetings on working through the budget request for E.M.S. and we work on the budget request for three things. First of all, education course reimbursement.
2 3 4 5 6 7 8 9 10 11 12 13 14 15	training and ed. I would like to thank, and and I apologize for not doing the last one, but the B.L.S. P.S.C. has really been, you know, just I'm really excited about the change in the way that we'll be testing and more practical. And to John McMillan and everybody on the education drill and everyone on the education team, as well as thanking SUNY Cobleskill for hosting that B.L.S. P.S.E. And all the instructors, as well as the students that, you know, went through an experience that we were all learning from. As well as Megan Williams for coming up from downstate just to watch it and experience it. So I just I think it's that collaboration and that type of work that's just truly amazing and going to help us.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. GREENBERG: Split the workload maybe. CHAIR PHILLIPY: Second and third Vice Chair? Could be. All right. Let's move along while that's going on. We'll get to finance. Mr. Kroll? MR. KROLL: Thank you very much. The finance committee will have, one seconded motion that we'll bring up in a moment. The finance committee spent the last couple meetings on working through the budget request for E.M.S. and we work on the budget request for three things. First of all, education course reimbursement. Second of all, regional councils, and third of all, program agencies. That was the main topic of discussion at our meeting yesterday, where
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	training and ed. I would like to thank, and and I apologize for not doing the last one, but the B.L.S. P.S.C. has really been, you know, just I'm really excited about the change in the way that we'll be testing and more practical. And to John McMillan and everybody on the education drill and everyone on the education team, as well as thanking SUNY Cobleskill for hosting that B.L.S. P.S.E. And all the instructors, as well as the students that, you know, went through an experience that we were all learning from. As well as Megan Williams for coming up from downstate just to watch it and experience it. So I just I think it's that collaboration and that type of work that's just truly amazing and going to help us. Even even from the Bureau side,	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. GREENBERG: Split the workload maybe. CHAIR PHILLIPY: Second and third Vice Chair? Could be. All right. Let's move along while that's going on. We'll get to finance. Mr. Kroll? MR. KROLL: Thank you very much. The finance committee will have, one seconded motion that we'll bring up in a moment. The finance committee spent the last couple meetings on working through the budget request for E.M.S. and we work on the budget request for three things. First of all, education course reimbursement. Second of all, regional councils, and third of all, program agencies. That was the main topic of discussion at our meeting yesterday, where we finalized our budget request for the state fiscal
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	training and ed. I would like to thank, and and I apologize for not doing the last one, but the B.L.S. P.S.C. has really been, you know, just I'm really excited about the change in the way that we'll be testing and more practical. And to John McMillan and everybody on the education drill and everyone on the education team, as well as thanking SUNY Cobleskill for hosting that B.L.S. P.S.E. And all the instructors, as well as the students that, you know, went through an experience that we were all learning from. As well as Megan Williams for coming up from downstate just to watch it and experience it. So I just I think it's that collaboration and that type of work that's just truly amazing and going to help us.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. GREENBERG: Split the workload maybe. CHAIR PHILLIPY: Second and third Vice Chair? Could be. All right. Let's move along while that's going on. We'll get to finance. Mr. Kroll? MR. KROLL: Thank you very much. The finance committee will have, one seconded motion that we'll bring up in a moment. The finance committee spent the last couple meetings on working through the budget request for E.M.S. and we work on the budget request for three things. First of all, education course reimbursement. Second of all, regional councils, and third of all, program agencies. That was the main topic of discussion at our meeting yesterday, where
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	training and ed. I would like to thank, and and I apologize for not doing the last one, but the B.L.S. P.S.C. has really been, you know, just I'm really excited about the change in the way that we'll be testing and more practical. And to John McMillan and everybody on the education drill and everyone on the education team, as well as thanking SUNY Cobleskill for hosting that B.L.S. P.S.E. And all the instructors, as well as the students that, you know, went through an experience that we were all learning from. As well as Megan Williams for coming up from downstate just to watch it and experience it. So I just I think it's that collaboration and that type of work that's just truly amazing and going to help us. Even even from the Bureau side, you're recognizing it's going to be 2024 when we roll this out, because we want to make sure to give all	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. GREENBERG: Split the workload maybe. CHAIR PHILLIPY: Second and third Vice Chair? Could be. All right. Let's move along while that's going on. We'll get to finance. Mr. Kroll? MR. KROLL: Thank you very much. The finance committee will have, one seconded motion that we'll bring up in a moment. The finance committee spent the last couple meetings on working through the budget request for E.M.S. and we work on the budget request for three things. First of all, education course reimbursement. Second of all, regional councils, and third of all, program agencies. That was the main topic of discussion at our meeting yesterday, where we finalized our budget request for the state fiscal year that begins on April 1st, 2023, and runs until Sep March 30th, 2024.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	training and ed. I would like to thank, and and I apologize for not doing the last one, but the B.L.S. P.S.C. has really been, you know, just I'm really excited about the change in the way that we'll be testing and more practical. And to John McMillan and everybody on the education drill and everyone on the education team, as well as thanking SUNY Cobleskill for hosting that B.L.S. P.S.E. And all the instructors, as well as the students that, you know, went through an experience that we were all learning from. As well as Megan Williams for coming up from downstate just to watch it and experience it. So I just I think it's that collaboration and that type of work that's just truly amazing and going to help us. Even even from the Bureau side, you're recognizing it's going to be 2024 when we roll this out, because we want to make sure to give all the course sponsors that time period and that time to	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. GREENBERG: Split the workload maybe. CHAIR PHILLIPY: Second and third Vice Chair? Could be. All right. Let's move along while that's going on. We'll get to finance. Mr. Kroll? MR. KROLL: Thank you very much. The finance committee will have, one seconded motion that we'll bring up in a moment. The finance committee spent the last couple meetings on working through the budget request for E.M.S. and we work on the budget request for three things. First of all, education course reimbursement. Second of all, regional councils, and third of all, program agencies. That was the main topic of discussion at our meeting yesterday, where we finalized our budget request for the state fiscal year that begins on April 1st, 2023, and runs until Sep March 30th, 2024. That conversation was, we all was
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	training and ed. I would like to thank, and and I apologize for not doing the last one, but the B.L.S. P.S.C. has really been, you know, just I'm really excited about the change in the way that we'll be testing and more practical. And to John McMillan and everybody on the education drill and everyone on the education team, as well as thanking SUNY Cobleskill for hosting that B.L.S. P.S.E. And all the instructors, as well as the students that, you know, went through an experience that we were all learning from. As well as Megan Williams for coming up from downstate just to watch it and experience it. So I just I think it's that collaboration and that type of work that's just truly amazing and going to help us. Even even from the Bureau side, you're recognizing it's going to be 2024 when we roll this out, because we want to make sure to give all the course sponsors that time period and that time to change the way they teach. Because there's no	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. GREENBERG: Split the workload maybe. CHAIR PHILLIPY: Second and third Vice Chair? Could be. All right. Let's move along while that's going on. We'll get to finance. Mr. Kroll? MR. KROLL: Thank you very much. The finance committee will have, one seconded motion that we'll bring up in a moment. The finance committee spent the last couple meetings on working through the budget request for E.M.S. and we work on the budget request for three things. First of all, education course reimbursement. Second of all, regional councils, and third of all, program agencies. That was the main topic of discussion at our meeting yesterday, where we finalized our budget request for the state fiscal year that begins on April 1st, 2023, and runs until Sep March 30th, 2024. That conversation was, we all was centered on really two things and the narrative that
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	training and ed. I would like to thank, and and I apologize for not doing the last one, but the B.L.S. P.S.C. has really been, you know, just I'm really excited about the change in the way that we'll be testing and more practical. And to John McMillan and everybody on the education drill and everyone on the education team, as well as thanking SUNY Cobleskill for hosting that B.L.S. P.S.E. And all the instructors, as well as the students that, you know, went through an experience that we were all learning from. As well as Megan Williams for coming up from downstate just to watch it and experience it. So I just I think it's that collaboration and that type of work that's just truly amazing and going to help us. Even even from the Bureau side, you're recognizing it's going to be 2024 when we roll this out, because we want to make sure to give all the course sponsors that time period and that time to change the way they teach. Because there's no question that these students will have to experience	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. GREENBERG: Split the workload maybe. CHAIR PHILLIPY: Second and third Vice Chair? Could be. All right. Let's move along while that's going on. We'll get to finance. Mr. Kroll? MR. KROLL: Thank you very much. The finance committee will have, one seconded motion that we'll bring up in a moment. The finance committee spent the last couple meetings on working through the budget request for E.M.S. and we work on the budget request for three things. First of all, education course reimbursement. Second of all, regional councils, and third of all, program agencies. That was the main topic of discussion at our meeting yesterday, where we finalized our budget request for the state fiscal year that begins on April 1st, 2023, and runs until Sep March 30th, 2024. That conversation was, we all was centered on really two things and the narrative that we'll be submitting is centered on two things.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	training and ed. I would like to thank, and and I apologize for not doing the last one, but the B.L.S. P.S.C. has really been, you know, just I'm really excited about the change in the way that we'll be testing and more practical. And to John McMillan and everybody on the education drill and everyone on the education team, as well as thanking SUNY Cobleskill for hosting that B.L.S. P.S.E. And all the instructors, as well as the students that, you know, went through an experience that we were all learning from. As well as Megan Williams for coming up from downstate just to watch it and experience it. So I just I think it's that collaboration and that type of work that's just truly amazing and going to help us. Even even from the Bureau side, you're recognizing it's going to be 2024 when we roll this out, because we want to make sure to give all the course sponsors that time period and that time to change the way they teach. Because there's no question that these students will have to experience a different way of a different teaching style, in	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. GREENBERG: Split the workload maybe. CHAIR PHILLIPY: Second and third Vice Chair? Could be. All right. Let's move along while that's going on. We'll get to finance. Mr. Kroll? MR. KROLL: Thank you very much. The finance committee will have, one seconded motion that we'll bring up in a moment. The finance committee spent the last couple meetings on working through the budget request for E.M.S. and we work on the budget request for three things. First of all, education course reimbursement. Second of all, regional councils, and third of all, program agencies. That was the main topic of discussion at our meeting yesterday, where we finalized our budget request for the state fiscal year that begins on April 1st, 2023, and runs until Sep March 30th, 2024. That conversation was, we all was centered on really two things and the narrative that we'll be submitting is centered on two things. Number one is, we are in a workforce crisis and there
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	training and ed. I would like to thank, and and I apologize for not doing the last one, but the B.L.S. P.S.C. has really been, you know, just I'm really excited about the change in the way that we'll be testing and more practical. And to John McMillan and everybody on the education drill and everyone on the education team, as well as thanking SUNY Cobleskill for hosting that B.L.S. P.S.E. And all the instructors, as well as the students that, you know, went through an experience that we were all learning from. As well as Megan Williams for coming up from downstate just to watch it and experience it. So I just I think it's that collaboration and that type of work that's just truly amazing and going to help us. Even even from the Bureau side, you're recognizing it's going to be 2024 when we roll this out, because we want to make sure to give all the course sponsors that time period and that time to change the way they teach. Because there's no question that these students will have to experience	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. GREENBERG: Split the workload maybe. CHAIR PHILLIPY: Second and third Vice Chair? Could be. All right. Let's move along while that's going on. We'll get to finance. Mr. Kroll? MR. KROLL: Thank you very much. The finance committee will have, one seconded motion that we'll bring up in a moment. The finance committee spent the last couple meetings on working through the budget request for E.M.S. and we work on the budget request for three things. First of all, education course reimbursement. Second of all, regional councils, and third of all, program agencies. That was the main topic of discussion at our meeting yesterday, where we finalized our budget request for the state fiscal year that begins on April 1st, 2023, and runs until Sep March 30th, 2024. That conversation was, we all was centered on really two things and the narrative that we'll be submitting is centered on two things. Number one is, we are in a workforce crisis and there is a tremendous shortage of E.M.S. providers. And so
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	training and ed. I would like to thank, and and I apologize for not doing the last one, but the B.L.S. P.S.C. has really been, you know, just I'm really excited about the change in the way that we'll be testing and more practical. And to John McMillan and everybody on the education drill and everyone on the education team, as well as thanking SUNY Cobleskill for hosting that B.L.S. P.S.E. And all the instructors, as well as the students that, you know, went through an experience that we were all learning from. As well as Megan Williams for coming up from downstate just to watch it and experience it. So I just I think it's that collaboration and that type of work that's just truly amazing and going to help us. Even even from the Bureau side, you're recognizing it's going to be 2024 when we roll this out, because we want to make sure to give all the course sponsors that time period and that time to change the way they teach. Because there's no question that these students will have to experience a different way of a different teaching style, in order to be best prepared for that type of an assessment.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. GREENBERG: Split the workload maybe. CHAIR PHILLIPY: Second and third Vice Chair? Could be. All right. Let's move along while that's going on. We'll get to finance. Mr. Kroll? MR. KROLL: Thank you very much. The finance committee will have, one seconded motion that we'll bring up in a moment. The finance committee spent the last couple meetings on working through the budget request for E.M.S. and we work on the budget request for three things. First of all, education course reimbursement. Second of all, regional councils, and third of all, program agencies. That was the main topic of discussion at our meeting yesterday, where we finalized our budget request for the state fiscal year that begins on April 1st, 2023, and runs until Sep March 30th, 2024. That conversation was, we all was centered on really two things and the narrative that we'll be submitting is centered on two things. Number one is, we are in a workforce crisis and there is a tremendous shortage of E.M.S. providers. And so if you think about some of the data today, Ryan and
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	training and ed. I would like to thank, and and I apologize for not doing the last one, but the B.L.S. P.S.C. has really been, you know, just I'm really excited about the change in the way that we'll be testing and more practical. And to John McMillan and everybody on the education drill and everyone on the education team, as well as thanking SUNY Cobleskill for hosting that B.L.S. P.S.E. And all the instructors, as well as the students that, you know, went through an experience that we were all learning from. As well as Megan Williams for coming up from downstate just to watch it and experience it. So I just I think it's that collaboration and that type of work that's just truly amazing and going to help us. Even even from the Bureau side, you're recognizing it's going to be 2024 when we roll this out, because we want to make sure to give all the course sponsors that time period and that time to change the way they teach. Because there's no question that these students will have to experience a different way of a different teaching style, in order to be best prepared for that type of an assessment.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. GREENBERG: Split the workload maybe. CHAIR PHILLIPY: Second and third Vice Chair? Could be. All right. Let's move along while that's going on. We'll get to finance. Mr. Kroll? MR. KROLL: Thank you very much. The finance committee will have, one seconded motion that we'll bring up in a moment. The finance committee spent the last couple meetings on working through the budget request for E.M.S. and we work on the budget request for three things. First of all, education course reimbursement. Second of all, regional councils, and third of all, program agencies. That was the main topic of discussion at our meeting yesterday, where we finalized our budget request for the state fiscal year that begins on April 1st, 2023, and runs until Sep March 30th, 2024. That conversation was, we all was centered on really two things and the narrative that we'll be submitting is centered on two things. Number one is, we are in a workforce crisis and there is a tremendous shortage of E.M.S. providers. And so if you think about some of the data today, Ryan and

Page 62

www.courtsteno.com ARII@courtsteno.com

Page 64 www.courtsteno.com

Page 70

Page 72

22

23

24

25

there.

2.2

23

24

25

ARII@courtsteno.com

whatever students you get, you'll get paid your costs

MR. GREENBERG: So just quickly on the

or whatever the right amount is to do the class.

paramedic front and you asked about that. Again,

Page 74 Page 76 www.courtsteno.com ARII@courtsteno.com www.courtsteno.com

you mentioned the training, but you didn't mention

the REMSCO's. I just was wondering about the number

MR. KROLL: The REMSCO have been at

(Pages 73 to 76)

800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.	800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.
1	12/07/2022 – SEMSCO Meeting – Troy, N.Y.	1	12/07/2022 – SEMSCO Meeting – Troy, N.Y.
2	forward by finance, signify by raising your hand.	2	MS. ALLEN: Maryanne Portoro?
3	MR. MCEVOY: There's a statutory	3	MS. PORTORO: Maryanne Portoro, yes.
4	obligation.	4	MS. ALLEN: Dr. Rabrich?
5	CHAIR PHILLIPY: Thank you, Dr.	5	MR. RABRICH: Rabrich, yes.
6	McEvoy. This is a statutory matter. Sorry, my my	6	MS. ALLEN: Dr. Redlener?
7	bad. I'm see, I'm so quick to get moving ahead	7	MR. REDLENER: Redlener, yes.
8	here and I got ahead of myself. It's been one of	8	MS. ALLEN: David Simmons?
9	those days. All right. Miss Ms. Allen, would you	9	MR. SIMMONS: David Simmons, yes.
10	call the roll please?	10	MS. ALLEN: Carla Simpson?
11	•	11	MS. SIMPSON: Carla Simpson, yes.
12	MS. ALLEN: Steve Cady.	12	
	MR. CADY: Steve Cady, yes.		MS. ALLEN: Christopher Smith?
13	MS. ALLEN: Dr. Crupi?	13	MR. SMITH: Christopher Smith, yes.
14	MR. CRUPI: Crupi, yes.	14	MS. ALLEN: Chad Smith?
15	MS. ALLEN: Mark Deavers?	15	MR. SMITH: Chad Smith, yes.
16	MR. DEAVERS: Mark Deaver, yes.	16	MS. ALLEN: Jeffrey Van Beveren?
17	MS. ALLEN: Don Duval?	17	MR. VAN BEVEREN: Jeff Van Beveren,
18	MR. DUVAL: Duval, yes.	18	yes.
19	MS. ALLEN: Mickey Forness?	19	MS. ALLEN: And David Violante?
20	MS. FORNESS: Mickey Forness, yes.	20	MR. VIOLANTE: David Violante, yes.
21	MS. ALLEN: Carl Gandolfo?	21	MS. ALLEN: Motion passes.
22	MR. GANDOLFO: Carl Gandolfo, yes.	22	CHAIR PHILLIPY: Okay. Very well,
23	MS. ALLEN: Gregory Gill?	23	thank you. Mr. Kroll, anything further for finance?
24	MR. GILL: Gill, yes.	24	All right. Very well. Thank you for your time and
25	MS. ALLEN: Jason Haag?	25	thanks for the efforts of the committee to bring this
	<u> </u>		
	Page 81		Page 83
ARII@courtster	no.com www.courtsteno.com	ARII@courtste	no.com www.courtsteno.com
800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.	800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.
1	12/07/2022 – SEMSCO Meeting – Troy, N.Y.	1	12/07/2022 – SEMSCO Meeting – Troy, N.Y.
2	MR. HAAG: Jason Haag, yes.	2	forward. Nice to get back on track with this and to
3	MS. ALLEN: Theresa Hamilton?	3	meet our our statutory obligations, so I do
4	MS. HAMILTON: Theresa Hamilton, yes.	4	appreciate all the work you and the team did. Moving
5	MS. ALLEN: Don Hudson?	5	on to our our previous bit of business that was
6	MR. HUDSON: Don Hudson, yes.	6	held. Mr. Hagg, do we have a result?
7	MS. ALLEN: Dr. Isaacs?	7	MR. HAGG: I do, Mr. Chair. Thank
8	MR. ISAACS: Doug Isaacs, yes.	8	you. In the for the position of second Vice
9	MS. ALLEN: Al Kim?	9	Chair, our new second Vice Chair is David Violante.
10	MR. KIM: Al Kim, yes.	10	Congratulations, David.
11	MS. ALLEN: Steve Kroll?	11	_
12			CHAIR PHILLIPY: All right. Thank you
	MR. KROLL: Steve Kroll, yes.	12	very much and thank you everyone for your patience in
13	MS. ALLEN: Andrew Knoell?	13	working through this. Thanks, Ms. Hamilton, for your
14	MR. KNOELL: Andrew Knoell, yes.	14	efforts and I appreciate that. And Mr. Violante,
15	MS. ALLEN: Al Lewis?	15	welcome to the executive staff. Thank you. All
16	MR. LEWIS: Al Lewis, yes.	16	right. Now, with our committee reports to E.M.S.
17	MS. ALLEN: William Masterson?	17	systems, Mr. Deavers?
18	MR. MASTERSON: William Michael	18	MR. DEAVERS: All right. So systems
19	Masterson, yes.	19	committee has four seconded motions, so this is going
20	MS. ALLEN: Mike McEvoy?	20	to be an awesome time. Before we oops. I've got
21	MR. MCEVOY: McEvoy, yes.	21	to get back to due to the previous issue, I lost
22	MS. ALLEN: Elizabeth McGown?	22	the place in the bylaws that I'm supposed to read.
23	MS. MCGOWN: Elizabeth McGown, yes.	23	All right. Section four of the SEMSCO
24	MS. ALLEN: Mark Phillipy?	24	bylaw states that any member of the state council who
25	CHAIR PHILLIPY: Mark Phillipy, yes.	25	has an apparent conflict of interest in any matter
	Page 82		Page 84
ARII@courtster	no.com www.courtsteno.com	ARII@courtste	no.com www.courtsteno.com

	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.	800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.
1	12/07/2022 - SEMSCO Meeting - Troy, N.Y.	1	12/07/2022 – SEMSCO Meeting – Troy, N.Y.
2	before the state council shall declare the nature and	2	decision. Does that make sense to everyone?
3	extent of his or her interest prior to discussion of	3	So let me say that again, we have to
4	the matter.	4	move we have to move to reverse the R.E.M.S.C.O.'s
5	And no such member or and such	5	decision because we we don't want to modify it.
6	member shall abstain from voting if so, directed by	6	We don't want to amend it. If you choose to say yes
7	the state council. No member of the state council	7	to that, then you are granting the C.O.N. appeal.
8	may use their position on the state Council for	8	MR. HUDSON: On this question
9	precautionary benefit. Members must comply with	9	CHAIR PHILLIPY: This is a little
10	applicable sections of Section Seventy-three A,	10	this is a little bit backwards, and that's why it's
11	Seventy-four and Seventy-five of the Public Officer's	11	important we understand what we're talking about
12	Law as amended. Any questions on that?	12	
13	So we do have four seconded C.O.N.	13	here. A vote at this point, if you say yes to
			reversing the R.E.M.S.C.O.'s decision, you're voting
14	action appeal actions that we need to vote on. So	14	against the A.L.J.'s recommendation to affirm their
15	get ready for some roll call voting. I don't know	15	decision. Does that make sense to everyone now, Mr.
16	which one you guys have up there first.	16	Hudson?
17	MS. ALLEN: Whichever you want.	17	MR. HUDSON: On the question, can we
18	MR. DEAVERS: Whatever one is up	18	just check the record? I believe the seconded motion
19	there. Okay. This is seconded motion to uphold the	19	was to uphold.
20	R.E.M.S.C.O.'s decision for Bay Communities	20	CHAIR PHILLIPY: You are correct.
21	Certificate of Need appeal. And I will read the	21	However, that that motion is out of order. By
22	conclusion and recommendation from the A.L.J. Bay	22	statute, we can only amend, modify, or reverse.
23	Communities.	23	That's under Article Thirty.
24	R.E.M.S.C.O.'s vote to deny the	24	MR. KROLL: Mr. Chair, and amend,
25	appellants' expansion of territory application is	25	modify, or reverse what? The R.E.M.S.C.O.'S
	D 05		D 07
	Page 85		Page 87
ARII@courtster	no.com www.courtsteno.com	ARII@courtster	no.com www.courtsteno.com
800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.	800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.
1	12/07/2022 - SEMSCO Meeting - Troy, N.Y.	1	12/07/2022 – SEMSCO Meeting – Troy, N.Y.
1 2	12/07/2022 – SEMSCO Meeting – Troy, N.Y. supported by the record and the REMSCO acted within	1 2	12/07/2022 – SEMSCO Meeting – Troy, N.Y. decision?
			<u> </u>
2	supported by the record and the REMSCO acted within	2	decision?
2	supported by the record and the REMSCO acted within the scope of policy number zero six zero six.	2	decision? CHAIR PHILLIPY: The R.E.M.S.C.O.'s
2 3 4	supported by the record and the REMSCO acted within the scope of policy number zero six zero six. Recommend the denial of the appellant's expansion of	2 3 4	decision? CHAIR PHILLIPY: The R.E.M.S.C.O.'s decision, correct.
2 3 4 5	supported by the record and the REMSCO acted within the scope of policy number zero six zero six. Recommend the denial of the appellant's expansion of territory application be affirmed by the State	2 3 4 5	decision? CHAIR PHILLIPY: The R.E.M.S.C.O.'s decision, correct. MR. KROLL: Okay. So a vote to agree with the A.L.J., which is, I believe, what the
2 3 4 5 6	supported by the record and the REMSCO acted within the scope of policy number zero six zero six. Recommend the denial of the appellant's expansion of territory application be affirmed by the State Emergency Management Services Council from July 29th	2 3 4 5 6	decision? CHAIR PHILLIPY: The R.E.M.S.C.O.'s decision, correct. MR. KROLL: Okay. So a vote to agree
2 3 4 5 6 7	supported by the record and the REMSCO acted within the scope of policy number zero six zero six. Recommend the denial of the appellant's expansion of territory application be affirmed by the State Emergency Management Services Council from July 29th of 2022. Just for clarification, if you vote	2 3 4 5 6 7	decision? CHAIR PHILLIPY: The R.E.M.S.C.O.'s decision, correct. MR. KROLL: Okay. So a vote to agree with the A.L.J., which is, I believe, what the systems committee did. CHAIR PHILLIPY: Correct.
2 3 4 5 6 7 8	supported by the record and the REMSCO acted within the scope of policy number zero six zero six. Recommend the denial of the appellant's expansion of territory application be affirmed by the State Emergency Management Services Council from July 29th of 2022. Just for clarification, if you vote yes, it is voting to deny the C.O.N., okay. So Mr.	2 3 4 5 6 7 8	decision? CHAIR PHILLIPY: The R.E.M.S.C.O.'s decision, correct. MR. KROLL: Okay. So a vote to agree with the A.L.J., which is, I believe, what the systems committee did.
2 3 4 5 6 7 8	supported by the record and the REMSCO acted within the scope of policy number zero six zero six. Recommend the denial of the appellant's expansion of territory application be affirmed by the State Emergency Management Services Council from July 29th of 2022. Just for clarification, if you vote	2 3 4 5 6 7 8 9	decision? CHAIR PHILLIPY: The R.E.M.S.C.O.'s decision, correct. MR. KROLL: Okay. So a vote to agree with the A.L.J., which is, I believe, what the systems committee did. CHAIR PHILLIPY: Correct. MR. KROLL: Is a vote to reverse the R.E.M.S.C.O.'s decision?
2 3 4 5 6 7 8 9	supported by the record and the REMSCO acted within the scope of policy number zero six zero six. Recommend the denial of the appellant's expansion of territory application be affirmed by the State Emergency Management Services Council from July 29th of 2022. Just for clarification, if you vote yes, it is voting to deny the C.O.N., okay. So Mr. Chair, we have a seconded motion, and we need a roll call vote.	2 3 4 5 6 7 8 9	decision? CHAIR PHILLIPY: The R.E.M.S.C.O.'s decision, correct. MR. KROLL: Okay. So a vote to agree with the A.L.J., which is, I believe, what the systems committee did. CHAIR PHILLIPY: Correct. MR. KROLL: Is a vote to reverse the R.E.M.S.C.O.'s decision? CHAIR PHILLIPY: No.
2 3 4 5 6 7 8 9 10 11	supported by the record and the REMSCO acted within the scope of policy number zero six zero six. Recommend the denial of the appellant's expansion of territory application be affirmed by the State Emergency Management Services Council from July 29th of 2022. Just for clarification, if you vote yes, it is voting to deny the C.O.N., okay. So Mr. Chair, we have a seconded motion, and we need a roll call vote. CHAIR PHILLIPY: Okay. So I I just	2 3 4 5 6 7 8 9 10 11	decision? CHAIR PHILLIPY: The R.E.M.S.C.O.'s decision, correct. MR. KROLL: Okay. So a vote to agree with the A.L.J., which is, I believe, what the systems committee did. CHAIR PHILLIPY: Correct. MR. KROLL: Is a vote to reverse the R.E.M.S.C.O.'s decision? CHAIR PHILLIPY: No. MR. KROLL: Or uphold the
2 3 4 5 6 7 8 9 10 11 12 13	supported by the record and the REMSCO acted within the scope of policy number zero six zero six. Recommend the denial of the appellant's expansion of territory application be affirmed by the State Emergency Management Services Council from July 29th of 2022. Just for clarification, if you vote yes, it is voting to deny the C.O.N., okay. So Mr. Chair, we have a seconded motion, and we need a roll call vote. CHAIR PHILLIPY: Okay. So I – I just want to be clear on one thing because I know that	2 3 4 5 6 7 8 9 10 11 12	decision? CHAIR PHILLIPY: The R.E.M.S.C.O.'s decision, correct. MR. KROLL: Okay. So a vote to agree with the A.L.J., which is, I believe, what the systems committee did. CHAIR PHILLIPY: Correct. MR. KROLL: Is a vote to reverse the R.E.M.S.C.O.'s decision? CHAIR PHILLIPY: No. MR. KROLL: Or uphold the R.E.M.S.C.O.'s decision?
2 3 4 5 6 7 8 9 10 11 12 13	supported by the record and the REMSCO acted within the scope of policy number zero six zero six. Recommend the denial of the appellant's expansion of territory application be affirmed by the State Emergency Management Services Council from July 29th of 2022. Just for clarification, if you vote yes, it is voting to deny the C.O.N., okay. So Mr. Chair, we have a seconded motion, and we need a roll call vote. CHAIR PHILLIPY: Okay. So I I just want to be clear on one thing because I know that there was some discussion back and forth on email and	2 3 4 5 6 7 8 9 10 11 12 13	decision? CHAIR PHILLIPY: The R.E.M.S.C.O.'s decision, correct. MR. KROLL: Okay. So a vote to agree with the A.L.J., which is, I believe, what the systems committee did. CHAIR PHILLIPY: Correct. MR. KROLL: Is a vote to reverse the R.E.M.S.C.O.'s decision? CHAIR PHILLIPY: No. MR. KROLL: Or uphold the R.E.M.S.C.O.'s decision? CHAIR PHILLIPY: It would be to
2 3 4 5 6 7 8 9 10 11 12 13 14 15	supported by the record and the REMSCO acted within the scope of policy number zero six zero six. Recommend the denial of the appellant's expansion of territory application be affirmed by the State Emergency Management Services Council from July 29th of 2022. Just for clarification, if you vote yes, it is voting to deny the C.O.N., okay. So Mr. Chair, we have a seconded motion, and we need a roll call vote. CHAIR PHILLIPY: Okay. So I – I just want to be clear on one thing because I know that there was some discussion back and forth on email and Dr. Langham's not here, so I'm going to have to –-	2 3 4 5 6 7 8 9 10 11 12 13 14	decision? CHAIR PHILLIPY: The R.E.M.S.C.O.'s decision, correct. MR. KROLL: Okay. So a vote to agree with the A.L.J., which is, I believe, what the systems committee did. CHAIR PHILLIPY: Correct. MR. KROLL: Is a vote to reverse the R.E.M.S.C.O.'s decision? CHAIR PHILLIPY: No. MR. KROLL: Or uphold the R.E.M.S.C.O.'s decision? CHAIR PHILLIPY: It would be to uphold. This was this is, again, I'm trying to be
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	supported by the record and the REMSCO acted within the scope of policy number zero six zero six. Recommend the denial of the appellant's expansion of territory application be affirmed by the State Emergency Management Services Council from July 29th of 2022. Just for clarification, if you vote yes, it is voting to deny the C.O.N., okay. So Mr. Chair, we have a seconded motion, and we need a roll call vote. CHAIR PHILLIPY: Okay. So I I just want to be clear on one thing because I know that there was some discussion back and forth on email and Dr. Langham's not here, so I'm going to have to I'm going to have to act in my temporary role as	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	CHAIR PHILLIPY: The R.E.M.S.C.O.'s decision, correct. MR. KROLL: Okay. So a vote to agree with the A.L.J., which is, I believe, what the systems committee did. CHAIR PHILLIPY: Correct. MR. KROLL: Is a vote to reverse the R.E.M.S.C.O.'s decision? CHAIR PHILLIPY: No. MR. KROLL: Or uphold the R.E.M.S.C.O.'s decision? CHAIR PHILLIPY: It would be to uphold. This was — this is, again, I'm trying to be as clear as I can here, okay. We, by Article Thirty,
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	supported by the record and the REMSCO acted within the scope of policy number zero six zero six. Recommend the denial of the appellant's expansion of territory application be affirmed by the State Emergency Management Services Council from July 29th of 2022. Just for clarification, if you vote yes, it is voting to deny the C.O.N., okay. So Mr. Chair, we have a seconded motion, and we need a roll call vote. CHAIR PHILLIPY: Okay. So I I just want to be clear on one thing because I know that there was some discussion back and forth on email and Dr. Langham's not here, so I'm going to have to I'm going to have to act in my temporary role as as parliamentarian as I did reading Robert's to help	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	CHAIR PHILLIPY: The R.E.M.S.C.O.'s decision, correct. MR. KROLL: Okay. So a vote to agree with the A.L.J., which is, I believe, what the systems committee did. CHAIR PHILLIPY: Correct. MR. KROLL: Is a vote to reverse the R.E.M.S.C.O.'s decision? CHAIR PHILLIPY: No. MR. KROLL: Or uphold the R.E.M.S.C.O.'s decision? CHAIR PHILLIPY: It would be to uphold. This was this is, again, I'm trying to be as clear as I can here, okay. We, by Article Thirty, have the authority to reverse, modify, or amend. We
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	supported by the record and the REMSCO acted within the scope of policy number zero six zero six. Recommend the denial of the appellant's expansion of territory application be affirmed by the State Emergency Management Services Council from July 29th of 2022. Just for clarification, if you vote yes, it is voting to deny the C.O.N., okay. So Mr. Chair, we have a seconded motion, and we need a roll call vote. CHAIR PHILLIPY: Okay. So I I just want to be clear on one thing because I know that there was some discussion back and forth on email and Dr. Langham's not here, so I'm going to have to I'm going to have to act in my temporary role as as parliamentarian as I did reading Robert's to help us out with the election here.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	CHAIR PHILLIPY: The R.E.M.S.C.O.'s decision, correct. MR. KROLL: Okay. So a vote to agree with the A.L.J., which is, I believe, what the systems committee did. CHAIR PHILLIPY: Correct. MR. KROLL: Is a vote to reverse the R.E.M.S.C.O.'s decision? CHAIR PHILLIPY: No. MR. KROLL: Or uphold the R.E.M.S.C.O.'s decision? CHAIR PHILLIPY: It would be to uphold. This was this is, again, I'm trying to be as clear as I can here, okay. We, by Article Thirty, have the authority to reverse, modify, or amend. We do not have the the authority to uphold.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	supported by the record and the REMSCO acted within the scope of policy number zero six zero six. Recommend the denial of the appellant's expansion of territory application be affirmed by the State Emergency Management Services Council from July 29th of 2022. Just for clarification, if you vote yes, it is voting to deny the C.O.N., okay. So Mr. Chair, we have a seconded motion, and we need a roll call vote. CHAIR PHILLIPY: Okay. So I – I just want to be clear on one thing because I know that there was some discussion back and forth on email and Dr. Langham's not here, so I'm going to have to — I'm going to have to act in my temporary role as — as parliamentarian as I did reading Robert's to help us out with the election here. So the — the way it is written in	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	CHAIR PHILLIPY: The R.E.M.S.C.O.'s decision, correct. MR. KROLL: Okay. So a vote to agree with the A.L.J., which is, I believe, what the systems committee did. CHAIR PHILLIPY: Correct. MR. KROLL: Is a vote to reverse the R.E.M.S.C.O.'s decision? CHAIR PHILLIPY: No. MR. KROLL: Or uphold the R.E.M.S.C.O.'s decision? CHAIR PHILLIPY: It would be to uphold. This was this is, again, I'm trying to be as clear as I can here, okay. We, by Article Thirty, have the authority to reverse, modify, or amend. We do not have the the authority to uphold. MR. GANDOLFO: So by voting no, you're
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	supported by the record and the REMSCO acted within the scope of policy number zero six zero six. Recommend the denial of the appellant's expansion of territory application be affirmed by the State Emergency Management Services Council from July 29th of 2022. Just for clarification, if you vote yes, it is voting to deny the C.O.N., okay. So Mr. Chair, we have a seconded motion, and we need a roll call vote. CHAIR PHILLIPY: Okay. So I I just want to be clear on one thing because I know that there was some discussion back and forth on email and Dr. Langham's not here, so I'm going to have to I'm going to have to act in my temporary role as as parliamentarian as I did reading Robert's to help us out with the election here. So the the way it is written in Article Thirty, we have the right to amend, modify or	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	CHAIR PHILLIPY: The R.E.M.S.C.O.'s decision, correct. MR. KROLL: Okay. So a vote to agree with the A.L.J., which is, I believe, what the systems committee did. CHAIR PHILLIPY: Correct. MR. KROLL: Is a vote to reverse the R.E.M.S.C.O.'s decision? CHAIR PHILLIPY: No. MR. KROLL: Or uphold the R.E.M.S.C.O.'s decision? CHAIR PHILLIPY: It would be to uphold. This was this is, again, I'm trying to be as clear as I can here, okay. We, by Article Thirty, have the authority to reverse, modify, or amend. We do not have the the authority to uphold. MR. GANDOLFO: So by voting no, you're saying no to the appeal, correct?
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	supported by the record and the REMSCO acted within the scope of policy number zero six zero six. Recommend the denial of the appellant's expansion of territory application be affirmed by the State Emergency Management Services Council from July 29th of 2022. Just for clarification, if you vote yes, it is voting to deny the C.O.N., okay. So Mr. Chair, we have a seconded motion, and we need a roll call vote. CHAIR PHILLIPY: Okay. So I – I just want to be clear on one thing because I know that there was some discussion back and forth on email and Dr. Langham's not here, so I'm going to have to — I'm going to have to act in my temporary role as — as parliamentarian as I did reading Robert's to help us out with the election here. So the — the way it is written in Article Thirty, we have the right to amend, modify or reverse a regional council decision. So the current	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	CHAIR PHILLIPY: The R.E.M.S.C.O.'s decision, correct. MR. KROLL: Okay. So a vote to agree with the A.L.J., which is, I believe, what the systems committee did. CHAIR PHILLIPY: Correct. MR. KROLL: Is a vote to reverse the R.E.M.S.C.O.'s decision? CHAIR PHILLIPY: No. MR. KROLL: Or uphold the R.E.M.S.C.O.'s decision? CHAIR PHILLIPY: It would be to uphold. This was this is, again, I'm trying to be as clear as I can here, okay. We, by Article Thirty, have the authority to reverse, modify, or amend. We do not have the the authority to uphold. MR. GANDOLFO: So by voting no, you're saying no to the appeal, correct? CHAIR PHILLIPY: Correct.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	supported by the record and the REMSCO acted within the scope of policy number zero six zero six. Recommend the denial of the appellant's expansion of territory application be affirmed by the State Emergency Management Services Council from July 29th of 2022. Just for clarification, if you vote yes, it is voting to deny the C.O.N., okay. So Mr. Chair, we have a seconded motion, and we need a roll call vote. CHAIR PHILLIPY: Okay. So I I just want to be clear on one thing because I know that there was some discussion back and forth on email and Dr. Langham's not here, so I'm going to have to I'm going to have to act in my temporary role as as parliamentarian as I did reading Robert's to help us out with the election here. So the the way it is written in Article Thirty, we have the right to amend, modify or reverse a regional council decision. So the current wording of this motion as presented, and	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	CHAIR PHILLIPY: The R.E.M.S.C.O.'s decision, correct. MR. KROLL: Okay. So a vote to agree with the A.L.J., which is, I believe, what the systems committee did. CHAIR PHILLIPY: Correct. MR. KROLL: Is a vote to reverse the R.E.M.S.C.O.'s decision? CHAIR PHILLIPY: No. MR. KROLL: Or uphold the R.E.M.S.C.O.'s decision? CHAIR PHILLIPY: It would be to uphold. This was this is, again, I'm trying to be as clear as I can here, okay. We, by Article Thirty, have the authority to reverse, modify, or amend. We do not have the the authority to uphold. MR. GANDOLFO: So by voting no, you're saying no to the appeal, correct? CHAIR PHILLIPY: Correct. MR. GANDOLFO: Does that make more
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	supported by the record and the REMSCO acted within the scope of policy number zero six zero six. Recommend the denial of the appellant's expansion of territory application be affirmed by the State Emergency Management Services Council from July 29th of 2022. Just for clarification, if you vote yes, it is voting to deny the C.O.N., okay. So Mr. Chair, we have a seconded motion, and we need a roll call vote. CHAIR PHILLIPY: Okay. So I I just want to be clear on one thing because I know that there was some discussion back and forth on email and Dr. Langham's not here, so I'm going to have to I'm going to have to act in my temporary role as as parliamentarian as I did reading Robert's to help us out with the election here. So the the way it is written in Article Thirty, we have the right to amend, modify or reverse a regional council decision. So the current wording of this motion as presented, and unfortunately is incorrect. We need to vote to	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	CHAIR PHILLIPY: The R.E.M.S.C.O.'s decision, correct. MR. KROLL: Okay. So a vote to agree with the A.L.J., which is, I believe, what the systems committee did. CHAIR PHILLIPY: Correct. MR. KROLL: Is a vote to reverse the R.E.M.S.C.O.'s decision? CHAIR PHILLIPY: No. MR. KROLL: Or uphold the R.E.M.S.C.O.'s decision? CHAIR PHILLIPY: It would be to uphold. This was this is, again, I'm trying to be as clear as I can here, okay. We, by Article Thirty, have the authority to reverse, modify, or amend. We do not have the the authority to uphold. MR. GANDOLFO: So by voting no, you're saying no to the appeal, correct? CHAIR PHILLIPY: Correct. MR. GANDOLFO: Does that make more sense? Okay. I'm sorry.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	supported by the record and the REMSCO acted within the scope of policy number zero six zero six. Recommend the denial of the appellant's expansion of territory application be affirmed by the State Emergency Management Services Council from July 29th of 2022. Just for clarification, if you vote yes, it is voting to deny the C.O.N., okay. So Mr. Chair, we have a seconded motion, and we need a roll call vote. CHAIR PHILLIPY: Okay. So I — I just want to be clear on one thing because I know that there was some discussion back and forth on email and Dr. Langham's not here, so I'm going to have to — I'm going to have to act in my temporary role as — as parliamentarian as I did reading Robert's to help us out with the election here. So the — the way it is written in Article Thirty, we have the right to amend, modify or reverse a regional council decision. So the current wording of this motion as presented, and unfortunately is incorrect. We need to vote to reverse the R.E.M.S.C.O.'s decision. A no vote would	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	CHAIR PHILLIPY: The R.E.M.S.C.O.'s decision, correct. MR. KROLL: Okay. So a vote to agree with the A.L.J., which is, I believe, what the systems committee did. CHAIR PHILLIPY: Correct. MR. KROLL: Is a vote to reverse the R.E.M.S.C.O.'s decision? CHAIR PHILLIPY: No. MR. KROLL: Or uphold the R.E.M.S.C.O.'s decision? CHAIR PHILLIPY: It would be to uphold. This was this is, again, I'm trying to be as clear as I can here, okay. We, by Article Thirty, have the authority to reverse, modify, or amend. We do not have the the authority to uphold. MR. GANDOLFO: So by voting no, you're saying no to the appeal, correct? CHAIR PHILLIPY: Correct. MR. GANDOLFO: Does that make more sense? Okay. I'm sorry. CHAIR PHILLIPY: Mr. Gandolfo.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	supported by the record and the REMSCO acted within the scope of policy number zero six zero six. Recommend the denial of the appellant's expansion of territory application be affirmed by the State Emergency Management Services Council from July 29th of 2022. Just for clarification, if you vote yes, it is voting to deny the C.O.N., okay. So Mr. Chair, we have a seconded motion, and we need a roll call vote. CHAIR PHILLIPY: Okay. So I I just want to be clear on one thing because I know that there was some discussion back and forth on email and Dr. Langham's not here, so I'm going to have to I'm going to have to act in my temporary role as as parliamentarian as I did reading Robert's to help us out with the election here. So the the way it is written in Article Thirty, we have the right to amend, modify or reverse a regional council decision. So the current wording of this motion as presented, and unfortunately is incorrect. We need to vote to	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	CHAIR PHILLIPY: The R.E.M.S.C.O.'s decision, correct. MR. KROLL: Okay. So a vote to agree with the A.L.J., which is, I believe, what the systems committee did. CHAIR PHILLIPY: Correct. MR. KROLL: Is a vote to reverse the R.E.M.S.C.O.'s decision? CHAIR PHILLIPY: No. MR. KROLL: Or uphold the R.E.M.S.C.O.'s decision? CHAIR PHILLIPY: It would be to uphold. This was this is, again, I'm trying to be as clear as I can here, okay. We, by Article Thirty, have the authority to reverse, modify, or amend. We do not have the the authority to uphold. MR. GANDOLFO: So by voting no, you're saying no to the appeal, correct? CHAIR PHILLIPY: Correct. MR. GANDOLFO: Does that make more sense? Okay. I'm sorry.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	supported by the record and the REMSCO acted within the scope of policy number zero six zero six. Recommend the denial of the appellant's expansion of territory application be affirmed by the State Emergency Management Services Council from July 29th of 2022. Just for clarification, if you vote yes, it is voting to deny the C.O.N., okay. So Mr. Chair, we have a seconded motion, and we need a roll call vote. CHAIR PHILLIPY: Okay. So I — I just want to be clear on one thing because I know that there was some discussion back and forth on email and Dr. Langham's not here, so I'm going to have to — I'm going to have to act in my temporary role as — as parliamentarian as I did reading Robert's to help us out with the election here. So the — the way it is written in Article Thirty, we have the right to amend, modify or reverse a regional council decision. So the current wording of this motion as presented, and unfortunately is incorrect. We need to vote to reverse the R.E.M.S.C.O.'s decision. A no vote would	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	CHAIR PHILLIPY: The R.E.M.S.C.O.'s decision, correct. MR. KROLL: Okay. So a vote to agree with the A.L.J., which is, I believe, what the systems committee did. CHAIR PHILLIPY: Correct. MR. KROLL: Is a vote to reverse the R.E.M.S.C.O.'s decision? CHAIR PHILLIPY: No. MR. KROLL: Or uphold the R.E.M.S.C.O.'s decision? CHAIR PHILLIPY: It would be to uphold. This was this is, again, I'm trying to be as clear as I can here, okay. We, by Article Thirty, have the authority to reverse, modify, or amend. We do not have the the authority to uphold. MR. GANDOLFO: So by voting no, you're saying no to the appeal, correct? CHAIR PHILLIPY: Correct. MR. GANDOLFO: Does that make more sense? Okay. I'm sorry. CHAIR PHILLIPY: Mr. Gandolfo.

