

> Achievement Value (AV) Scorecard The New York and Presbyterian Hospital

	General Instructions									
Step	Description/Link	Image								
1. Enable Content	Click "Enable Content" at the top of the screen to enable macros.	SECURITY WARNING Macros have been disabled.     Enable Content								
2. Review AV Scorecard Overview	The AV scorecard Overview is a summary of the report	Click to Access AV Scorecard Overview								

	Functionality	
Step	Description/Link	Image
1. Print	All tabs include a print button in the upper left hand corner. The AV Scorecard Overview tab also includes a "Print All" button which will print all relevany reports.	Print All
	The AV Scorecard Overview tab is the landing page from which detailed project reports can be viewed. From the AV Scorecard Overview" click the relevant project button to access the project tab. From the project tab click "Save and Return" to access the AV Scorecard Overview	Project Unit (Edit on the purple final below the access canholid dual project report) Normani L-Organizational (Ad FragetS) 2.4.1 2.4.0 2.
3. Show or Hide reviewer comments	Each project tab includes a Show/Hide Reviewer Comments button on the left hand side of the screen. Click "Show Reviewer Comments" to show comments and "Hide Reviewer Comments" to hide comments.	Hide Reviewer Comments



> Achievement Value (AV) Scorecard The New York and Presbyterian Hospital

	PPS Information
Quarter	DY1, Q3 October 1, 2015 - December 31, 2015
PPS	The New York and Presbyterian Hospital
PPS Number	39

	Achiev	ement Value (	AV) Scorecard	Summary						
		AV I	Data			Payment Data				
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned		
Domain I - Organizational (All Projects)	5.00	5.00	0.00	5.00	Organizat	-	e embedded w payment	ithin each		
2.a.i	20.00	20.00	0.00	20.00	\$-	\$-	\$-	\$ -		
2.b.i	21.00	21.00	0.00	21.00	\$-	\$-	\$-	\$-		
2.b.iii	21.00	21.00	0.00	21.00	\$-	\$-	\$ -	\$-		
2.b.iv	21.00	21.00	0.00	21.00	\$ -	\$ -	\$ -	\$ -		
3.a.i	15.00	15.00	0.00	15.00	\$ -	\$-	\$ -	\$-		
3.a.ii	16.00	16.00	0.00	16.00	\$-	\$-	\$ -	\$-		
3.e.i	13.00	13.00	0.00	13.00	\$ -	\$-	\$ -	\$-		
3.g.i	10.00	10.00	0.00	10.00	\$ -	\$ -	\$ -	\$-		
4.b.i	14.00	14.00	0.00	14.00	\$ -	\$ -	\$-	\$-		

Print Summary Print All

New York State Department of HealthMedicaid Redesign TeamNew York State Department of HealthOf HealthMedicaid Redesign TeamDelivery System Reform Incentive Payment (DSRIP) Program										
Print Summary Print All								Value (AV) So Presbyterian		
4.c.i	16.00	16.00	0.00	16.00	\$	- \$	- \$	- \$	-	
AV Adjustments (Column F)										
Total	167.00	167.00	0.00	167.00	\$	- \$	- \$	- \$	-	



Print

New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Domain 1 Organizational AVs

D	Domain I Organizational Scoresheet										
Domain I Organizational	Review Status	AVs Available	AVs Awarded	Adjustments	Net AVs	AV					
Workforce Strategy	Complete	1.00	1.00	0.00	1.00	100%					
Section 01 - Budget	Complete	1.00	1.00	0.00	1.00	100%					
Section 02 - Governance	Complete	1.00	1.00	0.00	1.00	100%					
Section 03 - Financial Sustainability	Complete	1.00	1.00	0.00	1.00	100%					
Section 04 - Cultural Competency & Health Literacy	Complete	1.00	1.00	0.00	1.00	100%					
Section 05 - IT Systems and Processes	Complete	N/A	N/A	N/A	N/A	N/A					
Section 06 - Performance Reporting	Complete	N/A	N/A	N/A	N/A	N/A					
Section 07 - Practitioner Engagement	Complete	N/A	N/A	N/A	N/A	N/A					
Section 08 - Population Health Management	Complete	N/A	N/A	N/A	N/A	N/A					
Section 09 - Clinical Integration	Complete	N/A	N/A	N/A	N/A	N/A					
Section 10 - General Project Reporting	Complete	N/A	N/A	N/A	N/A	N/A					
Total	Complete	5.00	5.00	0.00	5.00	100%					

Net Organizational AVs Awarded: 5 out of 5

Hide Reviewer Comments

			Workforce S	Strategy			
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
Workforce Strategy Budget Updates							



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	Prin	t		The New 1	rork and Presby	terian Hospital - Domain 1 Org
						1
		1. Define target workforce state (in line with DSRIP program's goals)	N/A	N/A	In Process	Pass & Ongoing
		2. Create a workforce transition roadmap for achieving defined target workforce	N/A	N/A	In Process	Pass & Ongoing
Additional Workforce		3. Perform detailed gap analysis between current state assessment of workforce and projected future state	N/A	N/A	In Process	Pass & Ongoing
Strategy Budget		· · · · · · · · · · · · · · · · · · ·				
Updates (non AV- driving)		4. Produce a compensation and benefit analysis, covering impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and	N/A	N/A	In Process	Pass & Ongoing
		partial placements				
		5. Develop training strategy	N/A	N/A	In Process	Pass & Ongoing
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing



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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015

The New York and Presbyterian Hospital - Domain 1 Organizational AVs

Print Major Dependencies on Organizational N/A N/A Pass & Ongoing In Process Workstreams **Roles and Responsibilities** N/A Pass & Ongoing N/A In Process Additional Workforce N/A Strategy Key Stakeholders N/A N/A Pass & Ongoing In Process Topic Areas  $\bigcirc$ N/A N/A Pass & Ongoing IT Expectations In Process N/A N/A Pass & Ongoing **Progress Reporting** In Process  $\bigcirc$ Total 1

Section 01 - Budget Process AV **Required Due Committed Due** Milestone Milestone **Reviewer Status** AV Awarded Measure Driving Date Date Status Module 1.1 - PPS Budget Report (Baseline) Ongoing N/A Completed Pass & Complete



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Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Domain 1 Organizational AVs

	Module 1.2 - PPS Budget Report (Quarterly	Ongoing	N/A	In Process	Pass & Ongoing	
Quarterly Project						
Reports, Project	Module 1.3 - PPS Flow of Funds (Baseline)	Ongoing	N/A	Completed	Pass & Complete	
Budget and Flow of						
Funds	Module 1.4 - PPS Flow of Funds (Quarterly)	Ongoing	N/A	In Process	Pass & Ongoing	
	Quarterly Progress Reports	N/A	N/A	In Process	Pass & Ongoing	
		Total				

	Section 02 - Governance									
Process	AV	Milestone	Required Due	<b>Committed Due</b>	Milestone	Reviewer Status	AV Awarded			
Measure	Driving	Willestone	Date	Date	Status	Reviewer Status	Av Awarded			
		1. Finalize governance structure and sub-	9/30/2015	6/30/2015	Completed	Pass & Complete				
		committee structure	9/50/2015	0/30/2013	completeu	r ass & complete				
		2. Establish a clinical governance								
Governance		structure, including clinical quality	12/31/2015	12/31/2015	Completed	Pass & Complete				
Structure		committees for each DSRIP project								



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Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Domain 1 Organizational AVs

Updates						1
	3. Finalize bylaws and policies or Committee Guidelines where applicable	9/30/2015	9/30/2015	Completed	Pass & Complete	
Governance Process	4. Establish governance structure reporting and monitoring processes	12/31/2015	12/31/2015	Completed	Pass & Complete	
Update						
	5. Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services,	3/31/2016	3/31/2016	In Process	Pass & Ongoing	
	6. Finalize partnership agreements or contracts with CBOs	3/31/2016	3/31/2016	In Process	Pass & Ongoing	
Additional						
Governance Milestones (non AV- driving)	<ol> <li>Finalize agency coordination plan aimed at engaging appropriate public sector agencies at state and local levels (e.g. local departments of health and</li> </ol>	3/31/2016	3/31/2016	In Process	Pass & Ongoing	N/A
Griving)						
	8. Finalize workforce communication and engagement plan	12/31/2015	12/31/2015	Completed	Pass & Complete	

