STATE OF NEW YORK
PUBLIC HEALTH AND HEALTH PLANNING COUNCIL

ANNUAL MEETING

AGENDA

February 8, 2018

Immediately following the Health Planning Committee meeting which is to begin immediately following the Special Establishment and Project Review Committee meeting (EPRC scheduled to begin at 9:30 a.m.)

New York State Department of Health Offices 90 Church Street, 4th Floor, Rooms 4A/4B, NYC

I. INTRODUCTION OF OBSERVERS

Jeffrey Kraut, Chair

II. ELECTION OF OFFICERS

Election of Vice Chairperson

III. 2017 ANNUAL REPORT

2017 Public Health and Health Planning Council Annual Report

IV. APPROVAL OF MINUTES

December 7, 2017

V. REPORT OF DEPARTMENT OF HEALTH ACTIVITIES

A. Report of the Department of Health

Howard A. Zucker, M.D., J.D., Commissioner of Health

B. Report of the Office of Primary Care and Health Systems Management Activities

Daniel Sheppard, Deputy Commissioner, Office of Primary Care and Health Systems Management

C. Report of the Office of Public Health Activities

Brad Hutton, Deputy Commissioner, Office of Public Health

VI. PUBLIC HEALTH SERVICES

Report on the Activities of the Public Health Committee

Jo Ivey Boufford, M.D., Chair of the Public Health Committee
VII. PUBLIC HEALTH SERVICES/HEALTH POLICY

Report on the Activities of the Health Planning Committee and Public Health Committee

Jo Ivey Boufford, M.D., Chair of the Public Health Committee
John Rugge, M.D., Chair of the Health Planning Committee

VIII. HEALTH POLICY

Report on the Activities of the Health Planning Committee

John Rugge, M.D., Chair of the Health Planning Committee

Request for Stroke Center Designation

Applicant

St. Joseph’s Hospital Health Center

IX. PROJECT REVIEW RECOMMENDATIONS AND ESTABLISHMENT ACTIONS

Report of the Committee on Establishment and Project Review

Peter Robinson, Chair of Establishment and Project Review Committee

A. APPLICATIONS FOR CONSTRUCTION OF HEALTH CARE FACILITIES

CATEGORY 1: Applications Recommended for Approval – No Issues or Recusals, Abstentions/Interests

CON Applications

Acute Care Services - Construction

<table>
<thead>
<tr>
<th>Number</th>
<th>Applicant/Facility</th>
<th>E.P.R.C. Recommendation</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>172168 C</td>
<td>Approval</td>
</tr>
<tr>
<td></td>
<td>Bronx-Lebanon Hospital Center - Fulton Division (Bronx County)</td>
<td></td>
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</tbody>
</table>

Diagnostic and Treatment Center - Construction

<table>
<thead>
<tr>
<th>Number</th>
<th>Applicant/Facility</th>
<th>E.P.R.C. Recommendation</th>
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</thead>
<tbody>
<tr>
<td>1.</td>
<td>172208 C</td>
<td>Contingent Approval</td>
</tr>
<tr>
<td></td>
<td>Charles B. Wang Community Health Center, Inc. (Queens County)</td>
<td></td>
</tr>
</tbody>
</table>
CATEGORY 2: Applications Recommended for Approval with the Following:

- PHHPC Member Recusals
- Without Dissent by HSA
- Without Dissent by Establishment and Project Review Committee

CON Applications

Acute Care Services - Construction

<table>
<thead>
<tr>
<th>Number</th>
<th>Applicant/Facility</th>
<th>E.P.R.C. Recommendation</th>
</tr>
</thead>
</table>
| 1. 172212 C | North Shore University Hospital (Nassau County)  
Mr. Kraut – Recusal  
Dr. Strange - Recusal | Contingent Approval |

CON Applications

Acute Care Transplant Services - Construction

<table>
<thead>
<tr>
<th>Number</th>
<th>Applicant/Facility</th>
<th>E.P.R.C. Recommendation</th>
</tr>
</thead>
</table>
| 1. 171149 C | North Shore University Hospital (Nassau County)  
Dr. Kalkut - Interest  
Mr. Kraut – Recusal  
Dr. Martin – Interest  
Mr. Robinson - Interest  
Dr. Strange - Recusal | Contingent Approval |

Residential Health Care Facility - Construction

<table>
<thead>
<tr>
<th>Number</th>
<th>Applicant/Facility</th>
<th>E.P.R.C. Recommendation</th>
</tr>
</thead>
</table>
| 1. 171421 C | Seton Health at Schuyler Ridge Residential Healthcare (Saratoga County)  
Dr. Bennett – Interest/Abstaining  
Mr. La Rue – Abstained at EPRC | Contingent Approval |

CATEGORY 3: Applications Recommended for Approval with the Following:

- No PHHPC Member Recusals
- Establishment and Project Review Committee Dissent, or
- Contrary Recommendations by HSA

NO APPLICATIONS
CATEGORY 4: Applications Recommended for Approval with the Following:

- PHHPC Member Recusals
- Establishment and Project Review Committee Dissent, or
- Contrary Recommendation by HSA

NO APPLICATIONS

CATEGORY 5: Applications Recommended for Disapproval by OHSM or Establishment and Project Review Committee - with or without Recusals

NO APPLICATIONS

CATEGORY 6: Applications for Individual Consideration/Discussion

NO APPLICATIONS

B. APPLICATIONS FOR ESTABLISHMENT AND CONSTRUCTION OF HEALTH CARE FACILITIES

CATEGORY 1: Applications Recommended for Approval – No Issues or Recusals, Abstentions/Interests

CON Applications

Ambulatory Surgery Centers – Establish/Construct

<table>
<thead>
<tr>
<th>Number</th>
<th>Applicant/Facility</th>
<th>E.P.R.C. Recommendation</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. 172304 E</td>
<td>Queens Boulevard ASC, LLC (Queens County)</td>
<td>Approval</td>
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<tr>
<td>2. 172325 E</td>
<td>Liberty Endoscopy Center (New York County)</td>
<td>Approval</td>
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</table>

Dialysis Services – Establish/Construct

<table>
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<tr>
<th>Number</th>
<th>Applicant/Facility</th>
<th>E.P.R.C. Recommendation</th>
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</thead>
<tbody>
<tr>
<td>1. 172220 B</td>
<td>Dialysis at ECC, LLC (Queens County)</td>
<td>Contingent Approval</td>
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Residential Health Care Facilities – Establish/Construct

<table>
<thead>
<tr>
<th>Number</th>
<th>Applicant/Facility</th>
<th>E.P.R.C. Recommendation</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. 161122 E</td>
<td>Comprehensive Rehabilitation and Nursing Center at Williamsville (Erie County)</td>
<td>Contingent Approval</td>
</tr>
</tbody>
</table>
2. 172031 E White Plains Nursing Home, Inc. d/b/a Bronx Park Rehabilitation & Nursing Center (Bronx County)

Certificates

Certificate of Incorporation

**Applicant**

Cornerstone FH Charitable Foundation

**E.P.R.C. Recommendation**

Approval

Certificate of Amendment of the Certificate of Incorporation

**Applicant**

Bronx-Lebanon Hospital New Directions Fund, Inc.

Bronx-Lebanon Special Care Center, Inc.

The New York Eye and Ear Infirmary

**E.P.R.C. Recommendation**

Approval

Certificate of Amendment of the Certificate of Consolidation

**Applicant**

The Bronx-Lebanon Hospital Center

**E.P.R.C. Recommendation**

Approval

Certificate of Dissolution

**Applicant**

Sidney Area Hospital Foundation, Inc.

**E.P.R.C. Recommendation**

Approval

**CATEGORY 2:** Applications Recommended for Approval with the Following:

- PHHPC Member Recusals
- Without Dissent by HSA
- Without Dissent by Establishment and Project Review Committee

**NO APPLICATIONS**

**CATEGORY 3:** Applications Recommended for Approval with the Following:

- No PHHPC Member Recusals
- Establishment and Project Review Committee Dissent, or
- Contrary Recommendations by or HSA

**NO APPLICATIONS**
**CATEGORY 4:** Applications Recommended for Approval with the Following:

- PHHPC Member Recusals
- Establishment an Project Review Committee Dissent, or
- Contrary Recommendation by HSA

<table>
<thead>
<tr>
<th>Number</th>
<th>Applicant/Facility</th>
<th>E.P.R.C. Recommendation</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. 171175 E</td>
<td>GORNC Operating, LLC d/b/a Gowanda Rehabilitation and Nursing Center (Cattaraugus County)  Mr. La Rue – Recusal  Dr. Watkins – Recusal  Mr. Holt – Opposed at EPRC</td>
<td>Contingent Approval</td>
</tr>
<tr>
<td>2. 171392 E</td>
<td>ORRNC Operating, LLC d/b/a Orchard Manor Rehabilitation and Nursing Center (Orleans County)  Mr. La Rue – Recusal  Mr. Holt – Opposed at EPRC</td>
<td>Contingent Approval</td>
</tr>
</tbody>
</table>

**CATEGORY 5:** Applications Recommended for Disapproval by OHSM or Establishment and Project Review Committee - with or without Recusals

**NO APPLICATIONS**

**CATEGORY 6:** Applications for Individual Consideration/Discussion

**HOME HEALTH AGENCY LICENSURES**

New LHCSAs – Affiliated with Assisted Living Programs (ALPs)

<table>
<thead>
<tr>
<th>Number</th>
<th>Applicant/Facility</th>
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<tbody>
<tr>
<td>162315</td>
<td>MLAP Acquisition III, LLC d/b/a Long Beach Home Care (Nassau and Suffolk Counties)</td>
<td>Contingent Approval</td>
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## Changes of Ownership

<table>
<thead>
<tr>
<th>Number</th>
<th>Applicant/Facility</th>
<th>E.P.R.C. Recommendation</th>
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</thead>
<tbody>
<tr>
<td>171276</td>
<td>PromptCare Home Infusion of New York, LLC (Nassau, Dutchess, Orange, Putnam, Rockland, Suffolk, Sullivan, Ulster, Wester, Queens, Kings, Bronx, New York and Richmond Counties)</td>
<td>Approval</td>
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<tr>
<td>172124</td>
<td>Blossom Home Care, LLC (Bronx, New York, Kings, Queens, Nassau and Richmond Counties)</td>
<td>Approval</td>
</tr>
<tr>
<td>172172</td>
<td>Passionate Home Care, LLC d/b/a LINK Home Care Services (Bronx, Kings, Nassau, New York, Queens, Richmond, Bronx, Putnam, Rockland, Westchester, Orange, Rockland and Ulster Counties)</td>
<td>Approval</td>
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<tr>
<td>171333</td>
<td>Caring People NY Operating, LLC (Queens, Bronx, Kings, New York, Richmond, Westchester, Nassau, Suffolk, and Rockland Counties)</td>
<td>Contingent Approval</td>
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<tr>
<td>172061</td>
<td>NY Home Care Select, LLC d/b/a Comfort Home Care (Nassau, Westchester, Queens and Suffolk Counties)</td>
<td>Contingent Approval</td>
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<tr>
<td>171242</td>
<td>Welcome Care, Inc. (Kings, Richmond, Queens, Nassau, New York and Bronx Counties)</td>
<td>Contingent Approval</td>
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<tr>
<td>Number</td>
<td>Applicant/Facility</td>
<td>E.P.R.C. Recommendation</td>
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<tr>
<td>152369</td>
<td>Life Improvement Homecare, Inc. (Bronx, New York, Kings, Queens, Nassau and Richmond Counties)</td>
<td>Approval</td>
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<tr>
<td>152374</td>
<td>Nurturing Angels Homecare, Inc. (Bronx, New York, Kings, Queens, Nassau, and Richmond Counties)</td>
<td>Approval</td>
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<tr>
<td>2535 L</td>
<td>Igor Homecare, Inc. (Bronx, Queens, Kings, Westchester, New York and Richmond Counties)</td>
<td>Approval</td>
</tr>
<tr>
<td>152031</td>
<td>Aza Group Inc. (Kings, Bronx, Queens, Richmond, New York, Nassau Counties)</td>
<td>Contingent Approval</td>
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<tr>
<td></td>
<td>Dr. Torres – Opposed at ERPC</td>
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<tr>
<td>152270</td>
<td>VIPatient Home Care, Inc. (Kings, Queens, and New York Counties)</td>
<td>Contingent Approval</td>
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<tr>
<td>152293</td>
<td>Santry Home Care, Inc. d/b/a Visiting Angels (Westchester and Bronx Counties)</td>
<td>Contingent Approval</td>
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<td></td>
<td>Dr. Torres – Opposed at ERPC</td>
<td></td>
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<tr>
<td>152315</td>
<td>K Homecare Corporation (Bronx, New York, Kings, Queens, Nassau and Richmond Counties)</td>
<td>Contingent Approval</td>
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<tr>
<td></td>
<td>Dr. Torres – Opposed at ERPC</td>
<td></td>
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<tr>
<td>152335</td>
<td>Wellness Registered Nursing, P.C. (Bronx, and New York Counties)</td>
<td>Contingent Approval</td>
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<td></td>
<td>Dr. Torres – Opposed at ERPC</td>
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<tr>
<td>ID</td>
<td>Company Name</td>
<td>Counties</td>
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<td>152340</td>
<td>Reginald Aumothe d/b/a Safe &amp; Sound Nursing Care Agency (Nassau, Suffolk and Queens Counties)</td>
<td>Dr. Torres – Opposed at ERPC</td>
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<tr>
<td>152386</td>
<td>HazMed Solution, Inc. (Queens, New York, Kings, Bronx, Richmond and Nassau Counties)</td>
<td>Dr. Torres – Opposed at ERPC</td>
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<tr>
<td>161008</td>
<td>K. Campion Inc d/b/a Right at Home (Nassau, Suffolk and Queens Counties)</td>
<td>Dr. Torres – Opposed at ERPC</td>
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<tr>
<td>161011</td>
<td>Eprine Home Care, Inc. (Bronx, New York, Kings, Queens, Nassau and Richmond Counties)</td>
<td>Dr. Torres – Opposed at ERPC</td>
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<tr>
<td>161053</td>
<td>Executive Home Care, Inc. d/b/a Z Best Home Care (Kings, New York, Queens, Bronx, Richmond and Westchester Counties)</td>
<td>Dr. Torres – Opposed at ERPC</td>
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<tr>
<td>161063</td>
<td>Girgis Associates, Inc. d/b/a ComForCare Home Care – Staten Island (Richmond County)</td>
<td>Dr. Torres – Opposed at ERPC</td>
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<tr>
<td>161478</td>
<td>Advent Homecare Agency Inc. (Nassau and Queens Counties)</td>
<td>Dr. Torres – Opposed at ERPC</td>
</tr>
<tr>
<td>2589 L</td>
<td>The Rock Home Care, Inc. (Kings, New York, Queens and Richmond Counties)</td>
<td>Dr. Torres – Opposed at ERPC</td>
</tr>
</tbody>
</table>
X. NEXT MEETING

March 22, 2018 - Albany
April 12, 2018 - Albany

XI. ADJOURNMENT
I. General Council Activities in 2017

The Public Health and Health Planning Council (PHHPC) held a total of 14 meetings and a 3 day PHHPC Retreat.

<table>
<thead>
<tr>
<th>Meeting Dates</th>
<th>Meeting</th>
<th>PHHPC Meeting Location</th>
</tr>
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<tbody>
<tr>
<td>01/26/17</td>
<td>Committee Day: Establishment and Project Review Committee</td>
<td>NYC</td>
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<tr>
<td>03/09/17</td>
<td>Special Establishment and Project Review Committee Committee on Codes, Regulations and Legislation Full Council Annual Meeting</td>
<td>NYC Buffalo Rochester</td>
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<tr>
<td>03/22/17</td>
<td>Public Health Committee Establishment and Project Review Committee</td>
<td>Albany</td>
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<tr>
<td>04/06/17</td>
<td>Committee on Codes, Regulations and Legislation Full Council</td>
<td>Albany</td>
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<tr>
<td>05/17/17</td>
<td>Joint Meeting of the Public Health Committee and the Ad Hoc Committee to Lead the Prevention Agenda</td>
<td>NYC Albany Buffalo</td>
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<tr>
<td>05/18/17</td>
<td>Committee Day: Establishment and Project Review Committee Joint Meeting of the Health Planning Committee and Public Health Committee Health Planning Committee</td>
<td>NYC</td>
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<tr>
<td>06/08/17</td>
<td>Committee on Codes, Regulations and Legislation Full Council Special Establishment and Project Review Committee</td>
<td>NYC</td>
</tr>
<tr>
<td>Date</td>
<td>Event</td>
<td>Location</td>
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<tr>
<td>07/20/17</td>
<td>Committee Day: Establishment and Project Review Committee</td>
<td>Albany</td>
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<tr>
<td>08/03/17</td>
<td>Committee on Codes, Regulations and Legislation Full Council</td>
<td>Albany</td>
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<tr>
<td>09/06/17 –</td>
<td>PHHPC Retreat</td>
<td>Tarrytown</td>
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<tr>
<td>09/08/17</td>
<td></td>
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<tr>
<td>09/20/17</td>
<td>Committee Day: Establishment and Project Review Committee</td>
<td>NYC</td>
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<tr>
<td>10/11/17</td>
<td>Committee on Codes, Regulations and Legislation Full Council</td>
<td>Albany</td>
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<td></td>
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<td>NYC</td>
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<tr>
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<td>Buffalo</td>
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<tr>
<td>11/16/17</td>
<td>Committee Day: Establishment and Project Review Committee Health</td>
<td>Albany</td>
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<tr>
<td></td>
<td>Planning Committee</td>
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<tr>
<td>12/06/17</td>
<td>Joint Meeting of the Public Health Committee and the Ad Hoc Committee</td>
<td>NYC</td>
</tr>
<tr>
<td></td>
<td>to Lead the Prevention Agenda Joint Meeting of the Public Health</td>
<td>Albany</td>
</tr>
<tr>
<td></td>
<td>Committee and Health Planning Committee</td>
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<tr>
<td>12/07/17</td>
<td>Committee on Codes, Regulations and Legislation Full Council</td>
<td>NYC</td>
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<tr>
<td></td>
<td></td>
<td>Albany</td>
</tr>
</tbody>
</table>
II. Membership

Jeffrey Kraut, Chair
Jo Ivey Boufford, M.D., Vice Chair
Judy Baumgartner
John Bennett, Jr., M.D., F.A.C.C., F.A.C.P.
Howard Berliner, SC.D.
Lawrence Brown, Jr., M.D., M.P.H., F.A.S.A.M.
Kathleen Carver Cheney, Esq.
Angel Alfonso Gutiérrez, M.D.
Kim Fine (until January 2017)
Thomas Holt
Gary Kalkut, M.D.
Scott La Rue, MBA, RD
Harvey Lawrence
Glenn Martin, M.D., D.F.A.P.A., CIP
John Palmer, Ph.D. (until July 2017)
Ellen Rautenberg, M.H.S.
Peter Robinson
John Rugge, M.D., MPP
Nilda Soto, MS Ed
Theodore Strange, M.D.
Anderson Torres, Ph.D., LCSW-R
Patsy Yang, Dr.P.H.
Kevin Darnell Watkins, M.D., M.P.H.
Dr. Howard Zucker, Commissioner of Health, Ex-Officio

The PHHPC consists of the following Standing Committees and Ad Hoc Committee:

- Committee on Codes, Regulations and Legislation
- Committee on Establishment and Project Review
- Committee on Health Planning
- Committee on Public Health
- Ad Hoc Committee to Lead the Prevention Agenda

III. Major Accomplishments of Committees in 2017

A. Committee on Codes, Regulations and Legislation

Members

Angel Alfonso Gutiérrez, M.D., Chair
John M. Palmer, Ph.D., Vice Chair (until July 2017)
Judy Baumgartner
Kathleen Carver Cheney
Kim Fine (until January 2017)
Thomas Holt, Vice Chair (appointed Vice Chair in August 2017)
Jeffrey Kraut (until August 2017)
John Rugge, M.D., MPP
Patsy Yang, Dr.P.H.
Kevin Darnell Watkins, M.D., M.P.H.

Work Conducted in 2017

Adoption

In 2017, the Codes Committee recommended and the Council subsequently approved for adoption nine regulatory proposals. These regulatory changes were designed to promote health and safety, expand access to services, and create consistency between state and federal regulations. The following provisions of Title 10 of the New York Codes Rules and Regulations (NYCRR) were amended:
Sections 23.1 and 23.2 – Expansion of Minor Consent for HIV Treatment Access and Prevention: The amendments add HIV to the current list of sexually transmitted diseases and provide minors the ability to consent to HIV prevention, treatment and services.

Part 405 – Federal Conditions of Participation: The amendment incorporates federal Conditions of Participation regarding telemedicine, authentication of medical records, integrating the nursing care plan into the overall disciplinary plan of care, and patient self-medication while in the hospital.

Parts 86, 425 and 759 – Adult Day Health Care Services for Registrants with AIDS: The amendments pertain to adult day health care programs that are approved as providers of specialized services for registrants with HIV/AIDS. The amendments expand the population that may be served by these programs to include high-risk persons who are HIV-negative, create consistency between programs operated by nursing homes with those operated by clinics, and make regulatory changes that allow these specialized programs to more effectively contract with managed care plans.

Section 710.1 – Certificate of Need Review Thresholds: This amendment increases the monetary thresholds for review of construction projects proposed by general hospitals and revises review requirements for certain non-clinical projects and health information technology projects. The amendment does not modify the level of review required to add, reduce or decertify medical services.

Part 350 – All Payer Database: The new Part 350 pertains to the All Payer Database, referred to as the “APD.” The APD will collect and contain public and private health care claims and encounter data. Part 350 defines APD-specific terminology, creates parameters for data submissions to the APD, addresses issues of security, confidentiality and privacy, permits the formation of an APD advisory group, and allows for the creation of APD guidance documents.

Subpart 34-2 – Laboratory Business Practices: The amendment identifies circumstances under which clinical pathologists and other laboratory physicians may confer with patients regarding the meaning and interpretation of test results and reports.

Sections 22.3 and 22.9 – Supplementary Reports of Certain Birth Defects for Epidemiological Surveillance: The amendments update when and how individuals are reported to the New York Birth Defects Monitoring Program, formerly named the Congenital Malformations Registry.

Parts 405 and 708 – Trauma Centers: The amendments establish a new regulatory framework for the designation and operation of trauma centers.

Subpart 5-1 – Public Water Systems: The amendments incorporate federal regulations pertaining to public water supply systems and changes to Public Health Law pertaining to water supply emergency plans and vulnerability assessments, and further add backflow device tester certification requirements.
Emergency Adoption

In 2017, the Codes Committee and the Council considered one proposal to amend provisions of Title 10 NYCRR for emergency adoption, but did not recommend approval.

Parts 400 and 405 – Hospital Policies for Individuals with Substance Use Disorders: Amendments were proposed to require hospitals to establish policies and procedures for the identification, assessment and referral of individuals with substance use disorders. As noted below, a revised version of this proposal was subsequently presented for proposed rulemaking.

Regulatory Proposals for Information

In 2017, the following proposals to amend provisions of Title 10 NYCRR were presented to the Codes Committee and the Council for information after they were filed in the State Register for a Notice of Proposed Rulemaking. Each was adopted later in 2017.

Parts 86, 425 and 759 – Adult Day Health Care Services for Registrants with AIDS: The amendments pertain to adult day health care programs that are approved as providers of specialized services for registrants with HIV/AIDS. The amendments expand the population that may be served by these programs to include high-risk persons who are HIV-negative, create consistency between programs operated by nursing homes with those operated by clinics, and make regulatory changes that allow these specialized programs to more effectively contract with managed care plans.

Subpart 5-1 – Public Water Systems: The amendments incorporate federal regulations pertaining to public water supply systems as well as changes to Public Health Law pertaining to water supply emergency plans and vulnerability assessments, as well as backflow device tester certification requirements.

Section 710.1 – Certificate of Need Review Thresholds: This amendment increases the monetary thresholds for review of construction projects proposed by general hospitals and revises review requirements for certain non-clinical projects and health information technology projects. The amendment does not modify the level of review required to add, reduce or decertify medical services.

Subpart 34-2 – Laboratory Business Practices: The amendment identifies circumstances under which clinical pathologists and other laboratory physicians may confer with patients regarding the meaning and interpretation of test results and reports.

Parts 405 and 708 – Trauma Centers: The amendments establish a new regulatory framework for the designation and operation of trauma centers.
Regulatory Proposals for Discussion

In 2017, the following two proposals to amend provisions of Title 10 NYCRR were presented to the Codes Committee and the Council prior to filing of a Notice of Proposed Rulemaking in the State Register.

Parts 400 and 405 – Hospital Policies for Individuals with Substance Use Disorders: This proposal would require hospitals to establish policies and procedures for the identification, assessment and referral of individuals with substance use disorders. This proposal was first presented for discussion in conjunction with an emergency proposal and was presented again for discussion on a subsequent date.

Subpart 5-1 – Revisions to Incorporate the Federal Revised Total Coliform Rule: This proposal would revise provisions pertaining to the monitoring of total coliform bacteria in public water systems in accordance with federal requirements.

B. Committee on Establishment and Project Review

Members

Peter Robinson, Chair
Gary Kalkut, M.D., Vice Chair
Judy Baumgartner
John Bennett, Jr., M.D.
Howard Berliner
Lawrence S. Brown, Jr., M.D., M.P.H.
Kim Fine (until January 2017)
Angel Gutierrez, M.D.

Thomas Holt
Jeffrey Kraut
Scott La Rue
Harvey Lawrence
Glenn Martin, M.D.
John Palmer, Ph.D. (until July 2017)
Anderson Torres, Ph.D.

Work Conducted in 2017

***See Attachments for Complete Report***

C. Committee on Health Planning

Members

John Rugge, M.D. MPP - Chair
Judy Baumgartner
John Bennett, Jr., M.D.
Howard Berliner
Jo Ivey Boufford, M.D.
Kathleen Carver Cheney
Jeffrey Kraut

Scott La Rue
Harvey Lawrence
Glenn Martin, M.D.
John Palmer, Ph.D. (until July 2017)
Ellen Rautenberg
Peter Robinson
Work Conducted in 2017
Facilitating the Provision of Integrated Care

In 2016, under the leadership of John Rugge, M.D., the Committee on Health Planning engaged in a joint effort with the Public Health Committee to identify ways to facilitate the integration of primary care and behavioral health services. This work served as the foundation for the Integrated Primary Care and Behavioral Health policy workshop convened in 2017 as part of the Department of Health’s Regulatory Modernization Initiative (RMI). The purpose of RMI is to identify ways to align best practices with transformative changes to the laws that govern the health care system, facilitating an environment where providers, payers, and patients are best positioned to ensure access, promote patient safety, and lower costs. The stakeholders engaged in the Integrated Primary Care and Behavioral Health workshop, also led by Dr. Rugge, developed recommendations to streamline integrated models of care, which the Department in the process of implementing.

Recommending Changes for Review of End Stage Renal Disease Applications

At its December meeting, the Committee discussed the process for consideration of Certificate of Need applications for End Stage Renal Disease (ESRD) dialysis stations. Currently, public need for ESRD dialysis stations is determined in accordance with 10 NYCRR § 709.4 and a methodology recommended by a PHHPC Ad Hoc Committee in 2008 that uses ESRD patient data to project the number of stations needed in each county. The Committee noted that a number of applicants have made compelling arguments to add ESRD stations due to local factors in situations where the numeric methodology suggests no need for additional stations. To add flexibility, the Committee recommended that the methodology place a greater emphasis on incorporating the consideration of local factors, which may include the following:

- documented evidence of the unduplicated number of ESRD patients on waiting lists;
- the location of the proposed facility and documented unreasonable travel times for treatment;
- specialty services such as home peritoneal dialysis training offered by the applicant but not offered at surrounding facilities extent to which the application addresses medically underserved populations;
- patient migration patterns;
- the applicant’s quality of care metrics;
- quality complaints or low ratings from the Centers for Medicare and Medicaid Services (CMS) for area facilities;
- recommendations from local health systems;
- the extent to which the applicant’s policies and procedures include efforts to coordinate with other local health care providers in the care of its ESRD patients;
- whether the proposed stations would provide improvements or innovations in the delivery of health services and serve to promote quality assurance and cost effectiveness
- participation in the Delivery System Reform Incentive Payment (DSRIP) program or other affiliations.

The PHHPC voted to adopt the Committee’s recommendation that these considerations be incorporated into ESRD reviews.
Incorporation of Public Health Considerations into the Certificate of Need Process

Based on recommendations made during the PHHPC Strategic Retreat in September, the Committee joined with the Public Health Committee in December to discuss incorporating public health considerations into the Certificate of Need review process to advance the health of communities, support achievement of Prevention Agenda goals, support the goals of Health Across all Policies, and make New York an age-friendly state. The Committees discussed the benefits of considering public health factors during review of establishment and construction applications seeking to add a new service or substantially expand an existing service. In particular, these reviews should take into account the applicant’s participation in local Prevention Agenda coalitions and engagement with other community partners, the extent to which the applicant will use or is using evidenced-based interventions to support local Prevention Agenda goals, and the data proposed by the applicants to track progress in advancing these goals. The Committees are developing a set of final recommendations for implementation that will be presented to the PHHPC in 2018.

Stroke Center Designation

In 2017, the Committee recommended Women’s Christian Association Hospital for Stroke Center designation.

D. Committee on Public Health

Members

Jo Ivey Boufford, M.D., Chair
Anderson Torres, Ph.D., Vice Chair
John Bennett, Jr., M.D.
Lawrence S. Brown, Jr., M.D., M.P.H.
Kim Fine (until January 2017)
Angel Gutiérrez, M.D.

Ellen Rautenberg
Nilda Soto
Theodore Strange, M.D.
Kevin Darnell Watkins, M.D., M.P.H.
Patsy Yang, Dr.P.H.

Work Conducted in 2017

In 2017, the Public Health Committee, under the leadership of Jo Ivey Boufford, Chairperson, continued its support of the implementation of the Prevention Agenda 2013-18, New York State’s health improvement plan, supported efforts led by the Governor’s office to implement a Health Across all Policies initiative and partnered with the Health Planning Committee of the Council to develop recommendations for incorporating attention to prevention into Certificate of Need reviews.
The goal of the state’s Prevention Agenda is to improve health status and reduce health disparities in five priority areas. The Ad Hoc Committee to Lead the Prevention Agenda, appointed by the Public Health Committee, met in May 2017 to discuss community health improvement efforts across the state, and in December to discuss the process for updating the Prevention Agenda for the next six years.

In his 2017 State of the State message, Governor Andrew Cuomo announced his goals to advance a Health Across all Policies initiative in conjunction with the Ad Hoc Committee and the Public Health and Health Planning Council. Health Across all Policies is a collaborative approach to incorporate health considerations into policy making and programming across sectors and policy areas to improve the health of the community.

The Ad Hoc Committee is focusing attention on these initiatives by expanding its membership to include non-health state agencies such as the Office for the Aging, the Department of State and the New York State Department of Agriculture and Markets. It has worked with the Governor’s office and the NYS Department of Health staff to assist in implementing the Health across all Policies initiative and will incorporate these concepts into the update of the Prevention Agenda for 2019-2024. The Department of Agriculture and Markets was the featured speaker at the December meeting to discuss how its initiatives support health and the goals of the Prevention Agenda.

Finally, the Public Health Committee partnered with the Health Planning Committee to discuss how to incorporate prevention and the Prevention Agenda into Certificate of Need reviews. This effort is described in the health planning committee report.

E. Committee on Health Personnel and Interprofessional Relations

Members

Glenn Martin, M.D., Chair
Angel Gutiérrez, M.D.

Kathleen Carver-Cheney, Thomas Holt

The Committee did not convene.
### TABLE I

**Median Processing Times**

*(Acknowledgement to Director Action in Days)*

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### TABLE I (A)

**Historical Project Volume and Values**

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<th>Number of Submissions</th>
<th>Value of Submissions <em>(in thousands)</em></th>
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<td>122</td>
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<tr>
<td>2017</td>
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## TABLE I (B)

### Projects Reviewed and Related Capital Expenditures by Region

#### Last Two Calendar Years

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<td>Value of Projects (in thousands)</td>
<td>Number of Projects</td>
<td>Value of Projects (in thousands)</td>
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<tr>
<td></td>
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<td>Full</td>
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<td></td>
<td>Admin</td>
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<td></td>
<td>Admin</td>
<td></td>
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<tr>
<td>Western</td>
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<td>4,532,871</td>
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New York State Department of Health
Public Health and Health Planning Council
2017 Annual Report
### TABLE II (A)

**Disapprovals**

**2017**

None

### TABLE II (B)

**Withdrawals**

**2017**

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<td>Withdrawals by Department</td>
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### TABLE III

**Bed Changes by Facility Type by Region**

#### 2017

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<tr>
<th>HOSPITALS</th>
<th>Western</th>
<th>Finger Lakes</th>
<th>Central</th>
<th>NY- Penn</th>
<th>North East</th>
<th>Hudson Valley</th>
<th>NYC</th>
<th>Long Island</th>
<th>TOTAL</th>
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<tr>
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<td>0</td>
<td>37</td>
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<td>0</td>
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<td>-5</td>
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<tr>
<td>Coronary Care</td>
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<tr>
<td>Intensive Care</td>
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<td>-6</td>
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<td>4</td>
<td>5</td>
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<tr>
<td>Maternity Beds</td>
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<td>16</td>
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**New York State Total**

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<th>NY- Penn</th>
<th>North East</th>
<th>Hudson Valley</th>
<th>NYC</th>
<th>Long Island</th>
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<td>0</td>
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**New York State Total**

-50       0        -18      0        -25       28        0        0        -65
### TABLE IV (A)

**Administrative Review Projects**

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<th>DTC</th>
<th>HOSPICE</th>
<th>HOSPITAL</th>
<th>LTHHCP</th>
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### TABLE IV (B)

**Full Review Projects**

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<th>HOSPITAL</th>
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<td>0</td>
<td>6</td>
<td>15</td>
</tr>
<tr>
<td>NY-Penn</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Northeastern</td>
<td>0</td>
<td>5</td>
<td>0</td>
<td>2</td>
<td>0</td>
<td>12</td>
<td>19</td>
</tr>
<tr>
<td>Hudson Valley</td>
<td>3</td>
<td>6</td>
<td>1</td>
<td>6</td>
<td>0</td>
<td>8</td>
<td>24</td>
</tr>
<tr>
<td>New York City</td>
<td>2</td>
<td>17</td>
<td>0</td>
<td>3</td>
<td>0</td>
<td>6</td>
<td>28</td>
</tr>
<tr>
<td>Long Island</td>
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<td>7</td>
<td>0</td>
<td>6</td>
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</tr>
<tr>
<td>New York State Total</td>
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<td>1</td>
<td>30</td>
<td>0</td>
<td>41</td>
<td>120</td>
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</table>

### TABLE IV (C)

**Limited Review Projects**

<table>
<thead>
<tr>
<th>Region</th>
<th>DTC</th>
<th>HOSPITAL</th>
<th>RHCF</th>
<th>TOTAL</th>
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<tbody>
<tr>
<td>Western</td>
<td>4</td>
<td>25</td>
<td>4</td>
<td>33</td>
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<tr>
<td>Finger Lakes</td>
<td>5</td>
<td>24</td>
<td>6</td>
<td>35</td>
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<tr>
<td>Central</td>
<td>10</td>
<td>22</td>
<td>2</td>
<td>34</td>
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<tr>
<td>NY-Penn</td>
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<td>4</td>
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<tr>
<td>Northeastern</td>
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<td>5</td>
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<tr>
<td>Hudson Valley</td>
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<tr>
<td>New York City</td>
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<td>134</td>
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<tr>
<td>Nassau-Suffolk</td>
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</tr>
<tr>
<td>New York State Total</td>
<td>60</td>
<td>232</td>
<td>47</td>
<td>339</td>
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</tbody>
</table>
### TABLE V

**Public Health and Health Planning Council**

**Establishment Projects Reviewed by Facility Type**

2017

<table>
<thead>
<tr>
<th>Facility Type</th>
<th>Current Year</th>
<th>2016 Total</th>
<th>2015 Total</th>
<th>2014 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Approval</td>
<td>Disapproval</td>
<td>Deferral</td>
<td>Total</td>
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<tr>
<td>Hospitals</td>
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<td>11</td>
</tr>
<tr>
<td>Residential Health Care Facilities</td>
<td>39</td>
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<td>0</td>
<td>39</td>
</tr>
<tr>
<td>Diagnostic and Treatment Centers</td>
<td>37</td>
<td>0</td>
<td>0</td>
<td>37</td>
</tr>
<tr>
<td>Certified Home Health Agencies</td>
<td>6</td>
<td>0</td>
<td>0</td>
<td>6</td>
</tr>
<tr>
<td>Hospices</td>
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<td>0</td>
<td>0</td>
<td>1</td>
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<tr>
<td>Long Term Home Health Care</td>
<td>0</td>
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<tr>
<td><strong>New York State Total</strong></td>
<td><strong>94</strong></td>
<td>0</td>
<td>0</td>
<td><strong>94</strong></td>
</tr>
</tbody>
</table>
The following projects were reviewed by the Establishment and Project Review Committee and forwarded to the Public Health and Health Planning Council in 2017.