800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.	800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.
1	12/07/2022 – SEMSCO Meeting – Troy, N.Y.	1	12/07/2022 – SEMSCO Meeting – Troy, N.Y.
2	a point of order, can we just clarify what's written	2	reverse, and you vote no. If your intention is to
3	up there as the motion so that we can?	3	reverse the R.E.M.S.C.O.'s decision, we vote to
4	CHAIR PHILLIPY: Yes. So we need to	4	reverse, and you vote yes. That is that is a
5	change the motion. Well, we we need a new	5	simple answer, yes. So I need a motion to reverse
	2		the R.E.M.S.C.O.'s decision so that we can move
6	motion. Unfortunately, that's that's this has	6	
7	come forward as a seconded motion, but the motion is	7	forward, please. Mr. Hudson.
8	out of order. So we need a new motion. The motion -	8	MR. HUDSON: I just want to clarify
9	5.	9	and if the attorney's here that might be helpful.
10	MR. GANDOLFO: Do we first point of	10	CHAIR PHILLIPY: He is not.
11	order, do we first have to vote this down in order to	11	MR. HUDSON: I'm not comfortable
12	then propose a new one?	12	reversing something because in my probably warped
13	MR. HUDSON: Once it's out of order,	13	interpretation, that means overturning, correct?
14	it's stricken, and we can proceed.	14	CHAIR PHILLIPY: Correct.
15	CHAIR PHILLIPY: Okay. It's it's -	15	MR. HUDSON: Right.
16	- it's it is not within the keepings of Article	16	CHAIR PHILLIPY: Correct. So you vote
17	Thirty. We cannot we cannot vote on this matter	17	against it. It's a yes or no. It's a binary.
18	because it's not consistent with Article Thirty. And	18	MR. RABRICH: So if I understand it
19	I will fully admit here in full transparency, this is	19	correctly, the motion can only read reverse because
20	my fault because I, Mister Mr. Deavers and I and	20	that's
21	Chris from the D.L.A. sat down and tried to work this	21	CHAIR PHILLIPY: Correct.
22		22	MR. RABRICH: our only option. So
23	out yesterday.	23	• •
	And I was the one who made the wrong		if you don't want to
24	statement. So I'm trying to fix my own mistake here	24	MR. HUDSON: You vote no.
25	and stay within the bounds of Article Thirty, so we	25	MR. RABRICH: you vote no, but the
	Page 89		Page 91
ARII@courtster		ARII@courtster	
800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.	800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.
800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. $12/07/2022 - SEMSCO \; Meeting - Troy, N.Y.$	800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y.
	12/07/2022 – SEMSCO Meeting – Troy, N.Y. don't get appealed on that. Because I, for one, do		•
1	12/07/2022 – SEMSCO Meeting – Troy, N.Y.	1	12/07/2022 – SEMSCO Meeting – Troy, N.Y.
1 2	12/07/2022 – SEMSCO Meeting – Troy, N.Y. don't get appealed on that. Because I, for one, do	1 2	12/07/2022 – SEMSCO Meeting – Troy, N.Y. motion must read
1 2 3	12/07/2022 – SEMSCO Meeting – Troy, N.Y. don't get appealed on that. Because I, for one, do not need another Article Seventy-eight under my belt.	1 2 3	12/07/2022 – SEMSCO Meeting – Troy, N.Y. motion must read CHAIR PHILLIPY: Correct.
1 2 3 4	12/07/2022 – SEMSCO Meeting – Troy, N.Y. don't get appealed on that. Because I, for one, do not need another Article Seventy-eight under my belt. MR. HAAG: Mr. Chair, Jason Haag, I	1 2 3 4	12/07/2022 – SEMSCO Meeting – Troy, N.Y. motion must read CHAIR PHILLIPY: Correct. MR. RABRICH: reverse. So I make a
1 2 3 4 5	12/07/2022 – SEMSCO Meeting – Troy, N.Y. don't get appealed on that. Because I, for one, do not need another Article Seventy-eight under my belt. MR. HAAG: Mr. Chair, Jason Haag, I make a motion to deny the appeal of Bay Communities -	1 2 3 4 5	12/07/2022 – SEMSCO Meeting – Troy, N.Y. motion must read CHAIR PHILLIPY: Correct. MR. RABRICH: reverse. So I make a motion that we reverse the R.E.M.S.C.O.'s decision.
1 2 3 4 5	12/07/2022 – SEMSCO Meeting – Troy, N.Y. don't get appealed on that. Because I, for one, do not need another Article Seventy-eight under my belt. MR. HAAG: Mr. Chair, Jason Haag, I make a motion to deny the appeal of Bay Communities - to deny Bay Communities' appeal. MR. GANDOLFO: I don't I don't know	1 2 3 4 5	12/07/2022 – SEMSCO Meeting – Troy, N.Y. motion must read CHAIR PHILLIPY: Correct. MR. RABRICH: reverse. So I make a motion that we reverse the R.E.M.S.C.O.'s decision. CHAIR PHILLIPY: Thank you, Dr. Rabrich.
1 2 3 4 5 6 7	12/07/2022 – SEMSCO Meeting – Troy, N.Y. don't get appealed on that. Because I, for one, do not need another Article Seventy-eight under my belt. MR. HAAG: Mr. Chair, Jason Haag, I make a motion to deny the appeal of Bay Communities - to deny Bay Communities' appeal. MR. GANDOLFO: I don't I don't know if we can make that motion based on the criteria you	1 2 3 4 5 6 7	12/07/2022 – SEMSCO Meeting – Troy, N.Y. motion must read CHAIR PHILLIPY: Correct. MR. RABRICH: reverse. So I make a motion that we reverse the R.E.M.S.C.O.'s decision. CHAIR PHILLIPY: Thank you, Dr.
1 2 3 4 5 6 7 8	12/07/2022 – SEMSCO Meeting – Troy, N.Y. don't get appealed on that. Because I, for one, do not need another Article Seventy-eight under my belt. MR. HAAG: Mr. Chair, Jason Haag, I make a motion to deny the appeal of Bay Communities to deny Bay Communities' appeal. MR. GANDOLFO: I don't I don't know if we can make that motion based on the criteria you just gave us, right?	1 2 3 4 5 6 7 8	12/07/2022 – SEMSCO Meeting – Troy, N.Y. motion must read CHAIR PHILLIPY: Correct. MR. RABRICH: reverse. So I make a motion that we reverse the R.E.M.S.C.O.'s decision. CHAIR PHILLIPY: Thank you, Dr. Rabrich. MR. GANDOLFO: And I'll second that motion.
1 2 3 4 5 6 7 8 9	12/07/2022 – SEMSCO Meeting – Troy, N.Y. don't get appealed on that. Because I, for one, do not need another Article Seventy-eight under my belt. MR. HAAG: Mr. Chair, Jason Haag, I make a motion to deny the appeal of Bay Communities to deny Bay Communities' appeal. MR. GANDOLFO: I don't I don't know if we can make that motion based on the criteria you just gave us, right? MR. HAAG: We can we can approve,	1 2 3 4 5 6 7 8 9	12/07/2022 – SEMSCO Meeting – Troy, N.Y. motion must read CHAIR PHILLIPY: Correct. MR. RABRICH: reverse. So I make a motion that we reverse the R.E.M.S.C.O.'s decision. CHAIR PHILLIPY: Thank you, Dr. Rabrich. MR. GANDOLFO: And I'll second that motion. CHAIR PHILLIPY: And seconded by, I'm
1 2 3 4 5 6 7 8 9 10	12/07/2022 – SEMSCO Meeting – Troy, N.Y. don't get appealed on that. Because I, for one, do not need another Article Seventy-eight under my belt. MR. HAAG: Mr. Chair, Jason Haag, I make a motion to deny the appeal of Bay Communities - to deny Bay Communities' appeal. MR. GANDOLFO: I don't I don't know if we can make that motion based on the criteria you just gave us, right? MR. HAAG: We can we can approve, we can deny, modify, or reverse, right, amend, modify	1 2 3 4 5 6 7 8 9 10	12/07/2022 – SEMSCO Meeting – Troy, N.Y. motion must read CHAIR PHILLIPY: Correct. MR. RABRICH: reverse. So I make a motion that we reverse the R.E.M.S.C.O.'s decision. CHAIR PHILLIPY: Thank you, Dr. Rabrich. MR. GANDOLFO: And I'll second that motion. CHAIR PHILLIPY: And seconded by, I'm sorry.
1 2 3 4 5 6 7 8 9 10 11	12/07/2022 – SEMSCO Meeting – Troy, N.Y. don't get appealed on that. Because I, for one, do not need another Article Seventy-eight under my belt. MR. HAAG: Mr. Chair, Jason Haag, I make a motion to deny the appeal of Bay Communities - to deny Bay Communities' appeal. MR. GANDOLFO: I don't I don't know if we can make that motion based on the criteria you just gave us, right? MR. HAAG: We can we can approve, we can deny, modify, or reverse, right, amend, modify or reverse.	1 2 3 4 5 6 7 8 9 10 11	12/07/2022 – SEMSCO Meeting – Troy, N.Y. motion must read CHAIR PHILLIPY: Correct. MR. RABRICH: reverse. So I make a motion that we reverse the R.E.M.S.C.O.'s decision. CHAIR PHILLIPY: Thank you, Dr. Rabrich. MR. GANDOLFO: And I'll second that motion. CHAIR PHILLIPY: And seconded by, I'm sorry. MR. GANDOLFO: Carl Gandolfo.
1 2 3 4 5 6 7 8 9 10 11 12 13	12/07/2022 – SEMSCO Meeting – Troy, N.Y. don't get appealed on that. Because I, for one, do not need another Article Seventy-eight under my belt. MR. HAAG: Mr. Chair, Jason Haag, I make a motion to deny the appeal of Bay Communities - to deny Bay Communities' appeal. MR. GANDOLFO: I don't I don't know if we can make that motion based on the criteria you just gave us, right? MR. HAAG: We can we can approve, we can deny, modify, or reverse, right, amend, modify or reverse. CHAIR PHILLIPY: Amend, modify or	1 2 3 4 5 6 7 8 9 10 11 12 13	12/07/2022 – SEMSCO Meeting – Troy, N.Y. motion must read CHAIR PHILLIPY: Correct. MR. RABRICH: reverse. So I make a motion that we reverse the R.E.M.S.C.O.'s decision. CHAIR PHILLIPY: Thank you, Dr. Rabrich. MR. GANDOLFO: And I'll second that motion. CHAIR PHILLIPY: And seconded by, I'm sorry. MR. GANDOLFO: Carl Gandolfo. CHAIR PHILLIPY: Thank you. Any
1 2 3 4 5 6 7 8 9 10 11 12 13 14	12/07/2022 – SEMSCO Meeting – Troy, N.Y. don't get appealed on that. Because I, for one, do not need another Article Seventy-eight under my belt. MR. HAAG: Mr. Chair, Jason Haag, I make a motion to deny the appeal of Bay Communities - to deny Bay Communities' appeal. MR. GANDOLFO: I don't I don't know if we can make that motion based on the criteria you just gave us, right? MR. HAAG: We can we can approve, we can deny, modify, or reverse, right, amend, modify or reverse. CHAIR PHILLIPY: Amend, modify or reverse the R.E.M.S.C.O.'s decision. The appeal on	1 2 3 4 5 6 7 8 9 10 11 12 13 14	12/07/2022 – SEMSCO Meeting – Troy, N.Y. motion must read CHAIR PHILLIPY: Correct. MR. RABRICH: reverse. So I make a motion that we reverse the R.E.M.S.C.O.'s decision. CHAIR PHILLIPY: Thank you, Dr. Rabrich. MR. GANDOLFO: And I'll second that motion. CHAIR PHILLIPY: And seconded by, I'm sorry. MR. GANDOLFO: Carl Gandolfo. CHAIR PHILLIPY: Thank you. Any discussion?
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	12/07/2022 – SEMSCO Meeting – Troy, N.Y. don't get appealed on that. Because I, for one, do not need another Article Seventy-eight under my belt. MR. HAAG: Mr. Chair, Jason Haag, I make a motion to deny the appeal of Bay Communities - to deny Bay Communities' appeal. MR. GANDOLFO: I don't I don't know if we can make that motion based on the criteria you just gave us, right? MR. HAAG: We can we can approve, we can deny, modify, or reverse, right, amend, modify or reverse. CHAIR PHILLIPY: Amend, modify or reverse the R.E.M.S.C.O.'s decision. The appeal on the plate is to request us to re to reverse the	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	12/07/2022 – SEMSCO Meeting – Troy, N.Y. motion must read CHAIR PHILLIPY: Correct. MR. RABRICH: reverse. So I make a motion that we reverse the R.E.M.S.C.O.'s decision. CHAIR PHILLIPY: Thank you, Dr. Rabrich. MR. GANDOLFO: And I'll second that motion. CHAIR PHILLIPY: And seconded by, I'm sorry. MR. GANDOLFO: Carl Gandolfo. CHAIR PHILLIPY: Thank you. Any discussion? MR. KROLL: I yeah.
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	12/07/2022 – SEMSCO Meeting – Troy, N.Y. don't get appealed on that. Because I, for one, do not need another Article Seventy-eight under my belt. MR. HAAG: Mr. Chair, Jason Haag, I make a motion to deny the appeal of Bay Communities - to deny Bay Communities' appeal. MR. GANDOLFO: I don't I don't know if we can make that motion based on the criteria you just gave us, right? MR. HAAG: We can we can approve, we can deny, modify, or reverse, right, amend, modify or reverse. CHAIR PHILLIPY: Amend, modify or reverse the R.E.M.S.C.O.'s decision. The appeal on the plate is to request us to re to reverse the R.E.M.S.C.O.'s decision, that's the appeal. They	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	12/07/2022 – SEMSCO Meeting – Troy, N.Y. motion must read CHAIR PHILLIPY: Correct. MR. RABRICH: reverse. So I make a motion that we reverse the R.E.M.S.C.O.'s decision. CHAIR PHILLIPY: Thank you, Dr. Rabrich. MR. GANDOLFO: And I'll second that motion. CHAIR PHILLIPY: And seconded by, I'm sorry. MR. GANDOLFO: Carl Gandolfo. CHAIR PHILLIPY: Thank you. Any discussion? MR. KROLL: I yeah. CHAIR PHILLIPY: Mr. Kroll.
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	12/07/2022 – SEMSCO Meeting – Troy, N.Y. don't get appealed on that. Because I, for one, do not need another Article Seventy-eight under my belt. MR. HAAG: Mr. Chair, Jason Haag, I make a motion to deny the appeal of Bay Communities - to deny Bay Communities' appeal. MR. GANDOLFO: I don't I don't know if we can make that motion based on the criteria you just gave us, right? MR. HAAG: We can we can approve, we can deny, modify, or reverse, right, amend, modify or reverse. CHAIR PHILLIPY: Amend, modify or reverse the R.E.M.S.C.O.'s decision. The appeal on the plate is to request us to re to reverse the R.E.M.S.C.O.'s decision, that's the appeal. They want us to reverse the R.E.M.S.C.O.'s decision.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	12/07/2022 – SEMSCO Meeting – Troy, N.Y. motion must read CHAIR PHILLIPY: Correct. MR. RABRICH: reverse. So I make a motion that we reverse the R.E.M.S.C.O.'s decision. CHAIR PHILLIPY: Thank you, Dr. Rabrich. MR. GANDOLFO: And I'll second that motion. CHAIR PHILLIPY: And seconded by, I'm sorry. MR. GANDOLFO: Carl Gandolfo. CHAIR PHILLIPY: Thank you. Any discussion? MR. KROLL: I yeah. CHAIR PHILLIPY: Mr. Kroll. MR. KROLL: Okay. I want to make sure
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	12/07/2022 – SEMSCO Meeting – Troy, N.Y. don't get appealed on that. Because I, for one, do not need another Article Seventy-eight under my belt. MR. HAAG: Mr. Chair, Jason Haag, I make a motion to deny the appeal of Bay Communities - to deny Bay Communities' appeal. MR. GANDOLFO: I don't I don't know if we can make that motion based on the criteria you just gave us, right? MR. HAAG: We can we can approve, we can deny, modify, or reverse, right, amend, modify or reverse. CHAIR PHILLIPY: Amend, modify or reverse the R.E.M.S.C.O.'s decision. The appeal on the plate is to request us to re to reverse the R.E.M.S.C.O.'s decision, that's the appeal. They want us to reverse the R.E.M.S.C.O.'s decision. MR. HAAG: I make a motion that we do	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	12/07/2022 – SEMSCO Meeting – Troy, N.Y. motion must read CHAIR PHILLIPY: Correct. MR. RABRICH: – reverse. So I make a motion that we reverse the R.E.M.S.C.O.'s decision. CHAIR PHILLIPY: Thank you, Dr. Rabrich. MR. GANDOLFO: And I'll second that motion. CHAIR PHILLIPY: And seconded by, I'm sorry. MR. GANDOLFO: Carl Gandolfo. CHAIR PHILLIPY: Thank you. Any discussion? MR. KROLL: I – yeah. CHAIR PHILLIPY: Mr. Kroll. MR. KROLL: Okay. I want to make sure I know what we're voting on so –
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	12/07/2022 – SEMSCO Meeting – Troy, N.Y. don't get appealed on that. Because I, for one, do not need another Article Seventy-eight under my belt. MR. HAAG: Mr. Chair, Jason Haag, I make a motion to deny the appeal of Bay Communities - to deny Bay Communities' appeal. MR. GANDOLFO: I don't I don't know if we can make that motion based on the criteria you just gave us, right? MR. HAAG: We can we can approve, we can deny, modify, or reverse, right, amend, modify or reverse. CHAIR PHILLIPY: Amend, modify or reverse the R.E.M.S.C.O.'s decision. The appeal on the plate is to request us to re to reverse the R.E.M.S.C.O.'s decision, that's the appeal. They want us to reverse the R.E.M.S.C.O.'s decision. MR. HAAG: I make a motion that we do not reverse the R.E.M.S.C.O.'s decision. Wait a	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	12/07/2022 – SEMSCO Meeting – Troy, N.Y. motion must read CHAIR PHILLIPY: Correct. MR. RABRICH: reverse. So I make a motion that we reverse the R.E.M.S.C.O.'s decision. CHAIR PHILLIPY: Thank you, Dr. Rabrich. MR. GANDOLFO: And I'll second that motion. CHAIR PHILLIPY: And seconded by, I'm sorry. MR. GANDOLFO: Carl Gandolfo. CHAIR PHILLIPY: Thank you. Any discussion? MR. KROLL: I yeah. CHAIR PHILLIPY: Mr. Kroll. MR. KROLL: Okay. I want to make sure I know what we're voting on so CHAIR PHILLIPY: Yes.
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	12/07/2022 – SEMSCO Meeting – Troy, N.Y. don't get appealed on that. Because I, for one, do not need another Article Seventy-eight under my belt. MR. HAAG: Mr. Chair, Jason Haag, I make a motion to deny the appeal of Bay Communities - to deny Bay Communities' appeal. MR. GANDOLFO: I don't I don't know if we can make that motion based on the criteria you just gave us, right? MR. HAAG: We can we can approve, we can deny, modify, or reverse, right, amend, modify or reverse. CHAIR PHILLIPY: Amend, modify or reverse the R.E.M.S.C.O.'s decision. The appeal on the plate is to request us to re to reverse the R.E.M.S.C.O.'s decision, that's the appeal. They want us to reverse the R.E.M.S.C.O.'s decision. MR. HAAG: I make a motion that we do not reverse the R.E.M.S.C.O.'s decision. Wait a minute, hold on. Now, I'm confused.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	12/07/2022 – SEMSCO Meeting – Troy, N.Y. motion must read CHAIR PHILLIPY: Correct. MR. RABRICH: reverse. So I make a motion that we reverse the R.E.M.S.C.O.'s decision. CHAIR PHILLIPY: Thank you, Dr. Rabrich. MR. GANDOLFO: And I'll second that motion. CHAIR PHILLIPY: And seconded by, I'm sorry. MR. GANDOLFO: Carl Gandolfo. CHAIR PHILLIPY: Thank you. Any discussion? MR. KROLL: I yeah. CHAIR PHILLIPY: Mr. Kroll. MR. KROLL: Okay. I want to make sure I know what we're voting on so CHAIR PHILLIPY: Yes. MR. KROLL: Okay. So we now are going
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	12/07/2022 – SEMSCO Meeting – Troy, N.Y. don't get appealed on that. Because I, for one, do not need another Article Seventy-eight under my belt. MR. HAAG: Mr. Chair, Jason Haag, I make a motion to deny the appeal of Bay Communities - to deny Bay Communities' appeal. MR. GANDOLFO: I don't I don't know if we can make that motion based on the criteria you just gave us, right? MR. HAAG: We can we can approve, we can deny, modify, or reverse, right, amend, modify or reverse. CHAIR PHILLIPY: Amend, modify or reverse the R.E.M.S.C.O.'s decision. The appeal on the plate is to request us to re to reverse the R.E.M.S.C.O.'s decision, that's the appeal. They want us to reverse the R.E.M.S.C.O.'s decision. MR. HAAG: I make a motion that we do not reverse the R.E.M.S.C.O.'s decision. Wait a	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	12/07/2022 – SEMSCO Meeting – Troy, N.Y. motion must read CHAIR PHILLIPY: Correct. MR. RABRICH: reverse. So I make a motion that we reverse the R.E.M.S.C.O.'s decision. CHAIR PHILLIPY: Thank you, Dr. Rabrich. MR. GANDOLFO: And I'll second that motion. CHAIR PHILLIPY: And seconded by, I'm sorry. MR. GANDOLFO: Carl Gandolfo. CHAIR PHILLIPY: Thank you. Any discussion? MR. KROLL: I yeah. CHAIR PHILLIPY: Mr. Kroll. MR. KROLL: Okay. I want to make sure I know what we're voting on so CHAIR PHILLIPY: Yes. MR. KROLL: Okay. So we now are going we have a motion to reverse the R.E.M.S.C.O.'s
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	12/07/2022 – SEMSCO Meeting – Troy, N.Y. don't get appealed on that. Because I, for one, do not need another Article Seventy-eight under my belt. MR. HAAG: Mr. Chair, Jason Haag, I make a motion to deny the appeal of Bay Communities - to deny Bay Communities' appeal. MR. GANDOLFO: I don't I don't know if we can make that motion based on the criteria you just gave us, right? MR. HAAG: We can we can approve, we can deny, modify, or reverse, right, amend, modify or reverse. CHAIR PHILLIPY: Amend, modify or reverse the R.E.M.S.C.O.'s decision. The appeal on the plate is to request us to re to reverse the R.E.M.S.C.O.'s decision, that's the appeal. They want us to reverse the R.E.M.S.C.O.'s decision. MR. HAAG: I make a motion that we do not reverse the R.E.M.S.C.O.'s decision. Wait a minute, hold on. Now, I'm confused. CHAIR PHILLIPY: All right. MR. HAAG: I hit the floor.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	12/07/2022 – SEMSCO Meeting – Troy, N.Y. motion must read CHAIR PHILLIPY: Correct. MR. RABRICH: reverse. So I make a motion that we reverse the R.E.M.S.C.O.'s decision. CHAIR PHILLIPY: Thank you, Dr. Rabrich. MR. GANDOLFO: And I'll second that motion. CHAIR PHILLIPY: And seconded by, I'm sorry. MR. GANDOLFO: Carl Gandolfo. CHAIR PHILLIPY: Thank you. Any discussion? MR. KROLL: I yeah. CHAIR PHILLIPY: Mr. Kroll. MR. KROLL: Okay. I want to make sure I know what we're voting on so CHAIR PHILLIPY: Yes. MR. KROLL: Okay. So we now are going
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	12/07/2022 – SEMSCO Meeting – Troy, N.Y. don't get appealed on that. Because I, for one, do not need another Article Seventy-eight under my belt. MR. HAAG: Mr. Chair, Jason Haag, I make a motion to deny the appeal of Bay Communities - to deny Bay Communities' appeal. MR. GANDOLFO: I don't I don't know if we can make that motion based on the criteria you just gave us, right? MR. HAAG: We can we can approve, we can deny, modify, or reverse, right, amend, modify or reverse. CHAIR PHILLIPY: Amend, modify or reverse the R.E.M.S.C.O.'s decision. The appeal on the plate is to request us to re to reverse the R.E.M.S.C.O.'s decision, that's the appeal. They want us to reverse the R.E.M.S.C.O.'s decision. MR. HAAG: I make a motion that we do not reverse the R.E.M.S.C.O.'s decision. Wait a minute, hold on. Now, I'm confused. CHAIR PHILLIPY: All right.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	12/07/2022 – SEMSCO Meeting – Troy, N.Y. motion must read CHAIR PHILLIPY: Correct. MR. RABRICH: reverse. So I make a motion that we reverse the R.E.M.S.C.O.'s decision. CHAIR PHILLIPY: Thank you, Dr. Rabrich. MR. GANDOLFO: And I'll second that motion. CHAIR PHILLIPY: And seconded by, I'm sorry. MR. GANDOLFO: Carl Gandolfo. CHAIR PHILLIPY: Thank you. Any discussion? MR. KROLL: I yeah. CHAIR PHILLIPY: Mr. Kroll. MR. KROLL: Okay. I want to make sure I know what we're voting on so CHAIR PHILLIPY: Yes. MR. KROLL: Okay. So we now are going we have a motion to reverse the R.E.M.S.C.O.'s
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	12/07/2022 – SEMSCO Meeting – Troy, N.Y. don't get appealed on that. Because I, for one, do not need another Article Seventy-eight under my belt. MR. HAAG: Mr. Chair, Jason Haag, I make a motion to deny the appeal of Bay Communities - to deny Bay Communities' appeal. MR. GANDOLFO: I don't I don't know if we can make that motion based on the criteria you just gave us, right? MR. HAAG: We can we can approve, we can deny, modify, or reverse, right, amend, modify or reverse. CHAIR PHILLIPY: Amend, modify or reverse the R.E.M.S.C.O.'s decision. The appeal on the plate is to request us to re to reverse the R.E.M.S.C.O.'s decision, that's the appeal. They want us to reverse the R.E.M.S.C.O.'s decision. MR. HAAG: I make a motion that we do not reverse the R.E.M.S.C.O.'s decision. Wait a minute, hold on. Now, I'm confused. CHAIR PHILLIPY: All right. MR. HAAG: I hit the floor.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	12/07/2022 – SEMSCO Meeting – Troy, N.Y. motion must read CHAIR PHILLIPY: Correct. MR. RABRICH: reverse. So I make a motion that we reverse the R.E.M.S.C.O.'s decision. CHAIR PHILLIPY: Thank you, Dr. Rabrich. MR. GANDOLFO: And I'll second that motion. CHAIR PHILLIPY: And seconded by, I'm sorry. MR. GANDOLFO: Carl Gandolfo. CHAIR PHILLIPY: Thank you. Any discussion? MR. KROLL: I yeah. CHAIR PHILLIPY: Mr. Kroll. MR. KROLL: Okay. I want to make sure I know what we're voting on so CHAIR PHILLIPY: Yes. MR. KROLL: Okay. So we now are going we have a motion to reverse the R.E.M.S.C.O.'s decis decision. The R.E.M.S.C.O. voted to grant
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	12/07/2022 – SEMSCO Meeting – Troy, N.Y. don't get appealed on that. Because I, for one, do not need another Article Seventy-eight under my belt. MR. HAAG: Mr. Chair, Jason Haag, I make a motion to deny the appeal of Bay Communities - to deny Bay Communities' appeal. MR. GANDOLFO: I don't I don't know if we can make that motion based on the criteria you just gave us, right? MR. HAAG: We can we can approve, we can deny, modify, or reverse, right, amend, modify or reverse. CHAIR PHILLIPY: Amend, modify or reverse the R.E.M.S.C.O.'s decision. The appeal on the plate is to request us to re to reverse the R.E.M.S.C.O.'s decision, that's the appeal. They want us to reverse the R.E.M.S.C.O.'s decision. MR. HAAG: I make a motion that we do not reverse the R.E.M.S.C.O.'s decision. Wait a minute, hold on. Now, I'm confused. CHAIR PHILLIPY: All right. MR. HAAG: I hit the floor. CHAIR PHILLIPY: Yes. Again, this is	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	12/07/2022 – SEMSCO Meeting – Troy, N.Y. motion must read CHAIR PHILLIPY: Correct. MR. RABRICH: reverse. So I make a motion that we reverse the R.E.M.S.C.O.'s decision. CHAIR PHILLIPY: Thank you, Dr. Rabrich. MR. GANDOLFO: And I'll second that motion. CHAIR PHILLIPY: And seconded by, I'm sorry. MR. GANDOLFO: Carl Gandolfo. CHAIR PHILLIPY: Thank you. Any discussion? MR. KROLL: I yeah. CHAIR PHILLIPY: Mr. Kroll. MR. KROLL: Okay. I want to make sure I know what we're voting on so CHAIR PHILLIPY: Yes. MR. KROLL: Okay. So we now are going we have a motion to reverse the R.E.M.S.C.O.'s decis decision. The R.E.M.S.C.O. voted to grant the C.O.N., correct?
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	12/07/2022 – SEMSCO Meeting – Troy, N.Y. don't get appealed on that. Because I, for one, do not need another Article Seventy-eight under my belt. MR. HAAG: Mr. Chair, Jason Haag, I make a motion to deny the appeal of Bay Communities - to deny Bay Communities' appeal. MR. GANDOLFO: I don't I don't know if we can make that motion based on the criteria you just gave us, right? MR. HAAG: We can we can approve, we can deny, modify, or reverse, right, amend, modify or reverse. CHAIR PHILLIPY: Amend, modify or reverse the R.E.M.S.C.O.'s decision. The appeal on the plate is to request us to re to reverse the R.E.M.S.C.O.'s decision, that's the appeal. They want us to reverse the R.E.M.S.C.O.'s decision. MR. HAAG: I make a motion that we do not reverse the R.E.M.S.C.O.'s decision. Wait a minute, hold on. Now, I'm confused. CHAIR PHILLIPY: All right. MR. HAAG: I hit the floor. CHAIR PHILLIPY: Yes. Again, this is this is let me make this very, very simple. If your intention is to uphold, then we need to vote to	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	12/07/2022 – SEMSCO Meeting – Troy, N.Y. motion must read CHAIR PHILLIPY: Correct. MR. RABRICH: reverse. So I make a motion that we reverse the R.E.M.S.C.O.'s decision. CHAIR PHILLIPY: Thank you, Dr. Rabrich. MR. GANDOLFO: And I'll second that motion. CHAIR PHILLIPY: And seconded by, I'm sorry. MR. GANDOLFO: Carl Gandolfo. CHAIR PHILLIPY: Thank you. Any discussion? MR. KROLL: I yeah. CHAIR PHILLIPY: Mr. Kroll. MR. KROLL: Okay. I want to make sure I know what we're voting on so CHAIR PHILLIPY: Yes. MR. KROLL: Okay. So we now are going we have a motion to reverse the R.E.M.S.C.O.'s decis decision. The R.E.M.S.C.O. voted to grant the C.O.N., correct? CHAIR PHILLIPY: No, no. MR. DEAVERS: No, they voted to deny
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	12/07/2022 – SEMSCO Meeting – Troy, N.Y. don't get appealed on that. Because I, for one, do not need another Article Seventy-eight under my belt. MR. HAAG: Mr. Chair, Jason Haag, I make a motion to deny the appeal of Bay Communities - to deny Bay Communities' appeal. MR. GANDOLFO: I don't I don't know if we can make that motion based on the criteria you just gave us, right? MR. HAAG: We can we can approve, we can deny, modify, or reverse, right, amend, modify or reverse. CHAIR PHILLIPY: Amend, modify or reverse the R.E.M.S.C.O.'s decision. The appeal on the plate is to request us to re to reverse the R.E.M.S.C.O.'s decision, that's the appeal. They want us to reverse the R.E.M.S.C.O.'s decision. MR. HAAG: I make a motion that we do not reverse the R.E.M.S.C.O.'s decision. Wait a minute, hold on. Now, I'm confused. CHAIR PHILLIPY: All right. MR. HAAG: I hit the floor. CHAIR PHILLIPY: Yes. Again, this is this is let me make this very, very simple. If your intention is to uphold, then we need to vote to	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25	12/07/2022 – SEMSCO Meeting – Troy, N.Y. motion must read CHAIR PHILLIPY: Correct. MR. RABRICH: reverse. So I make a motion that we reverse the R.E.M.S.C.O.'s decision. CHAIR PHILLIPY: Thank you, Dr. Rabrich. MR. GANDOLFO: And I'll second that motion. CHAIR PHILLIPY: And seconded by, I'm sorry. MR. GANDOLFO: Carl Gandolfo. CHAIR PHILLIPY: Thank you. Any discussion? MR. KROLL: I yeah. CHAIR PHILLIPY: Mr. Kroll. MR. KROLL: Okay. I want to make sure I know what we're voting on so CHAIR PHILLIPY: Yes. MR. KROLL: Okay. So we now are going we have a motion to reverse the R.E.M.S.C.O.'s decis decision. The R.E.M.S.C.O. voted to grant the C.O.N., correct? CHAIR PHILLIPY: No, no. MR. DEAVERS: No, they voted to deny

800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.	800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.
1	12/07/2022 – SEMSCO Meeting – Troy, N.Y.	1	12/07/2022 – SEMSCO Meeting – Troy, N.Y.
2	Gregory Gill speaking into the mic so I can hear?	2	Hero.
3	MS. ALLEN: Gregory Gill?	3	MR. DEAVERS: Well, on the day of all
4	MR. GILL: Gill, no.	4	days that he's not here, right?
5	MS. ALLEN: Jason Haag?	5	MS. ALLEN: Dr. Redlener?
	8		
6	MR. HAAG: Jason Haag, no.	6	MR. REDLENER: Redlener, no.
7	MS. ALLEN: Teresa Hamilton?	7	MS. ALLEN: David Simmons?
8	MS. HAMILTON: Teresa Hamilton, no.	8	MR. SIMMONS: David Simmons, no.
9	MS. ALLEN: Donald Hudson?	9	MS. ALLEN: Carla Simpson?
10	MR. HUDSON: Hudson, abstain.	10	MS. SIMPSON: Carla Simpson, no.
11	MS. ALLEN: Dr. Isaacs?	11	MS. ALLEN: Christopher Smith?
12	MR. ISAAC: Doug Isaacs, abstain.	12	MR. SMITH: Christopher Smith, no.
13	MS. ALLEN: Al Kim?	13	MS. ALLEN: Chad Smith?
14	MR. KIM: Al Kim, no.	14	MR. SMITH: Chad Smith, no.
15	MS. ALLEN: Steve Kroll.	15	MS. ALLEN: Jeffrey Van Beveren?
16	MR. KROLL: Steve Kroll, no.	16	MR. VAN BEVEREN: Jeffrey Van Beveren,
17	MS. ALLEN: Andrew Knoell?	17	no.
18	MR. KNOELL: Andrew Knoell, no.	18	MS. ALLEN: And David Violante?
19	MS. ALLEN: Al Lewis?	19	MR. VIOLANTE: Violante, no.
20	MR. LEWIS: Al Lewis is a no.	20	CHAIR PHILLIPY: Motion's defeated and
21	MS. ALLEN: William Masterson?	21	that upholds the A.L.J.'s dis recommendation and
22	MR. MASTERSON: William Masterson, no.	22	the systems best recommendation, so the motion fails.
23	MS. ALLEN: Mike McEvoy?	23	Thank you. Mr. Deavers, the next one?
24		24	MR. DEAVERS: So Glen Oaks, the
	MR. MCEVOY: McEvoy, no.		,
25	MS. ALLEN: Elizabeth McGown?	25	conclusion of Jean Carney, the A.L.J., was based on
	Page 97		Page 99
ARII@courtster	-	ARII@courtste	
. manageoun arei		. man@countste	
800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.	800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.
1	12/07/2022 SEMSCO Marting Trave N.V.	1	12/07/2022 CEMCCO M T N.V.
1	12/07/2022 – SEMSCO Meeting – Troy, N.Y.		12/07/2022 – SEMSCO Meeting – Troy, N.Y.
2	MS. MCGOWN: Elizabeth McGown, no.	2	the record that the Appellant failed to meet its
3	MS. ALLEN: Mark Philippy?	3	burden of showing that the new the New York City
4	CHAIR PHILLIPY: Mark Phillipe, no.	4	REMSCO erred in approving the applicant's request for
5	MS. ALLEN: Maryanne Portoro?	5	a Certificate of Need to expand its territory. The
6	MS. PORTORO: Maryanne Portoro, no.	6	R.E.M.S.C.O.'s decision should be sustained.
7	MS. ALLEN: Dr. Rabrich?	7	So it's the same thing that a no vote
8	MR. RABRICH: No. If I can vote	8	actually allows them to keep their expansion of
9	against my own motion, that's all right. Then, I	9	territory, and a yes vote would deny it, so vote
10	abstain.	10	backwards.
11	MR. DEAVERS: Just as a point of	11	CHAIR PHILLIPY: Mr. Deavers, can I
12	order, I don't think he can abstain either. He made	12	just a a point of clarification. On this
13	the motion, so the motion under Robert's Rules should	13	particular matter, what was the issue at hand, who
14	count and as an affirmative vote. That's why I was	14	made the appeal and what was the issue?
15	saying my my motion my second is an	15	MR. DEAVERS: The Bay Community, the
16	affirmative.	16	one we just did, appealed Glen Oaks' expansion,
17	I I've been in other situations	17	basically, they were expanding into a defunct area.
18	before where I can't make a a motion, and then	18	Bay Community filed an appeal when Glen Oaks got
19	vote no against it. You can't vote against your own	19	their authority granted so that it would stay the
20	motion from what I understand Robert's Rules to be.	20	ability for them to operate in their area while they
21	MR. RABRICH: Okay. If that's the	21	filed for a C.O.N. to operate in that same area. The
22	rule, then I vote, yes.	22	one we just voted on that would was denied.
23	MR. DEAVERS: Just for the record.	23	So they Glen Oaks, the one we're
24	MS. ALLEN: Okay.	24	talking about now, actually had this CON expansion
25	MR. LEWIS: You are Dr. Langsam's	25	granted prior to Bay Community, who we just dealt
	5		D 100
	Page 98		Page 100
ARII@courtster	no.com www.courtsteno.com	ARII@courtste	no.com www.courtsteno.com

12-7-2022, SEMSCO Associated Reporters Int'l., Inc.