9. Inclusion of CBOs in PPS Pass & Ongoing 3/31/2016 3/31/2016 In Process Implementation Major Risks to Implementation & Risk N/A N/A Pass & Ongoing In Process Mitigation Strategies Major Dependencies on Organizational N/A N/A Pass & Ongoing In Process Workstreams Roles and Responsibilities N/A N/A Pass & Ongoing In Process Additional Governance N/A Key Stakeholders N/A Topic Areas N/A Pass & Ongoing In Process  $\bigcirc$ IT Expectations N/A N/A Pass & Ongoing In Process N/A Pass & Ongoing Progress Reporting N/A In Process Total 1

Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Domain 1 Organizational AVs

Section 03 - Financial Sustainability



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Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Domain 1 Organizational AVs

Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
		1. Finalize PPS finance structure, including reporting structure	12/31/2015	12/31/2015	Completed	Pass & Complete	
Financial Stability		2. Perform network financial health current state assessment and develop financial sustainability strategy to address key issues.	3/31/2016	3/31/2016	In Process	Pass & Ongoing	
Update							
		<ol> <li>Finalize Compliance Plan consistent with New York State Social Services Law 363-d</li> </ol>	12/31/2015	12/31/2015	Completed	Pass & Complete	1
							I
PPS Transition		4. Develop detailed baseline assessment of revenue linked to value-based payment, preferred compensation modalities for different provider-types	3/31/2016	3/31/2016	In Process	Pass & Ongoing	
to Value							
Based Payment System		5. Finalize a plan towards achieving 90% value-based payments across network by year 5 of the waiver at the latest	12/31/2016	12/31/2016	On Hold	Pass & Ongoing	
		6. Put in place Level 1 VBP arrangement for PCMH/APC care and one other care bundle or subpopulation	TBD	N/A	N/A	N/A	



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Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Domain 1 Organizational AVs

Additional						
PPS Transition to Value	<ul> <li>7. Contract 50% of care-costs through</li> <li>Level 1 VBPs, and ≥ 30% of these costs</li> <li>through Level 2 VBPs or higher</li> </ul>	TBD	N/A	N/A	N/A	N/A
Based Payment						
System	8. ≥90% of total MCO-PPS payments (in terms of total dollars) captured in at least Level 1 VBPs, and ≥ 70% of total costs	TBD	N/A	N/A	N/A	
	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
Additional Financial Stability Topic Areas						<b>NI ( A</b>
	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	N/A
	IT Expectations	N/A	N/A	In Process	Pass & Ongoing	



S	ave & Re	eturn	Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 20. The New York and Presbyterian Hospital - Domain 1 Organizational A						
	Print								
			N1/A	N1/A		Data & Operaine			
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing			
			Total				1		

	Section 04 - Cultural Competency & Health Literacy							
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded	
		1. Finalize cultural competency / health literacy strategy.	12/31/2015	12/31/2015	Completed	Pass & Complete		
Cultural								
Competency /Health Literacy		2. Develop a training strategy focused on addressing the drivers of health disparities (beyond the availability of language- appropriate material).	6/30/2016	6/30/2016	In Process	Pass & Ongoing	1	
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing		
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing		
Additional		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing		



Sa	ve & Re	turn	Ach			DY1, Q3 October 1, 2015 - Dece
	Print			The New Y	ork and Presby	terian Hospital - Domain 1 Orga
Cultural Competency	-					
/Health Literacy		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing
Topic Areas						
-		IT Expectations	N/A	N/A	In Process	Pass & Ongoing
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing
			Total			

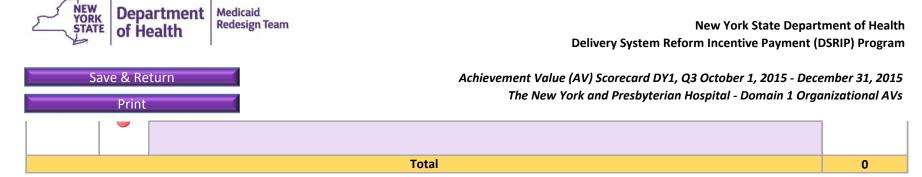
	Section 05 - IT Systems and Processes										
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded				
		1. Perform current state assessment of IT capabilities across network, identifying any critical gaps, including readiness for data sharing and the implementation of interoperable IT platform(s).	N/A	3/31/2016	In Process	Pass & Ongoing					
	•	2. Develop an IT Change Management Strategy.	N/A	9/30/2016	In Process	Pass & Ongoing					



Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015

The New York and Presbyterian Hospital - Domain 1 Organizational AVs Print п эузсеніз 3. Develop roadmap to achieving clinical N/A and data sharing and interoperable systems Pass & Ongoing N/A 9/30/2016 In Process Processes across PPS network 4. Develop a specific plan for engaging 6/30/2016 N/A In Process Pass & Ongoing attributed members in Qualifying Entities 5. Develop a data security and Pass & Ongoing N/A 3/31/2020 On Hold confidentiality plan. Major Risks to Implementation & Risk N/A N/A Pass & Ongoing In Process Mitigation Strategies Major Dependencies on Organizational N/A N/A In Process Pass & Ongoing Workstreams Additional IT Systems N/A Pass & Ongoing **Roles and Responsibilities** N/A In Process and N/A Processes Topic Areas Key Stakeholders N/A N/A In Process Pass & Ongoing  $\bigcirc$ Progress Reporting Pass & Ongoing N/A N/A In Process 

Save & Return



		See	ction 06 - Perforn	nance Reporting			
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Award
		<ol> <li>Establish reporting structure for PPS- wide performance reporting and communication.</li> </ol>	N/A	3/31/2016	In Process	Pass & Ongoing	N/A
Performanc							
e Reporting		2. Develop training program for organizations and individuals throughout the network, focused on clinical quality and performance reporting.	N/A	6/30/2016	In Process	Pass & Ongoing	N/A
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
Additional Performanc							Ν/Δ



Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015

The New York and Presbyterian Hospital - Domain 1 Organizational AVs

Print 11/7 e Reporting Pass & Ongoing Key Stakeholders N/A N/A In Process Topic Areas N/A Pass & Ongoing IT Expectations N/A In Process Progress Reporting N/A N/A In Process Pass & Ongoing Total 0

	Section 07 - Practitioner Engagement								
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded		
		1. Develop Practitioners communication and engagement plan.	N/A	3/31/2016	In Process	Pass & Ongoing			
Practitioner Engagement		<ol> <li>Develop training / education plan targeting practioners and other professional groups, designed to educate them about the DSRIP program and your PPS-specific quality improvement agenda.</li> </ol>	N/A	9/30/2016	In Process	Pass & Ongoing	N/A		
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing			

Save & Return



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New York State Department of Health **Delivery System Reform Incentive Payment (DSRIP) Program** 

Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015

The New York and Presbyterian Hospital - Domain 1 Organizational AVs

	Print			The New Y	оrк ana Presbyt	erian Hospital - Domain 1 Orga
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing
		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing
Additional Practitioner				-		
Engagement Topic Areas		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing
		IT Expectations	N/A	N/A	In Process	Pass & Ongoing
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing
			Total			

	Section 08 - Population Health Management										
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded				
		1. Develop population health management roadmap.	N/A	9/30/2016	In Process	Pass & Ongoing	N/A				
Population							N/A				



Save & Return

New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015

The New York and Presbyterian Hospital - Domain 1 Organizational AVs Print Health Pass & Ongoing 2. Finalize PPS-wide bed reduction plan. N/A 6/30/2017 In Process N/A Major Risks to Implementation & Risk N/A N/A Pass & Ongoing In Process Mitigation Strategies Major Dependencies on Organizational N/A N/A Pass & Ongoing In Process Workstreams Roles and Responsibilities N/A N/A Pass & Ongoing In Process Additional Population N/A Health Topic Key Stakeholders N/A N/A Pass & Ongoing In Process Areas IT Expectations N/A N/A Pass & Ongoing In Process N/A Pass & Ongoing Progress Reporting N/A In Process Total 0

