



Department
of Health

Vital Access Provider Assurance Program

VAPAP Applicant Conference

Transition Plan Development and Timeline

Wednesday April 29, 2015

Welcome and Introductions

Daniel Sheppard, Deputy Commissioner OPCHSM

Jason Helgerson, Deputy Commissioner OHIP

Charles Abel, OPCHSM

John Valitutto, OPCHSM

Mark Noe, OPCHSM

Ann Foster, OHIP

Megan Ryan, OHIP

Joseph Cassano, KPMG

Jason Ganns, KPMG

Overview - Topics

- **Introduction and Welcome – Background: (Charles Abel, 10 minutes)**
- **Components of the Transformation Plan and Available Assistance: (Ann Foster and KPMG, 15 - 20 minutes)**
- **Time Line of Financial Reporting: (John Valitutto, 10 minutes)**
- **Questions and Answers: (50 minutes)**

Background

- Interim Access Assurance Fund (IAAF). Transitional operating funding for financially fragile safety net hospitals participating in DSRIP
- The Vital Access Provider (VAP) Program. Funding for specific desirable initiatives with measurable performance and quality outcomes.

- The Vital Access Provider Assurance Program (VAPAP). A continuation of funding for safety net hospitals meeting IAAF eligibility criteria, but program and monitoring requirements similar to VAP. Section 6 of Part J of Chapter 60 of the Laws of 2015.

- By September 30, 2015, every VAPAP participant must have in place a Department approved multi-year transformation plan that is aligned with DSRIP goals and objectives, and demonstrates a path toward long-term financial sustainability and improved patient care.

Required Multi-year Transformation Plan

- All hospitals awarded VAPAP funds are required to submit a multi-year transformation plan (the plan)
 - What will your hospital be and how will your patient population be served?
 - Number of years for each hospital may vary per entity based on financial position and specific plan for sustainability. State support.
- Goals
 - Develop a plan in-line with the DSRIP group goals specific to your PPS
 - Demonstrate a plan for long term stability and improved patient care

KPMG's Current Role with DSRIP

- Program Synergies
- Involvement with PPS
- Understanding of DSRIP goals
- Relevance to this audience



DSRIP, VAPAP, & KPMG's Involvement

*“DSRIP’s purpose is to **fundamentally restructure** the health care delivery system by **reinvesting in the Medicaid program**, with the primary goal of reducing avoidable hospital use by 25% over 5 years”*

– NYS DOH DSRIP Information Page

*“VAPAP recipients must secure Department approval of a multi-year transformation plan that is **aligned with DSRIP program goals and objectives**, and demonstrates a path to **long-term sustainability and improved patient care**”*

– NYS DOH VAPAP Information Page

*“[the DST’s role is] working with providers to **strategically think through** their potential DSRIP Project Plan applications to **transition to effective and efficient high performing health care delivery systems**”*

– NYS DOH DSRIP Support Team Information Page



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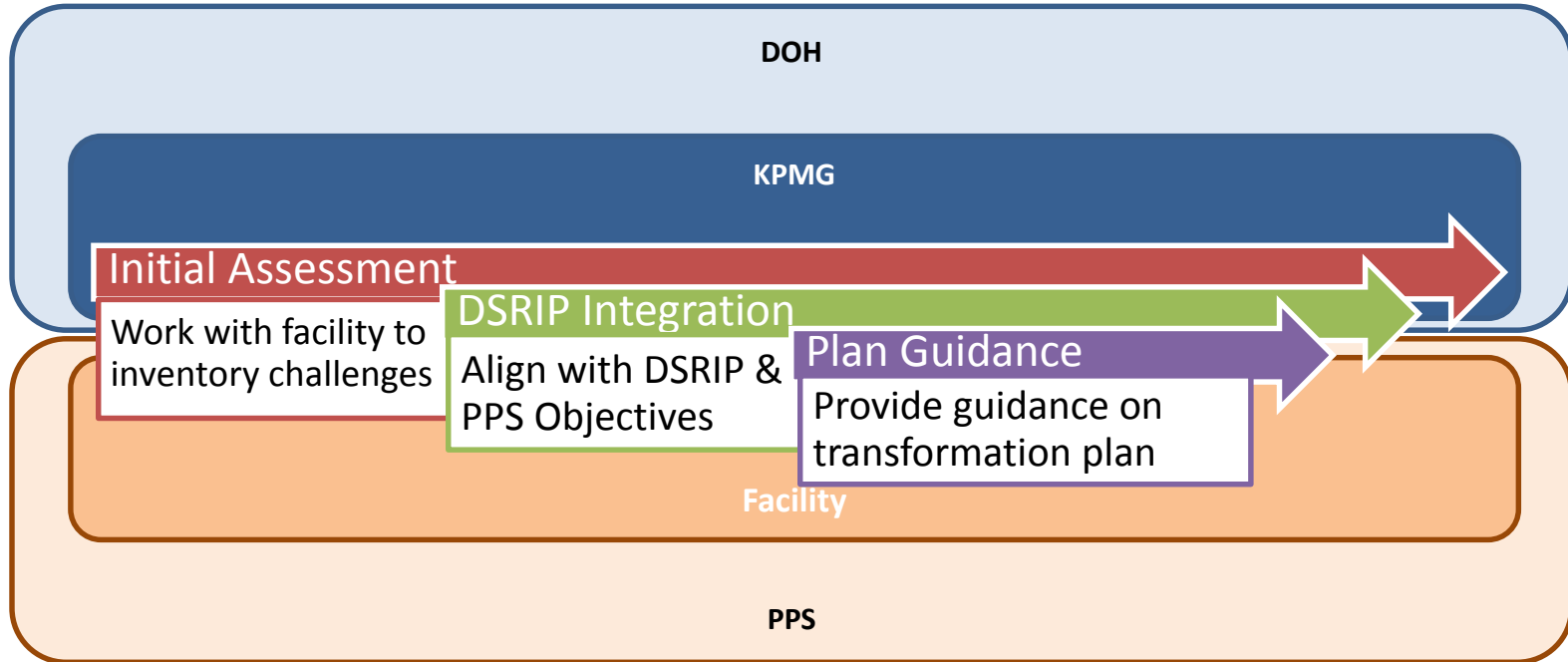
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VAPAP Support