800.523.7887 12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 800.523.7887

800.523.7887	12-7-2022, SEMSCO Associated R	eporters Int'l., Inc.	800.523.7887	12-7-2022, SEMSCO	Associated Reporters Int'l., Inc.
1	12/07/2022 - SEMSCO Meeting - Troy,	N.Y.	1	12/07/2022 – SEMSCO Meeti	ng – Troy, N.Y.
2	MR. MASTERSON: William Ma	ster, no.	2	came up with an agreement. We've	e got the signatures
3	MS. ALLEN: Mike McEvoy?		3	from all the legal garb.	
4	MR. MCEVOY: McEvoy, no.		4	So the A.L.J.'s recomme	ndation is the
5	MS. ALLEN: Elizabeth McGown	?	5	SEMSCO amend the approvals by	the REMSCO over the
6	MS. MCGOWN: Elizabeth McGo	wn. no.	6	expansion of operating territories	
7	MS. ALLEN: Mark Phillipy?	, 1101	7	VAC per the boundary line set for	
8	CHAIR PHILLIPY: Mark Phillip	v no	8	stipulation of the parties dated No	-
9	MS. ALLEN: Maryanne Portoro?	, , no.	9	So again, with these nex	
10	MS. PORTORO: Maryanne Porto	ro no	10	means yes. No means no.	· · · · · · · · · · · · · · · · · · ·
11	MS. ALLEN: Dr. Rabrich?	10, 110.	11	CHAIR PHILLIPY: A	All right This is
12	MR. RABRICH: Rabrich, no.		12	going forward as a seconded motion	
13	MS. ALLEN: Dr. Redlener?		13	reason to to do anything further	
14			14		with this at this
15	MR. REDLENER: Redlener, no.			point.	41
	MS. ALLEN: David Simmons?		15	Are there any discussion	on the
16	MR. SIMMONS: David Simmons	, no.	16	matter? Pardon?	IALE CREATER
17	MS. ALLEN: Carla Simpson?		17	UNIDENTIFIED FEM	
18	MS. SIMPSON: Carla Simpson, r	.0.	18	CHAIR PHILLIPY: \	
19	MS. ALLEN: Christopher Smith?		19	first, Teresa? I can't read it. Fore	
20	MR. SMITH: Christopher Smith,	no.	20	first. Okay. They are identical mo	tions for for
21	MS. ALLEN: Chad Smith?		21	each agency.	
22	MR. SMITH: Chad Smith, no.		22	Pardon? No. So let m	
23	MR. ALLEN: Jeffrey Van Bevere	n?	23	bit of comment on this because we	e had kind of a
24	MR. VAN BEVEREN: Jeffrey Va	n Beveren,	24	robust discussion about the metho	ds of voting
25	no.		25	previously. But on the merits, let'	s just let's
	De	10E			Dama 107
		.ge 105			Page 107
ARII@courtste	no.com wv	w.courtsteno.com	ARII@courtste	no.com	www.courtsteno.com
800.523.7887	12-7-2022, SEMSCO Associated R	eporters Int'l., Inc.	800.523.7887	12-7-2022, SEMSCO	Associated Reporters Int'l., Inc.
1	12/07/2022 - SEMSCO Meeting - Troy, N	J.Y.	1	12/07/2022 - SEMSCO Meet	ing – Troy, N.Y.
2	MS. ALLEN: And David Violante	?	2	have one conversation about this	that I think is
3	MR. VIOLANTE: Violante, no.		3	relevant and germane. This was	brought up at the
4	MS. ALLEN: The motion does not	pass.	4	system's meeting and I think it's	important to
5	CHAIR PHILLIPY: Okay. Motion	on is	5	reinforce here.	
6	defeated. Thank you. All right, moving on w	ith the	6	This is what should hap	ppen. When two
7	next the next two, Mr. Deavers, I believe ar	e	7	organizations can't agree on bour	ndaries and have
8	similar.		8	disputes over who should this	is what they should
9	MR. DEAVERS: We'll talk about	he	9	do is sit down and try and work i	•
10	next two real quick. But I believe we have to		10	reasonable, you know, organizati	
11	on them separately. It's Ridgewood Volunteer		11	So I applaud Forest Hil	
12	Ambulance Corps and Forest Hills Volunteer		12	Ridgewood, thank you. I kept w	
13	Corps. They appealed to each other, and then		13	Ridgeland. Ridgewood and Fore	
14	down on the table in November right after E.I		14	your leadership and the the for	
15	was done and came up with an agreement.		15	to come up with this agreement.	
16	So they made the agenda.		16	we should hope to see in the futu	
17	So now that we've confused everybo	dv	17	involved in such disputes. Mr. I	
18	The new motion needs to read to amend mo	-	18	MR. DUVAL: Duval.	
19	amend.	tion to	19		
		1 +la a		motions are intertwined by virtue	=
20	MR. DEAVERS: Motion to amend		20	between the two agencies, would	
21	decision of the REMSCO. So this one is is		21	appropriate to combine the motion	
22	UNIDENTIFIED MALE SPEAK		22	on the outside chance that one or	tne other could be
23	MR. DEAVERS: Okay. So yes, m		23	defeated, accidentally?	
24	want it to happen and no means we don't want		24	CHAIR PHILLIPY:	
25	happen. If that makes sense to everybody. So	they	25	that's possible but I don't also known	ow if that's
	Pa	ge 106			Page 108
ARII@courtste		w.courtsteno.com	ARII@courtste	no.com	www.courtsteno.com
			_ ···		

800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.	800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.
1	12/07/2022 - SEMSCO Meeting - Troy, N.Y.	1	12/07/2022 – SEMSCO Meeting – Troy, N.Y.
2	MS. ALLEN: Elizabeth McGown?	2	MS. ALLEN: Don Duval?
3	MS. MCGOWN: Elizabeth McGown, yes.	3	MR. DUVAL: Yes.
4	MS. ALLEN: Mark Phillipy?	4	MS. ALLEN: Mickey Forness?
5	CHAIR PHILLIPY: Mark Phillipy, yes.	5	MS. FORNESS: Mickey Forness, yes.
6	MS. ALLEN: Maryanne Portoro?	6	MS. ALLEN: Carl Gandolfo?
7	MS. PORTORO: Maryanne Portoro, yes.	7	MR. GANDOLFO: Yes. Carl Gandolfo,
8	MS. ALLEN: Dr. Rabrich?	8	yes. Sorry.
		9	MS. ALLEN: Gregory Gill?
9	DR. RABRICH: Rabrich, yes.	10	MR. GILL: Gill, yes.
10	MS. ALLEN: Dr. Redlener?	11	. •
11	DR. REDLENER: Redlener, yes.	12	MS. ALLEN: Jason Haag? MR. HAAG: Jason Haag, yes.
12	MS. ALLEN: David Simmons?	13	MS. ALLEN: Teresa Hamilton?
13	MR. SIMMONS: David Simmons, yes.	14	
14	MS. ALLEN: Carla Simpson?		MS. HAMILTON: Teresa Hamilton, yes.
15	MS. SIMPSON: Carla Simpson, yes.	15	MS. ALLEN: Don Hudson?
16	MS. ALLEN: Christopher Smith?	16	MR. HUDSON: Hudson, abstain.
17	MR. SMITH: Christopher Smith, yes.	17	MS. ALLEN: Dr. Isaacs?
18	MS. ALLEN: Chad Smith?	18	DR. ISAACS: Doug Isaacs, yes.
19	MR. SMITH: Chad Smith, yes.	19	MS. ALLEN: Al Kim?
20	MS. ALLEN: Jeffery Van Beveren?	20	MR. KIM: Al Kim, yes.
21	MR. BEVEREN: Jeffery Van Beveren,	21	MS. ALLEN: Steve Kroll?
22	yes.	22	MR. KROLL: Steve Kroll, yes.
23	MS. ALLEN: And David Violante?	23	MS. ALLEN: Andrew Knoell?
24	MR. VIOLANTE: Violante, yes.	24	MR. KNOELL: Andrew Knoell, yes.
25	MS. ALLEN: Motion passes.	25	MS. ALLEN: Al Lewis?
	-		
	Page 113		Page 115
ARII@courtster	no.com www.courtsteno.com	ARII@courtsten	o.com www.courtsteno.com
000 522 5005			
800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.	800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.
1		800.523.7887	•
	12/07/2022 – SEMSCO Meeting – Troy, N.Y.		12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. LEWIS: Al Lewis, yes.
1		1	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. LEWIS: Al Lewis, yes.
1 2	12/07/2022 – SEMSCO Meeting – Troy, N.Y. CHAIR PHILLIPY: Okay. Thank you. And Mr. Deavers, the final motion.	1 2	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. LEWIS: Al Lewis, yes. MS. ALLEN: William Masterson?
1 2 3 4	12/07/2022 – SEMSCO Meeting – Troy, N.Y. CHAIR PHILLIPY: Okay. Thank you. And Mr. Deavers, the final motion. MR. DEAVERS: The final motion is for	1 2 3 4	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. LEWIS: Al Lewis, yes. MS. ALLEN: William Masterson? MR. MASTERSON: William Masterson,
1 2 3 4 5	12/07/2022 – SEMSCO Meeting – Troy, N.Y. CHAIR PHILLIPY: Okay. Thank you. And Mr. Deavers, the final motion. MR. DEAVERS: The final motion is for Ridgewood. It is the same thing as the one we just	1 2 3 4 5	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. LEWIS: Al Lewis, yes. MS. ALLEN: William Masterson? MR. MASTERSON: William Masterson, yes.
1 2 3 4 5	12/07/2022 – SEMSCO Meeting – Troy, N.Y. CHAIR PHILLIPY: Okay. Thank you. And Mr. Deavers, the final motion. MR. DEAVERS: The final motion is for Ridgewood. It is the same thing as the one we just did with Forest Hills where we're amending their —	1 2 3 4 5	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. LEWIS: Al Lewis, yes. MS. ALLEN: William Masterson? MR. MASTERSON: William Masterson, yes. MS. ALLEN: Mike McEvoy?
1 2 3 4 5 6	12/07/2022 – SEMSCO Meeting – Troy, N.Y. CHAIR PHILLIPY: Okay. Thank you. And Mr. Deavers, the final motion. MR. DEAVERS: The final motion is for Ridgewood. It is the same thing as the one we just did with Forest Hills where we're amending their —the REMSCO's decision to go with the stipulation that	1 2 3 4 5 6 7	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. LEWIS: Al Lewis, yes. MS. ALLEN: William Masterson? MR. MASTERSON: William Masterson, yes. MS. ALLEN: Mike McEvoy? MR. MCEVOY: McEvoy, yes.
1 2 3 4 5 6 7	12/07/2022 – SEMSCO Meeting – Troy, N.Y. CHAIR PHILLIPY: Okay. Thank you. And Mr. Deavers, the final motion. MR. DEAVERS: The final motion is for Ridgewood. It is the same thing as the one we just did with Forest Hills where we're amending their the REMSCO's decision to go with the stipulation that they created.	1 2 3 4 5 6 7	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. LEWIS: Al Lewis, yes. MS. ALLEN: William Masterson? MR. MASTERSON: William Masterson, yes. MS. ALLEN: Mike McEvoy? MR. MCEVOY: McEvoy, yes. MS. ALLEN: Elizabeth McGown?
1 2 3 4 5 6 7 8	12/07/2022 – SEMSCO Meeting – Troy, N.Y. CHAIR PHILLIPY: Okay. Thank you. And Mr. Deavers, the final motion. MR. DEAVERS: The final motion is for Ridgewood. It is the same thing as the one we just did with Forest Hills where we're amending their the REMSCO's decision to go with the stipulation that they created. And just like the last one, if you say	1 2 3 4 5 6 7 8	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. LEWIS: Al Lewis, yes. MS. ALLEN: William Masterson? MR. MASTERSON: William Masterson, yes. MS. ALLEN: Mike McEvoy? MR. MCEVOY: McEvoy, yes. MS. ALLEN: Elizabeth McGown? MS. MCGOWN: Elizabeth McGown, yes.
1 2 3 4 5 6 7 8 9	12/07/2022 – SEMSCO Meeting – Troy, N.Y. CHAIR PHILLIPY: Okay. Thank you. And Mr. Deavers, the final motion. MR. DEAVERS: The final motion is for Ridgewood. It is the same thing as the one we just did with Forest Hills where we're amending their the REMSCO's decision to go with the stipulation that they created. And just like the last one, if you say yes, it actually means yes and no means no again.	1 2 3 4 5 6 7 8 9	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. LEWIS: Al Lewis, yes. MS. ALLEN: William Masterson? MR. MASTERSON: William Masterson, yes. MS. ALLEN: Mike McEvoy? MR. MCEVOY: McEvoy, yes. MS. ALLEN: Elizabeth McGown? MS. MCGOWN: Elizabeth McGown, yes. MS. ALLEN: Mark Phillipy?
1 2 3 4 5 6 7 8 9 10	12/07/2022 – SEMSCO Meeting – Troy, N.Y. CHAIR PHILLIPY: Okay. Thank you. And Mr. Deavers, the final motion. MR. DEAVERS: The final motion is for Ridgewood. It is the same thing as the one we just did with Forest Hills where we're amending their the REMSCO's decision to go with the stipulation that they created. And just like the last one, if you say yes, it actually means yes and no means no again. And so with that, I will send it back to the	1 2 3 4 5 6 7 8 9 10	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. LEWIS: Al Lewis, yes. MS. ALLEN: William Masterson? MR. MASTERSON: William Masterson, yes. MS. ALLEN: Mike McEvoy? MR. MCEVOY: McEvoy, yes. MS. ALLEN: Elizabeth McGown? MS. MCGOWN: Elizabeth McGown, yes. MS. ALLEN: Mark Phillipy? CHAIR PHILLIPY: Phillipy, yes.
1 2 3 4 5 6 7 8 9 10 11	12/07/2022 – SEMSCO Meeting – Troy, N.Y. CHAIR PHILLIPY: Okay. Thank you. And Mr. Deavers, the final motion. MR. DEAVERS: The final motion is for Ridgewood. It is the same thing as the one we just did with Forest Hills where we're amending their the REMSCO's decision to go with the stipulation that they created. And just like the last one, if you say yes, it actually means yes and no means no again. And so with that, I will send it back to the chairman.	1 2 3 4 5 6 7 8 9 10 11	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. LEWIS: Al Lewis, yes. MS. ALLEN: William Masterson? MR. MASTERSON: William Masterson, yes. MS. ALLEN: Mike McEvoy? MR. MCEVOY: McEvoy, yes. MS. ALLEN: Elizabeth McGown? MS. MCGOWN: Elizabeth McGown, yes. MS. ALLEN: Mark Phillipy? CHAIR PHILLIPY: Phillipy, yes. MS. ALLEN: Maryanne Portoro?
1 2 3 4 5 6 7 8 9 10 11 12 13	12/07/2022 – SEMSCO Meeting – Troy, N.Y. CHAIR PHILLIPY: Okay. Thank you. And Mr. Deavers, the final motion. MR. DEAVERS: The final motion is for Ridgewood. It is the same thing as the one we just did with Forest Hills where we're amending their — the REMSCO's decision to go with the stipulation that they created. And just like the last one, if you say yes, it actually means yes and no means no again. And so with that, I will send it back to the chairman. CHAIR PHILLIPY: All right. Any	1 2 3 4 5 6 7 8 9 10 11 12 13	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. LEWIS: Al Lewis, yes. MS. ALLEN: William Masterson? MR. MASTERSON: William Masterson, yes. MS. ALLEN: Mike McEvoy? MR. MCEVOY: McEvoy, yes. MS. ALLEN: Elizabeth McGown? MS. MCGOWN: Elizabeth McGown, yes. MS. ALLEN: Mark Phillipy? CHAIR PHILLIPY: Phillipy, yes. MS. ALLEN: Maryanne Portoro? MS. PORTORO: Maryanne Portoro, yes.
1 2 3 4 5 6 7 8 9 10 11 12 13 14	12/07/2022 – SEMSCO Meeting – Troy, N.Y. CHAIR PHILLIPY: Okay. Thank you. And Mr. Deavers, the final motion. MR. DEAVERS: The final motion is for Ridgewood. It is the same thing as the one we just did with Forest Hills where we're amending their — the REMSCO's decision to go with the stipulation that they created. And just like the last one, if you say yes, it actually means yes and no means no again. And so with that, I will send it back to the chairman. CHAIR PHILLIPY: All right. Any discussion on the motion coming forward and seconded.	1 2 3 4 5 6 7 8 9 10 11 12 13 14	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. LEWIS: Al Lewis, yes. MS. ALLEN: William Masterson? MR. MASTERSON: William Masterson, yes. MS. ALLEN: Mike McEvoy? MR. MCEVOY: McEvoy, yes. MS. ALLEN: Elizabeth McGown? MS. MCGOWN: Elizabeth McGown, yes. MS. ALLEN: Mark Phillipy? CHAIR PHILLIPY: Phillipy, yes. MS. ALLEN: Maryanne Portoro? MS. PORTORO: Maryanne Portoro, yes. MS. ALLEN: Dr. Rabrich?
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	12/07/2022 – SEMSCO Meeting – Troy, N.Y. CHAIR PHILLIPY: Okay. Thank you. And Mr. Deavers, the final motion. MR. DEAVERS: The final motion is for Ridgewood. It is the same thing as the one we just did with Forest Hills where we're amending their — the REMSCO's decision to go with the stipulation that they created. And just like the last one, if you say yes, it actually means yes and no means no again. And so with that, I will send it back to the chairman. CHAIR PHILLIPY: All right. Any discussion on the motion coming forward and seconded. Mr. Gandolfo?	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. LEWIS: Al Lewis, yes. MS. ALLEN: William Masterson? MR. MASTERSON: William Masterson, yes. MS. ALLEN: Mike McEvoy? MR. MCEVOY: McEvoy, yes. MS. ALLEN: Elizabeth McGown? MS. MCGOWN: Elizabeth McGown, yes. MS. ALLEN: Mark Phillipy? CHAIR PHILLIPY: Phillipy, yes. MS. ALLEN: Maryanne Portoro? MS. PORTORO: Maryanne Portoro, yes. MS. ALLEN: Dr. Rabrich? DR. RABRICH: Rabrich, yes.
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	12/07/2022 – SEMSCO Meeting – Troy, N.Y. CHAIR PHILLIPY: Okay. Thank you. And Mr. Deavers, the final motion. MR. DEAVERS: The final motion is for Ridgewood. It is the same thing as the one we just did with Forest Hills where we're amending their the REMSCO's decision to go with the stipulation that they created. And just like the last one, if you say yes, it actually means yes and no means no again. And so with that, I will send it back to the chairman. CHAIR PHILLIPY: All right. Any discussion on the motion coming forward and seconded. Mr. Gandolfo? MR. GANDOLFO: Call the question,	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. LEWIS: Al Lewis, yes. MS. ALLEN: William Masterson? MR. MASTERSON: William Masterson, yes. MS. ALLEN: Mike McEvoy? MR. MCEVOY: McEvoy, yes. MS. ALLEN: Elizabeth McGown? MS. MCGOWN: Elizabeth McGown, yes. MS. ALLEN: Mark Phillipy? CHAIR PHILLIPY: Phillipy, yes. MS. ALLEN: Maryanne Portoro? MS. PORTORO: Maryanne Portoro, yes. MS. ALLEN: Dr. Rabrich? DR. RABRICH: Rabrich, yes. MS. ALLEN: Dr. Redlener?
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	12/07/2022 – SEMSCO Meeting – Troy, N.Y. CHAIR PHILLIPY: Okay. Thank you. And Mr. Deavers, the final motion. MR. DEAVERS: The final motion is for Ridgewood. It is the same thing as the one we just did with Forest Hills where we're amending their — the REMSCO's decision to go with the stipulation that they created. And just like the last one, if you say yes, it actually means yes and no means no again. And so with that, I will send it back to the chairman. CHAIR PHILLIPY: All right. Any discussion on the motion coming forward and seconded. Mr. Gandolfo? MR. GANDOLFO: Call the question, please.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. LEWIS: Al Lewis, yes. MS. ALLEN: William Masterson? MR. MASTERSON: William Masterson, yes. MS. ALLEN: Mike McEvoy? MR. MCEVOY: McEvoy, yes. MS. ALLEN: Elizabeth McGown? MS. MCGOWN: Elizabeth McGown, yes. MS. ALLEN: Mark Phillipy? CHAIR PHILLIPY: Phillipy, yes. MS. ALLEN: Maryanne Portoro? MS. PORTORO: Maryanne Portoro, yes. MS. ALLEN: Dr. Rabrich? DR. RABRICH: Rabrich, yes. MS. ALLEN: Dr. Redlener? MR. REDLENER: Redlener, yes.
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	12/07/2022 – SEMSCO Meeting – Troy, N.Y. CHAIR PHILLIPY: Okay. Thank you. And Mr. Deavers, the final motion. MR. DEAVERS: The final motion is for Ridgewood. It is the same thing as the one we just did with Forest Hills where we're amending their — the REMSCO's decision to go with the stipulation that they created. And just like the last one, if you say yes, it actually means yes and no means no again. And so with that, I will send it back to the chairman. CHAIR PHILLIPY: All right. Any discussion on the motion coming forward and seconded. Mr. Gandolfo? MR. GANDOLFO: Call the question, please. CHAIR PHILLIPY: Outstanding. Ms.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. LEWIS: Al Lewis, yes. MS. ALLEN: William Masterson? MR. MASTERSON: William Masterson, yes. MS. ALLEN: Mike McEvoy? MR. MCEVOY: McEvoy, yes. MS. ALLEN: Elizabeth McGown? MS. MCGOWN: Elizabeth McGown, yes. MS. ALLEN: Mark Phillipy? CHAIR PHILLIPY: Phillipy, yes. MS. ALLEN: Maryanne Portoro? MS. PORTORO: Maryanne Portoro, yes. MS. ALLEN: Dr. Rabrich? DR. RABRICH: Rabrich, yes. MS. ALLEN: Dr. Redlener? MR. REDLENER: Redlener, yes. MS. ALLEN: David Simmons?
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	12/07/2022 – SEMSCO Meeting – Troy, N.Y. CHAIR PHILLIPY: Okay. Thank you. And Mr. Deavers, the final motion. MR. DEAVERS: The final motion is for Ridgewood. It is the same thing as the one we just did with Forest Hills where we're amending their the REMSCO's decision to go with the stipulation that they created. And just like the last one, if you say yes, it actually means yes and no means no again. And so with that, I will send it back to the chairman. CHAIR PHILLIPY: All right. Any discussion on the motion coming forward and seconded. Mr. Gandolfo? MR. GANDOLFO: Call the question, please. CHAIR PHILLIPY: Outstanding. Ms. Allen.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. LEWIS: Al Lewis, yes. MS. ALLEN: William Masterson? MR. MASTERSON: William Masterson, yes. MS. ALLEN: Mike McEvoy? MR. MCEVOY: McEvoy, yes. MS. ALLEN: Elizabeth McGown? MS. MCGOWN: Elizabeth McGown, yes. MS. ALLEN: Mark Phillipy? CHAIR PHILLIPY: Phillipy, yes. MS. ALLEN: Maryanne Portoro? MS. PORTORO: Maryanne Portoro, yes. MS. ALLEN: Dr. Rabrich? DR. RABRICH: Rabrich, yes. MS. ALLEN: Dr. Redlener? MR. REDLENER: Redlener, yes. MS. ALLEN: David Simmons? MR. SIMMONS: David Simmons, yes.
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	12/07/2022 – SEMSCO Meeting – Troy, N.Y. CHAIR PHILLIPY: Okay. Thank you. And Mr. Deavers, the final motion. MR. DEAVERS: The final motion is for Ridgewood. It is the same thing as the one we just did with Forest Hills where we're amending their — the REMSCO's decision to go with the stipulation that they created. And just like the last one, if you say yes, it actually means yes and no means no again. And so with that, I will send it back to the chairman. CHAIR PHILLIPY: All right. Any discussion on the motion coming forward and seconded. Mr. Gandolfo? MR. GANDOLFO: Call the question, please. CHAIR PHILLIPY: Outstanding. Ms.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. LEWIS: Al Lewis, yes. MS. ALLEN: William Masterson? MR. MASTERSON: William Masterson, yes. MS. ALLEN: Mike McEvoy? MR. MCEVOY: McEvoy, yes. MS. ALLEN: Elizabeth McGown? MS. MCGOWN: Elizabeth McGown, yes. MS. ALLEN: Mark Phillipy? CHAIR PHILLIPY: Phillipy, yes. MS. ALLEN: Maryanne Portoro? MS. PORTORO: Maryanne Portoro, yes. MS. ALLEN: Dr. Rabrich? DR. RABRICH: Rabrich, yes. MS. ALLEN: Dr. Redlener? MR. REDLENER: Redlener, yes. MS. ALLEN: David Simmons? MR. SIMMONS: David Simmons, yes. MS. ALLEN: Carla Simpson?
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	12/07/2022 – SEMSCO Meeting – Troy, N.Y. CHAIR PHILLIPY: Okay. Thank you. And Mr. Deavers, the final motion. MR. DEAVERS: The final motion is for Ridgewood. It is the same thing as the one we just did with Forest Hills where we're amending their the REMSCO's decision to go with the stipulation that they created. And just like the last one, if you say yes, it actually means yes and no means no again. And so with that, I will send it back to the chairman. CHAIR PHILLIPY: All right. Any discussion on the motion coming forward and seconded. Mr. Gandolfo? MR. GANDOLFO: Call the question, please. CHAIR PHILLIPY: Outstanding. Ms. Allen.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. LEWIS: Al Lewis, yes. MS. ALLEN: William Masterson? MR. MASTERSON: William Masterson, yes. MS. ALLEN: Mike McEvoy? MR. MCEVOY: McEvoy, yes. MS. ALLEN: Elizabeth McGown? MS. MCGOWN: Elizabeth McGown, yes. MS. ALLEN: Mark Phillipy? CHAIR PHILLIPY: Phillipy, yes. MS. ALLEN: Maryanne Portoro? MS. PORTORO: Maryanne Portoro, yes. MS. ALLEN: Dr. Rabrich? DR. RABRICH: Rabrich, yes. MS. ALLEN: Dr. Redlener? MR. REDLENER: Redlener, yes. MS. ALLEN: David Simmons? MR. SIMMONS: David Simmons, yes.
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	12/07/2022 – SEMSCO Meeting – Troy, N.Y. CHAIR PHILLIPY: Okay. Thank you. And Mr. Deavers, the final motion. MR. DEAVERS: The final motion is for Ridgewood. It is the same thing as the one we just did with Forest Hills where we're amending their the REMSCO's decision to go with the stipulation that they created. And just like the last one, if you say yes, it actually means yes and no means no again. And so with that, I will send it back to the chairman. CHAIR PHILLIPY: All right. Any discussion on the motion coming forward and seconded. Mr. Gandolfo? MR. GANDOLFO: Call the question, please. CHAIR PHILLIPY: Outstanding. Ms. Allen. MS. ALLEN: Steve Cady?	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. LEWIS: Al Lewis, yes. MS. ALLEN: William Masterson? MR. MASTERSON: William Masterson, yes. MS. ALLEN: Mike McEvoy? MR. MCEVOY: McEvoy, yes. MS. ALLEN: Elizabeth McGown? MS. MCGOWN: Elizabeth McGown, yes. MS. ALLEN: Mark Phillipy? CHAIR PHILLIPY: Phillipy, yes. MS. ALLEN: Maryanne Portoro? MS. PORTORO: Maryanne Portoro, yes. MS. ALLEN: Dr. Rabrich? DR. RABRICH: Rabrich, yes. MS. ALLEN: Dr. Redlener? MR. REDLENER: Redlener, yes. MS. ALLEN: David Simmons? MR. SIMMONS: David Simmons, yes. MS. ALLEN: Carla Simpson?
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	12/07/2022 – SEMSCO Meeting – Troy, N.Y. CHAIR PHILLIPY: Okay. Thank you. And Mr. Deavers, the final motion. MR. DEAVERS: The final motion is for Ridgewood. It is the same thing as the one we just did with Forest Hills where we're amending their the REMSCO's decision to go with the stipulation that they created. And just like the last one, if you say yes, it actually means yes and no means no again. And so with that, I will send it back to the chairman. CHAIR PHILLIPY: All right. Any discussion on the motion coming forward and seconded. Mr. Gandolfo? MR. GANDOLFO: Call the question, please. CHAIR PHILLIPY: Outstanding. Ms. Allen. MS. ALLEN: Steve Cady? MR. CADY: Steve Cady, yes.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. LEWIS: Al Lewis, yes. MS. ALLEN: William Masterson? MR. MASTERSON: William Masterson, yes. MS. ALLEN: Mike McEvoy? MR. MCEVOY: McEvoy, yes. MS. ALLEN: Elizabeth McGown? MS. MCGOWN: Elizabeth McGown, yes. MS. ALLEN: Mark Phillipy? CHAIR PHILLIPY: Phillipy, yes. MS. ALLEN: Maryanne Portoro? MS. PORTORO: Maryanne Portoro, yes. MS. ALLEN: Dr. Rabrich? DR. RABRICH: Rabrich, yes. MS. ALLEN: Dr. Redlener? MR. REDLENER: Redlener, yes. MS. ALLEN: David Simmons? MR. SIMMONS: David Simmons, yes. MS. ALLEN: Carla Simpson, yes.
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	12/07/2022 – SEMSCO Meeting – Troy, N.Y. CHAIR PHILLIPY: Okay. Thank you. And Mr. Deavers, the final motion. MR. DEAVERS: The final motion is for Ridgewood. It is the same thing as the one we just did with Forest Hills where we're amending their the REMSCO's decision to go with the stipulation that they created. And just like the last one, if you say yes, it actually means yes and no means no again. And so with that, I will send it back to the chairman. CHAIR PHILLIPY: All right. Any discussion on the motion coming forward and seconded. Mr. Gandolfo? MR. GANDOLFO: Call the question, please. CHAIR PHILLIPY: Outstanding. Ms. Allen. MS. ALLEN: Steve Cady? MR. CADY: Steve Cady, yes. MS. ALLEN: Dr. Crupi?	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. LEWIS: Al Lewis, yes. MS. ALLEN: William Masterson? MR. MASTERSON: William Masterson, yes. MS. ALLEN: Mike McEvoy? MR. MCEVOY: McEvoy, yes. MS. ALLEN: Elizabeth McGown? MS. MCGOWN: Elizabeth McGown, yes. MS. ALLEN: Mark Phillipy? CHAIR PHILLIPY: Phillipy, yes. MS. ALLEN: Maryanne Portoro? MS. PORTORO: Maryanne Portoro, yes. MS. ALLEN: Dr. Rabrich? DR. RABRICH: Rabrich, yes. MS. ALLEN: Dr. Redlener? MR. REDLENER: Redlener, yes. MS. ALLEN: David Simmons? MR. SIMMONS: David Simmons, yes. MS. ALLEN: Carla Simpson, yes. MS. SIMPSON: Carla Simpson, yes. MS. ALLEN: Christopher Smith?
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	12/07/2022 – SEMSCO Meeting – Troy, N.Y. CHAIR PHILLIPY: Okay. Thank you. And Mr. Deavers, the final motion. MR. DEAVERS: The final motion is for Ridgewood. It is the same thing as the one we just did with Forest Hills where we're amending their — the REMSCO's decision to go with the stipulation that they created. And just like the last one, if you say yes, it actually means yes and no means no again. And so with that, I will send it back to the chairman. CHAIR PHILLIPY: All right. Any discussion on the motion coming forward and seconded. Mr. Gandolfo? MR. GANDOLFO: Call the question, please. CHAIR PHILLIPY: Outstanding. Ms. Allen. MS. ALLEN: Steve Cady? MR. CADY: Steve Cady, yes. MS. ALLEN: Dr. Crupi? DR. CRUPI: Crupi, abstain.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. LEWIS: Al Lewis, yes. MS. ALLEN: William Masterson? MR. MASTERSON: William Masterson, yes. MS. ALLEN: Mike McEvoy? MR. MCEVOY: McEvoy, yes. MS. ALLEN: Elizabeth McGown? MS. MCGOWN: Elizabeth McGown, yes. MS. ALLEN: Mark Phillipy? CHAIR PHILLIPY: Phillipy, yes. MS. ALLEN: Maryanne Portoro? MS. PORTORO: Maryanne Portoro, yes. MS. ALLEN: Dr. Rabrich? DR. RABRICH: Rabrich, yes. MS. ALLEN: Dr. Redlener? MR. REDLENER: Redlener, yes. MS. ALLEN: David Simmons? MR. SIMMONS: David Simmons, yes. MS. ALLEN: Carla Simpson, yes. MS. ALLEN: Christopher Smith? MR. SMITH: Christopher Smith, yes.
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	12/07/2022 – SEMSCO Meeting – Troy, N.Y. CHAIR PHILLIPY: Okay. Thank you. And Mr. Deavers, the final motion. MR. DEAVERS: The final motion is for Ridgewood. It is the same thing as the one we just did with Forest Hills where we're amending their — the REMSCO's decision to go with the stipulation that they created. And just like the last one, if you say yes, it actually means yes and no means no again. And so with that, I will send it back to the chairman. CHAIR PHILLIPY: All right. Any discussion on the motion coming forward and seconded. Mr. Gandolfo? MR. GANDOLFO: Call the question, please. CHAIR PHILLIPY: Outstanding. Ms. Allen. MS. ALLEN: Steve Cady? MR. CADY: Steve Cady, yes. MS. ALLEN: Dr. Crupi? DR. CRUPI: Crupi, abstain. MS. ALLEN: Mark Deavers? MR. DEAVERS: Yes.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. LEWIS: Al Lewis, yes. MS. ALLEN: William Masterson? MR. MASTERSON: William Masterson, yes. MS. ALLEN: Mike McEvoy? MR. MCEVOY: McEvoy, yes. MS. ALLEN: Elizabeth McGown? MS. MCGOWN: Elizabeth McGown, yes. MS. ALLEN: Mark Phillipy? CHAIR PHILLIPY: Phillipy, yes. MS. ALLEN: Maryanne Portoro? MS. PORTORO: Maryanne Portoro, yes. MS. ALLEN: Dr. Rabrich? DR. RABRICH: Rabrich, yes. MS. ALLEN: Dr. Redlener? MR. REDLENER: Redlener, yes. MS. ALLEN: David Simmons? MR. SIMMONS: David Simmons, yes. MS. ALLEN: Carla Simpson, yes. MS. ALLEN: Carla Simpson, yes. MS. ALLEN: Christopher Smith? MR. SMITH: Christopher Smith, yes. MS. ALLEN: Chad Smith, yes.
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	12/07/2022 – SEMSCO Meeting – Troy, N.Y. CHAIR PHILLIPY: Okay. Thank you. And Mr. Deavers, the final motion. MR. DEAVERS: The final motion is for Ridgewood. It is the same thing as the one we just did with Forest Hills where we're amending their — the REMSCO's decision to go with the stipulation that they created. And just like the last one, if you say yes, it actually means yes and no means no again. And so with that, I will send it back to the chairman. CHAIR PHILLIPY: All right. Any discussion on the motion coming forward and seconded. Mr. Gandolfo? MR. GANDOLFO: Call the question, please. CHAIR PHILLIPY: Outstanding. Ms. Allen. MS. ALLEN: Steve Cady? MR. CADY: Steve Cady, yes. MS. ALLEN: Dr. Crupi? DR. CRUPI: Crupi, abstain. MS. ALLEN: Mark Deavers?	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. LEWIS: Al Lewis, yes. MS. ALLEN: William Masterson? MR. MASTERSON: William Masterson, yes. MS. ALLEN: Mike McEvoy? MR. MCEVOY: McEvoy, yes. MS. ALLEN: Elizabeth McGown? MS. MCGOWN: Elizabeth McGown, yes. MS. ALLEN: Mark Phillipy? CHAIR PHILLIPY: Phillipy, yes. MS. ALLEN: Maryanne Portoro? MS. PORTORO: Maryanne Portoro, yes. MS. ALLEN: Dr. Rabrich? DR. RABRICH: Rabrich, yes. MS. ALLEN: Dr. Redlener? MR. REDLENER: Redlener, yes. MS. ALLEN: David Simmons? MR. SIMMONS: David Simmons, yes. MS. ALLEN: Carla Simpson? MS. SIMPSON: Carla Simpson, yes. MS. ALLEN: Christopher Smith? MR. SMITH: Christopher Smith, yes. MS. ALLEN: Chad Smith?
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	12/07/2022 – SEMSCO Meeting – Troy, N.Y. CHAIR PHILLIPY: Okay. Thank you. And Mr. Deavers, the final motion. MR. DEAVERS: The final motion is for Ridgewood. It is the same thing as the one we just did with Forest Hills where we're amending their the REMSCO's decision to go with the stipulation that they created. And just like the last one, if you say yes, it actually means yes and no means no again. And so with that, I will send it back to the chairman. CHAIR PHILLIPY: All right. Any discussion on the motion coming forward and seconded. Mr. Gandolfo? MR. GANDOLFO: Call the question, please. CHAIR PHILLIPY: Outstanding. Ms. Allen. MS. ALLEN: Steve Cady? MR. CADY: Steve Cady, yes. MS. ALLEN: Dr. Crupi? DR. CRUPI: Crupi, abstain. MS. ALLEN: Mark Deavers? MR. DEAVERS: Yes.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25	12/07/2022 – SEMSCO Meeting – Troy, N.Y. MR. LEWIS: Al Lewis, yes. MS. ALLEN: William Masterson? MR. MASTERSON: William Masterson, yes. MS. ALLEN: Mike McEvoy? MR. MCEVOY: McEvoy, yes. MS. ALLEN: Elizabeth McGown? MS. MCGOWN: Elizabeth McGown, yes. MS. ALLEN: Mark Phillipy? CHAIR PHILLIPY: Phillipy, yes. MS. ALLEN: Maryanne Portoro? MS. PORTORO: Maryanne Portoro, yes. MS. ALLEN: Dr. Rabrich? DR. RABRICH: Rabrich, yes. MS. ALLEN: Dr. Redlener? MR. REDLENER: Redlener, yes. MS. ALLEN: David Simmons? MR. SIMMONS: David Simmons, yes. MS. ALLEN: Carla Simpson, yes. MS. ALLEN: Christopher Smith? MR. SMITH: Christopher Smith, yes. MS. ALLEN: Chad Smith; MR. SMITH: Chad Smith, yes.