**HOSPITALS**

<table>
<thead>
<tr>
<th>Code</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>172166</td>
<td>Community Providers, Inc. Disestablishment of Community Providers, Inc. as co-active parent, co-operator, and sole member of Champlain Valley Physicians Hospital Medical Center, Elizabethtown Community Hospital, and Alice Hyde Medical Center</td>
</tr>
<tr>
<td>162324</td>
<td>Northwell Healthcare, Inc. Established Northwell Healthcare, Inc. as the active parent and co-operator of Northern Westchester Hospital</td>
</tr>
<tr>
<td>162330</td>
<td>Northwell Healthcare, Inc. Establish Northwell Healthcare, Inc. as the active parent and co-operator of Phelps Memorial Hospital Association</td>
</tr>
<tr>
<td>162353</td>
<td>Northwell Quality and Medical Affairs, Inc. Establish Northwell Quality and Medical Affairs, Inc. as the second active parent of seven (7) hospitals and a residential health care facility co-operated by Northwell Healthcare, Inc.</td>
</tr>
<tr>
<td>172262</td>
<td>Nyack Hospital Establish Montefiore Health System, Inc. as the active parent and co-operator of Nyack Hospital</td>
</tr>
<tr>
<td>162467</td>
<td>Samaritan Medical Center Establish Samaritan Medical Center as the active parent of Samaritan Keep Nursing Home, Inc and Samaritan Senior Village, two Residential Health Care Facilities located at 133 Pratt Street, Watertown and 22691 Campus Drive, Watertown respectively</td>
</tr>
<tr>
<td>172263</td>
<td>St. Luke’s Cornwall Hospital/Newburgh Establish Montefiore Health System, Inc. as the active parent and co-operator of St. Luke’s Cornwall Hospital</td>
</tr>
<tr>
<td>162407</td>
<td>Upper Allegheny Health System Establish Kaleida Health as the parent of Upper Allegheny Health System and active parent/co-operator of Olean General Hospital</td>
</tr>
<tr>
<td>162391</td>
<td>Winthrop-University Hospital Establish NYU Langone Health System as the active parent and co-operator of Winthrop-University Hospital and Winthrop-University Hospital Home Health Agency</td>
</tr>
<tr>
<td>162396</td>
<td>WMC Health Network - Ulster, Inc. Establish WMC Health Network - Ulster, Inc. as the parent of HealthAlliance, Inc., and the active parent/co-operator of HealthAlliance Hospital Broadway Campus, HealthAlliance Hospital Mary’s Avenue Campus, and Margaretville Hospital</td>
</tr>
</tbody>
</table>
**Project Review 2017**

### Hospital Mergers

<table>
<thead>
<tr>
<th>Project ID</th>
<th>Hospital Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>171054 C</td>
<td>Aurelia Osborn Fox Memorial Hospital</td>
</tr>
<tr>
<td></td>
<td>Certify Tri Town Regional Healthcare, an existing hospital located at 43 Pearl Street West, Sidney, as a division of the hospital and decertify all inpatient beds to create an off-campus emergency department</td>
</tr>
<tr>
<td>172071 E</td>
<td>Brooks Memorial Hospital</td>
</tr>
<tr>
<td></td>
<td>Merge TLC Health Network (including a hospital, extensions, a residential health care facility, a certified home health agency and a long term home health care program) and Lake Erie Regional Health System of New York into Brooks Memorial Hosp., Inc.</td>
</tr>
<tr>
<td>172084 C</td>
<td>Olean General Hospital</td>
</tr>
<tr>
<td></td>
<td>Merge Bradford Regional Medical Center located in Bradford, PA into Olean General Hospital</td>
</tr>
<tr>
<td>172133 C</td>
<td>The New York &amp; Presbyterian Hospital, Inc.</td>
</tr>
<tr>
<td></td>
<td>Acquire New York Presbyterian/Lawrence Hospital located at 55 Palmer Avenue, Bronxville and certify it as a new division of New York Presbyterian Hospital</td>
</tr>
</tbody>
</table>

### Hospital Modernizations or Expansions with Capital Cost in Excess of $50 Million

<table>
<thead>
<tr>
<th>Project ID</th>
<th>Hospital Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>172211 C</td>
<td>Brooks Memorial Hospital</td>
</tr>
<tr>
<td></td>
<td>Build a replacement facility, decertify 36 total beds for net new total of 29 total beds and decertify therapeutic radiology, chronic renal dialysis, and home peritoneal dialysis training and support - EHCPS Grant</td>
</tr>
<tr>
<td>171047 C</td>
<td>Erie County Medical Center</td>
</tr>
<tr>
<td></td>
<td>Expand and modernize the Emergency Department</td>
</tr>
<tr>
<td>162544 C</td>
<td>Memorial Hospital for Cancer and Allied Diseases</td>
</tr>
<tr>
<td></td>
<td>Certify a new hospital division to be located at 503 East 74th Street, New York (amends and supercedes CON # 131326)</td>
</tr>
<tr>
<td>162023 C</td>
<td>NYU Lutheran Medical Center</td>
</tr>
<tr>
<td></td>
<td>Implement an enterprise clinical platform (ECP) as the core technology infrastructure of the NYU Lutheran Medical Center PPS – CRFP</td>
</tr>
<tr>
<td>162380 C</td>
<td>Rochester General Hospital</td>
</tr>
<tr>
<td></td>
<td>Construct a new seven (7)-story building connected to the hospital to improve and modernize inpatient and surgical areas</td>
</tr>
</tbody>
</table>

### Transplant Services

<table>
<thead>
<tr>
<th>Project ID</th>
<th>Hospital Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>171167 C</td>
<td>North Shore University Hospital</td>
</tr>
<tr>
<td></td>
<td>Certify adult heart transplant service</td>
</tr>
<tr>
<td>162381 C</td>
<td>NYU Hospitals Center</td>
</tr>
<tr>
<td></td>
<td>Certify Adult Heart Transplant Services</td>
</tr>
<tr>
<td>171344 C</td>
<td>Women And Children's Hospital Of Buffalo</td>
</tr>
<tr>
<td></td>
<td>Certify Bone Marrow Transplant Services and two (2) Bone Marrow Transplant beds under a DSRIP waiver - DSRIP</td>
</tr>
</tbody>
</table>
**Hospital Ambulatory Surgery Centers**

<table>
<thead>
<tr>
<th>Project Code</th>
<th>Name</th>
<th>Description</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>171176</td>
<td>NYU Hospitals Center</td>
<td>Certify and construct a new extension clinic to be located at 175 Delancey Street, New York for the provision of multi-specialty ambulatory surgery service and physical therapy</td>
<td>$29,077,298</td>
</tr>
</tbody>
</table>

**Hospital Beds**

<table>
<thead>
<tr>
<th>Project Code</th>
<th>Name</th>
<th>Description</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>171075</td>
<td>Eastern Niagara Hospital</td>
<td>Convert an extension clinic located at 2600 William Street, Newfane to a Division of the hospital and relocate the existing 20-bed Chemical Dependence Rehabilitation unit from the Lockport site to the Newfane site and certify an additional 10 beds</td>
<td>$583,531</td>
</tr>
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</table>

<table>
<thead>
<tr>
<th>Project Code</th>
<th>Name</th>
<th>Description</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>172161</td>
<td>University Hospital SUNY Health Science Center</td>
<td>Renovate vacant space on the 7th floor to create an 8-bed adolescent psychiatry unit for a new total certified bed count of 417</td>
<td>$3,197,777</td>
</tr>
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</table>

**Hospital Modernizations or Expansions with Capital Cost Less Than $50 Million**

<table>
<thead>
<tr>
<th>Project Code</th>
<th>Name</th>
<th>Description</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>171267</td>
<td>F.F. Thompson Hospital</td>
<td>Construct a new extension clinic to be located at 335 Parish Street, Canandaigua</td>
<td>$19,850,000</td>
</tr>
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</table>

<table>
<thead>
<tr>
<th>Project Code</th>
<th>Name</th>
<th>Description</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>171326</td>
<td>St. Francis Hospital</td>
<td>Certify additional space at existing extension clinic and certify Radiology - Therapeutic and Medical Services - Other Medical Specialties services</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Project Code</th>
<th>Name</th>
<th>Description</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>162286</td>
<td>University Hospital SUNY Health Science Center</td>
<td>Expand an existing extension clinic located at 1000 East Genesee Street, Syracuse by converting an adjacent private radiation oncology practice and certify Radiology-Therapeutic Services</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Project Code</th>
<th>Name</th>
<th>Description</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>162281</td>
<td>University Hospital SUNY Health Science Center</td>
<td>Certify a new extension clinic by converting an existing private radiation oncology practice located at 105 County Route 45A, Oswego and certifying Radiology-Therapeutic Services</td>
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**RESIDENTIAL HEALTH CARE FACILITIES**

**RHCF Establishments**

<table>
<thead>
<tr>
<th>Project Code</th>
<th>Name</th>
<th>Description</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>171227</td>
<td>104 Old Niagara Road Operating Company, LLC d/b/a Elderwood at Lockport</td>
<td>Establish 104 Old Niagara Road Operating Company, LLC as the new operator of the 126-bed residential health care facility located at 104 Old Niagara Road, Lockport that is currently operated as Odd Fellow &amp; Rebekah Rehabilitation &amp; Health Care Center</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Project Code</th>
<th>Name</th>
<th>Description</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>171342</td>
<td>112 Ski Bowl Road Operating Company, LLC d/b/a Elderwood at North Creek</td>
<td>Establish 112 Ski Bowl Road Operating Company, LLC as the new operator of Adirondack Tri-County Nursing and Rehabilitation Center, Inc., an existing 82-bed residential health care facility located at 112 Ski Bowl Road, North Creek</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Project Code</th>
<th>Name</th>
<th>Description</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>171128</td>
<td>Barnwell Operations Associates LLC d/b/a The Grand Rehabilitation and Nursing at Barnwell</td>
<td>Establish Barnwell Operations Associates LLC as the new operator of the 236-bed residential health care facility located at 3230 Church Street, Valatie currently operated as Barnwell Nursing &amp; Rehabilitation Center</td>
<td></td>
</tr>
</tbody>
</table>
Project Review 2017

162463 B Cayuga Ridge, LLC d/b/a Cayuga Nursing and Rehabilitation Center $ 18,297,268
Re-establish Cayuga Ridge, LLC as the operator of Cayuga Ridge Extended Care, a 160-bed Residential Health Care Facility located at 1229 Trumansburg Road, Ithaca, decertify 16 RHCF beds, certify Respite services, and perform requisite renovations

172264 E Clinton Square Operations, LLC d/b/a Clinton Square Nursing and Rehabilitation Center Establish Clinton Square Operations, LLC as the new operator of James Square Nursing and Rehabilitation Centre, an existing 440-bed residential health care facility

162256 E CLR Carthage LLC d/b/a The Country Manor Nursing and Rehabilitation Center Establish CLR Carthage LLC as the new operator of The Country Manor Nursing and Rehabilitation Centre, a 90-bed Residential Health Care Facility currently operated by Carthage Nursing and Rehabilitation Center, LLC

162261 E CLR Glens Falls LLC d/b/a The Stanton Nursing and Rehabilitation Center Establish CLR Glens Falls LLC as the new operator of The Stanton Nursing and Rehabilitation Centre, a 120-bed Residential Health Care Facility currently operated by Glens Falls Nursing & Rehabilitation Center, LLC, and decertify three (3) RHCF beds

162259 E CLR Granville LLC d/b/a The Orchard Nursing and Rehabilitation Center Establish CLR Granville LLC as the new operator of The Orchard Nursing and Rehabilitation Center, an 88-bed residential health care facility currently operated by Granville Nursing and Rehabilitation Center, LLC

162257 E CLR Minoa LLC d/b/a The Crossings Nursing and Rehabilitation Center Establish CLR Minoa LLC as the new operator of The Crossings Nursing and Rehabilitation Centre, an 82-bed Residential Health Care Facility (RHCF) currently operated by Minoa Nursing and Rehabilitation Center, LLC, and decertify two (2) RHCF beds

162258 E CLR New Paltz LLC d/b/a The Mountain View Nursing and Rehabilitation Center Establish CLR New Paltz LLC as the new operator of The Mountain View Nursing and Rehabilitation Center, a 79-bed residential health care facility currently operated by Jansen Road Nursing and Rehabilitation Center, LLC and decertify two (2) RHCF beds

162255 E CLR Schenectady LLC d/b/a The Capital Living Nursing and Rehabilitation Center Establish CLR Schenectady LLC as the new operator of The Capital Living Nursing and Rehabilitation Centre, a 240-bed Residential Health Care Facility currently operated by Schenectady Nursing & Rehabilitation Center, LLC

162260 E CLR Troy LLC d/b/a The Springs Nursing and Rehabilitation Center Establish CLR Troy LLC as the new operator of The Springs Nursing and Rehabilitation Center, an 80-bed residential health care facility (RHCF) currently operated by Troy Nursing and Rehabilitation Center, LLC, and decertify two (2) RHCF beds

152135 E Delmar Acquisition I LLC d/b/a Bethlehem Commons Nursing and Rehabilitation Center Acquire the operating assets of the 120-bed skilled nursing facility located at 125 Rockefeller Road, Delmar

171109 E FSNR SNF, LLC d/b/a Four Seasons Nursing and Rehabilitation Center Establish FSNR SNF, LLC as the new operator of the 270-bed residential health care facility located at 1555 Rockaway Parkway and its two off-site adult day health care programs
GRNC Operating LLC d/b/a Ghent Rehabilitation & Nursing Center  
Establish GRNC Operating LLC as the new operator of the 120-bed residential health care facility located at 1 Whittier Way, Gent that is currently operated as the Whittier Rehabilitation & Skilled Nursing Center (companion to 162070)

Hampton NH Operating, LLC d/b/a Westhampton Care Center  
Establish Hampton NH Operating, LLC as the new operator of the 180-bed residential health care facility located at 78 Old Country Road, Westhampton currently operated as WesthamptonCare Center

Highland Nursing Home Inc.  
Transfer 100% ownership interest from the sole current member to three (3) new members

ILF Operating, LLC d/b/a Elm Manor Care and Rehabilitation Center  
Establish ILF Operating, LLC as the new operator of the 46-bed residential health care facility located at 210 North Main Street, Canandaigua, currently operated as Elm Manor Nursing Home

Kennedy Pavilion RH LLC d/b/a The Pavilion at Queens for Rehabilitation & Nursing  
Establish Kennedy Pavilion RH LLC as the new operator of The Pavilion at Queens for Rehabilitation & Nursing, a 302-bed residential health care facility located at 36-17 Parsons Boulevard, Flushing

L & A Operational LLC d/b/a Sayville Nursing and Rehabilitation Center  
Establish L & A Operational LLC, d/b/a Sayville Nursing and Rehabilitation Center as the new operator of Sayville Rehabilitation and Nursing Center, a 180-bed residential health care facility located at 300 Broadway Avenue, Sayville

LFG Operating, LLC d/b/a Wedgewood Care and Rehabilitation Center  
Establish LFG Operating, LLC as the new operator of the 29-bed residential health care facility located at 5 Church Street, Spencerport, currently operated as Wedgewood Nursing Home

Massapequa Center LLC d/b/a Massapequa Center Rehabilitation and Nursing  
Establish Massapequa Center LLC as the new operator of the 320-bed residential health care facility located at 399 County Line Road, Amityville currently operated as Broadlawn Manor Nursing and Rehabilitation Center

Mills Pond Nursing and Rehabilitation Center  
Establish S & J Operational LLC as the new operator of Mills Pond Rehabilitation and Nursing Center, a 250-bed residential health care facility located at 273 Moriches Road, St. James

Nyack Operating LLC d/b/a Nyack Ridge Rehabilitation and Nursing Center  
Establish Nyack Operating LLC as the new operator of Nyack Manor Nursing Home, a 160-bed residential health care facility located at 476 Christian Herald Road, Valley Cottage

Optima Care Little Neck, LLC d/b/a Little Neck Care Center  
Establish Optima Care Little Neck, LLC as the new operator of the 120-bed residential health care facility located at 260-19 Nassau Boulevard, Little Neck, currently operated as the Little Neck Care Center
Project Review 2017

162187 E  Optima Care Smithtown, LLC d/b/a Brookside Multicare Nursing Center
Establish Optima Care Smithtown, LLC as the new operator of the 353-bed residential health care facility located at 7 Route 25A, Smithtown currently operated as Brookside Multicare Nursing Center

162192 E  Optima Care White Plains, LLC d/b/a White Plains Center for Nursing Care
Establish Optima Care White Plains, LLC as the new operator of the 88-bed residential health care facility located at 220 West Point Road, White Plains, which is currently operated as White Plains Center for Nursing Care

172191 E  Otsego SNF Operations Associates LLC d/b/a Cooperstown Center for Rehabilitation and Nursing
Establish Otsego SNF Operations Associates LLC as the new operator of a 174-bed Residential Health Care Facility and a Long Term Home Health Care Program located at 128 Phoenix Mills Cross Road, Cooperstown currently operated by CCRN Operator, LLC

171186 E  Prospect Acquisition I, LLC d/b/a Downtown Brooklyn Nursing & Rehabilitation Center
Establish Prospect Acquisition I, LLC as the new operator of the 320-bed residential health care facility located at 520 Prospect Place, Brooklyn

171330 E  Queens Dialysis at The Pavilion
Transfer 70% ownership interest to six (6) new members from one (1) withdrawing member and two (2) remaining members.

162274 E  Rockaway Operations Associates LLC d/b/a Far Rockaway Center for Rehabilitation and Nursing
Establish Rockaway Operations Associates LLC d/b/a Far Rockaway Center for Rehabilitation and Nursing as the new operator of Far Rockaway Nursing Home, a 100-bed Residential Health Care Facility located at 13-11 Virginia Street, Far Rockaway

172146 E  Roscoe Regional Healthcare, LLC d/b/a Roscoe Rehabilitation and Nursing Center
Establish Roscoe Regional Healthcare, LLC as the new operator of the 85-bed residential health care facility located at 420 Rockland Road, Roscoe

171180 E  RTRNC, LLC d/b/a Robinson Terrace Rehabilitation and Nursing Center
Establish RTRNC, LLC as the new operator of Robinson Terrace, a 120-bed residential health care facility located at 28652 State Highway 23, Stamford

161323 E  Sapphire HC LLC d/b/a Briarcliff Manor Center for Rehabilitation and Nursing Care
Establish Sapphire HC LLC as the new operator of a 131-bed residential health care facility (RHCF) located at 620 Sleepy Hollow Road, Briarcliff Manor, currently operated by Elant at Brandywine, decertify 11 RHCF beds, and certify Respite 2 services

171239 E  Somers Operating, LLC d/b/a Somers Rehabilitation & Nursing Center
Establish Somers Operating, LLC as the new operator of the 300-bed residential health care facility located at 189 Route 100, Somers currently operated as Somers Manor Rehabilitation & Nursing Center

162570 E  The Center for Nursing and Rehabilitation at Hoosick Falls
Establish SVHC-Hoosick Falls LLC as the active parent and co-operator of The Center for Nursing and Rehabilitation at Hoosick Falls, an 82-bed residential health care facility
Project Review 2017

172125 E Utica Operations Associates LLC d/b/a Oneida Center for Rehabilitation and Nursing
Establish Utica Operations Associates LLC as the new operator of the 120-bed residential health care facility located at 1445 Kemble Street, Utica currently operated as Focus Rehabilitation and Nursing Center at Utica

161262 E YGC at Woodycrest, LLC d/b/a Highbridge Woodycrest Center
Establish YGC at Woodycrest, LLC as the new operator of the existing 90-bed residential health care facility located at 936 Woodycrest Avenue, Bronx, currently operated as The Bronx-Lebanon Highbridge Woodycrest Center

162385 E Yonkers Gardens, LLC d/b/a Yonkers Gardens Center for Nursing and Rehabilitation
Establish Yonkers Gardens, LLC as the new operator of St. Joseph's Hospital Nursing Home of Yonkers New York, Inc., a 200-bed Residential Health Care Facility located at 127 South Broadway Yonkers

RHCF Modernizations or Expansions with Capital Cost in Excess of $25 Million

171289 C Albany County Nursing Home
Perform renovations and construct multiple additions to upgrade and modernize the facility

171282 B Dutchess Ambulatory Surgical Center
Transfer 74.1% interest to ten new members and perform renovations to add two operating rooms

RHCF Beds

162251 C Fox Run at Orchard Park
Construct a 14,000 square foot two-story addition and add 10 RHCF beds to the Continuing Care Retirement Community for a total of 60 RHCF beds

171079 C Victoria Home
Construct a 90-bed replacement facility with 45 residential health care facility beds and 45 neurodegenerative beds for a total of 41 net new beds

DIAGNOSTIC AND TREATMENT CENTERS

Diagnostic and Treatment Center Establishments

162088 E Day-OP Center of Long Island Inc.
Transfer of 100% ownership interest from the estate of the sole current member to one (1) new sole shareholder of the Center

171282 B Dutchess Ambulatory Surgical Center
Transfer 74.1% interest to ten new members and perform renovations to add two operating rooms

171220 E Fifth Avenue Surgery Center
Transfer of 60% ownership interest to one new member from nine (9) withdrawing members and three (3) remaining members

161035 E Lafayette Medical Approach, LLC
Transfer of 10% ownership interest to one (1) new member from one (1) original member

162290 E Melville SC, LLC d/b/a Melville Surgery Center
Transfer 51% membership interest to Northwell Health Melville ASC Ventures, LLC
### Project Review 2017

<table>
<thead>
<tr>
<th>Code</th>
<th>Description</th>
</tr>
</thead>
</table>
| 162300 E | Plattsburgh ASC, LLC d/b/a Cataract Center for the Adirondacks  
Transfer 100% ownership from two withdrawing members to two new members |
| 162556 E | Progressive Surgery Center, LLC  
Transfer 82.473% from one (1) current member to two (2) new members and certify Lithotripsy services |
| 171310 E | Queens Boulevard ASC, LLC  
Transfer 9% ownership to one (1) new member |
| 162581 E | SCOB, LLC d/b/a SurgiCare of Brooklyn  
Establish SCOB, LLC as the new operator of the ambulatory surgery center services located at 313 43rd Street, Brooklyn; New York Center for Specialty Surgery will continue to operate the other services at the site in separate space |
| 162438 E | Saratoga-Schenectady Endoscopy Center, LLC  
Transfer 30.21% membership interest to four (4) new members |
| 171432 E | Sheepshead Bay Surgery Center  
Transfer interest from one existing shareholder to four existing shareholders increasing their shares to over ten percent each |
| 172060 B | Starling Diagnostics, LLC d/b/a Starling Diagnostic & Imaging Center  
Establish and construct a diagnostic and treatment center to be located at 1480 East Avenue, Bronx $ 9,878,027 |
| 172129 E | Sterling Surgical Center, LLC  
Transfer of 40% ownership interest to one (1) new member, the withdrawal of one (1) member and a transfer between existing members |
| 171053 E | Surgical Specialty Center of Westchester  
Establish Northwell Health Westchester Multispecialty Ventures, LLC as a 20% member of the facility |

### Freestanding Ambulatory Surgery Centers

<table>
<thead>
<tr>
<th>Code</th>
<th>Description</th>
</tr>
</thead>
</table>
| 171438 C | Advanced Surgery Center  
Certify an existing dual-single specialty ambulatory surgery center as a multi-specialty ambulatory surgery center |
| 171477 B | Clifton Park ASC, LLC d/b/a OrthoNY Surgical Suites  
Establish and construct a multi-specialty ambulatory surgery center to be located at 15 Park Avenue, Clifton Park $ 5,631,097 |
| 171077 B | CMSC, LLC t/b/k/a CitiMed Surgery Center, LLC  
Establish and construct a new multi-specialty ambulatory surgery center to be located at 92-12 165th Street, Jamaica $ 3,028,838 |
| 172164 B | Ellis Ambulatory Surgery Center, LLC  
Establish and construct a multi-specialty ambulatory surgery center to be located at 105 Sitterly Road, Clifton Park $ 13,642,993 |
### Project Review 2017

<table>
<thead>
<tr>
<th>Project ID</th>
<th>Company</th>
<th>Description</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>162429 C</td>
<td>Gramercy Park Digestive Disease Center</td>
<td>Certify a single specialty gastroenterology freestanding ambulatory surgery center extension clinic to be located at 2 Bennett Avenue, New York</td>
<td>$1,939,783</td>
</tr>
<tr>
<td>162552 B</td>
<td>HSS West Side ASC</td>
<td>Establish and construct a single-specialty freestanding Ambulatory Surgery Center to be located at 600-610 West 58th Street, New York</td>
<td>$14,413,813</td>
</tr>
<tr>
<td>162026 B</td>
<td>Manhattan RSC, LLC d/b/a Manhattan Reproductive Surgery Center</td>
<td>Establish and construct a freestanding single specialty ambulatory surgery center providing gynecological services to be located at 65 Broadway, New York</td>
<td>$4,131,814</td>
</tr>
<tr>
<td>162358 B</td>
<td>North Fork SC, LLC</td>
<td>Establish and construct a dual Single-Specialty Freestanding Ambulatory Surgical Center for gastroenterology and pain management, to be located at 700 Boisseau Avenue, Southold</td>
<td>$3,496,465</td>
</tr>
<tr>
<td>172083 C</td>
<td>Specialists' One-Day Surgery Center, LLC</td>
<td>Construct a new ambulatory surgery extension facility for orthopedics to be located at 5801 East Taft Road, Syracuse and renovate the existing facility at 190 Intrepid Lane, Syracuse to reconfigure and downsize that location</td>
<td>$15,473,657</td>
</tr>
<tr>
<td>171198 B</td>
<td>Star Suites, LLC t/b/k/a Star Surgical Suites, LLC</td>
<td>Establish and construct a single-specialty ambulatory surgery center specializing in gastroenterology located at 623 Stewart Avenue, Garden City (amends and supercedes #161009)</td>
<td>$5,861,229</td>
</tr>
</tbody>
</table>

### Requests for Permanent Life

<table>
<thead>
<tr>
<th>Project ID</th>
<th>Company</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>162212 E</td>
<td>Griffiss Surgery Center</td>
<td>Request a two (2)-year extension of temporary life for CON #092062</td>
</tr>
<tr>
<td>162428 E</td>
<td>Heritage One Day Surgery LLC</td>
<td>Request for indefinite life for CON #111133</td>
</tr>
<tr>
<td>162112 E</td>
<td>Hudson Valley Center for Digestive Health</td>
<td>Request for indefinite life for CON #111502</td>
</tr>
<tr>
<td>162445 E</td>
<td>Putnam Gastroenterology</td>
<td>Request indefinite life for CON #111138</td>
</tr>
<tr>
<td>161303 E</td>
<td>Smile New York Outreach, LLC Mobile Dental Clinic</td>
<td>Request a three (3) year extension of temporary life for CON #101116 and transfer of 100% membership interest to one (1) new member</td>
</tr>
<tr>
<td>171297 E</td>
<td>Syracuse Surgery Center</td>
<td>Request for indefinite life for CON #111196</td>
</tr>
<tr>
<td>172004 E</td>
<td>The Endoscopy Center of New York</td>
<td>Transfer of 30% ownership interest to one (1) new member and a request for a three year extension of the limited life for CON 111488</td>
</tr>
</tbody>
</table>
### Project Review 2017

<table>
<thead>
<tr>
<th>Date</th>
<th>Description</th>
</tr>
</thead>
</table>
| 171110 E | University Gastroenterology at the Philip G. Holtzapple Endoscopy Center  
Request for indefinite life for CON #111362 |
| 171020 E | West Side GI  
Request for indefinite life for CON #101167 |

### Establishment of New Dialysis Providers (Change of Ownership)

<table>
<thead>
<tr>
<th>Date</th>
<th>Description</th>
</tr>
</thead>
</table>
| 171305 E | Fishkill Dialysis Center  
Transfer of 100% ownership interest to a new member limited liability company |
| 171122 E | Freedom Center of Syosset, LLC  
Establish Freedom Center of Syosset, LLC as the new operator of the 14-station chronic renal dialysis facility located at 760 Broadway, Hicksville currently operated by New York Dialysis Services, Inc. |
| 171304 E | FSNR Dialysis, LLC d/b/a Four Seasons Dialysis Center  
Establish FSNR Dialysis, LLC d/b/a Four Seasons Dialysis Center as the new operator of a 24-station dialysis center located at 1170 East 98th Street, Brooklyn currently operated by Four Seasons Dialysis Center, LLC |
| 162543 E | True North II DC, LLC d/b/a East Islip Dialysis  
Establish True North II DC, LLC as the new operator of a 21-station chronic renal dialysis diagnostic and treatment center located at 200 Carleton Avenue, East Islip, currently operated by Knickerbocker Dialysis, Inc. |

### Establishment of New Dialysis Providers with New Dialysis Stations

<table>
<thead>
<tr>
<th>Date</th>
<th>Description</th>
</tr>
</thead>
</table>
| 161355 B | Freedom Center of Newark, LLC d/b/a Fresenius Kidney Care - Newark  
Establish Freedom Center of Newark, LLC as the new operator of the facility located at 305 West Shore Boulevard, Newark currently operated by New York Dialysis Services, Inc and increase the number of stations from 14 to 17 stations |
| 171447 B | Freedom Center of Westmere, LLC  
Establish Freedom Center of Westmere, LLC as the new operator of the 12-station chronic renal dialysis center located at 178 Washington Avenue, Albany currently operated as FMS-Westmere Dialysis Center, and add five stations for a total of 17stations |
| 162601 B | The Rogosin Institute at Methodist Home for Nursing and Rehabilitation, LLC  
Establish and construct a 16-station chronic renal dialysis center to be located at 4499 Manhattan College Parkway, Bronx at the site of the Methodist Home for Nursing and Rehabilitation - CRFP |

### Diagnostic and Treatment Center Modernizations and Expansions Less Than $25 Million

<table>
<thead>
<tr>
<th>Date</th>
<th>Description</th>
</tr>
</thead>
</table>
| 171142 C | Joseph P. Addabbo - Family Health Center  
Construct a new three-story addition and perform renovations within the existing structure - Safety Net |

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| $134,928 |
| $71,088 |
| $3,076,607 |
| $22,848,778 |
CERTIFIED HOME HEALTH AGENCIES

Certified Home Health Agencies
172049 E Gurwin Certified Home Health Agency
Establish Gurwin Healthcare System, Inc. as the sole corporate member of Rosalind & Joseph Gurwin Jewish Geriatric Center of Long Island Inc.

171315 E Jamaica Acquisition III, LLC d/b/a Hillside Certified Home Health Agency
Establish Jamaica Acquisition III, LLC as the new operator of the certified home health agency located at 3155 Grace Avenue, Bronx, currently operated as Hillside Manor Certified Home Care Agency

172134 E Lawrence Home Care of Westchester
Disestablishment of New York Presbyterian/Lawrence Hospital (NYP/LH) as sole corporate member of Lawrence Care, Inc., the operator of a Certified Home Health Agency and a Hospice

171408 E Personal Touch Home Aides of New York Inc
Merge PTS of Westchester, Inc, an existing CHHA serving Westchester County, with Personal Touch Home Aides of New York Inc, resulting in the closure of PTS of Westchester, and the addition of Westchester County to Personal Touch license

162220 E Prime Home Health Services, LLC
Establish Prime Home Health Services, LLC as the new operator of the certified home health agency located at 965 Dutchess Turnpike, Poughkeepsie which is currently operated as TLCN Home Care and certify Personal Care services

162447 E Visiting Nurse Association of Hudson Valley
Establish Northwell Healthcare, Inc. as the new active parent and sole member of Visiting Nurse Association of Hudson Valley (companion to 162451 & 162459)

Hospices
162451 E Hospice Care in Westchester and Putnam, Inc.
Establish Northwell Healthcare, Inc. as the new active parent and sole member of Hospice Care in Westchester and Putnam, Inc. (companion to 162447 & 162459)
<table>
<thead>
<tr>
<th>CON #</th>
<th>Facility Name</th>
<th>County</th>
<th>Specialty Type</th>
<th>Approved Target %</th>
<th>Year Two</th>
<th>Year Three</th>
<th>Year Four</th>
</tr>
</thead>
<tbody>
<tr>
<td>101134</td>
<td>Manhattan Surgery Center</td>
<td>New York</td>
<td>Gastroenterology</td>
<td>2.5%</td>
<td>5.0%</td>
<td>8.4%</td>
<td>5.0%</td>
</tr>
<tr>
<td>092069</td>
<td>WNY Medical Management, LLC</td>
<td>Erie</td>
<td>Pain Management</td>
<td>2.0%</td>
<td>7.0%</td>
<td>9.3%</td>
<td>11.3%</td>
</tr>
<tr>
<td>111076</td>
<td>Queens Endoscopy ASC, LLC</td>
<td>Queens</td>
<td>Gastroenterology</td>
<td>2.5%</td>
<td>15.9%</td>
<td>14.7%</td>
<td>12.1%</td>
</tr>
<tr>
<td>111409</td>
<td>Mohawk Valley Eye Surgery</td>
<td>Montgomery</td>
<td>Ophthalmology</td>
<td>2.0%</td>
<td>22.0%</td>
<td>12.4%</td>
<td>24.0%</td>
</tr>
<tr>
<td>112379</td>
<td>Kings</td>
<td>Queens</td>
<td>Ophthalmology</td>
<td>2.0%</td>
<td>2.0%</td>
<td>1.1%</td>
<td>2.9%</td>
</tr>
<tr>
<td>121346</td>
<td>New York Eye Surgical Center (North Country)</td>
<td>Saratoga</td>
<td>Ophthalmology</td>
<td>2.0%</td>
<td>2.0%</td>
<td>1.85%</td>
<td>0.0%</td>
</tr>
<tr>
<td>112165</td>
<td>Queens Boulevard GI, LLC</td>
<td>Queens</td>
<td>Gastroenterology</td>
<td>2.5%</td>
<td>15.9%</td>
<td>14.7%</td>
<td>12.1%</td>
</tr>
<tr>
<td>111439</td>
<td>Endoscopy Center of Niagara</td>
<td>Niagara</td>
<td>Gastroenterology</td>
<td>2.0%</td>
<td>4.8%</td>
<td>3.159</td>
<td>0.1%</td>
</tr>
<tr>
<td>121393</td>
<td>Island Digestive Health Center</td>
<td>Suffolk</td>
<td>Gastroenterology</td>
<td>2.0%</td>
<td>7.0%</td>
<td>5.043</td>
<td>1.2%</td>
</tr>
<tr>
<td>121412</td>
<td>Advanced Surgery Center of Long Island</td>
<td>Suffolk</td>
<td>Gastro/Pain Mgmt</td>
<td>2.0%</td>
<td>5.0%</td>
<td>6.774</td>
<td>0.0%</td>
</tr>
<tr>
<td>131308</td>
<td>Great South Bay Endoscopy</td>
<td>Suffolk</td>
<td>Gastroenterology</td>
<td>2.5%</td>
<td>10.4%</td>
<td>4.565</td>
<td>0.0%</td>
</tr>
<tr>
<td>111439</td>
<td>Endoscopy Center of Niagara</td>
<td>Niagara</td>
<td>Gastroenterology</td>
<td>2.0%</td>
<td>4.8%</td>
<td>3.159</td>
<td>0.1%</td>
</tr>
<tr>
<td>121393</td>
<td>Island Digestive Health Center</td>
<td>Suffolk</td>
<td>Gastroenterology</td>
<td>2.0%</td>
<td>7.0%</td>
<td>5.043</td>
<td>1.2%</td>
</tr>
<tr>
<td>121412</td>
<td>Advanced Surgery Center of Long Island</td>
<td>Suffolk</td>
<td>Gastro/Pain Mgmt</td>
<td>2.0%</td>
<td>5.0%</td>
<td>6.774</td>
<td>0.0%</td>
</tr>
<tr>
<td>131308</td>
<td>Great South Bay Endoscopy</td>
<td>Suffolk</td>
<td>Gastroenterology</td>
<td>2.5%</td>
<td>10.4%</td>
<td>4.565</td>
<td>0.0%</td>
</tr>
</tbody>
</table>

Data Sources (based on OpCert Start Year in table below, except for footnoted facilities):

- OPCert start year 2013- Yr 2, Yr 3 data from Cost or Annual Report; Yr 4 data from Annual report if submitted, else data is from SPARCS
- OPCert start year after 2013- Data is from Annual reports if submitted, else data is from SPARCS
- DOH staff has confirmed that facilities are unable to accurately reflect charity care through SPARCS