Section 09 - Clinical Integration



Save & Return

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Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Domain 1 Organizational AVs

Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded			
		<ol> <li>Perform a clinical integration 'needs assessment'.</li> </ol>	N/A	9/30/2016	In Process	Pass & Ongoing	N/A			
Clinical										
Integration		2. Develop a Clinical Integration strategy.	N/A	6/30/2017	In Process	Pass & Ongoing	N/A			
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing				
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing				
		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing				
Additional Clinical							N/A			
Integration Topic Areas		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	N/A			
		IT Expectations	N/A	N/A	In Process	Pass & Ongoing				

Save & Return       Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015         Print       The New York and Presbyterian Hospital - Domain 1 Organizational AVs         Progress Reporting       N/A       N/A       In Process       Pass & Ongoing			ealth Medicaid Redesign Team			Delivery Syste	New York State Depart m Reform Incentive Payment (E	
Progress Reporting     N/A     N/A     In Process     Pass & Ongoing	Save	The New York and Presbyterian Hospital - Domain 1 Oraa						
			Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
Total 0				Tatal				



Save & Return Print Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital AV Adjustments

	AV	Adjustment	Scoresheet					
	AVs Per	Total	Total AVs	Total AVs Awarded		Adjusted	Net AVs Awarded	
Adjustment	Available	Net	Percentage	Aujusteu AVs	Net	Percentage AV		
	Project	Selected	Available	Awarded	AV	AVS	Awarded	Percentage AV
Organizational Adjustments (applied to all projects)	5.00	10.00	50.00	50.00	100%	0.00	50.00	100%
Project Adjustments (applied to one project only)	Various	10.00	117.00	117.00	100%	0.00	117.00	100%
Total			167.00	167.00	100%	0.00	167.00	100%

Hid	de Reviewer Comments	Organizational	Project Adjustments				
	No AV Adjustments						
Please note that there are no AV adjustments for The New York and Presbyterian Hospital in DY1, Q3							



Print

New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 2.a.i

	Project Snapshot	Payment Snapshot	
<b>Project Domain</b>	System Transformation Projects (Domain 2)	Payment Available (DY1)	\$ 1,249,016.35
Project ID	2.a.i	DY1 Initial Payment	\$ 749,409.81
	Create an Integrated Delivery System focused on Evidence Based Medicine and Population Health	DY1 Q2 Payment Earned	\$ 249,803.27
Project Title		DY1 Payment Not Earned to Date	\$ (0.00)
Project fille		DY1 Funding Remaining	\$ 249,803.27
	Management	Funding Available for Distribution DY1Q3	\$ -

			2.a.i Score	sheet					
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q3)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%		0%	-	
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%	80%			-
	Patient Engagement Speed	N/A	0.00	0.00	0%				
	Domain 1 Subtotal			5.00	100%	80%	0%	-	-
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	15.00	15.00	100%	20%	0%	-	-
Domain 2	Domain 2 Pay for Performance (P4P)	N/A	N/A	N/A	N/A	0%	0%	-	-
	Domain 2 Subtotal		15.00	15.00	100%	20%	0%	-	-
	Total	Complete	20.00	20.00	100%	100%	0%	-	-

Total Project 2.a.i AVs Awarded: 20 out of 20

#### Hide Reviewer Comments

	Domain 1 Project Milestones - Project 2.a.i							
A۱	/ Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded	
		Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A	



Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 2.a.i

Total						0.00
	Domain 1 Project Prescribed	Milestones - I	Project 2.a.i			
AV Driving		Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	1. All PPS providers must be included in the Integrated Delivery System. The IDS should include all medical, behavioral, post-acute, long-term care, and community-based service providers within the PPS network; additionally, the IDS structure must include payers and social service organizations, as necessary to support its strategy.	3/31/2016	3/31/2016	In Process	Pass & Ongoing	N/A
	<ol> <li>Utilize partnering HH and ACO population health management systems and capabilities to implement the PPS' strategy towards evolving into an IDS.</li> </ol>	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	3. Ensure patients receive appropriate health care and community support, including medical and behavioral health, post-acute care, long term care and public health services.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A



New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

	hievement Va			3 October 1, 2015 - Decem nd Presbyterian Hospital -	
Print					•
4. Ensure that all PPS safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including directed exchange (secure messaging), alerts and patient record look up, by the end of Demonstration Year (DY) 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
5. Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
6. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
7. Achieve 2014 Level 3 PCMH primary care certification and/or meet state-determined criteria for Advanced Primary Care Models for all participating PCPs, expand access to primary care providers, and meet EHR Meaningful Use standards by the end of DY 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
8. Contract with Medicaid Managed Care Organizations and other payers, as appropriate, as an integrated system and establish value-based payment arrangements.	9/30/2018	9/30/2018	In Process	Pass & Ongoing	N/A
9. Establish monthly meetings with Medicaid MCOs to discuss utilization trends, performance issues, and payment reform.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A



Print Re-enforce the transition towards value-based payment reform by		The	e New York a	nd Presbyterian Hospital - I	Project 2.a.i
Re-enforce the transition towards value-based payment reform by					
ing provider compensation to patient outcomes.	9/30/2018	9/30/2018	In Process	Pass & Ongoing	N/A
Togge patients in the integrated delivery system through outroas					
navigation activities, leveraging community health workers, peers, culturally competent community-based organizations, as		3/31/2017	In Process	Pass & Ongoing	N/A
					0.00
าลง	rigation activities, leveraging community health workers, peers,	turally competent community-based organizations, as	vigation activities, leveraging community health workers, peers, 3/31/2017 3/31/2017 turally competent community-based organizations, as	rigation activities, leveraging community health workers, peers, 3/31/2017 3/31/2017 In Process turally competent community-based organizations, as	rigation activities, leveraging community health workers, peers, 3/31/2017 3/31/2017 In Process Pass & Ongoing turally competent community-based organizations, as

	Domain 2 Pay for Performance and Pay for Reporting - Project 2.a.i (all Milestones are P4R in DY1)						
AV Driving	Measure	<b>Reviewer Status</b>	AVs Awarded				
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Pass & Ongoing	0.3333333				
	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Pass & Ongoing	0.3333333				
	Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333				
	CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1				
			-				
	Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25				



	nent Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 2.a.i				
Print	ork and Presbyterian Hospital -	Project 2.a.i			
Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25			
Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25			
Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25			
Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Pass & Ongoing	0.5			
Helpful, Courteous, and Respectful Office Staff (Q24 and 25)	Pass & Ongoing	0.5			
H-CAHPS – Care Transition Metrics	Pass & Ongoing	1			
Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1			
 Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1			



	Save & Return Achievement Value (A	Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, The New York and Presbyterian Hospital - Project				
	Print	The New York and Presbyterian Hospital -	Project 2.a.i			
-						
	PDI 90– Composite of all measures +/-	Pass & Ongoing	1			
	Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful able to participate in bidirectional exchange	Use criteria and Pass & Ongoing	1			
		· · · · · · · · · · · · · · · · · · ·				
	Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1			
	Percent of total Medicaid provider reimbursement received through sub-capitation or other reimbursement	forms of non-FFS Pass & Ongoing	1			
	Potentially Avoidable Emergency Room Visits	Pass & Ongoing	1			
	Potentially Avoidable Readmissions	Pass & Ongoing	1			
	PQI 90 – Composite of all measures +/-	Pass & Ongoing	1			
	Primary Care - Length of Relationship - Q3	Pass & Ongoing	0.5			

NI YC	WORK TATE         Department of Health         Medicaid Redesign Team           Delivery System Reform	New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program				
	Save & Return     Achievement Value (AV) Scorecard DY1, Q.       Print     The New York a	3 October 1, 2015 - Decem nd Presbyterian Hospital -	-			
	Primary Care - Usual Source of Care - Q2	Pass & Ongoing	0.5			
	Total		15.00			



Save & Return Print Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 2.b.i

	Project Snapshot	Payment Snapshot	
Project Domain	System Transformation Projects (Domain 2)	Payment Available (DY1)	\$ 876,099.82
Project ID	2.b.i	DY1 Initial Payment	\$ 525,659.89
	Ambulatory ICUs	DY1 Q2 Payment Earned	\$ 175,219.96
Project Title		DY1 Payment Not Earned to Date	\$ -
Project fille		DY1 Funding Remaining	\$ 175,219.96
		Funding Available for Distribution DY1Q3	\$ -