800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.	800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.
1	12/07/2022 - SEMSCO Meeting - Troy, N.Y.	1	12/07/2022 - SEMSCO Meeting - Troy, N.Y.
2	MS. ALLEN: Jeffery Van Beveren?	2	operations and data collection and hospital.
3	MR. BEVEREN: Jeff Van Beveren, yes.	3	For the more detailed reader, a large
4	MS. ALLEN: And David Violante?	4	appendix that consists of New York State E.M.S.
5	MR. VIOLANTE: Violante, yes.	5	history, detailed reports from the sub-committees as
6	MS. ALLEN: Motion passes.	6	mentioned above, reference to County E.M.S. studies.
7	CHAIR: Thank you. Thank you everyone	7	There may be just some links for those studies. But
8	for your forbearance. You'll never have to deal with	8	you'll have those the survey questions and the tag
9	me again on this. All right. Mr. Deavers, anything	9	mission statement.
10	further from systems?	10	Actually, this week, SEMSCO week, a
11	MR. DEAVERS: We do have a committee	11	draft of the white paper will go to a volunteer
12	that's taking a look at C.O.N.s the process, what	12	that's offered to edit and review the materials.
13	C.O.N.s are, what we think they should be. You know,	13	From there, we'll come back to the subcommittee
14	hopefully in in February, we'll we'll have a	14	chairpersons, followed by the followed by the tag.
15	little bit more than a bunch of great ideas to talk	15	Seven, almost the end of this design a
16	about and there is so many ideas right now that	16	product is next on that agenda layout, graphics,
17	and a lot of great ideas.	17	photos, call outs, professional design. And it's
18	But you know, we are going to look at	18	anticipated and hoped that the tags report will come
19	the process making it easier. Maybe some	19	to this committee in February. And that's the end of
20	clarification so that we have to do this a little bit	20	my report. Thank you.
21	less and and come up with ways to have a	21	MR. DEAVERS: Does anybody have any
22	hopefully, really good functional system. And with	22	
23	that, I will turn it over to Mr. Lewis who is going	23	questions for Mr. Lewis? And does anybody have any
24		24	questions about anything else with the Systems
25	to report on the sustainability tag.	25	COMMITTEE?
23	MR. LEWIS: My goal is not to confuse	23	CHAIR PHILLIPY: Okay. All right,
	Page 117		Page 119
ARII@courtsten	o.com www.courtsteno.com	ARII@courtsten	no.com www.courtsteno.com
800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.	800.523.7887	10 7 2000 GFMGGO A CALID A TAIL I
		000.323.7007	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.
	•	1	
1	12/07/2022 – SEMSCO Meeting – Troy, N.Y.		12/07/2022 – SEMSCO Meeting – Troy, N.Y.
	12/07/2022 – SEMSCO Meeting – Troy, N.Y. you. It's my pleasure to report for Mike Banani who	1	12/07/2022 – SEMSCO Meeting – Troy, N.Y. thank you, Mr. Deavers. Mr. Lewis, you're back on
1 2	12/07/2022 – SEMSCO Meeting – Troy, N.Y.	1 2	12/07/2022 – SEMSCO Meeting – Troy, N.Y. thank you, Mr. Deavers. Mr. Lewis, you're back on for legislative.
1 2 3	12/07/2022 – SEMSCO Meeting – Troy, N.Y. you. It's my pleasure to report for Mike Banani who could not be here today. I'll read his statement so that we make sure it's in the minutes.	1 2 3	12/07/2022 – SEMSCO Meeting – Troy, N.Y. thank you, Mr. Deavers. Mr. Lewis, you're back on for legislative. MR. LEWIS: Thank you very much. Our
1 2 3 4	12/07/2022 – SEMSCO Meeting – Troy, N.Y. you. It's my pleasure to report for Mike Banani who could not be here today. I'll read his statement so that we make sure it's in the minutes. So just so you know, forty E.M.S.	1 2 3 4	12/07/2022 – SEMSCO Meeting – Troy, N.Y. thank you, Mr. Deavers. Mr. Lewis, you're back on for legislative. MR. LEWIS: Thank you very much. Our meeting was very productive. I must share that one
1 2 3 4 5	12/07/2022 – SEMSCO Meeting – Troy, N.Y. you. It's my pleasure to report for Mike Banani who could not be here today. I'll read his statement so that we make sure it's in the minutes. So just so you know, forty E.M.S. professionals have been working on this project for	1 2 3 4 5	12/07/2022 – SEMSCO Meeting – Troy, N.Y. thank you, Mr. Deavers. Mr. Lewis, you're back on for legislative. MR. LEWIS: Thank you very much. Our meeting was very productive. I must share that one of the things that we're going to discuss here a
1 2 3 4 5 6	12/07/2022 – SEMSCO Meeting – Troy, N.Y. you. It's my pleasure to report for Mike Banani who could not be here today. I'll read his statement so that we make sure it's in the minutes. So just so you know, forty E.M.S. professionals have been working on this project for almost a year now. And I'll share with you where	1 2 3 4 5 6	12/07/2022 – SEMSCO Meeting – Troy, N.Y. thank you, Mr. Deavers. Mr. Lewis, you're back on for legislative. MR. LEWIS: Thank you very much. Our meeting was very productive. I must share that one of the things that we're going to discuss here a little bit today is the open meetings law. I really
1 2 3 4 5 6 7	12/07/2022 – SEMSCO Meeting – Troy, N.Y. you. It's my pleasure to report for Mike Banani who could not be here today. I'll read his statement so that we make sure it's in the minutes. So just so you know, forty E.M.S. professionals have been working on this project for almost a year now. And I'll share with you where we've — where we've been somewhat and where we're	1 2 3 4 5	12/07/2022 – SEMSCO Meeting – Troy, N.Y. thank you, Mr. Deavers. Mr. Lewis, you're back on for legislative. MR. LEWIS: Thank you very much. Our meeting was very productive. I must share that one of the things that we're going to discuss here a little bit today is the open meetings law. I really need to ask Anne Smith to tee this up.
1 2 3 4 5 6 7 8	12/07/2022 – SEMSCO Meeting – Troy, N.Y. you. It's my pleasure to report for Mike Banani who could not be here today. I'll read his statement so that we make sure it's in the minutes. So just so you know, forty E.M.S. professionals have been working on this project for almost a year now. And I'll share with you where we've — where we've been somewhat and where we're hoping to go.	1 2 3 4 5 6 7	12/07/2022 – SEMSCO Meeting – Troy, N.Y. thank you, Mr. Deavers. Mr. Lewis, you're back on for legislative. MR. LEWIS: Thank you very much. Our meeting was very productive. I must share that one of the things that we're going to discuss here a little bit today is the open meetings law. I really need to ask Anne Smith to tee this up. She is the one that called me and
1 2 3 4 5 6 7	12/07/2022 – SEMSCO Meeting – Troy, N.Y. you. It's my pleasure to report for Mike Banani who could not be here today. I'll read his statement so that we make sure it's in the minutes. So just so you know, forty E.M.S. professionals have been working on this project for almost a year now. And I'll share with you where we've — where we've been somewhat and where we're hoping to go. E.M.S. sustainability tag continues to	1 2 3 4 5 6 7 8	12/07/2022 – SEMSCO Meeting – Troy, N.Y. thank you, Mr. Deavers. Mr. Lewis, you're back on for legislative. MR. LEWIS: Thank you very much. Our meeting was very productive. I must share that one of the things that we're going to discuss here a little bit today is the open meetings law. I really need to ask Anne Smith to tee this up. She is the one that called me and mentioned there are some issues with REMSCO getting
1 2 3 4 5 6 7 8 9	12/07/2022 – SEMSCO Meeting – Troy, N.Y. you. It's my pleasure to report for Mike Banani who could not be here today. I'll read his statement so that we make sure it's in the minutes. So just so you know, forty E.M.S. professionals have been working on this project for almost a year now. And I'll share with you where we've — where we've been somewhat and where we're hoping to go. E.M.S. sustainability tag continues to be active, the subcommittee chairman continues to	1 2 3 4 5 6 7 8 9	12/07/2022 – SEMSCO Meeting – Troy, N.Y. thank you, Mr. Deavers. Mr. Lewis, you're back on for legislative. MR. LEWIS: Thank you very much. Our meeting was very productive. I must share that one of the things that we're going to discuss here a little bit today is the open meetings law. I really need to ask Anne Smith to tee this up. She is the one that called me and mentioned there are some issues with REMSCO getting positions to the meetings. And she's thinking we may
1 2 3 4 5 6 7 8 9 10 11	12/07/2022 – SEMSCO Meeting – Troy, N.Y. you. It's my pleasure to report for Mike Banani who could not be here today. I'll read his statement so that we make sure it's in the minutes. So just so you know, forty E.M.S. professionals have been working on this project for almost a year now. And I'll share with you where we've — where we've been somewhat and where we're hoping to go. E.M.S. sustainability tag continues to be active, the subcommittee chairman continues to meet. And last Wednesday was our last meet on 12/01.	1 2 3 4 5 6 7 8 9 10 11	12/07/2022 – SEMSCO Meeting – Troy, N.Y. thank you, Mr. Deavers. Mr. Lewis, you're back on for legislative. MR. LEWIS: Thank you very much. Our meeting was very productive. I must share that one of the things that we're going to discuss here a little bit today is the open meetings law. I really need to ask Anne Smith to tee this up. She is the one that called me and mentioned there are some issues with REMSCO getting positions to the meetings. And she's thinking we may want to look at other options for that.
1 2 3 4 5 6 7 8 9 10 11 12	12/07/2022 – SEMSCO Meeting – Troy, N.Y. you. It's my pleasure to report for Mike Banani who could not be here today. I'll read his statement so that we make sure it's in the minutes. So just so you know, forty E.M.S. professionals have been working on this project for almost a year now. And I'll share with you where we've — where we've been somewhat and where we're hoping to go. E.M.S. sustainability tag continues to be active, the subcommittee chairman continues to meet. And last Wednesday was our last meet on 12/01. We currently have enough content. We thanks to	1 2 3 4 5 6 7 8 9 10 11 12 13	12/07/2022 – SEMSCO Meeting – Troy, N.Y. thank you, Mr. Deavers. Mr. Lewis, you're back on for legislative. MR. LEWIS: Thank you very much. Our meeting was very productive. I must share that one of the things that we're going to discuss here a little bit today is the open meetings law. I really need to ask Anne Smith to tee this up. She is the one that called me and mentioned there are some issues with REMSCO getting positions to the meetings. And she's thinking we may want to look at other options for that. So Anne, if you're Anne, if you'd
1 2 3 4 5 6 7 8 9 10 11 12 13 14	12/07/2022 – SEMSCO Meeting – Troy, N.Y. you. It's my pleasure to report for Mike Banani who could not be here today. I'll read his statement so that we make sure it's in the minutes. So just so you know, forty E.M.S. professionals have been working on this project for almost a year now. And I'll share with you where we've — where we've been somewhat and where we're hoping to go. E.M.S. sustainability tag continues to be active, the subcommittee chairman continues to meet. And last Wednesday was our last meet on 12/01. We currently have enough content. We — thanks to all of you and others, we have enough content to move	1 2 3 4 5 6 7 8 9 10 11	12/07/2022 – SEMSCO Meeting – Troy, N.Y. thank you, Mr. Deavers. Mr. Lewis, you're back on for legislative. MR. LEWIS: Thank you very much. Our meeting was very productive. I must share that one of the things that we're going to discuss here a little bit today is the open meetings law. I really need to ask Anne Smith to tee this up. She is the one that called me and mentioned there are some issues with REMSCO getting positions to the meetings. And she's thinking we may want to look at other options for that. So Anne, if you're Anne, if you'd come forward and just share your thoughts that you
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	12/07/2022 – SEMSCO Meeting – Troy, N.Y. you. It's my pleasure to report for Mike Banani who could not be here today. I'll read his statement so that we make sure it's in the minutes. So just so you know, forty E.M.S. professionals have been working on this project for almost a year now. And I'll share with you where we've — where we've been somewhat and where we're hoping to go. E.M.S. sustainability tag continues to be active, the subcommittee chairman continues to meet. And last Wednesday was our last meet on 12/01. We currently have enough content. We — thanks to all of you and others, we have enough content to move forward with this plan.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	12/07/2022 – SEMSCO Meeting – Troy, N.Y. thank you, Mr. Deavers. Mr. Lewis, you're back on for legislative. MR. LEWIS: Thank you very much. Our meeting was very productive. I must share that one of the things that we're going to discuss here a little bit today is the open meetings law. I really need to ask Anne Smith to tee this up. She is the one that called me and mentioned there are some issues with REMSCO getting positions to the meetings. And she's thinking we may want to look at other options for that. So Anne, if you're Anne, if you'd come forward and just share your thoughts that you gave us at the meeting.
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	12/07/2022 – SEMSCO Meeting – Troy, N.Y. you. It's my pleasure to report for Mike Banani who could not be here today. I'll read his statement so that we make sure it's in the minutes. So just so you know, forty E.M.S. professionals have been working on this project for almost a year now. And I'll share with you where we've — where we've been somewhat and where we're hoping to go. E.M.S. sustainability tag continues to be active, the subcommittee chairman continues to meet. And last Wednesday was our last meet on 12/01. We currently have enough content. We thanks to all of you and others, we have enough content to move forward with this plan. Subcommittee chairperson group is	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	12/07/2022 – SEMSCO Meeting – Troy, N.Y. thank you, Mr. Deavers. Mr. Lewis, you're back on for legislative. MR. LEWIS: Thank you very much. Our meeting was very productive. I must share that one of the things that we're going to discuss here a little bit today is the open meetings law. I really need to ask Anne Smith to tee this up. She is the one that called me and mentioned there are some issues with REMSCO getting positions to the meetings. And she's thinking we may want to look at other options for that. So Anne, if you're Anne, if you'd come forward and just share your thoughts that you gave us at the meeting. MS. SMITH: Thank you, everyone. I am
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	12/07/2022 – SEMSCO Meeting – Troy, N.Y. you. It's my pleasure to report for Mike Banani who could not be here today. I'll read his statement so that we make sure it's in the minutes. So just so you know, forty E.M.S. professionals have been working on this project for almost a year now. And I'll share with you where we've — where we've been somewhat and where we're hoping to go. E.M.S. sustainability tag continues to be active, the subcommittee chairman continues to meet. And last Wednesday was our last meet on 12/01. We currently have enough content. We — thanks to all of you and others, we have enough content to move forward with this plan. Subcommittee chairperson group is currently writing the front end of the white paper to	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	12/07/2022 – SEMSCO Meeting – Troy, N.Y. thank you, Mr. Deavers. Mr. Lewis, you're back on for legislative. MR. LEWIS: Thank you very much. Our meeting was very productive. I must share that one of the things that we're going to discuss here a little bit today is the open meetings law. I really need to ask Anne Smith to tee this up. She is the one that called me and mentioned there are some issues with REMSCO getting positions to the meetings. And she's thinking we may want to look at other options for that. So Anne, if you're Anne, if you'd come forward and just share your thoughts that you gave us at the meeting. MS. SMITH: Thank you, everyone. I am Anne Smith. I'm the North Country E.M.S. Program
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	12/07/2022 – SEMSCO Meeting – Troy, N.Y. you. It's my pleasure to report for Mike Banani who could not be here today. I'll read his statement so that we make sure it's in the minutes. So just so you know, forty E.M.S. professionals have been working on this project for almost a year now. And I'll share with you where we've — where we've been somewhat and where we're hoping to go. E.M.S. sustainability tag continues to be active, the subcommittee chairman continues to meet. And last Wednesday was our last meet on 12/01. We currently have enough content. We thanks to all of you and others, we have enough content to move forward with this plan. Subcommittee chairperson group is currently writing the front end of the white paper to ensure that a reader or audience is able to obtain a	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	12/07/2022 – SEMSCO Meeting – Troy, N.Y. thank you, Mr. Deavers. Mr. Lewis, you're back on for legislative. MR. LEWIS: Thank you very much. Our meeting was very productive. I must share that one of the things that we're going to discuss here a little bit today is the open meetings law. I really need to ask Anne Smith to tee this up. She is the one that called me and mentioned there are some issues with REMSCO getting positions to the meetings. And she's thinking we may want to look at other options for that. So Anne, if you're Anne, if you'd come forward and just share your thoughts that you gave us at the meeting. MS. SMITH: Thank you, everyone. I am Anne Smith. I'm the North Country E.M.S. Program Agency Director covering North Country and the
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	12/07/2022 – SEMSCO Meeting – Troy, N.Y. you. It's my pleasure to report for Mike Banani who could not be here today. I'll read his statement so that we make sure it's in the minutes. So just so you know, forty E.M.S. professionals have been working on this project for almost a year now. And I'll share with you where we've — where we've been somewhat and where we're hoping to go. E.M.S. sustainability tag continues to be active, the subcommittee chairman continues to meet. And last Wednesday was our last meet on 12/01. We currently have enough content. We thanks to all of you and others, we have enough content to move forward with this plan. Subcommittee chairperson group is currently writing the front end of the white paper to ensure that a reader or audience is able to obtain a thorough understanding of the state of E.M.S. by	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	12/07/2022 – SEMSCO Meeting – Troy, N.Y. thank you, Mr. Deavers. Mr. Lewis, you're back on for legislative. MR. LEWIS: Thank you very much. Our meeting was very productive. I must share that one of the things that we're going to discuss here a little bit today is the open meetings law. I really need to ask Anne Smith to tee this up. She is the one that called me and mentioned there are some issues with REMSCO getting positions to the meetings. And she's thinking we may want to look at other options for that. So Anne, if you're Anne, if you'd come forward and just share your thoughts that you gave us at the meeting. MS. SMITH: Thank you, everyone. I am Anne Smith. I'm the North Country E.M.S. Program Agency Director covering North Country and the Mountain Lakes area. Both are eight very rural
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	12/07/2022 – SEMSCO Meeting – Troy, N.Y. you. It's my pleasure to report for Mike Banani who could not be here today. I'll read his statement so that we make sure it's in the minutes. So just so you know, forty E.M.S. professionals have been working on this project for almost a year now. And I'll share with you where we've — where we've been somewhat and where we're hoping to go. E.M.S. sustainability tag continues to be active, the subcommittee chairman continues to meet. And last Wednesday was our last meet on 12/01. We currently have enough content. We thanks to all of you and others, we have enough content to move forward with this plan. Subcommittee chairperson group is currently writing the front end of the white paper to ensure that a reader or audience is able to obtain a thorough understanding of the state of E.M.S. by reading a minimal number of pages.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	12/07/2022 – SEMSCO Meeting – Troy, N.Y. thank you, Mr. Deavers. Mr. Lewis, you're back on for legislative. MR. LEWIS: Thank you very much. Our meeting was very productive. I must share that one of the things that we're going to discuss here a little bit today is the open meetings law. I really need to ask Anne Smith to tee this up. She is the one that called me and mentioned there are some issues with REMSCO getting positions to the meetings. And she's thinking we may want to look at other options for that. So Anne, if you're Anne, if you'd come forward and just share your thoughts that you gave us at the meeting. MS. SMITH: Thank you, everyone. I am Anne Smith. I'm the North Country E.M.S. Program Agency Director covering North Country and the Mountain Lakes area. Both are eight very rural counties, southern Canada as they say.
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	12/07/2022 – SEMSCO Meeting – Troy, N.Y. you. It's my pleasure to report for Mike Banani who could not be here today. I'll read his statement so that we make sure it's in the minutes. So just so you know, forty E.M.S. professionals have been working on this project for almost a year now. And I'll share with you where we've — where we've been somewhat and where we're hoping to go. E.M.S. sustainability tag continues to be active, the subcommittee chairman continues to meet. And last Wednesday was our last meet on 12/01. We currently have enough content. We thanks to all of you and others, we have enough content to move forward with this plan. Subcommittee chairperson group is currently writing the front end of the white paper to ensure that a reader or audience is able to obtain a thorough understanding of the state of E.M.S. by reading a minimal number of pages. Currently, the white paper consists of	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	12/07/2022 – SEMSCO Meeting – Troy, N.Y. thank you, Mr. Deavers. Mr. Lewis, you're back on for legislative. MR. LEWIS: Thank you very much. Our meeting was very productive. I must share that one of the things that we're going to discuss here a little bit today is the open meetings law. I really need to ask Anne Smith to tee this up. She is the one that called me and mentioned there are some issues with REMSCO getting positions to the meetings. And she's thinking we may want to look at other options for that. So Anne, if you're Anne, if you'd come forward and just share your thoughts that you gave us at the meeting. MS. SMITH: Thank you, everyone. I am Anne Smith. I'm the North Country E.M.S. Program Agency Director covering North Country and the Mountain Lakes area. Both are eight very rural counties, southern Canada as they say. A lot of our physicians reached out to
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	12/07/2022 – SEMSCO Meeting – Troy, N.Y. you. It's my pleasure to report for Mike Banani who could not be here today. I'll read his statement so that we make sure it's in the minutes. So just so you know, forty E.M.S. professionals have been working on this project for almost a year now. And I'll share with you where we've — where we've been somewhat and where we're hoping to go. E.M.S. sustainability tag continues to be active, the subcommittee chairman continues to meet. And last Wednesday was our last meet on 12/01. We currently have enough content. We — thanks to all of you and others, we have enough content to move forward with this plan. Subcommittee chairperson group is currently writing the front end of the white paper to ensure that a reader or audience is able to obtain a thorough understanding of the state of E.M.S. by reading a minimal number of pages. Currently, the white paper consists of the following, an introduction, executive summary —	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	12/07/2022 – SEMSCO Meeting – Troy, N.Y. thank you, Mr. Deavers. Mr. Lewis, you're back on for legislative. MR. LEWIS: Thank you very much. Our meeting was very productive. I must share that one of the things that we're going to discuss here a little bit today is the open meetings law. I really need to ask Anne Smith to tee this up. She is the one that called me and mentioned there are some issues with REMSCO getting positions to the meetings. And she's thinking we may want to look at other options for that. So Anne, if you're Anne, if you'd come forward and just share your thoughts that you gave us at the meeting. MS. SMITH: Thank you, everyone. I am Anne Smith. I'm the North Country E.M.S. Program Agency Director covering North Country and the Mountain Lakes area. Both are eight very rural counties, southern Canada as they say. A lot of our physicians reached out to me regarding the challenges that they had finding the
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	12/07/2022 – SEMSCO Meeting – Troy, N.Y. you. It's my pleasure to report for Mike Banani who could not be here today. I'll read his statement so that we make sure it's in the minutes. So just so you know, forty E.M.S. professionals have been working on this project for almost a year now. And I'll share with you where we've — where we've been somewhat and where we're hoping to go. E.M.S. sustainability tag continues to be active, the subcommittee chairman continues to meet. And last Wednesday was our last meet on 12/01. We currently have enough content. We — thanks to all of you and others, we have enough content to move forward with this plan. Subcommittee chairperson group is currently writing the front end of the white paper to ensure that a reader or audience is able to obtain a thorough understanding of the state of E.M.S. by reading a minimal number of pages. Currently, the white paper consists of the following, an introduction, executive summary — summary and recommendations background, which	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	thank you, Mr. Deavers. Mr. Lewis, you're back on for legislative. MR. LEWIS: Thank you very much. Our meeting was very productive. I must share that one of the things that we're going to discuss here a little bit today is the open meetings law. I really need to ask Anne Smith to tee this up. She is the one that called me and mentioned there are some issues with REMSCO getting positions to the meetings. And she's thinking we may want to look at other options for that. So Anne, if you're Anne, if you'd come forward and just share your thoughts that you gave us at the meeting. MS. SMITH: Thank you, everyone. I am Anne Smith. I'm the North Country E.M.S. Program Agency Director covering North Country and the Mountain Lakes area. Both are eight very rural counties, southern Canada as they say. A lot of our physicians reached out to me regarding the challenges that they had finding the time to be able to make the travel distance to
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	12/07/2022 – SEMSCO Meeting – Troy, N.Y. you. It's my pleasure to report for Mike Banani who could not be here today. I'll read his statement so that we make sure it's in the minutes. So just so you know, forty E.M.S. professionals have been working on this project for almost a year now. And I'll share with you where we've — where we've been somewhat and where we're hoping to go. E.M.S. sustainability tag continues to be active, the subcommittee chairman continues to meet. And last Wednesday was our last meet on 12/01. We currently have enough content. We — thanks to all of you and others, we have enough content to move forward with this plan. Subcommittee chairperson group is currently writing the front end of the white paper to ensure that a reader or audience is able to obtain a thorough understanding of the state of E.M.S. by reading a minimal number of pages. Currently, the white paper consists of the following, an introduction, executive summary — summary and recommendations background, which consists of overview of the following topics.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	thank you, Mr. Deavers. Mr. Lewis, you're back on for legislative. MR. LEWIS: Thank you very much. Our meeting was very productive. I must share that one of the things that we're going to discuss here a little bit today is the open meetings law. I really need to ask Anne Smith to tee this up. She is the one that called me and mentioned there are some issues with REMSCO getting positions to the meetings. And she's thinking we may want to look at other options for that. So Anne, if you're Anne, if you'd come forward and just share your thoughts that you gave us at the meeting. MS. SMITH: Thank you, everyone. I am Anne Smith. I'm the North Country E.M.S. Program Agency Director covering North Country and the Mountain Lakes area. Both are eight very rural counties, southern Canada as they say. A lot of our physicians reached out to me regarding the challenges that they had finding the time to be able to make the travel distance to meetings, once the executive order ended, and one of
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	12/07/2022 – SEMSCO Meeting – Troy, N.Y. you. It's my pleasure to report for Mike Banani who could not be here today. I'll read his statement so that we make sure it's in the minutes. So just so you know, forty E.M.S. professionals have been working on this project for almost a year now. And I'll share with you where we've — where we've been somewhat and where we're hoping to go. E.M.S. sustainability tag continues to be active, the subcommittee chairman continues to meet. And last Wednesday was our last meet on 12/01. We currently have enough content. We — thanks to all of you and others, we have enough content to move forward with this plan. Subcommittee chairperson group is currently writing the front end of the white paper to ensure that a reader or audience is able to obtain a thorough understanding of the state of E.M.S. by reading a minimal number of pages. Currently, the white paper consists of the following, an introduction, executive summary — summary and recommendations background, which consists of overview of the following topics. Government funding, staffing, education, agency	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	thank you, Mr. Deavers. Mr. Lewis, you're back on for legislative. MR. LEWIS: Thank you very much. Our meeting was very productive. I must share that one of the things that we're going to discuss here a little bit today is the open meetings law. I really need to ask Anne Smith to tee this up. She is the one that called me and mentioned there are some issues with REMSCO getting positions to the meetings. And she's thinking we may want to look at other options for that. So Anne, if you're Anne, if you'd come forward and just share your thoughts that you gave us at the meeting. MS. SMITH: Thank you, everyone. I am Anne Smith. I'm the North Country E.M.S. Program Agency Director covering North Country and the Mountain Lakes area. Both are eight very rural counties, southern Canada as they say. A lot of our physicians reached out to me regarding the challenges that they had finding the time to be able to make the travel distance to meetings, once the executive order ended, and one of the things that we found during the executive order
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	12/07/2022 – SEMSCO Meeting – Troy, N.Y. you. It's my pleasure to report for Mike Banani who could not be here today. I'll read his statement so that we make sure it's in the minutes. So just so you know, forty E.M.S. professionals have been working on this project for almost a year now. And I'll share with you where we've — where we've been somewhat and where we're hoping to go. E.M.S. sustainability tag continues to be active, the subcommittee chairman continues to meet. And last Wednesday was our last meet on 12/01. We currently have enough content. We — thanks to all of you and others, we have enough content to move forward with this plan. Subcommittee chairperson group is currently writing the front end of the white paper to ensure that a reader or audience is able to obtain a thorough understanding of the state of E.M.S. by reading a minimal number of pages. Currently, the white paper consists of the following, an introduction, executive summary — summary and recommendations background, which consists of overview of the following topics.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	thank you, Mr. Deavers. Mr. Lewis, you're back on for legislative. MR. LEWIS: Thank you very much. Our meeting was very productive. I must share that one of the things that we're going to discuss here a little bit today is the open meetings law. I really need to ask Anne Smith to tee this up. She is the one that called me and mentioned there are some issues with REMSCO getting positions to the meetings. And she's thinking we may want to look at other options for that. So Anne, if you're Anne, if you'd come forward and just share your thoughts that you gave us at the meeting. MS. SMITH: Thank you, everyone. I am Anne Smith. I'm the North Country E.M.S. Program Agency Director covering North Country and the Mountain Lakes area. Both are eight very rural counties, southern Canada as they say. A lot of our physicians reached out to me regarding the challenges that they had finding the time to be able to make the travel distance to meetings, once the executive order ended, and one of

800.523.7887	12-7-2022, SEMSCO	Associated Reporters Int'l., Inc.	800.523.7887	12-7-2022, SEMSCO	Associated Reporters Int'l., Inc.
1	12/07/2022 – SEMSCO Meetin	ng – Troy, N.Y.	1	12/07/2022 – SEMSCO Me	eting – Troy, N.Y.
2	is we had a lot more participation	of physicians who	2	that.	
3	could end their shift, get you kn	ow, to their	3	They have a huge wo	rkload. They truly
4	office, get on the meetings, be inve	olved, give us	4	don't have a lot of time to be dr	iving four hours.
5	some good input and even be invo	lved in projects.	5	And I'm wondering if there's so	=
6	So you know, that was v		6	help that.	C
7	especially during the during thro	-	7	So a committee has b	een formed. Jeff
8	throughout the pandemic. So we s	-	8	Kroll will share it. And Smith	
9	the executive order, ran hybrid me		9	Deavers and Tim Kelly. They'l	*
10	would have, you know, a place that		10	suggested thoughts and bring b	
11	the public with a few of us there.		11	February for just for discussi	_
12	joined us remotely with their came		12	a big deal and to change this la	
13	were required to have two-way vo		13	bigger deal.	F,
14	order to participate.		14	So we would like to it	f SEMSCO approves
15	With the ending of the ex	recutive	15	their what they're bringing ba	
16	order, it changed that we would ha		16	ask the bureau attorneys to look	
17	on site in that one location in which		17	suggestions on I'm not sure w	
18	difficulty meeting not only for the		18	this law but I'm wondering if th	
19	REMSCO resulting in a delayed C		19	interim thing we can do to mak	
20	with that said, in the advances in t		20	_	e this happen to make
21	everything we learned during COV		21	less pressure on these doctors.	
			22	We need them. We a	
22	discussion on if this was unique to			And we need to see if there's ar	
23	it was across the state, and the con		23	help solve this problem. Comn	nents on on the
24	meeting was it was across the state		24	topic?	3.6 11.1
25	So we were going to sma	II or form a	25	CHAIR PHILLIPY:	: Maryanne, did you
		Page 121			Page 123
ARII@courtsten	no.com	www.courtsteno.com	ARII@courtsten	o.com	www.courtsteno.com
800.523.7887	12-7-2022, SEMSCO	Associated Reporters Int'l., Inc.	800.523.7887	12-7-2022, SEMSCO	Associated Reporters Int'l., Inc.
1	12/07/2022 – SEMSCO Meetin	ng – Troy, N.Y.	1	12/07/2022 – SEMSCO Me	eting – Troy, N.Y.
2	small workgroup and look at some	of our other	2	have a comment? Okay. Your	mic was on?
3	councils in the Department of Hea	lth and see if this	3	MR. LEWIS: Okay	So the second topic
4	is a shared issue. And whether we	can make	4	for just a moment as we discuss	sed at our meeting
5	recommendations to maybe amend	l open meetings law to	5	yesterday also, the funding for	Nurses Across
6	allow hybrid meetings to occur.		6	America, which is really great.	That two-and-a-half
7	So we did also recognize	that there is	7	million dollars was funded in th	ne 2021 budget to help
8	the ability for multiple meeting loo	cations, as long	8	with tuition for the for nurses	s, I believe it's
9	as they're all open to the public, ar	nd advertised and	9	new students wanting to partici	pate in the nursing
10	meeting all the other regulatory, be	ut that does take	10	program.	
11	a lot of manpower, time and bands	width to be able to	11	It was suggested we le	ook at the
12	arrange that.		12	opportunity of adding paramed	ics to that legislation.
13	So I look forward to wor	king with all	13	I think it's a great idea. I was n	ot aware of this -
14	the other groups as well as the con	nmittee on this.	14	- this fun that was out there.	
15	Thank you.		15	So we're going to be a	sking questions
16	MR. LEWIS: Thank yo	ou, Anne. As we	16	to see if there's any opportunity	
17	know, this legislation for the open		17	or for maybe somebody to spon	
18	written some like thirty years ag		18	can't advocate for that, though,	
19	all know, the world has changed p		19	So we're going to investigate th	
20	dramatically since then.	•	20	back to you in February.	1.0 -1
21	And then, of course, CO	VID-19 turned	21	The last thing, the t	he 2023 year
22	us upside down. So I think what h		22	will be interesting. I think we w	
23	of COVID, physicians got pretty c		23	activity about E.M.S. legislation	
24	having to drive two miles I mean		24	wonderful and I hope I hope	
25			25	I hope we can work our way th	
•	rural REMSCO's for meetings and	i i can understand	23	I HODE WE CALL WOLK OILL WAV III	rough it and and
	rural REMSCO's for meetings and	i i can understand	23	Thope we can work our way in	rough it and and
	rural REMSCO's for meetings and	Page 122	23	Thope we can work our way in	Page 124

800.523.7887 12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 800.523.7887 12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 1 12/07/2022 - SEMSCO Meeting - Troy, N.Y. 1 12/07/2022 - SEMSCO Meeting - Troy, N.Y. 2 provide good quality information to these bills and 2 blood glucose on stroke and T.I. patients for your 3 3 hopefully they'll get passed. That's all I have. If agency. 4 you have any questions, then I'll answer them. 4 Now, we don't care what you actually 5 CHAIR PHILLIPY: All right. Any 5 come up with in terms of how well or what you 6 questions for Mr. Lewis, legislative? All right. 6 perceive to be well or not well, the agency did, we 7 Hearing none. Mr. Knoell, safety? 7 want to know how good the manual and Quickstart 8 MR. KNOELL: I'll be brief. We 8 guides are. And so these are things that we would 9 9 continue to work on the provider resiliency project. like you to try and report back on, it will truly be 10 10 Carl posed some questions to the committee yesterday as easy, as I understand it, as logging in. 11 that we will take back to review in January and 11 Pressing a button to get the report 12 12 hopefully have some answers to those questions for and looking at the data. The thing you will have to 13 our next meeting in February. 13 do a little bit of work on is creating the run chart, 14 And then we also plan to work 14 which was in the earlier presentation we showed and 15 15 on Boardable. collectively with training and Ed on the management 16 of escalation tactics, and dealing with mental health 16 We can help you with that. We will make ourselves available, should anybody need to do 17 patients, hopefully introduce some -- not reinvent 17 18 that as well. So this is our ask to then look at the wheel but have some information in the past that 18 19 we can get this into education for our new providers 19 that. And let us know how well these things are. 20 2.0 that are going to be coming into the field. End of This is not just our manual and guide, it is 21 21 report. everybody's and so we want to be inclusive with this CHAIR PHILLIPY: All right. Thank 22 22 and we want it to be everybody's collectively. 23 you, Mr. Knoell. Anyone have anything for Andrew on 23 So what will you get out of this? An 2.4 safety? Quality Metrics, Mr. Violante? 24 idea of how the data can work for you, what you can 25 MR. VIOLANTE: Thank you, Mr. Chair. 25 get from the data, what's available, and this is then Page 125 Page 127 ARII@courtsteno.com www.courtsteno.com ARII@courtsteno.com www.courtsteno.com 800.523.7887 12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 800.523.7887 12-7-2022, SEMSCO Associated Reporters Int'l., Inc. $12/07/2022-SEMSCO\ Meeting-Troy,\ N.Y.$ 1 1 12/07/2022 - SEMSCO Meeting - Troy, N.Y. 2 Was -- was there anybody here that didn't make it to 2 the what to measure moving forward. We have about 3 the SEMAC earlier? Anybody? Bueller? No? Okay. 3 twenty other metrics we are looking at that are 4 Δ You all remember what I said then. I'll just nationally, I'm going to say, approved. 5 5 reiterate a couple of points and in interest of time, I suppose metrics that vetted is a --6 6 I really want to give a huge shout out to the quality is a probably a better word for it by number of 7 7 metrics committee, folks did a fantabulous job agencies of what are the things that we can look at. 8 creating a draft Q.I. manual -- Quickstart guide and 8 And so this is -- this -- the next piece of where 9 presentation that -- that we have presented earlier, 9 quality metrics goes is to get good feedback on the 10 all of these things are up on Boardable for you to 10 manual, see if it works, what doesn't work, fix it, 11 see. 11 approve all of that, and then start moving forward And I would like to thank the D.I. 12 12 with measures that every agency can have at their 13 13 team for all the data that they crunched last minute fingertips, delivered at the push of a button into 14 for us so that we can get things in to be approved to 14 their in bin on a weekly, by weekly, by monthly, 15 present here today, and to have up on Boardable. All 15 whatever basis you want. And then start with a plan 16 16 of those things are sort of the how to measure do, act cycle, and improve quality of the 17 quality assurance at the agency level and that's kind 17 organization. 18 of what we would like everybody here to do. 18 So that is my report. Again, thanks 19 So I am passing this voluntold for a 19 to the committee, the I.T. team, and all the work on 20 beta study for February. We want every physician on 20 this. It'll all be on Boardable within the next day 21 21 SEMAC Program Agency and SEMSCO member or their or so. And you'll hear more from us. And that's the 22 22 designee to try this process with their home agency. end of my report. Unless there's any questions. 23 23 The D.I. team and us we'll give you a log on to image CHAIR PHILLIPY: Does anyone have 24 trend, template written in video instructions and we 24 anything for Mr. Violante or quality metrics? All 25 25 want you to use the guide and the manual to look at right. Gentleman's work, sir, thank you very much Page 126 Page 128

800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.	800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.
1	12/07/2022 - SEMSCO Meeting - Troy, N.Y.	1	12/07/2022 - SEMSCO Meeting - Troy, N.Y.
2	and for your team, well done.	2	just speak briefly about the Diversity Equity and
3	MR. VIOLANTE: Thank you.	3	Inclusion Technical Advisory Group. Dr. Rabrich had
4	CHAIR PHILLIPY: And it's exactly what	4	to leave. Excuse me. Dr. Rabrich had to leave and
5	we were hoping to accomplish between that and the	5	Jared Kuchner was not able to be with us today, but
6	the updated Q.A. manual. Definitely met your	6	just kind of a report.
7	deliverables for this. So thank you very much. Well	7	They are working with the Bureau to
8	done. E.M.S. innovation, Mr. Haag?	8	finalize their survey that we're hoping to send out
9	MR. HAAG: Thank you, Mr. Chair. I'll	9	so we can gather some information. There may
10	be quick. We gave our hour back to systems for	10	actually be a couple of quick tweaks to that after
11	for their work with the C.O.N. We did meet virtually	11	some discussion this week. They'll gain some more
12	on Thursday awaiting Director Greenberg and Steve	12	information even than we had originally planned.
13	Kroell to do a little bit more work on the	13	We're also looking for a little bit
14	telemedicine guidance document.	14	more diverse group in the technical advisory group on
15	You already heard about executive	15	diversity. Seeing is right now it is representative
16	order four that's been extended. Unknown how long	16	of the two individual people who are there, Dr.
17	that's going to remain for for staffing and health	17	Rabrich and Mr. Kushner. So we do have some new
18	care for some E.M.S. providers who continue to do	18	members that the director has looked to get.
19	some work within the hospitals.	19	I have recruited a young man from
20	We had a bit of a lengthy discussion	20	Rochester, who many of you may know as Terry Taylor,
21	that consumed most of our meeting around community	21	Captain Terry Taylor from Rochester Fire Department,
22	paramedicine or mobile integrated health care and the	22	definitely is interested in representative of the
23	work that we're going to do on that in 2023. And we	23	kind of diversity we're looking for.
24	decided that we're going to work to come up with what	24	But also some other folks that the
25	a definition of what mobile integrated healthcare and	25	director has been kind enough to get. So we are
	- Dama 120		
	Page 129		Page 131
ARII@courtsteno	o.com www.courtsteno.com	ARII@courtste	no.com www.courtsteno.com
ARII@courtsteno 800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.	_	no.com www.courtsteno.com 12-7-2022, SEMSCO Associated Reporters Int'l., Inc.
ŭ.		_	
800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.	800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.
800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y.	800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y.
800.523.7887 1 2	$12\text{-}7\text{-}2022, SEMSCO \qquad \text{Associated Reporters Int'l., Inc.} \\ 12/07/2022 - SEMSCO \ Meeting-Troy, \ N.Y. \\ community \ paramedicine \ is.$	800.523.7887 1 2	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. looking for inclusiveness in this group. So looking
800.523.7887 1 2 3	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. community paramedicine is. We've been talking about it for years, it's time that we define it. So we're going to work	800.523.7887 1 2 3	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. looking for inclusiveness in this group. So looking for folks who, for lack of a better term, don't look
800.523.7887 1 2 3 4	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. community paramedicine is. We've been talking about it for years, it's time that we define it. So we're going to work on that in 2023 and maybe even define what a	800.523.7887 1 2 3 4	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. looking for inclusiveness in this group. So looking for folks who, for lack of a better term, don't look like me to represent on this committee. So please contact Dr. Rabrich and
800.523.7887 1 2 3 4 5	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. community paramedicine is. We've been talking about it for years, it's time that we define it. So we're going to work on that in 2023 and maybe even define what a certified, if you will, or licensed whatever that	800.523.7887 1 2 3 4 5	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. looking for inclusiveness in this group. So looking for folks who, for lack of a better term, don't look like me to represent on this committee. So please contact Dr. Rabrich and Jared Kushner or myself or Dr. McEvoy after July
800.523.7887 1 2 3 4 5 6 7	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. community paramedicine is. We've been talking about it for years, it's time that we define it. So we're going to work on that in 2023 and maybe even define what a certified, if you will, or licensed whatever that term ends up happening to be, community paramedicine	800.523.7887 1 2 3 4 5 6 7	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. looking for inclusiveness in this group. So looking for folks who, for lack of a better term, don't look like me to represent on this committee. So please contact Dr. Rabrich and Jared Kushner or myself or Dr. McEvoy after July January 1st and I'll see about getting folks on that
800.523.7887 1 2 3 4 5 6 7 8	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. community paramedicine is. We've been talking about it for years, it's time that we define it. So we're going to work on that in 2023 and maybe even define what a certified, if you will, or licensed whatever that term ends up happening to be, community paramedicine community paramedic or mobile integrated health	800.523.7887 1 2 3 4 5 6	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. looking for inclusiveness in this group. So looking for folks who, for lack of a better term, don't look like me to represent on this committee. So please contact Dr. Rabrich and Jared Kushner or myself or Dr. McEvoy after July January 1st and I'll see about getting folks on that technical advisory group. We would like to see that
800.523.7887 1 2 3 4 5 6 7 8 9	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. community paramedicine is. We've been talking about it for years, it's time that we define it. So we're going to work on that in 2023 and maybe even define what a certified, if you will, or licensed whatever that term ends up happening to be, community paramedicine community paramedic or mobile integrated health care practitioner, whatever the verbiage is, provider	800.523.7887 1 2 3 4 5 6 7 8 9	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. looking for inclusiveness in this group. So looking for folks who, for lack of a better term, don't look like me to represent on this committee. So please contact Dr. Rabrich and Jared Kushner or myself or Dr. McEvoy after July January 1st and I'll see about getting folks on that technical advisory group. We would like to see that move forward. I think it's an important topic. It
800.523.7887 1 2 3 4 5 6 7 8 9 10	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. community paramedicine is. We've been talking about it for years, it's time that we define it. So we're going to work on that in 2023 and maybe even define what a certified, if you will, or licensed whatever that term ends up happening to be, community paramedicine community paramedic or mobile integrated health care practitioner, whatever the verbiage is, provider is New York State.	800.523.7887 1 2 3 4 5 6 7 8 9 10	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. looking for inclusiveness in this group. So looking for folks who, for lack of a better term, don't look like me to represent on this committee. So please contact Dr. Rabrich and Jared Kushner or myself or Dr. McEvoy after July January 1st and I'll see about getting folks on that technical advisory group. We would like to see that move forward. I think it's an important topic. It certainly was near and dear to the commissioner's
800.523.7887 1 2 3 4 5 6 7 8 9 10 11	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. community paramedicine is. We've been talking about it for years, it's time that we define it. So we're going to work on that in 2023 and maybe even define what a certified, if you will, or licensed whatever that term ends up happening to be, community paramedicine – community paramedic or mobile integrated health care practitioner, whatever the verbiage is, provider is New York State. We keep talking about wanting to get	800.523.7887 1 2 3 4 5 6 7 8 9 10 11	12-7-2022, SEMSCO Meeting – Troy, N.Y. looking for inclusiveness in this group. So looking for folks who, for lack of a better term, don't look like me to represent on this committee. So please contact Dr. Rabrich and Jared Kushner or myself or Dr. McEvoy after July January 1st and I'll see about getting folks on that technical advisory group. We would like to see that move forward. I think it's an important topic. It certainly was near and dear to the commissioner's heart and a lot of the folks at the Department of
800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12	12-7-2022, SEMSCO Meeting — Troy, N.Y. 12/07/2022 — SEMSCO Meeting — Troy, N.Y. community paramedicine is. We've been talking about it for years, it's time that we define it. So we're going to work on that in 2023 and maybe even define what a certified, if you will, or licensed whatever that term ends up happening to be, community paramedicine community paramedic or mobile integrated health care practitioner, whatever the verbiage is, provider is New York State. We keep talking about wanting to get this into legislation or regulation, get funding for	800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12	12-7-2022, SEMSCO Meeting – Troy, N.Y. looking for inclusiveness in this group. So looking for folks who, for lack of a better term, don't look like me to represent on this committee. So please contact Dr. Rabrich and Jared Kushner or myself or Dr. McEvoy after July January 1st and I'll see about getting folks on that technical advisory group. We would like to see that move forward. I think it's an important topic. It certainly was near and dear to the commissioner's heart and a lot of the folks at the Department of Health right now.
800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. community paramedicine is. We've been talking about it for years, it's time that we define it. So we're going to work on that in 2023 and maybe even define what a certified, if you will, or licensed whatever that term ends up happening to be, community paramedicine – community paramedic or mobile integrated health care practitioner, whatever the verbiage is, provider is New York State. We keep talking about wanting to get this into legislation or regulation, get funding for it, what payers are going to pay for. We can't do	800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13	12-7-2022, SEMSCO Meeting – Troy, N.Y. looking for inclusiveness in this group. So looking for folks who, for lack of a better term, don't look like me to represent on this committee. So please contact Dr. Rabrich and Jared Kushner or myself or Dr. McEvoy after July – January 1st and I'll see about getting folks on that technical advisory group. We would like to see that move forward. I think it's an important topic. It certainly was near and dear to the commissioner's heart and a lot of the folks at the Department of Health right now. So health care equity is a very hot
800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. community paramedicine is. We've been talking about it for years, it's time that we define it. So we're going to work on that in 2023 and maybe even define what a certified, if you will, or licensed whatever that term ends up happening to be, community paramedicine community paramedic or mobile integrated health care practitioner, whatever the verbiage is, provider is New York State. We keep talking about wanting to get this into legislation or regulation, get funding for it, what payers are going to pay for. We can't do that without a definition. So we are going to define	800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14	12-7-2022, SEMSCO Meeting – Troy, N.Y. looking for inclusiveness in this group. So looking for folks who, for lack of a better term, don't look like me to represent on this committee. So please contact Dr. Rabrich and Jared Kushner or myself or Dr. McEvoy after July January 1st and I'll see about getting folks on that technical advisory group. We would like to see that move forward. I think it's an important topic. It certainly was near and dear to the commissioner's heart and a lot of the folks at the Department of Health right now. So health care equity is a very hot topic, and we need to move on this. Moving on E.M.S.
800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	12-7-2022, SEMSCO Meeting – Troy, N.Y. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. community paramedicine is. We've been talking about it for years, it's time that we define it. So we're going to work on that in 2023 and maybe even define what a certified, if you will, or licensed whatever that term ends up happening to be, community paramedicine community paramedic or mobile integrated health care practitioner, whatever the verbiage is, provider is New York State. We keep talking about wanting to get this into legislation or regulation, get funding for it, what payers are going to pay for. We can't do that without a definition. So we are going to define that first. That's going to be step one of these	800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	12-7-2022, SEMSCO Meeting – Troy, N.Y. looking for inclusiveness in this group. So looking for folks who, for lack of a better term, don't look like me to represent on this committee. So please contact Dr. Rabrich and Jared Kushner or myself or Dr. McEvoy after July January 1st and I'll see about getting folks on that technical advisory group. We would like to see that move forward. I think it's an important topic. It certainly was near and dear to the commissioner's heart and a lot of the folks at the Department of Health right now. So health care equity is a very hot topic, and we need to move on this. Moving on E.M.S. for children, Chief Eisenhower.
800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	12-7-2022, SEMSCO Meeting – Troy, N.Y. community paramedicine is. We've been talking about it for years, it's time that we define it. So we're going to work on that in 2023 and maybe even define what a certified, if you will, or licensed whatever that term ends up happening to be, community paramedicine community paramedic or mobile integrated health care practitioner, whatever the verbiage is, provider is New York State. We keep talking about wanting to get this into legislation or regulation, get funding for it, what payers are going to pay for. We can't do that without a definition. So we are going to define that first. That's going to be step one of these processes.	800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	12-7-2022, SEMSCO Meeting – Troy, N.Y. looking for inclusiveness in this group. So looking for folks who, for lack of a better term, don't look like me to represent on this committee. So please contact Dr. Rabrich and Jared Kushner or myself or Dr. McEvoy after July January 1st and I'll see about getting folks on that technical advisory group. We would like to see that move forward. I think it's an important topic. It certainly was near and dear to the commissioner's heart and a lot of the folks at the Department of Health right now. So health care equity is a very hot topic, and we need to move on this. Moving on E.M.S. for children, Chief Eisenhower. MS. EISENHOWER: Hello. So Dr. Cooper
800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	12-7-2022, SEMSCO Meeting – Troy, N.Y. community paramedicine is. We've been talking about it for years, it's time that we define it. So we're going to work on that in 2023 and maybe even define what a certified, if you will, or licensed whatever that term ends up happening to be, community paramedicine community paramedic or mobile integrated health care practitioner, whatever the verbiage is, provider is New York State. We keep talking about wanting to get this into legislation or regulation, get funding for it, what payers are going to pay for. We can't do that without a definition. So we are going to define that first. That's going to be step one of these processes. We also discussed a little bit about	800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	12-7-2022, SEMSCO Meeting – Troy, N.Y. looking for inclusiveness in this group. So looking for folks who, for lack of a better term, don't look like me to represent on this committee. So please contact Dr. Rabrich and Jared Kushner or myself or Dr. McEvoy after July January 1st and I'll see about getting folks on that technical advisory group. We would like to see that move forward. I think it's an important topic. It certainly was near and dear to the commissioner's heart and a lot of the folks at the Department of Health right now. So health care equity is a very hot topic, and we need to move on this. Moving on E.M.S. for children, Chief Eisenhower. MS. EISENHOWER: Hello. So Dr. Cooper had to leave to get back to the city. So I'm giving
800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	12-7-2022, SEMSCO Meeting – Troy, N.Y. community paramedicine is. We've been talking about it for years, it's time that we define it. So we're going to work on that in 2023 and maybe even define what a certified, if you will, or licensed whatever that term ends up happening to be, community paramedicine community paramedic or mobile integrated health care practitioner, whatever the verbiage is, provider is New York State. We keep talking about wanting to get this into legislation or regulation, get funding for it, what payers are going to pay for. We can't do that without a definition. So we are going to define that first. That's going to be step one of these processes. We also discussed a little bit about E.M.S. providers doing R.S.V. testing. It's a simple	800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	12-7-2022, SEMSCO Meeting – Troy, N.Y. looking for inclusiveness in this group. So looking for folks who, for lack of a better term, don't look like me to represent on this committee. So please contact Dr. Rabrich and Jared Kushner or myself or Dr. McEvoy after July January 1st and I'll see about getting folks on that technical advisory group. We would like to see that move forward. I think it's an important topic. It certainly was near and dear to the commissioner's heart and a lot of the folks at the Department of Health right now. So health care equity is a very hot topic, and we need to move on this. Moving on E.M.S. for children, Chief Eisenhower. MS. EISENHOWER: Hello. So Dr. Cooper had to leave to get back to the city. So I'm giving his reports and then also my part of the report. So
800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	12-7-2022, SEMSCO Meeting — Troy, N.Y. community paramedicine is. We've been talking about it for years, it's time that we define it. So we're going to work on that in 2023 and maybe even define what a certified, if you will, or licensed whatever that term ends up happening to be, community paramedicine community paramedic or mobile integrated health care practitioner, whatever the verbiage is, provider is New York State. We keep talking about wanting to get this into legislation or regulation, get funding for it, what payers are going to pay for. We can't do that without a definition. So we are going to define that first. That's going to be step one of these processes. We also discussed a little bit about E.M.S. providers doing R.S.V. testing. It's a simple nasal swab. Unfortunately, it is not that one of	800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	12-7-2022, SEMSCO Meeting — Troy, N.Y. looking for inclusiveness in this group. So looking for folks who, for lack of a better term, don't look like me to represent on this committee. So please contact Dr. Rabrich and Jared Kushner or myself or Dr. McEvoy after July — January 1st and I'll see about getting folks on that technical advisory group. We would like to see that move forward. I think it's an important topic. It certainly was near and dear to the commissioner's heart and a lot of the folks at the Department of Health right now. So health care equity is a very hot topic, and we need to move on this. Moving on E.M.S. for children, Chief Eisenhower. MS. EISENHOWER: Hello. So Dr. Cooper had to leave to get back to the city. So I'm giving his reports and then also my part of the report. So as you may have heard throughout the meetings
800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	12-7-2022, SEMSCO Meeting — Troy, N.Y. community paramedicine is. We've been talking about it for years, it's time that we define it. So we're going to work on that in 2023 and maybe even define what a certified, if you will, or licensed whatever that term ends up happening to be, community paramedicine — community paramedic or mobile integrated health care practitioner, whatever the verbiage is, provider is New York State. We keep talking about wanting to get this into legislation or regulation, get funding for it, what payers are going to pay for. We can't do that without a definition. So we are going to define that first. That's going to be step one of these processes. We also discussed a little bit about E.M.S. providers doing R.S.V. testing. It's a simple nasal swab. Unfortunately, it is not that one of those approved checkboxes on a CLIA waiver. So	800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	12-7-2022, SEMSCO Meeting – Troy, N.Y. looking for inclusiveness in this group. So looking for folks who, for lack of a better term, don't look like me to represent on this committee. So please contact Dr. Rabrich and Jared Kushner or myself or Dr. McEvoy after July January 1st and I'll see about getting folks on that technical advisory group. We would like to see that move forward. I think it's an important topic. It certainly was near and dear to the commissioner's heart and a lot of the folks at the Department of Health right now. So health care equity is a very hot topic, and we need to move on this. Moving on E.M.S. for children, Chief Eisenhower. MS. EISENHOWER: Hello. So Dr. Cooper had to leave to get back to the city. So I'm giving his reports and then also my part of the report. So as you may have heard throughout the meetings yesterday, and today, we are going to do some work on
800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	12-7-2022, SEMSCO Meeting — Troy, N.Y. community paramedicine is. We've been talking about it for years, it's time that we define it. So we're going to work on that in 2023 and maybe even define what a certified, if you will, or licensed whatever that term ends up happening to be, community paramedicine community paramedic or mobile integrated health care practitioner, whatever the verbiage is, provider is New York State. We keep talking about wanting to get this into legislation or regulation, get funding for it, what payers are going to pay for. We can't do that without a definition. So we are going to define that first. That's going to be step one of these processes. We also discussed a little bit about E.M.S. providers doing R.S.V. testing. It's a simple nasal swab. Unfortunately, it is not that one of	800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	12-7-2022, SEMSCO Meeting – Troy, N.Y. looking for inclusiveness in this group. So looking for folks who, for lack of a better term, don't look like me to represent on this committee. So please contact Dr. Rabrich and Jared Kushner or myself or Dr. McEvoy after July January 1st and I'll see about getting folks on that technical advisory group. We would like to see that move forward. I think it's an important topic. It certainly was near and dear to the commissioner's heart and a lot of the folks at the Department of Health right now. So health care equity is a very hot topic, and we need to move on this. Moving on E.M.S. for children, Chief Eisenhower. MS. EISENHOWER: Hello. So Dr. Cooper had to leave to get back to the city. So I'm giving his reports and then also my part of the report. So as you may have heard throughout the meetings yesterday, and today, we are going to do some work on educating E.M.S. providers on pediatric agitation and
800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	12-7-2022, SEMSCO Meeting — Troy, N.Y. community paramedicine is. We've been talking about it for years, it's time that we define it. So we're going to work on that in 2023 and maybe even define what a certified, if you will, or licensed whatever that term ends up happening to be, community paramedicine — community paramedic or mobile integrated health care practitioner, whatever the verbiage is, provider is New York State. We keep talking about wanting to get this into legislation or regulation, get funding for it, what payers are going to pay for. We can't do that without a definition. So we are going to define that first. That's going to be step one of these processes. We also discussed a little bit about E.M.S. providers doing R.S.V. testing. It's a simple nasal swab. Unfortunately, it is not that one of those approved checkboxes on a CLIA waiver. So	800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	12-7-2022, SEMSCO Meeting – Troy, N.Y. looking for inclusiveness in this group. So looking for folks who, for lack of a better term, don't look like me to represent on this committee. So please contact Dr. Rabrich and Jared Kushner or myself or Dr. McEvoy after July January 1st and I'll see about getting folks on that technical advisory group. We would like to see that move forward. I think it's an important topic. It certainly was near and dear to the commissioner's heart and a lot of the folks at the Department of Health right now. So health care equity is a very hot topic, and we need to move on this. Moving on E.M.S. for children, Chief Eisenhower. MS. EISENHOWER: Hello. So Dr. Cooper had to leave to get back to the city. So I'm giving his reports and then also my part of the report. So as you may have heard throughout the meetings yesterday, and today, we are going to do some work on
800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	12-7-2022, SEMSCO Meeting — Troy, N.Y. community paramedicine is. We've been talking about it for years, it's time that we define it. So we're going to work on that in 2023 and maybe even define what a certified, if you will, or licensed whatever that term ends up happening to be, community paramedicine community paramedic or mobile integrated health care practitioner, whatever the verbiage is, provider is New York State. We keep talking about wanting to get this into legislation or regulation, get funding for it, what payers are going to pay for. We can't do that without a definition. So we are going to define that first. That's going to be step one of these processes. We also discussed a little bit about E.M.S. providers doing R.S.V. testing. It's a simple nasal swab. Unfortunately, it is not that one of those approved checkboxes on a CLIA waiver. So there's discussion about that, more to follow as that	800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	12-7-2022, SEMSCO Meeting – Troy, N.Y. looking for inclusiveness in this group. So looking for folks who, for lack of a better term, don't look like me to represent on this committee. So please contact Dr. Rabrich and Jared Kushner or myself or Dr. McEvoy after July January 1st and I'll see about getting folks on that technical advisory group. We would like to see that move forward. I think it's an important topic. It certainly was near and dear to the commissioner's heart and a lot of the folks at the Department of Health right now. So health care equity is a very hot topic, and we need to move on this. Moving on E.M.S. for children, Chief Eisenhower. MS. EISENHOWER: Hello. So Dr. Cooper had to leave to get back to the city. So I'm giving his reports and then also my part of the report. So as you may have heard throughout the meetings yesterday, and today, we are going to do some work on educating E.M.S. providers on pediatric agitation and
800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	12-7-2022, SEMSCO Meeting — Troy, N.Y. community paramedicine is. We've been talking about it for years, it's time that we define it. So we're going to work on that in 2023 and maybe even define what a certified, if you will, or licensed whatever that term ends up happening to be, community paramedicine community paramedic or mobile integrated health care practitioner, whatever the verbiage is, provider is New York State. We keep talking about wanting to get this into legislation or regulation, get funding for it, what payers are going to pay for. We can't do that without a definition. So we are going to define that first. That's going to be step one of these processes. We also discussed a little bit about E.M.S. providers doing R.S.V. testing. It's a simple nasal swab. Unfortunately, it is not that one of those approved checkboxes on a CLIA waiver. So there's discussion about that, more to follow as that may happen to develop. That's the end of my report	800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	12-7-2022, SEMSCO Meeting – Troy, N.Y. looking for inclusiveness in this group. So looking for folks who, for lack of a better term, don't look like me to represent on this committee. So please contact Dr. Rabrich and Jared Kushner or myself or Dr. McEvoy after July January 1st and I'll see about getting folks on that technical advisory group. We would like to see that move forward. I think it's an important topic. It certainly was near and dear to the commissioner's heart and a lot of the folks at the Department of Health right now. So health care equity is a very hot topic, and we need to move on this. Moving on E.M.S. for children, Chief Eisenhower. MS. EISENHOWER: Hello. So Dr. Cooper had to leave to get back to the city. So I'm giving his reports and then also my part of the report. So as you may have heard throughout the meetings yesterday, and today, we are going to do some work on educating E.M.S. providers on pediatric agitation and mental health, both in children and adolescents.
800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	12-7-2022, SEMSCO Meeting — Troy, N.Y. community paramedicine is. We've been talking about it for years, it's time that we define it. So we're going to work on that in 2023 and maybe even define what a certified, if you will, or licensed whatever that term ends up happening to be, community paramedicine community paramedic or mobile integrated health care practitioner, whatever the verbiage is, provider is New York State. We keep talking about wanting to get this into legislation or regulation, get funding for it, what payers are going to pay for. We can't do that without a definition. So we are going to define that first. That's going to be step one of these processes. We also discussed a little bit about E.M.S. providers doing R.S.V. testing. It's a simple nasal swab. Unfortunately, it is not that one of those approved checkboxes on a CLIA waiver. So there's discussion about that, more to follow as that may happen to develop. That's the end of my report pending any questions.	800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	12-7-2022, SEMSCO Meeting – Troy, N.Y. looking for inclusiveness in this group. So looking for folks who, for lack of a better term, don't look like me to represent on this committee. So please contact Dr. Rabrich and Jared Kushner or myself or Dr. McEvoy after July January 1st and I'll see about getting folks on that technical advisory group. We would like to see that move forward. I think it's an important topic. It certainly was near and dear to the commissioner's heart and a lot of the folks at the Department of Health right now. So health care equity is a very hot topic, and we need to move on this. Moving on E.M.S. for children, Chief Eisenhower. MS. EISENHOWER: Hello. So Dr. Cooper had to leave to get back to the city. So I'm giving his reports and then also my part of the report. So as you may have heard throughout the meetings yesterday, and today, we are going to do some work on educating E.M.S. providers on pediatric agitation and mental health, both in children and adolescents. Some of that will be general education
800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	12-7-2022, SEMSCO Meeting – Troy, N.Y. community paramedicine is. We've been talking about it for years, it's time that we define it. So we're going to work on that in 2023 and maybe even define what a certified, if you will, or licensed whatever that term ends up happening to be, community paramedicine community paramedic or mobile integrated health care practitioner, whatever the verbiage is, provider is New York State. We keep talking about wanting to get this into legislation or regulation, get funding for it, what payers are going to pay for. We can't do that without a definition. So we are going to define that first. That's going to be step one of these processes. We also discussed a little bit about E.M.S. providers doing R.S.V. testing. It's a simple nasal swab. Unfortunately, it is not that one of those approved checkboxes on a CLIA waiver. So there's discussion about that, more to follow as that may happen to develop. That's the end of my report pending any questions. CHAIR PHILLIPY: All right. Anyone	800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24	12-7-2022, SEMSCO Meeting – Troy, N.Y. looking for inclusiveness in this group. So looking for folks who, for lack of a better term, don't look like me to represent on this committee. So please contact Dr. Rabrich and Jared Kushner or myself or Dr. McEvoy after July January 1st and I'll see about getting folks on that technical advisory group. We would like to see that move forward. I think it's an important topic. It certainly was near and dear to the commissioner's heart and a lot of the folks at the Department of Health right now. So health care equity is a very hot topic, and we need to move on this. Moving on E.M.S. for children, Chief Eisenhower. MS. EISENHOWER: Hello. So Dr. Cooper had to leave to get back to the city. So I'm giving his reports and then also my part of the report. So as you may have heard throughout the meetings yesterday, and today, we are going to do some work on educating E.M.S. providers on pediatric agitation and mental health, both in children and adolescents. Some of that will be general education on the protocol itself and what exactly do these

