

VBP QIP Demonstration Year 3 Guidance Document

Updated as of 3/17/17



DY3 Guidance Document

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Purpose

The purpose of this document is to provide Value Based Payment Quality Improvement Program (VBP QIP) participants information to progress into the third demonstration year (DY3) of the program. This document is designed to be useful to both Group 1 and Group 2 participants. This document should be considered as a supplement to other programmatic documents released by DOH, including guidance documents, frequently asked questions, presentations, etc. Included in this document are:

- 1. Recap of the VBP QIP overview, roles and expectations, etc.
- 2. Overview of VBP QIP DY3 requirements
- 3. Summary of other VBP QIP DY3 activities
- 4. Explanation of VBP QIP DY3 payments
- 5. Illustration of the DY3 pairings table
- 6. Overview of the DY3 timeline
- 7. Outline of DY3 reporting table, including submission information.



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Recap: VBP QIP Overview

Theme	State Guidance	
Program purpose and compliance	VBP QIP's purpose The purpose of VBP QIP is to transition financially distressed Facilities to a VBP model, improve their quality of care, and as a result of improved quality and VBP contracting, achieve financial sustainability over the duration of the Program. The Program's purpose is not to sustain current operations, but to ensure long-term financial sustainability through active changes in the delivery and contracting of healthcare services.	
	VBP QIP is not VAPAP As stated above, the purpose of VBP QIP is not to solely sustain facility operations, like its predecessor program, VAPAP, was designed to do. If a partner finds that their paired partners are not making efforts to meet their responsibilities within the Program, then DOH should be notified to help ensure participant compliance with the Program. Additionally, it should be noted that VBP QIP is a voluntary program and the State may take action to ensure that the all participants meet their respective responsibilities.	
	VBP QIP and compliance At the initiation of the VBP QIP, NYS Medicaid Director, Jason Helgerson, issued a formal letter to Program participants stating that the Program is in compliance with State and Federal regulations. The State stands by this letter and affirms that the design of the program and the payments that have been made for this program to date are in compliance as implemented. The State will continue to monitor the program to ensure its continued compliance with State and Federal law.	



Theme	State Guidance	
Participant Roles	 The MCO's role in VBP QIP DY3 Oversee the VBP QIP in compliance with the VBP QIP MCO Governance Document Assess facility performance on quarterly and annual basis against the MCO approved set of metrics in Facility Plan Distribute funds to facility(ies) according to their performance and report to DOH on such distributions Note: The MCO is not responsible for ensuring that the Facilities achieve the goals of VBP QIP The PPS's role in VBP QIP Provide support (non-financial) and guidance to the participating Facilities in a form of education and coaching related to performance on measures and VBP contracting Flow funds from MCO to Facility The Facility's role in VBP QIP Implement the approved Facility Plan in accordance with contractual obligations Move towards VBP contracting Improve quality of care and achieving financial sustainability over the duration of the Program Engage in continuous communication with PPS and MCOs regarding obstacles and successes 	



Theme	Theme State Guidance		
Reporting and Monitoring Requirements	Reporting in VBP QIP Program participants should abide by the arrangements in their VBP QIP contracts, Facility Plans, and Governance Documents for reporting on their progress towards Program milestones. If a deliverable or report is not submitted, the State should be notified to help ensure participant compliance within VBP QIP.		
	By start of DY3, Facility Plans will be finalized and Facilities will be expected to work towards program milestones and report on their progress in order to receive payment.		
	Similar to DSRIP, once a Facility meets its milestones, the Facility is awarded a performance payment to aid in its transformation. The MCO is not responsible for auditing the VBP QIP payments or the use of funds earned by the Facility. The MCO's responsibility is to oversee the Facility's progress throughout the duration of VBP QIP. MCOs will issue reports to DOH tracking payment amounts to facilities. These MCO reports to DOH should also include documentation of paired facilities progress towards meeting VBP QIP performance measures and documentation demonstrating success in entering into VBP contracts.		
Funds Flow Funding for VBP QIP			
	It is the State's commitment to ensure that MCOs have adequate resources to distribute Program funding without making MCOs advance their own funds prior to receiving monies from the State. MCOs should notify the DOH immediately if they recognize a difference between their actual and expected monthly premium payments.		
	Additionally, MCOs should only release funds when a Facility successfully meets its metrics as well as other reporting and contractual agreements for that period.		