			2.b.i Score	sheet						
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q3)	Payment Available (\$)	Net Payment Earned (\$)	
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%				
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		30% 0%	-	-	
	Patient Engagement Speed	Complete	1.00	1.00	100%					
	Domain 1 Subtotal		6.00	6.00	100%	80%	0%	-	-	
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	15.00	15.00	100%	20%	0%	-	-	
Domain 2	Domain 2 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-	
	Domain 2 Subtotal			15.00	100%	20%	0%	-	-	
Total Complete		21.00	21.00	100%	100%	0%	-	-		

Total Project 2.b.i AVs Awarded: 21 out of 21

## Hide Reviewer Comments

Domain 1 Project Milestones - Project 2.b.i							
AV Driving	iving Project Requirement and Metric/Deliverable		Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded	
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A	



Save & Return       Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 20         Print       The New York and Presbyterian Hospital - Project 2.					
Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Pass & Ongoing	1
Total					1.00

	Domain 1 Project Prescribed	Milestones - I	Project 2.b.i			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	1. Ensure Ambulatory ICU is staffed by or has access to a network of providers including medical, behavioral health, nutritional, rehabilitation and other necessary provider specialties that is sufficient to meet the needs of the target population.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	2. Ensure Ambulatory ICU is integrated with all relevant Health Homes in the community.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	3. Use EHRs and other technical platforms to track all patients engaged in the project, including collecting community data and Health Home referrals.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A



Save & Return Print Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 2.b.i

4. Establish care managers co-located at each Ambulatory ICU site.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
5. Ensure that all safety net project participants are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including Direct exchange (secure messaging), alerts and patient record look up.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
6. Ensure that EHR systems used by participating providers meet Meaningful Use and PCMH Level 3 standards and/or APCM.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
7. Implementation of a secure patient portal that supports patient communication and engagement as well as provides assistance for self-management.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
8. Establish a multi-disciplinary, team-based care review and planning process to ensure that all Ambulatory ICU patients benefit from the input of multiple providers.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
9. Deploy a provider notification/secure messaging system to alert care managers and Health Homes of important developments in patient care and utilization.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
10. Use EHRs and other technical platforms to track all patients engaged in the project.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A

NEW YORK STATE Of Health Medicaid Redesign Team	New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program
Save & Return	Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015
Print	The New York and Presbyterian Hospital - Project 2.b.i
	Total 0.00

	Domain 2 Pay for Performance and Pay for Reporting - Project 2.b.i (all Milestones are P4R	in DY1)	
AV Driving	Measure	Reviewer Status	AVs Awarded
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Pass & Ongoing	0.3333333
	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Pass & Ongoing	0.3333333
	Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333
	CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1
	Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
	Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25



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Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 2.b.i

Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25
Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Pass & Ongoing	0.5
Helpful, Courteous, and Respectful Office Staff (Q24 and 25)	Pass & Ongoing	0.5
H-CAHPS – Care Transition Metrics	Pass & Ongoing	1
Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1
Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1
PDI 90– Composite of all measures +/-	Pass & Ongoing	1



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Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 2.b.i

Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1
Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1
 Descent of total Medicaid provider reindursement received through sub-conitation or other forms of non FFC		
Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	1
Potentially Avoidable Emergency Room Visits	Pass & Ongoing	1
Potentially Avoidable Readmissions	Pass & Ongoing	1
PQI 90 – Composite of all measures +/-	Pass & Ongoing	1
Primary Care - Length of Relationship - Q3	Pass & Ongoing	0.5

NI YC	EW DRK TATEDepartment Medicaid Redesign Teamof Health	Delivery System Refo	New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program				
	Save & Return Print	Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 2.b.i					
	Primary Care - Usual Source of Care - Q2		Pass & Ongoing	0.5			
	Total 15.00						



Save & Return Print Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 2.b.iii

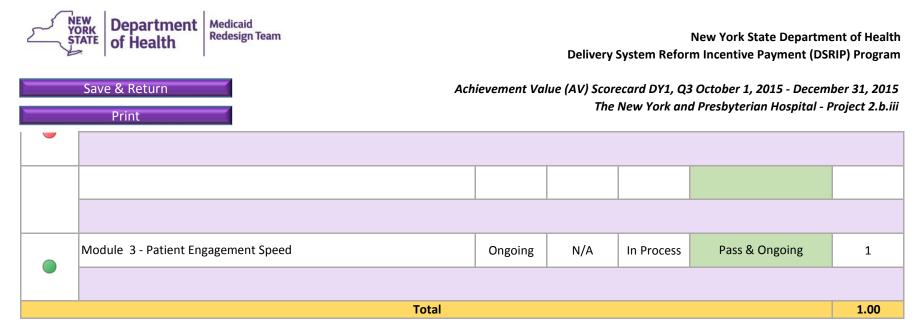
	Project Snapshot	Payment Snapshot					
<b>Project Domain</b>	System Transformation Projects	Payment Available (DY1)	\$	964,451.92			
Project ID	2.b.iii	DY1 Initial Payment	\$	578,671.15			
	Fitle         ED care triage for at-risk populations	DY1 Q2 Payment Earned	\$	192,890.38			
Project Title		DY1 Payment Not Earned to Date	\$	(0.00)			
Project fille		DY1 Funding Remaining	\$	192,890.38			
		Funding Available for Distribution DY1Q3	\$	-			

2.b.iii Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q3)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%			-	
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%	80%	0%		-
	Patient Engagement Speed	Complete	1.00	1.00	100%				
Domain 1 Subtotal			6.00	6.00	100%	80%	0%	-	-
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	15.00	15.00	100%	20%	0%	-	-
Domain 2	Domain 2 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-
	Domain 2 Subtotal		15.00	15.00	100%	20%	0%	-	-
Total Complete		21.00	21.00	100%	100%	0%	-	-	

Total Project 2.b.iii AVs Awarded: 21 out of 21

## Hide Reviewer Comments

Domain 1 Project Milestones - Project 2.b.iii						
AV Driving	V Driving Project Requirement and Metric/Deliverable		Committed Due Date	Milestone Reviewer Status		AVs Awarded
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A



	Domain 1 Project Prescribed	Milestones - F	Project 2.b.iii			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	1. Establish ED care triage program for at-risk populations	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	<ol> <li>Participating EDs will establish partnerships to community primary care providers with an emphasis on those that are PCMHs and have open access scheduling.</li> <li>a. Achieve NCQA 2014 Level 3 Medical Home standards or NYS Advanced Primary Care Model standards by the end of DSRIP Year 3.</li> <li>b. Develop process and procedures to establish connectivity between the emergency department and community primary care providers.</li> </ol>	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A



### Save & Return Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 2.b.iii Print 3. For patients presenting with minor illnesses who do not have a primary care provider: a. Patient navigators will assist the presenting patient to receive an immediate appointment with a primary care provider, after required medical screening examination, to validate a non-emergency need. 3/31/2017 Pass & Ongoing N/A 3/31/2017 In Process b. Patient navigator will assist the patient with identifying and accessing needed community support resources. c. Patient navigator will assist the member in receiving a timely appointment with that provider's office (for patients with a primary care 4. Established protocols allowing ED and first responders - under supervision of the ED practitioners - to transport patients with non-3/31/2020 3/31/2020 Pass & Ongoing N/A On Hold acute disorders to alternate care sites including the PCMH to receive more appropriate level of care. (This requirement is optional.) 5. Use EHRs and other technical platforms to track all patients engaged Pass & Ongoing 3/31/2017 3/31/2017 In Process N/A in the project. Total 0.00

	Domain 2 Pay for Performance and Pay for Reporting - Project 2.b.iii (all Milestones are P4R in DY1)							
AV Driving	Measure	Reviewer Status	AVs Awarded					
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Pass & Ongoing	0.3333333					



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Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 2.b.iii

Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Pass & Ongoing	0.3333333
Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333
CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1
Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25
Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25
Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Pass & Ongoing	0.5



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Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 2.b.iii

Helpful, Courteous, and Respectful Office Staff (Q24 and 25)	Pass & Ongoing	0.5
H-CAHPS – Care Transition Metrics	Pass & Ongoing	1
Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1
Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1
PDI 90– Composite of all measures +/-	Pass & Ongoing	1
Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1
Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1