800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.	800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.
1	12/07/2022 – SEMSCO Meeting – Troy, N.Y.	1	12/07/2022 – SEMSCO Meeting – Troy, N.Y.
2	that, certainly, de-escalation will be one of the	2	stakeholders in different parts of the department,
3	topics and I know the safety committee discussed that	3	including hospitals, to make sure that everything is
4	as one of their larger topics and Andrew Knoell was	4	covered and all interests are represented, so that we
5	kind enough to agree to join us so that there was	5	only have to do it once.
6	some crossover between our groups.	6	So hopefully, I'm going to send out an
7	And certainly this is a larger issue	7	email this week to hopefully get those meetings
8	and concern across the United States specifically for	8	underway because there are some criteria for the
9	E.M.S.C., but ASAP and E.N.A. and all of the letter	9	American College of Surgeons and trauma certification
10	groups are also involved in working on this. As Dr.	10	that go into effect next September. So hopefully,
11	Cooper mentioned earlier, ASAP put out in their	11	that will be underway soon having those meetings.
12	November newsletter, some highlights on the	12	That's all.
13	E.M.S.C.E.I.I.C. pediatric agitation Toolkit,	13	CHAIR PHILLIPY: Okay. Thank you.
14	including one of their infographics.	14	MS. EISENHOWER: Thank you.
15	So you can find that either there if	15	CHAIR PHILLIPY: And anyone have
16	you're a member of ASAP or you can go right to the	16	anything for Chief Eisenhower or E.M.S.C.? All
17	E.I.I.C. website and access that entire toolkit,	17	right. Dr Director Greenberg, I see you kept
18	which is comprised of a variety of topics, podcasts,	18	doing it to me, so I'm doing it to you. Do you have
19	videos, infographics, et cetera, including evidence	19	anything for STAC?
20	based research on the topic, and we hope to avail	20	MR. GREENBERG: STAC, no. Nothing
21	ourselves of those resources for the for the	21	more than what I reported on before.
22	education components so we don't have to reinvent the	22	CHAIR PHILLIPY: Very well, okay.
23	wheel.	23	It's on the agenda. So I bring it up. Any old
24	So if you are interested, please let	24	business to bring before the Council? Ms. Hamilton?
25	me or Dr. Cooper know and we'll be happy to invite	25	MS. MCGOWN: Just a very quick for
	in or 211 cooper mich and well of happy to milit		material of the control of the contr
	Page 133		Page 135
ARII@courtsten	o.com www.courtsteno.com	ARII@courtste	no.com www.courtsteno.com
ARII@courtsten 800.523.7887	to.com www.courtsteno.com 12-7-2022, SEMSCO Associated Reporters Int'l., Inc.		no.com www.courtsteno.com 12-7-2022, SEMSCO Associated Reporters Int'l., Inc.
800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.	800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc.
800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. $12/07/2022 - SEMSCO \; Meeting - Troy, N.Y.$	800.523.7887	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. $12/07/2022 - SEMSCO \; Meeting - Troy, N.Y.$
800.523.7887 1 2	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. you to join our happy little group. In addition to	800.523.7887 1 2	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. transparency. What was the final vote on the second
800.523.7887 1 2 3	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. you to join our happy little group. In addition to that, I know that we were working with STAC on some	800.523.7887 1 2 3	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. transparency. What was the final vote on the second vice chair?
800.523.7887 1 2 3 4	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. you to join our happy little group. In addition to that, I know that we were working with STAC on some work on the new peds triage guidelines, which maybe	800.523.7887 1 2 3 4	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. transparency. What was the final vote on the second vice chair? CHAIR PHILLIPY: Mr. Haag, I believe
800.523.7887 1 2 3 4 5	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. you to join our happy little group. In addition to that, I know that we were working with STAC on some work on the new peds triage guidelines, which maybe necessarily aren't new guidelines themselves, but	800.523.7887 1 2 3 4 5	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. transparency. What was the final vote on the second vice chair? CHAIR PHILLIPY: Mr. Haag, I believe you had the numbers, correct?
800.523.7887 1 2 3 4 5 6	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. you to join our happy little group. In addition to that, I know that we were working with STAC on some work on the new peds triage guidelines, which maybe necessarily aren't new guidelines themselves, but they're presented a little bit differently and I hope	800.523.7887 1 2 3 4 5 6	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. transparency. What was the final vote on the second vice chair? CHAIR PHILLIPY: Mr. Haag, I believe you had the numbers, correct? MR. HAAG: It was fifteen to thirteen.
800.523.7887 1 2 3 4 5 6 7	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. you to join our happy little group. In addition to that, I know that we were working with STAC on some work on the new peds triage guidelines, which maybe necessarily aren't new guidelines themselves, but they're presented a little bit differently and I hope that we have a meeting in that group set up prior to	800.523.7887 1 2 3 4 5 6 7	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. transparency. What was the final vote on the second vice chair? CHAIR PHILLIPY: Mr. Haag, I believe you had the numbers, correct? MR. HAAG: It was fifteen to thirteen. MS. MCGOWN: Thank you.
800.523.7887 1 2 3 4 5 6 7 8	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. you to join our happy little group. In addition to that, I know that we were working with STAC on some work on the new peds triage guidelines, which maybe necessarily aren't new guidelines themselves, but they're presented a little bit differently and I hope that we have a meeting in that group set up prior to our next E.M.S.C. meeting in the next few weeks. We	800.523.7887 1 2 3 4 5 6 7 8	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. transparency. What was the final vote on the second vice chair? CHAIR PHILLIPY: Mr. Haag, I believe you had the numbers, correct? MR. HAAG: It was fifteen to thirteen. MS. MCGOWN: Thank you. CHAIR PHILLIPY: Yes, ma'am. Anything
800.523.7887 1 2 3 4 5 6 7 8 9	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. you to join our happy little group. In addition to that, I know that we were working with STAC on some work on the new peds triage guidelines, which maybe necessarily aren't new guidelines themselves, but they're presented a little bit differently and I hope that we have a meeting in that group set up prior to our next E.M.S.C. meeting in the next few weeks. We also, at our last meeting, discussed updating some of	800.523.7887 1 2 3 4 5 6 7 8 9	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. transparency. What was the final vote on the second vice chair? CHAIR PHILLIPY: Mr. Haag, I believe you had the numbers, correct? MR. HAAG: It was fifteen to thirteen. MS. MCGOWN: Thank you. CHAIR PHILLIPY: Yes, ma'am. Anything else on the old business? Any new business?
800.523.7887 1 2 3 4 5 6 7 8 9 10	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. you to join our happy little group. In addition to that, I know that we were working with STAC on some work on the new peds triage guidelines, which maybe necessarily aren't new guidelines themselves, but they're presented a little bit differently and I hope that we have a meeting in that group set up prior to our next E.M.S.C. meeting in the next few weeks. We also, at our last meeting, discussed updating some of our previous E.M.S.C. documents.	800.523.7887 1 2 3 4 5 6 7 8 9 10	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. transparency. What was the final vote on the second vice chair? CHAIR PHILLIPY: Mr. Haag, I believe you had the numbers, correct? MR. HAAG: It was fifteen to thirteen. MS. MCGOWN: Thank you. CHAIR PHILLIPY: Yes, ma'am. Anything else on the old business? Any new business? MR. MCEVOY: I'll just say a couple of
800.523.7887 1 2 3 4 5 6 7 8 9 10 11	12-7-2022, SEMSCO Meeting – Troy, N.Y. you to join our happy little group. In addition to that, I know that we were working with STAC on some work on the new peds triage guidelines, which maybe necessarily aren't new guidelines themselves, but they're presented a little bit differently and I hope that we have a meeting in that group set up prior to our next E.M.S.C. meeting in the next few weeks. We also, at our last meeting, discussed updating some of our previous E.M.S.C. documents. So we're working on those things like	800.523.7887 1 2 3 4 5 6 7 8 9 10 11	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. transparency. What was the final vote on the second vice chair? CHAIR PHILLIPY: Mr. Haag, I believe you had the numbers, correct? MR. HAAG: It was fifteen to thirteen. MS. MCGOWN: Thank you. CHAIR PHILLIPY: Yes, ma'am. Anything else on the old business? Any new business? MR. MCEVOY: I'll just say a couple of quick things, if that's okay.
800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12	12-7-2022, SEMSCO Meeting – Troy, N.Y. you to join our happy little group. In addition to that, I know that we were working with STAC on some work on the new peds triage guidelines, which maybe necessarily aren't new guidelines themselves, but they're presented a little bit differently and I hope that we have a meeting in that group set up prior to our next E.M.S.C. meeting in the next few weeks. We also, at our last meeting, discussed updating some of our previous E.M.S.C. documents. So we're working on those things like the pediatric triangle, updating that. I think the	800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. transparency. What was the final vote on the second vice chair? CHAIR PHILLIPY: Mr. Haag, I believe you had the numbers, correct? MR. HAAG: It was fifteen to thirteen. MS. MCGOWN: Thank you. CHAIR PHILLIPY: Yes, ma'am. Anything else on the old business? Any new business? MR. MCEVOY: I'll just say a couple of quick things, if that's okay. CHAIR PHILLIPY: Dr. McEvoy, yes.
800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13	12-7-2022, SEMSCO Meeting – Troy, N.Y. you to join our happy little group. In addition to that, I know that we were working with STAC on some work on the new peds triage guidelines, which maybe necessarily aren't new guidelines themselves, but they're presented a little bit differently and I hope that we have a meeting in that group set up prior to our next E.M.S.C. meeting in the next few weeks. We also, at our last meeting, discussed updating some of our previous E.M.S.C. documents. So we're working on those things like the pediatric triangle, updating that. I think the last iteration was 2016 and some guidelines have	800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. transparency. What was the final vote on the second vice chair? CHAIR PHILLIPY: Mr. Haag, I believe you had the numbers, correct? MR. HAAG: It was fifteen to thirteen. MS. MCGOWN: Thank you. CHAIR PHILLIPY: Yes, ma'am. Anything else on the old business? Any new business? MR. MCEVOY: I'll just say a couple of quick things, if that's okay. CHAIR PHILLIPY: Dr. McEvoy, yes. MR. MCEVOY: Since I'll take over as
800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14	12-7-2022, SEMSCO Meeting – Troy, N.Y. you to join our happy little group. In addition to that, I know that we were working with STAC on some work on the new peds triage guidelines, which maybe necessarily aren't new guidelines themselves, but they're presented a little bit differently and I hope that we have a meeting in that group set up prior to our next E.M.S.C. meeting in the next few weeks. We also, at our last meeting, discussed updating some of our previous E.M.S.C. documents. So we're working on those things like the pediatric triangle, updating that. I think the last iteration was 2016 and some guidelines have come out since so much thanks to Dr. Vanderyak and	800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. transparency. What was the final vote on the second vice chair? CHAIR PHILLIPY: Mr. Haag, I believe you had the numbers, correct? MR. HAAG: It was fifteen to thirteen. MS. MCGOWN: Thank you. CHAIR PHILLIPY: Yes, ma'am. Anything else on the old business? Any new business? MR. MCEVOY: I'll just say a couple of quick things, if that's okay. CHAIR PHILLIPY: Dr. McEvoy, yes. MR. MCEVOY: Since I'll take over as Chair in January, I just want to mention that there
800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	12-7-2022, SEMSCO Meeting – Troy, N.Y. you to join our happy little group. In addition to that, I know that we were working with STAC on some work on the new peds triage guidelines, which maybe necessarily aren't new guidelines themselves, but they're presented a little bit differently and I hope that we have a meeting in that group set up prior to our next E.M.S.C. meeting in the next few weeks. We also, at our last meeting, discussed updating some of our previous E.M.S.C. documents. So we're working on those things like the pediatric triangle, updating that. I think the last iteration was 2016 and some guidelines have come out since so much thanks to Dr. Vanderyak and Sharon Shermanto for kind of jumping on that.	800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. transparency. What was the final vote on the second vice chair? CHAIR PHILLIPY: Mr. Haag, I believe you had the numbers, correct? MR. HAAG: It was fifteen to thirteen. MS. MCGOWN: Thank you. CHAIR PHILLIPY: Yes, ma'am. Anything else on the old business? Any new business? MR. MCEVOY: I'll just say a couple of quick things, if that's okay. CHAIR PHILLIPY: Dr. McEvoy, yes. MR. MCEVOY: Since I'll take over as Chair in January, I just want to mention that there are — if you look at the list of committees, each
800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	12-7-2022, SEMSCO Meeting – Troy, N.Y. you to join our happy little group. In addition to that, I know that we were working with STAC on some work on the new peds triage guidelines, which maybe necessarily aren't new guidelines themselves, but they're presented a little bit differently and I hope that we have a meeting in that group set up prior to our next E.M.S.C. meeting in the next few weeks. We also, at our last meeting, discussed updating some of our previous E.M.S.C. documents. So we're working on those things like the pediatric triangle, updating that. I think the last iteration was 2016 and some guidelines have come out since so much thanks to Dr. Vanderyak and Sharon Shermanto for kind of jumping on that. And then we're also updating our	800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. transparency. What was the final vote on the second vice chair? CHAIR PHILLIPY: Mr. Haag, I believe you had the numbers, correct? MR. HAAG: It was fifteen to thirteen. MS. MCGOWN: Thank you. CHAIR PHILLIPY: Yes, ma'am. Anything else on the old business? Any new business? MR. MCEVOY: I'll just say a couple of quick things, if that's okay. CHAIR PHILLIPY: Dr. McEvoy, yes. MR. MCEVOY: Since I'll take over as Chair in January, I just want to mention that there are — if you look at the list of committees, each committee has to have fifty percent SEMSCO members on
800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	12-7-2022, SEMSCO Meeting – Troy, N.Y. you to join our happy little group. In addition to that, I know that we were working with STAC on some work on the new peds triage guidelines, which maybe necessarily aren't new guidelines themselves, but they're presented a little bit differently and I hope that we have a meeting in that group set up prior to our next E.M.S.C. meeting in the next few weeks. We also, at our last meeting, discussed updating some of our previous E.M.S.C. documents. So we're working on those things like the pediatric triangle, updating that. I think the last iteration was 2016 and some guidelines have come out since so much thanks to Dr. Vanderyak and Sharon Shermanto for kind of jumping on that. And then we're also updating our hospital guidelines because some regulation has	800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. transparency. What was the final vote on the second vice chair? CHAIR PHILLIPY: Mr. Haag, I believe you had the numbers, correct? MR. HAAG: It was fifteen to thirteen. MS. MCGOWN: Thank you. CHAIR PHILLIPY: Yes, ma'am. Anything else on the old business? Any new business? MR. MCEVOY: I'll just say a couple of quick things, if that's okay. CHAIR PHILLIPY: Dr. McEvoy, yes. MR. MCEVOY: Since I'll take over as Chair in January, I just want to mention that there are — if you look at the list of committees, each committee has to have fifty percent SEMSCO members on it and so that puts the number of them out of
800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	12-7-2022, SEMSCO Meeting – Troy, N.Y. you to join our happy little group. In addition to that, I know that we were working with STAC on some work on the new peds triage guidelines, which maybe necessarily aren't new guidelines themselves, but they're presented a little bit differently and I hope that we have a meeting in that group set up prior to our next E.M.S.C. meeting in the next few weeks. We also, at our last meeting, discussed updating some of our previous E.M.S.C. documents. So we're working on those things like the pediatric triangle, updating that. I think the last iteration was 2016 and some guidelines have come out since so much thanks to Dr. Vanderyak and Sharon Shermanto for kind of jumping on that. And then we're also updating our hospital guidelines because some regulation has changed, and that needs to be updated. So certainly,	800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. transparency. What was the final vote on the second vice chair? CHAIR PHILLIPY: Mr. Haag, I believe you had the numbers, correct? MR. HAAG: It was fifteen to thirteen. MS. MCGOWN: Thank you. CHAIR PHILLIPY: Yes, ma'am. Anything else on the old business? Any new business? MR. MCEVOY: I'll just say a couple of quick things, if that's okay. CHAIR PHILLIPY: Dr. McEvoy, yes. MR. MCEVOY: Since I'll take over as Chair in January, I just want to mention that there are — if you look at the list of committees, each committee has to have fifty percent SEMSCO members on it and so that puts the number of them out of balance.
800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	12-7-2022, SEMSCO Meeting – Troy, N.Y. you to join our happy little group. In addition to that, I know that we were working with STAC on some work on the new peds triage guidelines, which maybe necessarily aren't new guidelines themselves, but they're presented a little bit differently and I hope that we have a meeting in that group set up prior to our next E.M.S.C. meeting in the next few weeks. We also, at our last meeting, discussed updating some of our previous E.M.S.C. documents. So we're working on those things like the pediatric triangle, updating that. I think the last iteration was 2016 and some guidelines have come out since so much thanks to Dr. Vanderyak and Sharon Shermanto for kind of jumping on that. And then we're also updating our hospital guidelines because some regulation has changed, and that needs to be updated. So certainly, a lot of work on updating and and getting	800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. transparency. What was the final vote on the second vice chair? CHAIR PHILLIPY: Mr. Haag, I believe you had the numbers, correct? MR. HAAG: It was fifteen to thirteen. MS. MCGOWN: Thank you. CHAIR PHILLIPY: Yes, ma'am. Anything else on the old business? Any new business? MR. MCEVOY: I'll just say a couple of quick things, if that's okay. CHAIR PHILLIPY: Dr. McEvoy, yes. MR. MCEVOY: Since I'll take over as Chair in January, I just want to mention that there are — if you look at the list of committees, each committee has to have fifty percent SEMSCO members on it and so that puts the number of them out of balance. So if you are SEMSCO member, we would
800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	12-7-2022, SEMSCO Meeting – Troy, N.Y. you to join our happy little group. In addition to that, I know that we were working with STAC on some work on the new peds triage guidelines, which maybe necessarily aren't new guidelines themselves, but they're presented a little bit differently and I hope that we have a meeting in that group set up prior to our next E.M.S.C. meeting in the next few weeks. We also, at our last meeting, discussed updating some of our previous E.M.S.C. documents. So we're working on those things like the pediatric triangle, updating that. I think the last iteration was 2016 and some guidelines have come out since so much thanks to Dr. Vanderyak and Sharon Shermanto for kind of jumping on that. And then we're also updating our hospital guidelines because some regulation has changed, and that needs to be updated. So certainly, a lot of work on updating and and getting everything together.	800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. transparency. What was the final vote on the second vice chair? CHAIR PHILLIPY: Mr. Haag, I believe you had the numbers, correct? MR. HAAG: It was fifteen to thirteen. MS. MCGOWN: Thank you. CHAIR PHILLIPY: Yes, ma'am. Anything else on the old business? Any new business? MR. MCEVOY: I'll just say a couple of quick things, if that's okay. CHAIR PHILLIPY: Dr. McEvoy, yes. MR. MCEVOY: Since I'll take over as Chair in January, I just want to mention that there are — if you look at the list of committees, each committee has to have fifty percent SEMSCO members on it and so that puts the number of them out of balance. So if you are SEMSCO member, we would expect that you would serve on two committees. If
800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	12-7-2022, SEMSCO Meeting – Troy, N.Y. you to join our happy little group. In addition to that, I know that we were working with STAC on some work on the new peds triage guidelines, which maybe necessarily aren't new guidelines themselves, but they're presented a little bit differently and I hope that we have a meeting in that group set up prior to our next E.M.S.C. meeting in the next few weeks. We also, at our last meeting, discussed updating some of our previous E.M.S.C. documents. So we're working on those things like the pediatric triangle, updating that. I think the last iteration was 2016 and some guidelines have come out since so much thanks to Dr. Vanderyak and Sharon Shermanto for kind of jumping on that. And then we're also updating our hospital guidelines because some regulation has changed, and that needs to be updated. So certainly, a lot of work on updating and and getting everything together. Also, the E.DPEC (phonetic spelling)	800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. transparency. What was the final vote on the second vice chair? CHAIR PHILLIPY: Mr. Haag, I believe you had the numbers, correct? MR. HAAG: It was fifteen to thirteen. MS. MCGOWN: Thank you. CHAIR PHILLIPY: Yes, ma'am. Anything else on the old business? Any new business? MR. MCEVOY: I'll just say a couple of quick things, if that's okay. CHAIR PHILLIPY: Dr. McEvoy, yes. MR. MCEVOY: Since I'll take over as Chair in January, I just want to mention that there are — if you look at the list of committees, each committee has to have fifty percent SEMSCO members on it and so that puts the number of them out of balance. So if you are SEMSCO member, we would expect that you would serve on two committees. If you're a SEMAC member, you will be serving on one
800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	12-7-2022, SEMSCO Meeting – Troy, N.Y. you to join our happy little group. In addition to that, I know that we were working with STAC on some work on the new peds triage guidelines, which maybe necessarily aren't new guidelines themselves, but they're presented a little bit differently and I hope that we have a meeting in that group set up prior to our next E.M.S.C. meeting in the next few weeks. We also, at our last meeting, discussed updating some of our previous E.M.S.C. documents. So we're working on those things like the pediatric triangle, updating that. I think the last iteration was 2016 and some guidelines have come out since so much thanks to Dr. Vanderyak and Sharon Shermanto for kind of jumping on that. And then we're also updating our hospital guidelines because some regulation has changed, and that needs to be updated. So certainly, a lot of work on updating and and getting everything together. Also, the E.DPEC (phonetic spelling) initiative, I spoke about it earlier at SEMAC. I	800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. transparency. What was the final vote on the second vice chair? CHAIR PHILLIPY: Mr. Haag, I believe you had the numbers, correct? MR. HAAG: It was fifteen to thirteen. MS. MCGOWN: Thank you. CHAIR PHILLIPY: Yes, ma'am. Anything else on the old business? Any new business? MR. MCEVOY: I'll just say a couple of quick things, if that's okay. CHAIR PHILLIPY: Dr. McEvoy, yes. MR. MCEVOY: Since I'll take over as Chair in January, I just want to mention that there are — if you look at the list of committees, each committee has to have fifty percent SEMSCO members on it and so that puts the number of them out of balance. So if you are SEMSCO member, we would expect that you would serve on two committees. If you're a SEMAC member, you will be serving on one already and we would anticipate you to serve on
800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	12-7-2022, SEMSCO Meeting – Troy, N.Y. you to join our happy little group. In addition to that, I know that we were working with STAC on some work on the new peds triage guidelines, which maybe necessarily aren't new guidelines themselves, but they're presented a little bit differently and I hope that we have a meeting in that group set up prior to our next E.M.S.C. meeting in the next few weeks. We also, at our last meeting, discussed updating some of our previous E.M.S.C. documents. So we're working on those things like the pediatric triangle, updating that. I think the last iteration was 2016 and some guidelines have come out since so much thanks to Dr. Vanderyak and Sharon Shermanto for kind of jumping on that. And then we're also updating our hospital guidelines because some regulation has changed, and that needs to be updated. So certainly, a lot of work on updating and and getting everything together. Also, the E.DPEC (phonetic spelling) initiative, I spoke about it earlier at SEMAC. I hope to have that meeting group comprised of staff	800.523.7887 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	12-7-2022, SEMSCO Associated Reporters Int'l., Inc. 12/07/2022 – SEMSCO Meeting – Troy, N.Y. transparency. What was the final vote on the second vice chair? CHAIR PHILLIPY: Mr. Haag, I believe you had the numbers, correct? MR. HAAG: It was fifteen to thirteen. MS. MCGOWN: Thank you. CHAIR PHILLIPY: Yes, ma'am. Anything else on the old business? Any new business? MR. MCEVOY: I'll just say a couple of quick things, if that's okay. CHAIR PHILLIPY: Dr. McEvoy, yes. MR. MCEVOY: Since I'll take over as Chair in January, I just want to mention that there are — if you look at the list of committees, each committee has to have fifty percent SEMSCO members on it and so that puts the number of them out of balance. So if you are SEMSCO member, we would expect that you would serve on two committees. If you're a SEMAC member, you will be serving on one already and we would anticipate you to serve on another.

Page 140

```
administer 51:25
                                 administration 25:23
A.C.F.s 34:6,9
                                 admit 89:19
A.C.S 29:6
                                 adolescents 132:22
A.E.M.T51:8 62:17 74:5
                                 adult 33:22 34:14
A.E.M.T.'s 52:25
                                 Advanced 2:6
A.L.J85:22 88:6 99:25 101:20
                                 advances 121:20
 101:21 102:11,21
                                 advancing 41:6
A.L.J.'s87:14 93:21,23 94:17
                                 advantage 8:13
 94:19 99:21 102:20 107:4
                                 advertised 122:9
AAREMS 6:24
                                 advise 56:8
ability 10:3 28:5 100:20 122:8
                                 advisory 8:5,24 14:20,21 41:7
able 12:14 16:5 37:22,23 52:2
                                   48:10 54:8 131:3,14 132:8
 74:16 93:16 118:18 120:23
                                 advocate 124:18
 122:11 131:5
                                 Affairs 8:7 56:3
absolutely 43:3 72:22
                                 affiliated 50:3
abstain 85:6 96:11 97:10,12
                                 affirm 87:14
 98:10,12 103:21 104:14 111:16
                                 affirmative 96:20 98:14,16
 112:10 114:23 115:16
                                 affirmed 86:5
abstentions 7:23
                                 affirming 86:25
academy 33:7 74:14
                                 afternoon 3:3,18 12:2 32:12
accepted 7:24 43:11
                                   42:4
accepting 72:25
                                 agencies 8:24,25 9:8 10:6 13:13
access 35:19 133:17
                                   28:17,17 29:24 36:12 48:10
accidentally 108:23
                                   49:17 60:15 64:2,6,14,18
accomplish 129:5
                                   65:10 66:4 76:21 77:5,25
accomplished 13:24 17:24
                                   108:20 109:22 128:7 137:21
account 37:6
                                 agency 9:12 25:24 26:3 35:8
accountable 11:2
                                  49:16 50:3 64:4,7,16 65:2,13
achieve 40:14
                                   66:7 69:11 107:21 118:25
achieved 24:11
                                   120:18 126:17,21,22 127:3,6
acronyms 17:15
                                   128:12
act 86:16 110:15 128:16 138:10
                                 agenda 6:20 12:24 50:21 80:24
acted 86:2
                                   106:16 119:16 135:23 137:15
action 9:22 85:14 121:19
                                 agendas 16:17,25 40:15 137:8
actions 26:7 85:14
                                 aggregate 78:21
active 69:5 118:11
                                 agitation 132:21 133:13
activity 124:23
                                 ago 12:7 18:2 54:3 56:11 61:22
acts 8:21 9:20
                                   61:23 62:9 67:4 73:19 122:18
actual 28:24 52:15
                                 agree 13:21 36:4 62:23 88:5
add 68:8 124:16
                                   108:7 109:21 133:5
addendums 40:20
                                 agreeing 93:17 109:10
adding 13:11 124:12
                                 agreement 106:15 107:2 108:15
addition 8:20 33:7,20 42:9
                                   108:19 109:7,9 111:11
 134:2
                                 ahead 13:9 42:25 73:12 81:7,8
additional 51:18
                                 Al 44:16,17 78:7 82:9,10,15,16
adds 68:16
                                   97:13,14,19,20 104:17,18,23
adjourn 138:3,10
                                  104:24 112:13,14,19,20 115:19
adjourned 138:19
                                   115:20,25 116:2
adjustments 52:17
                                 Alan 2:3 7:18 44:22,23
```

```
Albany 30:10
                                 Amy 2:4 49:19 57:20
Alfred 2:4 4:21 7:2
                                 analysis 73:3
alignment 43:5
                                 analyzed 67:19
                                 Andrew 2:5 4:25 5:2 44:20,21
Alison 3:22
allegiance 3:7,8
                                  82:13,14 97:17,18 104:21,22
Allen 3:19, 21, 22, 25 4:3, 5, 7, 9
                                  112:17,18 115:23,24 125:23
 4:11,13,15,17,19,21,23,25 5:3
                                  133:4
 5:3,5,6,9,11,14,17,19,21,23
                                 Ann 5:17,18 38:16,19
 6:2,4,7,9,12,15 17:6 42:19
                                 Anne 2:5 45:9,10 120:8,13,13,17
 43:18,20,22,24 44:2,4,6,8,10
 44:12,14,16,18,20,22,24 45:3
                                 announce 8:21 38:15 41:18
 45:5,7,9,11,13,15,17,19,21,23
                                 announcements 70:13
 45:25 46:3 59:15 81:9,11,13
                                 annual 56:12
 81:15,17,19,21,23,25 82:3,5,7
                                 answer 23:13 34:19 39:23 55:21
 82:9,11,13,15,17,20,22,24
                                  91:5 125:4
 83:2,4,6,8,10,12,14,16,19,21
                                 answering 39:22
 85:17 96:5,7,9,12,14,16,18,22
                                 answers 125:12
 96:24 97:3,5,7,9,11,13,15,17
                                 anticipate 28:14 73:14 136:22
 97:19,21,23,25 98:3,5,7,24
                                 anticipated 119:18
 99:5,7,9,11,13,15,18 102:16
                                 anybody 15:24 23:13 37:9 46:23
 102:17 103:14,15,18,22,24
                                  68:9 119:21,22 126:2,3 127:17
 104:2,4,7,9,11,13,15,17,19,21
                                 anybody's 50:12
 104:23,25 105:3,5,7,9,11,13
                                 anytime 27:7
 105:15,17,19,21,23 106:2,4
                                 anyway 94:14
 111:4,5,7,19,21,23,25 112:3,5
                                 apologize 34:22 58:3 76:20
 112:7,9,11,13,15,17,19,21,24
                                  94:13,14 102:18
 113:2,4,6,8,10,12,14,16,18,20
                                 app 50:12
 113:23,25 114:19,20,22,24
                                 apparent 84:25
 115:2,4,6,9,11,13,15,17,19,21
                                 apparently 59:10
 115:23,25 116:3,6,8,10,12,14
                                 appeal 85:14,21 87:7 88:20 90:5
 116:16,18,20,22,24 117:2,4,6
                                  90:6,14,16 93:4 100:14,18
allocated 77:11
                                  103:10 109:11
allow 26:11 101:13 122:6
                                 appealed 90:2 100:16 101:14
allows 26:9 56:5 100:8
                                  106:13
alternate 59:23
                                 appeals 109:4,6,25
altogether 53:4
                                 appear 69:7
amazing 23:24 25:3,17 41:7
                                 APPEARANCES 2:2
 58:16
                                 Appellant 100:2 101:5,22
Ambulance 2:3,21 18:10 106:12
                                 appellant's 86:4
 106:12
                                 appellants 85:25
amend 86:20 87:6,22,24 88:17
                                 appendix 119:4
 90:11,13 106:18,19,20 107:5
                                 applaud 14:16 25:17 108:11,13
 109:11 122:5
                                 applause 18:21 19:9 21:8 24:17
amended 85:12
                                  38:19 40:2 41:10
amending 114:6
                                 applicable 85:10
America 3:9 124:6
                                 applicant's 100:4 101:25
American 3:16 135:9
                                 application 85:25 86:5
amount 19:6 23:22 26:25 53:5
                                 applications 26:16
 55:2 63:9,19 66:17 68:19
                                 applied 29:15
 70:17,22 74:23 78:15 79:21
                                 appointed 38:17
```

```
appreciate 16:3 37:5 39:18
                                  attitude 25:7
 75:23 84:4,14 123:21
                                  attorney's 91:9
appreciative 19:7
                                  attorneys 123:16
approach 61:8
                                  attract 70:13
appropriate 108:21
                                  audience 118:18
approval 14:7 32:22 33:3 47:2
                                  authority 88:17,18 100:19
 67:21
                                   101:11,14
approvals 107:5
                                 avail 133:20
approve 7:15 68:24 90:10 128:11
                                  available 33:6 35:24 49:11
approved 32:23 33:10 42:6 56:10
                                   62:16 76:6 127:17,25
 65:20 126:14 128:4 130:20
                                  awaiting 129:12
approves 63:9 123:14
                                  award 18:2,11,12,13,19,24 29:22
                                  aware 28:18 56:3 124:13
approving 7:22 56:21 100:4
 101:24
                                  awareness 75:18
                                  awesome 84:20
approximately 138:7
April 60:18 65:22
                                 Aye 138:16
area 23:21 100:17,20,21 120:19
                                                 В
 121:22
areas 27:13 28:3 47:7 49:13
                                 B.L.S 43:5, 6, 9, 9 46:9, 12, 17, 20
                                   51:11 58:3,9 75:12
 63:5
                                 back 8:17 10:8 11:23 30:20,24
arisen 46:22
                                   31:6,16 32:8 47:4 48:12 59:17
arm 39:16
                                   62:5,7 65:7 71:13 79:5 84:2
arrange 122:12
                                   84:21 86:14 94:8 103:6 110:9
arrive 79:5
                                   114:11 119:13 120:2 123:10,15
article 9:2 47:21 86:20 87:23
                                   124:20 125:11 127:9 129:10
 88:16 89:16,18,25 90:3
                                   132:17
ASAP 133:9,11,16
                                 background 118:23
asked 18:18 33:14 65:20 74:25
                                 backwards 87:10 100:10
asking 10:18 78:11 101:10,12
                                 bad 66:14 73:3 81:7
 109:11 124:15
asks 10:18 56:15
                                 balance 136:18
                                 ballot 20:2,4,11,13 21:18 22:15
aspect 110:14
assemble 73:10
                                 ballots 22:17, 20, 22 23:2 59:15
assessment 58:25
                                 Banani 118:2
assigned 78:14
                                 bandwidth 122:11
assigns 78:15
                                 based 32:24 33:16 34:2,10 36:7
assist 56:21
                                   56:21 79:12,12 90:8 99:25
assistance 25:2
                                   101:22 110:21 133:20
assisted 35:13,15
associate 25:24
                                 basic 76:21
                                 basically 27:6 50:13 65:7 66:11
associated 34:15 40:15
                                   71:6 73:9,22 79:19 100:17
Association 18:10
                                   102:7
assuming 6:17
                                 basis 17:4 27:17 39:25 128:15
assurance 126:17
                                 baskets 39:12
attack 30:7
                                 batch 42:20
attain 71:23
                                 baton 13:16
attend 80:19
                                 Bay 85:20,22 90:5,6 100:15,18
attended 33:24
                                   100:25 101:6,7,14,22
attendees 30:3
                                 BB 18:5,8,11,24,25
attention 23:20
```

```
bear 15:5 16:9 41:20
                                 branch 32:13
bears 16:3
                                 brief 34:23 125:8
becoming 62:23
                                 briefing 32:2
                                 briefly 11:19 13:16 131:2
begins 60:18
behalf 40:24,25
                                 bring 9:21 15:16 16:5 24:20
                                   27:10 30:9 32:7,7 47:6 48:11
behavioral 57:14,17
believe 42:18 55:15 61:14 87:18
                                   49:16 60:9 67:13 69:19 83:25
 88:6 106:7,10 111:11 124:8
                                   123:10 135:23,24
 136:4 137:9
                                 bringing 24:12 63:24,25 123:15
belt 90:3
                                 brings 50:21
benefit 85:9
                                 brought 12:22 47:4 80:25 93:16
BENVEREN 6:10
                                   108:3
best 58:24 99:22 111:14
                                 bucks 74:8,20
bet 110:4,7
                                 budget 60:11,11,17 63:11,13
beta 126:20
                                   65:17,23 66:10 67:21,22,23
better 27:14 55:23 128:6 132:3
                                   68:24 71:14,18 77:9 78:10,15
Beveren 6:9,10 45:23,24,24
                                   78:16 79:24 80:25 124:7
 83:16,17,17 99:15,16,16
                                 budget's 63:15
 105:23,24,24 113:20,21,21
                                 Bueller 126:3
                                 bullet 79:23
 117:2,3,3
beyond 67:10
                                 bunch 40:18 48:5 117:15
bid 30:18 54:18
                                 burden 100:3 101:23
bidirectional 9:5
                                 bureau 2:19,20 16:17 17:6 27:5
big23:14 29:7 51:20 64:17
                                   55:13,20,22 56:9,21 58:17
                                   61:18 71:16 72:24 123:16
 66:16 123:12
bigger 71:15 123:13
                                   131:7 137:6
bill 124:17
                                 Burke 3:22
bills 34:20 35:6 125:2
                                 burn 42:11
bin 128:14
                                 business 22:21 84:5 135:24
                                   136:9,9 138:9
binary 91:17
Birthday 138:4
                                 button 127:11 128:13
bit7:12 8:12 15:18 30:25 31:7
                                 bylaw 84:24
 31:8 32:6 33:21 40:4 41:16
                                 bylaws 8:5,6 84:22
 54:15 56:20 65:24 73:11,14
                                                 C
 75:13 76:9 84:5 87:10 107:23
 117:15,20 120:7 127:13 129:13
                                 C.F.R 52:22
                                 C.F.R.'s 52:23
 129:20 130:17 131:13 134:6
                                 C.I.C.'s 53:24
blank 38:23
                                 C.L.I.'s 53:25
blood 127:2
                                 C.M.E 39:8 53:10
board 9:9 29:19 30:25 31:7
                                 C.O.N16:11 85:13 86:9 87:7
Boardable 8:11 13:7 17:3,3 43:8
                                   92:23 93:2 100:21 121:19
 47:21 52:10 80:21 126:10,15
 127:15 128:20
                                   129:11
                                 C.O.N.s 117:12,13
Bob 43:21,21
                                 Cady 2:20 3:23,24,24 43:18,19
body 10:12 11:18 12:8 13:24,25
                                   43:19 81:11,12,12 96:7,8,8
 109:8
                                  101:19 102:8,9,10,17,18
Bombay 32:17
                                  103:11,11,15,16,17 111:5,6,6
boundaries 108:7
                                   114:20,21,21
boundary 107:7
                                 call 3:19 6:15 18:8 19:21,22
bounds 89:25
```