Submitted AHCF cost reports may inconsistently display Medicaid Managed Care

2017 SPARCS data not yet available
## Ambulatory Surgery Centers - Limited Life Report

### February 2018

<table>
<thead>
<tr>
<th>CON #</th>
<th>Facility Name</th>
<th>County</th>
<th>Opcert Start Date</th>
<th>Opcert Exp Date</th>
<th>Specialty Type</th>
<th>Charity Care</th>
<th>Medicaid</th>
<th>Actual visits</th>
<th>Actual charity care</th>
<th>Actual Medicaid</th>
</tr>
</thead>
<tbody>
<tr>
<td>151227</td>
<td>SurgiCare of Manhattan, LLC</td>
<td>New York</td>
<td>4/20/2016</td>
<td>4/19/2018</td>
<td>Multi</td>
<td>2.0%</td>
<td>2.0%</td>
<td>4,353</td>
<td>N/A</td>
<td>2.1%</td>
</tr>
<tr>
<td>152356</td>
<td>Advanced Surgery Center</td>
<td>Rockland</td>
<td>5/2/2016</td>
<td>5/1/2018</td>
<td>Plastic &amp; Ophthalmology</td>
<td>3.2%</td>
<td>2.2%</td>
<td>456</td>
<td>N/A</td>
<td>0.9%</td>
</tr>
<tr>
<td>162212</td>
<td>Griffiss Eye Center, LLC</td>
<td>Oneida</td>
<td>4/14/2017</td>
<td>3/9/2019</td>
<td>Multi</td>
<td>1.1%</td>
<td>7.0%</td>
<td>3,781</td>
<td>N/A</td>
<td>6.0%</td>
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<tr>
<td>172004</td>
<td>The Endoscopy Center of New York</td>
<td>New York</td>
<td>11/21/2017</td>
<td>11/20/2020</td>
<td>Gastroenterology</td>
<td>1.5%</td>
<td>4.8%</td>
<td>9,914</td>
<td>0.7%</td>
<td>2.5%</td>
</tr>
</tbody>
</table>

Data Source for 2016 from Annual Report if filed; otherwise from SPARCS
DOH staff has confirmed that facilities are unable to accurately reflect charity care through SPARCS
Submitted AHCF cost reports may inconsistently display Medicaid Managed Care

2017 SPARCS data not yet available
<table>
<thead>
<tr>
<th>CON #</th>
<th>Facility Name</th>
<th>County</th>
<th>Date Permanent Life Granted</th>
<th>Specialty Type</th>
<th>Charity Care</th>
<th>Medicaid</th>
<th>Actual visits</th>
<th>Charity care</th>
<th>Medicaid</th>
</tr>
</thead>
<tbody>
<tr>
<td>122223</td>
<td>Hudson Valley Endoscopy Center</td>
<td>Dutchess</td>
<td>12/20/2013</td>
<td>Gastroenterology</td>
<td>0.0%</td>
<td>8.1%</td>
<td>7,813</td>
<td>0.6%</td>
<td>13.8%</td>
</tr>
<tr>
<td>141069</td>
<td>Greater NY Endoscopy Surgical Center</td>
<td>Kings</td>
<td>9/5/2014</td>
<td>Gastroenterology</td>
<td>8.5%</td>
<td>25.7%</td>
<td>8,062</td>
<td>N/A</td>
<td>39.7%</td>
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<tr>
<td>151201</td>
<td>Crystal Run ASC of Middletown</td>
<td>Orange</td>
<td>12/4/2015</td>
<td>Multi</td>
<td>2.0%</td>
<td>15.4%</td>
<td>10,944</td>
<td>N/A</td>
<td>16.5%</td>
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<tr>
<td>152036</td>
<td>Endoscopy Center of Central NY</td>
<td>Onondaga</td>
<td>12/4/2015</td>
<td>Gastroenterology</td>
<td>0.9%</td>
<td>4.5%</td>
<td>4,141</td>
<td>N/A</td>
<td>0.4%</td>
</tr>
<tr>
<td>152002</td>
<td>Upstate Orthopedics ASC</td>
<td>Onondaga</td>
<td>9/28/2015</td>
<td>Multi</td>
<td>2.0%</td>
<td>13.0%</td>
<td>5,216</td>
<td>N/A</td>
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<tr>
<td>152327</td>
<td>East Side Endoscopy</td>
<td>New York</td>
<td>2/5/2016</td>
<td>Gastro / Pain Mgt</td>
<td>2.8%</td>
<td>10.7%</td>
<td>9,839</td>
<td>N/A</td>
<td>10.7%</td>
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<tr>
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<tr>
<td>161083</td>
<td>Gastroenterology Care, LLP</td>
<td>Kings</td>
<td>6/9/2016</td>
<td>Gastroenterology</td>
<td>1.6%</td>
<td>35.5%</td>
<td>3,248</td>
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<td>Meadowbrook Endoscopy</td>
<td>Nassau</td>
<td>6/28/2016</td>
<td>Gastroenterology</td>
<td>2.0%</td>
<td>20.0%</td>
<td>8,581</td>
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<td>19.1%</td>
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<tr>
<td>161220</td>
<td>Surgical Specialty Care of Westchester</td>
<td>Westchester</td>
<td>8/5/2016</td>
<td>Multi</td>
<td>4.1%</td>
<td>7.4%</td>
<td>2,902</td>
<td>N/A</td>
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<tr>
<td>161175</td>
<td>Mohawk Valley Endoscopy Center</td>
<td>Oneida</td>
<td>8/5/2016</td>
<td>Gastroenterology</td>
<td>1.2%</td>
<td>9.5%</td>
<td>9,320</td>
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<td>9.6%</td>
</tr>
<tr>
<td>161456</td>
<td>Manhattan Endo, LLC</td>
<td>New York</td>
<td>10/6/2016</td>
<td>Gastroenterology</td>
<td>1.9%</td>
<td>3.5%</td>
<td>16,063</td>
<td>N/A</td>
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<tr>
<td>161415</td>
<td>Carnegie Hill Endo, LLC</td>
<td>New York</td>
<td>10/6/2016</td>
<td>Gastroenterology</td>
<td>2.3%</td>
<td>3.1%</td>
<td>12,201</td>
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<tr>
<td>162428</td>
<td>Heritage One Day Surgery, LLC</td>
<td>Onondaga</td>
<td>4/7/2017</td>
<td>Pain Management</td>
<td>0.4%</td>
<td>14.8%</td>
<td>15,517</td>
<td>N/A</td>
<td>14.2%</td>
</tr>
<tr>
<td>162445</td>
<td>Putnam Endoscopy ASC, LLC</td>
<td>Putnam</td>
<td>4/7/2017</td>
<td>Gastroenterology</td>
<td>3.6%</td>
<td>4.8%</td>
<td>2,615</td>
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</tr>
<tr>
<td>171020</td>
<td>West Side GI, LLC</td>
<td>New York</td>
<td>5/10/2017</td>
<td>Gastroenterology</td>
<td>1.3%</td>
<td>20.7%</td>
<td>15,590</td>
<td>1.2%</td>
<td>21.1%</td>
</tr>
<tr>
<td>162112</td>
<td>Hudson Valley Center, LLC</td>
<td>Westchester</td>
<td>6/16/2017</td>
<td>Gastroenterology</td>
<td>1.4%</td>
<td>10.2%</td>
<td>2,776</td>
<td>N/A</td>
<td>11.9%</td>
</tr>
<tr>
<td>171110</td>
<td>Upstate Gastroenterology, LLC</td>
<td>Onondaga</td>
<td>6/16/2017</td>
<td>Gastroenterology</td>
<td>0.0%</td>
<td>23.0%</td>
<td>2,000</td>
<td>N/A</td>
<td>26.8%</td>
</tr>
<tr>
<td>171407</td>
<td>South Brooklyn Endoscopy</td>
<td>Kings</td>
<td>7/11/2017</td>
<td>Gastroenterology</td>
<td>1.3%</td>
<td>35.1%</td>
<td>14,748</td>
<td>1.1%</td>
<td>35.1%</td>
</tr>
<tr>
<td>172082</td>
<td>South Shore Surgery Center</td>
<td>Suffolk</td>
<td>9/7/2017</td>
<td>Multi</td>
<td>1.5%</td>
<td>11.8%</td>
<td>4,531</td>
<td>0.2%</td>
<td>14.7%</td>
</tr>
<tr>
<td>172169</td>
<td>The Rye ASC, LLC</td>
<td>Westchester</td>
<td>12/4/2017</td>
<td>Multi</td>
<td>1.3%</td>
<td>3.8%</td>
<td>4,676</td>
<td>0.8%</td>
<td>3.4%</td>
</tr>
<tr>
<td>171297</td>
<td>Syracuse Surgery Center</td>
<td>Onondaga</td>
<td>12/11/2017</td>
<td>Ophthalmology</td>
<td>0.0%</td>
<td>1.6%</td>
<td>1,225</td>
<td>N/A</td>
<td>2.0%</td>
</tr>
</tbody>
</table>

Data Source for 2016 from Annual Report if filed; otherwise from SPARCS
DOH staff has confirmed that facilities are unable to accurately reflect charity care through SPARCS
Submitted AHCF cost reports may inconsistently display Medicaid Managed Care

2017 SPARCS data not yet available
The meeting of the Public Health and Health Planning Council was held on Thursday, December 7, 2017 at the 90 Church Street, CR 4A and 4B, Empire State Plaza, Concourse Meeting Room 6, Albany. Chairman, Mr. Jeffrey Kraut presided.

COUNCIL MEMBERS PRESENT

| Dr. Howard Berliner | Dr. Glenn Martin |
| Dr. Jo Ivey Boufford | Ms. Ellen Rautenberg |
| Dr. Lawrence Brown | Mr. Peter Robinson |
| Ms. Kathleen Carver-Cheney | Dr. John Rugge |
| Dr. Angel Gutierrez | Ms. Nilda Soto |
| Mr. Thomas Holt | Dr. Theodore Strange |
| Dr. Gary Kalkut | Dr. Anderson Torres |
| Mr. Jeffrey Kraut | Dr. Kevin Watkins |
| Mr. Scott La Rue | Dr. Patsy Yang |
| Mr. Harvey Lawrence | Sally Dreslin – Ex-officio – via video Albany |

DEPARTMENT OF HEALTH STAFF PRESENT

| Mr. Charles Abel - via video Albany | Ms. Nancy Nowakowksi - via video Albany |
| Ms. Lee Burns | Ms. Sylvia Pirani |
| Ms. Barbara DelCogliano - via video Albany | Ms. Tracy Raleigh |
| Ms. Alejandra Diaz - via video Albany | Mr. Daniel Sheppard |
| Mr. Mark Furnish | Mr. Roger Sokul - via video Albany |
| Mr. Brad Hutton - via video Albany | Ms. Lisa Thomson |
| Ms. Celeste Johnson | Ms. Lisa Ullman |
| Ms. Colleen Leonard | Mr. Richard Zahnleuter |
| Mr. George Macko - via video Albany | |
| Mr. Mark Noe - via video Albany | |

INTRODUCTION

Mr. Kraut called the meeting to order and welcomed Ms. Dreslin, Council members, meeting participants and observers.

APPROVAL OF THE MINUTES OF OCTOBER 11, 2017

Mr. Kraut asked for a motion to approve the October 11, 2017 Minutes of the Public Health and Health Planning Council meeting. Dr. Brown motioned for approval which was seconded by Dr. Berliner. The minutes were unanimously adopted. Please refer to page 3 of the attached transcript.
REPORT OF DEPARTMENT OF HEALTH ACTIVITIES

Next, Mr. Kraut introduced Ms. Dreslin to give the Department of Health’s report. Ms. Dreslin updated the Council on New York’s Clean Water Infrastructure Act of 2017, New York State of Health coverage, the addition of e-cigarettes being included in the Clean Indoor Air Act, and the Governor signing legislation that will add PTSD to the list of conditions for medical marijuana. Ms. Dreslin also spoke on the topic of World AIDS Day and stated a few victories for New York to lead the way to end the AIDS epidemic. Ms. Dreslin announced that there was a second annual meeting of the Department’s Antimicrobial Resistance Prevention and Control Taskforce whose mission is to reduce the burden of illness due to antimicrobial resistance in New York.

Ms. Dreslin concluded her report. To read the complete report, please see pages 3 through 9 of the attached transcript.

Office of Primary Care and Health Systems Management Activities

Mr. Kraut introduced Mr. Sheppard to give the Office of Primary Care and Health Systems Management Activities report. Mr. Sheppard updated the members on the Department’s regulatory modernization initiative and the workgroups associated with the initiative, the proposal to incorporate public health into the CON process to support the prevention agenda. Mr. Sheppard recognized the staff of the Office of Primary Care and Health Systems Management for their dedication and hard work.

Mr. Sheppard concluded his report. To view the complete report and questions from the members, please see pages 9 through 15 the attached transcript.

Office of Public Health Activities

Mr. Kraut introduced Mr. Hutton to give the Office of Public Health report.

Mr. Hutton announced that in addition to the New York State Department of Health receiving accreditation, there were 5 local health departments. Mr. Hutton congratulated Dr. Watkins for Cattaraugus County being one of the local health departments to achieve accreditation.

Mr. Hutton concluded his report. To view the complete report and questions from the members, please see pages 16 and 17 of the attached transcript.

REGULATION

Mr. Kraut introduced Dr. Gutierrez to give his Report of the Committee on Codes, Regulations and Legislation.
Report of the Committee on Codes, Regulation and Legislation

For Adoption

13-22 Amendment of Parts 405 and 708 of Title 10 NYCRR (Trauma Centers)

Dr. Gutiérrez described the proposed Amendment of Parts 405 and 708 of Title 10 NYCRR (Trauma Centers) and motioned for adoption. Dr. Torres seconds the motion. The motion to adopt carries.

17-02 Amendment of Subpart 5-1 of Title 10 NYCRR (Public Water Systems)

Dr. Gutiérrez described the proposed Amendment of Subpart 5-1 of Title 10 NYCRR (Public Water Systems) and motioned for adoption. Dr. Torres seconds the motion. The motion to adopt carries.

For Discussion

17-19 Amendment of Subpart 5-1 of Title 10 NYCRR (Public Water Systems - Revised Total Coliform Rule)

17-16 Amendment of Part 405 of Title 10 NYCRR (Hospital Policies and Procedures for Individuals with Substance Use Disorders)

Next, Dr. Gutiérrez describes for discussion Amendment of Subpart 5-1 of Title 10 NYCRR (Public Water Systems - Revised Total Coliform Rule) and the proposed Amendment of Part 405 of Title 10 NYCRR (Hospital Policies and Procedures for Individuals with Substance Use Disorders).

Dr. Gutiérrez concluded his report. Please see pages 17 through 19 of the transcript.

Mr. Kraut then moved to the next item on the agenda and introduced Mr. Robinson to give the Report of the Committee on Establishment and Project Review.

PROJECT REVIEW RECOMMENDATIONS AND ESTABLISHMENT ACTIONS

Report of the Committee on Establishment and Project Review

Peter Robison, Chair, Establishment and Project Review Committee

A. APPLICATIONS FOR CONSTRUCTION OF HEALTH CARE FACILITIES

CATEGORY 1: Applications Recommended for Approval – No Issues or Recusals, Abstentions/Interests

3
CON Applications

Acute Care Services - Construction

<table>
<thead>
<tr>
<th>Number</th>
<th>Applicant/Facility</th>
<th>Council Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. 172161 C</td>
<td>University Hospital SUNY Health Science Center (Onondaga County)</td>
<td>Contingent Approval</td>
</tr>
</tbody>
</table>

Ambulatory Surgery Center - Construction

<table>
<thead>
<tr>
<th>Number</th>
<th>Applicant/Facility</th>
<th>Council Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. 172083 C</td>
<td>Specialists' One-Day Surgery Center, LLC (Onondaga County)</td>
<td>Contingent Approval</td>
</tr>
</tbody>
</table>

Mr. Robinson described application 172161 C and 172083 C and motioned for approval. Dr. Gutiérrez seconded the motion. The motion to approve carried. Please see pages 38 and 39 of the attached transcript.

CATEGORY 2: Applications Recommended for Approval with the Following:

- PHHPC Member Recusals
- Without Dissent by HSA
- Without Dissent by Establishment and Project Review Committee

CON Applications

Acute Care Transplant Services - Construction

<table>
<thead>
<tr>
<th>Number</th>
<th>Applicant/Facility</th>
<th>Council Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. 172211 C</td>
<td>Brooks Memorial Hospital (Chautauqua County) Ms. Baumgartner – Recusal (not present at meeting) Mr. Holt – Interest Dr. Watkins - Recusal</td>
<td>Contingent Approval</td>
</tr>
</tbody>
</table>

Mr. Robinson calls application 172211 and notes for the record that Mr. Holt has an interest, Ms. Baumgartner who is not present has a conflict and Dr. Watkins has declared a conflict and has left the meeting room. Mr. Robinson motions for approval, Dr. Gutiérrez seconds the motion. The motion carried with Dr. Watkins recusal. Please see pages 39 and 40 of the transcript.
CATEGORY 3: Applications Recommended for Approval with the Following:

- No PHHPC Member Recusals
- Establishment and Project Review Committee Dissent, or
- Contrary Recommendations by HSA

NO APPLICATIONS

CATEGORY 4: Applications Recommended for Approval with the Following:

- PHHPC Member Recusals
- Establishment and Project Review Committee Dissent, or
- Contrary Recommendation by HSA

CON Applications

Acute Care Transplant Services - Construction

<table>
<thead>
<tr>
<th>Number</th>
<th>Applicant/Facility</th>
<th>Council Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. 172084 C</td>
<td>Olean General Hospital (Cattaraugus County) Ms. Baumgartner – Recusal (not present at meeting) Mr. Holt - Interest Dr. Watkins - Recusal</td>
<td>Contingent Approval</td>
</tr>
</tbody>
</table>

Mr. Robinson calls application 172084 and notes for the record that Mr. Holt has an interest, Ms. Baumgarten who is not present has a conflict and Dr. Watkins has declared a conflict and has remained outside the meeting room. Mr. Robinson motions for approval, Dr. Gutiérrez seconds the motion. The motion carried with Dr. Watkins recusal. Dr. Watkins returns to the meeting room. Please see pages 40 and 41 of the transcript.

Acute Care Transplant Services - Construction

<table>
<thead>
<tr>
<th>Number</th>
<th>Applicant/Facility</th>
<th>Council Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. 172133 C</td>
<td>The New York and Presbyterian Hospital (Westchester County) Dr. Brown – Recusal</td>
<td>Contingent Approval</td>
</tr>
</tbody>
</table>

Mr. Robinson introduced application 172133 and noted for the record that Dr. Brown has a recusal and has exited the meeting room. Mr. Robinson motions for approval, Dr. Gutiérrez seconds the motion. The motion to approve carries with Dr. Brown’s noted recusal. Dr. Brown returned to the meeting room. Please see pages 41 and 42 of the transcript.
**CATEGORY 5:** Applications Recommended for Disapproval by OHSM or Establishment and Project Review Committee - with or without Recusals

**NO APPLICATIONS**

**CATEGORY 6:** Applications for Individual Consideration/Discussion

**NO APPLICATIONS**

**B. APPLICATIONS FOR ESTABLISHMENT AND CONSTRUCTION OF HEALTH CARE FACILITIES**

**CATEGORY 1:** Applications Recommended for Approval – No Issues or Recusals, Abstentions/Interests

**CON Applications**

**Ambulatory Surgery Centers – Establish/Construct**

<table>
<thead>
<tr>
<th>Number</th>
<th>Applicant/Facility</th>
<th>Council Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. 172129 E</td>
<td>Sterling Surgical Center, LLC (Erie County) Ms. Baumgartner – Recusal (not present at meeting)</td>
<td>Contingent Approval</td>
</tr>
</tbody>
</table>

Mr. Robinson called applications 172129 and noted for the record that Ms. Baumgartner is not present but has declared a conflict. Mr. Robinson motioned for approval, Dr. Gutiérrez seconded the motion. The motion carried. Please see pages 42 and 43 of the transcript.

**Diagnostic and Treatment Center – Establish/Construct**

<table>
<thead>
<tr>
<th>Number</th>
<th>Applicant/Facility</th>
<th>Council Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. 172060 B</td>
<td>Starling Diagnostics, LLC d/b/a Starling Diagnostic &amp; Imaging Center (Bronx County)</td>
<td>Contingent Approval</td>
</tr>
</tbody>
</table>

**Dialysis Services – Establish/Construct**

<table>
<thead>
<tr>
<th>Number</th>
<th>Applicant/Facility</th>
<th>Council Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. 171305 E</td>
<td>Fishkill Dialysis Center (Dutchess County)</td>
<td>Contingent Approval</td>
</tr>
<tr>
<td>2. 171330 E</td>
<td>Queens Dialysis at The Pavilion (Queens County)</td>
<td>Contingent Approval</td>
</tr>
</tbody>
</table>
### Residential Health Care Facilities – Establish/Construct

<table>
<thead>
<tr>
<th>Number</th>
<th>Applicant/Facility</th>
<th>Council Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>Roscoe Regional Healthcare, LLC d/b/a Roscoe Rehabilitation and Nursing Center</td>
<td>Contingent Approval</td>
</tr>
<tr>
<td></td>
<td>(Sullivan County)</td>
<td></td>
</tr>
</tbody>
</table>

Mr. Robinson called applications 172060, 171305, 171330, 171447 and 172146 Mr. Robinson motioned for approval, Dr. Gutiérrez seconded the motion. The motion to approve carried. Please see pages 43 and 44 of the transcript.

### Residential Health Care Facilities – Establish/Construct

<table>
<thead>
<tr>
<th>Number</th>
<th>Applicant/Facility</th>
<th>Council Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>2.</td>
<td>Clinton Square Operations, LLC d/b/a Clinton Square Nursing and Rehabilitation Center</td>
<td>Contingent Approval</td>
</tr>
<tr>
<td></td>
<td>(Onondaga County)</td>
<td></td>
</tr>
</tbody>
</table>

Mr. Robinson introduced application 172264 and read into the record an additional contingency. Mr. Robinson motioned for approval. Dr. Gutiérrez seconded the motion. The motion to approve carried. See pages 44 and 45 of the transcript.

### Certified Home Health Agency – Establish/Construct

<table>
<thead>
<tr>
<th>Number</th>
<th>Applicant/Facility</th>
<th>Council Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>Personal Touch Home Aides of New York Inc (Kings County)</td>
<td>Contingent Approval</td>
</tr>
</tbody>
</table>
2. 172049 E  Gurwin Certified Home Health Agency (Suffolk County)  Contingent Approval

Next, Mr. Robinson called applications 171408 and 172049 and motioned for approval. Dr. Gutiérrez seconded the motion. The motion to approve carried. Please see pages 49 and 50 of the transcript.

3. 172134 E  Lawrence Home Care of Westchester (Westchester County)  Dr. Brown - Recusal  Contingent Approval

Mr. Robinson called application 172134 and noted for the record that Dr. Brown has a conflict and has exited the meeting room. Mr. Robinson motioned for approval, Dr. Gutiérrez seconded the motion. The motion to approve carried with Dr. Brown’s noted recusal. Dr. Brown returned to the meeting room. Please see pages 50 and 51 of the transcript.

Certificates

Certificate of Amendment of the Certificate of Incorporation

| Applicant                                                      | Council Action |
|                                                               |                |
| Beth Abraham Health Services                                  | Approval       |
| Schnurmacher Center for Rehabilitation and Nursing             | Approval       |
| The Women and Children’s Hospital of Buffalo Foundation        | Approval       |
| The Mary Imogene Bassett Hospital (d/b/a Bassett Medical Center) | Approval       |

Restated Certificate of Incorporation

| Applicant                           | Council Action |
|                                    |                |
| The Kingston Hospital Foundation    | Approval       |

Certificate of Dissolution

| Applicant                                           | Council Action |
|                                                    |                |
| Reconstruction Home and Health Care Center, Inc.   | Approval       |
| Tri Town Regional Healthcare                      | Approval       |
Mr. Robinson called the above listed certificates for consent to file approval and motioned for approval. Dr. Gutiérrez seconded the motion. The motion for approval carried. Please see pages 51 and 52 of the transcript.

**CATEGORY 2:** Applications Recommended for Approval with the Following:

- PHHPC Member Recusals
- Without Dissent by HSA
- Without Dissent by Establishment and Project Review Committee

**CON Applications**

**Acute Care Services – Establish/Construct**

<table>
<thead>
<tr>
<th>Number</th>
<th>Applicant/Facility</th>
<th>Council Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>Community Providers, Inc. (Clinton County) Dr. Rugge - Recusal</td>
<td>Contingent Approval</td>
</tr>
</tbody>
</table>

Mr. Robinson introduced application 172166 and noted for the record that Dr. Rugge had a conflict and exited the meeting room. Mr. Robinson motioned for approval, Dr. Gutiérrez seconded the motion. The motion carried with Dr. Rugge’s recusal. Dr. Rugge returned to the meeting room. Please see page 52 of the transcript.

**Ambulatory Surgery Centers – Establish/Construct**

<table>
<thead>
<tr>
<th>Number</th>
<th>Applicant/Facility</th>
<th>Council Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>Ellis Ambulatory Surgery Center, LLC (Schenectady County) Dr. Bennett – Interest/Abstaining</td>
<td>Contingent Approval</td>
</tr>
</tbody>
</table>

Mr. Robinson called application 172164 and noted for the record that Dr. Bennett has an interest and will abstain. Mr. Robinson motioned for approval. Dr. Gutiérrez seconds the motion. The motion carried. See pages 52 and 53 of the attached transcript.

**CATEGORY 3:** Applications Recommended for Approval with the Following:

- No PHHPC Member Recusals
- Establishment and Project Review Committee Dissent, or
- Contrary Recommendations by HSA
CON Applications

Acute Care Services – Establish/Construct

<table>
<thead>
<tr>
<th>Number</th>
<th>Applicant/Facility</th>
<th>Council Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>172262 E Nyack Hospital (Rockland County) Ms. Soto – Recusal</td>
<td></td>
</tr>
</tbody>
</table>

Mr. Robinson called application 172262 and noted for the record that Ms. Soto has a conflict and has exited the meeting room. Mr. Robinson motioned for approval, Dr. Gutiérrez seconded the motion. The motion to approve carried with Ms. Soto’s recusal. Ms. Soto returned to the meeting room. See pages 53 and 54 of the attached transcript.

<table>
<thead>
<tr>
<th>Number</th>
<th>Applicant/Facility</th>
<th>Council Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>172263 E St. Luke’s Cornwall Hospital/Newburgh (Orange County) Dr. Berliner - Abstained Dr. Brown – Abstained Mr. Lawrence - Abstained</td>
<td></td>
</tr>
</tbody>
</table>

Mr. Robinson introduced application 172263 and motioned for approval. Dr. Gutiérrez seconded the motion. The motion carried with Dr. Berliner, Dr. Brown and Mr. Lawrence’s abstentions. Please see pages 73 and 74 of the attached transcript.

Ambulatory Surgery Center – Establish/Construct

<table>
<thead>
<tr>
<th>Number</th>
<th>Applicant/Facility</th>
<th>Council Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>171297 E Syracuse Surgery Center (Onondaga County)</td>
<td></td>
</tr>
</tbody>
</table>

Mr. Robinson called application 171297 and motioned for approval. Dr. Gutiérrez seconded the motion. The motion to approve carried. Please see pages 72 and 73 of the transcript.

CATEGORY 4: Applications Recommended for Approval with the Following:

- PHHPC Member Recusals
- Establishment and Project Review Committee Dissent, or
- Contrary Recommendation by HSA

NO APPLICATIONS
**CATEGORY 5:** Applications Recommended for Disapproval by OHSM or Establishment and Project Review Committee - with or without Recusals

**NO APPLICATIONS**

**CATEGORY 6:** Applications for Individual Consideration/Discussion

**HOME HEALTH AGENCY LICENSURES**

<table>
<thead>
<tr>
<th>New LHCSA</th>
<th>Name of Agency</th>
<th>County Information</th>
<th>Approval</th>
</tr>
</thead>
<tbody>
<tr>
<td>2062 L</td>
<td>1 Of a Kind Home Health, LLC</td>
<td>(Kings, Bronx, Queens, Richmond, New York, and Westchester Counties)</td>
<td>Contingent Approval</td>
</tr>
<tr>
<td>2173 L</td>
<td>Ultracare Family Wellness of NY, Inc.</td>
<td>(Queens, New York, Bronx, Richmond, Kings, and Nassau)</td>
<td>Contingent Approval</td>
</tr>
<tr>
<td>2283 L</td>
<td>Just Care, LLC</td>
<td>(Queens, New York, Kings, Bronx, Richmond and Nassau Counties)</td>
<td>Contingent Approval</td>
</tr>
<tr>
<td>2347 L</td>
<td>Perfect Gentle Hands Homecare, Inc.</td>
<td>(Kings, Bronx, Queens, Nassau, Richmond and New York Counties)</td>
<td>Contingent Approval</td>
</tr>
<tr>
<td>2348 L</td>
<td>Bangla Homecare, Inc.</td>
<td>(Kings, Bronx, Queens, Nassau, Richmond, and New York Counties)</td>
<td>Contingent Approval</td>
</tr>
<tr>
<td>2350 L</td>
<td>Raices Homecare, Inc.</td>
<td>(Kings, Bronx, Queens, New York and Richmond Counties)</td>
<td>Contingent Approval</td>
</tr>
</tbody>
</table>
Micah Eastman LPN, Michael Eastman RN, Oshea Eastman RN, PLLC d/b/a MNO Nursing (Kings, New York, Queens, Bronx, Richmond and Westchester Counties)

Multicommunity Services at 95 Street Corp. d/b/a Agelass Beauty Homecare Agency (Kings, Richmond, Queens, Bronx, and New York Counties)

Alpha Home Care Services Inc. (Bronx, New York, Kings, Richmond, and Queens Counties)

Rising Sun Medical Staffing, LLC (Bronx, Queens, Kings, Richmond, Nassau and New York Counties)

K Kari and Associates Corp d/b/a Kari Agency and Staffing Services (Nassau, Suffolk and Queens Counties)

Imperial Home Health Care Inc. (Nassau, Queens, Suffolk and Westchester Counties)

Eula Care Senior Companion Agency, Inc. d/b/a Eula Care Manorville (Suffolk and Nassau Counties)

Pentec Infusions of New York, LLC (Nassau, Suffolk and Queens Counties)

RCDN Inc. d/b/a Griswold Home Care North Orange County, NY
2517 L  Care Universal Inc.  Contingent Approval  
(Kings, Bronx, Queens, Richmond, New York and Westchester Counties)

2528 L  Connected Home Care LLC d/b/a Connected Home Care  Contingent Approval  
(Westchester, Sullivan, Dutchess, Ulster, Orange, Rockland, Putnam and Bronx Counties)

2533 L  Bikur Cholim, Inc.  Contingent Approval  
(Rockland, Sullivan, Putnam, Ulster, Dutchess, Westchester, Orange and Nassau Counties)

2541 L  Gracious Hands Home Care Agency, LLC  Contingent Approval  
(Schenectady, Albany, Rensselaer, and Saratoga Counties)

2571 L  Bright Horizon Prime Care Inc.  Contingent Approval  
(Bronx, Richmond, Kings, Westchester, New York and Queens Counties)

2620 L  Stellar Home Care Solutions, Inc.  Contingent Approval  
(Bronx, Kings, New York, Richmond, Queens, and Westchester Counties)

2626 L  Embrace Independence Elder Care, Inc.  Contingent Approval  
(Westchester and Rockland Counties)

2630 L  Safiya Haamid and Amal Qaasem d/b/a Happy Home Care  Contingent Approval  
(Erie County)

2639 L  Jancare Private Health Services, Inc.  Contingent Approval  
(Dutchess, Putnam and Westchester Counties)
<table>
<thead>
<tr>
<th>L</th>
<th>Name</th>
<th>Location</th>
<th>Approval Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>2645 L</td>
<td>VESRETTA Homecare LLC</td>
<td>(Queens, New York, Kings, Nassau and Bronx Counties)</td>
<td>Contingent Approval</td>
</tr>
<tr>
<td>2649 L</td>
<td>All Patient Care Home Health Agency Inc.</td>
<td>(Queens, Richmond, Kings, Bronx, New York and Nassau Counties)</td>
<td>Contingent Approval</td>
</tr>
<tr>
<td>152016</td>
<td>JJR Lifecare, Inc. d/b/a Right at Home Eastern L.I.</td>
<td>(Suffolk County)</td>
<td>Contingent Approval</td>
</tr>
<tr>
<td>152055</td>
<td>Caregiver Pro Homecare, Inc.</td>
<td>(Bronx, New York, Kings, Richmond, Queens and Nassau Counties)</td>
<td>Contingent Approval</td>
</tr>
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<td>152084</td>
<td>Family Respite Homecare Agency, Inc.</td>
<td>(Bronx, Richmond, Kings, Westchester, New York and Queens Counties)</td>
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<td>152242</td>
<td>Hope &amp; Cherish Home Care L.L.C.</td>
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<td>2620 L</td>
<td>Stellar Home Care Solutions, Inc.</td>
<td>(Bronx, Kings, New York, Richmond, Queens, and Westchester Counties)</td>
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<td>2626 L</td>
<td>Embrace Independence Elder Care, Inc.</td>
<td>(Westchester and Rockland Counties)</td>
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<td>2630 L</td>
<td>Safiya Haamid and Amal Qaasem d/b/a Happy Home Care</td>
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<td>Jancare Private Health Services, Inc. (Dutchess, Putnam and Westchester Counties)</td>
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<td>152333</td>
<td>Consortium Home Care, Inc. (Bronx, Queens, Kings, Richmond, Nassau and New York Counties)</td>
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<td>152345</td>
<td>Castle Rock Home Care, Inc (Richmond, Bronx, New York, Westchester, Kings and Queens Counties)</td>
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<td>152349</td>
<td>Help At Home Homecare, Inc. (New York and Westchester Counties)</td>
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<td>152351</td>
<td>East End Home Care, Inc. (Suffolk County)</td>
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**New LHCSAs – Affiliated with Assisted Living Programs (ALPs)**

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<tr>
<td>162314</td>
<td>Ingersoll Adult Home, Inc. d/b/a Ingersoll Place Licensed Home Care Services Agency (Schenectady County)</td>
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**Changes in Ownership**

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<tr>
<td>162235</td>
<td>Big Heart Home Care LLC (Bronx, Queens, New York, Richmond, Kings and Westchester Counties)</td>
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<tr>
<td>171325</td>
<td>Westchester Family Care, Inc. (Westchester, Nassau, Rockland, Suffolk, Putnam, Bronx, and Dutchess Counties)</td>
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<td>172039</td>
<td>CenterCare Home Care Agency, LLC (Bronx, New York, Kings, Queens, Nassau, and Richmond Counties)</td>
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<tr>
<td>172050</td>
<td>Gurwin Home Care Agency, Inc. (Nassau, Suffolk and Queens Counties)</td>
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Mr. Robinson called the above listed Home Health Agency Licensures and motioned for approval. Dr. Gutiérrez seconded the motion. The motion to approve carried. Please see pages 73 and 74 of the transcript.

172072 FEGS Home Attendant Services, Inc. (Bronx, Richmond, Kings, New York, Queens and Westchester Counties)

Mr. Robinson called application 172072 and read into the record contingencies and motioned for approval. Dr. Gutiérrez seconded the motion. The motion carried. See pages 74 and 75 of the transcript.

162039 Family Home Health Care, Inc. (Bronx, Rockland, Orange, Suffolk, Putnam, Westchester, Kings, Nassau, Queens, New York and Richmond Counties)

Mr. Robinson called 162039 and noted for the record that Mr. La Rue has a conflict and has exited the meeting room. Mr. Robinson motioned for approval, Dr. Kalkut seconded the motion. The motion carried with Mr. La Rue’s noted recusal. Mr. La Rue returned to the meeting room. Please see page 75 of the attached transcript.

**ADJOURNMENT:**
Mr. Kraut announced the upcoming PHHPC meetings and adjourned the meeting.
JEFF KRAUT: OK, we’re going to start rolling here. Good morning. Jeff Kraut and I have the privilege to call to order the meeting of the Public Health and Health Planning Council, and welcome members and executive deputy commissioner Dreslin who’s going to be participating today from Albany as well as other participants and observers.

I want to remind the council members, staff, and the audience, this meeting is subject to the open meeting law, and is broadcast over the internet, and the webcast can be accessed at the Department of Health’s website, which is NYHealth.gov. These webcasts are available no later than seven days after our meeting. They’re up there for about 30 days, and if need be there’s a copy kept in the Department if you to refresh your memory there. Because we have synchronized captioning, it’s important we don’t talk over each other. Obviously you can’t do the captioning when two people speak at the same time. The first time you speak today, please state your name and briefly identify yourself as a council member or DOH staff and this will
be helpful to us in producing a record for the meeting. And of
course the microphones are hot. Mics, being they pick up every
sound. Try to avoid rustling of papers next to the microphone
and be sensitive about personal conversations or sidebars as the
microphones pick up this chatter. Just ask Billy Bush. As a
reminder for our audience there’s a form that needs to be filled
out before you enter the meeting room. It records your
attendance. It’s required by the Joint Commission on Public
Ethics in accordance with executive law section 166 and this
form is also posted on the Department of Health’s website at
NYHealth.gov. go to the Certificate of Need tab and then you
could fill out that form prior to the council meeting to we
really appreciate your cooperation fulfilling our duties as
prescribed by the public meeting law.