	(AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 201 The New York and Presbyterian Hospital - Project 2.b.				
Print The New York of	nd Presbyterian Hospital - P	roject 2.b.iii			
Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	1			
Potentially Avoidable Emergency Room Visits	Pass & Ongoing	1			
Potentially Avoidable Readmissions	Pass & Ongoing	1			
PQI 90 – Composite of all measures +/-	Pass & Ongoing	1			
Primary Care - Length of Relationship - Q3	Pass & Ongoing	0.5			
Primary Care - Usual Source of Care - Q2	Pass & Ongoing	0.5			
Total		15.00			



Save & Return Print Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 2.b.iv

Project Snapshot			Payment Snapshot					
<b>Project Domain</b>	System Transformation Projects (Domain 2)		Payment Available (DY1)	\$	894,897.28			
Project ID	2.b.iv		DY1 Initial Payment	\$	536,938.37			
			DY1 Q2 Payment Earned	\$	178,979.46			
	Care transitions intervention patients with a care		DY1 Payment Not Earned to Date	\$	0.00			
Project Title	transition plan developed prior to discharge.		DY1 Funding Remaining	\$	178,979.46			
			Funding Available for Distribution DY1Q3	\$	-			

			2.b.iv Score	esheet							
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q3)	Payment Available (\$)	Net Payment Earned (\$)		
	Domain 1 Organizational	Complete	5.00	5.00	100%						
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%	80%	80%	80% 0%	0%	-	-
	Patient Engagement Speed	Complete	1.00	1.00	100%						
	Domain 1 Subtotal		6.00	6.00	100%	80%	0%	-	-		
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	15.00	15.00	100%	20%	0%	-	-		
Domain 2	Domain 2 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-		
	Domain 2 Subtotal           Total         Complete		15.00	15.00	100%	20%	0%	-	-		
			21.00	21.00	100%	100%	0%	-	-		

Total Project 2.b.iv AVs Awarded: 21 out of 21

## Hide Reviewer Comments

Domain 1 Project Milestones - Project 2.b.iv						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A



Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 2.b.iv

Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Pass & Ongoing	1
Total					1.00

Domain 1 Project Prescribed Milestones - Project 2.b.iv						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	1. Develop standardized protocols for a Care Transitions Intervention Model with all participating hospitals, partnering with a home care service or other appropriate community agency.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
•	2. Engage with the Medicaid Managed Care Organizations and Health Homes to develop transition of care protocols that will ensure appropriate post-discharge protocols are followed.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
•	3. Ensure required social services participate in the project.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A



Save & Return Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, The New York and Presbyterian Hospital - Project						-
	Print		me	New TOTK un	u Flesbytenun Hospitul - F	10ject 2.0.1
	4. Transition of care protocols will include early notification of planned discharges and the ability of the transition care manager to visit the patient in the hospital to develop the transition of care services.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	5. Protocols will include care record transitions with timely updates provided to the members' providers, particularly primary care provider.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	6. Ensure that a 30-day transition of care period is established.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
			·	-		
	7. Use EHRs and other technical platforms to track all patients engaged in the project.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	Total					0.00

 Domain 2 Pay for Performance and Pay for Reporting - Project 2.b.iv (all Milestones are P4R in DY1)

 AV Driving
 Reviewer Status
 AVs Awarded

 Adult Access to Preventive or Ambulatory Care - 20 to 44 years
 Pass & Ongoing
 0.333333

 Adult Access to Preventive or Ambulatory Care - 45 to 64 years
 Pass & Ongoing
 0.333333

 Adult Access to Preventive or Ambulatory Care - 45 to 64 years
 Pass & Ongoing
 0.333333



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Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 2.b.iv

Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333
CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1
Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25
Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25
Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Pass & Ongoing	0.5
Helpful, Courteous, and Respectful Office Staff (Q24 and 25)	Pass & Ongoing	0.5



	Save & Return Achievement Value (AV) Scorecard I		-
	Print	′ork and Presbyterian Hospital - F	roject 2.D.IV
-			
	H-CAHPS – Care Transition Metrics	Pass & Ongoing	1
	Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1
	Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1
	PDI 90– Composite of all measures +/-	Pass & Ongoing	1
	Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria a able to participate in bidirectional exchange	nd Pass & Ongoing	1
	Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1
	Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non- reimbursement	-FFS Pass & Ongoing	1



Save & Return       Achievement Value (AV) Scorecard DY1, Q         Print       The New York ar	3 October 1, 2015 - Decem nd Presbyterian Hospital - F	
Potentially Avoidable Emergency Room Visits	Pass & Ongoing	1
Potentially Avoidable Readmissions	Pass & Ongoing	1
 PQI 90 – Composite of all measures +/-	Pass & Ongoing	1
Primary Care - Length of Relationship - Q3	Pass & Ongoing	0.5
Primary Care - Usual Source of Care - Q2	Pass & Ongoing	0.5
Tatal		15.00
Total		15.00



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Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 3.a.i

Project Snapshot		Payment Snapshot	
<b>Project Domain</b>	Clinical Improvement Projects (Domain 3)	Payment Available (DY1)	\$ 781,334.17
Project ID	3.a.i	DY1 Initial Payment	\$ 468,800.50
	Integration of primary care and behavioral health	DY1 Q2 Payment Earned	\$ 156,266.83
Project Title		DY1 Payment Not Earned to Date	\$ (0.00)
Project fille	services	DY1 Funding Remaining	\$ 156,266.83
		Funding Available for Distribution DY1Q3	\$ -

	3.a.i Scoresheet								
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q3)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%				
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%	80% 0%		-	-
	Patient Engagement Speed	Complete	0.00	0.00	0%				
	Domain 1 Subtotal		5.00	5.00	100%	80%	0%	-	-
Domain 2	Domain 3 Pay for Reporting (P4R)	Complete	10.00	10.00	100%	20%	0%	-	-
Domain 3	Domain 3 Pay for Performance N/A		N/A	N/A	N/A	0%	0%	-	-
	Domain 3 Subtotal		10.00	10.00	100%	20%	0%	-	-
	Total	Complete	15.00	15.00	100%	100%	0%	-	-
Hide Revi	ewer Comments	Total P	roiect 3.a.i A	Vs Awarded	: 15 out of 15				

Total Project 3.a.I AVS Awarded: 15 Out of 15

	Domain 1 Project Milestones - Project 3.a.i						
4	AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
		Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A

NY S	Department         Medicaid           OTATE         of Health		Delivery		New York State Departme n Incentive Payment (DSF	
	Save & Return Print	Achievement Va			October 1, 2015 - Decem d Presbyterian Hospital -	
	Module 3 - Patient Engagement Speed	Ongoing	N/A	Not Started	Pass & Ongoing	N/A
	Tot	al				0

	Domain 1 Project Prescribed Milestones - Project 3.a.i Models 1, 2 and 3							
	✓ 3.a.i Model 1 ✓ 3.a.i Model 2 ✓ 3.a.i Model 3							
Model	AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded	
		1. Co-locate behavioral health services at primary care practice sites. All participating primary care practices must meet 2014 NCQA level 3 PCMH or Advance Primary Care Model standards by DY 3.	3/31/2020	3/31/2020	On Hold	Pass & Ongoing	N/A	
		2. Develop collaborative evidence-based standards of care including medication management and care engagement process.	3/31/2020	3/31/2020	On Hold	Pass & Ongoing	N/A	
3.a.i Model 1								



Pass & Ongoing

N/A

Print 3. Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, Pass & Ongoing 3/31/2020 3/31/2020 On Hold N/A SBIRT) implemented for all patients to identify unmet needs. 4. Use EHRs or other technical platforms to track all patients 3/31/2020 Pass & Ongoing 3/31/2020 On Hold N/A engaged in this project. Pass & Ongoing 5. Co-locate primary care services at behavioral health sites. 3/31/2018 3/31/2018 In Process N/A 6. Develop collaborative evidence-based standards of care including medication management and care engagement 3/31/2017 3/31/2017 Pass & Ongoing N/A In Process process. 3.a.i Model 2 7. Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, 3/31/2017 3/31/2017 In Process Pass & Ongoing N/A SBIRT) implemented for all patients to identify unmet needs. 8. Use EHRs or other technical platforms to track all patients 3/31/2017 Pass & Ongoing 3/31/2017 In Process N/A engaged in this project. 