Theme	State Guidance	
Governance and Contracting Expectations	 VBP QIP Governance Plan Purpose Each MCO participating in VBP QIP must submit a Governance Plan. The purpose of the Governance Plan is to ensure program integrity and formalized lines of accountability and communication among participating MCOs, PPS, and Facilities. All program participants are expected to abide by their contractual obligations, as well as, the guidance stated in the Governance Plan. VBP QIP contracts and contract extensions The State expects MCOs, PPS, and Facilities to either renew contracts over the course of the Program or create a contract that lasts for the Program's 	
	duration.	



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VBP QIP DY3 Requirements

In DY3, 50% of payments will be based on P4R deliverables and 50% of payments will be based on P4P deliverables. Below is a high-level summary of deliverables for DY3 of VBP QIP. For detailed information on DY3 deliverables, please refer to the VBP QIP Facility Plan Guidance Document available on the VBP QIP website.

DY3 Q1 Requirements

100% of the DY3 Q1 payment is tied to P4R.

Quarter 1 (April 1, 2017 – June 30, 2017)			
Metric			
Provide a Letter of Intent (LOI)* for at least one Level 1 VBP Contract that will be executed by July 1, 2017.	P4R		
*LOI may be substituted by a Contract Attestation if a Level 1 VBP contract already exists by April 1, 2017	1 410		
Provide an MCO Contract List that includes calendar year 2015 Managed Care revenue from cost reports for each Medicaid Managed Care contract the facility had in that year. The facility should also include projections for which VBP contracts will have a TCGP value-based arrangement by April 1, 2018.	P4R		



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DY3 Q2 Requirements

100% of the DY3 Q2 payment is tied to P4R.

Quarter 2 (July 1, 2017 – September 30, 2017)				
Metric				
Sign at least one Level 1 VBP contract and provide a Contract Attestation				
Provide LOIs* with the remaining Medicaid MCOs needed to meet the 80% VBP contracting target (as outlined in the updated MCO Contract List) *LOI may be substituted by a Contract Attestation if a Level 1 VBP contract already exists by July 1, 2017	P4R			
Provide an updated MCO Contract List with calendar year <u>2016</u> Medicaid Managed Care revenue from cost reports and VBP arrangement information. MCO Contract List should be accompanied by an attestation confirming the accuracy of the data by a senior manager at the facility.	P4R			

DY3 Q3 Requirements

100% of the DY3 Q3 payments is based on P4P.

Quarter 3 (October 1, 2017 – December 31, 2017)			
Metric	P4R/P4P		
Facilities to submit baselines (rolling annual baseline covering DY2 Q4 that will be used for DY3 Q1 measurement) for all selected VBP QIP P4P measures to the paired MCOP4F			

DY3 Q4 Requirements

100% of the DY3 Q4 payment is based on P4P.