And today we’re going to start with reports from the
Department of Health with Ms. Dreslin followed by Mr. Sheppard,
and Mr. Hutton. And then Dr. Boufford will provide us an update
on the activities of the public health committee and she’ll be
joined by Dr. Rugge. They’ll be talking about the joint meeting
between public health and planning. And Dr. Rugge will then end
that presentation with a discussion with the health planning
committee. Dr. Gutierrez will present us with regulations for
adoption and information discussed at the regulations committee
followed by Mr. Robinson who will lead the project review
recommendations and establishment actions. I want to remind the
council and our guests we’ve organized the topics for Mr. Robinson’s presentation by agenda by topics. It includes the batching of applications to facilitate our review and approval process. And please take a look at the batch that’s planned for today’s presentation. And if you want it to be moved to another category, please do so. If you have any conflicts that have not been previously identified, please do so now, and we’ll modify the agenda as appropriate.

The first agenda item is the adoption of the minutes, and I need a motion for the adoption of the October 22, 2017 PHHPC minutes. So I have one. May I have a second? All those in favor, aye?

[Aye]

The minutes are adopted.

Now I’ll turn to Ms. Dreslin who will give us an update on the council about the Department’s activities since our last meeting. Ms. Dreslin.

SALLY DRESLIN: Thanks very much. So joining in New York City for the meeting, but here are some of the Department’s activities since the last council meeting. As part of New York’s Clean Water Infrastructure Act of 2017 we recently awarded $20 million to municipalities around the state to replace residential drinking water lead service lines. So 26
municipalities will receive these funds to improve their drinking water infrastructure. Public health begins with clean drinking water and while the use of lead in residential service lines began decreasing in the 1930s, there are still significant amounts of lead that can leach into the water. This happens when you have older service lines or brass and chrome-plated fixtures that contain lead solder become corroded. EPA estimates that drinking water contaminated with lead can contribute 20 percent or more to a total lead exposure. And infants who consumer mostly formula can receive 40 to 60 percent of their exposure to lead from their drinking water. So that’s why New York is committed to reducing lead in our drinking water.

We’re now in the middle of our fifth open enrollment period for coverage in 2018 through the New York State of Health and the numbers have been impressive. In the first four weeks, 45,800 new enrollees have signed up for coverage. Nearly 14,500 consumers enrolled in a qualified health plan. And 31,350 enrolled in the essential plan for lower income New Yorkers. The number of people enrolling in this period is outpacing last year by about 13 percent. We’re also in the process of renewing 400,000 households into coverage and 140,000 consumers have already renewed coverage or enrolled in a QHP for 2018. Essential plan enrollment has reached nearly 700,000 people. New Yorkers still have until December 15, 2017 to enroll for
coverage in a QHP for coverage that begins on January 1. And enrollment for the essential plan is open all year. And this exclusion in enrollment has been by our ad campaign that hopefully you’ve seen. The campaign is called “Four Million Reasons.” And it’s based on the four million people who’ve enrolled in quality affordable health insurance coverage through New York State of Health. That’s one in five New Yorkers. The ads focus on the real life stories of people who have enrolled in coverage and the exchange has been busy on several points. We’ve been working with food pantries to create consumer awareness and assist with enrollment. We’ve also partnered with retail pharmacies to educate consumers about the exchange, and we’ve forged partnerships with the companies Uber and Lyft to reach their 200,000+ drivers. All this activity has boosted usage on our New York State provider and healthplan lookup which I think I mentioned at the last council meeting, which has reported more than 400,000 distinct users since it’s launch in May, 2017... nearly 31,000 since the start of open enrollment on November 1. So consumers shopping for a healthplan are using this tool to search for their preferred healthcare providers to see if they’re on the plans that they’re considering. New York’s marketplace exchange is a vibrant thriving resource that’s providing New Yorkers with quality health insurance coverage that’s both accessible and affordable. It has in fact
driven down our rates of uninsured to a new low of 4.7 percent compared to 10 percent in 2013 when New York State of Health opened. So, impressive.

As of late, e-cigarettes are now part of the state clean indoor air act. That means they’ll be banned from all indoor venues where tobacco products are prohibited, such as restaurants, bars and other workplaces. These products were already banned in all public and private school grounds as of July thanks to a bill that was signed by Governor Cuomo. E-cigarettes have been touted as a healthier alternative to regular cigarettes, but the research is showing otherwise. In fact, like regular cigarettes electronic versions may also have long term health consequences both for users and people around them. And disturbingly e-cigarettes are increasingly popular among New York’s school students. Usage in that group has nearly doubled in the last two years from 10.5 percent in 2014 to 20.6 percent in 2016. E-cigarettes have become more popular than cigarette smoking. We hope that by banning them for indoor venues, we can at least minimize the second hand exposure.

Also last month, Governor Cuomo signed legislation that will add PTSD to the list of conditions covered for medical marijuana. As you know, many veterans among others suffer from PTSD and if medical marijuana can alleviate suffering for then we want to assure it’s availability as potential treatment option. And so announced that if a patient is
diagnosed with PTSD then medical marijuana is now a legal option of New York State for their treatment.

Just the other day we commemorated World AIDS Day. For the last 19 years the Department has celebrated this event to remember those we lost to HIV and to help raise awareness of the epidemic that still exists. Throughout the day, students and teachers from schools across the state attended workshops, visited exhibits, and viewed the AIDS memorial quote display. Our visitors had the chance to learn about the health and social issues facing all New Yorkers especially our youth and young adults. Since 2012 new HIV diagnoses among people under 25 have fallen by 1/3. Between 2014 and 2016 there was a 21 percent decrease in new HIV diagnoses among MSM, men having sex with men. We also have seen a reduction in the percentage of new cases that were the result of injection drug use. In the early 1990s more than half of new cases in HIV were among persons who inject drugs. In 2016 that number was two percent. In addition New York’s programs which were established in response to the HIV epidemic just celebrated their 25th anniversary. And New York leads the nation in the percent of individuals within the population on PREP, pre-exposure prophylaxis. These are among the many victories in New York State as we lead the way toward ending the epidemic.

Another major event last week was the second annual meeting of our antimicrobial resistance prevention and control
taskforce, the ARTF is a Department-led partnership of stakeholders and subject matter experts from across the state. Their mission is to reduce the burden of illness due to antimicrobial resistance in New York State. The taskforce will develop and implement a strategic approach statewide to combat the growing threat of antimicrobial resistance. To assist providers and help their patients better understand concerns about antibiotic resistance, the Department has developed several tools. These include a new pocket or an online reference for an antibiotic prescribing guidelines, applied to adults and to children as well as a vital “prescription pad” that’s for patients. We want them to understand why antibiotics won’t work on viral infections and what they can do to relieve symptoms. So we do hope that one day antimicrobial resistance will be a thing of the past, which leads to this final item on my report, which is as I mentioned in the last council meeting, one of our former Wadsworth Scientists, Dr. Joachim Frank is going to accept the Nobel Prize in chemistry this weekend in Stockholm, Sweden. The Nobel Prize was awarded to him and two other scientists for the development of a technique called three dimensional cryoelectron microscopy. As we mentioned, the technique generates 3D images of biomolecules using powerful cryoelectron microscopes. Dr. Frank’s contribution was an image processing method he developed while working at Wadsworth from 1975 to 2007. The technology allows cellular components to be observed in frozen hydrated
dynamic states. Scientists can now see inside the cells and view cellular processes in action at close to atomic resolution. The applications for this technology are endless and can certainly lead to new therapies including a treatment for drug resistance diseases.

So, on behalf of Dr. Zucker and the Department of Health we wish to congratulate Dr. Frank for his Nobel Prize and his contributions to advancing science and medicine and thank you very much. That concludes my report.

JEFF KRAUT: That’s just absolutely wonderful news. Absolutely wonderful news. Any questions for Ms. Dreslin? Any rumors?... no, OK. Ms. Dreslin, thank you so much. And I think we’re going to be interested to hear when we convene again all the stuff that’s happening down in Washington, what the impact may be for our state and generally in our healthcare system and the challenges we’re going to confront next year. So we look forward to our... well, we don’t really look forward to it, but we look forward to having a conversation. Thanks so much.

I’m going to turn to Mr. Sheppard who’s going to give us an update on the activities of primary care and health systems management office.

DAN SHEPPARD: Good morning. This is a different kind of mic. Seems to be working.
So, good morning. No, I have one here.

JEFF KRAUT: John, why don’t you transfer the mic in front of you to him.

DAN SHEPPARD: How ‘bout this? Check, check... OK.

So again, good morning. It’s been a very busy time at the Office of Primary Care and Health Systems Management since I last reported to you in October. But as is with every fall, much of this activity has been focused on preparing for the upcoming budget and legislative session. So that’s a bit like writing a book or developing art, and I’m not ready to share it yet. But I look forward to reporting out all the details to you when we meet again in February at the full council meeting.

I think this, but importantly, I think this council should take pride and comfort that the opportunities we’ve had over the past year, particularly at the September strategic retreat, those opportunities to have sort of deep and sustained policy discussions, they are definitely helping focus our budget and legislative work in preparation for 2018 which will certainly be a very challenging and interesting year and Mr. Kraut, I think certainly highlighted the federal challenges and those certainly have a way of rippling into the states.

What I did, what we did talk about last time, and I just want to provide a further update is our regulatory modernization
initiative. We’ve now completed all of the workgroup meetings, and there were six, that’s integrated primary behavioral healthcare, post-acute care management models, tele-health, cardiac services, and freestanding emergency departments. Those are the five. We have one that’s been started but is not completed which are the long term care needs methodologies and that will have it’s second meeting on December 12. We are in the process of drafting a report that will provide no review of not only the significant issues raised by the workgroups, but also recommended actions. And that will be completed by the end of this calendar year, and I look forward to presenting that to you at the February meeting.

I think as we’ve discussed now going forward, the actions from those regulatory modernization initiatives are going to fall into a couple of buckets; those that can be accomplished through policy and guideline changes, those that can be accomplished through regulatory changes, and those that may require a statute. Based on some feedback and I actually don’t recall whether it was your public questions or whether it was just a couple of questions after my last report, but we’re going to prepare a document, trying to make it like a dashboard, that will be a regular feature of my reports to you and we’ll do this beginning in February. And what we’ll do is not only array the recommendations by policies regs or statute, but then also bring into that, what are the associated implementation steps and
timelines? So it will be a working document that again, will be featured, I’ll try to feature it in each of my PHHPC cycle reports and it’ll be based for discussion and refinement as we go forward.

I think also as I’ve mentioned, the regulatory modernization initiative is more than just these six workgroups, and I kind of refer to it as a mindset or an organizing principle, and so not all of the activities are going to be in the context of workgroups. We’re going to scale the RMI activities based on factors such as how complex is the issue, the extent to which there’s a strong public interest, and the urgency for need of change. And so that might change the venues and the way we do things. So, for example, at the planning committee that met in November, Tracy Raleigh and Charlie Abel discussed new methodology or policy changes for our methodology for dialysis clinics and need for dialysis clinics. Now, there may be longer term broader changes we would make to how we do our needs methodology for dialysis clinics, but these were policy changes we were proposing to make within the regulatory construct that address issues with respect to need, and again, I don’t want to step on Dr. Rugge’s report, but I just wanted to highlight that as sort of just an example of something. It wasn’t a full blown RMI workgroup but was a way of making a regulatory modernization change in a more, in a way that’s appropriate and commensurate to the issue at hand. So again,
RMI is a mindset and an organizing principle, not just a series of workgroups.

Another notable activity that I want to put in the context of RMI is actually what Dr. Boufford, Dr. Rugge will be reporting out on shortly, and this is the other end of the spectrum. This is a big deal. And that is again, just to highlight and leave the details to them, but that’s the proposal to incorporate public health into the CON process to support prevention agenda goals and better align CON with the health across all policies initiative as well as making New York a more age-friendly state. So again, in the broad umbrella, a regulatory modernization that also … Dr. Berliner sneaking up on me. Not sure what’s going on here.

So, anyway, so again, and I know Dr. Rugge will talk about how we could also use PHHPC because we have all these streams of regulatory modernization going on. We have all… using this body as a synthesizer and a convener to make sure all of that makes sense, not just to use, but to most importantly, to the public. So, just sort of the end of the year is always a time for reflection and I reflect on lots of things, one of which is my reports to you, and what I’ve recognized is that my reports over the past year tended to focus on broader forward-looking policy initiatives and the big news of today. So just in closing today, I just want to take time to recognize that the very talented and dedicated staff that the office of primary care and health
systems management do. They do it days, nights, and weekends, and what they’re all about, what we’re all about is protecting the health and safety of the people who use nearly the 13,500 licensed healthcare facilities that operate in this state. This is the core of what we do. As important as the policy, forward looking activities are the core of what we do as protecting the health and safety of people who depend on licensed healthcare facilities in this state. And so going forward into next year I’d like to be providing examples of the report of the work that we do so you get a sense of real grounded sense of the work that you do and you help up do.

So with that I just want to wish you and your loved ones a very wonderful holiday season, and I’m happy to take any questions.

JEFF KRAUT: Thank you very much Mr. Sheppard. And obviously we who have been on the council, even a short period of time, recognize the effort that is done, the amount of work, and frankly, given the complexity of the issues we’re dealing with, the insufficient resources to kind of really, you have to prioritize what we’re working on, so we hear that. And sometimes I wonder, does anybody hear what we do, or does anybody know what we’re saying? So, here’s the twitter feed, and we just got a twitter feed from Dan Colberg and POLITICO, “Dan Sheppard says preparing the budget is like writing a book or creating art.
He’s not ready to share it yet.” So just to let you know in this age and day we have Twitter feeds. Now, when you make one of the more famous… Dan, you’re famous, Politico, but that’s how quick communication is going… now he wants his ipad back.

JOHN RUGGE: During this report, what is a council member doing reading Twitter.

JEFF KRAUT: No, no, no,… just like I have in my health facilities, I task an individual every day to read every social media, every search for everything, and I ask Dr. Berliner to monitor Twitter, the keyword TWITTER and PHHPC, because I’m just curious. I want to know how many people are watching. It’s an important…

[Biggest Audience Ever!]

That’s right. Let me tell you, it’s a very coveted job sitting and watching an iphone all day. So, you know, and coming back to the regulatory reform, its that thing is you know, the perfect is the enemy of good. There’s like, nothing, and something, and that’s a noticeable difference. But the difference between something and perfection is barely noticeable. At least, so I just encourage it because anything that we could do to move and start regulatory reform in a meaningful way that creates some momentum I think is going to be welcomed. We see where there’s value to do so. Let me stop
there. Is there any questions for Mr. Sheppard? None, whatsoever. If you would like to Tweet a question, please tell Dr. Berliner and we’ll send it in. One day we’ll do that. We’ll do FaceBook live. Now I’m going to turn to Mr. Hutton to give us an update on the activities of the Office of Public Health.

BRAD HUTTON: Thanks Jeff. I think that’s going to be a tough act to follow, but I’ll do my best. Sally shared some of the really exciting activities that are going on in the office of Public Health so I don’t want to repeat some of those, and I about the bulk of time for Dr. Boufford to share some of the good discussions we had yesterday really into a forum related to both health in all policies and our prevention agenda work, and then also on the progress in thinking through how CON could potentially change to incorporate some of the public health activities. I’ll leave that for Dr. Boufford. I guess I just want to take this time to give a shout out to Dr. Kevin Watkins. Cattaraugus County because the fifth local health department in New York State to become accredited by the Public Health Accreditation Board.

[applause]

So now in addition to the New York State Health Department there are five other local health departments having been through this process. It is arduous, it is not easy. Kevin can attest to that, but it’s really worthwhile and demonstrates the
high quality standards that are in place in Cattaraugus County
and that will work to help support other local health
departments in the state to make progress towards getting that
accreditation. So congratulations. That’s it.

JEFF KRAUT: OK. Thank you. Obviously a lot of the
discussion is going to be held in the presentations as Brad
mentioned, and everybody doesn’t want to step on anybody elses
toes. That’s going to leave us plenty of time to get through
the other stuff.

Any questions for Mr. Hutton? OK. Thank you. So now I’m
going to turn, I’m going to take things out of order a little,
and I’m going to ask Dr. Gutierrez if he wouldn’t mind to give
the report on codes, regulations, and committee.

ANGEL GUTIERREZ: Good morning. At today’s meeting of the
Codes, Regulation, and Legislation, the committee reviewed four
proposals; two for adoption and two for discussion. Trauma
centers was for adoption and the proposed amendments to subpart
405 and 708 of title 10 establishing new regulatory framework
for the designation and operation of trauma centers. The
committee voted to recommend adoption to the full council, and I
so move.
JEFF KRAUT: Do I have a second? I have a second Dr. Torres. Any discussion? Hearing none, I’ll call for a vote. All those in favor, aye?

[Aye]

Opposed? Abstention? The motion carries.

ANGEL GUTIERREZ: For adoption also was public water systems. This proposal would amend subpart 5-1 of title 10 to incorporate federal regulations pertaining to public water supply systems as well as changes to public health law pertaining to water supply emergency plans and vulnerability assessments and other changes. The committee recommended adoption to the full council, and I so move.

JEFF KRAUT: I have a motion. May I have a second? Dr. Torres. Any discussion or comments? Hearing none, I’ll call for a vote. All those in favor, aye?

[Aye]

Opposed? Abstentions? The motion carries.

ANGEL GUTIERREZ: For discussion, revisions to incorporate the federal revised total coliform rule. This proposal will revise subpart 5-1 of title 10 pertaining to the
monitoring of total coliform bacteria in public water systems as originally required by the 1989 federal total coliform rule. Since this proposal was presented for discussion there was no vote.

And last, for discussion also, we heard hospital policies for individuals with substance use disorder. This proposal will amend part 405 of title 10 to require hospitals to establish policies and procedures for the identification, assessment, and referral of individuals with substance use disorders. There was no vote on this, and this concludes my report for the Codes Committee.

JEFF KRAUT: Thank you very much Dr. Gutierrez. I’m now going to turn to Dr. Boufford who will give us an update on the Committee on Public Health.

JO BOUFFORD: Good morning. Thank you. We had a long and productive day yesterday, starting at around 10:30 with our meeting of the ad-hoc committee to lead the prevention agenda and the public health committee of the council. This group had last met in May, so we wanted to get a meeting in before the end of the year just to keep them up to date on the process for revising, renewing their prevention agenda for the next phase of it’s work and also sort of catching up on the health across all policies effort that Paul Francis has been convening among
agencies around the government, and I think one of the things that was clear at our discussion in spite of all the chaos in Washington, those of us in the broad public health and population health keep trucking along since there is no money in that section of anything anyway. So we have a lot to do with that personal energy and a lot of progress is being made.

We also I think are wanting to frame because of the need to increasingly bring together the closer collaboration on the DSRIP domain three and four work in population health with the work in the prevention agenda. Really remind ourselves that the triple aim is cost, quality, and health results, and so we think the prevention agenda is a really important part of that health result effort.

Couple of important meetings that have happened recently that were noted, one being on November 16, the OHIP, DSRIP, review committee met and very close collaborating relationship now going on with public health. Sylvia presented the prevention agenda and there was a very interesting analysis of community benefit expenditures in the state by hospitals and especially the percentage of investment going on in community health improvement categories which are very consistent with the prevention agenda and we’re hoping to invite colleagues Jason Helgerson and colleagues to a meeting of our ad-hoc group early in February to really begin to hear a full presentation of what is going on in the hospital sector. And there’s also a recent
report by the New York Academy of Medicine on the alignment of community benefit investment with the evidence-based interventions of the prevention agenda as well as the connection of DSRIP and prevention agenda and schedule H community benefit reporting. So those will be two important areas that we’ll add to our conversations.

And then finally on the 20th of November, Paul Francis, Commissioner Zucker convened agencies across government for the second time. This is in response to Governor Cuomo’s state of the state mention and call in January last year for health across all policies, examination of all state agency actions as well as to make New York State the first age-friendly state, and New York State has been declared the first age-friendly state by the AARP which basically serves as the proxy for the World Health Organization’s designation process in the United States, and we heard about a number of local communities that have already committed themselves to age-friendly designation and/or have achieved it and are now evaluating their progress which is very exciting. And then we also talked, I think there were 15 agencies at this meeting and each of these agencies have submitted as requested their proposed plans activities that they’re now doing already, and/or procurements or policies that will come up in the next couple of years and how they fit with the prevention agenda five goals and also the eight domains of age-friendly, and we’re now sort of looking at specific projects
that could be taken on, and also I think importantly the sort of
two level action that has to go forward, one is at the policy
level to keep creating this context for population health and
for multiple agencies getting involved in this work, and
secondly looking at those agencies that actually have direct
impact on the ground in communities and through the ad-hoc
prevention leadership group prevention agenda bringing them into
the prevention agenda coalition. So it’s a very exciting time.
OMH, Office of Mental Health and OASAS have been with us for the
last couple of years and the infrastructure there of those two
departments at local level is connecting, beginning to connect
quite nicely with local health directors, hospital executives,
and other members of those coalitions at county level. And
recently in our first meeting, last meeting of ad-hoc group we
had representatives from the New York State Office for the Aging
representing there, and they have came back again, now are sort
of core participants in the ad-hoc group. Barbara Stubblebine
was representing them, presenting their progress and moving the
aging, age-friendly program across the state. And similarly the
Department of State, Paul Beyer has been very involved in
looking at the questions of, sort of, procurement and economic
development investment programs and how they could be leveraged
to increase awareness of and incentives for health impact and
age friendliness are sort of core participants. Our agenda
covered an update on healthy aging, health across all policies
which I think I just touched on most of those efforts by Sylvia, Barbara Stubblebine presenting the aging work. Then we moved on to where we are in the current phasing of the prevention agenda and how the cycle will be working, and we’re hoping this is this year is the year for renewal for the next six year cycle, and counties have already reported in. We’ve seen some shifts, especially in the chronic disease prevention area adding a much more heavy emphasis at community level on mental health and substance abuse related directly to the opioid issue and epidemic across the state. And I think after conversation, I think we can official, have decided that we will stay with the current five goals of the prevention agenda that they’re offer quite comprehensive opportunities for counties and coalition groups to develop and shift slightly again within them to shift the emphasis towards certain objectives, but we do want to add the dimension of what other agencies can bring to that conversation. So we’ll be looking for sort of healthy aging objectives within the action plans that will be coming forward. And also one of the other agencies that another agency that joined us and presented yesterday was Agriculture and Markets. Ehle Shachter who is center director for New York City presented activities of that agency statewide in dealing with issues of food systems, food hunger deserts and the various programs that are run by Ag and Markets and they are an obvious early link around not only chronic disease prevention, but child well-being
and healthy and safe environments, so we had a very interesting conversation with her and she is now a member of the ad-hoc leadership group and will be looking to bring that agencies work into the revision of the prevention agenda along with others that we hope to bring in, especially NYSERDA on energy, housing, and we’re hoping to get transportation involved as well. So it’s going very well, and we really want to thank Paul Francis and Commissioner Zucker for convening these agencies and sort of keeping that one or two sentences in the state of the state, having it turn into a real initiative which we think can have huge impact statewide. So, again, we’re hoping to have our next meeting of that group in early February. And one of the things that came out strongly in the discussion yesterday, very well attended by our committee members and other members of the council as well as in Albany and New York City. I think we had 30+ individuals from community-based organizations, professional associations, as well as advocacy groups involved and we’ll be sort of laying out the consultation process going forward at our next meeting. But again, commitment to examining the issue of health disparities and health equity in the work of the next cycle, the prevention agenda, especially the opportunities with other agencies joining in for looking at issues of access to fresh fruits and vegetables and foods, access to exercise opportunities, etc., in communities around the state. So that was that report or meeting, and that was a short meeting. We
only had two hours. We usually have three or four hours. So we’re hoping to have another long one later.

After brief adjournment, we went into a joint meeting with the planning committee, and I’ll give my take on it and John may wish to add his comments. The focus was, as Dan said, beginning to look at how to incorporate population health and age friendly criteria into the certificate of need process. Tracy Raleigh led, director for the Center of Planning, Licensure, and Finance began by presenting the work the staff had done since the PHHPC retreat when we asked them to begin work on this, and I think it’s to summarize we talked about the who, what, and how. Who are we talking about bringing into this conversation and having these conditions connected to the CON process. What would we be asking them to do or to speak to in the new application process, and then how would it be managed by staff? We’re very cognizant of the, as Jeff alluded to earlier, the bandwidth of staff and also the desire to have this process be relatively easy for the provider community and especially in the sense of the, I think the health across all policies and I think the public health side, because we’ve been working with hospitals for about eight years now on the prevention agenda. It ought to be fairly straight forward for the hospitals and those that are already actively participating in the prevention agenda can cut and paste those sections from their community service plans into their applications and not really be bothered with it. And those
that are finding out about it for the first time, we talked a
lot about the information that would need to be provided as part
of an educational process.

So we talked about hospitals themselves. Nursing homes,
homecare, and hospice as another long term care cluster.
Diagnostic and treatment centers, primary and specialty care,
and then sort of specialized ambulatory care-based services like
ESRD and ambulatory surgery, and how they would be handled
differently. I think there was an interesting conversation about
those that are at different points of awareness around what this
committee, council has been doing and what this would mean for
them, and we were delighted that Mark Kissinger was on the phone
in Albany and really taking up the next steps which is probably
some of the most challenging and interesting opportunities in
the long term care sector, along with some of the reframing that
they’re doing. And we also had an opportunity to hear from the
public that were present in the audience, and I think generally
urging that we not add too much additional burden and I think
we’re very aware of that. And then also the issue of phasing in
these processes for the various entities. Some question about
the ESRD and ambulatory surgery, and I think there was an
interesting conversation about whether they should be asked to
think more in preventive terms when they come in for their
application.
So, staff are going to keep working on this and hopefully will have, we’ll be convening again jointly and with John’s group and have something for the council, maybe at the second meeting. At least a progress report that’s more tangible. First or second, probably the first meeting is very early in the year. The second meeting in 2018 to get started. So, that’s my report.

JEFF KRAUT: Thank you. Before I turn to Dr. Rugge, any questions for Dr. Boufford? So, you know, two things just to reaffirm. So, the development in OHIP, is this the office of, what are we calling it? Social Determinants? I remember reading it but I don’t remember it.

JO BOUFFORD: I think this was a meeting of their oversight, their standing oversight committee and they were focusing on domain three and four. The announcement of the Office of Social Determinants of Health was very exciting to all of us, and surprising, and wonderful. So we’re hoping to connect them to the prevention agenda activities over the next while.

JEFF KRAUT: I mean, I think as they’re thinking through their workplan, I think we would benefit, and I think they may benefit if we could organize a conversation, probably with the full council, so everybody... because it’s kind of an extension of
what we discussed at the retreat, and I think everybody should have an opportunity to listen and participate. So if that’s possible to organize in the new year, I think that would be helpful. And the second thing about the initiative that we discussed that also came out of the retreat, and I heard what Dr. Boufford said, this is not a hammer. We’re not looking to, in one hand, do regulatory reform and then add, just shift the burden elsewhere, but it is part of the, you know, it’s been out for several years as Dr. Boufford said. It’s to use all that information and engage it in a conversation. It’s not unreasonable… I’ll use the example where we have used it very well. I think when somebody comes in and there’s an expansion of cardiac services or cardiology, you talk about the preventative activities that are occurring in that community in that program. If somebody comes in for a garage, other than like I would ask them are they giving free spaces for electric garages and alternative fuel vehicles, because that… I don’t think we’re going to get into a big discussion about it, and you have to kind of pick and choose it. So I know there’s some general, from hearing some of the questions that were raised and some fear out there, it’s to return public health into the public health conversation here. Yes, Dr. Brown.

LAWRENCE BROWN: I am so… this is Lawrence Brown, member of the council. I am so happy that you articulate it the way you
did. I agree with you that this is not a hammer. It does provide an opportunity for our conversation. And as much as in Brooklyn we don’t have a lot of garages, I must confess, I’m not sure that public health can be restricted to anything that is not within what we do on an every day basis.

JEFF KRAUT: I agree.

LAWRENCE BROWN: So in the interest of transparency, I do plan to pose the question, not as a hammer but as a conversation to see what our colleagues in the good State of New York have embraced this great campaign.

JEFF KRAUT: I have a very low bar on this. Did you read the prevention agenda document? You know what it is. It’s not a hard thing. It’s like the SBIRT, but for public health. I’m going to ask you a three question thing and you’re going to, we’ll know. And I’m serious about the garage. Any other questions? We’ll turn to Dr. Rugge who will amplify some of the conversation I suspect.

JOHN RUGGE: Dr. Boufford handled very well, we can move on to other items.

Yes, in our November Committee meeting Tracy and Charlie brought concerns about 10 applications for renal dialysis
centers That we are unable to address due to their current need methodology. In response, propose some – count them – 11 modifiers for consideration in addressing the need for establishing new centers or new stations. And Tracy, do you want to just run through these quickly or…

TRACY RALEIGH: Sure Dr. Rugge, this is Tracy Raleigh. I’m the director of Planning, Licensure, and Finance…

JOHN RUGGE: I think we have slides.

TRACY RALEIGH: Oh, we do.

JOHN RUGGE: If we’ve got the technology… Video Challenged.

Could we go on to... I don’t know who has the clicker.

I think you can click.

TRACY RALEIGH: Again, this is Tracy Raleigh. These were the need review considerations for end stage renal dialysis centers. So we would want to see documented evidence of the unduplicated number of ESRD patients on waiting lists. The location of the proposed facility and documented unreasonable travel times.
JOHN RUGGE: Just to interject, the current methodology stipulates it’s to be a county analysis by county lines only, and these really did not match with health service areas or travel patterns. The idea is to break out of that municipal boundary into something more reasonable.

TRACY RALEIGH: And I’ll just step back and say that what we were, what we accomplished with the input from the planning committee was to revisit our policies so we right now have a projection for dialysis stations and our policies have been to use that pretty definitively. What these considerations are, are giving us the ability in a policy matter to consider other local factors with the applicant that present, in addition to the projection for end stage renal dialysis stations which we are updating and maintaining. So these are examples of additional local factors that we will take into consideration in our evaluation of need. And it’s not limited to this, so the applicant would be able to present whatever local factors they feel are relevant to the application, but these were examples that we talked about in the planning committee. So the last one there is specialty services. Such as providing homecare and renal dialysis training offered by the applicant but not offered in the surrounding facilities.
JOHN RUGGE: And this way really acknowledging new
technologies that were not addressed in the last iterations of
regulations and policy.

TRACY RALEIGH: The next was the extent to which the
application addresses medically underserved populations. So to
the extent that they are serving a specific underserved
population, we would consider that. Patient migration patterns.
Certainly the applicant’s quality of care metrics we’d look at.
Complaints, quality complaints or low CMS readings for area
facilities. So in some instances if the applicant documents that
the surrounding facilities may have capacity but they’re not,
they’re performing low quality. And then certainly if there are
recommendations from the local health systems. We would like to
see applications that show coordination of the end stage renal
dialysis centers with other providers in the community towards
care for end stage renal disease.

The next is the extent to which the applicants policies and
procedures includes efforts to coordinate with other local
healthcare providers and the care of ESRD, that’s what I was
talking about previously, and whether the proposed stations
would provide improvements or innovations in the delivery of
health services and serve to promote quality assurance and cost-
effectiveness. This gets to, are they doing something
innovative perhaps from a payment perspective with payers or
from a quality perspective, and that’s really left for the applicants to define. And then certainly their DSRIP participation or other affiliations.

JOHN RUGGE: All these are a bit hard to argue with, and would move that we adopt these so that 10 applications can be now considered going forward. Motion, second. I guess it’s up to me to ask if there are votes of support. All those in favor? All those opposed? Any denials? Any abstentions? Having said this, it is curious and interesting that this represents grafting on 11 new modifications for an ad-hoc set of reports issued in 2008 when a primary concern was having data available to each of our HSAs. It’s beginning to look a little Ruth Goldburg-y in terms of a regulatory package, one after the other. I can imagine after another couple of years, DSRIP participation will look a little odd with members of this council wondering what’s DSRIP anyway? I remember that vaguely. So, in addition what emerged from our conversation was there turned out to be only 12 states around the country that applied CON to end stage dialysis treatments. Raising the larger question leads to me of how do we go about modernizing our thinking about this aspect of CON in much the same way that we are attempting RMI across the board. So this is one piece small in terms of volume. Certainly important to those affected that needs to be considered, and have had preliminary discussions.
about using the planning committee really is these six workgroups and yet beyond that many other issues that need to be addressed coming to the planning committee and by that route coming to the council for synthesizing recommendations. I’d like to site my experiences as a participant of the behavioral health integration workgroup which is looking at how to insert primary care into article 31 and article 32 environments, but primary care in this setting is certainly going to look much different than advanced primary care in a very whole 24/7 kind of basis. And yet another thought in the RMI is to issue a basic primary care license for extension of primary care to other settings not accustomed to this. For example, the homeless settings. So I think there’s a way to synthesize an approach to care, an extension in this case to primary care to where it’s not been before in a way that no one’s better positioned than those of us here at the council who will eventually be addressing through the codes committee changes in regulation. Thus the work.

Also, as we look at continuing the life of the thinking that we did, the planning committee is an available resource for continuing that work and make sure it is completed.

JEFF KRAUT: Turn it over to Dr. Boufford.

JO BOUFFORD: One thing I didn’t mention, it’s not directly related, but to some degree it is, when we had a
conversation about the certificate of need links to the prevention agenda, it became clear because some of the work that the planning committee has been doing, looking at integration and behavioral health and primary care, there has been a sort of joint examination if you will, of the regulatory and processes in OMH that effect healthcare services, and it came to us yesterday. We didn’t really do anything about it as they are separate departments. It would be really useful for us to know what he certificate of need equivalent or review equivalent process is for OMH and OASAS and seeing how we, since they’re partners in the prevention agenda how we might influence their review processes in the same way that we wish to influence the processes going on in the PHHPC.

JEFF KRAUT: That’s helpful, and you know, I think everybody understands both Dr. Brown and Dr. Martin serve on the oversight and review committee for OMH, and I think Dr. Martin, if I’m not mistaken, you are the Chair of the equivalent committee of project review? Right?

GLENN MARTIN: I cannot tell a lie.

JEFF KRAUT: So we have some experts resident on the council that will help that. So, I dream of a day where those three approval streams all do under one simple application and
you do not have to make multiple... remember how we had to make
multiple stops between SHRPC and the Public Health Council?
Well, just remember that day was somethings you had to go to
SHRPC, Public Health Council, and OMH or OASAS. So for one
project you had to go through three different approval processes
and it would be nice in my opinion, as one of the reform
initiatives to the degree that there’s applications that are
affected by all agencies, I would start it off easy. Just have
one hearing of all of us together in the room for, you know
things that cut across it while you’re working on consolidating
the regs. That might be... I don’t know if it’s logistically more
challenging or problematic, but it might be an easier way to
move things along, particularly it just... let me just not add
anything to that. Because it’ll only get me in trouble. Dr. Brown.

LAWRENCE BROWN: I’m happy to relieve you from getting
into trouble. But I’ll probably get myself in trouble now. I
guess the thing that I also want to salute the department for,
the RMI I think that’s a wonderful beginning, and Dr. Boufford
raised a number of areas that again necessitate for us to
continue to monitor that, because there’s not only the issue of
licensure certification, there’s also the issue of new
regulation. So OMH and OASAS has a different slant in Tele-
health that we really need to reconcile because otherwise it
makes it seem like a disjoint. And the other issue has to do
with the workforce. I happen to be the chair of ad-hoc
committee on workforce for the behavioral health service
advisory council, and we have this propensity to integrate
without in fact considering the processes for which we’re going
to meet that additional demand. So we heard today about a new
way which Department of Health wants to in fact, incorporate
more behavioral health in hospitals, but it need to be taken to
consideration, what happens to the workforce that was
particularly dedicated to OMH and OASAS? Now that
and to hospitals, how will the workforce issues going to be met
in order to make sure that we maintain a level of quality of
care that we desire? So I think the RMI is actually going to
be, and should be but less continuously, because this won’t be a
one stop shop, won’t be a sprint. It’s probably going to be a
marathon.

JEFF KRAUT: Thank you. Any other questions? Dr. Rugge,
thank you very much. Ms. Raleigh. And it’s a lot of work on
your list for the upcoming year. But thank you for the things,
and hopefully as we continue to engage with the provider
community we’ll figure out good solutions to some of these
problems.

I’m now going to turn it over to Mr. Robinson who will give
us a report of the establishment and project review committee.
PETER ROBINSON: Thank you Mr. Kraut. We’ll begin as we normally do by indicating that we are batching the applications for presentation to the full council, and so if members of the council wish to bring any of the individual applications out for discussion, please signal so, and we will certainly do that. The first category are applications recommended for approval with no issues, recusals, abstentions or interests. And these applications are 172161C, University Hospital SUNY Health Sciences Center in Onondaga County. To renovate vacant space on the seventh floor to create an eight bed adolescent psychiatry unit for a new total bed count of 417. The Department recommends approval with conditions and contingencies as did the committee. And application 172083C, Specialists One Day Surgery Center, Onondaga County. This is to construct a new ambulatory surgery extension facility for orthopedics to be located at 5801 East Taft Road in Syracuse and renovate the existing facility at 190 Intrepid Lane in Syracuse to reconfigure and downsize that location. Also for this application the department recommends approval with conditions and contingencies as does the committee, and I so move.