Modeled after, built upon, and integrated with DSRIP Support Team



VAPAP Approach



Components of the Transformation Plan

- Components of the Transformation Plan
 - Memorandum of Understanding (MOU)
 - Narrative Description of the plan which demonstrates alignment with the DSRIP Goals
 - Projected cash flows and support for assertions on financial stability
 - Itemized listing of savings activities, initiatives, and programs
 - Time lines and measurable metrics for each item
 - Other relevant information to support the sustainability of the plan
- Timing for roll-out of template
 - KPMG will work with the Department to develop an adequate template applicable to all hospitals
 - The template will be vetted through the PPS's
 - Goal: To provide the template to hospitals at the time of award notification (May 18th)
 - KPMG and DOH expect to lead a session to walk through the components of the plan
- KPMG will provide technical assistance at the individual hospital level

Post-Transformation Plan Approval

- Ongoing Monitoring
 - It is envisioned that KPMG and DOH will develop a process for monitoring the progress of each hospital against their approved plan
 - KPMG currently performs this function on the DSRIP and VAP engagements
- Quarterly Reporting Requirement
 - DOH must submit a quarterly report to the Chairs of the Senate Finance, Assembly Ways and Means, Senate Health and Assembly Committees
 - Reports will contain an update for each hospital's award disbursement and the status of progress against the multi-year transformation plan
 - It is envisioned that KPMG will assist in gathering relevant data and supporting DOH during the reporting process
 - It is expected that each hospital will need to provide information related to the status of the plan

Time Line of Financial Reporting

- *April 3, 2015: Vital Access Provider Assurance Program (VAPAP) Commences. (ACHIEVED)*
- *April 9, 2015: Expedited applications accepted from facilities requesting immediate (April and May) cash assistance. (ACHIEVED)*
- *April 22, 2015: April and May installments disbursed to facilities. (ACHIEVED)*



- *April 29, 2015: Applicant Conference and Webinar.*
- April 30, 2015: Applications due from providers requesting critical operational cash assistance for June 2015 through March 2016.
- May 18, 2015: Full annual maximum VAPAP award estimates announced.

- On or before August 31, 2015: VAPAP participants will submit transformational plans to the Department.
- September 30, 2015. The Department will provide formal notification to VAPAP participants of plan approval.

- October 1, 2015 and beyond: Measurement of achieving plan goals continues.

Note: Facilities will submit monthly financial statements no later than the 15th of the following month. Disbursements will be made the week prior to the target month.

Example: The **July** installments will be based on facility submitted **April** (and prior) actuals and subsequent forecast need. April actuals are due to DoH by May 15, analyzed and approved in late May/early June, eMedNy processed in mid- June and disbursed in the third week of June.

Expected disbursement dates:

Disbursement Date	Installment
April 22	April – May
May 27	June
June 24	July
July 22	August
August 26	September

Disbursement Date	Installment
September 23	October
October 21	November
November 25	December
December 23	January
January 27, 2016	February
February 26	March



Questions and Answers