3/31/2020

3/31/2020

On Hold

9. Implement IMPACT Model at Primary Care Sites.

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Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 3.a.i



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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015

The New York and Presbyterian Hospital - Project 3.a.i Print 10. Utilize IMPACT Model collaborative care standards, including developing coordinated evidence-based care 3/31/2020 3/31/2020 On Hold Pass & Ongoing N/A standards and policies and procedures for care engagement. 11. Employ a trained Depression Care Manager meeting 3/31/2020 3/31/2020 Pass & Ongoing N/A On Hold requirements of the IMPACT model. 12. Designate a Psychiatrist meeting requirements of the 3.a.i Model 3 3/31/2020 3/31/2020 On Hold Pass & Ongoing N/A IMPACT Model. Pass & Ongoing 13. Measure outcomes as required in the IMPACT Model. 3/31/2020 3/31/2020 On Hold N/A 14. Provide "stepped care" as required by the IMPACT Model. Pass & Ongoing 3/31/2020 3/31/2020 On Hold N/A 15. Use EHRs or other technical platforms to track all patients Pass & Ongoing 3/31/2020 3/31/2020 On Hold N/A engaged in this project. Total 0

Domain 3 Pay for Performance and Pay for Reporting - Project 3.a.i (all Milestones are P4R in DY1)



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Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 3.a.i

AV Driving	Meas ure	Reviewer Status	AVs Awarded
	Adherence to Antipsychotic Medications for People with Schizophrenia	Pass & Ongoing	1
	Antidepressant Medication Management - Effective Acute Phase Treatment	Pass & Ongoing	0.5
	Antidepressant Medication Management - Effective Continuation Phase Treatment	Pass & Ongoing	0.5
	Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia	Pass & Ongoing	1
	Diabetes Monitoring for People with Diabetes and Schizophrenia	Pass & Ongoing	1
	Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication	Pass & Ongoing	1
	Follow-up after hospitalization for Mental Illness - within 30 days	Pass & Ongoing	0.5



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Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 3.a.i

	Total		10
_	Screening for Clinical Depression and follow-up	Pass & Ongoing	1
			-
	Potentially Preventable Emergency Department Visits (for persons with BH diagnosis) ±	Pass & Ongoing	1
			0.5
	Initiation of Alcohol and Other Drug Dependence Treatment (1 visit within 14 days)	Pass & Ongoing	0.5
	Engagement of Alcohol and Other Drug Dependence Treatment (initiation and 2 visits within 44 days)	Pass & Ongoing	0.5
	Follow-up care for Children Prescribed ADHD Medications - Initiation Phase	Pass & Ongoing	0.5
	Follow-up care for Children Prescribed ADHD Medications - Continuation Phase	Pass & Ongoing	0.5
	Follow-up after hospitalization for Mental Illness - within 7 days	Pass & Ongoing	0.5



Save & Return Print Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 3.a.ii

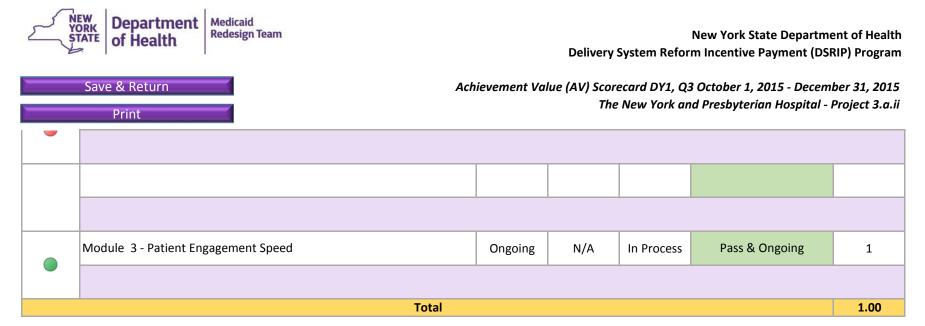
Project Snapshot			Payment Snapshot	
<b>Project Domain</b>	Clinical Improvement Projects (Domain 3)	1	Payment Available (DY1)	\$ 775,491.16
Project ID	3.a.ii	1	DY1 Initial Payment	\$ 465,294.69
		1	DY1 Q2 Payment Earned	\$ 155,098.23
Project Title	Behavioral health community crisis stabilization		DY1 Payment Not Earned to Date	\$ -
Project fille	services		DY1 Funding Remaining	\$ 155,098.23
			Funding Available for Distribution DY1Q3	\$ -

			3.a.ii Score	sheet					
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q3)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%				
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%	80%	6 0%	-	-
	Patient Engagement Speed	Complete	1.00	1.00	100%				
	Domain 1 Subtotal		6.00	6.00	100%	80%	0%	-	-
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	10.00	10.00	100%	20%	0%	-	-
Domain 5	Domain 3 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-
	Domain 2 Subtotal			10.00	100%	20%	0%	-	-
Total Complete		16.00	16.00	100%	100%	0%	-	-	

Total Project 3.a.ii AVs Awarded: 16 out of 16

## Hide Reviewer Comments

Domain 1 Project Milestones - Project 3.a.ii						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A



	Domain 1 Project Prescribed I	Vilestones - I	Project 3.a.ii			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	1. Implement a crisis intervention program that, at a minimum, includes outreach, mobile crisis, and intensive crisis services.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	NA
	2. Establish clear linkages with Health Homes, ER and hospital services to develop and implement protocols for diversion of patients from emergency room and inpatient services.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	3. Establish agreements with the Medicaid Managed Care organizations serving the affected population to provide coverage for the service array under this project.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	NA
	4. Develop written treatment protocols with consensus from participating providers and facilities.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	NA



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Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 3.a.ii

5. Include at least one hospital with specialty psychiatric services and crisis-oriented psychiatric services; expansion of access to specialty psychiatric and crisis-oriented services.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	NA
<ol> <li>Expand access to observation unit within hospital outpatient or at an off campus crisis residence for stabilization monitoring services (up to 48 hours).</li> </ol>	3/31/2017	3/31/2017	In Process	Pass & Ongoing	NA
7. Deploy mobile crisis team(s) to provide crisis stabilization services using evidence-based protocols developed by medical staff.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	NA
8. Ensure that all PPS safety net providers have actively connected EHR					
systems with local health information exchange/RHIO/SHIN-NY and share health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up by the end of Demonstration Year (DY) 3.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	NA
	<u> </u>			I	
9. Establish central triage service with agreements among participating psychiatrists, mental health, behavioral health, and substance abuse providers.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	NA
10. Ensure quality committee is established for oversight and surveillance of compliance with protocols and quality of care.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	NA



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Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 3.a.ii

	11. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	NA
Total						0.00

	Domain 3 Pay for Performance and Pay for Reporting - Project 3.a.ii (all Milestones are P4R in DY1)						
AV Driving	Measure	<b>Reviewer Status</b>	AVs Awarded				
	Adherence to Antipsychotic Medications for People with Schizophrenia	Pass & Ongoing	1				
	Antidepressant Medication Management - Effective Acute Phase Treatment	Pass & Ongoing	0.5				
	Antidepressant Medication Management - Effective Continuation Phase Treatment	Pass & Ongoing	0.5				
	Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia	Pass & Ongoing	1				
	Diabetes Monitoring for People with Diabetes and Schizophrenia	Pass & Ongoing	1				



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Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 3.a.ii

Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication	Pass & Ongoing	1
Follow-up after hospitalization for Mental Illness - within 30 days	Pass & Ongoing	0.5
Follow-up after hospitalization for Mental Illness - within 7 days	Pass & Ongoing	0.5
Follow-up care for Children Prescribed ADHD Medications - Continuation Phase	Pass & Ongoing	0.5
Follow-up care for Children Prescribed ADHD Medications - Initiation Phase	Pass & Ongoing	0.5
Engagement of Alcohol and Other Drug Dependence Treatment (initiation and 2 visits within 44 days)	Pass & Ongoing	0.5
Initiation of Alcohol and Other Drug Dependence Treatment (1 visit within 14 days)	Pass & Ongoing	0.5
Potentially Preventable Emergency Department Visits (for persons with BH diagnosis) $\pm$	Pass & Ongoing	1