JEFF KRAUT: I have a motion, I have a second by Dr. Gutierrez. Does the Department want to comment on anything?
TRACY RALEIGH: Just questions.

JEFF KRAUT: Dr. Martin.

GLENN MARTIN: Just as an FYI, the behavioral Health Services Advisory Council recommended unanimously to the commissioner the approval of that first project for the adolescent beds.

JEFF KRAUT: Thank you. Any other questions? Comments? Hearing none, I’ll call for a vote. All those in favor, aye?

[aye]

Opposed? Abstentions? The motion carries.

PETER ROBINSON: This is an application for acute care services construction. 172211C, Brooks Memorial Hospital in Chautauqua County, noting a conflict and recusal by Ms. Baumgartner – I apologize – and Dr. Watkins, and an interest by Mr. Holt. So if those members who are recusing themselves would leave the room. This is an application to build a replacement facility, decertify 36 total beds for net new total of 29 total beds and decertify therapeutic radiology, chronic renal dialysis and home peritoneal dialysis training and support along with an
EHCESP grant. The Department is recommending approval with
contingencies as did the committee and I so move.

JEFF KRAUT: I have a second by Dr. Gutierrez. Any
comments from the Department.

[just questions.]

Any questions? All those in favor, aye?

[Aye]

Opposed? Abstentions? The motion carries.

PETER ROBINSON: No, not yet.

JEFF KRAUT: Oh, leave Dr. Watkins out. I’m sorry.

PETER ROBINSON: Applications in category 4 also acute
care services with construction. These, with this one we do have
one member dissenting so we’re going to take these individually.
The first is application 172084C, Olean General Hospital in
Cattaraugus County. I’ve noted the conflict and recusal by Ms.
Baumgartner and Dr. Watkins and also an interest by Mr. Holt.
This is the full asset merger of Bradford Regional Medical
Center located in Bradford, Pennsylvania into Olean General
Hospital, and upon approval by PHHPC OGH will become the
successor corporate entity with an Olean division and a Bradford
division and both hospitals will retain their respective state licenses. I’ll note that this a part then of the Kaleida Health System that is based in Buffalo. The Department is recommending approval with a condition and contingencies. The committee similarly recommends approval with a condition and contingencies with one member opposing. And I so move.

JEFF KRAUT: Second. Any comments or questions? Any questions from council members? Hearing none, I’ll call for a vote. All those in favor, aye?

[Aye]

Opposed? The motion carries.

PETER ROBINSON: Please have Dr. Watkins return, and Dr. Brown, I believe you are recusing from this application.

I’m calling application 172133C, the New York and Presbyterian Hospital in Westchester County. With Dr. Brown recusing. This is to acquire New York Presbyterian Lawrence Hospital located at 55 Palmer Avenue, Bronxville, and certify it as a new division of the New York Presbyterian Hospital. The Department is recommending approval with a condition and contingencies, as did the committee with one member opposing. And I so move.
JEFF KRAUT: Second, Dr. Gutierrez. Is there any questions on this application? All those in favor, aye?

[Aye]

Opposed? Abstentions? The motion carries.

PETER ROBINSON: Please have Dr. Brown return.

I will note there is an application on the agenda, 171104C, which is an application for ambulatory surgery centers. This one relates to WNY Medical Management in Erie County. I’m noting that at the request of the Department the application has been removed from the agenda.

Moving on to applications for establishment and construction. Because of individual recusals I’ll have to take this one individually. Ms. Baumgartner’s not here? I’ll not have recusal but obviously not physically moving out.

Application 172129E, Sterling Surgical Center LLC in Erie County. And this is to transfer 40 percent ownership interest to one new member, the withdrawal of one member, and a transfer between existing members. The Department’s recommending approval with condition and contingencies as did the committee and I so move.

JEFF KRAUT: So I have a second by Dr. Gutierrez. Any questions about this application? All those in favor, aye?
[Aye]

Opposed? Abstentions? The motion carries.

PETER ROBINSON: Thank you. This is going to be a larger batch. Starting with applications for DNTCs for establishment and construction. 172060B. Starling Diagnostics LLC, d/b/a Starling Diagnostics and Imaging Center in Bronx County. This is to establish a diagnostic and treatment center to be located at 1480 East Avenue in the Bronx. The Department recommends approval with conditions and contingencies as does the committee. In the following applications for dialysis services these are for establishment and construction also. 171305E, Fishkill Dialysis Center, Dutchess County. This is to transfer 100 percent ownership interest to a new member limited liability company. Application 171330E, Queens Dialysis at the Pavillion in Queens County. Transfer 70 percent ownership interest to six new members from one withdrawing member and two remaining members. Application 171447B. Freedom Center of Westmere, LLC, Albany County. Establishing Freedom Center of Westmere LLC as the new operator of the 12 station chronic renal dialysis center located at 178 Washington Avenue, Albany. Currently operated as FMS Westmere Dialysis Center, and add five stations for a total of 17 stations. Under residential healthcare facilities, 172146E, Roscoe Regional Healthcare LLC, d/b/a Roscoe Rehabilitation and Nursing Center in Sullivan County.
Establishes Roscoe Regional Healthcare Center LLC as the new operator of the 85 Bed residential healthcare facility located at 420 Rockland Avenue in Roscoe. The Department is recommending approval with a condition and contingencies for these applications as does the committee and I so move.

JEFF KRAUT: I have second by Dr. Gutierrez. Any questions on any aspects of these applications? Hearing none, I’ll call for a vote. All those in favor, aye?

[Aye]

Opposed? Abstentions? The motion carries.

PETER ROBINSON: Thank you. I’m going to take these two applications individually because I have the contingency, a contingency to read into them. Application 172264E, Clinton Square Operations LLC, d/b/a Clinton Square Nursing and Rehabilitation Center in Onondaga County. This establishes Clinton Square Operations LLC as the new operator of James Square REnhilitation Center, an existing 440 bed residential healthcare facility. And this is the additional contingency that we’re proposing to add to the action on this item.

“submission of an executed preservation covenant acceptable to the Department ensuring that the applicant secure from the seller and preserve all of seller’s documents, electronic data,
and other information potentially relevant to the operations of
the nursing home including but not limited to its physical
plant, site control, staffing, supervision, all financial
transactions, all communications involving the owners, related
parties, consultants, regulatory agencies, management staff,
vendors, care and services provided at the nursing home, any
complaints received from any source related to the nursing home,
and any allegation or incident of abuse and/or neglect of any
resident.”

So with that additional contingency I’d not the Department
recommends approval with a condition and the contingencies
including this additional one. And the committee similarly makes
that recommendation, and I so move.

JEFF KRAUT: I have a second by Dr. Gutierrez. Is there
any questions about this application? Hearing none, I’ll call a
vote. All those in favor aye?

[Aye]

Opposed? Abstentions? The motion carries.

PETER ROBINSON: Application 172191E, Otsego S&F
Operations LLC d/b/a Cooperstown for Rehabilitation and Nursing
in Otsego County. This establishes Otsego S&F Operations
Associates LLC as the new operator of the 174 bed residential
healthcare facility and the LTHHCP located at 128 Phoenix Mills Crossroad, Cooperstown currently operated as Focus Rehabilitation and Nursing Center at Otsego. A couple of things to note here; first of all subsequent to the review of this application by the committee, there is at least one new piece of information that’s come forward and I want to read this into the record. The facility was fined $10,000 pursuant to the stipulation and order issued on November 29, 2017 for surveillance findings on October 6, 2017. Deficiencies were found under 10 NYCRR 415.12 subC sub1, quality of care, pressure sores prevention, pressure sores with admission. Also, reading into the record, and I apologize for repeating myself, the same stipulation for the same contingency that was listed for the James Square application:

“submission of an executed preservation covenant acceptable to the Department ensuring that the applicant secure from the seller and preserve all of seller’s documents, electronic data, and other information potentially relevant to the operations of the nursing home including but not limited to it’s physical plant, site control, staffing, supervision, all financial transactions, all communications involving the owners, related parties, consultants, regulatory agencies, management staff, vendors, care and services provided at the nursing home, any complaints received from any source related to the nursing
home, and any allegation or incident of abuse and/or neglect of any resident.”

And just to make sure. And an additional contingency that submission of joint written statements by seller and applicant resolving seller’s financial commitments if any, to the county of Otsego acceptable to the Department. OK. Everybody got all that? So with those additions, the Department is recommending approval with a condition and contingencies, including the ones that I’ve added. The committee recommends approval with a condition and contingencies noting that they did not hear the one contingency that I subsequently added at this meeting, and I so move.

JEFF KRAUT: I have a second by Dr. Gutierrez. Mr. LaRue.

SCOTT LARUE: The survey findings... the survey findings you mentioned, were they for the current operator or the proposed new one?

PETER ROBINSON: To the current operator.

SCOTT LARUE: And I understood the additional contingency that was added to the James Square transaction. I’m not familiar or understand why that’s added to this transaction.
CHARLIE ABEL: So excuse me, this is Charlie Abel with the Chair’s permission I can address that.

PETER ROBINSON: Please do.

CHARLIE ABEL: OK, thank you. That citation for bed sores relates to a facility that is partially owned by Beth Rosenberg who is a member of the proposed operator, an honoree member. That facility that was cited is Northwoods Rehabilitation And Nursing Center at (Moravia) That she has a nine percent interest there. The circumstances of that citation were reviewed. Determined not to be repetitive and evaluated, and reevaluated character and competence for that individual given that citation and we can opine positively for character and competence and continue to recommend approval of this application.

PETER ROBINSON: Does that answer your question Mr. LARue?

SCOTT LARUE: No, my question was more about why the additional contingency was added by the Department...

JEFF KRAUT: Charlie, I don’t know if you heard what Scott asked...
CHARLIE ABEL: I heard the additional contingency. So if you recall where EPRC I made it known that there were quality of care issues, past quality of care issues at this facility, there is continued interest to look into the specific nature of those quality of care issues, so the contingency is specific to the new operator requiring the new operator to maintain all of the seller’s records relative to those things; staffing and records and the like.

PETER ROBINSON: Thank you Charlie. Any questions?

Responded. Thank you very much.

JEFF KRAUT: Any other questions? All those in favor, aye.

[Aye]

Opposed? Abstention? The motion carries.

PETER ROBINSON: Ok, another short batch here. 171408E, Personal Touch Homecare Aides of New York Inc., in Kings County... by the way, these are applications for certified home healthcare agencies, for establishment and construction. This one is to merge PTS of Westchester Inc., an existing CHHA serving Westchester County with Personal Touch Home Aides of New York,
Inc., resulting in the closure of PTS of Westchester and the
addition of Westchester County to personal touch license.

Application 172049E, Gerwin Certified Home Health Agency in
Suffolk County. Establish Gerwin Healthcare System Inc., as the
sole corporate member of Rosalyn and Joseph Gerwin Jewish
Geriatric Center of Long Island Inc. The Department recommends
both of these applications for approval with conditions and
contingencies, as does the committee, and I so move.

JEFF KRAUT: I have a second by Dr. Gutierrez. Any
questions? All those in favor, aye.

[Aye]

Opposed? Abstention? The motion carries.

PETER ROBINSON: This next application involves a
recusal by Dr. Brown. Who is leaving the room. Calling
application 172134E., Lawrence Homecare of Westchester in
Westchester County. This is the disestablishment of New York
Presbyterian Lawrence Hospital, NYP/LH as sole corporate member
of the Lawrence Care Inc. the operator of the certified home
health agency and a hospice. The Department is recommending an
approval with a condition and a contingency as does the
committee similarly makes that recommendation, and I so move.
JEFF KRAUT: Second Dr. Gutierrez. Any questions on this application. Hearing none, I’ll call for a vote. All those in favor, aye.

[Aye]

Opposed? Abstention? The motion carries.

Could we ask Dr. Brown to return.

PETER ROBINSON: The following are certificates. Beth Abraham Health Service, a name and purpose change related to project 161109E., the Schnermaker Center for Rehabilitation and Nursing. A name and purpose changes related to project 161110E. The Women and Children’s Hospital of Buffalo Foundation, a name change, and the Mary Imogene Bassett Hospital, d/b/a Bassett Medical Center, add certain boilerplate provisions to it’s certificate of incorporation that are required by the US Department of Housing and Urban Development in anticipation of a refinancing loan closing. Also a restated certificate of incorporation for the Kingston Hospital Foundation which is a name change. A certificate of dissolution for the reconstruction Home and Healthcare Center, Inc., and Tri-Town Regional Healthcare. The Department on all of these is recommending approval as does the committee and I so move.

JEFF KRAUT: I have a second Dr. Gutierrez. All those in favor, aye.
Opposed? Abstention? The motion carries.

PETER ROBINSON: Excellent. This application involves a recusal by Dr. Rugge.

So calling application 172166E, Community Providers Inc., in Clinton County. This is the disestablishment of Community Providers Inc., as co-active parent, co-operator and sole operator of Champlain Valley Physicians Hospital Medical Center, Elizabethtown Community Hospital and Alice Hyde Medical Center. The Department is recommending approval with a condition and contingencies as does the committee and I so move.

JEFF KRAUT: I have a second by Dr. Gutierrez. Any questions? All those in favor, aye.

[Aye]

Opposed? Abstention? The motion carries.

PETER ROBINSON: Thank you. This next application involves an interest and abstention by Dr. Bennett. Not a recusal. Application, this is for ambulatory surgery. Application 172164B, Ellis Ambulatory Surgery Center LLC in Saratoga County. Establish and construct a multispecialty
ambulatory surgery center to be located at 105 Siterly Road in Clifton Park. The Department recommends an approval with conditions and contingencies. The committee similarly recommends an approval with conditions and contingencies. Noting the abstention of Dr. Bennett in that application. And I so move.

JEFF KRAUT: Second by Dr. Gutierrez. There any questions? All those in favor, aye.

[Aye]

Opposed? Abstention? The motion carries.

PETER ROBINSON: Application... so Dr. Soto is leaving the room. I apologize for the... OK. So this is application 172262E, Nyack Hospital in Rockland County. And this is to establish Montefiore Health System as the active parent and cooperator of that hospital. The Department is recommending approval with a condition and contingencies as does the committee with one member opposing. And I so move.

JEFF KRAUT: Second. Is there any questions about this application? All those in favor, aye.

[Aye]
Opposed? Abstention? The motion carries.

PETER ROBINSON: Ms. Soto return. Application 172263E. St. Lukes Cornwell Hospital Newburgh and Orange County. This is to establish Montefiore Health System as the active parent and cooperator of this hospital. I will note that we did receive a communication from a member of the assembly asking some questions about this application and you see before you a response from the applicant, Montefiore. So just wanted to put that out here in case there are any questions regarding that communication. Oh, thank you very much. So the Department is recommending approval with a condition and contingencies as does the committee with one member opposing, and I so move.

JEFF KRAUT: I have a motion and a second, Dr. Gutierrez. No, Dr. Soto… you’re fine on this application. It was the other one. Before we… to the point Peter just said, we have two letters in front of you. Before we do anything, if you haven’t read them already, please pick them up. Let’s take a minute or two; read the letters. The letter and the response and then we’ll entertain questions. But let’s take a minute or two to give everybody a chance to get on the same page.

PETER ROBINSON: So any comments or questions? Dr. Berliner.
HOWARD BERLINER: So for the Department. What are the plans for those 108 beds that haven’t been used? Will they revert to Montefiore system or will they be taken out of the system completely?

DAN SHEPPARD: I don’t know that we’ve received any application from the... we have not received any application from St. Lukes or Montefiore, so I can’t answer that question, but I think it was clear in the letter, those beds have not operated as inpatient beds for some time, so I think it’s really just more of a paperwork matter. I don’t believe that the new system intends to operate them as well.

HOWARD BERLINER: But in theory, the beds remain within the Montefiore system, and they can be reallocated to any of their facilities.

DAN SHEPPARD: I believe, and Tracy correct me on the technicalities, but as an active parent application it is not, the St. Lukes Cornwall maintains it’s op cert and the beds remain on St. Lukes op cert. This does not make the beds part of Montefiore’s operating certificate.
TRACY RALEIGH: That’s correct. They’re site specific. And just to add to what Dan said, we do as the Montefiore response indicates, we do expect to work with St. Lukes Cornwall and Montefiore to clean up the operating certificate of St. Lukes Cornwall. So there will be an application submitted we expect. It has not yet to take those beds off the license at St. Lukes Cornwall.

HOWARD BERLINER: And then the beds will be completely out of the system.

TRACY RALEIGH: Yes. If we receive such application which we expect. They would be decertified and out of the system. Correct.

PETER ROBINSON: Do you have another question?

HOWARD BERLINER: So why are we giving St. Lukes Cornwall money? And I ask this, I had not thought of this when this came up before, but this is a hospital that’s had a passive parent that’s a wealthy large system. I don’t see the public policy value of providing money to an entity of that system when the value will essentially redown to the system itself. I mean, this is not a stand-alone hospital that will go out of business if it’s not help in the state program. This is now a hospital
that’s part of a larger system that’s incredibly wealthy system. So why do we give them money?

JEFF KRAUT: Which system are you talking about?

Could you please look at the financial statements?

HOWARD BERLINER: The financial statements, Montefiore is not going out of business, and I’ve seen other financial statements which show that Montefiore is actually doing reasonably well, all things considered. Maybe not as well as some places, but certainly better than others.

PETER ROBINSON: I’d actually like to make a comment that I actually think that Montefiore is being a good citizen here in this, in both, in this one and the previous application. I actually want to give them credit for stepping up to supporting this hospital in that community, and I think they are not exactly doing that well, I don’t think, and I think we’re very fortunate that the state has stepped in.

HOWARD BERLINER: Let me be clear; this is not being critical of Montefiore. I’m just asking the question.
DAN SHEPPARD: Dr. Berliner, Maybe put some background that may be helpful, because I think you’re specifically asking about the $8 million capital grant that’s referenced in one of the letters here. That, those funds are not related at all to this particular project. So, St. Lukes Cornwall Hospital is the only hospital in Newburgh, a very distressed community. St. Lukes Cornwall is on, is one of the hospitals in the state that has been receiving operating assistance through the value based payment quality improvement program in order to become financially sustainable and move towards value-based payment as part of a broader plan for their long term financial sustainability. Absent that support, St. Lukes Cornwall would by now either at a minimum had to significantly curtail central services to that community. When we were providing assistance to hospitals and St. Lukes Cornwall is one of approximately well, over the past four years 30-some of them have graduated and are now sustainable, we engage that hospital in a development of a long-term sustainability plan. While it’s not required in all instances, in most cases sustainability plans involve affiliation with a larger system that provides benefit in a number of ways, and the most direct way just scale in terms of administrative support, but also in terms of moving towards value-based payment and also a platform and a capacity expertise to move that otherwise small standalone community hospital to a point where it can engage in the payment reimbursement of the
future again being necessary for support. Montefiore is that partner for St. Lukes Cornwall. And again, just absent that partnership, St. Lukes Cornwall would not be in a position to be sustainable. The $8 million capital grant that’s referenced in the letter was awarded through for recent procurement or capital grant program and that is to help change restructure it’s emergency department to improve the flow both modernizing the emergency department as well as creating opportunities to redirect patient flow so patients presenting with non-emergent conditions can get the right care in the right setting at a lower cost to the state and then obviously create more bandwidth in the emergency room for people who really need it. So you know, I don’t want to, I mean I think Mr. Kraut and Mr. Robinson have appropriately commented on Montefiore. We are very pleased to be working with Montefiore not just to create sustainability for the safety net hospital in Newburgh but also other safety net hospitals that they’ve been working with.

JEFF KRAUT:  Let me just add, if you look at the issues that you identified as affecting particularly inpatient providers like St. Lukes Cornwall, the combined entity, and you look at the complexity of moving to value-based purchasing, just to get paid, the increasing interactions with insurance companies on the revenue cycle, my guess is Montefiore employs, pretty factually, more people in their population health value-
based purchasing and revenue cycle than the entire employee head
count at St. Lukes Roosevelt... St. Lukes Corwall, not St. Lukes
Roosevelt. But definitely it’s St. Lukes. I think just the
complexity of what it takes to survive in today’s environment or
respond to the environmental forces, the scale is absolutely
critical for an entity like this to survive and to provide
access. And you know, you know as well as I do Montefiore,
although I think everybody, their entire history and culture is
based on social responsibility, the commitments to the
communities, the home of social medicine, the first home care
provider. So I just think they have, they understand their
obligations here. And I read the letters and I can understand
the concerns that are raised and they’re always valid. But I
think this institution in particular has been very clear about
it’s commitment and that’s why it needs this partnership I
think, with the state to help navigate through these next years,
and just look at today’s news. It’s not going to be easier.
But I’m sorry.

HOWARD BERLINER: Again, this is not about the
distinguished history of Montefiore you know, at all. This is
about you know, one of the values of... there are values that goes
both ways when a hospital joins a system or is acquired by
another hospital in some way. You know, Jeff, you’re arguing
that there’s a lot of behind the scene’s support, you know for
some of the payment and other things that contracting that you
know, SLC has to do. Perhaps that’s my question is, you know,
what does the state get out of this that could not be provided
by Montefiore? And frankly the same thing would be true of any
other system because they’re all involved in the same kinds of
transactions. Montefiore can’t come up with the $8 for a project
that will ultimately redown to Montefiore’s benefit if costs are
lower and volume goes up? Why? And just to connect this to an
earlier discussion that we’ve had, Newburgh is a place which has
a lot of lead in the water. You know, why isn’t the money, if
we’re going give money, should be going to that public health
issue. Not you know, for an emergency room that is essentially
legal issues aside, owned by a large, multibillion dollar
system. Just, I just don’t see why we’re giving them money for
this. And again, this letter just made me think about that in a
way I hadn’t thought about what we’ve done with other system
before.

JOHN RUGGE: Just as a thought. It seems to me whether
the state has decided to give a grant to Newburgh is a bit
beyond the purview of this council. But there’s another aspect
to this that I think has been raised by the assemblyman’s
letter, and that is, we’re looking with a microscope individual
application by application. As we noted by the retreat with
criteria that are decades old, and there’s not to my awareness
been a conversation or discussion here about the implications of consolidation and should there be expectations in the face of consolidation that we not address because we’ve not had, not created the form to do it. For example, should there be expectations regarding local governments? Is that something that should be a criteria that we should address? I’m not trying to give an answer but just to say, that’s the kind of thing I think that we were looking at in the retreat, and we’ve got to find the opportunity to do that now, but also 10 years from now and 20 years from now because the world will continue to change.

DAN SHEPPARD: Just, Dr. Berliner, I think the short answer to your question is that absent the state support to St. Lukes Cornwall we believe the hospital would’ve closed. Absent the $8 million capital grant. We do not believe, we know that St. Lukes can’t afford the whole project and we do not believe that Montefiore would support that project, and we do not believe that given the ongoing commitment to St. Lukes, Montefiore would’ve partnered with St. Lukes. I think as Mr. Kraut said, you can just look at Montefiore’s balance sheet. Look at what their commitment to caring for largely a Medicaid and uninsured population has done to their balance sheet over the past couple of years as their margins have gone down and down and down. Yet their commitment has gone up. They are leaders in a payment
model that is at the core of the Department strategy for how to create sustainable healthcare which is value-based payments. They are at risk for, they would have to pry this number, but close to if not over 200,000 lives. It’s an expertise they’ve built up over a number of years and we are, we view them as an excellent partner with community hospitals. Not just the track record they have in the Bronx, Westchester Square for example. But also the partnership with Nyack, another safety net hospital in an area that serves a very vulnerable population in St. Lukes Cornwall. So I think we view very much our relationship with these community hospitals that were working to make sure they keep providing essential services, and with Montefiore is a partnership. Thank you.

JEFF KRAUT: Yes, Mr. Lawrence, Dr. Brown, and then I’d like to come back.

HARVEY LAWRENCE: Not addressing specifically the Montefiore issue but one that Dr. Rugge raised and that is consolidation. And community hospitals. Are they a thing of the past? And if they are what should from the state’s perspective, what does that mean? What are the implications for the health delivery system and what are the implications for consolidation? Will that result in more, greater access to care? Will it result in a lower cost of care? And so what is the implication
for the entire system if we continue to see consolidations and community hospitals sort disappear? We are confronted with consolidations across the state.

DAN SHEPPARD: So, two things. One is just information for Dr. Rugge, excuse me, for Dr. Berliner that I just go. So I think the short answer Mr. Lawrence is that this is preserving a community hospital. That the partnership with Montefiore is preserving this community hospital. We do not believe it would continue to exist in it’s current form without that.

Perhaps... we would invite the applicants to talk about their plans, but there is nothing in the plan that... I think there’s some conflating going on here. So St. Lukes... now I think I understand your question about the beds. OK. There are two sites, there are two campuses for St. Lukes Cornwall. The previous Cornwall campus has on it’s operating certificate the beds that were referenced earlier. Those beds have been in fact off line for over 10 years. St. Luke’s Hospital in Newburgh is a full service community hospital. The actual bedcount I do not have in my head, but there are no plans to reduce that bed count as part of this plan. So perhaps that was maybe the source of confusion. And just Dr. Berliner, I’ll have to get you the number because people do watch, Newburgh did get a lead line service replacement grant from the state.
LAWRENCE BROWN: The term ‘community’ is used in the letter in the response from Montefiore, and I think that sometimes when we think about that we think about location as opposed to mindset. And I guess so meant the applicant, maybe we ask them, what do they mean by community representation on the board? Because I think there may be an assumption that the board of MHS already has community, how’s that defined, and how’s that going to be defined when those terms expire and other persons are placed on the board that may not have that mindset?

JEFF KRAUT: I think that’s fine if there’s the applicant here. I would just make a point, because it gets to the definition of community. It gets to come of the issues which I would love after we’re finished, grab a beer, look at the two of us. Maybe a diet coke. And because you’re dealing with payment inadequacy. There’s a certain payment... at the core of this it’s payment inadequacy and the state is trying to create incentives for these hospitals to come together. The issue of community, and it gets to some degree, Mr. Lawrence’s point, is I just gave a talk, for example, to 400 1199 nurses I labor management meeting in Brooklyn last week. And the whole point of my talk is redefining what the H stands for. We see a blue H sign and we think in terms of beds or something like that. When you take a look at New York City, the average daily census of New York City residents on any given day since the affordable care act, we’ve
had a decline of utilization of 14 percent of the beds.

Expressed a different way, we have been closing down 400 beds every year that we don’t need to take care of New York City residents. That’s a fact from the SPARCS data. So when you start seeing the evolution as NYU did in cobble hill and Montefiore did in Westchester Square and Northwell did in the West Village, we’re starting to see the development of different buildings with different services that don’t have beds, but by and large, they serve and have completed the function of hospitals and I think that’s part of some of the plans up here.

Second, the issue is as you come together you find, and it’s what drove the merger between St. Lukes and Cornwall back in the day which was the early 80s was the notion is you can’t have a hospital in every place, and the idea of community when St. Lukes and Cornwall was separate, well, community was just on Route 9 in Cornwall in Orange County, and it wasn’t Newburgh. But when they got together now community became bigger. Montefiore, when you see it having Nyack and St. Lukes and Cornwall up the west side of the Hudson, community takes on a different definition as you plan and treat things regionally.

And I think that’s the issue of, I’m not going to put words in their mouth, but I just know from my own experience having done this, you’re trying to get people to open the aperture to understand you have a broader responsibility in the complexity of healthcare today for taking care of community, and you define
it differently because the systems of care are evolving and changing. And it’s hard for people to deal with the change. It’s very, very hard. So I don’t undermine anything that the assemblyman written. And I understand it, but I think that’s part of the solution. And if we need, if there is a representative from Monte… I’d rather not put words in people’s mouths, but that’s my own experience. If somebody would like to come up. Well, they can because you asked.

PETER ROBINSON: We can ask.

JEFF KRAUT: Just because I want to make sure we’re not putting words in their mouth.

PETER ROBINSON: Could you introduce yourself please.

JOAN CUZACK-MCGUIRK: HI, I’m Joan Cuzack-McGuirk. I’m the President and CEO of St. Lukes Cornwall hospital. We’re a hospital system and Cornwall campus is essentially outpatient. What was said here in the letter from the assemblyman is accurate. We are in the process. We are not going to put those beds back into the system. Those beds need to be decertified. We do not use those beds. That’s the Cornwall campus. That’s predominantly outpatient. It was an inpatient small community hospital. In 2001, St. Lukes in Newburgh and the Cornwall
hospital in Cornwall was a full asset merge, became St. Luke’s Cornwall Hospital and consolidation took place at that time. The Newburgh campus sits 5.2 miles away, and it may as well be in a different country. It’s a very different population. 21 percent of the people in the surrounding hospital are at poverty or below poverty level. We have about a 75 percent government pay and if that hospital was not to exist which is a 250 bed hospital, there would be real compromise in healthcare. There is no place to go. The closest hospital with no transportation infrastructure is 18 miles to the east and 22 miles to the west. In addition, when we did consolidate our ED services, we did at that time apply for the statewide healthcare facility grant. Knowing that we would need to really enhance our infrastructure to enhance efficiencies. At the same time when we put the grant in we were designated as a trauma three center so it really had come at perfect timing. There was concern in the community voiced about as far as could the Newburgh campus really accommodate the additional patients from Cornwall. We believe in population health.

JEFF KRAUT: Could you answer the question that we posed to you?

PETER ROBINSON: So the question really relates to the governance of...
JOAN CUZACK-McGUIRK: The board of trustees.

PETER ROBINSON: Your board, and what the makeup of it is now, and what it’s projected to be under the new alignment with Montefiore.

JOAN CUZACK-McGUIRK: Sure. Right now we have a 17 member board. 14, there are two vacancies. There are three members from Montefiore. And the remainder from the local regional area. There is a nominating committee that will as the terms expire the nominating committee which is comprised of representation from Montefiore and representation from our local board. The nominating committee will put new people up for the board for nomination and the intention is that the board will remain local. The nomination committee, I cannot say that in stone, the nomination committee could say that ok, let’s bring in maybe someone from the region that has not been so far because even under passive parent status when we had vacancies in the board we always used our parent, our passive parent, and ran all applications and there was no more than three members from the board from Montefiore makeup.

PETER ROBINSON: Thank you very much. So Mr. Kraut, we have a motion on the floor?
JEFF KRAUT: Any other questions? Yes. Dr. Kalkut.

GARY KALKUT: What happens to the operating support going forward?

DAN SHEPPARD: So the operating support for St. Lukes is being provided though the value-based payment quality improvement program. That’s a five-year program. We’re I believe in year three going into year four of that program. The program has certain performance benchmarks in it and I believe that St. Lukes is meeting all those benchmarks. So we’ll continue...

JEFF KRAUT: Yes, Lawrence.

HARVEY LAWRENCE: I just want to follow up on... I think what I heard from Dr. Brown in terms of getting to what is community is not simply geography or physical location. Because I think we’ve all had the experience of institution being physically located in neighborhoods, but not necessarily serving those,... serving the interests of those neighborhoods. And that’s the concern around community.
LAWRENCE BROWN: I’d like to ask a question of the applicant. So, is there a process for community input that the hospital will have going forward?

JOAN CUZACK-MCGUIRK: Yes. We have done a community assessment, and we’ve had also a community survey for input. Ran by Marist, we had a survey asking our population, our region of what services they feel that are lacking in the community. And we also have a community needs assessment.

LAWRENCE BROWN: So both of these are performed by some entity but not really in hopes to, I should... performed by an entity that hopes to gather input from community residents.

JOAN CUZACK-MCGUIRK: Correct.

JEFF KRAUT: Yes, Dr. Martin.

GLENN MARTIN: So boards are one thing in terms of representing the community, but you’re also looking for all sorts of expertise on boards. Do you have a community advisory board though, or something that’s made out of just citizens of the area that advise separately at the board or at any other level?
JOAN CUZACK-MCGUIRK: I don’t have a community advisory board. No.

GLENN MARTIN: Thank you.

JEFF KRAUT: OK. Hearing no other questions, All those in favor, aye.

[aye.]


PETER ROBINSON: Thank you.

Application for ambulatory surgery. I needed to find my place again. Application 171297E, Syracuse Surgery Center in Onondaga County. This is a request for indefinite life for CON 111196. The Department recommends an approval with contingencies. The Department... I apologize, the committee recommends approval also with contingencies, but with one member opposing and I so move.

JEFF KRAUT: I have a motion. I have a second by Dr. Gutierrez. Is there any questions on this application? Hearing none, I’ll call for a vote. All those in favor, aye.
Opposed? Abstention? The motion carries.

PETER ROBINSON: I request your indulgence. I’m going to read a long list of home health agency licensure applications. These are for new LHHCSAs and I will just read the application numbers, and make a motion at the end.

Applications 2062L, 2173L, 2283L, 2347L, 2348L, 2350L, 2359L, 2370L, 2409L, 2432L, 2433L, 2457L, 2463L, 2495L, 2499L, 2517L, 2528L, 2533L, 2541L, 2571L, 2620L, 2626L, 2630L, 2639L, 2645L, 2649L, 152016, 152055, 152084, 152242, 152300, 152333, 152345, 152349, 152351, and a LHHCSA associated with an affiliated assisted living program, 162315, and changes of ownership, 162235, 171325, 172039, 172050. I’m going to pause there and note that the committee recommends, the Department recommends approval with conditions and contingencies, with a contingency and the committee does as well, and I so move.

JEFF KRAUT: Hold on...

CHARLIE ABEL: Excuse me, this is Charlie. I’m afraid, I think you heard that you missed a number...

JEFF KRAUT: We picked it up down her, so I’m going to point it out to him in a minute.
… you said 315 instead of 314...

Is it the 314 application Charlie?

CHARLIE ABEL: That’s correct.

PETER ROBINSON: I thought I did call it.

JEFF KRAUT: You called it 162315... not 314

PETER ROBINSON: Ah. Thank you. And in place of 162315 please have it note that it is 162314.

JEFF KRAUT: So moved. Seconded by Dr. Gutierrez. I want to talk through everyone...no. Any questions on this batch or any of the applicants. Hearing none I’d call for a vote. All those in favor, aye.

[Aye]


PETER ROBINSON: OK, the last two are being handled separately. 172072 which is FEGS Home Attendant Services and note for the record the following contingencies have been added. 1, a copy of the bylaws of FEG’s Home Attendant Services Inc., acceptable to the Department. 2, a copy of the bylaws of Home Attendant Services of Hyde Park, Inc., acceptable to the Department. And 3, a copy of the transfer agreement of the applicant which is acceptable to the Department. The Department
is obviously recommending this with a condition and this added set of contingencies and the committee does as well and I so move.

JEFF KRAUT: I have a second, any questions on this application? Hearing none, I’ll call for a vote. All those in favor, aye.

[Aye]

Opposed? Abstention? The motion carries.

PETER ROBINSON: And a final application noting a conflict and recusal by Mr. LaRue who is leaving the room. And this is application 162039 Family Home Healthcare Inc. Again, the Department recommends approval with a condition, with a contingency as does the committee, and I so move.

JEFF KRAUT: I have a second by Dr. Kalkut. Any questions? Hearing none I’ll call for a vote. All those in favor, aye.

[Aye.]

PETER ROBINSON: And that, Mr. Chairman, concludes the very interesting report from the Committee on Establishment and Project Review.

JEFF KRAUT: Well, thank you very much, and appreciate all the effort and I think the conversation is always encouraged and invited and helpful.

Now the meeting of the Public Health and Health Planning Council is going to be adjourned. The next committee day is going to be held on January 25. And the full council meeting will convene on February 8 in New York City. I just want to wish everybody a joyous and a happy holiday and a new year, hopefully filled with health, happiness, and peace, most of all peace. And if you have the moment, although there’s a lot to ask for, you could say a prayer for an amendment to the tax reform that is beneficial to New Yorkers and continues to permit us to care for our most disadvantaged neighbors, citizens, and communities. So, we do need your prayers and your help in Washington.

Thanks so much, and we are adjourned.
MEMORANDUM

TO: Members of the Health Planning Committee

FROM: Charles Abel, Deputy Director
       Center for Health Facility Planning, Licensure and Finance

DATE: January 10, 2018

SUBJECT: Application for Designation as Hospital Stroke Center –St. Joseph’s Hospital Health Center (Syracuse, New York)

Enclosed is the staff recommendation requesting approval for stroke center designation for St. Joseph’s Hospital Health Center in Syracuse, New York.

St. Joseph’s Hospital Health Center application has been reviewed by staff in the Western Regional and Albany Offices, and they have found the application to be acceptable with a contingency for the provision of additional evidence of education. Following the application review, a site visit was conducted by staff from the Western and Central Regional Offices on November 27, 2017. This visit confirmed that the facility satisfies all the key elements of a NYS Designated Stroke Center, and the additional evidence of required education was provided.

The NYS Stroke Designation Program recommends designating this facility as a stroke center. The Department is seeking the Council’s endorsement of this recommendation.

St. Joseph’s Hospital Health Center will be the 122nd designated stroke center in the state.

Once designated, the regional emergency medical services council will be notified and local EMS can begin directing patients with signs and symptoms of stroke to St. Joseph’s Hospital Health Center. EMS protocol provides for bypass of hospitals which are not stroke designated.
APPLICATION FOR DESIGNATED STROKE CENTER

Staff Report

Hospital: Leslie Luke
Chief Executive Officer
St. Joseph’s Hospital Health Center
301 Prospect Avenue
Syracuse, New York 13203

Findings:

• The facility has demonstrated that they meet the criteria for designation of a stroke center.