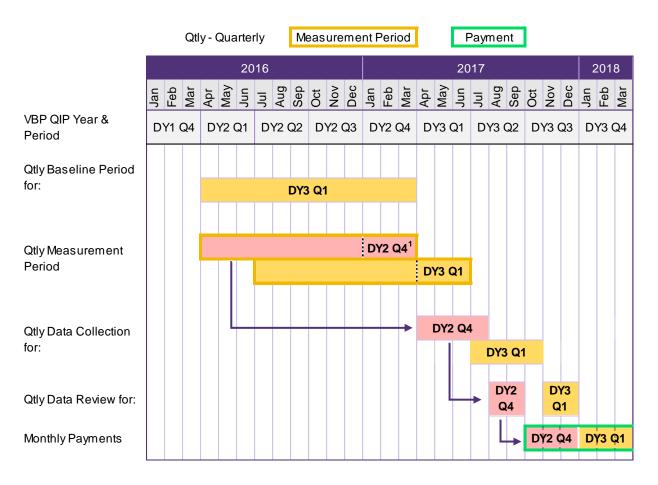
Quarter 4 (January 1, 2018 – March 31, 2018)		
Metric	P4R/P4P	
Facilities to submit measure results for all selected VBP QIP P4P measures related to the measurement period that occurred in DY3 Q1 to the paired MCO	P4P	



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DY3 P4P Timeline Illustration

The figure below illustrates the DY3 P4P timeline.





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VBP QIP DY3 Payments

As described in the DY3 Requirements section above, VBP QIP payments in DY3 are for both Pay for Performance (P4P) and Pay for Reporting (P4R) activities. Specifically, in DY3, 50% of payment will be based on reporting on VBP contracting progress (P4R) and 50% on actual performance improvement (P4P) on a facility's selected quality measures. In the first two quarters of DY3, funds will be paid solely for P4R and in the remaining two quarters of DY3 funds will be solely for P4P. Although performance in P4R and P4R aspects determine the overall amount of payment for the quarter, payments are still expected to be made on a monthly basis.

Annual Payment Distribution

	DY3	DY4	DY5
VBP Contracting Progress (P4R) %	50% (Paid in Q1 & Q2)	20%	0%
Performance Improvement (P4P) %	50% (Paid in Q3 & Q4)	80%	100%

Quarterly Payment Distribution

	DY3			
	Q1	Q2	Q3	Q4
VBP Contracting Progress (P4R) %	25%	25%		
Performance Improvement (P4P) %			25%	25%

*All percentages are a proportion of annual payments



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Other VBP QIP DY3 Activities

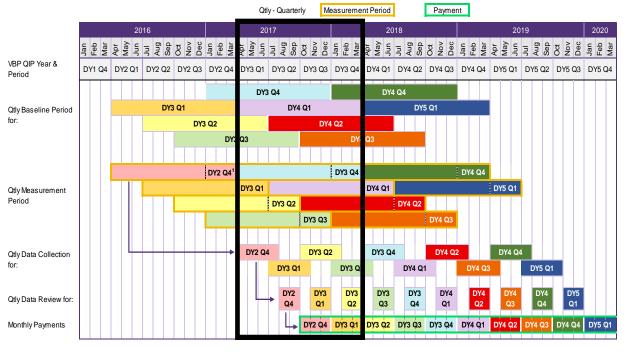
In addition to the VBP QIP DY3 requirements, there are other items participants should monitor that take place in DY3 and are due in future years. This section outlines the other P4R and P4P activities that facilities should continue to work on in DY3 to help achieve metrics for future years. Additionally, this section outlines potential P4R penalties for facilities that do not meet DY3 P4R requirements.

Other P4R Activities

The last P4R requirements in DY3 are due on July 1, 2017. However, facilities should continue to work toward Level 1 VBP contracts aligned to LOIs submitted to meet their additional P4R requirement on April 1, 2018. By April 1, 2018, VBP QIP facility must have Medicaid MCO contracts where at least 80% of total Medicaid MCO contracted payments (based on the 2016 data reported in the July 1, 2017 MCO Contract List) to the facility are tied to at least Level 1 value based purchasing components.

Other P4P Activities

The figure below outlines P4P activities that should take place during DY3 related to QIT. Participants should note that there are P4P activities, such as data collection, data review, etc., that are tied to payments in future years that should take place in DY3. Additionally, some payments in DY4 are tied to measurement periods in DY3.