25:13 42:18 43:16 80:23 81:10 **cetera** 133:19 85:15 86:11 94:22 96:5 103:14 Chad 2:7 6:7,8,25 7:2 45:21,22 110:11,25 114:16 119:17 83:14,15 99:13,14 105:21,22 called 27:5 120:9 113:18,19 116:24,25 **chain** 31:10 calls 109:24 110:5 **chair**1:9 2:3,11 3:3,6,12 6:16 camera 67:6 **cameras** 121:12 7:8,18 15:15 19:11,18,19,21 campaign 67:3,4 71:20 19:25 20:9 21:6,11,12,14,17 Canada 120:20 21:19 22:5,10,11,13,16,19,23 cancellation 57:3 22:25 34:25 35:3 38:17 41:10 41:13,24 42:15,22 45:8 46:4,7 candidates 22:16 **candor** 18:9 48:2 50:17 57:24 59:6,20,24 **cannula** 47:15 60:4,5 67:25 68:11,21 70:7,10 **capabilities** 12:10 34:13 76:16,18 78:8 79:22 81:5 82:25 83:22 84:7,9,9,11 86:10 capacity 40:7 86:12 87:9,20,24 88:3,8,11,14 **Captain** 131:21 caption 139:5 88:21,24 89:4,15 90:4,13,21 90:23 91:10,14,16,21 92:3,6 **care** 11:15 17:17 19:4 49:8 69:5 69:18 127:4 129:18,22 130:9 92:10,13,16,19,24 93:4,7,11 93:13,19,21,25 94:5,10,13 132:13 career 61:11 70:2 95:3,6,10,13,19,25 96:4 98:4 Carl 2:6 4:9,10 7:19 8:15 21:20 99:20 100:11 101:3,7,9,16 21:23 22:2 30:14 44:4,5 76:3 102:4,14,22 103:2,5,12 105:8 81:21,22 88:25 92:12 96:18 106:5 107:11,18 108:24 109:5 103:10 104:4 111:25 112:2 110:6,10,16,20,24 111:2,4,13 115:6,7 125:10 111:17 113:5 114:2,13,18 116:11 117:7 119:25 123:25 Carla 2:6 6:2,3 45:17,18 83:10 83:11 99:9,10 105:17,18 125:5,22,25 128:23 129:4,9 113:14,15 116:20,21 130:24 135:13,15,22 136:3,4,8 **Carney** 99:25 136:12,14 137:8,11,12,13,22 **case** 41:15 111:16 138:8,11,14,17 **cases** 15:2 chaired 9:12 cast 20:2,4,10,13 21:18 chairing 48:16 **chairman** 59:19 94:9 114:12 categories 71:7 caught 19:11 118:11 **cause** 139:4 **chairperson** 9:14 118:16 **centered** 60:21,22 chairpersons 119:14 centers 28:4 29:8,9 **chairs** 16:25 137:17 **Central** 49:15 challenge 70:24 cents 65:4,6 **challenges** 65:11 71:10,11 **certain** 3:21 7:7 120:22 certainly 8:12 11:7 36:5,23 challenging 13:20 72:23 77:11 132:10 133:2,7 **chance** 11:14 47:22 108:22 134:18 **change** 42:19 58:5,21 89:5 Certificate 85:21 100:5 101:25 103:13 123:12 certification 51:3 135:9 **changed** 46:20 64:5,6 73:23 certifications 62:4 121:16 122:19 134:18 **certified** 53:7,9,24,25 61:21 **changes** 7:20 14:3 29:7 33:2 74:17 130:6 42:8,21 110:21 **certify** 26:23 139:3 **changing** 33:21 123:17

12-7-2022, SEMSCO

```
College 19:2 135:9
charged 75:17
charging 75:19
                                 com 93:5
chart 127:13
                                 combine 108:21
charts 28:16,21
                                 come 8:17 15:10 27:21 29:8
                                   31:25 35:17 41:17 48:24 49:14
check 87:18
                                   49:16 52:8,21 69:12 79:25
checkboxes 130:20
checking 17:3 68:20
                                   89:7 108:15 109:3,17 110:3
Chesney 28:6 37:16
                                   117:21 119:13,18 120:14 127:5
chief 23:25 24:14 31:25 32:9,13
                                   129:24 134:14
 37:9 132:15 135:16
                                 comes 8:16 42:13 43:4,13 49:10
children 29:12, 18, 20 57:11, 14
                                   54:2,10,10,10 71:13 124:24
 57:15,18 132:15,22
                                 comfortable 91:11 122:23
                                 coming 16:4 28:16 29:4,7,23
children's 29:22
choose 87:6
                                   34:18 38:8 42:6 51:4 58:13
Chris 89:21
                                   68:23 75:23 114:14 125:20
CHRISTIAN 139:3,13
                                   137:5
Christmas 138:18
                                 commenced 3:2
Christopher 2:7 6:4,5 45:19,20
                                 comment 57:25 107:23 124:2
 83:12,13 99:11,12 105:19,20
                                 comments 8:14 41:11 57:22
 113:16,17 116:22,23
                                   123:23
circle 64:20
                                 commission 11:15
city 42:8,10 100:3 101:24
                                 commissioner 14:8 69:2
 132:17
                                 commissioner's 132:10
civilians 74:17
                                 commitment 61:15
clarification 86:8 100:12
                                 committed 32:20 66:2
                                 committee 14:14,18,19 16:13,16
 117:20
                                   16:17,24 17:2 18:5,20 30:15
clarify 89:2 91:8 101:19
clarity 110:14
                                   30:23 31:3,14 37:13,15 50:14
class 19:2 51:17 54:23 74:23
                                   52:13 57:8,23 60:8,9 61:8
                                   66:3,8,19 67:20 68:24 73:18
classes 31:22 52:21,22 62:15,17
                                   73:20 79:18 80:3,3,18 83:25
 63:3,3 69:10 74:14
classroom 63:2
                                   84:16,19 88:7 93:15,18 94:19
Clayton 12:7
                                   94:21 117:11 119:19,24 122:14
clear 37:14 86:13 88:16 94:16
                                   123:7 125:10 126:7 128:19
 101:4
                                   132:4 133:3 136:16 137:7
clearly 17:13
                                 committee's 42:7 56:12
CLIA 130:20
                                 committees 14:25 15:3 41:8
closed 19:25 21:17 22:14 72:24
                                   76:14 136:15,20,25 137:2,4
Cobleskill 51:17 58:8 59:4
                                 common 34:8
collaboration 8:22 24:4 34:7
                                 communicate 10:3
                                 communication 9:5,11 36:9
 58:15
collaborative 42:12 43:6,9
                                 communications 12:9 121:13
 46:10
                                 communities 30:5 66:22 85:20,23
collaboratively 32:15
                                   90:5,6
                                 community 19:2 39:24 100:15,18
collaborators 32:19
colleague 20:14
                                   100:25 101:6,7,14,22 129:21
collected 22:18
                                   130:2,7,8
collecting 40:19 73:7
                                 complaints 27:4 34:3
collection 22:21 119:2
                                 complete 6:15 29:24
collectively 125:15 127:22
                                 completed 13:25 26:8
```

```
108:2
completely 25:6
completion 14:2
                                 conversations 14:9 15:11
complicated 102:13
                                 cool 49:2 137:24
                                 Cooper 12:6 48:20 57:11 132:16
comply 85:9
component 33:5, 19, 22 36:14, 22
                                   133:11,25
                                 coordinate 36:13 46:18
 57:16
components 33:25 133:22
                                 coordinated 24:11
comport 68:3
                                 coordinating 75:3
comprised 133:18 134:23
                                 coordination 23:23
CON 100:24 103:9
                                 Coordinators 53:24
                                 cor 95:17
concept 31:8
concern 133:8
                                 core 72:7,10,24
concerns 26:21 32:7
                                 Corps 106:12,13
conclusion 85:22 99:25
                                 correct 68:19 87:20 88:4,8,20
conference 25:13
                                   88:21 91:13,14,16,21 92:3,23
conflict 47:8 84:25 111:10
                                   93:11,13,19 95:14,25 96:4
confuse 117:25
                                   101:12 102:22 109:16 110:2
confused 90:20 106:17
                                   136:5
confusing 94:11
                                 correctly 91:19 109:15
congratulations 19:13 21:5,6
                                 correspondence 7:25
 48:8 84:10
                                 cost 67:17 73:10
conjoin 109:25
                                 costs 52:15 73:21 74:6,22 75:16
consensus 53:15 121:23
                                   75:16
consider 11:6 35:9
                                 council 1:5 3:5 6:21 8:2,18 9:9
                                   9:17 11:16,16 15:15 17:17
considerable 53:18
consideration 42:7 67:24
                                   31:15,18 46:24 59:12 84:24
                                   85:2,7,7,8 86:6,21 93:5
considering 62:18
consistent 16:5 89:18
                                   135:24 138:10
consistently 18:14
                                 councils 9:2 60:14 64:14 122:3
                                 count 59:17 98:14
consisting 139:7
consists 118:21,24 119:4
                                 counties 36:25 120:20
constantly 24:22 38:20
                                 country 49:15 120:17,18
constituencies 11:2
                                 County 119:6
consumed 129:21
                                 couple 8:3 10:18 29:15 31:16
consumer 73:25
                                   32:14 39:15 41:17,21 54:3
contact 17:5 132:5
                                   60:10 61:22 67:4 69:15 126:5
content 118:13,14
                                   131:10 136:10
continue 9:15 13:14 15:2 22:20
                                 course 11:13 52:11,14,18 53:6
 25:21 26:15 51:11 56:19 65:21
                                   53:11,11,16 55:4,21 56:4,5
 74:13 75:7 109:19 125:9
                                   57:2,3 58:20 60:13 73:2 74:5
 129:18 137:2
                                   74:5 75:17 111:14 122:21
continued 54:14
                                 courses 52:16,23,25 53:2 56:5,9
continues 28:11 31:22 118:10,11
                                   56:21,24 57:3,4 61:7 74:16
continuing 23:14 53:19,23
                                 cover 132:25
contract 54:20 74:21
                                 covered 50:14 135:4
contracts 25:23,25 26:6,8
                                 covering 120:18
contributed 18:15
                                 COVID 24:7 64:15 121:21 122:23
control 16:22 36:2
                                 COVID-19 122:21
controversial 46:5
                                 CPAP 47:15
conversation 28:8 60:20 93:14
                                 crazy 77:22
```