• The stroke center has been established and is operational with written policy and procedures.

• There is a dedicated acute stroke team and it is staffed by qualified healthcare professionals.

• The medical director meets the criteria for training as delineated by the Department.

• The facility provided evidence of cerebrovascular education as delineated by the Department for clinicians who are members of the stroke team with contingency met following the onsite evaluation.

• The facility provided evidence of bi-annual cerebrovascular education as delineated by the Department for ancillary hospital staff (Physical Therapy/Occupational Therapy/Speech Therapy) who care for stroke patients.

• The facility provided evidence of patient/family education that is comprehensive and implementation of community education.

• The facility provided evidence of bi-annual education for EMS personnel on signs and symptoms of stroke.

• The facility has established a mechanism for receipt and tracking of EMS notifications of patients with signs and symptoms of stroke and feedback to EMS providers.

• Acute stroke patients are admitted to the Medical ICU, and when appropriate transferred to D5, the cardiac/stroke unit with tele-capable beds.

• Neuro-imaging services available 24/7 to perform and read CT/MRI scans consistent with time targets delineated by the Department.

• Policies and procedures exist for laboratory services 24/7 with laboratory results expedited for acute stroke patients.

• The facility has a transfer agreement in place with Upstate University Hospital in Syracuse that includes neurosurgery services 24/7 and a clinical timeframe of 2 hours for services received.
• The facility has a Quality Operations Committee that receives stroke team committee minutes. The facility provided evidence of stroke program ongoing monitoring and evaluating of stroke care processes and Get with the Guidelines metrics improvement efforts.

• Data for performance measures, time targets, and EMS measures are tracked as delineated by the Department.

Recommendation:
• Approval
Program: Hospital
Purpose: Construction
County: Bronx
Acknowledged: November 13, 2017

Executive Summary

Description
Bronx-Lebanon Hospital Center - Fulton Division (Bronx-Lebanon) is a 164-bed, voluntary not-for-profit, acute care hospital located at 1276 Fulton Avenue, Bronx (Bronx County). The hospital is licensed under Article 28 of the Public Health Law and Article 31 of the Mental Hygiene Law and is currently certified for 98 psychiatric beds. Bronx-Lebanon requests approval to permanently certify six adult psychiatric beds, which have been operated on a temporary basis since 2010 at the request from the Office of Mental Health (OMH). Upon approval by the Public Health and Health Planning Council (PHHPC), the licensed psychiatric beds will increase to 104 beds.

When St. Vincent’s Medical Center closed in 2010, OMH asked Bronx-Lebanon to add temporary psychiatric beds to meet the pressing needs of the community. The applicant indicated that the hospital’s Inpatient Psychiatric Units are operating at capacity levels in response to the increasing mental health needs of the community and their Psychiatric Emergency Room continues to generate admissions. Permanent certification of the six adult psychiatric beds will enable the hospital to continue to respond to the mental health needs of the community and meet ongoing demand for inpatient care.

OPCHSM Recommendation
Approval

Need Summary
Bronx Lebanon has been running these temporary psychiatric beds since 2010 and has been operating over 100% utilization the last five years, with expected continued growth. The unit will not be able to handle the volume without the addition of these 6 beds.

Program Summary
Based on the results of this review, a favorable recommendation can be made regarding the facility’s current compliance pursuant to 2802-(3)(e) of the New York State Public Health Law.

Financial Summary
There are no project costs associated with this application. The projected budget is as follows:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td>$31,072,500</td>
</tr>
<tr>
<td>Expenses</td>
<td>30,718,600</td>
</tr>
<tr>
<td>Net Income</td>
<td>$353,900</td>
</tr>
</tbody>
</table>
Recommendations

Health Systems Agency
There will be no HSA recommendation for this project.

Office of Primary Care and Health Systems Management
Approval conditional upon:
1. The project must be completed within one year from the date of the Public Health and Health Planning Council recommendation letter. Failure to complete the project within the prescribed time shall constitute an abandonment of the application by the applicant and an expiration of the approval.

[PMU]

Council Action Date
February 8, 2018
Need Analysis

Background
Bronx-Lebanon Hospital Center Fulton has the following certified beds and services:

Table 1: Bronx-Lebanon Hospital Center Fulton

<table>
<thead>
<tr>
<th>Services</th>
<th>Source: HFIS, 2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Amb. Surg. - Multi Specialty</td>
<td>Linear Accelerator</td>
</tr>
<tr>
<td>Cardiac Cath – Adult Diag.</td>
<td>Lithotripsy</td>
</tr>
<tr>
<td>Cardiac Cath - PCI</td>
<td>Medical Serv - Primary Care</td>
</tr>
<tr>
<td>Certified Mental Health Services O/P</td>
<td>Medical Social Services</td>
</tr>
<tr>
<td>Chem. Dep. - Detoxification</td>
<td>Methadone Maintenance O/P</td>
</tr>
<tr>
<td>Chem. Dep. - Rehabilitation</td>
<td>Nuclear Med - Diagnostic</td>
</tr>
<tr>
<td>Chem. Dep. - Rehabilitation O/P</td>
<td>Psychiatric</td>
</tr>
<tr>
<td>Chem. Dep. - Withdrawal O/P</td>
<td>Radiology - Diagnostic</td>
</tr>
<tr>
<td>Clinic Part Time Services</td>
<td>Respiratory Care</td>
</tr>
<tr>
<td>Clinical Laboratory Service</td>
<td>Therapy - Physical O/P</td>
</tr>
<tr>
<td>Comp Psych Emer. Program</td>
<td>Intensive Care</td>
</tr>
<tr>
<td>Emergency Department</td>
<td></td>
</tr>
</tbody>
</table>

Table 2: Bronx-Lebanon Hospital Center Fulton

<table>
<thead>
<tr>
<th>Bed Category</th>
<th>Current Beds</th>
<th>Bed Change</th>
<th>Beds Upon Completion</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chemical Depend. – Rehab.</td>
<td>30</td>
<td>0</td>
<td>30</td>
</tr>
<tr>
<td>Chemical Depend. – Detox.</td>
<td>36</td>
<td>0</td>
<td>36</td>
</tr>
<tr>
<td>Psychiatric</td>
<td>98</td>
<td>6</td>
<td>104</td>
</tr>
<tr>
<td>Total</td>
<td>164</td>
<td>6</td>
<td>170</td>
</tr>
</tbody>
</table>

Table 3: Bronx-Lebanon Hospital Occupancy 2010 - 2016

<table>
<thead>
<tr>
<th>Current Beds</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Med/Surg</td>
<td>0</td>
<td>0.0%</td>
<td>0.0%</td>
<td>0.0%</td>
<td>0.0%</td>
</tr>
<tr>
<td>Pediatric</td>
<td>0</td>
<td>0.0%</td>
<td>0.0%</td>
<td>0.0%</td>
<td>0.0%</td>
</tr>
<tr>
<td>Obstetric</td>
<td>0</td>
<td>0.0%</td>
<td>0.0%</td>
<td>0.0%</td>
<td>0.0%</td>
</tr>
<tr>
<td>General Psychiatric</td>
<td>98</td>
<td>115.1%</td>
<td>111.2%</td>
<td>113.1%</td>
<td>108.8%</td>
</tr>
<tr>
<td>Chemical Dependence</td>
<td>66</td>
<td>60.9%</td>
<td>65.1%</td>
<td>55.4%</td>
<td>62.2%</td>
</tr>
<tr>
<td>Total</td>
<td>164</td>
<td>94.5%</td>
<td>93.3%</td>
<td>90.6%</td>
<td>90.7%</td>
</tr>
</tbody>
</table>

Note: Occupancy is calculated based on certified beds, not including temporary beds

Source HFIS, 2017

Analysis
Bronx-Lebanon is widely recognized as a leader in the provision of community mental health services, accounting for more than 200,000 visits annually, and offering comprehensive care at the inpatient and outpatient levels for mental health and chemical dependency problems. Permanent certification of six additional Adult Inpatient Psychiatric Beds will enable Bronx-Lebanon to move forward in responding to the mental health needs of the community.

Conclusion
Bronx-Lebanon’s service area is amongst the poorest in the nation. Bronx hospitals have seen a significant increase in psychiatric discharges over the last few years. The permanent approval of these psychiatric beds will assist in providing services to the growing number of patients in the area.

Recommendation
From a need perspective, approval is recommended.
Program Analysis

Program Description
Since the beds have been operating under a temporary approval, there are no significant programmatic changes anticipated and no other changes in services. It is anticipated that current year staffing of 87.60 FTEs will increase by 5.40 FTEs in the first year post-approval and remain at that level through the third year of operation.

Compliance with Applicable Codes, Rules and Regulations
The medical staff will continue to ensure that procedures performed at the facility conform to generally accepted standards of practice and that privileges granted are within the physician's scope of practice and/or expertise. The facility's admissions policy will include anti-discrimination regarding age, race, creed, color, national origin, marital status, sex, sexual orientation, religion, disability, or source of payment. All procedures will be performed in accordance with all applicable federal and state codes, rules and regulations, including standards for credentialing, anesthesiology services, nursing, patient admission and discharge, a medical records system, emergency care, quality assurance and data requirements.

This facility has no outstanding Article 28 surveillance or enforcement actions and, based on the most recent surveillance information, is deemed to be currently operating in substantial compliance with all applicable State and Federal codes, rules and regulations. This determination was made based on a review of the files of the Department of Health, including all pertinent records and reports regarding the facility's enforcement history and the results of routine Article 28 surveys as well as investigations of reported incidents and complaints.

On August 16, 2010, a Stipulation and Order and $16,000 fine was issued to Bronx Lebanon Hospital for an incident of wrong sided surgery based on the care rendered to a juvenile who was admitted for a left side hernia repair. A right repair was agreed to at "time out" but no hernia was found during surgery exposing the error.

Conclusion
Based on the results of this review, a favorable recommendation can be made regarding the facility's current compliance pursuant to 2802-(3)(e) of the New York State Public Health Law.

Recommendation
From a programmatic perspective, approval is recommended.
Operating Budget
The applicant has submitted an operating budget, in 2018 dollars, during the first and third years, summarized below:

<table>
<thead>
<tr>
<th></th>
<th>Current Year</th>
<th></th>
<th></th>
<th>Years One and Three</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Per Diem</td>
<td>Total</td>
<td>Per Diem</td>
<td>Total</td>
<td>Per Diem</td>
<td>Total</td>
</tr>
<tr>
<td>Revenues</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Medicaid FFS</td>
<td>$1,112.33</td>
<td>$15,693,900</td>
<td>$1,112.38</td>
<td>$16,655,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Medicaid MC</td>
<td>$740.56</td>
<td>4,767,000</td>
<td>$740.61</td>
<td>5,058,800</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Medicare FFS</td>
<td>$1,138.74</td>
<td>3,979,900</td>
<td>$1,138.79</td>
<td>4,223,600</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Medicare MC</td>
<td>$936.06</td>
<td>2,645,300</td>
<td>$935.84</td>
<td>2,807,200</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Commercial FFS</td>
<td>$965.29</td>
<td>631,300</td>
<td>$965.00</td>
<td>669,900</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Commercial MC</td>
<td>$734.36</td>
<td>333,400</td>
<td>$735.71</td>
<td>354,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Uninsured/Self-Pay</td>
<td>$363.50</td>
<td>592,500</td>
<td>$365.50</td>
<td>629,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other*</td>
<td>1,225,000</td>
<td></td>
<td>1,300,000</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Less Bad Debt</td>
<td>(588,900)</td>
<td></td>
<td>(625,000)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Revenues</td>
<td>$29,279,400</td>
<td>$31,072,500</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Expenses</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Operating</td>
<td>$971.95</td>
<td>$28,774,700</td>
<td>$971.81</td>
<td>$30,536,600</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capital</td>
<td>5.79</td>
<td>171,500</td>
<td>5.79</td>
<td>182,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Expenses</td>
<td>$977.74</td>
<td>$28,946,200</td>
<td>$977.60</td>
<td>$30,718,600</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Excess Revenues</td>
<td>$333,200</td>
<td>$353,900</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Utilization (Pt Days)</td>
<td>29,605</td>
<td>31,418</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

*Other revenues consists of the allocated portion of the Medical Education Revenues.

Expense and utilization assumptions are based on the historical experience of the hospital in operating psychiatric beds.

Utilization broken down by payor source, during the current, first and third years, are as follows:

<table>
<thead>
<tr>
<th></th>
<th>Current Year</th>
<th></th>
<th></th>
<th>Years One &amp; Three</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Per Diem</td>
<td>Total</td>
<td>Per Diem</td>
<td>Total</td>
<td></td>
</tr>
<tr>
<td>Medicaid FFS</td>
<td>47.66%</td>
<td>47.65%</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Medicaid MC</td>
<td>21.74%</td>
<td>21.73%</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Medicare FFS</td>
<td>11.80%</td>
<td>11.80%</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Medicare MC</td>
<td>9.54%</td>
<td>9.54%</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Commercial FFS</td>
<td>2.21%</td>
<td>2.20%</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Commercial MC</td>
<td>1.53%</td>
<td>1.54%</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Uninsured/Self-Pay</td>
<td>5.52%</td>
<td>5.54%</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Capability and Feasibility
There are no project costs associated with this application. The submitted budget indicates an incremental excess of revenues over expenses of $20,700 during the first and third years, respectively. Revenues are based on current reimbursement methodologies for psychiatric services. The submitted appears reasonable.

BFA Attachment A is the 2015 and 2016 certified financial statements of Bronx-Lebanon Hospital Center. As shown, the entity had an average positive working capital position and an average positive net asset position from 2015 through 2016. Also, the entity achieved an average excess of operating revenues over expenses of $15,394,235 from 2015 through 2016.
BFA Attachment B is the internal financial statements of Bronx-Lebanon Hospital Center as of September 30, 2017. As shown, the entity had a positive working capital position and a positive net asset position through September 30, 2017. Also, the entity achieved an excess of operating revenues over expenses of $6,632,000 through September 30, 2017.

The applicant has demonstrated the capability to proceed in a financially feasible manner.

**Recommendation**
*From a financial perspective, approval is recommended.*

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**Attachments**

<table>
<thead>
<tr>
<th>Attachment</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>BFA Attachment A</td>
<td>Financial Summary - 2015 and 2016 certified financial statements of Bronx-Lebanon Hospital Center</td>
</tr>
<tr>
<td>BFA Attachment B</td>
<td>Financial Summary - September 30, 2017 internal financial statements of Bronx-Lebanon Hospital Center</td>
</tr>
</tbody>
</table>
Executive Summary

Description
Charles B. Wang Community Health Center, Inc. (the Center), a voluntary not-for-profit, Article 28 diagnostic and treatment center located at 125 Walker Street, New York, requests approval to construct and certify an extension clinic to be located at 131-72 40th Road, Flushing (Queens County). The Center is operated by Chinatown Action for Progress Inc. and is certified as a Federally Qualified Health Center (FQHC) with four existing clinic locations, two in lower Manhattan and two in Flushing. This project includes the ground-up construction of a ten-story, 80,000 square-foot building that will include five clinical floors, two administrative floors with multi-functional space for health education and workshops, two levels of parking and utilities (cellar and ground floors) and one mechanical equipment floor. The majority of the Center’s patients are low-income, uninsured or underinsured Asian Americans, with 88% of patients best served in a language other than English. The proposed plan will improve the Center’s capacity to provide culturally competent and linguistically appropriate healthcare to the community’s residents, expand services, improve the patient’s experience, and increase efficiencies.

Need Summary
The Center will provide primary care and dental services. The number of projected visits for just the extension clinic is 25,000 for Year One.

Program Summary
Based on the results of this review, a favorable recommendation can be made regarding the facility’s current compliance pursuant to 2802-(3)(e) of the New York State Public Health Law.

Financial Summary
Total project cost of $65,000,000 will be met with $23,774,000 equity (including land purchased), a $10,000,000 gift from the Chinatown Health Clinic Foundation, $6,226,000 in various grants, and $25,000,000 in Tax-Exempt Bonds issued through Build NYC Resource Corporation. Flushing Bank has provided a letter of intent to underwrite the Bonds with terms as follows: 15-year fixed rate estimated at 3.50% as of November 22, 2017 (first 24 months interest only), with a 25-year amortization.

The projected budget is as follows:

<table>
<thead>
<tr>
<th></th>
<th>Year One</th>
<th>Year Three</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td>$73,435,000</td>
<td>$82,911,000</td>
</tr>
<tr>
<td>Expenses</td>
<td>73,290,500</td>
<td>81,906,000</td>
</tr>
<tr>
<td>Gain</td>
<td>$144,500</td>
<td>$1,005,000</td>
</tr>
</tbody>
</table>

OPCHSM Recommendation
Contingent Approval
Recommendations

Health Systems Agency
There will be no HSA recommendation for this project.

Office of Primary Care and Health Systems Management

Approval contingent upon:
1. Submission of a check for the amount enumerated in the approval letter, payable to the New York State Department of Health. Public Health Law Section 2802.7 states that all construction applications requiring review by the Public Health and Health Planning Council shall pay an additional fee of forty-five hundredths of one percent of the total capital value of the project, exclusive of CON fees. [PMU]
2. Submission of a bond resolution, acceptable to the Department. Included with the submitted bond resolution must be a Sources and Uses Statement and debt amortization schedule, for both new and refinanced debt. [BFA]
3. Submission of a final New York City Economic Development Corp Grant approval letter to be used as a source of financing, acceptable to the Department of Health. [BFA]
4. Submission of a final New York City Council Grant approval letter(s) to be used as a source of financing, acceptable to the Department of Health. [BFA]
5. Submission of a final New York City Office of Environmental Remediation to be used as a source of financing, acceptable to the Department of Health. [BFA]
6. Submission of a land appraisal by a member of the Members Appraisal Institute, acceptable to the Department of Health. [BFA]
7. The submission of State Hospital Code (SHC) Drawings for review and approval, as described in BAER Drawing Submission Guidelines DSG-03. [AER]
8. The submission of Engineering (MEP) Drawings for review and approval, as described in BAER Drawing Submission Guidelines DSG-03. [AER]
9. Submission of State Environmental Quality Review (SEQR) Summary of Findings pursuant to 6 NYCRR Part 617.4(b)(6). [SEQ]

Approval conditional upon:
1. The project must be completed within three years from the date of the Public Health and Health Planning Council recommendation letter. Failure to complete the project within the prescribed time shall constitute an abandonment of the application by the applicant and an expiration of the approval. [PMU]
2. Construction must start on or before May 1, 2018 and construction must be completed by May 1, 2020, presuming the Department has issued a letter deeming all contingencies have been satisfied prior to commencement. In accordance with 10 NYCRR Section 710.10(a), if construction is not started on or before the start date this shall constitute abandonment of the approval. It is the responsibility of the applicant to request prior approval for any changes to the start and completion dates. [PMU]
3. The submission of Final Construction Documents, as described in BAER Drawing Submission Guidelines DSG-05, is required prior to the applicant’s start of construction. [AER]

Council Action Date
February 8, 2018
Need Analysis

Background and Analysis
The primary service area is Queens County, which has a population estimate of 2,333,054 for 2016. Approximately 26.7% of the population is Asian (Source- US Census, 2017). Charles B. Wang Community Health Centers primarily serves a low-income, under-insured Asian-American population that is linguistically and culturally isolated.

Charles B. Wang Community Health Center is certified as a federally Qualified Health Center (FQHC) and operates four safety-net diagnostic and treatment centers, two in lower Manhattan and two in Flushing, NY. Approval of this project will allow the FQHC to expand primary and preventive care including dental and mental health services to the community. The hours of operation for the center will be Monday through Saturday from 9 am until 5 pm.

The number of projected visits for just the proposed extension clinic is 25,000 for Year One and 50,000 for Year Three.

The applicant is committed to serving all persons in need without regard to ability to pay or source of the payment.

Conclusion
Approval of this project will provide improved access to primary care and dental services to the residents of Queens County, especially low-income Asian-Americans.

Recommendation
From a need perspective, approval is recommended.

Program Analysis

Program Description
The Charles B. Wang Community Health Center, Inc. reported that patient demand was beginning to outstretch capacity in the Flushing area, so the Center acquired property on 40th Road to construct the extension site with the goal of expanding the Center’s primary and prevention services to meet the medical needs of those in the community who were underserved. Providing services that are bilingual and multicultural would improve access to healthcare for the growing Asian American community in Queens.

Staffing is expected to be 32.0 FTEs in the first year of operation and increase to 86.0 FTEs by the third year of operation.

Compliance with Applicable Codes, Rules and Regulations
This facility has no outstanding Article 28 surveillance or enforcement actions and, based on the most recent surveillance information, is deemed to be currently operating in substantial compliance with all applicable State and Federal codes, rules and regulations. This determination was made based on a review of the files of the Department of Health, including all pertinent records and reports regarding the facility’s enforcement history and the results of routine Article 28 surveys as well as investigations of reported incidents and complaints.
Conclusion
Based on the results of this review, a favorable recommendation can be made regarding the facility’s current compliance pursuant to 2802-(3)(e) of the New York State Public Health Law.

Recommendation
From a programmatic perspective, approval is recommended.

Financial Analysis

Total Project Cost and Financing
Total project costs for new construction and movable equipment is estimated at $65,000,000, broken down as follows:

<table>
<thead>
<tr>
<th>Category</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land Acquisition</td>
<td>$15,125,000</td>
</tr>
<tr>
<td>New Construction</td>
<td>33,649,201</td>
</tr>
<tr>
<td>Renovation &amp; Demolition</td>
<td>535,354</td>
</tr>
<tr>
<td>Site Development</td>
<td>2,059,074</td>
</tr>
<tr>
<td>Temporary Utilities</td>
<td>26,230</td>
</tr>
<tr>
<td>Asbestos Abatement or Removal</td>
<td>102,643</td>
</tr>
<tr>
<td>Design Contingency</td>
<td>274,600</td>
</tr>
<tr>
<td>Construction Contingency</td>
<td>1,680,887</td>
</tr>
<tr>
<td>Planning Consultant Fees</td>
<td>440,139</td>
</tr>
<tr>
<td>Architect/Engineering Fees</td>
<td>2,881,103</td>
</tr>
<tr>
<td>Construction Manager Fees</td>
<td>1,573,800</td>
</tr>
<tr>
<td>Other Fees</td>
<td>617,971</td>
</tr>
<tr>
<td>Movable Equipment</td>
<td>2,066,348</td>
</tr>
<tr>
<td>Telecommunications</td>
<td>175,216</td>
</tr>
<tr>
<td>Financing Costs</td>
<td>500,000</td>
</tr>
<tr>
<td>Interim Interest Expense</td>
<td>3,000,000</td>
</tr>
<tr>
<td>CON Application Fee</td>
<td>1,250</td>
</tr>
<tr>
<td>CON Processing Fee</td>
<td>291,184</td>
</tr>
<tr>
<td>Total Project Cost</td>
<td>$65,000,000</td>
</tr>
</tbody>
</table>

The land value is stated at cost ($15,000,000 purchase price plus $125,000 in closing cost). The purchase price was reviewed by the Board of Directors, real estate sub-committee, and in 2016 the Board passed a resolution to purchase real property for $15,000,000. The applicant will have the land appraised, which is a requirement for funding and CON contingency satisfaction.

Project costs are based on a construction start date of May 1, 2018, with a 24-month construction period.

The applicant’s financing plan appears as follows:

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Equity - Accumulated Funds</td>
<td>$8,649,000</td>
</tr>
<tr>
<td>Equity - Land</td>
<td>15,125,000</td>
</tr>
<tr>
<td>Gift - Chinatown Health Clinic Foundation (confirmation letter provided)</td>
<td>10,000,000</td>
</tr>
<tr>
<td>Tax-Exempt Bonds</td>
<td>25,000,000</td>
</tr>
<tr>
<td>Grants (supporting documents provided)</td>
<td>6,226,000</td>
</tr>
<tr>
<td>Total</td>
<td>$65,000,000</td>
</tr>
</tbody>
</table>

Flushing Bank provided a letter of intent to underwrite the Bonds with terms as follows: 15-year fixed rate estimated at 3.50% as of November 22, 2017 (first 24 months interest only) with a 25-year amortization.
The total grant award is $6,226,000 summarized as follows:

- Grant - The Borough of Queens-Presidents Funding: $3,100,000
- Grant - New York City Economic Development Corp: $1,000,000
- Grant - New York City Council: $1,370,000
- Grant - New York City Council: $676,000
- Grant - New York City Office of Environmental Remediation: $80,000

In addition to providing the $10,000,000 gift, the Chinatown Health Clinic Foundation has pledged to support the Charles B. Wang Community Health Center, Inc. via a fund-raising campaign, and if needed will cover up to a $10,000,000 operating cost shortfall.

**Operating Budget**

The applicant has submitted their current year (2016) and projected operating budgets for the first and third years, in 2018 dollars, summarized below:

<table>
<thead>
<tr>
<th></th>
<th>Current Year</th>
<th>First Year</th>
<th>Third Year</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenues</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Medicaid FFS</td>
<td>$185.84</td>
<td>$30,662,126</td>
<td>$189.48</td>
</tr>
<tr>
<td>Medicare FFS</td>
<td>$143.78</td>
<td>$1,079,063</td>
<td>$143.30</td>
</tr>
<tr>
<td>Private Pay</td>
<td>$164.53</td>
<td>$8,415,562</td>
<td>$165.40</td>
</tr>
<tr>
<td>Self-Pay (sliding)</td>
<td>$48.53</td>
<td>$1,003,740</td>
<td>$51.02</td>
</tr>
<tr>
<td>NYS Uncompensated</td>
<td>2,311,009</td>
<td>5,363,000</td>
<td>2,777,877</td>
</tr>
<tr>
<td>HRSA 330 Funds</td>
<td>4,352,970</td>
<td>5,363,000</td>
<td></td>
</tr>
<tr>
<td>Donated Vaccines</td>
<td>2,057,565</td>
<td>2,344,565</td>
<td></td>
</tr>
<tr>
<td>State/Local Grants</td>
<td>7,953,640</td>
<td>9,074,435</td>
<td></td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td>$57,835,675</td>
<td>$73,435,000</td>
<td>$82,911,000</td>
</tr>
</tbody>
</table>

|                      |            |            |            |
| **Expenses**         | $233.09    | $56,949,180| $233.77    | $81,906,000|
| **Total Expenses**   | $233.09    | $56,949,180| $233.77    | $81,906,000|
| **Net Income**       | $886,495   | $144,500   | $1,005,000 |
| **Patient Visits**   | 244,324    | 318,900    | 361,800    |

The following is noted with respect to the submitted budget:

- The current year reflects the facility's 2016 revenue and expenses.
- Reimbursement rates are based on the FQHC’s historical experience.
- Expenses are based upon historical experience adjusted for volume, investment and rising costs. Additionally, staffing levels are expected to increase by 32 and 86 FTEs in the first and third years, respectively. Nurses, Aides, Physicians, Dentists and Hygienists represents 59% of the increased FTEs in year one, and 64% of the increase in year three.
- Utilization by payor for the first and third years is summarized below:

<table>
<thead>
<tr>
<th></th>
<th>Current Year</th>
<th>First Year</th>
<th>Third Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Medicaid-FFS</td>
<td>164,991</td>
<td>216,282</td>
<td>245,241</td>
</tr>
<tr>
<td>Medicare-FFS</td>
<td>7,505</td>
<td>9,878</td>
<td>11,123</td>
</tr>
<tr>
<td>Private Pay</td>
<td>51,144</td>
<td>66,789</td>
<td>76,408</td>
</tr>
<tr>
<td>Charity (sliding)</td>
<td>20,684</td>
<td>25,951</td>
<td>29,028</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>244,324</td>
<td>318,900</td>
<td>361,800</td>
</tr>
</tbody>
</table>

- Breakeven is projected at 99.8% and 98.8% of estimated First and Third Year visits.
**Capability and Feasibility**

Total project cost of $65,000,000 will be met with $23,774,000 in equity (including land purchased), $10,000,000 in Foundation gifts, $6,226,000 in grants, and $25,000,000 in Tax-Exempt Bonds issued through Build NYC Resource Corporation and underwritten by Flushing Bank at the above stated terms.

Working capital requirements are estimated at $4,159,470 based on two months of third year incremental expenses. Working capital will be funded from operations. BFA Attachments A and B are Charles B. Wang Community Health Center, Inc.’s 2016 certified financial statements and their internal financials as of July 31, 2017, which indicates the availability of sufficient funds for the project. The applicant states they have ongoing fundraising and capital campaigns, which are expected to enhance cash flow and liquid resources.

The applicant projects the organization will generated a net profit of $144,500 and $1,005,000 in the first and third years, respectively. The budget appears reasonable.

Review of BFA Attachments A and B shows the facility had average working capital of $19,881,991, average net assets of $49,744,642, and generated net income of $886,495 in 2016 and $353,047 through July 31, 2017.

BFA Attachment C is Chinatown Health Clinic Foundation, Inc.’s 2016 certified financial statement and internal financials of June 30, 2017, which shows the entity had net assets of $18,809,149 and 19,060,184, respectively.

Based on the preceding, the applicant has demonstrated the capability to proceed in a financially feasible manner.

**Recommendation**

From a financial perspective, contingent approval is recommended.

---

**Attachments**

<table>
<thead>
<tr>
<th>Attachment</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>BFA Attachment B</td>
<td>Financial Summary, Charles B. Wang Community Health Center, Inc. July 31, 2017 internal financial statements</td>
</tr>
<tr>
<td>BFA Attachment C</td>
<td>Financial Summary, Chinatown Health Clinic Foundation 2016 certified financial statements and June 30, 2017 internal statements</td>
</tr>
</tbody>
</table>
Executive Summary

Description
North Shore University Hospital (NSUH), a 738-bed, voluntary not-for-profit, Article 28 acute care hospital located at 300 Community Drive, Manhasset (Nassau County), seeks approval to construct an eight-story addition at the hospital's main campus to include 18 operating rooms (ORs), a post-anesthesia care unit (PACU) and an intensive care unit (ICU), and to certify 18 net new ICU beds. Upon completion, the facility's final bed count will be 756 beds including a total of 97 ICU beds. The project is known as the Advanced Surgical Pavilion (ASP) and is being done to replace undersized and antiquated ORs and renovate and expand post-surgical and critical care unit space. The proposed project will enable the facility to expand the capacity of its surgical programs and related critical care services to meet volume demands and the increasingly complex needs of NSUH's patient population.

The proposed 314,704 sq. ft. ASP will be built in two phases, as follow:
- Phase One - Construction of a new eight level ASP with connections to the main NSUH campus on Levels G, floors 1 and 2, shelled floors 6 and 7, and an elevated parking deck. The new building will consist of 18 ORs (3 Hybrid and 15 Universal, for 5 net new ORs), and two 22-bed ICUs to replace and expand upon the existing ICU facilities currently serving the cardiothoracic and neurosurgical programs (44 beds total of which 18 are net new).
- Phase Two - Decommission and renovate existing ORs and support space for the relocation and expansion of the PACU and staff support space. Forty-two (42) PACU positions will be constructed (14 net new) replacing and expanding the current facilities to accommodate the incremental ORs and strategic growth.

The ASP will include construction of two shell floors above the new ORs and ICUs that will be fit out at a later date to accommodate NSUH’s future clinical use needs and modernization of their inpatient facilities.

NSUH is co-operated by Northwell Healthcare, Inc. whose sole corporate member is Northwell Health, Inc., and is a member of the Northwell Health Obligated Group.

OPCHSM Recommendation
Contingent Approval

Need Summary
Approval of the additional ORs and ICU beds and the construction of this new surgical pavilion will help North Shore University Hospital address existing and future growth. The facility expects this new Surgical Pavilion will address patients’ needs and improve the quality of care for the growing number of patients with comorbidities.

Program Summary
Based on the results of this review, a favorable recommendation can be made regarding the facility’s current compliance pursuant to 2802-(3)(e) of the New York State Public Health Law.
Financial Summary
Total project costs of $338,562,858 includes the cost of the Article 28 and shell space construction. The project cost is broken down as follows: Article 28 space for $280,522,858 and shell space for $58,040,000. The project cost will be met via equity of $86,092,285 and the issuance of tax-exempt bonds for a 30-year term at 6.5% interest for the remaining $252,470,573. Citigroup Global Markets Inc. has provided a letter of interest to underwrite the bonds to be issued through the Dormitory Authority of the State of New York (DASNY) using tax-exempt financing.

Incremental Budget

<table>
<thead>
<tr>
<th></th>
<th>Year One</th>
<th>Year Three</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td>$51,334,421</td>
<td>$73,800,798</td>
</tr>
<tr>
<td>Expenses</td>
<td>$73,704,086</td>
<td>$91,683,476</td>
</tr>
<tr>
<td>Net Income</td>
<td>($22,369,665)</td>
<td>($17,882,678)</td>
</tr>
</tbody>
</table>

Enterprise Incremental Budget

<table>
<thead>
<tr>
<th></th>
<th>Year One</th>
<th>Year Three</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td>$1,447,882,421</td>
<td>$1,470,348,798</td>
</tr>
<tr>
<td>Expenses</td>
<td>$1,383,894,586</td>
<td>$1,401,873,976</td>
</tr>
<tr>
<td>Net Income</td>
<td>$63,987,835</td>
<td>$68,474,822</td>
</tr>
</tbody>
</table>

The CFO of Northwell Health, Inc. has submitted a letter attesting that Northwell Healthcare, Inc. is committed to support the project to serve the needs of the community and will provide financial support to absorb budgeted operating losses.
Recommendations

Health Systems Agency

There will be no HSA recommendation for this project.

Office of Primary Care and Health Systems Management

Approval contingent upon:

1. Submission of a check for the amount enumerated in the approval letter, payable to the New York State Department of Health. Public Health Law Section 2802.7 states that all construction applications requiring review by the Public Health and Health Planning Council shall pay an additional fee of fifty-five hundredths of one percent of the total capital value of the project, exclusive of CON fees. A copy of the check must be uploaded into NYSECON. [PMU]

2. Submission of a bond resolution acceptable to the Department of Health. Included with the submission must be a sources and uses statement and a debt amortization schedule, for both new and refinanced debt. [BFA]

3. The submission of Design Development and State Hospital Code (SHC) Drawings, as described in BAER Drawing Submission Guidelines DSG-1.0 Required Schematic Design (SD) and Design Development (DD) Drawings, and 2.18 LSC Chapter 18 Healthcare Facilities Public Use, for review and approval. This submission is to address the open life-safety concerns addressed in the DASNY review comment #284075, regarding the existing Level 2 renovations. [DASNY]

4. Submission of State Environmental Quality Review (SEQR) Summary of Findings pursuant to 6 NYCRR Part 617.4(b) (6), and 10NYCRR 97.12 [SEQ]

Approval conditional upon:

1. The project must be completed within six years from the date of the Public Health and Health Planning Council recommendation letter. Failure to complete the project within the prescribed time shall constitute an abandonment of the application by the applicant and an expiration of the approval. [PMU]

2. Construction must start on or before July 15, 2018 and construction must be completed by February 18, 2023, presuming the Department has issued a letter deeming all contingencies have been satisfied prior to commencement. In accordance with 10 NYCRR Section 710.10(a), if construction is not started on or before the start date this shall constitute abandonment of the approval. It is the responsibility of the applicant to request prior approval for any changes to the start and completion dates. [PMU]

3. The staff of the facility must be separate and distinct from the staff of other entities; the signage must clearly denote the facility is separate and distinct from other entities; the clinical space must be used exclusively for the approved purpose; and the entrance must not disrupt any other entity’s clinical program space. [HSP]

4. The submission of Final Construction Documents, as described in BAER Drawing Submission Guidelines DSG-05, is required prior to the applicant’s start of construction. [AER]

Council Action Date

February 8, 2018
Need Analysis

Background/Analysis

<table>
<thead>
<tr>
<th>Beds</th>
<th>Current</th>
<th>Requested</th>
<th>Upon Approval</th>
</tr>
</thead>
<tbody>
<tr>
<td>AIDS</td>
<td>30</td>
<td>30</td>
<td></td>
</tr>
<tr>
<td>Bone Marrow Transplant</td>
<td>4</td>
<td>4</td>
<td></td>
</tr>
<tr>
<td>Coronary Care</td>
<td>15</td>
<td>15</td>
<td></td>
</tr>
<tr>
<td>Intensive Care</td>
<td>79</td>
<td>18</td>
<td>97</td>
</tr>
<tr>
<td>Maternity</td>
<td>73</td>
<td>73</td>
<td></td>
</tr>
<tr>
<td>Medical / Surgical</td>
<td>486</td>
<td>486</td>
<td></td>
</tr>
<tr>
<td>Neonatal Continuing Care</td>
<td>5</td>
<td>5</td>
<td></td>
</tr>
<tr>
<td>Neonatal Intensive Care</td>
<td>32</td>
<td>32</td>
<td></td>
</tr>
<tr>
<td>Neonatal Intermediate Care</td>
<td>14</td>
<td>14</td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>738</strong></td>
<td><strong>18</strong></td>
<td><strong>756</strong></td>
</tr>
</tbody>
</table>

Source: HFIS 2017

ED Visits

<table>
<thead>
<tr>
<th></th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Inpatient from ED</td>
<td>25,797</td>
<td>25,562</td>
<td>27,183</td>
</tr>
</tbody>
</table>

Source: SPARCS 2017

<table>
<thead>
<tr>
<th>Length of Stay and Utilization</th>
<th>Beds</th>
<th>2014 Length of Stay</th>
<th>2015 Length of Stay</th>
<th>2016 Length of Stay</th>
<th>Utilization</th>
</tr>
</thead>
<tbody>
<tr>
<td>Med/Surg</td>
<td>614</td>
<td>5.8</td>
<td>6.0</td>
<td>6.0</td>
<td>91.3%</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>93.9%</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>96.7%</td>
</tr>
<tr>
<td>Obstetric</td>
<td>73</td>
<td>3.1</td>
<td>2.9</td>
<td>2.9</td>
<td>82.3%</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>76.5%</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>82.5%</td>
</tr>
<tr>
<td>High-Risk Neonates</td>
<td>51</td>
<td>15.6</td>
<td>15.6</td>
<td>14.9</td>
<td>45.6%</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>44.6%</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>46.8%</td>
</tr>
</tbody>
</table>

Source: SPARCS

North Shore University expects to treat sicker patients with multiple comorbidities and address their advanced care needs. North Shore University Hospital is strategically planning to provide an expanded array of state-of-the-art surgical procedures and post-operative care in a brand new state-of-the-art building that will increase the number of patients the hospital will be able to serve, including those who have a very high level of acuity. The expanded program and facility will see/include the following over the next 5 years:

- A proposed liver transplant center program (the subject of a separate CON) and an expanded vascular surgery program.
- Population growth that will result in additional trauma cases.
- The recruitment of orthopedic surgeons, including one specializing in joint replacement and one specializing in spinal surgery.
- The recruitment of cardiac surgeons. Additional cardiac surgery volume related to cases coming from Northwell Health’s Peconic Bay Medical Center and an increase in the number of left ventricular assist devices (LVADs) is also anticipated.
- The growth of the Advanced Heart Failure program and the heart transplant program (recently given contingent approval by the DOH).
- The recruitment of additional neurosurgeons. Additional volume is also projected to be driven by the aging of the population in the service area.