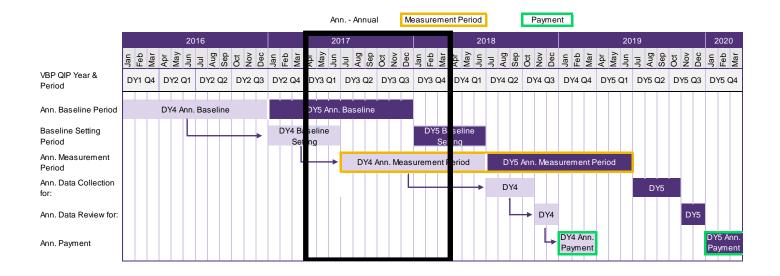


1 - Facilities will report their initial baseline for DY2 Q4. Therefore, there is no measurement associated with this quarter.



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In addition to QIT activities, facilities should consider activities during DY3 related to the DY4 AIT as outlined in the graphic below.



Potential DY3 P4R Penalties

Facilities that do not meet P4R requirements in DY3 are subject to penalties outlined below.

DY	Penalties	% of Total P4R Payment in DY
	DY3 Q1 Payment : Tied to P4R milestones due April 1, 2017	Penalty if Not Met: Up to 50% of P4R Funds in DY3
3	<u>DY3 Q2 Payment</u> : Tied to P4R milestones due July 1, 2017	Penalty if Not Met: Up to 50% of P4R Funds in DY3



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VBP QIP DY3 Pairings Table

The most current pairings are outlined below.*

мсо	PPS	Facility	
Affinity	Maimonides Medical Center Montefiore Hudson Valley Collaborative	Brookdale Hospital St. Joseph's Hospital Nassau University Medical Center	
Amerigroup	Nassau Queens Performing Provider System, LLC		
Emblem Health (HIP)	Health and Hospitals Corp.	Health and Hospitals Corp.	
Excellus	Central New York Care Collaborative, Inc.	Lewis County General Hospital St James Mercy Hospital Orleans Community Hospital Wyoming County Community Health	
	Finger Lakes Performing Provider Systems, Inc.		
	Mohawk Valley PPS	A O Fox Memorial Hospital	
Fidelis	Maimonides Medical Center Montefiore Hudson Valley Collaborative	Interfaith Medical Center Kingsbrook Jewish Medical Center Montefiore – Mount Vernon Nyack Hospital	
	Nassau Queens Performing Provider System, LLC	St. John's Episcopal	
	Westchester Medical Center	Bon Secours Charity Health Good Samaritan Hospital Suffern	
HealthFirst	Maimonides Medical Center	Brookdale Hospital	
MetroPlus	Health and Hospitals Corp.	Health and Hospitals Corp.	
MVP	Montefiore Hudson Valley Collaborative Westchester Medical Center	Montefiore - New Rochelle Health Alliance (Benedictine)	
United Health Plan	Central New York Care Collaborative, Inc.	Rome Memorial Hospital	
WallCara	Maimonides Medical Center	Wyckoff Heights Medical Center	
WellCare	Montefiore Hudson Valley Collaborative	St. Luke's Cornwall	

*Pairings are subject to change.



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VBP QIP DY3 Timeline

Please note that the dates included herein are the Department's recommended completion dates for past, present, and upcoming VBP QIP milestones. It is up to individual pairings of VBP QIP partners to determine the exact completion dates for each of the following items. To successfully participate in VBP QIP and to continue to receive payments, these milestones must be met and reported on in the proper order as detailed below. Please keep in mind that VBP QIP is a performance based program and there should never be prospective payments; participants should only receive funds once VBP QIP objectives for the payment period are met. Exact timing is left to the discretion of the MCO as program administrator in coordination with its paired PPS and Facilities unless otherwise noted by the State. Please note that dates highlighted in **red** must be completed by their listed times and cannot be delayed.