ARII@courtsteno.com

create 9:11	116:18,19 117:4
<pre>created 38:24 39:2 114:8</pre>	day 3:15,15 35:17 39:13,19
creating 126:8 127:13	55:22 66:7 99:3 128:20 138:2
credit 15:20 32:17	139:10
crew 67:6	days 23:24 27:23 81:9 99:4
crisis 38:11 60:23	de-escalation 133:2
criteria 90:8 135:8	deadline 137:8
critical 51:22	deal 54:25 55:15,23 57:14 117:8
crossover 133:6	123:12,13
crucial 18:3	dealing 55:16 64:23 125:16
crunched 126:13	dealt 100:25
Crupi 2:13 3:25 4:2,2 43:20,21	dear 132:10
43:21 81:13,14,14 96:9,10	Deaver 81:16
103:18,19 111:7,8,8,15,18	Deavers 2:18 4:3,4,4 16:12
114:22,23,23	21:24 22:2 43:22,23,23 59:17
current 20:7,8 63:16 79:24	81:15,16 84:17,18 85:18 89:20
86:21	92:25 95:22 96:2,12,13 98:11
currently 9:13 33:6 38:9 55:6	98:23 99:3,23,24 100:11,15
118:13,17,21	101:6,8,12,21 102:12 103:22
curricula 18:6	103:23 106:7,9,20,23 109:20
curtail 80:16	111:19,20,20 114:3,4,24,25
Cushman 32:19	117:9,11 119:21 120:2 123:9
cut 65:7	decades 66:12
cycle 77:9 128:16	December 1:7 3:4 13:5 34:11
5,616 ,7.5 126.16	139:10
D	
	decide 72:2,3
D.I126:12,23	<pre>decide 72:2,3 decided 53:14 94:19 129:24</pre>
D.I126:12,23 D.L.A89:21	<pre>decide 72:2,3 decided 53:14 94:19 129:24 decis 92:22</pre>
D.I 126:12,23 D.L.A89:21 D.N.R33:14	<pre>decide 72:2,3 decided 53:14 94:19 129:24 decis 92:22 decision 54:11,12 85:20 86:21</pre>
D.I 126:12,23 D.L.A89:21 D.N.R33:14 D.O.H48:21 64:12	<pre>decide 72:2,3 decided 53:14 94:19 129:24 decis 92:22 decision 54:11,12 85:20 86:21 86:24 87:2,5,13,15 88:2,4,10</pre>
D.I 126:12,23 D.L.A 89:21 D.N.R 33:14 D.O.H 48:21 64:12 daily 27:21 39:25	<pre>decide 72:2,3 decided 53:14 94:19 129:24 decis 92:22 decision 54:11,12 85:20 86:21 86:24 87:2,5,13,15 88:2,4,10 88:13 90:14,16,17,19 91:3,6</pre>
D.I 126:12,23 D.L.A89:21 D.N.R33:14 D.O.H48:21 64:12	<pre>decide 72:2,3 decided 53:14 94:19 129:24 decis 92:22 decision 54:11,12 85:20 86:21 86:24 87:2,5,13,15 88:2,4,10 88:13 90:14,16,17,19 91:3,6</pre>
D.I 126:12,23 D.L.A 89:21 D.N.R 33:14 D.O.H 48:21 64:12 daily 27:21 39:25	<pre>decide 72:2,3 decided 53:14 94:19 129:24 decis 92:22 decision 54:11,12 85:20 86:21 86:24 87:2,5,13,15 88:2,4,10 88:13 90:14,16,17,19 91:3,6 92:5,22 93:8,10 94:20 100:6</pre>
D.I 126:12,23 D.L.A 89:21 D.N.R 33:14 D.O.H 48:21 64:12 daily 27:21 39:25 Daley 50:12 Dan 12:7	<pre>decide 72:2,3 decided 53:14 94:19 129:24 decis 92:22 decision 54:11,12 85:20 86:21 86:24 87:2,5,13,15 88:2,4,10 88:13 90:14,16,17,19 91:3,6 92:5,22 93:8,10 94:20 100:6 101:10 102:2,8,20 103:9</pre>
D.I 126:12,23 D.L.A 89:21 D.N.R 33:14 D.O.H 48:21 64:12 daily 27:21 39:25 Daley 50:12 Dan 12:7 dangerous 50:25	<pre>decide 72:2,3 decided 53:14 94:19 129:24 decis 92:22 decision 54:11,12 85:20 86:21 86:24 87:2,5,13,15 88:2,4,10 88:13 90:14,16,17,19 91:3,6 92:5,22 93:8,10 94:20 100:6 101:10 102:2,8,20 103:9 106:21 114:7</pre>
D.I 126:12,23 D.L.A 89:21 D.N.R 33:14 D.O.H 48:21 64:12 daily 27:21 39:25 Daley 50:12 Dan 12:7 dangerous 50:25 DANIELLE 139:3,13	<pre>decide 72:2,3 decided 53:14 94:19 129:24 decis 92:22 decision 54:11,12 85:20 86:21 86:24 87:2,5,13,15 88:2,4,10 88:13 90:14,16,17,19 91:3,6 92:5,22 93:8,10 94:20 100:6 101:10 102:2,8,20 103:9 106:21 114:7 declare 19:24 21:16 22:12 85:2</pre>
D.I 126:12,23 D.L.A 89:21 D.N.R 33:14 D.O.H 48:21 64:12 daily 27:21 39:25 Daley 50:12 Dan 12:7 dangerous 50:25 DANIELLE 139:3,13 Darby 137:12	<pre>decide 72:2,3 decided 53:14 94:19 129:24 decis 92:22 decision 54:11,12 85:20 86:21 86:24 87:2,5,13,15 88:2,4,10 88:13 90:14,16,17,19 91:3,6 92:5,22 93:8,10 94:20 100:6 101:10 102:2,8,20 103:9 106:21 114:7 declare 19:24 21:16 22:12 85:2 dedicated 38:2</pre>
D.I 126:12,23 D.L.A 89:21 D.N.R 33:14 D.O.H 48:21 64:12 daily 27:21 39:25 Daley 50:12 Dan 12:7 dangerous 50:25 DANIELLE 139:3,13 Darby 137:12 darn 122:19	<pre>decide 72:2,3 decided 53:14 94:19 129:24 decis 92:22 decision 54:11,12 85:20 86:21 86:24 87:2,5,13,15 88:2,4,10 88:13 90:14,16,17,19 91:3,6 92:5,22 93:8,10 94:20 100:6 101:10 102:2,8,20 103:9 106:21 114:7 declare 19:24 21:16 22:12 85:2 dedicated 38:2 defeated 99:20 106:6 108:23</pre>
D.I 126:12,23 D.L.A 89:21 D.N.R 33:14 D.O.H 48:21 64:12 daily 27:21 39:25 Daley 50:12 Dan 12:7 dangerous 50:25 DANIELLE 139:3,13 Darby 137:12 darn 122:19 data 28:11 29:14,16 36:15,24	<pre>decide 72:2,3 decided 53:14 94:19 129:24 decis 92:22 decision 54:11,12 85:20 86:21 86:24 87:2,5,13,15 88:2,4,10 88:13 90:14,16,17,19 91:3,6 92:5,22 93:8,10 94:20 100:6 101:10 102:2,8,20 103:9 106:21 114:7 declare 19:24 21:16 22:12 85:2 dedicated 38:2</pre>
D.I 126:12,23 D.L.A 89:21 D.N.R 33:14 D.O.H 48:21 64:12 daily 27:21 39:25 Daley 50:12 Dan 12:7 dangerous 50:25 DANIELLE 139:3,13 Darby 137:12 darn 122:19	<pre>decide 72:2,3 decided 53:14 94:19 129:24 decis 92:22 decision 54:11,12 85:20 86:21 86:24 87:2,5,13,15 88:2,4,10 88:13 90:14,16,17,19 91:3,6 92:5,22 93:8,10 94:20 100:6 101:10 102:2,8,20 103:9 106:21 114:7 declare 19:24 21:16 22:12 85:2 dedicated 38:2 defeated 99:20 106:6 108:23</pre>
D.I 126:12,23 D.L.A 89:21 D.N.R 33:14 D.O.H 48:21 64:12 daily 27:21 39:25 Daley 50:12 Dan 12:7 dangerous 50:25 DANIELLE 139:3,13 Darby 137:12 darn 122:19 data 28:11 29:14,16 36:15,24	<pre>decide 72:2,3 decided 53:14 94:19 129:24 decis 92:22 decision 54:11,12 85:20 86:21 86:24 87:2,5,13,15 88:2,4,10 88:13 90:14,16,17,19 91:3,6 92:5,22 93:8,10 94:20 100:6 101:10 102:2,8,20 103:9 106:21 114:7 declare 19:24 21:16 22:12 85:2 dedicated 38:2 defeated 99:20 106:6 108:23 defensible 80:13</pre>
D.I 126:12,23 D.L.A 89:21 D.N.R 33:14 D.O.H 48:21 64:12 daily 27:21 39:25 Daley 50:12 Dan 12:7 dangerous 50:25 DANIELLE 139:3,13 Darby 137:12 darn 122:19 data 28:11 29:14,16 36:15,24 47:5 52:19,20 56:16,17 60:25 62:9 64:24 67:18 72:25 73:7	<pre>decide 72:2,3 decided 53:14 94:19 129:24 decis 92:22 decision 54:11,12 85:20 86:21 86:24 87:2,5,13,15 88:2,4,10 88:13 90:14,16,17,19 91:3,6 92:5,22 93:8,10 94:20 100:6 101:10 102:2,8,20 103:9 106:21 114:7 declare 19:24 21:16 22:12 85:2 dedicated 38:2 defeated 99:20 106:6 108:23 defib 47:20 defibrillation 47:20</pre>
D.I 126:12,23 D.L.A 89:21 D.N.R 33:14 D.O.H 48:21 64:12 daily 27:21 39:25 Daley 50:12 Dan 12:7 dangerous 50:25 DANIELLE 139:3,13 Darby 137:12 darn 122:19 data 28:11 29:14,16 36:15,24 47:5 52:19,20 56:16,17 60:25 62:9 64:24 67:18 72:25 73:7 73:10 74:4 79:7 119:2 126:13	<pre>decide 72:2,3 decided 53:14 94:19 129:24 decis 92:22 decision 54:11,12 85:20 86:21 86:24 87:2,5,13,15 88:2,4,10 88:13 90:14,16,17,19 91:3,6 92:5,22 93:8,10 94:20 100:6 101:10 102:2,8,20 103:9 106:21 114:7 declare 19:24 21:16 22:12 85:2 dedicated 38:2 defeated 99:20 106:6 108:23 defensible 80:13 defib 47:20 defibrillation 47:20 define 130:4,5,14</pre>
D.I 126:12,23 D.L.A 89:21 D.N.R 33:14 D.O.H 48:21 64:12 daily 27:21 39:25 Daley 50:12 Dan 12:7 dangerous 50:25 DANIELLE 139:3,13 Darby 137:12 darn 122:19 data 28:11 29:14,16 36:15,24 47:5 52:19,20 56:16,17 60:25 62:9 64:24 67:18 72:25 73:7 73:10 74:4 79:7 119:2 126:13 127:12,24,25	<pre>decide 72:2,3 decided 53:14 94:19 129:24 decis 92:22 decision 54:11,12 85:20 86:21 86:24 87:2,5,13,15 88:2,4,10 88:13 90:14,16,17,19 91:3,6 92:5,22 93:8,10 94:20 100:6 101:10 102:2,8,20 103:9 106:21 114:7 declare 19:24 21:16 22:12 85:2 dedicated 38:2 defeated 99:20 106:6 108:23 defensible 80:13 defib 47:20 define 130:4,5,14 defined 78:10</pre>
D.I 126:12,23 D.L.A 89:21 D.N.R 33:14 D.O.H 48:21 64:12 daily 27:21 39:25 Daley 50:12 Dan 12:7 dangerous 50:25 DANIELLE 139:3,13 Darby 137:12 darn 122:19 data 28:11 29:14,16 36:15,24 47:5 52:19,20 56:16,17 60:25 62:9 64:24 67:18 72:25 73:7 73:10 74:4 79:7 119:2 126:13 127:12,24,25 database 36:15	<pre>decide 72:2,3 decided 53:14 94:19 129:24 decis 92:22 decision 54:11,12 85:20 86:21 86:24 87:2,5,13,15 88:2,4,10 88:13 90:14,16,17,19 91:3,6 92:5,22 93:8,10 94:20 100:6 101:10 102:2,8,20 103:9 106:21 114:7 declare 19:24 21:16 22:12 85:2 dedicated 38:2 defeated 99:20 106:6 108:23 defensible 80:13 defib 47:20 define 130:4,5,14 defined 78:10 definitely 27:13 76:6 129:6</pre>
D.I 126:12,23 D.L.A 89:21 D.N.R 33:14 D.O.H 48:21 64:12 daily 27:21 39:25 Daley 50:12 Dan 12:7 dangerous 50:25 DANIELLE 139:3,13 Darby 137:12 darn 122:19 data 28:11 29:14,16 36:15,24 47:5 52:19,20 56:16,17 60:25 62:9 64:24 67:18 72:25 73:7 73:10 74:4 79:7 119:2 126:13 127:12,24,25 database 36:15 date 1:7 13:12,15	<pre>decide 72:2,3 decided 53:14 94:19 129:24 decis 92:22 decision 54:11,12 85:20 86:21 86:24 87:2,5,13,15 88:2,4,10 88:13 90:14,16,17,19 91:3,6 92:5,22 93:8,10 94:20 100:6 101:10 102:2,8,20 103:9 106:21 114:7 declare 19:24 21:16 22:12 85:2 dedicated 38:2 defeated 99:20 106:6 108:23 defensible 80:13 defib 47:20 define 130:4,5,14 defined 78:10 definitely 27:13 76:6 129:6 131:22</pre>
D.I 126:12,23 D.L.A 89:21 D.N.R 33:14 D.O.H 48:21 64:12 daily 27:21 39:25 Daley 50:12 Dan 12:7 dangerous 50:25 DANIELLE 139:3,13 Darby 137:12 darn 122:19 data 28:11 29:14,16 36:15,24 47:5 52:19,20 56:16,17 60:25 62:9 64:24 67:18 72:25 73:7 73:10 74:4 79:7 119:2 126:13 127:12,24,25 database 36:15 date 1:7 13:12,15 dated 107:8	<pre>decide 72:2,3 decided 53:14 94:19 129:24 decis 92:22 decision 54:11,12 85:20 86:21 86:24 87:2,5,13,15 88:2,4,10 88:13 90:14,16,17,19 91:3,6 92:5,22 93:8,10 94:20 100:6 101:10 102:2,8,20 103:9 106:21 114:7 declare 19:24 21:16 22:12 85:2 dedicated 38:2 defeated 99:20 106:6 108:23 defensible 80:13 defib 47:20 define 130:4,5,14 defined 78:10 definitely 27:13 76:6 129:6 131:22 definition 129:25 130:14</pre>
D.I 126:12,23 D.L.A 89:21 D.N.R 33:14 D.O.H 48:21 64:12 daily 27:21 39:25 Daley 50:12 Dan 12:7 dangerous 50:25 DANIELLE 139:3,13 Darby 137:12 darn 122:19 data 28:11 29:14,16 36:15,24 47:5 52:19,20 56:16,17 60:25 62:9 64:24 67:18 72:25 73:7 73:10 74:4 79:7 119:2 126:13 127:12,24,25 database 36:15 date 1:7 13:12,15 dated 107:8 dates 13:5 31:19	<pre>decide 72:2,3 decided 53:14 94:19 129:24 decis 92:22 decision 54:11,12 85:20 86:21 86:24 87:2,5,13,15 88:2,4,10 88:13 90:14,16,17,19 91:3,6 92:5,22 93:8,10 94:20 100:6 101:10 102:2,8,20 103:9 106:21 114:7 declare 19:24 21:16 22:12 85:2 dedicated 38:2 defeated 99:20 106:6 108:23 defensible 80:13 defib 47:20 define 130:4,5,14 defined 78:10 definitely 27:13 76:6 129:6 131:22</pre>
D.I 126:12,23 D.L.A 89:21 D.N.R 33:14 D.O.H 48:21 64:12 daily 27:21 39:25 Daley 50:12 Dan 12:7 dangerous 50:25 DANIELLE 139:3,13 Darby 137:12 darn 122:19 data 28:11 29:14,16 36:15,24 47:5 52:19,20 56:16,17 60:25 62:9 64:24 67:18 72:25 73:7 73:10 74:4 79:7 119:2 126:13 127:12,24,25 database 36:15 date 1:7 13:12,15 dated 107:8	<pre>decide 72:2,3 decided 53:14 94:19 129:24 decis 92:22 decision 54:11,12 85:20 86:21 86:24 87:2,5,13,15 88:2,4,10 88:13 90:14,16,17,19 91:3,6 92:5,22 93:8,10 94:20 100:6 101:10 102:2,8,20 103:9 106:21 114:7 declare 19:24 21:16 22:12 85:2 dedicated 38:2 defeated 99:20 106:6 108:23 defensible 80:13 defib 47:20 define 130:4,5,14 defined 78:10 definitely 27:13 76:6 129:6 131:22 definition 129:25 130:14</pre>
D.I 126:12,23 D.L.A 89:21 D.N.R 33:14 D.O.H 48:21 64:12 daily 27:21 39:25 Daley 50:12 Dan 12:7 dangerous 50:25 DANIELLE 139:3,13 Darby 137:12 darn 122:19 data 28:11 29:14,16 36:15,24 47:5 52:19,20 56:16,17 60:25 62:9 64:24 67:18 72:25 73:7 73:10 74:4 79:7 119:2 126:13 127:12,24,25 database 36:15 date 1:7 13:12,15 dated 107:8 dates 13:5 31:19	<pre>decide 72:2,3 decided 53:14 94:19 129:24 decis 92:22 decision 54:11,12 85:20 86:21 86:24 87:2,5,13,15 88:2,4,10 88:13 90:14,16,17,19 91:3,6 92:5,22 93:8,10 94:20 100:6 101:10 102:2,8,20 103:9 106:21 114:7 declare 19:24 21:16 22:12 85:2 dedicated 38:2 defeated 99:20 106:6 108:23 defensible 80:13 defib 47:20 define 130:4,5,14 defined 78:10 definitely 27:13 76:6 129:6 131:22 definition 129:25 130:14 defrayed 62:19 defunct 100:17</pre>
D.I 126:12,23 D.L.A 89:21 D.N.R 33:14 D.O.H 48:21 64:12 daily 27:21 39:25 Daley 50:12 Dan 12:7 dangerous 50:25 DANIELLE 139:3,13 Darby 137:12 darn 122:19 data 28:11 29:14,16 36:15,24 47:5 52:19,20 56:16,17 60:25 62:9 64:24 67:18 72:25 73:7 73:10 74:4 79:7 119:2 126:13 127:12,24,25 database 36:15 date 1:7 13:12,15 dated 107:8 dates 13:5 31:19 David 2:8,9 5:23,24 6:12,13 22:6,17 45:15,16,25 46:2 83:8	<pre>decide 72:2,3 decided 53:14 94:19 129:24 decis 92:22 decision 54:11,12 85:20 86:21 86:24 87:2,5,13,15 88:2,4,10 88:13 90:14,16,17,19 91:3,6 92:5,22 93:8,10 94:20 100:6 101:10 102:2,8,20 103:9 106:21 114:7 declare 19:24 21:16 22:12 85:2 dedicated 38:2 defeated 99:20 106:6 108:23 defensible 80:13 defib 47:20 define 130:4,5,14 defined 78:10 definitely 27:13 76:6 129:6 131:22 definition 129:25 130:14 defrayed 62:19 defunct 100:17 degree 10:25 56:23</pre>
D.I 126:12,23 D.L.A 89:21 D.N.R 33:14 D.O.H 48:21 64:12 daily 27:21 39:25 Daley 50:12 Dan 12:7 dangerous 50:25 DANIELLE 139:3,13 Darby 137:12 darn 122:19 data 28:11 29:14,16 36:15,24 47:5 52:19,20 56:16,17 60:25 62:9 64:24 67:18 72:25 73:7 73:10 74:4 79:7 119:2 126:13 127:12,24,25 database 36:15 date 1:7 13:12,15 dated 107:8 dates 13:5 31:19 David 2:8,9 5:23,24 6:12,13	<pre>decide 72:2,3 decided 53:14 94:19 129:24 decis 92:22 decision 54:11,12 85:20 86:21 86:24 87:2,5,13,15 88:2,4,10 88:13 90:14,16,17,19 91:3,6 92:5,22 93:8,10 94:20 100:6 101:10 102:2,8,20 103:9 106:21 114:7 declare 19:24 21:16 22:12 85:2 dedicated 38:2 defeated 99:20 106:6 108:23 defensible 80:13 defib 47:20 define 130:4,5,14 defined 78:10 definitely 27:13 76:6 129:6 131:22 definition 129:25 130:14 defrayed 62:19 defunct 100:17</pre>

```
delays 33:16 55:3
                                 disagreement 80:23
deliverables 14:24 64:5,12
                                 disagrees 111:12
 78:10,13,14,14 129:7
                                 disclosure 111:9
delivered 128:13
                                 discrepancy 47:10
demo 36:25
                                 discuss 120:6
                                 discussed 12:3 47:2 124:4
demonstration 79:13
denial 86:4
                                   130:17 133:3 134:9
denied 100:22
                                 discussing 30:15,16
deny 85:24 86:9 90:5,6,11 92:25
                                 discussion 7:20 10:2,21 11:8,25
                                   12:6 42:17,24 43:15 46:12,15
                                   47:14,14,19,24 48:14 50:11
department 1:3 11:12 14:10
 48:18 67:22 68:25 70:18 78:18
                                   52:11 53:7,15,18 60:16 64:3,3
                                   66:5 69:2 70:8 80:16,17 85:3
 122:3 131:21 132:11 135:2
depending 39:5
                                   86:14 92:14 94:15 101:18
                                   103:13 107:15,24 110:22
deputies 25:5
                                   114:14 121:22 123:11 129:20
deputy 25:12 40:25
described 31:3
                                   130:21 131:11
                                 discussions 94:2
deserve 15:20
design 119:15,17
                                 disputes 108:8,17
designated 9:3
                                 distance 63:4 120:23
designee 126:22
                                 distributed 22:20
desk 13:2
                                 diverse 131:14
detailed 119:3,5
                                 diversity 14:20 131:2,15,23
determined 20:6 75:11
                                 division 8:7 25:3,18 56:3
develop 130:22
                                 divisions 36:9
developed 18:7 57:13 79:18
                                 Dock 94:14
                                 docket 16:19
development 36:8
devices 48:11 54:4,8
                                 doctor 46:5 111:14
difference 47:10
                                 doctors 62:24 123:20
differences 43:8
                                 document 43:7 46:16 78:3 79:2
different 24:8,8 25:6 26:7 31:8
                                   79:16,24 80:20 129:14
 34:13,13 36:9 41:5 48:11
                                 documents 16:17,24 40:10,14
 58:23,23 68:4 71:18 73:11
                                   46:11,19 134:10
 75:6,13,18 76:9 135:2
                                 doing 3:21 16:2 28:11 33:8 58:3
differently 73:15 134:6
                                   61:16 74:13 130:18 135:18,18
                                 dollar 71:19 77:17
difficult 64:9
difficulty 121:18
                                 dollars 63:19 65:4,5,14,16,19
diligently 14:22
                                   71:24,25 124:7
direct 34:19
                                 Don 2:10 4:5 43:24 81:17 82:5,6
directed 85:6
                                   96:14 103:24 104:13 111:21
direction 10:10 31:17
                                   112:9 115:2,15
directly 9:8 11:23 49:23
                                 don't48:23
director 8:6 11:13 12:16,20,21
                                 Donald 2:8, 11 4:17 44:12, 13
 12:23 23:8 24:18 25:5,12,12
                                   97:9
 32:10,10 37:6 40:3,25 41:14
                                 Dorsett 32:18
 54:12 59:7 61:18 68:22 70:24
                                 dot 49:23,25,25 55:18,19,19
 80:21 103:19 111:9 120:18
                                 double 94:3
 129:12 131:18,25 135:17
                                 Doug 82:8 97:12 104:16 112:11
directors 75:2,6
                                   112:12 115:18
dis 99:21
                                 Douglas 2:10 6:25
```

```
41:9 48:14,17,19 51:3 53:23
downstate 58:13
                                  55:18 57:11,15 60:11,24 61:10
downstream 36:23
Doynow 2:11 41:23,24 48:3,4
                                  64:14,18 66:23 67:7,8 70:4
 50:10,18,19 69:3 70:9
                                  84:16 118:5,10,19 119:4,6
Dr 2:11, 11, 12, 12, 13, 13 3:25 4:2
                                  120:17 124:23 129:8,18 130:18
 4:19 5:19,21 6:25 7:5,6 8:14
                                  130:25 132:14,21
 11:11 12:6 13:17 17:22 18:20
                                 E.M.S.C47:13,18 48:21 133:9
 19:12,13 20:8 21:2,3,5 32:17
                                  134:8,10,24 135:16
 32:18,18 41:22,25 42:24 43:20
                                 E.M.S.C.E.I.I.C133:13
 44:14,15 45:11,13 48:2,3,9,17
                                 E.M.T 51:12,17 52:23,25 62:12
 48:20 50:12,18,18,19,22 57:11
                                  62:15 69:10,14 73:21 74:5,11
                                 E.M.T.'s 52:24 69:12 71:20
 59:7,8 76:18 77:15,15 81:5,13
 82:7 83:4,6 86:15 92:6 94:8
                                  78:21,22
 96:9 97:11 98:7,25 99:5
                                 E.N.A133:9
 103:18 104:15 105:11,13 111:7
                                 E.O.C25:16
 111:8,15,18 113:8,9,10,11
                                 E.P.C.R29:3 36:25 64:15,24
 114:22,23 115:17,18 116:14,15
                                 E.P.C.R.s 28:13
 116:16 131:3,4,16 132:5,6,16
                                 E.R 69:23
 133:10,25 134:14 135:17
                                 earlier 42:5 65:24 126:3,9
                                  127:14 133:11 134:22
 136:12
draft 8:6,11 51:14 52:9 119:11
                                 easier 56:20 71:23 117:19
                                 easy 73:24 127:10
 126:8
drafting 54:5
                                 eat 72:17
dramatically 64:6 122:20
                                 ed2:14 26:17 32:12 53:19 54:3
drawing 30:24 31:7
                                  54:7,11 57:8 58:2 125:15
Drew 27:7 28:6 37:16,23
                                  138:3
drill 58:7
                                 edit 119:12
drive 63:5 122:24
                                 educate 61:5
                                 educating 61:3 132:21
driving 123:4
drop 11:20 39:7
                                 education 14:3 18:4,15,20 26:15
                                  26:18 33:4,9,22 34:17 35:7,10
drop-down 39:4
Drupal 38:22 39:6
                                  35:23 36:7 37:11 39:7 50:21
due 16:17 31:10 46:20 84:21
                                  50:23 52:7 53:23 57:23 58:7,8
duration 25:2
                                  59:8 60:12 66:19 67:20 75:4
Duval 2:10 4:5,6 43:24,25,25
                                  118:25 125:19 132:23 133:22
 81:17,18,18 96:14,15 103:24
                                 educational 18:9 26:19 57:13,16
 103:25,25 108:17,18,18 111:21
                                  67:17
 111:22,22 115:2,3
                                 Educator 18:12
Dziura 2:20 40:25
                                 educators 52:7
                                 effect 9:19 86:25 135:10
               E
                                 effective 9:7 56:14
E 69:22
                                 effectively 10:3 57:7
E-MOLST 36:22 37:2
                                 efficient 137:14,19
E.D.-PEC 134:21
                                 effort 77:7
E.D.C.C106:14
                                 efforts 83:25 84:14
E.I.I.C133:17
                                 eh 78:2,4
E.M.S 10:4 12:10,20 14:19 15:11
                                 eight14:2 25:24 33:24 53:2
 18:16 23:8 25:4 29:12,18,20
                                  62:3 65:14,15 75:8 120:19
 29:22,22 33:23 34:6,10,16
                                 eighteen 10:11
 36:12 38:10,17 39:24 40:3
                                 eighty 61:22 62:7,8 79:3,9
```

```
eventually 72:8
Eisenhauer 2:4 57:20
Eisenhower 132:15,16 135:14,16
                                  everybody 24:2 25:6 30:4,9
either 23:20 96:2 98:12 124:16
                                   31:13 32:5 38:19 39:11,18
                                   40:9,11,12 42:4 43:7 54:24
 133:15
Elaine 94:14
                                   58:7 71:2 74:12 75:23 79:15
                                   93:25 94:21 101:16 102:15
elected 9:14
election 41:16,19 59:10,14
                                   106:17,25 126:18
 86:18
                                  everybody's 127:21,22
elections 19:17
                                  evidence 79:12 133:19
elements 10:4
                                  exact 63:19,22
Elizabeth 2:14 5:11,12 6:24
                                  exactly 78:3 102:6 129:4 132:24
 45:5,6 82:22,23 97:25 98:2
                                  exam 51:8, 9, 10, 12, 20, 24, 25 55:3
 105:5,6 113:2,3 116:8,9
                                   55:4,12
                                  example 64:10
email 40:18 49:22 55:13,18
 86:14 135:7 136:25 137:3
                                  examples 64:9
                                  excellent 22:4 32:4 77:25
emailing 55:22
emergencies 57:17
                                  exceptional 14:17
emergency 1:4 3:5 62:6 67:12
                                  excited 29:13,18 37:17 38:15
 86:6
                                   39:20 40:7 58:5 75:7
                                  exciting 13:22 30:9 121:6
emphasize 66:14
EMS 2:19,20
                                  Excuse 131:4
EMT 2:6
                                  executed 25:24,25 26:5
encompass 36:6
                                  executive 8:22 11:7 32:16 38:9
                                   38:10 84:15 109:8 118:22
encountered 33:17
                                   120:24,25 121:9,15 129:15
encourage 29:23
                                  exemplary 18:12
ended 120:24
endotracheal 51:10
                                  expand 100:5 101:11 102:2
ends 130:7
                                  expanding 100:17
                                  expansion 85:25 86:4 100:8,16
engage 11:22
engaged 62:17
                                   100:24 101:13 107:6
                                  expect 78:24,24 136:20
enhance 26:12
ensure 118:18
                                  expectations 34:4
enter 27:16
                                  expected 78:24
entered 28:13
                                  expedite 40:21
entertain 8:16 19:25 21:17
                                  experience 55:20 58:12,14,22
 34:19 138:3,9
                                   64:25
                                  extended 129:16
entertaining 20:10
entire 23:25 32:19 54:23 133:17
                                  extent 85:3
                                  extra 49:24 110:11
equal 59:12
equipped 63:2
                                  eye 42:9,13
equity 14:21 131:2 132:13
                                  eyedrops 42:9
erred100:4 101:24
escalation 125:16
                                  F.D.N.Y 6:25 76:4
especially 47:15 121:7
                                  face 3:6
essentially 56:15 71:16
                                  faced 13:21
esteemed 20:14
                                  facilities 34:13 35:13
et 133:19
                                  facility 36:12
evaluated 47:18
                                  fact 24:21
evaluating 36:14
                                  failed 100:2 101:23
evening 35:18
```

```
fails 99:22
                                   133:15
Fair 110:10
                                  finding 10:17 120:22
fairly 42:23
                                  fine 61:6
fall 31:4
                                  Finger 2:15
falling 67:10
                                  fingertips 128:13
families 19:5
                                  finish 52:8
fantabulous 126:7
                                  fire 61:9 131:21
far 49:5 63:5 67:11 72:23
                                  fired 110:9
fast 67:11
                                  first 6:19 7:10 8:2,7 12:12
faster 23:11
                                   17:15 21:10,12,13,17,19 27:20
fault 89:20 93:16
                                   35:6 39:4 40:13 42:7 60:12
favor 7:21 21:4 22:3 80:25
                                   63:23 66:4 71:24 72:4,23
 102:19 138:15
                                   85:16 89:10,11 107:19,20
Feb 13:9
                                   130:15
February 8:18 9:22 11:8 13:8,10
                                  fiscal 60:17 63:17
 28:9 31:9 37:21 40:13 51:15
                                  fish 49:24
 65:22 66:4,6 75:21 117:14
                                  five 15:13 17:18 28:12 29:5,6
 119:19 123:11 124:20 125:13
                                   61:25 62:4 65:15,18 68:8,8,15
 126:20 137:9,16,20
                                   68:16 71:6 74:14,16 77:4
fee 72:13,17
                                   110:11
feedback 28:2 31:24 32:24 34:10
                                  fix 89:24 128:10
 34:16 37:5 76:10 78:6 128:9
                                  flag 3:7,8
feeding 70:6
                                  float 66:20
feel 26:2 67:11 77:20
                                 floor 19:23,24 21:15 22:9,9,11
feeling 50:6
                                   90:22
                                 Flow 47:15
fellow 18:19 37:19 38:3
                                  flunks 64:22
fellowship 37:19
FEMALE 107:17
                                  focus 66:8
FH-107:6
                                  focused 77:4
field 25:16 59:3 125:20
                                  folks 14:15 15:19,24 16:12
fifteen 68:8,16 74:7 136:6
                                   17:10 35:8 54:7 57:15 71:9
fifty 30:3 61:17 63:17 65:12
                                   126:7 131:24 132:3,7,11
 69:6 70:17,25 76:8 77:2
                                  follow 26:2 130:21
 136:16
                                  followed 119:14,14
figured 76:15
                                  following 95:16 118:22,24
filed 100:18,21
                                   137:10
filing 74:19
                                  footsteps 137:11
                                  forbearance 117:8
fill 38:23
filled 37:22
                                  force 38:18 65:11
final 8:21 9:20 19:21 114:3,4
                                  foregoing 139:4,6
                                  foremost 6:19 7:11
 136:2
finalize 131:8
                                  foresight 108:14
finalized 60:17
                                 Forest 106:12 107:19 108:11,13
finally 16:7 17:8 40:24
                                   114:6
finance 52:13 56:12 60:6,8,9
                                  forever 69:21
 61:7 66:2 68:24 80:18 81:2
                                  forgetting 67:5
 83:23
                                  form 32:21 33:9 36:20,20 121:25
financially 61:15
                                  formal 6:20 7:13
financing 78:11
                                  formed 14:14 123:7
find 66:22 67:12,13 71:24
                                  forms 35:20 38:21 39:5
```

```
formulate 8:23
                                 future 16:4 41:9 54:19 108:16
formulation 12:3
                                 futuristically 36:16
Forness 2:19 4:7,8,8 44:2,3,3
 81:19,20,20 96:16,17,17 104:2
 104:3,3 111:23,24,24 115:4,5
                                 gain 131:11
                                 Gandolfo 2:6 4:9,10,10 7:19
 115:5
                                  8:15 21:20,20 22:2 44:4,5,5
forth 10:8 34:18 38:7 68:23
                                  76:12 81:21,22,22 88:19,22,24
 75:20 86:14 107:7
forthcoming 33:15
                                  88:25,25 89:10 90:7 92:8,12
                                  92:12 96:18,19 102:23,24
forty 118:5
                                  103:4,8,10 104:4,5 109:2,3,14
forty-eight 137:25
                                  110:12,13,19,23 111:25 112:2
forty-four 52:14 72:25
                                  112:2 114:15,16 115:6,7,7
forward 10:13 12:15 14:23 16:5
                                  138:12,15
 16:14 30:22 31:18 33:2,20
                                 garb 107:3
 34:7 35:11 36:21 37:2,13 38:8
                                 Garden 1:10 13:4
 40:8,21 42:6,13 43:5,13 49:22
                                 gather 131:9
 63:11,24,25 65:19 73:6,25
                                 geeks 52:20
 75:8 79:20 80:24 81:2 84:2
 89:7 91:7 107:12 110:17
                                 Gene 53:8,13
                                 general 8:9 13:14 53:15 132:23
 114:14 118:15 120:14 122:13
 124:24 128:2,11 132:9
                                 generally 8:25 80:10
                                 Gentleman's 128:25
forwarded 43:4 67:19
                                 geographically 56:4
forwarding 68:25
forwards 67:23
                                 germane 108:3
                                 getting 3:20 14:11 15:24 16:21
found 51:9 120:25
four 29:5,5 30:7 65:3 77:2
                                  31:23 40:14 41:3,4 49:19
                                  72:18 75:14 120:10 132:7
 84:19,23 85:13 123:4 129:16
                                  134:19
fourteen 65:5,18 74:7
                                 Gill 2:15 4:11,12 23:16,17
frankly 72:3
                                  24:18 44:6,7,7 81:23,24,24
free 26:2 62:15,16
frequently 33:14
                                  96:22,23 97:2,3,4,4 104:7,8,8
                                  112:3,4,4 115:9,10,10
friend 20:14
                                 give 10:23 17:18 26:16 27:17
front 26:15 37:12 74:25 118:17
                                  29:13,13 32:2,16 33:16 39:8
fruit 15:5 16:4,9
                                  48:23 58:19 61:19 64:8 71:3
frustrating 55:14
                                  71:11 121:4 126:6,23
frustration 54:25
                                 given 18:13 36:2 70:24 74:6
fulfill 29:16
full 8:17 79:16 89:19 111:9
                                 giving 49:7 52:14 132:17
                                 glad20:12 71:4
full-service 23:13 25:20
                                 Glen 99:24 100:16,18,23 101:11
fully 49:17 63:2 89:19
fun 37:24 124:14
                                  103:9,20
                                 glitches 41:21
function 102:5
functional 117:22
                                 glucose 127:2
                                 go 23:11,18 29:24 30:24 31:6
funded 49:17 66:11 124:7
                                  34:20 35:6 37:12,15 42:25
funding 52:12 64:4 65:3,13
                                  43:16 48:6 59:17 62:11 63:7
 118:25 124:5 130:12
                                  64:19 65:5,19 66:6,18,21 67:9
funds 26:11 61:17
further 10:20 11:25 47:24 59:3
                                  69:13,13,15,21,25 71:9 73:11
                                  103:5 114:7 118:9 119:11
 70:7 83:23 107:13 117:10
                                  123:17 133:16 135:10
 132:25
```

```
goal 79:4 117:25
                                  75:14 118:16 131:3,14,14
goals 15:15
                                  132:2,8 134:2,7,23
God 3:10
                                 groups 14:16 15:10,16,20 41:8
                                  122:14 133:6,10 134:25
goes 10:8 36:21 41:9 55:20 72:2
 79:19 128:9
                                 grow 80:14
going 8:23 9:11 12:4 13:13 14:5
                                 quess 40:4 72:4
 15:2,5,23 17:9 25:15,18 27:15
                                 quidance 129:14
 28:7,19 31:6,22 34:12 35:11
                                 quide 126:8,25 127:20
 36:8 39:3 41:15,17 46:18 47:3
                                 guidelines 134:4,5,13,17
 51:5,20,25 53:21 54:18 55:8
                                 guides 127:8
 56:19 58:16,18 59:14,15 60:6
                                 guys 48:7 85:16
 61:24 62:5 63:3,7,11 66:13
                                                Н
 67:18 69:25 72:7,12 74:16
 75:7,8,14 77:20 78:3 80:14
                                 H.R.I 29:17
                                 Haaq 2:15 4:13,14,14 19:14,14
 84:19 86:15,16 92:20 95:8
 96:11 107:12 110:17 117:18,23
                                  19:16,20 20:5,7,16,19,23,25
 120:6 121:25 124:15,19 125:20
                                  21:3,9,11,19,22,25 22:22,24
                                  31:3 44:8,9,9 59:9 81:25 82:2
 128:4 129:17,23,24 130:4,13
 130:14,15 132:20,25 135:6
                                  82:2 90:4,4,10,18,22 95:10,11
                                  95:16,21 96:24 97:5,6,6 104:9
good 3:3,18 31:17 32:11,11
                                  104:10,10 110:2,8,24 111:2,3
 35:22 42:3 50:9 71:9 76:7
                                  112:5,6,6 115:11,12,12 129:8
 80:11 117:22 121:5 125:2
                                  129:9 130:25 136:4,6 138:6
 127:7 128:9
gotten 49:14
                                 Hagg 59:15 84:6,7
gov 49:25 55:19
                                 half 55:22
                                 Hamilton 2:21 4:15,16 22:7,17
Government 118:25
                                  44:10,11,11 82:3,4,4 84:13
governor's 38:18 67:23 71:17
                                  97:7,8,8 104:11,12,12 112:7,8
grand 27:12
                                  112:8 115:13,14,14 135:24
grant 29:18,20 31:21 49:18
                                 Hammond 137:23
 92:22
                                 hand 7:23 21:5 22:3 59:15 71:21
granted 100:19,25
                                  81:2 95:20 100:13 101:4
granting 87:7
graphics 119:16
                                  102:23
                                 handed 23:2
grateful 18:23
                                 handing 64:17
great 14:22 16:9 28:2,12 31:22
                                 handled 27:16
 54:25 67:9 80:16 117:15,17
                                 hang 63:20
 124:6,13
                                 hanging 13:2
greater 15:5
Greenberg 2:19 8:6 11:13 12:16
                                 Hanukkah 138:18
 20:6 23:9,10,18 24:19 25:19
                                 happen 106:24,25 108:6 123:19
                                  130:22
 37:8 41:14 57:25 60:2 74:24
 77:14 109:12,15 129:12 135:17
                                 happened 32:23 109:18 122:22
                                 happening 130:7
 135:20
                                 happy 8:16 17:6 34:18 41:11
Greq 4:12 23:16,16
                                  50:2,5 76:12 133:25 134:2
Gregory 2:15 4:11 44:6,7 81:23
                                  138:4,17,17,18
 96:22 97:2,3 104:7 112:3
 115:9
                                 Harbor 3:15
                                 hard 14:17 15:25
group 8:5,24 9:14 12:5 13:18
                                 he'll 29:17 48:11 49:22
 14:20,21 25:4 32:5,19 34:14
                                 head 94:8
 46:11,22 48:16,24 53:22 54:22
```

```
health 1:3 11:12, 15, 15 14:10
                                   117:14,22 125:3,12,17 135:6,7
 17:16,16 31:21 37:19 38:12,17
                                   135:10
 48:18,22 49:9,25 55:19 62:6
                                 hoping 8:18 71:8 74:4 109:20
 67:22 68:25 70:18 122:3
                                   118:9 129:5 131:8
 125:16 129:17,22 130:8 132:12
                                 hospital 2:12 11:17,18,20,20
                                   35:18 119:2 134:17
 132:13,22
healthcare 69:19 70:3,6 129:25
                                 hospitals 12:11 129:19 135:3
hear 11:23 17:12 29:21 32:11
                                 hosting 58:9
 38:20 97:2 128:21
                                 hot 132:13
heard 10:24 14:11 26:21 54:5
                                 hour 129:10
 57:11 129:15 132:19
                                 hours 75:5 122:24 123:4 137:25
hearing 50:20 125:7 139:8
                                 house 34:4 49:17
heart 30:7 132:11
                                 housing 35:13,15
heck 17:19
                                 how'd 78:4
held10:25 84:6
                                 Hudson 2:8, 9 4:17, 18, 18 19:2
                                   44:12,13,13 82:5,6,6 87:8,16
Hello 132:16
help 12:16 17:7 24:2,22 26:12
                                   87:17 89:13 91:7,8,11,15,24
                                   97:9,10,10 104:13,14,14 112:9
 26:14 27:25 28:4 37:22 56:23
 57:16 58:16 59:5 64:2 71:16
                                   112:10,10 115:15,16,16
 86:17 123:6,23 124:7 127:16
                                 huge 16:14 123:3 126:6
helped 27:23 31:15 64:15
                                 humbled 18:23
helpful 14:11 91:9
                                 hundred14:2 30:3,8 33:24 52:23
                                   52:25 53:3 62:2,3,4 68:7,8,9
helping 37:16
helps 49:12
                                  72:18 73:2 74:8,9,17,17,20
hereof 139:6
                                   76:7,8 77:2,4 138:7
                                 hybrid 121:9 122:6
hereto 139:5
hereunto 139:9
                                                 I
Hero 99:2
                                 I.C.U19:3
hey 28:21 38:6,20
                                 I.T128:19
hiccup 28:18
hiccups 28:16
                                 I'll 132:7
                                 idea 34:2 124:13 127:24
High 47:15
                                 ideas 57:7 61:19 62:13 63:6
highlights 133:12
                                   71:7,9 117:15,16,17
Hills 106:12 107:19 108:11,13
                                 identical 107:20
 114:6
Hilton 1:10 13:4
                                 identified 28:15 38:5
                                 identify17:11 20:19 28:22
history 3:16 23:21 119:5
                                 image 126:23
hit 90:22
hold 49:20,21 90:20
                                 imagine 57:10
                                 immediately 65:21
holidays 40:22 138:18
                                 impact 18:16
home 28:5 33:22 34:14,14,14
                                 implementation 36:21
 126:22
                                 import 33:18
homework 137:5
                                 important14:25 30:13 31:4
Hoosick 1:11
hope 16:3 52:16 95:6 108:16
                                   33:19 40:23 87:11 108:4 132:9
                                 impression 49:8
 124:24,24,25 133:20 134:6,23
hoped 52:4 119:18
                                 improve 28:10 48:19 128:16
hopeful 8:19,19 12:14
                                 improving 12:10 32:20
                                 in-49:16
hopefully 27:24 28:9 29:21 31:8
 31:12 37:21 54:7 59:2 70:5
                                 in-person 30:4
```

```
111:14 126:5
incident 24:25,25
                                 interested 50:13 131:22 133:24
include 52:6
included 72:14
                                   136:24
including 40:11 133:14,19 135:3
                                 interesting 7:10 27:3 29:10
inclusion 14:21 131:3
                                   124:22
inclusive 127:21
                                 Interestingly 75:24
inclusiveness 132:2
                                 interests 135:4
incorporated 54:19
                                 interim 123:19
incorrect 86:23
                                 internal 37:12
increase 9:10 49:12 61:17 63:13
                                 internally 37:13
 63:17 65:12 66:10,16 70:17
                                 interpretation 91:13
 72:17 77:3,18,21 78:25
                                 intertwined 108:19
increased 65:3 78:11
                                 introduce 125:17
incredibly 18:23
                                 introduction 118:22
incur 52:15
                                 intubation 51:10
index 74:2
                                 invest 79:21
individual 131:16
                                 investigate 124:19
individuals 33:24
                                 Investigations 25:21
indivisible 3:11
                                 invite 133:25
industry 70:6
                                 involve 33:25
                                 involved14:16 57:21 108:17
infographics 133:14,19
informatics 28:11 29:14 36:24
                                   121:4,5 133:10
information 9:7 16:21 28:20
                                 involving 57:17
 33:12,15 34:3,15 46:13 52:13
                                 ISAAC 97:12 112:12
 52:15 75:15,22 125:2,18 131:9
                                 Isaacs 2:10 6:25 44:14,15,15
 131:12
                                   82:7,8,8 97:11,12 104:15,16
infusion 70:4 71:22
                                   104:16 112:11,12 115:17,18,18
inherited 64:10
                                 Issacs 4:19,20
initial 8:11
                                 issue 11:20 16:20 27:7 36:6
initiative 32:8 66:13 134:22
                                   56:2,23 59:9 84:21 95:14
initiatives 66:19,20
                                   100:13,14 122:4 133:7
injury 42:9,13
                                 issues 25:14 27:11,12 46:21
Inn 1:10 13:4
                                   48:22 55:19,24 64:24 120:10
innovation 129:8
                                 it'll 38:7 128:20
innovations 14:19 130:25
                                 it's111:10
innovative 10:15
                                 item 17:25 138:2
input 76:10 121:5
                                 items 51:2
                                 iteration 80:15 134:13
inspection 25:20
inspections 23:14
                                 Ixelles 32:17
instructing 49:14
                                                 J
instructions 126:24
                                 Jacob 29:13,13
instructor 51:3 53:7,9,24 54:22
instructors 51:24 53:10,20,23
                                 January 13:4,8 16:18,25 29:10
 53:25 58:10
                                   29:23 40:16,16,18 52:3 77:8
                                   125:11 132:7 136:14 137:8,15
instrumental 12:17 49:19
integrated 129:22, 25 130:8
                                 Jared 5:3 131:5 132:6
                                 Jason 2:11,15 4:13,14 7:5 20:3
intend 33:12
                                   21:11,19 31:3 44:8,9 48:7
intention 90:25 91:2
                                   81:25 82:2 90:4 95:10 96:24
interact 39:25
                                   97:5,6 104:9,10 112:5,6
interest 51:7 57:19 84:25 85:3
```

```
40:4,5,21,23 41:4 46:12,21,25
 115:11,12
Jean 99:25
                                  48:22,24 49:7 51:13 52:9 57:8
Jeff 6:10 18:20 45:24 83:17
                                  57:20 58:4,11 61:6,20 62:3
 117:3 123:7
                                  63:13 64:17 67:5,18 69:11,18
Jeffery 113:20,21 117:2
                                  69:21,22,22 70:2,3,5 71:17
                                  72:3 73:5,13,20,22 74:2,7,9
Jeffrey 2:12,16 6:9 45:23 83:16
 99:15,16 105:23,24
                                  74:13,15,16,19,19,21 75:10,11
Jennifer 2:16 49:23
                                  75:16,23,24 77:8,12,18,22,23
Jenny 31:23 48:21,23 50:10
                                  78:21,22,23 79:8,9,11,15
job 39:10,17 50:9 64:16 77:25
                                  80:10 85:15 86:13 90:7 92:18
 80:11 126:7
                                  108:10,24,25 109:24 117:13,18
John 11:11 27:7 58:6
                                  118:5 121:3,6,10 122:17,19
join 12:5 133:5 134:2,25
                                  127:7,19 131:20 133:3,25
joined 121:12
                                  134:3 137:2,12
                                 known 9:8
joining 48:9
joins 7:5
                                 Kroell 129:13
joint 15:7
                                 Kroll 2:21 4:23, 24, 24 8:14
joke 24:21,22
                                  11:11 20:3,12,18,21,22 34:25
                                  35:4,5,7 44:18,19,19 60:6,7
July 40:5 86:6 132:6
                                  67:25 68:6,12,14,18 69:6 70:9
jumping 134:15
June 18:3 40:5
                                  70:16,21 72:11,15,21 76:25
                                  78:12 79:2 82:11,12,12 83:23
justice 3:11
                                  87:24 88:5,9,12 92:15,16,17
justification 66:9 78:18
                                  92:20 93:3,6,9,12,14,20,23
               K
                                  94:23 95:5 97:15,16,16 104:19
keep 3:20 24:20 38:11 67:4
                                  104:20,20 112:15,16,16 115:21
 100:8 130:11 137:4
                                  115:22,22 123:8
keepings 89:16
                                 Kuchner 131:5
Kelly 123:9
                                 Kushner 131:17 132:6
kept 108:12 135:17
                                 Kutzin 5:3
keyhole 71:18
kick 15:18
Kim 2:4 4:21,22 7:3 44:16,17,17
                                 L-O-M-O-N 49:24
 78:7,7,8,9,20 82:9,10,10
                                 Lab 53:25
 97:13,14,14 104:17,18,18
                                 lack 132:3
 112:13,14,14 115:19,20,20
                                 Lakes 2:15 120:19
kind12:6,11 14:11 24:20 36:13
                                 landmines 8:9
 51:19 107:23 109:22 126:17
                                 Langham's 86:15
 131:6,23,25 133:5 134:15
                                 Langsam 8:14 94:8
 137:13
                                 Langsam's 98:25
Knoell 2:5 4:25 5:2,2 44:20,21
                                 language 71:4 94:23,24
 44:21 82:13,14,14 97:17,18,18
                                 large 25:9 75:5 119:3
 104:21,22,22 112:17,18,18
                                 larger 133:4,7
 115:23,24,24 125:7,8,23 133:4
                                 latest 16:8
know 8:25 11:3 15:22 16:20
                                 law 85:12 120:7 122:5,17 123:12
 17:15,19 23:19,20 24:3 25:14
                                  123:18
 26:6,11,22,24 27:2,3,19 28:6
                                 lawyers 109:21
 28:21,23 30:4,5,6,7,8 31:2
                                 layout 119:16
 32:5 33:19 34:20 35:9,14 36:5
                                 leaders 36:13 64:8 65:2
 36:14 38:23,25 39:8,15,17
                                 leadership 11:24 12:13 14:9
```

```
25:5 108:14
                                  65:24 68:4 73:10,14,15 75:13
learn 54:16
                                  76:9 87:9,10 117:15,20 120:7
learned 51:17 121:21
                                  127:13 129:13 130:17 131:13
learning19:4 24:7,8 58:12 63:4
                                  134:2,6
leave 131:4,4 132:17
                                 live 35:12 39:3
leaves 31:4
                                 lives 24:16
led 67:3
                                 living 35:13,15 65:10
legal 8:7,8 32:24 56:3 107:3
                                 local 35:22 36:11 54:12
legibly 23:5
                                 locality 26:10
legislation 122:17 124:12,23
                                 location 1:10 30:10 121:17
                                 locations 122:8
 130:12
legislative 80:2,3 120:3 125:6
                                 locked 35:16
                                 log 17:2 126:23
length 55:9
length-based 47:7,11
                                 logging 127:10
lengthy 129:20
                                 long 7:7,9 27:22 36:23 38:24
lesson 51:20
                                  47:14 48:14 50:24 122:8
lessons 51:18
                                  129:16
let's 16:3 48:20 60:5 68:10,14
                                 longer 55:5,6
 71:11 72:4 74:13 78:20 103:5
                                 longest 64:3
                                 look 16:14 24:13 28:8 30:16,17
 103:5 107:25,25
Leticia 39:14,20 40:2
                                  46:11,13,14,16 53:22 73:24
Leticia's 39:18
                                  74:6 76:2,3 77:11,13 117:12
letter 133:9
                                  117:18 120:12 122:2,13 123:16
level 9:10 10:17 18:17 29:9
                                  124:11 126:25 127:18 128:7
 34:4 35:22 36:11 66:11,11
                                  132:3 136:15 137:5
                                 looked 131:18
 126:17
                                 looking 16:7, 10 20:9 36:24 38:4
level-setting 33:23
levels 67:21
                                  39:5,6 57:15 63:25 66:16
Lewis 2:3,17 5:4,5,5 7:17,18
                                  127:12 128:3 131:13,23 132:2
 44:22,23,23 70:10,11,20 72:5
                                  132:2
 82:15,16,16 94:3,7,10,11
                                 looks 11:21 73:19
 97:19,20,20 98:25 104:23,24
                                 lost 18:3 84:21
                                 lot10:2 13:22 16:20 30:14
 104:24 112:19,20,20 115:25
 116:2,2 117:23,25 119:22
                                  31:22 32:16 37:4 41:5,5 62:12
 120:2,4 122:16 124:3 125:6
                                  62:13 70:5 72:18 77:6 79:23
                                  80:8,13 117:17 120:21 121:2
liberty 3:11 34:20
licensed 130:6
                                  122:11 123:4 124:22 132:11
life 137:4
                                  134:19
light 47:16
                                 lots 61:12 63:6 69:11
likes 49:20
                                 love 49:16 69:20 71:19
limited 27:12,14 29:3
                                                М
line 107:7
                                 ma'am136:8
lines 78:10,17,19
                                 mad 15:24
links 119:7
                                 Mager 2:14 23:25 24:14 31:25
list 136:15
                                  32:9,10,12 36:4 37:9 138:3
listed 31:20 43:8
                                 mail 39:12,15
listening 39:22
                                 main 60:15
literally 27:21 39:12 67:10
                                 major 66:5,12
little 7:12 15:18 30:25 31:7,8
                                 majority 33:11 75:5
 32:5 33:21 40:4 54:15 56:20
```

```
116:8,9,9 135:25 136:7
making 12:17 20:17 21:3 39:11
 49:11 61:6 66:5 71:22 95:11
                                 McMillan 58:6
 95:18 104:5 117:19
                                 mean 69:9 79:17 80:15 122:24
MALE 50:9 106:22
                                  123:11
man 131:19
                                 means 18:24 19:6 26:13 62:12
management 86:6 125:15
                                  91:13 106:23,24 107:10,10
manner 40:11,15
                                  114:10,10
manpower 122:11
                                 measure 126:16 128:2
manual 51:13 52:9 126:8,25
                                 measures 128:12
 127:7,20 128:10 129:6
                                 Med 50:19
                                 medic 18:25
map 28:6
                                 medical1:4 3:5 12:21 40:3 42:4
March 60:19
mark 1:9 2:3,18 3:5 4:3,4 5:14
                                  47:25 48:11 54:4,8,12 69:13
 5:15 16:12 17:23 22:2 23:6
                                  103:19 111:9
                                 medical-related 43:12
 41:3 43:22,23 45:7,8 48:4,16
 81:15,16 82:24,25 96:12 98:3
                                 medication 43:12 47:11
 98:4 103:22 105:7,8 111:19,20
                                 medics 18:8
 113:4,5 114:24 116:10 123:8
                                 meet11:14,24 14:8 84:3 100:2
Marley 48:17
                                  101:23 118:12,12 129:11
Marshall 2:17 41:25 42:3,25
                                 meeting 1:1,5 2:1 3:1,2,4 4:1
 43:3 46:6,8 48:3 50:19
                                  5:1 6:1 7:1,8,16 8:1 9:1,22
Mary 5:17,18 45:9,10
                                  10:1,23 11:1,21 12:1,12,17,24
                                  12:25 13:1,13,15 14:1 15:1
Maryanne 2:18 83:2,3 98:5,6
 105:9,10 113:6,7 116:12,13
                                  16:1 17:1 18:1 19:1 20:1 21:1
                                  22:1 23:1 24:1 25:1 26:1 27:1
 123:25
massive 49:10
                                  28:1 29:1,10 30:1 31:1,16
Master 5:7 105:2
                                  32:1 33:1 34:1 35:1 36:1 37:1
Masterson 5:6,7 72:6,12,16
                                  38:1 39:1 40:1,13 41:1 42:1
 82:17,18,19 97:21,22,22
                                  43:1 44:1 45:1 46:1 47:1,4,6
                                  47:23 48:1,12 49:1,5 50:1,8
 104:25 105:2 116:3,4,4
Masterton 2:22 44:24,25 45:2
                                  50:15,24 51:1 52:1 53:1,8
 112:21,22,22
                                  54:1 55:1 56:1 57:1 58:1 59:1
                                  60:1,16 61:1 62:1 63:1 64:1,4
materials 119:12
                                  64:8 65:1,22,23 66:1,3,3,6,7
math 68:10
matter 9:9 23:3 42:24 46:14
                                  67:1 68:1 69:1 70:1 71:1 72:1
 69:2 81:6 84:25 85:4 89:17
                                  73:1 74:1 75:1,3,21 76:1 77:1
 94:2 95:14 100:13 101:4,5
                                  78:1 79:1,14,19 80:1 81:1
                                  82:1 83:1 84:1 85:1 86:1 87:1
 107:16 110:13
                                  88:1 89:1 90:1 91:1 92:1 93:1
Matters 50:11
McCartan 9:12
                                  94:1 95:1 96:1 97:1 98:1 99:1
                                  100:1 101:1 102:1 103:1 104:1
McEvoy 2:12 5:9,10,10 13:17
 17:22,23 19:10,12 20:8,15
                                  105:1 106:1 107:1 108:1,4
 21:5 32:18 42:20 43:15 45:3,4
                                  109:1 110:1 111:1 112:1 113:1
 45:4 48:9 50:22,23 59:7,8
                                  114:1 115:1 116:1 117:1 118:1
 81:3,6 82:20,21,21 97:23,24
                                  119:1 120:1,5,15 121:1,18,24
 97:24 105:3,4,4 112:24,25,25
                                  122:1,8,10 123:1 124:1,4
 116:6,7,7 132:6 136:10,12,13
                                  125:1,13 126:1 127:1 128:1
McGown 2:14 5:11, 12, 12 6:24
                                  129:1,21 130:1 131:1 132:1
 45:5,6,6 82:22,23,23 97:25
                                  133:1 134:1,7,8,9,23 135:1
 98:2,2 105:5,6,6 113:2,3,3
                                  136:1 137:1,9,15 138:1,19
```

```
minimum 65:3
 139:1
meetings 10:2 13:3 15:7 16:21
                                 minor 41:21
 24:19 25:12 54:3 60:10 66:8
                                 minute 90:20 126:13
 75:8 80:18 120:7,11,24 121:4
                                 minutes 7:15,22,24 10:20,22
 121:9 122:5,6,17,25 132:19
                                   17:18 110:11 118:4
 135:7,11
                                 mirror 79:25
Megan 58:13 59:4 75:2,25
                                 missing 28:23
member 18:3, 4, 19 84:24 85:5, 6, 7
                                 mission 14:24 119:9
 126:21 133:16 136:19,21
                                 mistake 68:7 89:24
members 6:21 12:8 16:16 17:2
                                 Mister 89:20
 31:15 38:13 39:24 59:11 80:18
                                 mitigating 71:10
 85:9 131:18 134:24,24,24
                                 mobile 129:22,25 130:8
 136:16
                                 model 76:10
membership 8:10
                                 modifications 7:20 30:25 32:25
memorial 30:12,15,15,17
                                 modify 86:20 87:5,22,25 88:17
memory 18:11
                                   90:11,11,13
mental 31:21 48:22 49:8 125:16
                                 MOLST 32:2, 6, 15, 16 33:6, 25 35:7
 132:22
                                   35:16
mention 12:20 35:10 55:11,11
                                 moment 3:13,14,16 23:3 30:6
                                   60:9 63:14 95:7 124:4
 76:22 136:14
mentioned 30:12 48:4 51:6 67:17
                                 Monday 40:16,17
 76:21,22 119:6 120:10 133:11
                                 money 26:10 61:20 63:9 66:17
                                   70:12,17,22,25 71:2,3,8,12,18
merits 107:25
Merry 138:18
                                   71:22 72:4,18 78:15 79:21
message 16:6
                                   80:12
messaging 80:5
                                 month 47:22
met11:19 42:5 129:6
                                 monthly 128:14
methods 24:9 107:24
                                 months 59:19,23
metrics 14:18 125:24 126:7
                                 moons 56:11
 128:3,5,9,24
                                 Morley 11:11
mic17:9,9 97:2 124:2
                                 motion 7:15 19:25 20:10,13,17
Michael 2:12, 13 5:9 76:20 82:18
                                   21:18,21,25 22:4 37:4 42:14
Michelle 4:7 104:2
                                   42:16,17 43:4,13 46:3,9 60:8
                                   63:15,24 67:16 68:23 83:21
Mickey 2:19 4:8 44:2,3 81:19,20
 96:16,17 104:3 111:23,24
                                   85:19 86:10,22 87:18,21 89:3
                                   89:5,6,7,7,8,8 90:5,8,18 91:5
 115:4,5
                                   91:19 92:2,5,9,21 93:16,17
microphone 17:12
                                   94:16,24 95:23 96:20 98:9,13
middle 49:25
Midstate 7:2
                                   98:13,15,18,20 99:22 101:18
Mike 5:10 20:14 21:7 26:16,19
                                   102:5,7,25 103:3,7,8 104:6
 32:18 45:3 61:2,4 67:16 73:17
                                   106:4,5,18,18,20 107:12 110:3
 73:17,18,24 82:20 97:23 105:3
                                   110:15,17,25 113:25 114:3,4
 112:24 116:6 118:2
                                   114:14 117:6 138:3,9,13
miles 122:24
                                 motion's 63:20 99:20 103:6
milk 15:9
                                 motions 10:21 42:2,5,6 84:19
                                   107:20 108:19,21 109:24
million 28:12 63:16, 18, 18, 23
 65:14,16,19 68:8,12,13,15,15
                                 Mountain 120:19
                                 move 9:23 12:14,17 14:23 15:11
 68:16 124:7
mind 103:13
                                   23:8 33:20 37:13 40:8,21
minimal 118:20
                                   42:25 60:5 80:24 87:4,4 91:6
```

```
118:14 132:9,14
                                 near 132:10
moved 14:2,7
                                 nearly 26:23,23
movie 137:25
                                 necessarily 134:5
moving 7:14 10:12 11:6 15:5
                                 need11:3 14:12 28:4 35:24
                                  36:13 38:22 40:15 42:18 49:21
 25:20 30:22 31:18 39:12,19
 41:22 50:20 81:7 84:4 106:6
                                  56:18 59:16 61:9,12,12 62:5,6
 128:2,11 132:14
                                  62:7,25 63:21 66:10,21 67:9
                                  67:11,12 69:19 70:3,25 79:13
multi-year 79:4
multimillion 71:19,24,25
                                  85:14,21 86:10,23 89:4,5,8
multimillion-dollar 71:22
                                  90:3,25 91:5 96:10 100:5
                                  101:25 103:6,20 110:15,15,20
multiple 10:2 122:8
                                  120:8 123:21,22 127:17 132:14
               N
                                 needs 10:20 46:13 56:22 61:14
N.Y1:1 2:1 3:1 4:1 5:1 6:1 7:1
                                  70:4 103:3 106:18 134:18
 8:1 9:1 10:1 11:1 12:1 13:1
                                 negative 94:3 95:12,18
 14:1 15:1 16:1 17:1 18:1 19:1
                                 network 55:24
 20:1 21:1 22:1 23:1 24:1 25:1
                                 never 63:21 72:12 117:8
 26:1 27:1 28:1 29:1 30:1 31:1
                                 new1:2,12 6:21 7:6 14:14,20
 32:1 33:1 34:1 35:1 36:1 37:1
                                  17:14 18:9 30:15,17 36:20
 38:1 39:1 40:1 41:1 42:1 43:1
                                  41:9 42:8,10 43:5 49:15 52:21
 44:1 45:1 46:1 47:1 48:1 49:1
                                  56:6 61:10 62:2,2,4,22,24,25
 50:1 51:1 52:1 53:1 54:1 55:1
                                  64:10 65:4 73:21 84:9 89:5,8
 56:1 57:1 58:1 59:1 60:1 61:1
                                  89:12 100:3,3 101:23 106:18
 62:1 63:1 64:1 65:1 66:1 67:1
                                  119:4 124:9 125:19 130:10
 68:1 69:1 70:1 71:1 72:1 73:1
                                  131:17 134:4,5 136:9 137:22
 74:1 75:1 76:1 77:1 78:1 79:1
                                  139:2
 80:1 81:1 82:1 83:1 84:1 85:1
                                 newsletter 133:12
 86:1 87:1 88:1 89:1 90:1 91:1
                                 nice 31:24 48:12 84:2
 92:1 93:1 94:1 95:1 96:1 97:1
                                 night 7:16 19:3 35:19,19 75:4
 98:1 99:1 100:1 101:1 102:1
                                 nine 25:13 26:5 52:24 72:18
 103:1 104:1 105:1 106:1 107:1
                                  74:15
 108:1 109:1 110:1 111:1 112:1
                                 ninety 62:8,12 79:5,6,7 138:7
 113:1 114:1 115:1 116:1 117:1
                                 ninety-nine 33:13
 118:1 119:1 120:1 121:1 122:1
                                 nominate 20:7
 123:1 124:1 125:1 126:1 127:1
                                 nominated 22:6 38:16
 128:1 129:1 130:1 131:1 132:1
                                 nomination 20:8 21:10,16
 133:1 134:1 135:1 136:1 137:1
                                 nominations 19:21, 22, 23, 23, 24
 138:1 139:1
                                  21:12,13,15,16 22:8,9,10,12
name 3:5 20:16,16 23:4 32:12
                                  22:13
 67:5 137:23 139:10
                                 Nope 22:24
names 6:22 15:22
                                 normal 25:22 106:21
naming 15:22,22
                                 north 49:15 120:17,18
narrative 60:21 63:7
                                 nose 19:12
nasal 47:15 130:19
                                 noted 47:9,10
Nassau 2:8
                                 November 106:14 107:8 109:7
nation 3:10
                                  133:12
national 18:17
                                 number 6:21 12:4 24:4 30:14
nationally 128:4
                                  34:21 41:7 51:17 53:17 60:23
nature 85:2
                                  63:22 75:6 76:23 78:21,22,23
navigate 55:24
                                  79:9,9 86:3 118:20 128:6
```

```
old 25:3 36:20 135:23 136:9
 136:17
numbers 26:17 61:23,24 68:2
                                   138:7
                                 once 7:12 33:9 41:2 52:8 54:24
 72:8 77:13 78:22 79:18,20
 136:5
                                   59:21 69:22 89:13 120:24
nurse 69:23
                                   135:5
nurses 124:5,8
                                 onceover 8:8
nursing 34:14 35:14 69:13,17
                                 ones 73:16
 124:9
                                 ongoing 8:4 36:8,8
ny 49:25 55:19
                                 online 29:24 30:3
Nyack 2:12
                                 oops 84:20
                                 open 15:10 22:8 120:7 121:10
NYC 2:13
NYSVARA 18:18
                                   122:5,9,17
                                 operate 100:20,21
               0
                                 operating 34:8 101:11,14 107:6
O 49:24
                                 operational 36:5 46:21 110:14
O.P.W.D.D 32:24
                                 operationally 36:12
Oak's 101:11
                                 operations 14:4 23:12 31:18
Oaks 99:24 100:16,18,23 103:9
                                   37:14 119:2
 103:20
                                 opinion 80:14
Oasis 31:21 49:18
                                 opportunities 9:4 13:22 77:19
obligation 81:4
                                 opportunity 8:13 10:13,24 11:9
obligations 41:5 84:3
                                   11:14,22 14:8 17:19 32:4
observe 3:14
                                   33:23 124:12,16
obtain 118:18
                                 opposed 7:23 59:24 66:11 109:18
obviously 3:15 35:21 36:19
                                 option 91:22
occasionally 18:10
                                 options 120:12
occur 122:6
                                 order 28:20,24 38:10 40:13
occurs 56:24 57:4 66:7
                                   55:25 58:24 59:14 87:21 89:2
odd 17:14 59:19,23
                                   89:8,11,11,13 98:12 103:16
offer 37:18
                                   120:24,25 121:9,14,16 129:16
offered 66:6 119:12
                                 orders 38:9
office 35:16 38:18 39:13 67:23
                                 organization 128:17
 71:17 121:4
                                 organizational 108:10
Officer's 85:11
                                 organizations 15:8,13 108:7
official 9:20 138:10
                                 originally 131:12
officially 13:11 32:21 33:9
                                 outs 119:17
Oftentimes 9:6
                                 outside 24:12 40:12 108:22
oh 19:14 20:5 64:20 68:6,14
                                 outstanding 14:15 114:18
 72:15,21,21
                                 overnight 52:2
okay 6:17 19:12 22:25 23:7
                                 overturn 101:10,15
 31:12 32:11 46:7 48:2 50:23
                                 overturning 91:13
 68:22 70:20 83:22 85:19 86:9
                                 overturns 94:17
 86:12 88:5,16,23 89:15 92:17
                                 overview 118:24
 92:20 93:3,6,9 94:15,21 95:5
                                 Ozga 2:22 3:18 9:19 16:24 17:6
 95:8,9,21 98:21,24 101:7,16
 101:17,17,21 102:14 103:2,12
 103:18 106:5,23 107:20 109:14
                                 P.A25:23
 110:23 111:5,15 114:2 119:25
                                 P.C 64:15
 124:2,3 126:3 135:13,22
                                 P.C.R 69:7
 136:11
                                 P.C.R, 's 64:16
```

```
P.C.R.'s 78:21
                                 payment 55:3
P.D.F39:9
                                 Pearl 3:15
p.m1:8,8 3:2 138:19
                                 pediatric 29:16 47:5,7,11,14,15
                                  132:21 133:13 134:12
P.S.C 58:4
P.S.E 51:11 58:9 75:16
                                 peds 134:4
P.S.I 26:22,24 27:5,7,21 28:8
                                 pen 64:20
 54:16,17,23 55:12,14,16,24
                                 pending 26:6 130:23
page 39:2 139:5
                                 people 11:3 18:7 22:5 24:4
pages 79:17 118:20 139:7
                                  25:14 26:23,24 28:21 30:8,14
paid 55:4,7 64:19 74:22
                                  35:12,25 52:9,19 55:12,16
pain 109:24
                                  57:2,2 59:21 62:16,19 64:25
pandemic 41:4,6 121:8
                                  65:9,10 66:22 67:7,13 69:10
                                  69:12,19,25 70:4,13 71:23
pants 15:18
paper 38:21 64:17 118:17,21
                                  74:17 108:10 131:16
 119:11
                                 perceive 127:6
papers 13:2
                                 percent 28:23 61:17 63:18 65:12
                                  69:6 70:17 77:3,12 136:16
paperwork 36:2
                                 perfect 31:12 50:8
paramedic 53:2 62:13,18,23 63:6
 71:23 73:6,8,14 74:25 75:2,5
                                 period 18:14 22:12 40:5 58:20
 75:13,19 130:8
                                  79:19
paramedicine 129:22 130:2,7
                                 person 18:13 20:14 37:25
paramedics 53:3 62:2,4,20,21
                                 personal 25:14
 71:20 76:8 78:23 124:12
                                 perspective 46:17
Pardon 107:16,22
                                 Peters 19:3
                                 phenomenal 39:10
parliamentarian 86:17
part 9:2 14:2 15:20 16:22 29:5
                                 PHHPC 11:25 12:13 17:17
 29:5,17 35:10 37:19 47:25
                                 Philippy 3:6 48:16 98:3
 51:6 56:12 94:24,24 95:2
                                 Phillipe 98:4
 132:18
                                 Phillipy 1:9 2:3 3:3,12 5:14,15
part-time 40:7
                                  5:15 6:16 7:18 19:11,19 21:6
                                  22:19,25 35:3 41:13 42:15,22
participate 37:24 80:19 121:14
 124:9
                                  45:7,8,8 46:4,7 48:2 50:17
participation 121:2
                                  59:6,20,24 60:4 67:25 68:11
                                  68:21 70:7,10 76:16,18 78:8
particular 57:5 100:13
particularly 42:23
                                  79:22 81:5 82:24,25,25 83:22
parties 107:8 109:7
                                  84:11 86:12 87:9,20 88:3,8,11
parts 50:5 135:2
                                  88:14,21,24 89:4,15 90:13,21
pass 13:16 55:4,8 106:4
                                  90:23 91:10,14,16,21 92:3,6
passed 22:18 125:3
                                  92:10,13,16,19,24 93:4,7,11
passes 22:4 46:3 83:21 113:25
                                  93:13,19,21,25 94:5,10,13
                                  95:3,6,13,19,25 96:4 98:4
 117:6
passing 126:19
                                  99:20 100:11 101:3,7,9,16
path 33:2 34:7
                                  102:4,14,22 103:2,5,12 105:7
                                  105:8,8 106:5 107:11,18
patience 84:12
patients 19:4 35:18 47:5 125:17
                                  108:24 109:5 110:6,10,16,20
                                  111:2,4,13,17 113:4,5,5 114:2
 127:2
pause 22:21 31:25 41:16
                                  114:13,18 116:10,11,11 119:25
pay 65:9 74:11 130:13
                                  123:25 125:5,22 128:23 129:4
payers 130:13
                                  130:24 135:13,15,22 136:4,8
                                  136:12 137:22 138:8,14,17
paying 23:19 73:22
```

```
Portoro 2:18 5:17,18 45:9,10,10
phone 27:21
phones 39:22
                                   83:2,3,3 98:5,6,6 105:9,10,10
phonetic 9:13 17:5 32:2,17,18
                                   113:6,7,7 116:12,13,13
 39:14 40:25 48:18 134:21
                                 posed 125:10
                                 position 19:21,24 20:9 21:10,12
 137:23
photos 119:17
                                   21:13,17,19 22:5,10,11,13,16
physician 69:18 126:20
                                   37:22 39:20 40:3,6,7 69:24
physicians 12:4 48:17 120:21
                                   84:8 85:8
 121:2 122:23
                                 positions 120:11
picking 68:22
                                 positive 11:21 24:6
                                 possible 11:24 39:12 42:20
piece 38:20 128:8
pieces 39:15
                                   108:25 109:2
pile 64:17
                                 posters 49:20
place 15:8 37:22 38:10 56:25
                                 potential 9:22
 57:5 66:13 70:5 77:6 84:22
                                 potentially 52:17
 121:10 139:5
                                 practical 51:12 58:6 64:12
placeholder 12:19
                                 practice 34:8
places 61:7
                                 practitioner 130:9
plan 56:8 118:15 125:14 128:15
                                 precautionary 85:9
planned 51:19 131:12
                                 predicate 9:15
planning 61:4
                                 prepare 59:2
plans 26:19
                                 prepared 55:23 56:8 58:24
                                 pres 80:25
plastic 64:18
plate 90:15
                                 present 3:24 4:2,4,10,14,16,18
platform 37:2
                                   4:24 5:2,5,8,10,13,16,18,20
platforms 29:3
                                   5:22,25 6:3,6,8,11,14 18:2,19
please 3:7,12,19 13:5 16:23,23
                                   53:12 126:15
 17:2,11,15 19:19 23:4,6 26:13
                                 presentation 126:9 127:14
 29:23 40:17,17,17,20 41:20
                                 presented 86:22 126:9 134:6
 46:25 47:23 73:11 81:10 91:7
                                 presents 18:11
 96:5 103:14 114:17 132:5
                                 Pressing 127:11
 133:24 136:25 137:3
                                 pressure 123:20
pleased 12:13
                                 pretty 27:12 53:5 122:19,23
pleasure 9:16,16 118:2
                                 prevent 95:11,17
pledge 3:7,8
                                 previous 56:16 84:5,21 102:7
plenty 69:10
                                   110:21 134:10
                                 previously 33:12 52:4 107:25
pockets 28:3
podcasts 133:18
                                 price 73:25
point 8:21 28:12,14 29:5 31:25
                                 primarily 38:2
 37:11 47:17 52:12 63:16,22,23
                                 primary 69:18
 65:14,15,18 68:15,15,17,18
                                 principle 109:9
 72:23 80:7 87:12 89:2,10
                                 printed 13:6
 95:19 98:11 100:12 107:14
                                 prior 16:21 85:3 100:25 134:7
points 12:6 79:24 126:5
                                 prioritizing 14:12
policies 38:5
                                 probably 30:6 51:14 52:5 54:12
                                   63:8 72:17 75:8 80:6 91:12
policy 11:15, 17, 18, 18 17:17
 33:13 37:18 38:4 51:4 54:5
                                   123:12 128:6 137:10 138:12
 79:12 86:3
                                 problem 29:4 35:9 76:13 109:12
political 10:4
                                   123:23
PORTOR 5:18
                                 problems 10:16 17:4 28:25 54:17
```

```
55:12
                                 providers 48:17 49:12 50:6 54:8
proceed 19:18 26:14 89:14
                                   60:24 61:2,5,10 67:7 74:5,6
proceedings 139:8
                                   125:19 129:18 130:18 132:21
process 14:7 16:22 26:16 27:2
                                 providing 69:5 78:17
 27:20 30:16 32:22 40:21 47:3
                                 public 11:15, 17, 18, 18 17:16
 51:12,23 52:7 53:18 54:14
                                   23:4 37:19 62:6 70:12 85:11
 55:13 63:12 117:12,19 126:22
                                   121:11 122:9
 137:14
                                 publication 18:16
processed 25:22
                                 publicly 40:4
processes 16:11 27:23 28:20
                                 pull 63:19
                                 pulling 10:10
 130:16
produce 61:25,25
                                 push 128:13
produced 52:22, 25 53:2
                                 pushing 80:4,5
product 119:16
                                 put 9:18 27:16 30:18 46:22
                                   52:10 54:7 63:15 64:21 66:24
productive 120:5
profession 67:14 70:3
                                   71:3 75:12 76:14 77:3 107:22
professional 119:17
                                  133:11
                                 puts 136:17
professionals 66:23 118:6
                                 putting 46:10 48:9 61:18
professions 69:20
Profit 2:3
                                                 Q
profound 18:16
program 8:24,25 9:8,11 10:6
                                 Q.A129:6
                                 Q.I 64:22 126:8 137:5
 13:12 25:24,24 26:2 37:20
                                 quality 14:18 32:20 64:24 65:8
 57:13 60:15 62:22,25 64:2,4,6
                                   125:2,24 126:6,17 128:9,16,24
 64:7,13,16 65:2,10,13 66:4,7
                                 quarterly 27:17
 75:5 76:21 77:5,24 120:17
 124:10,19 126:21 137:21
                                 question 34:19 35:2,6 37:9
                                   58:22 69:4 72:6,13 74:19
programs 10:15 14:23 70:14 73:6
 73:15 75:19
                                   76:19,21 78:9 80:23 87:8,17
                                   110:25 114:16
progressing 37:17
                                 questions 17:21 32:6 33:14
progressive 25:4
                                   34:24 41:12,17 51:9 57:22
project 8:15 16:8,14 57:9 118:6
                                   70:9 85:12 119:8,22,23 124:15
                                   125:4,6,10,12 128:22 130:23
projected 56:22
                                 quick 12:19 35:5 68:9 69:3 72:6
projects 8:4 10:16 14:5 121:5
                                   76:17,19 81:7 103:13 106:10
promptly 53:13
                                   129:10 131:10 135:25 136:11
propose 89:12
                                 quickly 74:24 75:11
proposed 68:24 80:25
                                 Quickstart 126:8 127:7
proposing 61:16
prospective 56:17
                                 quiet 24:20 32:6
protocol 42:8,10,11,13,19,21
                                 quite 25:4
 47:2,8 57:14 132:24
                                 quorum 6:16,17 121:16
protocols 42:12 43:6,6,9,10
                                 quote 137:25
 46:9,20 47:12 132:25
proud 13:25
                                 R.E.M.S.C.O77:16 92:22
prove 48:15
                                 R.E.M.S.C.O.'s77:24,25 85:20
provide 62:22 125:2
                                   85:24 86:24,25 87:4,13,25
provided 78:17
                                   88:3,10,13 90:14,16,17,19
provider 46:13 61:21 67:8 125:9
                                   91:3,6 92:5,21 93:8,10 100:6
 130:9
```

```
101:24 102:2
                                   87:18 95:2 98:23 100:2 101:22
R.S.V130:18
                                   139:7
Rabrich 2:12 5:19,20,20 18:20
                                 recruit 67:3,13
 18:22 19:13 20:24,24 21:2,2,3
                                 recruited 131:19
 45:11,12,12,12 77:15 83:4,5,5
                                 recruitment 66:25,25 67:2,2,3,4
 91:18,22,25 92:4,7 98:7,8,21
                                 recuse 96:10 103:20 111:16
 105:11,12,12 113:8,9,9 116:14
                                 red 64:20
                                 Redlener 2:13 5:21,22,22 45:13
 116:15,15 131:3,4,17 132:5
raised 72:19
                                   45:14,14 76:17,18,19,20 77:16
raises 69:9
                                   78:5 83:6,7,7 99:5,6,6 105:13
raising 7:22 21:4 22:3 81:2
                                   105:14,14 113:10,11,11 116:16
ran 50:24 121:9
                                   116:17,17
rapid 24:25
                                 reference 119:6
rate 73:23
                                 referral 54:4
reach 49:23
                                 referred 47:13
                                 reform 37:25 38:4
reached 28:18 49:6 120:21
read 47:22 79:16 84:22 85:21
                                 reformed 31:16
 91:19 92:2 106:18 107:19
                                 refractory 47:20
 118:3
                                 regard 48:10
reader 118:18 119:3
                                 regarding 120:22
reading 78:3 86:17 118:20
                                 Reggie 137:23
ready 51:10,14 52:5 85:15 96:5
                                 region 10:19 26:12 32:13 35:8
real 66:8 106:10
                                   47:9 56:10,22
reality 27:11
                                 regional 9:2,9 10:17 26:18,19
really 10:20 13:19 15:20 19:7
                                   46:21 47:12 60:14 86:21
 23:22 24:5,6 26:8,12 27:22,23
                                 regionals 64:14
 29:18 30:8,10,13 31:4,24,24
                                 regions 10:11,13 26:11 56:8,13
 32:20 35:23 39:10,17 41:2,3
                                 registration 55:13
 55:17 58:4,4 60:21 66:16 71:9
                                 regs 34:5,6
 73:8,23 74:3 79:8 80:12
                                 regular 17:4 22:21
 117:22 120:7 124:6 126:6
                                 regulation 130:12 134:17
realm 14:3,4
                                 regulations 37:10,11,15
                                 regulatory 29:6 34:5 36:10
reason 27:10 46:15 107:13
                                   37:10,24 122:10
reasonable 42:23 108:10
reasons 53:17
                                 rehearse 49:3
                                 reimbursement 52:18 60:13 62:23
receiving 28:22
recession 47:7
                                   72:10 74:20
                                 reimbursement's 74:8
recite 3:7
recognition 3:14
                                 reinforce 108:5
recognize 3:16 122:7
                                 reinvent 125:17 133:22
                                 reiterate 126:5
recognizing 58:18
recollect 59:16
                                 related 32:2,25 51:9 75:15
recommend 63:10 86:4
                                 relevant 73:8,8 108:3
recommendation 85:22 87:14
                                 REMAC 54:13 121:18
 93:22,24 94:18 99:21,22
                                 remain 3:13 129:17
 102:10,11 107:4
                                 remarkable 25:11
recommendations 118:23 122:5
                                 REMAX 10:6
recommended 47:11 70:16,18,21
                                 remember 16:16 109:13 126:4
recommending 62:14
                                 remind 12:7 80:17,17 137:17
record 9:19 20:4 23:4 86:2
                                 reminded 23:3
```

```
reminder 26:7,22 40:9
                                 responses 30:18 52:14 72:25
reminders 40:19
                                 responsibilities 64:11
reminding 80:22
                                 responsible 15:17
                                 rest17:10 25:25 26:6 121:11
remotely 121:12
REMSCO 2:8, 9, 13, 15, 22 7:2, 3
                                 restrict 56:4
 10:5,6,7 26:5 66:21 76:25
                                 result 46:8 51:25 84:6
 77:6,10,15 86:2 94:17,20
                                 resulted 52:24
 100:4 101:13 102:6 106:21
                                 resulting 121:19
 107:5 120:10 121:19
                                 results 16:15 41:18
REMSCO's 114:7
                                 resuscitation 47:8,12
REMSCO's 76:23 101:10 102:8
                                 retired 53:13
                                 retrospective 56:15
 103:9 122:25
                                 reverse 86:21,24 87:4,22,25
REMSCOs 10:25
repeatedly 54:10
                                   88:9,17 90:11,12,14,15,17,19
report 7:13,21 8:2 10:13,19
                                   91:2,3,4,5,19 92:4,5,21 93:7
 16:16 19:10,16 23:8 27:15
                                   95:24 102:6 103:9
 41:11,22 50:14 51:2,6 63:8
                                 reversing 87:13 91:12 93:10
 75:11,12 117:24 118:2 119:18
                                 review 8:10 56:14 119:12 125:11
 119:20 124:19 125:21 127:9,11
                                 reviewed 51:8
 128:18,22 130:22 131:6 132:18
                                 revised 51:13
reported 11:10 48:7 135:21
                                 revision 16:10
                                 revisions 51:4
 139:4
Reporter 96:25 139:13
                                 revitalize 12:11
reports 41:22 84:16 119:5
                                 revote 59:14,16
 132:18
                                 Rich 18:5, 11, 24
represent 132:4
                                 Ridgeland 108:13
representation 109:22
                                 Ridgewood 106:11 108:12,13
representative 7:6 10:11 26:3
                                   111:10 114:5
 131:15,22
                                 ridiculously 38:24
represented 15:14 135:4
                                 right 3:17,18 7:21 17:22 19:15
                                   19:20,20 20:21 21:4,5,9,22,25
representing 11:4
                                   22:4 23:10,17 25:20 41:13,15
Republic 3:9
request 7:14 60:11,12,17 65:17
                                   42:17 50:18,20 59:6,9 60:5
 67:22 73:9 90:15 100:4 101:25
                                   61:7,7 69:9 72:11 74:12,23
requests 47:5
                                   76:16 79:9,14 80:24 81:9
                                   83:24 84:11,16,18,23 86:20
required 121:13
                                   90:9,11,21 91:15 94:9,15,16
requirement 53:19
                                   96:5 98:9 99:4 102:4,16 103:4
requirements 46:21 53:22
requires 64:25
                                   103:15 106:6,14 107:11 114:13
Rescue 18:10
                                   117:9,16 119:25 125:5,6,22
research 18:15 73:24 133:20
                                   128:25 130:24 131:15 132:12
resilience 49:11,12
                                   133:16 135:17 137:24 138:2,8
resiliency 125:9
                                   138:14
                                 rise 3:6
resolution 9:18
resolve 41:18
                                 rising 69:8
resolved 27:9 55:25
                                 road 7:9
resource 9:3
                                 Rob 9:12 111:8
resources 24:12 133:21
                                 Robert 2:13
respiratory 47:16
                                 Robert's 59:13 86:17 95:11,16
                                   96:21 98:13,20 103:16
respond 72:9,13
```

```
robust 107:24
                                 science 57:6
Rochester 131:20,21
                                 scope 86:3
rocket 57:6
                                 score 73:15
role 29:16,19 54:13 86:16
                                 screen 68:2,5 103:6
roll 3:19 6:15 15:19,19 33:13
                                 seated 59:11
 37:2 42:18 43:16 52:2 58:18
                                 seats 3:18
 81:10 85:15 86:10 94:22 96:6
                                 second 7:19,19 9:21 13:17 19:13
 103:14 109:24 110:4,11
                                  20:24,25 21:23,24 22:5,10,11
rolled 54:21
                                  22:13,16,23 34:11 42:25 43:4
rollout 57:13,17
                                  46:9 60:4,14 63:25 72:13 84:8
                                  84:9 92:8 98:15 103:11 124:3
room 18:8 23:12 59:12 76:3
Roughly 69:6
                                  136:2 138:12
rule 98:22
                                 secondarily 34:22
ruled 36:18
                                 seconded 22:2 42:2,6,14,16 43:4
Rules 59:13 95:11,17 96:21
                                  43:13 60:8 67:16 68:23 84:19
 98:13,20 103:16
                                  85:13,19 86:10 87:18 89:7
ruling 36:21
                                  92:10 96:19 107:12 110:3,17
run 6:19 51:16,18 52:16 56:5,24
                                  110:24 114:14
 57:4 127:13
                                 secretary 20:2,10,13 21:18
running 35:8,16
                                  109:9
runs 60:18
                                 section 39:4 84:23 85:10
rural 38:12,17 63:4 120:19
                                 sections 85:10
                                 see 13:5 15:16 28:24 30:9 35:12
 122:25
RVAC 107:6
                                  40:8 48:19,20 49:21 50:12
Ryan 2:19 17:5 48:22 49:20,22
                                  61:24 65:18 66:15 68:10 78:16
                                  78:24 81:7 95:7 108:16 122:3
 51:5,5 54:15 55:10 60:25
                                  123:22 124:16,22 126:11
 61:23,25 65:20 67:3 71:14
 73:5,10,11 74:15
                                  128:10 132:7,8 135:17 137:14
                                  137:20
               S
                                 seed 34:21
s 77:16
                                 seeing16:14 27:18 29:8 42:17
S-A- 49:23
                                  47:17 52:3 131:15
safe 109:23 110:4,7
                                 seek 72:10
safety 125:7,24 133:3
                                 seen 13:2
safety's 50:25
                                 self-evident 95:4
salmon 49:24
                                 SEMAC 2:11 7:6,6 10:7 11:10
Salomon 49:2,23
                                  12:2,22 41:22 42:4,14,16
sat14:6 89:21 106:13
                                  43:14 47:25 48:6,10,12 50:19
save 24:16
                                  54:4,6,7,10 55:11 57:12 79:14
saying 88:20 98:15
                                  126:3,21 134:22 136:21
says 71:25 74:10,10 79:3,20
                                 SEMSCO 1:1 2:1,3,22 3:1 4:1 5:1
 101:21
                                  6:1 7:1 8:1 9:1 10:1,5,7 11:1
scenario 37:3
                                  12:1 13:1 14:1 15:1 16:1 17:1
scenario-36:6
                                  18:1 19:1,22,25 20:1,9 21:1
scenario-based 33:8 51:22
                                  22:1 23:1 24:1 25:1 26:1 27:1
schedule 12:25 54:23 72:14,17
                                  28:1 29:1 30:1 31:1 32:1 33:1
scheduled 33:5 34:11
                                  34:1 35:1 36:1 37:1 38:1 39:1
scheduling 54:22 62:14
                                  40:1 41:1 42:1 43:1 44:1 45:1
scheme 27:12
                                  46:1 47:1 48:1 49:1 50:1 51:1
school 69:13,14
                                  52:1 53:1 54:1 55:1 56:1 57:1
```

```
58:1 59:1 60:1 61:1 62:1 63:1
                                 Shermanto 134:15
 63:9 64:1 65:1,20 66:1 67:1
                                 shift 121:3
 68:1 69:1 70:1 71:1 72:1 73:1
                                 shifting 51:21
 74:1 75:1 76:1 77:1 78:1 79:1
                                 ships 69:9
 80:1 81:1 82:1 83:1 84:1,23
                                 short 24:25
 85:1 86:1 87:1 88:1 89:1 90:1
                                 shortage 60:24 69:17,19
 91:1 92:1 93:1 94:1 95:1 96:1
                                 shortages 79:15
 97:1 98:1 99:1 100:1 101:1
                                 shorted 62:10
 102:1 103:1 104:1 105:1 106:1
                                 shortfall 77:10
 107:1,5 108:1 109:1 110:1
                                 shortly 29:21
                                 shout 23:15 126:6
 111:1 112:1 113:1 114:1 115:1
 116:1 117:1 118:1 119:1,10
                                 show 74:6 137:3
 120:1 121:1 122:1 123:1,14
                                 showed 24:6 62:9 127:14
 124:1 125:1 126:1,21 127:1
                                 showing 39:13 66:9 100:3 101:23
 128:1 129:1 130:1 131:1 132:1
                                 shows 38:21
 133:1 134:1 135:1 136:1,16,19
                                 shut 17:9
 137:1 138:1 139:1
                                 side 29:11 36:10 58:17 75:13,15
send 8:9 114:11 131:8 135:6
                                 sides 34:3
sending 13:6
                                 sign 29:24 137:3
sense 10:12 54:9 87:2,15 88:23
                                 signatures 107:2
 106:25
                                 signed 26:8 107:7 109:7
sent 9:19 28:6 37:18 43:7 56:13
                                 significant 52:6 53:5 65:12
Sep 60:19
                                  66:10
separate 109:4,6,23,25 110:3,4
                                 signify 7:22 21:4 22:3 81:2
separately 106:11
                                 signs 30:2 33:6,7 64:21
September 7:16 13:4 65:23
                                 silence 3:14
 135:10
                                 similar 106:8
                                 Simmons 2:8 5:23,24,24 45:15,16
serve 8:25 9:15 62:24 76:13
 136:20,22
                                  45:16 83:8,9,9 99:7,8,8
served 137:11
                                  105:15,16,16 113:12,13,13
service 17:24 54:13 70:13
                                  116:18,19,19
services 1:5 3:5 18:17 86:6
                                 simple 10:18 90:24 91:5 130:18
                                 simplified 47:3
serving 136:21,25
                                 Simpson 2:6 6:2,3,3 45:17,18,18
session 34:11
set 34:4 50:2 53:21 102:15
                                  83:10,11,11 99:9,10,10 105:17
 107:7 134:7
                                  105:18,18 113:14,15,15 116:20
seven 30:3 35:25 68:9,17,18
                                  116:21,21
 74:9,20 119:15
                                 simultaneously 56:25
seventy 61:21 62:11 69:4 79:3
                                 single 15:12 21:10 38:20
 79:10
                                 sir 20:17 72:5 128:25
Seventy-eight 90:3
                                 sister 11:16
Seventy-five 85:11
                                 sit108:9
Seventy-four 85:11
                                 site 121:17
Seventy-three 85:10
                                 sitting 18:7 94:8
shape 41:8
                                 situation 62:10 66:15 67:12
share 28:20 70:14 71:4 118:7
                                 situational 75:18
 120:5,14 123:8
                                 situations 9:6 51:23 98:17
shared 80:21 122:4
                                 six 15:13 16:10,10 18:2 28:14
Sharon 134:15
                                  52:23 63:16 71:6 86:3,3
Sheriff 137:22
                                 sixth 13:11
```

```
sixty 52:22
                                 spell 17:15
sixty-five 35:25
                                 spelling 9:13 17:5 32:3,17,18
sixty-six 53:2
                                   39:14 41:2 48:18 134:21
size 65:8
                                   137:24
skilled 35:14
                                 spend 26:9 70:19 71:16 77:16,21
skills 51:12,22
                                 spending 77:25
skip 51:5
                                 spends 66:17 70:18
slight 30:7
                                 spent 10:23 19:3 30:13 60:10
small 25:8 121:25 122:2
                                   70:22 75:4 77:20
Smith 2:5,7,7 6:4,5,5,7,8,8 7:2
                                 split 50:4 60:2
 38:16,19 45:19,20,20,21,22,22
                                 spoil 15:9
 83:12,13,13,14,15,15 99:11,12
                                 spoke 25:21 49:5 134:22
 99:12,13,14,14 105:19,20,20
                                 spoken 11:6
 105:21,22,22 113:16,17,17,18
                                 sponsor 53:11 55:4,7,21 72:7,24
 113:19,19 116:22,23,23,24,25
                                   124:17
 116:25 120:8,16,17 123:8
                                 sponsors 52:14,18 53:6,12,16
                                   56:4,5 58:20 72:10 73:2
sniff 35:14
snow 23:21
                                 spot 54:24
                                 St19:3
solidarity 16:6
                                 STAC 29:9 134:3 135:19,20
solidified 16:6
Solomon 2:16
                                 stacks 64:17
solve 123:23
                                 staff 23:8 25:13 35:17,19 51:2
solving 71:10
                                   51:2 77:7 84:15 134:23
somebody 15:23 36:3 57:8 64:19
                                 staffing 25:16 38:11 118:25
 102:24 103:3,7 124:17
                                   129:17
                                 stakeholders 12:4 135:2
somewhat 118:8
                                 Standard 50:19
sonographer 78:2
soon 135:11
                                 standardize 56:7
                                 standards 29:6 42:4 47:25
sophisticated 64:23
sorry 3:20 7:16,19 11:16 12:24
                                 standing 3:13
 13:8,9 20:5 32:11 34:21 35:3
                                 standpoint 34:5
                                 stands 3:10
 44:25 59:20 65:15 77:15 81:6
 88:23 92:11 96:25 102:22
                                 start 15:22 27:8,15 28:19
 103:3 115:8
                                   128:11,15
sort 11:25 33:23 34:4 56:7 61:6
                                 started 27:4,20 72:23 73:17
                                 starting 41:7 70:4 77:8
 71:18 72:2 126:16
soul 20:8
                                 starts 65:25
sounds 77:22
                                 state1:2,4 3:4 10:4 18:9,17
southern 120:20
                                   20:3 24:21 25:3 28:4,22 39:19
space 63:2
                                   40:2,2,6,7 41:9 43:5,9 49:6
                                   49:13 52:21 53:6 54:17 56:6
spanning 18:14
speak 12:23 13:17 27:22 131:2
                                   60:17 61:10,16,21 62:2,18
SPEAKER 50:9 106:22 107:17
                                   65:4,25 66:9,17 67:6 73:21
speaking 31:2 35:7 97:2
                                   74:21 75:17 78:15,16 84:24
specialist 29:16
                                   85:2,7,7,8 86:5 118:19 119:4
                                   121:23,24 130:10 139:2
specialty 53:11,16
specific 78:15
                                 stated 15:15 139:5
specifically 9:7 11:11 70:22
                                 statement 89:24 118:3 119:9
 133:8
                                 statements 14:24
                                 states 3:9 84:24 133:8
specified 35:24
```

```
statewide 32:8 46:9
                                  successful 12:18
statute 87:22 95:14
                                  successfully 121:8
statutory 81:3,6 84:3
                                 successors 9:16
stay 53:16 69:20,21 70:5 89:25
                                  sufficient 94:25
                                  Suffolk 2:22 51:19
 100:19
staying 70:2
                                 suggested 53:9 61:18 123:10
steno 17:18
                                   124:11
stenographer 17:11
                                 suggestions 123:17
stenographer's 7:21
                                  suicides 55:16
stenographic 7:15
                                  summary 118:22,23
step 12:12 36:17 130:15
                                  sunsetted 38:12
Stephen 2:20 3:22 96:7
                                 SUNY 51:16 58:8 59:3
steps 79:6
                                  super 40:23
Steve 3:24 4:23,24 8:14 11:11
                                  supply 31:10
 20:21 35:6 36:4,16 37:5 43:18
                                 support 7:11 49:6,10 62:17,18
 43:19 44:18,19 70:11 81:11,12
                                   77:5 79:22
 82:11,12 96:8 97:15,16 102:10
                                  supported 49:4 50:6 79:8 86:2
 102:17 103:7,11,15,17 104:19
                                  supporting 64:14
 111:5,6 112:15,16 114:20,21
                                  supportive 35:13,15
 115:21,22 129:12
                                  supports 94:19
Steven 2:20,21 20:21 69:3
                                  suppose 128:5
stipulation 107:8 114:7
                                  supposed 10:9 84:22
                                 sure 6:18 8:8 10:24 16:23 17:3
storm 24:5
strategies 47:20
                                   31:11 37:6 40:18 58:19 61:6
                                   76:2,4,7 78:2 92:17 118:4
strategy 79:4
Street 1:11
                                   123:17 135:3 137:5,18
stricken 89:14
                                  surge 47:16
stroke 127:2
                                 Surgeons 135:9
structure 10:4
                                 survey 29:23 67:17 72:7,9,24
                                   119:8 131:8
student 49:5
student's 55:8
                                 survival 64:13
students 51:23 52:21 55:2 58:11
                                 sustainability 14:19 79:25
 58:22 74:22 124:9
                                   117:24 118:10
studies 119:6,7
                                  sustainable 80:9
study 126:20
                                 sustained 61:15 71:20 100:6
stuff 29:10 40:15
                                   102:3
style 58:23 74:14
                                  swab 130:19
sub 80:2
                                 synergy 24:4
sub-committees 119:5
                                  system 12:10 27:6 28:13 41:6
subcommittee 118:11, 16 119:13
                                   117:22
subject 33:21 64:3
                                  system's 108:4
submissions 64:24
                                  systems 16:13 80:2,3 84:17,18
submit 8:13 38:22 39:7,9 65:22
                                   88:7 93:15,18 94:18,21 99:22
 67:21
                                   110:18 117:10 119:23 129:10
submitted 8:5 29:21 63:8 73:16
 109:8,10
                                  T.I127:2
submitting 60:22
                                  table 6:21 14:6 40:10 106:14
subscribed 139:10
                                   109:17
substantive 14:9 80:22
                                  tables 40:12
success 30:2
```

```
tactics 125:16
                                 terms 127:5
tag 9:12,12 80:2,2 117:24
                                 territories 107:6
                                 territory 85:25 86:5 100:5,9
 118:10 119:8,14
tags 119:18
                                  102:2
                                 Terry 30:14 131:20,21
take 3:16,17 8:12 19:4 25:9,10
 29:25 34:20 35:18 41:11,16
                                 test 26:22 28:5 51:19 54:23
 51:24 55:3,5 62:11 64:20
                                  64:22
 69:10 76:15 122:10 125:11
                                 testing 24:12 28:4 51:21,22
 136:13
                                  54:16,17,20,24 55:19 58:6
taken 37:6
takes 55:6 110:11
                                 tetracaine 42:9,11,12
talk 17:10 24:3 26:20 32:14
                                 text 79:17
 48:23 57:12 73:13 77:18 106:9
                                 thank 3:17 7:24 11:11 12:15
 117:15
                                  15:4,21,25 16:13 17:23 18:23
talked 48:5,21 54:15 55:10 61:2
                                  19:7,12 20:22,23 21:22 22:19
 61:4 62:21,25 63:4 79:14
                                  23:6,18,22 24:14,15,16,18
talking17:8,19 55:14 59:21
                                  25:17,19 32:8 37:16 38:18
                                  39:11,21,25 41:2,10,24 42:3
 67:7 75:6 87:11 100:24 130:3
 130:11
                                  46:4 48:2 49:3,4 50:8,10,15
                                  50:17,18 58:2 59:3,6,7 60:7
tape 47:8,12
taped 67:6
                                  68:19,19 72:5 75:2 80:21 81:5
task 14:25 25:8,9 38:17
                                  83:23,24 84:7,11,12,15 92:6
                                  92:13 93:20 99:23 103:2 106:6
tasked 54:5
taskforce 12:9 38:13
                                  108:12 111:2,3,17,18 114:2
taught 51:24,25
                                  117:7,7 119:20 120:2,4,16
                                  122:15,16 125:22,25 126:12
Taylor 53:8 131:20,21
teach 58:21 63:2
                                  128:25 129:3,7,9 135:13,14
teaching 58:23
                                  136:7 138:15
team 8:22 9:14 11:7 23:24 24:2
                                 thanked 49:6
 24:10,15 31:23 32:16,16,25
                                 thanking 58:8
 41:4 58:8 67:5 84:4 126:13,23
                                 thanks 7:11 13:10 37:10 68:21
 128:19 129:2
                                  78:5 83:25 84:13 94:11 118:13
technical 8:5,23 14:20,21 41:7
                                  128:18 134:14
 41:21 131:3,14 132:8
                                 that'd26:14
technology 64:25 121:20
                                 Theresa 63:14 82:3,4
                                 thing 36:16 52:2 57:10 63:24,25
tee 120:8
teeth 80:8
                                  73:5 77:14,22 86:13 100:7
                                  102:15 114:5 123:19 124:21
telemedicine 129:14
tell 15:9 48:24 70:25 71:2
                                  127:12
telling 76:13
                                 things 3:21 8:3 9:25 10:14 11:9
template 56:12,14 126:24
                                  13:18,23,24 14:12 15:4 17:24
temporary 86:16
                                  24:6,8,11 27:13,13 28:7 31:10
ten 18:14 28:23 33:13 63:18,18
                                  31:23 35:22 36:13,15 39:7
 63:18,22,23 68:7,11,12,13,15
                                  41:5 48:6 49:11 50:7 51:5
 68:15 77:3,12,12
                                  54:16,19,21 60:12,21,22 62:14
                                  64:10 65:8 71:19 75:14 76:6
tens 66:22
Teresa 2:21 4:15 22:7,17 40:19
                                  77:19 120:6,25 126:10,14,16
                                  127:8,19 128:7 134:11 136:11
 44:10,11 97:7,8 104:11,12
 107:19 112:7,8 115:13,14
                                 think 9:23 10:23 13:21 15:5,18
term 36:23 80:9 130:7 132:3
                                  15:19 16:6,8 23:11 26:16,19
```

```
27:11 30:20,23 31:2,17 36:11
                                 toolkit 133:13,17
 36:14 41:8 42:22,23 43:16
                                 top 23:5
 50:7 51:5 57:11,22 58:14
                                 topic 60:16 66:5 123:24 124:3
 60:25 62:6 69:8,9,24 71:13
                                  132:9,14 133:20
 72:8 76:10 79:21 80:8,16 95:3
                                 topics 34:18 75:6 118:24 133:3
 95:22,23 98:12 108:2,4,15
                                  133:4,18
 109:23 110:4 111:14 117:13
                                 total 28:15 43:11 65:17
 122:22 124:13,22,23 132:9
                                 town 137:23
 134:12
                                 track 84:2
thinking 13:9 51:22 120:11
                                 trade 15:8
                                 train 66:25 69:25 73:21
third 60:4,15
thirteen 74:7 136:6
                                 trained 56:16
thirty 25:14 57:2 86:20 87:23
                                 training 14:3 18:4,20 26:17,18
 88:16 89:17,18,25 122:18
                                  33:4,8,21 34:17 35:23 36:7
Thirty-eight 52:24
                                  49:16 50:21,24 54:3,6,11 56:7
                                  56:18 57:8,23 58:2 59:8 61:16
thorough 118:19
thought 9:21 30:23
                                  61:17 62:13,13,18 63:13,16
                                  66:17,19 67:20 73:9 74:11
thoughts 120:14 123:10
thousand 26:23, 24 52:20, 23, 24
                                  75:4 76:7,22 125:15
 53:4 61:21,22 62:7,8,9,12,12
                                 transcription 139:6
 68:7,8,9,11 69:4 74:18 77:2,4
                                 transition 36:19
 77:17 79:3,4,5,6,7,10,11
                                 transparency 9:5 27:17,24 89:19
thousands 61:9,9 66:22
                                  136:2
three 13:19,20 28:12,14 29:9
                                 trauma 1:4 29:8,9 135:9
 35:25 46:11,19 52:25 60:12
                                 travel 120:23
 63:16 65:14,15 78:17,18 79:17
                                 tree 31:4
                                 tremendous 16:4 19:6 26:25 41:3
throwing 39:15
Thursday 129:12
                                  60:24
ticket 27:8
                                 trend 73:25 126:24
ticketing 27:6
                                 triage 134:4
tickets 27:16
                                 triangle 134:12
tide 69:9
                                 tried 79:11 89:21
tie 59:10
                                 tripped8:8
                                 Troy 1:1, 12 2:1 3:1 4:1 5:1 6:1
Tim 123:9
time 1:8 7:7 8:12,16 11:24
                                  7:1 8:1 9:1 10:1 11:1 12:1
 18:14 23:11,12,20 29:25 30:14
                                  13:1 14:1 15:1 16:1 17:1 18:1
 33:13 40:5,20 50:25 51:7 55:2
                                  19:1 20:1 21:1 22:1 23:1 24:1
 55:9 58:20,20 64:16 65:2
                                  25:1 26:1 27:1 28:1 29:1 30:1
                                  31:1 32:1 33:1 34:1 35:1 36:1
 83:24 84:20 95:9 120:23
 122:11 123:4 126:5 130:4
                                  37:1 38:1 39:1 40:1 41:1 42:1
 137:13 139:4
                                  43:1 44:1 45:1 46:1 47:1 48:1
                                  49:1 50:1 51:1 52:1 53:1 54:1
timeframe 25:22
                                  55:1 56:1 57:1 58:1 59:1 60:1
timeline 33:16
timely 40:11,14
                                  61:1 62:1 63:1 64:1 65:1 66:1
times 11:20,20 31:17 48:15,19
                                  67:1 68:1 69:1 70:1 71:1 72:1
 75:9
                                  73:1 74:1 75:1 76:1 77:1 78:1
today 42:5 60:25 63:9 65:20
                                  79:1 80:1 81:1 82:1 83:1 84:1
                                  85:1 86:1 87:1 88:1 89:1 90:1
 67:20 118:3 120:7 126:15
 131:5 132:20
                                  91:1 92:1 93:1 94:1 95:1 96:1
told 34:22 56:3
                                  97:1 98:1 99:1 100:1 101:1
```

```
102:1 103:1 104:1 105:1 106:1
                                   98:20 101:17 122:25 127:10
 107:1 108:1 109:1 110:1 111:1
                                 understanding 27:25 34:8 46:19
 112:1 113:1 114:1 115:1 116:1
                                   70:12 76:9 79:23 118:19
 117:1 118:1 119:1 120:1 121:1
                                 understands 95:7
 122:1 123:1 124:1 125:1 126:1
                                 understatement 13:21
 127:1 128:1 129:1 130:1 131:1
                                 understood 94:5,6
 132:1 133:1 134:1 135:1 136:1
                                 underwater 74:3
 137:1 138:1 139:1
                                 underway 135:8,11
true 139:7
                                 unfamiliar 6:22
truly 24:16 31:11 41:8 58:16
                                 unfortunately 31:10 33:17 86:23
 123:3 127:9
                                   89:6 130:19
                                 UNIDENTIFIED 50:9 106:22 107:17
try 16:23 17:15 24:8 37:2 41:18
 46:18 48:15 55:15 68:14 72:4
                                 unified 46:10
 108:9 126:22 127:9
                                 unique 13:22 35:9 121:22
trying 23:11 33:19 55:24 56:7
                                 unit 28:11 29:14
 88:15 89:24
                                 United 3:9 133:8
tuition 62:16,19,22 124:8
                                 Unknown 129:16
                                 update 31:9 32:15 33:13 38:6
tune 61:6
turn 17:12 41:25 75:24 117:23
                                   47:3 48:20 53:7
                                 updated 28:7 33:6 129:6 134:18
turned 122:21
turning 39:14
                                 updates 26:17 28:9 29:6 32:14
tweaks 131:10
                                  53:9
twelve 34:12 52:20 53:4 74:15
                                 updating 134:9, 12, 16, 19
twenty 10:22 26:23,24 65:5
                                 uphold 85:19 87:19 88:12,15,18
 73:18 74:2 77:2 128:3
                                   90:25
                                 upholds 94:20 99:21 102:7
twenty-eight 59:11
twenty-five 10:22 65:4 71:14
                                 upside 122:22
 72:19 77:17
                                 use 13:14 18:6 52:16 54:4,8
twenty-four 35:25 71:14,15
                                   71:7 74:4 80:9 85:8 126:25
twenty-three 71:15
                                 usually 55:21
twenty-two 51:2 73:6
                                                 V
twice 70:25 71:2 137:12
two 10:14,16,19 22:5 29:3 30:8
                                 VAC 107:7
 38:13 39:12 42:5,21 47:6 50:4
                                 Val 63:13,14
                                 Valerie 2:22
 51:3,19 56:17,24,25 60:21,22
                                 Valley 2:9 19:2
 61:23 62:9 63:22,23 66:12
                                 valuable 76:11
 68:7,15 73:2 74:17,18 75:4
 76:8 80:6 106:7,10 107:9
                                 Van 6:9,10 45:23,24 83:16,17,17
                                   99:15,16,16 105:23,24,24
 108:6,18,20 110:3,4 122:24,24
                                   113:20,21 117:2,3
 131:16 136:20 138:7
                                 VanBeveren 2:16
two-and-a-half 124:6
                                 Vanderyak 134:14
two-way 121:13
                                 variety 133:18
type 58:15,24
                                 various 15:7
typewritten 139:6
                                 vendor 54:20
               U
                                 verbiage 130:9
U.R.L 38:25
                                 verify 68:2
                                 vernally 68:4
Ultimately 71:23
unchanged 110:17
                                 version 11:17
                                 vetted 38:14 128:5
understand 7:25 87:11 91:18
```

```
23:13,22 24:13 26:8 31:11,24
vice 21:10,12,13,17,19 22:5,10
 22:11,13,16,23 60:4 84:8,9
                                  32:14 35:10 41:2 42:25 48:23
 136:3
                                  48:24 57:16 58:19 62:19 63:10
                                  63:12,17,22 66:23 67:8 68:9
vice-chair 19:13
video 126:24
                                  69:12 73:13,16 76:2,6 77:21
                                  80:17 85:17 86:13 87:5,6
videos 133:19
view 37:11
                                  90:17 91:8,23 92:17 102:19
vigor 14:23
                                  106:24,24 120:12 126:6,20,25
villar 14:23
                                  127:7,21,22 128:15 136:14
Violante 2:9 6:12,13,13 22:6,17
                                  137:2
 45:25 46:2,2 59:18,21,22
                                 wanted 23:15
 83:19,20,20 84:9,14 99:18,19
                                 wanting108:12 124:9 130:11
 99:19 106:2,3,3 113:23,24,24
                                 wants 71:2
 117:4,5,5 125:24,25 128:24
                                 warped 91:12
                                 Warren 137:12
 129:3 137:6
                                 wasn't56:13 79:10 93:16
viral 47:16
virtually 56:6 129:11
                                 watch 58:14
virtue 108:19
                                 way 27:22 29:13 31:3,10,14 41:9
                                  58:5,21,23 67:9 69:7 70:23
vision 30:21,23
vital 30:2 33:6,7 64:21
                                  73:7,11 75:12 86:19 102:6,13
voice 14:11 15:12 121:13
                                  124:25
                                 ways 3:21 67:13 69:8 70:19
volume 28:24
volunteer 2:21 18:9 46:24 48:13
                                  117:21
                                 we'll 7:11 8:16 12:14 13:6
 61:11 69:21,23 106:11,12
 119:11
                                  22:15,20 23:7 29:21 31:16
volunteered 134:25
                                  40:4 47:5 48:6 51:14 52:9
                                  54:6 57:9 58:5 59:16 60:6,9
volunteers 46:23
voluntold 126:19
                                  60:22 63:24,25 65:17 95:7
vote 23:6 42:18 43:16 85:14,24
                                  106:9 117:14,14 119:13 126:23
 86:8,11,23,24 87:12 88:5,9
                                  133:25 137:10
 89:11,17 90:25 91:2,3,4,16,24
                                 we're 8:15,19,19,19,19,23 10:9
 91:25 93:9,12,17 94:16,17,19
                                  11:23 13:11,13 15:2 16:5 17:8
 94:22 95:12,18 96:2,20 98:8
                                  17:19 26:17 27:14,18 28:7,19
 98:14,19,19,22 100:7,9,9
                                  28:22 29:4,7,18 31:6,17,18
 102:7,19,20 103:17 106:10
                                  33:2,8,19 36:17,23,24 39:20
 108:21 111:11 136:2
                                  41:17 46:18 51:21 52:12 53:21
voted 92:22,25 100:22 101:13
                                  56:7,19 61:8 62:14 63:3 64:23
                                  67:17 69:24,25 70:6 71:8
votes 59:13
voting 22:15 85:6,15 86:9 87:13
                                  72:18 73:22 74:2,4 77:18,23
 88:19 92:18 95:23 107:24
                                  78:24 79:11 87:11 92:18 95:8
                                  95:16 100:23 101:4 109:10,11
               W
                                  114:6 118:8 120:6 124:15,19
wage 65:3,11
                                  129:23,24 130:4 131:8,13,23
wages 65:10
                                  134:11,16 137:18
wait 11:20 39:9 48:15,19 53:14
                                 we've 13:18 14:14 27:21 28:12
 55:2,5,8 90:19
                                  28:17 33:5 39:10 50:4,4 66:6
waiting 11:23 33:3 38:14 52:12
                                  66:24 67:15 70:18 79:11 80:5
waiver 130:20
                                  80:7 106:17 107:2 118:8 130:3
want 6:18 7:10 11:10 12:15
                                 we've 118:8
 13:17 15:23,25 17:18 18:22
                                 website 39:3 133:17
```

```
Wednesday 118:12
week 37:15 38:24 40:13 63:8
 119:10,10 131:11 135:7
weekend 28:3
weekly 128:14,14
weeks 30:7 74:14,15 134:8
welcome 6:20,24,25 7:2,3 80:19
 84:15
well-known 18:3
well-respected 18:4
went 12:14 24:2 58:11 67:6 72:9
 78:12
weren't 76:5
Westchester 7:3 78:7
western 24:2,15 32:13
wheel 125:18 133:23
wheels 37:4
WHEREOF 139:9
Whichever 85:17
white 118:17,21 119:11
wholeheartedly 36:5
Wiedemann 17:5
William 2:22 5:6,7 44:24,25
 82:17,18 97:21,22 104:25
 105:2 112:21,22 116:3,4
Williams 58:13 75:2
winding 7:9
Winslow 2:11 7:5,7 48:7 68:13
 68:17,22
wiping 19:11
wise 25:23
WITNESS 139:9
wonderful 26:15 30:10 37:8
 124:24
wondering 41:15 76:23 123:5,18
word 16:7 128:6
wording 86:22
work 14:13,17 16:2 23:23 24:7
 24:10,14,15 25:10 26:25 28:12
 31:11 32:15 35:21 39:21 41:3
 41:20 53:5,22 54:6 56:19
 58:15 60:11 62:24 65:11 73:18
 73:20 75:14 84:4 89:21 93:18
 108:9 123:9 124:25 125:9,14
 127:13,24 128:10,19,25 129:11
 129:13,19,23,24 130:4 132:20
 134:4,19
worked12:21 30:18 35:17 53:12
workforce 60:23 66:15 71:10,11
workgroup 12:3 122:2
```

```
working 8:3,15 10:9,16 12:9
 14:22 26:18 27:5 28:19 29:5
 29:17 36:17,24 38:3 50:15
 52:8 57:9 60:10 61:13 65:21
 65:25 67:17 69:22 84:13 118:6
 122:13 131:7 133:10 134:3,11
workload 60:2 123:3
works 26:2,3 27:8 40:3 50:3,5
 128:10
world 29:4 122:19
world's 61:8
worry 37:23 74:10
worst 73:3
worth 71:25
would' ve 50:25
wouldn't 30:21 59:24 108:20,20
wow 71:9
wrap 64:18
write 23:4
writing 38:7 68:3 118:17
written 64:11 86:19 89:2 122:18
 126:24
wrong 89:23 109:16
```