Conclusion
North Shore University Hospital has been seeing a higher-level acuity of patients over the years and utilization of the ICU beds is expected to continue to grow.

Recommendation
From a need perspective, approval is recommended.
Program Analysis

Program Description
Staffing is expected to increase as a result of this construction/expansion project by 51.3 FTEs in year one of the completed project and by 54.5 FTEs by the third year of completion.

Compliance with Applicable Codes, Rules and Regulations
This facility has no outstanding Article 28 surveillance or enforcement actions and, based on the most recent surveillance information, is deemed to be currently operating in substantial compliance with all applicable State and Federal codes, rules and regulations. This determination was made based on a review of the files of the Department of Health, including all pertinent records and reports regarding the facility’s enforcement history and the results of routine Article 28 surveys as well as investigations of reported incidents and complaints.

Conclusion
Based on the results of this review, a favorable recommendation can be made regarding the facility’s current compliance pursuant to 2802-(3)(e) of the New York State Public Health Law.

Recommendation
From a programmatic perspective, approval is recommended.

Financial Analysis

Total Project Cost and Financing
The total project cost for the Article 28 space and two-floor shell space is $338,562,858, detailed as follows:

<table>
<thead>
<tr>
<th>Item</th>
<th>Article 28</th>
<th>Shell Space</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>New Construction</td>
<td>$151,969,788</td>
<td>$50,000,000</td>
<td>$201,969,788</td>
</tr>
<tr>
<td>Renovation &amp; Demolition</td>
<td>12,200,000</td>
<td>0</td>
<td>12,200,000</td>
</tr>
<tr>
<td>Temporary Utilities</td>
<td>50,000</td>
<td>0</td>
<td>50,000</td>
</tr>
<tr>
<td>Asbestos Abatement/ Removal</td>
<td>400,000</td>
<td>0</td>
<td>400,000</td>
</tr>
<tr>
<td>Design Contingency</td>
<td>10,559,677</td>
<td>2,950,000</td>
<td>13,509,677</td>
</tr>
<tr>
<td>Construction Contingency</td>
<td>6,686,207</td>
<td>2,000,000</td>
<td>8,686,207</td>
</tr>
<tr>
<td>Planning Consultant Fees</td>
<td>150,000</td>
<td>0</td>
<td>150,000</td>
</tr>
<tr>
<td>Architect/Engineering Fees</td>
<td>10,050,000</td>
<td>3,000,000</td>
<td>13,050,000</td>
</tr>
<tr>
<td>Construction Manager Fees</td>
<td>510,000</td>
<td>90,000</td>
<td>600,000</td>
</tr>
<tr>
<td>Other Fees</td>
<td>2,263,798</td>
<td>0</td>
<td>2,263,798</td>
</tr>
<tr>
<td>Movable Equipment</td>
<td>70,750,000</td>
<td>0</td>
<td>70,750,000</td>
</tr>
<tr>
<td>Financing Costs</td>
<td>13,396,963</td>
<td>0</td>
<td>16,324,617</td>
</tr>
<tr>
<td>Application Fee</td>
<td>2,000</td>
<td>0</td>
<td>2,000</td>
</tr>
<tr>
<td>Processing Fee</td>
<td>1,534,425</td>
<td>0</td>
<td>1,550,527</td>
</tr>
<tr>
<td>Total Project Cost</td>
<td>$280,522,858</td>
<td>$58,040,000</td>
<td>$338,562,858</td>
</tr>
</tbody>
</table>

Project costs are based on a July 2018 construction start and a 55-month construction period.

The applicant’s financing plan appears as follows:

<table>
<thead>
<tr>
<th>Item</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Equity</td>
<td>$86,092,285</td>
</tr>
<tr>
<td>Tax-Exempt Bonds (30-year term, 6.5% interest)</td>
<td>$252,470,573</td>
</tr>
<tr>
<td>Total</td>
<td>$338,562,858</td>
</tr>
</tbody>
</table>

Citigroup Global Markets Inc. has provided a letter of interest to underwrite the bonds to be issued through DASNY using tax-exempt financing. NSUH is a member of the Northwell Health Obligated Group.
Incremental Operating Budget

The applicant has submitted an incremental operating budget, in 2017 dollars, for the first and third years, summarized below:

<table>
<thead>
<tr>
<th>Payor Source</th>
<th>Year One</th>
<th>Year Three</th>
</tr>
</thead>
<tbody>
<tr>
<td>Commercial - MC</td>
<td>$22,846,101</td>
<td>$32,957,793</td>
</tr>
<tr>
<td>Medicare-FFS</td>
<td>$12,895,469</td>
<td>$18,420,589</td>
</tr>
<tr>
<td>Medicare - MC</td>
<td>$6,876,612</td>
<td>$9,740,318</td>
</tr>
<tr>
<td>Medicaid-FFS</td>
<td>$2,157,388</td>
<td>$3,130,854</td>
</tr>
<tr>
<td>Medicaid-MC</td>
<td>$4,674,173</td>
<td>$6,764,129</td>
</tr>
<tr>
<td>Private Pay</td>
<td>$1,884,678</td>
<td>$2,787,115</td>
</tr>
<tr>
<td>Total Revenue</td>
<td>$51,334,421</td>
<td>$73,800,798</td>
</tr>
</tbody>
</table>

Expenses

<table>
<thead>
<tr>
<th>Expense Type</th>
<th>Year One</th>
<th>Year Three</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating</td>
<td>$37,222,492</td>
<td>$56,154,369</td>
</tr>
<tr>
<td>Capital</td>
<td>$35,981,594</td>
<td>$35,529,107</td>
</tr>
<tr>
<td>Total Expenses</td>
<td>$73,204,086</td>
<td>$91,683,476</td>
</tr>
</tbody>
</table>

Gain/(Loss)      
($22,369,665)   $(17,882,678)

Total Discharges
1,065          1,569

Inpatient utilization by payor source for Year One and Year Three is as follows:

<table>
<thead>
<tr>
<th>Payor Source</th>
<th>Year One</th>
<th>Year Three</th>
</tr>
</thead>
<tbody>
<tr>
<td>Commercial - MC</td>
<td>25.45%</td>
<td>25.44%</td>
</tr>
<tr>
<td>Medicare-FFS</td>
<td>37.00%</td>
<td>37.09%</td>
</tr>
<tr>
<td>Medicare - MC</td>
<td>16.80%</td>
<td>16.63%</td>
</tr>
<tr>
<td>Medicaid-FFS</td>
<td>5.45%</td>
<td>5.42%</td>
</tr>
<tr>
<td>Medicaid - MC</td>
<td>10.52%</td>
<td>10.45%</td>
</tr>
<tr>
<td>Private Pay</td>
<td>4.78%</td>
<td>4.97%</td>
</tr>
</tbody>
</table>

Utilization, revenue and expense assumptions are based on the historical experience of the applicant. The CFO of Northwell Health, Inc. has submitted a letter indicating that Northwell Healthcare, Inc. is commitment to support the project to serve the needs of the community and will provide financial support to absorb the budgeted losses.

Capability and Feasibility

The total project cost is $338,562,858 consisting of Article 28 space for $280,522,858 and shell space construction for $58,040,000. The project cost will be met with $86,092,285 in accumulated funds and the remaining $252,470,573 will be funded via a tax-exempt DASNY bond issuance with a 30-year term at 6.5% interest. Citigroup has provided a letter of interest to underwrite the bond financing. BFA Attachment A is Northwell Health’s 2015-2016 Consolidated Certified Financial Statements and their internal financial statements as of September 30, 2017, which indicates the availability of sufficient funds for the equity contribution to meet the total project cost.

Working capital requirements are estimated at $15,280,579 based on two months of third year expenses. Working capital will be funded from operations. BFA Attachment A indicates the availability of sufficient funds for the equity to meet working capital needs.

The submitted incremental budget indicates a loss in the first and third years of $22,369,665 and $17,882,678, respectively. The projected losses are due to the interest and depreciation expenses associated with this project. Without these expenses, the facility would show positive operating income. The CFO of Northwell Health, Inc. has provided a letter indicating that they will offset the losses via operations. NSUH’s aim for the project is to replace existing outdated facilities, accommodate current surgical and critical care volume, and allow for future growth responsive to a patient population with increasingly complex healthcare needs and comorbidities. Revenues reflect the current reimbursement methodologies including cardiac, neurological and orthopedic surgeries. The budget is reasonable.
BFA Attachment A shows Northwell Health maintained average positive working capital and net asset positions, and achieved an average positive net operating income of $345,039,000 for the 2015-2016 period and a positive net income of $266,167,000 for the period ending September 30, 2017.

The applicant has demonstrated the capability to proceed in a financially feasible manner.

**Recommendation**

*From a financial perspective, contingent approval is recommended.*

### Attachments

<table>
<thead>
<tr>
<th>Attachment</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>BFA Attachment A</td>
<td>2015-2016 Consolidated Certified and 1/1/2017- 9/30/2017 Internal Financial Summary of Northwell Health, Inc.</td>
</tr>
</tbody>
</table>
Project # 171149-C
North Shore University Hospital

Program: Hospital
Purpose: Construction
County: Nassau
Acknowledged: March 8, 2017

Executive Summary

Description
North Shore University Hospital (NSUH), a 738-bed, voluntary not for profit, Article 28 hospital located at 300 Community Drive, Manhasset (Nassau County), seeks approval to certify Adult Liver Transplant Service, convert six medical/surgical beds to intensive care (ICU) beds, and construct a six-bed intensive care recovery space. The six-bed unit will be dedicated to transplant patients. The liver transplant service will be developed in partnership with Maimonides Medical Center, a 711-bed, tertiary care hospital located in Brooklyn that is a clinical affiliate of NSUH. The new ICU will be located on the 6th floor of the Monti Pavilion at NSUH. The total area of renovation is 5,755 square feet, which includes a 4,530 square foot patient sleeping suite. The existing NSUH operating suite will be utilized for transplant surgeries. Pre- and post-transplant medical assessments and treatments will take place in ambulatory space on the campus of NSUH. The proposed liver transplant program will house the inpatient transplantation service, as well as the pre- and post-hospitalization outpatient components. NSUH is a member of Northwell Health Inc. and is co-operated by Northwell Healthcare, Inc.

Northwell Health, their extended service area will include Kings (Brooklyn) and Richmond (Staten Island) Counties as well.

The liver transplant service will complement NSUH’s established Center for Liver Disease program that currently provides pre- and post-liver transplant services to approximately 90 patients with or recovering from end-stage liver disease.

OPCHSM Recommendation
Contingent Approval

Need Summary
NYS currently has over 1100 people on our liver waitlists. There are 5.2 million people in Nassau, Suffolk and Queens counties and there is no liver transplant center on Long Island. In 2016 all centers performed more than 20 liver transplants. It appears all liver transplant centers, except Westchester Medical Center, will perform between 40 and 50 transplants in 2017.

Program Summary
The applicant has assured the Department their program will meet all the requirements of 10 NYCRR 405.30 and 405.31 as well as comply with the relevant CMS Conditions of Participation for Transplant Centers. State regulations require facilities with approved liver transplant programs to join and participated in the activities of the New York Center for Liver Transplantation.
Financial Summary
Project costs of $8,604,623 will be met via equity of $860,462 and the issuance of tax-exempt bonds for a 30-year term at 6.5% interest for the remaining $7,744,161. Citigroup Global Markets Inc, has provided a letter of interest to underwrite the bonds to be issued through the Dormitory Authority of the State of New York (DASNY).

The CFO of Northwell Health, Inc. submitted a letter noting that Northwell is committed to financially support the program to serve the needs of the community and will absorb the budgeted losses.

The projected incremental and enterprise budgets are as follows:

Incremental Budget

<table>
<thead>
<tr>
<th></th>
<th>Year One</th>
<th>Year Three</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td>$1,183,700</td>
<td>$5,845,400</td>
</tr>
<tr>
<td>Expenses</td>
<td>6,515,600</td>
<td>9,969,500</td>
</tr>
<tr>
<td>Net Income</td>
<td>($5,331,900)</td>
<td>($4,124,100)</td>
</tr>
</tbody>
</table>

Enterprise Incremental Budget

<table>
<thead>
<tr>
<th></th>
<th>Year One</th>
<th>Year Three</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td>$1,397,731,700</td>
<td>$1,402,393,400</td>
</tr>
<tr>
<td>Expenses</td>
<td>1,316,706,100</td>
<td>1,320,160,000</td>
</tr>
<tr>
<td>Gain</td>
<td>$81,025,600</td>
<td>$82,233,400</td>
</tr>
</tbody>
</table>
Recommendations

Health Systems Agency
There will be no HSA recommendation for this project.

Office of Primary Care and Health Systems Management

Approval contingent upon:
1. Submission of a check for the amount enumerated in the approval letter, payable to the New York State Department of Health. Public Health Law Section 2802.7 states that all construction applications requiring review by the Public Health and Health Planning Council shall pay an additional fee of fifty-five hundredths of one percent of the total capital value of the project, exclusive of CON fees. [PMU]
2. Submission of evidence of UNOS approval to establish a liver transplant program, acceptable to the Department. [HSP]
3. Submission of evidence of the applicants liver transplant program becoming a member, in good standing, with the New York Center for Liver Transplantation (NYCLT). [HSP]
4. Submission of a signed commitment, acceptable to the Department, to provide services regardless of patient's ability to pay. [HSP]
5. Submission of documentation of acceptable progress toward implementation of the Northwell Health Comprehensive Plan to Increase Organ Donation (2017-2022). [HSP]
6. Submission of a bond resolution acceptable to the Department of Health. Included with the submission must be a sources and uses statement and debt amortization schedule, for both new and refinanced debt. [BFA]
7. The submission of Design Development and State Hospital Code (SHC) Drawings, as described in BAER Drawing Submission Guidelines DSG-02, for review and approval. [DAS]

Approval conditional upon:
1. The project must be completed within three years from the date of the Public Health and Health Planning Council recommendation letter. Failure to complete the project within the prescribed time shall constitute an abandonment of the application by the applicant and an expiration of the approval. [PMU]
2. Construction must start on or before September 1, 2018 and construction must be completed by July 1, 2019, presuming the Department has issued a letter deeming all contingencies have been satisfied prior to commencement. In accordance with 10 NYCRR Section 710.10(a), if construction is not started on or before the start date this shall constitute abandonment of the approval. It is the responsibility of the applicant to request prior approval for any changes to the start and completion dates. [PMU]
3. The applicant must provide services regardless of ability to pay. [HSP]
4. The applicant's liver transplant program remaining a member, in good standing, with the NYCLT. [HSP]
5. The applicant committing and devoting resources to improving organ donation and NYS Donate Life Registry enrollments as a top priority in all system hospitals. This commitment must be evidenced by acceptable progress toward implementation of all aspects of the comprehensive Plan noted above to create a system-wide institutional culture which supports organ donation and NYS Donate Life Registry enrollment, that is continually evaluated and updated as needed. [HSP]
6. The applicant working with the Department, the NYS Transplant Council, Organ Procurement Organization(s), GNYHA, NYCLT, the New York Alliance for Donation, NYS transplant centers and other organizations to improve donation, organ donor management, organ preservation and transplant practices. [HSP]
7. The submission of Final Construction Documents, as described in BAER Drawing Submission Guidelines DSG-05, is required prior to the applicant’s start of construction. [DAS]

Council Action Date
February 8, 2018
Need Analysis

Background
The current need methodology for liver transplantation services, NYCRR Title 10 Part 709.7 was developed in the 1980’s, just as transplantation services began to be offered as a surgical option for liver. The Department plans to discuss the need methodology with the Transplant Council at an upcoming meeting.

The current regulations call for consideration of the following criteria as well as other relevant factors:

- An incidence rate of 10 transplant candidates per 1 million population.
  - This would calculate to 190 persons on a waitlist.
  - NYS currently has over 1100 people on our liver waitlists.
- One liver transplant center per 5 million population.
  - This criterion would limit NYS to 4 centers.
  - There are currently 7 liver transplant centers in the state.
  - There are 5.2 million people in Nassau, Suffolk and Queens counties and there is no liver transplant center on Long Island.
- Minimum of 20 transplants per year within 2 years of operation.
  - In 2016 all centers performed more than 20 liver transplants.
  - The Northwell (NW) application projects performing 20 liver transplants by Year 2.
- No additional programs to be added until others performing 50 transplants per year.
  - All liver transplant centers except Westchester look as though they will perform between 40 and 50 transplants in 2017.

The last CON for a liver transplant program submitted and approved was from New York Presbyterian – New York Weill Cornell Center in 2009.

During the 30+ years since the NYS need methodology was established and remained in place unchanged, liver transplantation has been evolving. During this same period, the federal oversight system for organ transplantation has grown and matured. In 2007, the Centers for Medicare and Medicaid Services (CMS) developed organ transplant conditions of participation (CoPs) for each organ specific transplant service. In addition, the federal government contracted with the United Network for Organ Sharing (UNOS) to be the Organ Procurement and Transplantation Network (OPTN), requiring that all transplant programs obtain UNOS/OPTN approval and agree to follow UNOS/OPTN policies before initiating transplant services. The UNOS/OPTN national organ allocation policy requires heart, lung and liver transplant program perform a minimum of ten transplants annually. In 2014, the Department of Health revised and updated the organ transplantation programmatic regulations (Part 405.30 and 405.31) to be consistent with the federal standards of ten transplants annually.

New York State Governor Andrew M. Cuomo and New York State Commissioner of Health Howard A. Zucker have made increasing organ donation and transplant rates a public health priority. As a result, efforts are underway to create a statewide culture that supports and improves organ donation-related activities and practices across the continuum from increasing NYS Donate Life Registry enrollments to improved donor organ management, procurement, preservation and transplantation. In addition, with the assistance and guidance of the Transplant Council, the Department of Health plans to re-examine and update the need methodology for liver transplantation. Considering these factors, and that all existing New York State liver transplant programs are performing above the federal minimums, the Department focused its review on the programmatic aspects of the application, data on donation, transplant volumes, outcomes and wait lists, and consulted with an expert panel convened by the Chairperson of the NYS Transplant Council. This is described in detail in the Programmatic Analysis.
There are seven existing adult liver transplant programs in NYS. Five are in New York City, including New York Presbyterian Hospital – Columbia Presbyterian Center (NYP-Columbia), New York Presbyterian Hospital – New York Weill Cornell Center (NYP-Weill Cornell), Mount Sinai Hospital, Montefiore Medical Center – Henry & Lucy Moses Division, and NYU Langone Hospital. The other two existing programs are located at Westchester Medical Center in Valhalla and Strong Memorial Hospital in Rochester. NYP-Columbia, Montefiore, Mount Sinai and Westchester also perform pediatric liver transplants.

Data from the Organ Procurement and Transplant Network (OPTN) reported below identifies Mount Sinai and NYP-Columbia as consistently performing the most liver transplants per year and that all existing programs are performing more than the minimum 10 transplants per year required by CMS, UNOS and NYCCR Title 10 Part 405.30 regulations.

| Liver Transplants per NYS Transplant Center 2014-2017 - All Donor Types; UNOS/OPTN |
|------------------|---|---|---|---|---|---|---|
| NYP-Columbia      | 118  | 128  | 123  | 110  | 142  | 115  | 93   | 77    |
| NYP-Weill Cornell | 4    | 9    | 10   | 1    | 0    | 12   | 29   | 44    |
| Strong Memorial   | 43   | 44   | 32   | 24   | 22   | 29   | 36   | 41    |
| Montefiore Medical Center | 17  | 25   | 29   | 32   | 46   | 39   | 48   | 44    |
| Mount Sinai Medical Center | 104 | 110  | 108  | 93   | 107  | 117  | 133  | 120   |
| NYU Langone Hospital | 40  | 42   | 27   | 33   | 26   | 19   | 44   | 44    |
| Westchester Medical Center | 32  | 21   | 25   | 19   | 25   | 23   | 21   | 16    |
| TOTAL             | 358  | 379  | 354  | 312  | 368  | 354  | 404  | 386   |

*Program restarted in 2015  
**Jan. 1, 2017-Jan. 3, 2018

Organ donation and transplant volumes at NY centers have fluctuated over the years. While liver transplants and organ donation have seen increases in recent years, this is only after a sustained period of downward trending which resulted from decreased organ donation and changes in patient and donor selection, such as the use of extended criteria donors.
While deceased donors are the primary source of livers transplanted at New York centers, NYS transplants a higher percentage of living liver donations than the national average, 10.6% in NYS vs 4% nationally in 2016.

Liver Donations and Transplants in NYS

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Liver Transplant in NYS—All Donor Types</td>
<td>312</td>
<td>368</td>
<td>354</td>
<td>404</td>
<td>386</td>
</tr>
<tr>
<td>Liver Donations in NYS—All Donor Types</td>
<td>297</td>
<td>326</td>
<td>323</td>
<td>358</td>
<td>343</td>
</tr>
<tr>
<td>Difference between Donations and Transplants in NYS</td>
<td>-15</td>
<td>-42</td>
<td>-31</td>
<td>-46</td>
<td>-43</td>
</tr>
</tbody>
</table>

Source: UNOS/OPTN

Transplant centers in NYS perform more liver transplants than the number of livers donated in the state. NYS liver transplant programs share these organs in accordance with UNOS allocation rules and with other centers within our region. NYS and a section of southwestern Vermont make up UNOS Region 9.

UNOS/OPTN liver allocation is an external factor that significantly impacts liver transplant in NYS. New York State has been disadvantaged by the current allocation policy. As noted above, the median Model End Stage Liver Disease score (MELD) for patients transplanted in NYS is higher than in adjoining geographic areas.

UNOS/OPTN policy requires livers to be shared locally (i.e., per the geographic boundaries of the local organ procurement agency, of which there are 4 in New York). New York State has had a variance from this policy to share donated livers state-wide since the 1990s. The UNOS/OPTN liver allocation policy was amended on December 4, 2017, although an implementation date has yet to be established. The new policy marginally broadens the geographic sharing region to 150 miles around the donor hospital for critically ill patients (MELD/PELD of 32). The Department supported the NY Center for Liver Transplantation’s efforts seeking implementation of a proposal, based on data analysis and modeling, to expand the size of the area in which livers would be shared to a 250 or 500 mile around the donor hospital, creating a more equitable allocation system. Unfortunately, these efforts were not successful and a proposal with a much more modest share area was approved. It is anticipated this policy change will result in a small net gain of livers coming across state lines to New York City, Westchester and Long Island. However, it is not clear when the policy will be implemented nor its ultimate impact. The Department has and will continue to be actively involved and supportive of the New York transplant community’s efforts over the past 18 years to address the geographic inequities in the UNOS/OPTN liver allocation system.

Recommendation
From a need perspective, approval is recommended.

Program Analysis

Program Description
The proposed Liver Transplant Center will serve the populations of Queens, Nassau and Suffolk Counties (primary service area) and Brooklyn and Staten Island (extended service area) with a combined population of approximately 8.4 million. The applicant describes the population in the primary service area of the proposed program as aging and culturally diverse with 22% of the population Hispanic, 19% Asian and 17% African American. In 2014, persons aged 50+ accounted for 81.6% of the transplant waitlist. Asian, Hispanic and African American populations are disproportionately impacted by hepatitis and chronic liver disease, compared to the Caucasian population. The burden of chronic liver disease combined with an aging population is projected to lead to an increase in need for treatment including liver transplantation in the primary and extended service areas.
The applicant reports that NSUH has a thriving Liver Disease program which from January through December 2016 saw over 3,500 unique patients. Currently, NSUH provides pre- and post-liver transplant services to approximately 90 patients with or recovering from end-stage liver disease. This number has been steadily increasing year after year.

On average for the years 2015 and 2016, approximately 170 patients with chronic liver disease were under the care of Northwell Health Physician Partners and approximately 60 were referred for transplant evaluation. NSUH hepatologists have extensive experience in caring for liver transplantation patients.

The applicant notes that according to 2015 SPARCS data, 95.6% of the patients residing in the five-county service area needing a liver transplant went to a Manhattan hospital for it. Mount Sinai Medical Center, NY Presbyterian-Columbia and NYU Medical Center were the top three destinations for adult liver transplants from this service area. There is no local option for these patients in the proposed NSUH/Northwell Liver Transplant Center Service Area.

The applicant asserts that the proposed liver transplant center will create improved local access for this patient population, within the setting that the patients and their families are already familiar with, will result in more highly coordinated care, as well as significantly reduced travel times, related expense and stress on the patient and their family members.

The applicant has indicated an intent to provide services regardless of ability to pay.

**Program Review**

In addition to materials provided as part of the CON application, staff review of the proposed project included review of a draft of components of the applicant’s UNOS application for approval to initiate a liver transplant program; the facility’s most recent kidney transplant CMS survey in 2015; the UNOS/Organ Procurement and Transplantation Network (UNOS/OPTN) and the Scientific Registry of Transplant Recipients (SRTR) data on liver donation volumes, living and deceased donor liver transplant volumes, transplant rates and outcomes, waitlist volume, mean time to transplant and median MELD/PELD at transplant, as well as the applicant’s kidney transplant data.

<table>
<thead>
<tr>
<th>2016 Waitlist Mortality</th>
<th>Obs/Exp Ctr.</th>
<th>Region 9</th>
<th>US</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>NYP-Columbia</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Overall</td>
<td>6.9/10.9</td>
<td>14.6/12.5</td>
<td>15.2</td>
</tr>
<tr>
<td>Adult</td>
<td>7.5</td>
<td>14.8</td>
<td>15.4</td>
</tr>
<tr>
<td>Peds</td>
<td>0</td>
<td>6.2</td>
<td>8</td>
</tr>
<tr>
<td><strong>NYP-Weill Cornell</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Overall</td>
<td>8.8/10.6</td>
<td>14.6/12.5</td>
<td>15.2</td>
</tr>
<tr>
<td>Adult</td>
<td>8.8</td>
<td>14.8</td>
<td>15.4</td>
</tr>
<tr>
<td><strong>Strong Memorial</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Overall</td>
<td>23.7/17.2</td>
<td>14.6/12.5</td>
<td>15.2</td>
</tr>
<tr>
<td>Adult</td>
<td>23.7</td>
<td>14.8</td>
<td>15.4</td>
</tr>
<tr>
<td><strong>Montefiore</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Overall</td>
<td>6.1/12.5</td>
<td>14.6/12.5</td>
<td>15.2</td>
</tr>
<tr>
<td>Adult</td>
<td>6.2</td>
<td>14.8</td>
<td>15.4</td>
</tr>
<tr>
<td>Peds</td>
<td>0</td>
<td>6.2</td>
<td>8</td>
</tr>
<tr>
<td><strong>Mount Sinai</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Overall</td>
<td>25.3/18.2</td>
<td>14.6/12.5</td>
<td>15.2</td>
</tr>
<tr>
<td>Adult</td>
<td>25.5</td>
<td>14.8</td>
<td>15.4</td>
</tr>
<tr>
<td>Peds</td>
<td>19.8</td>
<td>6.2</td>
<td>8</td>
</tr>
<tr>
<td><strong>NYU Langone</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Overall</td>
<td>6.9/5.5</td>
<td>14.6/12.5</td>
<td>15.2</td>
</tr>
<tr>
<td>Adult</td>
<td>6.9</td>
<td>14.8</td>
<td>15.4</td>
</tr>
<tr>
<td><strong>Westchester MC</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Overall</td>
<td>26.2/16.7</td>
<td>14.6/12.5</td>
<td>15.2</td>
</tr>
<tr>
<td>Adult</td>
<td>26.5</td>
<td>14.8</td>
<td>15.4</td>
</tr>
<tr>
<td>Peds</td>
<td>0</td>
<td>6.2</td>
<td>8</td>
</tr>
</tbody>
</table>

Source: Scientific Registry of Transplant Recipients (SRTR)
In the last comprehensive report publicly available, SRTR reports that the overall waitlist mortality, like waitlist time, decreased somewhat nationally between 2014 and 2015. Though there is variability in the mortality rate of patients with end stage liver disease on the waiting lists of the NYS liver transplant centers, the Region 9 waitlist mortality is recognized to be high compared to that of other Regions in the country.

2016 Median MELD/PELD Score at Transplant per Region

Regions 5, 9 and 1 have the greatest percentage of patients being transplanted with Model End-Stage Liver Disease/Pediatric End-stage Liver Disease (MELD/PELD) scores over 29. MELD/PELD scores are a prime indicator of severity of illness and need for liver transplant in adult and pediatric populations. The higher the score the more severe the illness. Region 1 includes Connecticut, eastern Vermont, Maine, Massachusetts, New Hampshire and Rhode Island. Region 5 is comprised of Arizona, California, Nevada, New Mexico and Utah.

The Scientific Registry of Transplant Recipients (SRTR) reports that during the period of one year (January 2016-December 2016) and 30 months (January 2014-June 2016) outcomes for liver transplants (graft failure and patient mortality) performed by all NY centers are as expected.

The applicant has in place all the clinical and supporting personnel required to obtain UNOS approval to establish a new liver transplant program. These include a surgical and medical director, additional liver transplant surgeons and hepatologists, transplant program administrators and coordinators, anesthesia, infectious disease, psychiatry, social work, pharmacy, finance, quality assurance/performance improvement and others needed to support delivery of services to this population.

Staffing is expected to increase by 25.3 FTEs in Year One of program startup and to a total of 40.2 FTEs by the third year of operation.

NSUH will apply to UNOS for approval to establish a liver transplant program upon approval of this application.
Organ Donations
The Northwell Health Network and its affiliate hospitals have undertaken several initiatives to increase donation rates and build a culture of donation. They received conditional approval for a heart transplant program in June 2017. One of the conditions included in the approval of their heart application was a five-year comprehensive plan to create a system wide culture which supports organ donation and enrollment in the NYS Donate Life Registry. Northwell submitted their plan to the Department in August 2017. The Department reviewed the plan and determined it to be comprehensive in nature and that it fulfills the condition required to move forward with program implementation. The plan expands use of a “Physician Donor Council” at each Northwell facility and, at the system level, accelerates implementation of an electronic monitoring system (eICU) that, based on triggers (vital signs, Glasgow Coma Scale, etc.), facilitates early identification of potential donors and referral to the local organ procurement agency. This system is currently active in 115 ICU beds and eight step-down beds in eight network hospitals. Further implementation in 2018 is planned for all critical care beds in Phelps Memorial and Northern Westchester Hospitals as well as all CCU beds at LIJ. In addition, this plan creates the framework for an institutional commitment to organ donation, including broad based staff education and outreach.

NSUH is an experienced organ transplant center. In August of 2007, the NYSDOH certified North Shore University Hospital for Adult Kidney Transplant. Since inception, the transplant center has performed over 200 transplants. The US Centers for Medicare and Medicaid Services (CMS) has recertified the Transplant Center after conducting a survey visit in August 2015. The kidney transplant program was recertified without comments from the CMS reviewers. The applicant reports that the CMS survey team praised the “quality structure” of the NSUH transplant program, recommending that it be presented as a “best practice” at an upcoming national conference.

Cohens Children’s Hospital, an affiliate of North Shore within the Northwell Health system, was approved to open a pediatric kidney transplant program in 2016.

Expert Review Process
To further evaluate this application the Department convened a committee consisting of experts in the field to review the application, provide feedback as to its strengths and weaknesses and make recommendations to the PHHPC and the Commissioner of Health.

The review committee was chaired by the Chairperson of the NYS Transplant Council and included another member of the Transplant Council (TC); two liver transplant surgeons; a hepatologist; and a transplant program administrator from non-competing out-of-state programs and a chief operating officer from a large organ procurement organization, also out of state.

Review Committee members were provided with the following information for review and evaluation:
- components of the CON application;
- UNOS/OPTN and SRTR data for volumes, outcomes, transplant rates, MELD scores at transplant and other data regarding existing liver transplant centers in NYS and nationally;
- components of the applicants draft UNOS/OPTN application to initiate a liver transplant program;
- public comment received about the application.

Committee members were asked to review this program based on the merits of the application, supplemental material supplied by the Department and their individual knowledge and expertise. Each member was asked their thoughts and opinions and discussion followed.

Committee members acknowledged that:
- The application evidenced the quality of the proposed project, including overall preparedness of the applicant to put in place the required transplant associated clinical and administrative support;
- The capacity of the applicant to perform quality assurance and performance improvement program (QAPI), develop and implement policies and procedures consistent with standards of care and current medical evidence, and carry out other CMS/UNOS/DOH programmatic requirements;
Northwell Center for Liver Diseases is currently serving the end-stage liver disease care needs of over 10,000 patients (est. 2012);

The population size of the primary service area (Nassau, Suffolk and Queens counties) of 5.2 million people is significant, and that in 2016 one hundred twelve patients who reside in these counties received their transplant in centers located in New York City (primarily Manhattan). This number represents 27 percent of New Yorkers who received a liver transplant in 2016;

There are significant challenges and hardships for patients and families associated with needing to travel to receive and/or support transplant related care;

The existing liver transplant centers have the capacity to perform more transplants;

The addition of a new program could dilute the existing pool of organ donors and organs available for transplant;

There is no definitive evidence based minimum number of liver transplants that equate with quality. They noted that quality determinants are very complex and data indicates that it is not wise to attribute quality of liver transplant care and outcomes to just one variable, in this case volume. They did not think the “50” minimum in the Title 10 Section 709.7 was a valid number. They cited a 2014 publication “Association Between Liver Transplant Center Performance Evaluations and Transplant Volume”, American Journal of Transplantation 2014;14:2097-2105 which demonstrated no measurable changes in outcomes associated with a reduction in transplant center volumes.

Even if the number of livers available for transplantation in NY stays stagnant, the impact on the existing programs will be minimal, based on the applicant’s volume projections (10 in year 1; 20 in year 2; and 30 in year 3.)

The “Northwell Health Comprehensive Plan to Increase Organ Donation” (2017-2022) shows a high level of commitment and a specific plan of action to improve organ donation. The Committee thought this was a key aspect of the application and that Northwell is making good progress towards making organ donation a system top priority.

Having a liver transplant program at a facility/network often increases the sensitivity of staff and leadership to the importance of and dedication to increasing donation and enhances momentum to accomplish the plan’s goals.

The actions taken to implement the eICU system to increase early identification of potential donors and notification of LiveOnNY, education of staff and efforts to increase organ donation within Northwell system and community; and

The public had commented in support of and opposition to this application.

At the time this application was reviewed by the Review Committee, changes to the UNOS/OPTN liver allocation policy were still evolving. The committee generally saw the national policy as an external factor which if changed, may or may not bring more donated livers into New York. Thus, this was not a major factor in the Committee’s review.

The committee raised no concerns about the applicant’s volume projections.

In conclusion, the Committee saw value in adding this service to the care of end stage liver disease patients in the Center for Liver Diseases and especially for the 5.2 million people in the primary service area which currently does not have a liver transplant program.

The Applicant has assured the Department that their program will meet all the requirements of 10 NYCRR 405.30 and 405.31 as well as comply with the relevant CMS Conditions of Participation for Transplant Centers. State regulations require facilities with approved liver transplant programs to join and participated in the activities of the New York Center for Liver Transplantation.