NY ST	EW ORK TATE         Department         Medicaid           of Health         Redesign Team		New York State Departme m Incentive Payment (DSF	
	Save & Return Print	Achievement Value (AV) Scorecard DY1, Q The New York ar	3 October 1, 2015 - Decem nd Presbyterian Hospital - I	-
-				
	Screening for Clinical Depression and follow-up		Pass & Ongoing	1
		Total		10.00



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Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 3.e.i

	Project Snapshot	Paymen	t Snapshot	
<b>Project Domain</b>	Clinical Improvement Projects (Domain 3)	Payment Available (DY1)	\$	681,410.97
Project ID	3.e.i	DY1 Initial Payment	\$	408,846.58
	Comprehensive project to decrease HIV/AIDS	DY1 Q2 Payment Earned	\$	136,282.19
	transmission—development of Center of	DY1 Payment Not Earned to Date	\$	(0.00)
Project Title		DY1 Funding Remaining	\$	136,282.19
	Excellence management of HIV/AIDS	Funding Available for Distribution DY1Q3	\$	-

			3.e.i Score	sheet					
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q3)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%				
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%	0%	0%	-	-
	Patient Engagement Speed	Complete	1.00	1.00	100%				
	Domain 1 Subtotal		6.00	6.00	100%	0%	0%	-	-
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	7.00	7.00	100%	0%	0%	-	-
Domain 5	Domain 3 Pay for Performance	N/A	N/A	N/A	N/A	0%	0%	-	-
Domain 3 Subtotal			7.00	7.00	100%	0%	0%	-	-
	TotalCompleteHide Reviewer CommentsTotal Pro			13.00	100%	0%	0%	-	-
Hide Revie				Vs Awarded	: 13 out of 13				

	Domain 1 Project Milestones - Project 3.e.i							
AV Driving		Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded	
		Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A	

NY S	TATE of Health Medicaid Redesign Team			Delivery S		New York State Departme n Incentive Payment (DSF	
	Save & Return Print	Achiever	ment Valı			October 1, 2015 - Decem d Presbyterian Hospital -	
	Module 3 - Patient Engagement Speed	Or	ngoing	N/A	In Process	Pass & Ongoing	1
		· · ·					-
	T	Fotal					1

Domain 1 Project Prescribed Milestones - Project 3.e.i Models 1, 2 and 3							
	✓ 3.e.i Model 1						
Model	Model AV Project Requirement and Metric/Deliverable		Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	•	<ol> <li>Develop a consulting/referral/educational relation with a center of excellence for management of HIV/AIDS that ensures early access to and retention in HIV and HCV Care – Scatter Model; ensure medical and behavioral health consultation expertise are available.</li> </ol>	3/31/2020	3/31/2020	On Hold	Pass & Ongoing	N/A
		<ol> <li>Identify primary care providers who have significant case loads of patients infected with HIV.</li> </ol>	3/31/2020	3/31/2020	On Hold	Pass & Ongoing	N/A
		3. Implement training for primary care providers which will include consultation resources from the center of excellence.	3/31/2020	3/31/2020	On Hold	Pass & Ongoing	N/A



## Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 3.e.i

3.e.i Model 1	<ol> <li>Develop coordination of care services with behavioral health and social services within or linking with the primary care providers' offices.</li> </ol>	3/31/2020	3/31/2020	On Hold	Pass & Ongoing	N/A
	5. Ensure systems are in place that address patient partnerships to care, ensure follow-up and retention in care, and promote adherence to medication management, monitoring and other requirements of evidence-based practice for management of HIV/AIDS.	3/31/2020	3/31/2020	On Hold	Pass & Ongoing	N/A
	6. Institute a system to monitor quality of care with educational services where gaps are identified.	3/31/2020	3/31/2020	On Hold	Pass & Ongoing	N/A
	<ol> <li>Use EHRs or other IT platforms to track all patients engaged in this project.</li> </ol>	3/31/2020	3/31/2020	On Hold	Pass & Ongoing	N/A
	8. Identify site location for a Center of Excellence (COE) which would provide access to the population infected with HIV (and/or HCV).	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A

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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 3.e.i

		9. Co-locate at this site services generally needed for this population including primary care, specialty care, dental care, behavioral health services, dietary services, high risk prenatal care and buprenorphine maintenance treatment.	9/30/2017	9/30/2017	In Process	Pass & Ongoing	N/A
		10. Co-locate care management services including Health Home care managers for those eligible for Health Homes.	9/30/2017	9/30/2017	In Process	Pass & Ongoing	N/A
	•	11. Develop a referral process and connectivity for referrals of people who qualify for but are not yet in a Health Home.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	•	12. Ensure understanding and compliance with evidence- based guidelines for management of HIV/AIDS (and HCV)	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
3.e.i Model 2	•	13. Ensure coordination of care between all available services preferably through a single electronic health/medical/care management record.	9/30/2017	9/30/2017	In Process	Pass & Ongoing	N/A
		14. Ensure that all PPS safety net providers are actively sharing EHR systems or other IT platforms with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look ups, by the end of DY 3.	9/30/2017	9/30/2017	In Process	Pass & Ongoing	N/A



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#### Print 15. Ensure that EHR systems or other IT platforms, used by participating safety net providers meet Meaningful Use and Pass & Ongoing 9/30/2017 9/30/2017 In Process N/A PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3. 16. Use EHRs or other IT platforms to track all patients Pass & Ongoing 3/31/2017 3/31/2017 In Process N/A engaged in this project. 17. Seek designation as center of excellence from New York 9/30/2017 Pass & Ongoing 9/30/2017 In Process N/A State Department of Health.

Total

	Domain 3 Pay for Performance and Pay for Reporting - Project 3.e.i (all Milestones are P4R in DY1)							
AV Driving	Measure	<b>Reviewer Status</b>	AVs Awarded					
	Cervical Cancer Screening	Pass & Ongoing	1					
	Chlamydia Screening (16 – 24 Years)	Pass & Ongoing	1					
	HIV/AIDS Comprehensive Care : Engaged in Care	Pass & Ongoing	1					

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Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 3.e.i



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Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 3.e.i

HIV/AIDS Comprehensive Care : Syphilis Screening	Pass & Ongoing	1
HIV/AIDS Comprehensive Care : Viral Load Monitoring	Pass & Ongoing	1
Medical Assistance with Smoking and Tobacco Use Cessation - Advised to Quit	Pass & Ongoing	0.3333333
Medical Assistance with Smoking and Tobacco Use Cessation - Discussed Cessation Medication	Pass & Ongoing	0.3333333
Medical Assistance with Smoking and Tobacco Use Cessation - Discussed Cessation Strategies	Pass & Ongoing	0.3333333
Viral Load Suppression	Pass & Ongoing	1
Total		7



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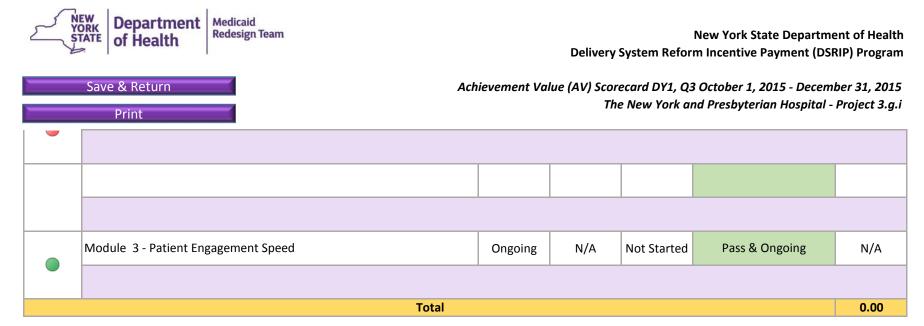
	Project Snapshot		Payment Snapshot	
<b>Project Domain</b>	Clinical Improvement Projects (Domain 3)		Payment Available (DY1)	\$ 481,884.38
Project ID	3.g.i		DY1 Initial Payment	\$ 289,130.63
			DY1 Q2 Payment Earned	\$ 96,376.88
Project Title	Integration of palliative care into the PCMH model		DY1 Payment Not Earned to Date	\$ 0.00
Project fille	integration of painative care into the PCIVIA model	model	DY1 Funding Remaining	\$ 96,376.88
			Funding Available for Distribution DY1Q3	\$ -