X

```
Y
yeah 13:10 35:5 42:23 65:8,9
 67:2 68:14 71:19 72:15 73:16
 73:17,17,24 78:20 92:15 110:6
 138:5
year 13:5 16:9 18:18 26:23,24
 28:15 31:19 39:4 55:6 56:16
 60:18 62:2 63:17 65:24 74:18
 74:18 75:9 76:8 77:4,17 80:15
 118:7 124:21
years 12:7 13:19,20 14:6 18:2
 18:15 29:15 46:20 50:16 56:17
 61:22,23 62:9 64:13 67:4
 69:15 72:20 73:19 74:2 77:2
 80:6 122:18 130:3 138:7
yelling 94:9
yesterday 50:24 53:15 56:15
 60:16 64:8 89:22 109:16,21,25
 124:5 125:10 132:20
York 1:2,12 18:9 41:9 42:8,10
 43:5 49:15 52:21 56:6 61:10
 62:2,22,24,25 65:4 73:21
 100:3 101:24 119:4 130:10
 139:2
```

```
2023 9:24 11:6 12:25 15:3,6
you'd39:8 78:2
young 73:19 131:19
                                   29:21 60:18 124:21 129:23
                                   130:5
               Z
                                 2024 52:5 58:18 60:19 65:23
Zendesk 27:6,8,15,23 55:10
                                 22nd 7:16 139:10
zero 16:10,10 51:2 86:3,3
                                 235 1:11
                                 25 65:23
                                 25th 29:10
                                 29th 86:6
               1
1139:5,7
                                                 3
12/01 118:12
                                 30 9:2
12/07/2022 1:1 2:1 3:1 4:1 5:1
                                 30th 60:19
 6:1 7:1 8:1 9:1 10:1 11:1
 12:1 13:1 14:1 15:1 16:1 17:1
 18:1 19:1 20:1 21:1 22:1 23:1
                                 4:411:8 138:19
 24:1 25:1 26:1 27:1 28:1 29:1
                                 4th 107:8
 30:1 31:1 32:1 33:1 34:1 35:1
                                                 5
 36:1 37:1 38:1 39:1 40:1 41:1
 42:1 43:1 44:1 45:1 46:1 47:1
                                 5th 18:2
 48:1 49:1 50:1 51:1 52:1 53:1
                                                 6
 54:1 55:1 56:1 57:1 58:1 59:1
 60:1 61:1 62:1 63:1 64:1 65:1
                                 6th 13:10 137:21
 66:1 67:1 68:1 69:1 70:1 71:1
                                                 7
 72:1 73:1 74:1 75:1 76:1 77:1
                                 7 1:7
 78:1 79:1 80:1 81:1 82:1 83:1
                                 7th 3:4 13:10 109:7 137:20
 84:1 85:1 86:1 87:1 88:1 89:1
 90:1 91:1 92:1 93:1 94:1 95:1
                                                 8
 96:1 97:1 98:1 99:1 100:1
                                 8th 13:11 137:20
 101:1 102:1 103:1 104:1 105:1
 106:1 107:1 108:1 109:1 110:1
                                                 9
 111:1 112:1 113:1 114:1 115:1
                                 97 77:3
 116:1 117:1 118:1 119:1 120:1
                                 9th 16:18, 25 40:16, 16, 18 137:8
 121:1 122:1 123:1 124:1 125:1
                                   137:15
 126:1 127:1 128:1 129:1 130:1
 131:1 132:1 133:1 134:1 135:1
 136:1 137:1 138:1 139:1
138 139:7
13th 34:11
1988 19:2
1997 64:5
19th 37:16
1st 60:18 132:7
               2
2:111:8 3:2
2016134:13
2021 124:7
2022 1:7 3:4 7:16 28:13 52:20
 86:7 107:8 139:10
```