Milestone	Due Date			
Governance Document				
MCOs to make updates to the Governance Plans as appropriate (copies must be sent to DOH)	Ongoing			
Facility Plan				
MCOs to make updates to the Facility Plans as appropriate (copies must be sent to DOH)	Ongoing			
Pay for Reporting: VBP Contracting				
Facilities must provide paired MCO and DOH with an LOI for at least one VBP contract by July 1, 2017 (LOI may be substituted with a Contract Attestation if a VBP contract already exists by April 1, 2017)	April 1, 2017			
Facilities must provide DOH (only) with the list of current Medicaid Managed Care Contracts including 2015 cost data for each Medicaid Managed Care contract the facility has and should also include projections for which VBP contracts will have a TCGP value based arrangement by April 1, 2018	April 1, 2017			
Facilities must provide paired MCO and DOH with at least one Contract Attestation confirming parties intend to sign a VBP contract in accordance with the NYS Roadmap	July 1, 2017			
Facilities must provide paired MCO and DOH with LOIs with the remaining Medicaid MCOs for VBP contracts by April 1, 2018 (LOI may be substituted with Contract Attestations if a VBP contract already exist by July 1, 2017)	July 1, 2017			



Milestone	Due Date					
Facilities must provide DOH (only) with the updated list of current Medicaid Managed Care Contracts including 2016 cost data for each Medicaid Managed Care contract the facility has and should also include projections for which VBP contracts will have a TCGP value based arrangement by April 1, 2018	July 1, 2017					
Facilities must provide paired MCO and DOH with a signed Facility Attestation related to 2016 cost data reported in the Medicaid MCO list	July 1, 2017					
Facilities continue to execute contracts to meet deadline by April 1, 2018	July 2017 to March 2018					
DOH to review and file submitted VBP contracts	Ongoing: review period depends on risk level of the VBP contract					
Pay for Performance: VBP QIP Quality Measurement						
DOH to release the statewide mean for measures for DY4 for AIT measurement	June 2017					
Facilities to submit P4P measures to their paired MCOs	Quarterly: Beginning DY3 Q3, no later than 120 days after close of Quarter					
MCOs to review and approve reports	Quarterly: Beginning DY3 Q3, no later than 45 days after initial submission					
MCOs to notify facilities of decision prepare monthly payments	Quarterly: Beginning DY3 Q3, no later than 180 days after close of Quarter					
Reporting						
MCO Quarterly Reporting to DOH (April 2016 – Ongoing) – MMCOR Submissions	Ongoing: 45 days after Quarter End					
Facilities report on selected measures on quarterly basis	Ongoing: Quarterly					



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VBP QIP DY3 Reporting

Report	Submitted by	Submitted to	Frequency	Location
VBP QIP Contracts	MCOs	DOH	As updated	<u>vbp_qip@health.ny.gov</u>
Approved Facility Plans	MCOs	DOH	March 31, 2017	<u>vbp_qip@health.ny.gov</u>
1 LOI or Contract Attestation	Facilities	MCOs & DOH	April 1, 2017	<u>vbp_qip@health.ny.gov</u>
MCO Contract List with 2015 data	Facilities	DOH	April 1, 2017	<u>vbp_qip@health.ny.gov</u>
1 Contract Attestation for Level 1 VBP	Facilities	MCOs	July 1, 2017	
Remaining LOIs (or Contract Attestations)	Facilities	MCOs & DOH	July 1, 2017	<u>vbp_qip@health.ny.gov</u>
MCO Contract List with 2016 data and Facility Attestation	Facilities	DOH	July 1, 2017	<u>vbp_qip@health.ny.gov</u>
Remaining Contract Attestations	Facilities	MCOs & DOH	April 1, 2018	<u>vbp_qip@health.ny.gov</u>
Documentation of achievement of P4P metrics	Facilities	MCOs	Quarterly	
Documentation of approval of P4P deliverables and supporting documentation	MCOs	DOH	Quarterly	<u>vbp_qip@health.ny.gov</u>