			3.g.i Score	sheet					
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q3)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%		0% -		
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%	80%		-	
	Patient Engagement Speed	Complete	0.00	0.00	0%				
	Domain 1 Subtotal		5.00	5.00	100%	80%	0%	-	-
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	5.00	5.00	100%	20%	0%	-	-
Domain 5	Domain 3 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-
	Domain 2 Subtotal		5.00	5.00	100%	20%	0%	-	-
	Total	Complete	10.00	10.00	100%	100%	0%	-	-

Total Project 3.g.i AVs Awarded: 10 out of 10

## Hide Reviewer Comments

Domain 1 Project Milestones - Project 3.g.i							
	AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
		Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A



	Domain 1 Project Prescribed	Milestones -	Project 3.g.i			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	1. Integrate Palliative Care into appropriate participating PCPs that have, or will have, achieved NCQA PCMH and/or APCM certification.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	2. Develop partnerships with community and provider resources including Hospice to bring the palliative care supports and services into	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	<ol><li>Develop and adopt clinical guidelines agreed to by all partners including services and eligibility.</li></ol>	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	4. Engage staff in trainings to increase role-appropriate competence in palliative care skills and protocols developed by the PPS.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A



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Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 3.g.i

5. Engage with Medicaid Managed Care to address coverage of services.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
6. Use EHRs or other IT platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
Total					0.00

	Domain 3 Pay for Performance and Pay for Reporting - Project 3.g.i (all Milestones are P4R	in DY1)	
AV Driving	Measure	Reviewer Status	AVs Awarded
	Advanced Directives – Talked about Appointing for Health Decisions	Pass & Ongoing	1
	Depressive feelings - percentage of members who experienced some depression feeling ±	Pass & Ongoing	1
	Percentage of members who had severe or more intense daily pain $\pm$	Pass & Ongoing	1
	Percentage of members who remained stable or demonstrated improvement in pain	Pass & Ongoing	1
	Percentage of members whose pain was not controlled ±	Pass & Ongoing	1

STATE Of Health	t Medicaid Redesign Team	Deliv	New York State Department of Health very System Reform Incentive Payment (DSRIP) Program
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Print			The New York and Presbyterian Hospital - Project 3.g.i
		Total	5.00



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Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 4.b.i

	Project Snapshot	Payment Snapshot	
<b>Project Domain</b>	Domain 4: Population-wide Projects: New York's	Payment Available (DY1)	\$ 553,682.63
Project ID	4.b.i	DY1 Initial Payment	\$ 332,209.58
	Promote Tobacco Use Cessation, especially among	DY1 Q2 Payment Earned	\$ 110,736.53
Project Title	low SES populations and those with poor mental	DY1 Payment Not Earned to Date	\$ (0.00)
Project fille	health	DY1 Funding Remaining	\$ 110,736.53
		Funding Available for Distribution DY1Q3	\$ -

			4.b.i Score	sheet					
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q3)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%				
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%	80%	0%	-	-
	Patient Engagement Speed	N/A	0.00	0.00	0%				
	Domain 1 Subtotal		5.00	5.00	100%	80%	0%	-	-
Domain 4	Domain 4 Pay for Reporting (P4R)	Complete	9.00	9.00	100%	20%	0%	-	-
Domain 4	Domain 4 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-
	Domain 4 Subtotal		9.00	9.00	100%	20%	0%	-	-
	Total	Complete	14.00	14.00	100%	100%	0%	-	-

Total Project 4.b.i AVs Awarded: 14 out of 14

## Hide Reviewer Comments

	Domain 4 Pay for Performance and Pay for Reporting - Project 4.b.i (all Milestones are P4R	in DY1)	
AV Driving	Measure	Reviewer Status	AVs Awarded
	Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Hispanics to White non- Hispanics	Pass & Ongoing	1



Save	&	Return	

Print

Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 4.b.i

•			
	Percentage of adults with health insurance - Aged 18- 64 years	Pass & Ongoing	1
	Percentage of cigarette smoking among adults	Pass & Ongoing	1
	Percentage of premature death (before age 65 years)	Pass & Ongoing	1
	Percentage of premature death (before age 65 years) – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1
	Percentage of premature death (before age 65 years) – Ratio of Hispanics to White non-Hispanics	Pass & Ongoing	1
	Age-adjusted percentage of adults who have a regular health care provider - Aged 18+ years	Pass & Ongoing	1
	Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years	Pass & Ongoing	1

NY ST	EW DRK TATE of Health	Medicaid Redesign Team	Delivery System Refor	New York State Departmo rm Incentive Payment (DSI	
	Save & Return		Achievement Value (AV) Scorecard DY1, Q. The New York a	3 October 1, 2015 - Decem nd Presbyterian Hospital -	
<u>þ</u>	Print				
	Age-adjusted preventa White non-Hispanics	ble hospitalizations rate per 10,	000 - Aged 18+ years – Ratio of Black non-Hispanics to	Pass & Ongoing	1
			Total		9.00



Save & Return Print Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 4.c.i

Project Snapshot			Payment Snapshot				
<b>Project Domain</b>	Domain 4: Population-wide Projects: New York's	1	Payment Available (DY1)	\$	462,386.01		
Project ID	4.c.i	1	DY1 Initial Payment	\$	277,431.61		
		1	DY1 Q2 Payment Earned	\$	92,477.20		
Project Title	Decrease HIV morbidity		DY1 Payment Not Earned to Date	\$	(0.00)		
Project fille	Decrease HIV morbidity		DY1 Funding Remaining	\$	92,477.20		
			Funding Available for Distribution DY1Q3	\$	-		

4.c.i Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q3)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%		0%	-	-
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%	80%			
	Patient Engagement Speed	N/A	0.00	0.00	0%				
Domain 1 Subtotal				5.00	100%	80%	0%	-	-
Domain 4	Domain 4 Pay for Reporting (P4R)	Complete	11.00	11.00	100%	20%	0%	-	-
Domain 4	Domain 4 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-
	Domain 4 Subtotal			11.00	100%	20%	0%	-	-
Total Complete			16.00	16.00	100%	100%	0%	-	-

Total Project 4.c.i AVs Awarded: 16 out of 16

Hide Reviewer Comments

Domain 4 Pay for Performance and Pay for Reporting - Project 4.c.i (all Milestones are P4R in DY1)						
AV Driving	Measure	Reviewer Status	AVs Awarded			
	Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Hispanics to White non- Hispanics	Pass & Ongoing	1			



Save & Return		Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 4.c.i						
<u> </u>	Print							
	Newly diagnosed HIV case rate pe	r 100,000	Pass & Ongoing	1				
	Newly diagnosed HIV case rate pe	r 100,000—Difference in rates (Black and White) of new HIV diagnoses	Pass & Ongoing	1				
	Newly diagnosed HIV case rate pe	r 100,000—Difference in rates (Hispanic and White) of new HIV diagnoses	Pass & Ongoing	1				
	Percentage of adults with health in	nsurance - Aged 18- 64 years	Pass & Ongoing	1				
	Percentage of premature death (b	efore age 65 years)	Pass & Ongoing	1				
				·				
	Percentage of premature death (b	efore age 65 years) – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1				
	Percentage of premature death (b	efore age 65 years) – Ratio of Hispanics to White non-Hispanics	Pass & Ongoing	1				



Save & Return Print		Achievement Value (AV) Scorecard DY1, Q3 October 1, 2015 - December 31, 2015 The New York and Presbyterian Hospital - Project 4.c.i					
	Age-adjusted percentage of	Age-adjusted percentage of adults who have a regular health care provider - Aged 18+ years					
	Age-adjusted preventable h	ospitalizations rate per 10,000 - Aged 18+ years	Pass & Ongoing	1			
	Age-adjusted preventable h White non-Hispanics	ospitalizations rate per 10,000 - Aged 18+ years – Ratio of Black non-Hispanics to	Pass & Ongoing	1			
	Total 11.00						