The Department’s conditions for approval will reflect the Department’s recognition that hospitals need to be proactive partners in our statewide efforts to improve organ donation and registry enrollment.
Compliance with Applicable Codes, Rules and Regulations

A successful Medicare Transplant re-approval survey was conducted for the NSUH adult kidney transplant programs August 11-12, 2015.

This facility currently has no outstanding Article 28 surveillance or enforcement actions and, based on the most recent surveillance information, is deemed to be currently operating in substantial compliance with all applicable State and Federal codes, rules and regulations. This determination was made based on a review of the files of the Department of Health, including all pertinent records and reports regarding the facility’s enforcement history and the results of routine Article 28 surveys as well as investigations of reported incidents and complaints.

Past enforcement of history of this facility and affiliated facilities includes:

- **North Shore University Hospital – Manhasset (PFI 0541)**
  
  S&O dated 12/11/08 and $18,000 fine for deficient practice related to post-operative care based on post-operative care rendered to an elderly patient. Following surgery for an aneurysm, the patient developed multiple decubiti, fell out of bed resulting in a dislocated femur and developed renal failure. Follow-up care was delayed or inadequately administered.

- **Syosset Hospital (PFI 0550)**
  
  S&O dated 7/8/10 and $42,000 fine for deficient practice related to a tonsillectomy death. Based on the findings of an investigation of the care to a child having an adenotonsillectomy. It was determined that the patient was improperly cleared for surgery and that despite multiple comorbidities was not kept for observation post-operatively. The patient expired after discharge.

- **Long Island Jewish Medical Center (PFI 1630)**
  
  S&O dated 11/21/16 and $4,000 fine for deficient practice related to Infection Control. The facility had 21 ORs running. It was observed that in twelve of the rooms a total of 24 staff were observed not following acceptable of standards of practice for Infection Control practices in the Surgical Areas specifically in regard to the use of proper attire and exposure of hair during procedures. Examples are a plastic surgeon with approx. 2” of hair exposed under cap while performing surgery, RN circulating nurse with front of hair showing under hat, resident with sideburns exposed while performing surgery, X Ray tech with full beard with beard cover hanging around his neck and facial hair showing around mask during procedure and in one OR with 4 surgeons all with hair exposed under hats.

- **Plainview Hospital (PFI 0552)**
  
  S&O dated 3/6/17 and $4,000 fine for deficient practice related to Infection Control. The facility staff including physicians, podiatrists, radiologists, transporters, and physical therapist failed to use standard infection control practices. This included failure to wear PPE, wash hands, clean equipment, and follow isolation precautions for patients with identified infectious diseases (i.e. C Diff). These failures place patients at risk for exposure to infectious diseases.

Conclusion

Governor Cuomo and Commissioner Zucker have made organ and tissue donation and increasing NYS Donate Life Registry enrollments, a public health priority. Recent efforts have been focused on modernizing and expanding the NYS Donate Life Registry and calling upon the physician community to become engaged in the organ donation crisis. A logical next initiative is a call to action for all hospitals, including transplant centers, to support efforts to create a state-wide culture that supports and improves organ donation. This enhances the overall goal of creating a state-wide environment, which reaches across medical and social institutions and into communities, to improve organ donation.

The expansion of the population health model, and hospitals as entities willing and able to accept broad responsibilities for the health of the populations they serve, has coincided with changes that are critical to support organ donation promotion and procurement. Hospitals are vital partners in the organ donation process, from referring potential donors and managing their care, to maximize the number of organs available for transplantation, and to promoting organ donor registry enrollment efforts. These activities have become increasingly vital and necessary to address New York’s shortage of organ donors.
Accordingly, the Department has determined that any application for organ transplant services must include a detailed plan of specific, measurable organ donation activities. These should be comprehensive and aim to improve actual recovery of transplantable donor organs, create an institutional culture that supports donation throughout the facility and in all arenas where patient care is delivered, and demonstrate a commitment to improving donor registry enrollment rates.

North Shore’s application reflects this movement and contains an innovative program to improve the donor referral process; their eICU. Progress toward implementation of their plan is acceptable. The Department’s contingencies and conditions for approval will reflect the Department’s recognition that hospitals need to be proactive partners in statewide efforts to improve organ donation and registry enrollment.

**Recommendation**
From a programmatic perspective, contingent approval is recommended.

### Financial Analysis

#### Total Project Cost and Financing
The total project cost is $8,604,623, detailed as follows:

- Renovation & Demolition: $4,338,458
- Design Contingency: 433,846
- Construction Contingency: 433,846
- Planning Consultant Fees: 130,154
- Architect/Engineering Fees: 347,077
- Construction Manager Fees: 216,923
- Other Fees: 216,923
- Movable Equipment: 1,488,510
- Telecommunications: 538,900
- Financing Costs: 410,932
- Application Fee: 2,000
- Processing Fee: 47,056

Total Project Cost: $8,604,625

Project costs are based on a construction start date of September 1, 2018, and a ten-month construction period.

The applicant’s financing plan appears as follows:

- Equity: $860,462
- Tax-Exempt Bonds (30-year term, 6.5% interest): $7,744,161

Total: $8,604,625

Citigroup Global Markets Inc, has provided a letter of interest to underwrite the bonds to be issued through DASNY. NSUH is a member of the Northwell Health Obligated Group.
**Incremental Operating Budget**

The applicant has submitted an incremental operating budget, in 2017 dollars, for the first and third years, summarized below:

<table>
<thead>
<tr>
<th></th>
<th>Year One</th>
<th>Year Three</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Inpatient Revenues</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Commercial - MC</td>
<td>$1,068,400</td>
<td>$3,205,100</td>
</tr>
<tr>
<td>Medicare - MC</td>
<td>0</td>
<td>1,371,900</td>
</tr>
<tr>
<td>Medicaid - MC</td>
<td>0</td>
<td>1,112,100</td>
</tr>
<tr>
<td><strong>Total Inpatient</strong></td>
<td>$1,068,400</td>
<td>$5,689,100</td>
</tr>
<tr>
<td><strong>Outpatient Revenues</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Commercial - MC</td>
<td>$57,600</td>
<td>$78,200</td>
</tr>
<tr>
<td>Medicare - MC</td>
<td>34,600</td>
<td>41,700</td>
</tr>
<tr>
<td>Medicaid - MC</td>
<td>23,100</td>
<td>36,400</td>
</tr>
<tr>
<td><strong>Total Outpatient</strong></td>
<td>$115,300</td>
<td>$156,300</td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td>$1,183,700</td>
<td>$5,845,400</td>
</tr>
</tbody>
</table>

| **Expenses**         |                |                 |
| Operating            | $5,426,600     | $8,894,400      |
| Capital              | 1,089,000      | 1,075,100       |
| **Total Expenses**   | $6,515,600     | $9,969,500      |

| **Gain/(Loss)**      | ($5,331,900)   | ($4,124,100)    |
| **Total Discharges** | 10             | 30              |
| **Total Outpatient Visits** | 955           | 1,295           |

Inpatient utilization by payor source for year one and year three is as follows:

<table>
<thead>
<tr>
<th></th>
<th>Year One</th>
<th>Year Three</th>
</tr>
</thead>
<tbody>
<tr>
<td>Commercial - MC</td>
<td>50%</td>
<td>50%</td>
</tr>
<tr>
<td>Medicare - MC</td>
<td>0%</td>
<td>27%</td>
</tr>
<tr>
<td>Medicaid - MC</td>
<td>20%</td>
<td>23%</td>
</tr>
<tr>
<td>Charity Care</td>
<td>30%</td>
<td>0%</td>
</tr>
</tbody>
</table>

Outpatient utilization by payor source for year one and year three is as follows:

<table>
<thead>
<tr>
<th></th>
<th>Year One</th>
<th>Year Three</th>
</tr>
</thead>
<tbody>
<tr>
<td>Commercial - MC</td>
<td>50%</td>
<td>68%</td>
</tr>
<tr>
<td>Medicare - MC</td>
<td>30%</td>
<td>36%</td>
</tr>
<tr>
<td>Medicaid - MC</td>
<td>20%</td>
<td>32%</td>
</tr>
</tbody>
</table>

The following is noted with respect to the submitted budget:

- Transplant programs are not eligible to apply for CMS certification until after completion of ten transplants, and CMS certification is required as a Condition of Payment (COP) for Medicare and Medicaid reimbursement. Therefore, there are no inpatient Medicaid and Medicare revenues projected during the first year, though they anticipate providing care to Medicaid Managed Care patients (two discharges in Year One).
- The applicant expects that prior to CMS certification, they will be able to negotiate rates on a case by case basis in Year One for commercial pay patients.
- The CFO of Northwell Health, Inc. submitted a letter noting that Northwell is commitment to financially support the program to serve the needs of the community and will absorb the budgeted losses related to the program.
- Utilization, revenue and expense assumptions are based on the experience of the applicant through their kidney transplant service program, and through research performed by the hospital on their service area.
Capability and Feasibility
The total project cost of $8,604,625 will be met with $860,462 in accumulated funds and the remaining $7,744,161 will be funded via bond issuance with a 30-year term at 6.5% interest. Citigroup has provided a letter of interest to underwrite the bond financing. Working capital requirements are estimated at $1,661,583 based on two months of third year expenses. Working capital will be funded from operations. BFA Attachment A is the Consolidated Statement of Financial Position and Consolidated Statement of Operations from Northwell Health’s financial statements for 2016 (audited) and the nine months ending September 30, 2017 (unaudited), which indicates the availability of sufficient funds for the equity contribution to meet the total project cost and to meet working capital needs.

The submitted incremental budget indicates a loss in the first and third year of $5,331,900 and $4,124,100, respectively. This is primarily due to the facility’s inability to bill for Medicare and Medicaid inpatient services until CMS certification of the Liver Transplant Program is received. After certification, the program still does not project to be profitable, but the applicant stated that as the service develops, the program’s resources and the NSUH facilities will provide specialized treatment and management for all aspects of liver disease, in addition to comprehensive evaluations, pre-surgical care and post-surgical care for liver transplantations. As patient volumes grow, the financial results will significantly improve and are expected to generate a positive impact on net income. The applicant submitted a letter from the CFO of Northwell indicating that they will offset the program’s projected losses via operations. Revenues reflect current reimbursement methodologies for liver transplant services. The budget appears reasonable.

BFA Attachment A shows the hospital maintained positive working capital and net asset positions, and achieved an average net operating income.

The applicant has demonstrated the capability to proceed in a financially feasible manner.

Recommendation
From a financial perspective, approval is recommended.

Attachments

BFA Attachment A 2016 (Audited) and September 30, 2017(Unaudited) Financial Summary of Northwell Health, Inc.
Executive Summary

Description
Seton Health at Schuyler Ridge Residential Healthcare (Seton Health) is a 120-bed, voluntary not-for-profit, Article 28 residential health care facility (RHCF) located at 1 Abele Boulevard, Clifton Park (Saratoga County). The facility also operates a 25-slot adult day health care program (ADHCP) onsite. Seton Health requests approval to construct a two-story addition containing 40 private rooms and to renovate and convert 40 beds from semi-private to private rooms. Upon completion of this project, the facility will change from 12 private and 108 semi-private beds to 92 private and 28 semi-private beds, with no net new beds.

St. Peter’s Health Partners (SPHP) is the active parent and co-operator of Seton Health. The RHCF is a critical part of SPHP’s long-range strategic plan for southern Saratoga County, which has the highest population growth rate in the region. The current facility was built in 1994 as a single-story building with three 40-bed nursing units. The layout reflects a 20-year-old design, with each unit consisting of four private rooms and 18 semi-private rooms. The applicant seeks to increase the number of private rooms and modernize the building to address the demand for private rooms.

The two-story addition will be constructed first to minimize disruptions to the residents, reduce the length of the project, and maintain occupancy levels. This approach will eliminate the loss of patient revenues, minimize the cost of moving, and help to reduce any negative effects the project may have on the RHCF’s finances.

OPCHSM Recommendation
Contingent Approval

Need Summary
There will be no impact on certified beds or county bed need.

Program Summary
The expansion of Schuyler Ridge will improve the residential living environment. The addition of 40 single bedded rooms, and the conversion of 40 existing doubles to singles, will address the demands of residents for additional privacy.

Financial Summary
The total project cost is $19,964,743. However, due to the cost per bed exceeding applicable caps, the total reimbursable cost is $17,050,931.

Total project cost of $19,964,743 will be met with $7,176,545 in cash and an intercompany loan of $12,788,198 over 25 years at 4.15% interest. The projected Enterprise Budget is as follows:

<table>
<thead>
<tr>
<th></th>
<th>Current Year</th>
<th>Year One</th>
<th>Year Three</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td>$16,361,243</td>
<td>$17,382,298</td>
<td>$18,056,373</td>
</tr>
<tr>
<td>Expenses</td>
<td>$13,054,856</td>
<td>$15,421,887</td>
<td>$15,441,454</td>
</tr>
<tr>
<td>Net Income</td>
<td>$3,306,387</td>
<td>$1,960,411</td>
<td>$2,614,919</td>
</tr>
</tbody>
</table>
Recommendations

Health Systems Agency
There will be no HSA recommendation for this project.

Office of Primary Care and Health Systems Management
Approval contingent upon:
1. Submission of a check for the amount enumerated in the approval letter, payable to the New York State Department of Health. Public Health Law Section 2802.7 states that all construction applications requiring review by the Public Health and Health Planning Council shall pay an additional fee of fifty-five hundredths of one percent of the total capital value of the project, exclusive of CON fees. [PMU]
2. Submission of an executed intercompany loan commitment, acceptable to the Department of Health. [BFA]
3. Submission of a commitment signed by the applicant which indicates that, within two years from the date of the council approval, the percentage of all admissions who are Medicaid and Medicare/Medicaid eligible at the time of admission will be at least 75 percent of the planning area average of all Medicaid and Medicare/Medicaid admissions, subject to possible adjustment based on factors such as the number of Medicaid patient days, the facility’s case mix, the length of time before private paying patients became Medicaid eligible, and the financial impact on the facility due to an increase in Medicaid admissions. [RNR]
4. Submission of a plan to enhance access to Medicaid residents. At a minimum, the plan should include, but not necessarily be limited to, ways in which the facility will:
   a. Reach out to hospital discharge planners to make them aware of the facility’s Medicaid Access Program;
   b. Communicate with local hospital discharge planners on a regular basis regarding bed availability at the nursing facility; and
   c. Identify community resources that serve the low-income and frail elderly population who may eventually use the nursing facility, and inform them about the facility’s Medicaid Access policy. [RNR]
5. Submission of a commitment, signed by the applicant, to submit annual reports to the DOH, for at least two years, demonstrating substantial progress with the implementation of the Medicaid Access plan. These reports should include, but not be limited to:
   a. Describing how the applicant reached out to hospital discharge planners to make them aware of the facility’s Medicaid Access Program;
   b. Indicating that the applicant communicated with local hospital discharge planners on a regular basis regarding bed availability at the nursing facility;
   c. Identifying the community resources that serve the low-income and frail elderly population that have used, or may eventually use, the nursing facility, and confirming they were informed about the facility’s Medicaid Access policy.
   d. Documentation pertaining to the number of referrals and the number of Medicaid admissions; and
   e. Other factors as determined by the applicant to be pertinent. [RNR]
6. Submission and programmatic review and approval of the final floor plans. [LTC]
7. The submission of State Hospital Code (SHC) Drawings for review and approval, as described in BAER Drawing Submission Guidelines DSG-04. [AER]
Approval conditional upon:

1. The project must be completed within three years from the date of the Public Health and Health Planning Council recommendation letter. Failure to complete the project within the prescribed time shall constitute an abandonment of the application by the applicant and an expiration of the approval. [PMU]

2. Construction must start on or before May 1, 2018 and construction must be completed by May 1, 2020, presuming the Department has issued a letter deeming all contingencies have been satisfied prior to commencement. In accordance with 10 NYCRR Section 710.10(a), if construction is not started on or before the start date this shall constitute abandonment of the approval. It is the responsibility of the applicant to request prior approval for any changes to the start and completion dates. [PMU]

3. Within two years from the date of council approval, the percentage of all admissions who are Medicaid and Medicare/Medicaid eligible at the time of admission will be at least 75 percent of the planning area average as prescribed by the related contingency. Once the Medicaid patient admissions standard is reached, the facility shall not reduce its proportion of Medicaid patient admissions below the 75 percent standard unless and until the applicant, in writing, requests the approval of the Department to adjust the 75 percent standard and the Department’s written approval is obtained. [RNR]

4. Submission of annual reports to the Department for at least two years demonstrating substantial progress with the implementation of the facility’s Medicaid Access Plan as prescribed by the related contingency. Reports will be due within 30 days of the conclusion of each year of operation as identified by the Effective Date on the Operating Certificate issued at project completion. For example, if the Operating Certificate Effective Date is June 15, 2017, the first report is due to the Department no later than July 15, 2018. The Department reserves the right to require continued reporting beyond the two-year period. [RNR]

5. The operator shall submit a plan to maintain resident services and safety during construction to the Northeastern Regional Office, and must receive approval for such plan prior to the commencement of construction. [LTC]

6. The submission of Final Construction Documents, as described in BAER Drawing Submission Guidelines DSG-05, is required prior to the applicant’s start of construction. [AER]

Council Action Date
February 8, 2018
Need Analysis

Analysis

The overall occupancy for Saratoga County was 93.5% for 2015. Schuyler Ridge’s utilization has been around the departments planning standard since 2010.

Population
In 2016, Saratoga County’s overall population is 227,053 according to the US Census. In 2015, the 65 and older population made up 16.8 percent of the county’s population which is 1.4 percent higher than the state average.

Medicaid Admissions
Regulations indicate that the Medicaid patient admissions standard shall be 75% of the annual percentage of all Medicaid admissions for the long-term care planning area in which the applicant facility is located. Such planning area percentage shall not include residential health care facilities that have an average length of stay 30 days or fewer. If there are four or fewer residential health care facilities in the planning area, the applicable standard for a planning area shall be 75% of the planning area percentage of Medicaid admissions, or of the Health Systems Agency area Medicaid admissions percentage, whichever is less. In calculating such percentages, the Department will use the most current data which have been received and analyzed by the Department.

Schuyler Ridge’s Medicaid admissions for 2014 (9.5%) did not meet or exceed Saratoga counties threshold of 12.7%. In 2015 Schuyler Ridge had 2.1% Medicaid admissions, which did not meet or exceed the county’s threshold of 13.1%.

The applicant will be required to make appropriate adjustments in its admission policies and practices so that the proportion of its own annual Medicaid patient’s admissions is at least 75% of the planning area percentage or the Health Systems Agency percentage, whichever is applicable.

Conclusion
There will be no change in beds in Saratoga County. This is a construction project with renovation and conversion to single beds. There will be no impact on certified beds or county bed need.

Recommendation
From a need perspective, contingent approval is recommended.
**Facility Information**

<table>
<thead>
<tr>
<th></th>
<th>Existing</th>
<th>Proposed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Facility Name</td>
<td>Seton Health at Schuyler Ridge Residential Healthcare</td>
<td>Same</td>
</tr>
</tbody>
</table>
| Address           | 1 Abele Boulevard  
                  | Clifton Park, NY 12065                           | Same     |
| RHCF Capacity     | 120                                               | Same     |
| ADHC Program Capacity | N/A                           | Same     |
| Type of Operator  | Voluntary                                        | Same     |
| Class of Operator | Not for Profit                                   | Same     |
| Operator          | Seton Health at Schuyler Ridge Residential Healthcare | Same     |

**Program Review**

Seton Health at Schuyler Ridge (Schuyler Ridge) is a 120-bed nursing home located in Clifton Park. Since the nursing home opened in 1995 there have been no projects to renovate and update the building. The circa 1990 building reflected the design elements of the time when it opened, and was recognized as a contemporary and appealing facility. Since then the nursing home landscape has changed, and the long-term care market in Saratoga County has become more competitive. Schuyler Ridge has responded by exploring improvements to the nursing home which would maintain its historical high occupancy. Schuyler Ridge has identified the lack of single bedded rooms as the most pressing issue with which to devote resources. The current proposal is to construct a two story 40 bed addition, and undertake a modest modernization to the existing building. The new wing will contain 40 single resident rooms, and 40 doubles in the existing nursing units will be converted to singles. The overall bed complement will remain 120 beds.

**Physical Environment**

The existing facility contains three 40 bed nursing units in a one story 59,000 square foot building. Currently Schuyler Ridge includes only four single-bedded rooms per unit. Upon completion of construction the nursing home will consist of 92 single-bedded rooms and 14 doubles. The new wing will contain 40 beds, all in single-bed configuration. The three existing nursing units will be reduced to a total of 80 beds, with the Fenimore nursing unit containing 28 beds, (six doubles and 16 singles), and the Ensign Point and Clifton Hills nursing units each containing 26 beds (four doubles and 18 singles).

The new wing will be “L shaped and consist of 32,500 square feet on two floors, each floor identical to the other. The design is the familiar linear configuration with a double loaded corridor. Resident rooms of varying sizes run along the outside of a central corridor, with the nursing station and office located in the middle of the “L”. Each resident room includes a full bathroom with European shower. Entry into the unit is made from the West end, through the lobby/lounge adjacent to the elevator bank. The first floor lobby area exits to an outside activity area, and a connector on the South end of the lobby leads to the Fenimore nursing unit and the administration building and public entrance.

Each nursing unit situates the dining room, kitchen and pantry immediately adjacent to the nursing station, with the central bathing area across from the nursing office. A large activity/sun room is located on the North end of the unit. A living room with fireplace occupies the Southwest corner of the unit.

Construction in the existing building consists chiefly of reducing the double bedded resident rooms to singles and renovating the bathrooms to provide individual showers. The staff lockers and lounge in the Administration Building will also undergo minor renovation. The building systems will require some enhancement including the replacement of the emergency generator and the fire alarm system.
Compliance
Seton Health at Schuyler Ridge is currently in current compliance with all applicable codes, rules and regulations.

Quality Review

<table>
<thead>
<tr>
<th>Provider Name</th>
<th>Overall</th>
<th>Health Inspection</th>
<th>Quality Measures</th>
<th>Staffing</th>
<th>Quintile</th>
</tr>
</thead>
<tbody>
<tr>
<td>Seton Health at Schuyler Ridge</td>
<td>*****</td>
<td>***</td>
<td>*****</td>
<td>*****</td>
<td>4</td>
</tr>
<tr>
<td>Residential H C</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Project Analysis and Conclusion
The expansion of Schuyler Ridge will improve the residential living environment. The addition of 40 single bedded rooms, and the conversion of 40 existing doubles to singles, will address the desires of newly admitted residents for additional privacy.

Recommendation
From a programmatic perspective, contingent approval is recommended.

Financial Analysis

Total Project Cost and Financing
Total cost of new construction, renovations and moveable equipment is projected to be $19,964,743, broken down as follows:

- New Construction $8,046,095
- Renovation & Demolition 6,675,143
- Design Contingency 1,174,992
- Construction Contingency 772,687
- Architect/Engineering Fees 1,413,851
- Construction Manager Fees 335,245
- Other Fees(Consultant) 148,041
- Movable Equipment 690,747
- Telecommunications 331,747
- Interim Interest Expense 265,000
- CON Application Fee 2,000
- CON Processing Fee 109,195
- Total Project Cost $19,964,743

Project costs are based on approximate 24-month construction period.

The Construction Cost Control Unit has determined that the cost per bed exceeds the applicable RHCF bed cap limitation for the facility’s geographic region. Therefore, total allowable reimbursable project costs will be limited to $17,050,931, as shown below:

- Reimbursable Cost $16,939,736
- CON Application Fee 2,000
- CON Processing Fee 109,195
- Total Reimbursable Project Cost $17,050,931

Per Department of Health policy, in addition to the 25% equity contribution on reimbursable project cost, the applicant is required to cover project costs in excess of total reimbursable project cost via equity.
The applicants financing plan for the project is as follows:

Accumulated Funds $7,176,545
Intercompany Loan (4.15% interest over 25-year term) 12,788,198
Total Funds $19,964,743

A letter of interest has been submitted from Trinity Health.

BFA Attachment D illustrates the bed cap and equity contribution calculations for this project.

Operating Budget
The applicant has provided an operating budget, in 2017 dollars, for the first and third years after construction. The budget is summarized below:

<table>
<thead>
<tr>
<th></th>
<th>Current Year (2016)</th>
<th>Year One (2019)</th>
<th>Year Three (2021)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Per Diem</td>
<td>Total</td>
<td>Per Diem</td>
</tr>
<tr>
<td>RHCF Revenues</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Medicare</td>
<td>$590.53</td>
<td>$2,559,348</td>
<td>$608.16</td>
</tr>
<tr>
<td>Medicaid</td>
<td>$220.23</td>
<td>3,801,167</td>
<td>$257.59</td>
</tr>
<tr>
<td>Commercial</td>
<td>$658.35</td>
<td>486,518</td>
<td>$697.08</td>
</tr>
<tr>
<td>Private Pay</td>
<td>$413.81</td>
<td>8,423,909</td>
<td>$427.65</td>
</tr>
<tr>
<td>All Other</td>
<td>$49,363</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Total RHCF Rev.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>$15,320,305</td>
<td>$16,302,574</td>
<td>$16,967,342</td>
</tr>
<tr>
<td>ADHCP Revenues</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Medicaid</td>
<td>$120.62</td>
<td>$184,670</td>
<td>$143.38</td>
</tr>
<tr>
<td>Private Pay</td>
<td>$89.41</td>
<td>131,340</td>
<td>$92.09</td>
</tr>
<tr>
<td>All Other</td>
<td>$100.90</td>
<td>11,805</td>
<td>$100.90</td>
</tr>
<tr>
<td>Total ADHCP Rev.</td>
<td>$327,815</td>
<td>$366,601</td>
<td>$375,908</td>
</tr>
<tr>
<td>Total Patient Rev.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>$15,648,120</td>
<td>$16,669,175</td>
<td>$17,343,250</td>
</tr>
<tr>
<td>Other Oper. Rev.</td>
<td>$27,489</td>
<td></td>
<td>$27,489</td>
</tr>
<tr>
<td>Non-Oper. Rev.</td>
<td>$685,634</td>
<td>$685,634</td>
<td></td>
</tr>
<tr>
<td>Total Revenues</td>
<td>$16,361,243</td>
<td>$17,382,298</td>
<td>$18,056,373</td>
</tr>
<tr>
<td>RHCF Expenses</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Operating</td>
<td>$281.54</td>
<td>$12,019,092</td>
<td>$299.17</td>
</tr>
<tr>
<td>Interest</td>
<td>$7.26</td>
<td>309,988</td>
<td>$19.56</td>
</tr>
<tr>
<td>Depreciation</td>
<td>$12.53</td>
<td>535,104</td>
<td>$38.06</td>
</tr>
<tr>
<td>Total RHCF Exp.</td>
<td>$301.33</td>
<td>$12,864,184</td>
<td>$356.79</td>
</tr>
<tr>
<td>ADHCP Expenses</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Operating</td>
<td>$60.05</td>
<td>$187,162</td>
<td>$60.05</td>
</tr>
<tr>
<td>Depreciation</td>
<td>$1.13</td>
<td>3,510</td>
<td>$1.13</td>
</tr>
<tr>
<td>Total ADHCP Exp.</td>
<td>$61.18</td>
<td>$190,672</td>
<td>$61.18</td>
</tr>
<tr>
<td>Total Expenses</td>
<td>$13,054,856</td>
<td>$15,421,887</td>
<td>$15,441,454</td>
</tr>
<tr>
<td>Net Income</td>
<td>$3,306,387</td>
<td>$1,960,411</td>
<td>$2,614,919</td>
</tr>
<tr>
<td>Total Patient Days</td>
<td>42,690</td>
<td>42,690</td>
<td>42,690</td>
</tr>
<tr>
<td>Total ADHCP Visits</td>
<td>3,117</td>
<td>3,117</td>
<td>3,117</td>
</tr>
<tr>
<td>Occupancy</td>
<td>97.5%</td>
<td>97.5%</td>
<td>97.5%</td>
</tr>
<tr>
<td>Breakeven</td>
<td>81.84%</td>
<td>91.06%</td>
<td>87.61%</td>
</tr>
</tbody>
</table>
The following is noted with respect to the operating budget:

- The Medicaid rate includes assessment revenues for the current year and projected Years One and Three. The Medicaid capital component assumes reimbursement of interest and depreciation associated with total project cost. Since Article 28 reimbursable project cost is less than total project cost, the Medicaid revenue income would be reduced by $45,270 to a total net income of $1,915,141 and $2,569,649 for Years One and Three, respectively.
- Medicare and private pay assume current rates of payment.
- Other Operating Revenue is assets released from restriction and miscellaneous revenues.
- Non-Operating Revenues are gains on investments.
- All other income includes grant monies for ADHCP services for patients not covered and the universal settlement for inpatient services.
- Occupancy is projected at the 2016 historical level of 97.5%.
- Inpatient utilization by payor source is projected as follows:
  - Medicare: 10.15%
  - Medicaid: 40.43%
  - Commercial: 1.73%
  - Private Pay: 47.69%
- Outpatient utilization by payor source is projected as follows:
  - Medicaid: 49.12%
  - Private Pay: 47.13%
  - All Other: 3.75%
- Breakeven occupancy for inpatient in Year One is projected at 91.46%.

**Capability and Feasibility**

The total project cost is $19,964,743. The facility will provide equity of $7,176,545 from accumulated funds and remaining project cost of $12,788,198 will be satisfied with an intercompany loan at 4.15% over a 25-year term. Trinity Health has submitted a letter of interest. As previously noted, SPHP is a member of Trinity Health. BFA Attachment D is Trinity Health’s 2016 certified financials, which indicates the entity has sufficient funds to provide the intercompany loan.

BFA Attachment A is a financial summary of Seton Health at Schuyler Ridge, which shows the facility has maintained positive working capital and net asset balances during 2016 and as of June 30, 2017. The facility also generated operating income of $2,620,753 during 2016, and $2,322,245 as of June 30, 2017. The applicant reveals sufficient resources to meet project cost equity requirements.

Based on the preceding, and subject to the noted contingency, the applicant has demonstrated the capability to proceed in a financially feasible manner.

**Recommendation**

From a financial perspective, contingent approval is recommended.

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**Attachments**

<table>
<thead>
<tr>
<th>Attachment</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>BFA Attachment A</td>
<td>Seton Health at Schuyler Ridge Residential Health Care – financial summary</td>
</tr>
<tr>
<td>BFA Attachment B</td>
<td>Seton Health at Schuyler Ridge Residential Health Care – 2016 certified financials</td>
</tr>
<tr>
<td>BFA Attachment C</td>
<td>Organizational Chart for Trinity Health</td>
</tr>
<tr>
<td>BFA Attachment D</td>
<td>Bed Cap Calculation for Schuyler Ridge</td>
</tr>
<tr>
<td>BFA Attachment E</td>
<td>Trinity Health Certified Financials - 2016</td>
</tr>
</tbody>
</table>
Project # 172304-E
Queens Boulevard ASC, LLC

Program: Diagnostic and Treatment Center
Purpose: Establishment
County: Queens
Acknowledged: November 10, 2017

Executive Summary

Description
Queens Boulevard ASC, LLC, a proprietary Article 28 diagnostic and treatment center (D&TC) located at 95-25 Queens Boulevard, Rego Park (Queens County), requests approval for indefinite life status. The D&TC was approved under CON 111165 as a single-specialty freestanding ambulatory surgery center specializing in gastroenterology services for a five-year limited life, and began operations on March 25, 2013. The applicant is not proposing to add or change any services, or expand or renovate the facility.

OPCHSM Recommendation
Approval

Need Summary
Data submission by the applicant, as a contingency of CON 111165, has been completed. Based on CON 111165, Queens Boulevard ASC, LLC projected 7,135 procedures in Year One and 8,452 procedures in Year Three. Medicaid procedures were projected at 25.89% and charity care was projected at 2.50%. Based on the Annual

Program Summary
Based on the results of this review, a favorable recommendation can be made regarding the facility's current compliance pursuant to 2802-(3)(e) of the New York State Public Health Law.

Financial Summary
There are no project costs associated with this application. The projected budget is as follows:

<table>
<thead>
<tr>
<th>Year One</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td>$9,084,745</td>
</tr>
<tr>
<td>Expenses</td>
<td>5,356,030</td>
</tr>
<tr>
<td>Net Income</td>
<td>$3,728,715</td>
</tr>
</tbody>
</table>
Recommendations

Health Systems Agency
There will be no HSA recommendation for this project.

Office of Primary Care and Health Systems Management Approval

Council Action Date
February 8, 2018
**Need Analysis**

**Analysis**
The primary service area is Queens County. The table below provides information on projections and utilization by procedures for Year One (2014-1st full year) and Year Three (2016) based on CON 111165.

<table>
<thead>
<tr>
<th>CON 111165- Procedures</th>
<th>Year 1 (2014)</th>
<th>Year 3 (2016)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Queens Boulevard ASC</td>
<td>Projected</td>
<td>Actual</td>
</tr>
<tr>
<td>Total</td>
<td>7,135</td>
<td>9,620</td>
</tr>
</tbody>
</table>

The table below provides Year Three utilization, projections and actual, by payor, for CON 111165, and projections for year one following approval.

<table>
<thead>
<tr>
<th>Payor</th>
<th>CON 111165 Projected Year 3 (2016)</th>
<th>CON 111165 Actual Year 3 (2016)</th>
<th>CON 172314 Projections Year 1</th>
</tr>
</thead>
<tbody>
<tr>
<td>Medicaid FFS</td>
<td>7.80%</td>
<td>0.58%</td>
<td>0.69%</td>
</tr>
<tr>
<td>Medicaid MC</td>
<td>18.09%</td>
<td>45.30%</td>
<td>45.84%</td>
</tr>
<tr>
<td>Medicare FFS</td>
<td>4.90%</td>
<td>5.08%</td>
<td>4.67%</td>
</tr>
<tr>
<td>Medicare MC</td>
<td>0.12%</td>
<td>12.73%</td>
<td>15.39%</td>
</tr>
<tr>
<td>Commercial MC</td>
<td>66.59%</td>
<td>28.39%</td>
<td>23.57%</td>
</tr>
<tr>
<td>Other (Exchange)</td>
<td>0.00%</td>
<td>5.42%</td>
<td>7.55%</td>
</tr>
<tr>
<td>Private Pay</td>
<td>0.00%</td>
<td>2.15%</td>
<td>1.84%</td>
</tr>
<tr>
<td>Charity Care</td>
<td>2.50%</td>
<td>0.35%</td>
<td>0.45%</td>
</tr>
<tr>
<td>Total</td>
<td>100.00%</td>
<td>100.00%</td>
<td>100.00%</td>
</tr>
</tbody>
</table>

The center currently has Medicaid Managed Care contracts with the following health plans: Affinity, BCBS Medicaid, Fidelis, Health Care Partners, HealthFirst, Metroplus, UHC Community Plan, Wellcare and others. The center’s Medicaid utilization has been consistently above the original projection of 26% each year of its operation and is projected to be 46% going forward. The center actively participates in the NYC Community Care Program and has partnered with Queens Hospital to develop a formal Charity Care referral relationship. The center has also partnered with NYSDOH Cancer Services Program to provide services to the under-insured. The center has four (4) procedures rooms and is open Monday through Friday from 8 am until 6 pm, and extends its hours as necessary to accommodate patient needs.

Queens Boulevard ASC is committed to serving individuals needing care regardless of the source of payment or the ability to pay.

**Conclusion**
The 2015 report by the Ad Hoc Advisory Committee on Freestanding ASCs and Charity Care indicates that “single specialty freestanding ASCs offering endoscopy are likely to serve an older clientele, a large portion of whom are 65 or over and eligible for Medicare; hence, it may be reasonable to expect a lower volume of Medicaid and charity care cases from these providers than from ASCs offering more general surgical services.” In this case, the Center is serving a substantial percentage of Medicaid cases, and although the center’s charity care utilization is less than 2 percent, the center has been making reasonable and sustained efforts to provide service to the uninsured in its service area. Approval of the proposed project will provide for the continued access to gastroenterology ambulatory surgery services for the communities of Queens County.

**Recommendation**
From a need perspective, approval is recommended.
Program Analysis

Program Description
The Center is not proposing to add any services or make any changes to the building or operations. Staffing is expected to remain at 23.0 FTEs, and Azeem Khan, M.D. will continue to serve as the Center’s Medical Director.

Compliance with Applicable Codes, Rules and Regulations
The medical staff will continue to ensure that procedures performed at the facility conform to generally accepted standards of practice and that privileges granted are within the physician’s scope of practice and/or expertise. The facility’s admissions policy will include anti-discrimination regarding age, race, creed, color, national origin, marital status, sex, sexual orientation, religion, disability, or source of payment. All procedures will be performed in accordance with all applicable federal and state codes, rules and regulations, including standards for credentialing, anesthesiology services, nursing, patient admission and discharge, a medical records system, emergency care, quality assurance and data requirements.

This facility has no outstanding Article 28 surveillance or enforcement actions and, based on the most recent surveillance information, is deemed to be currently operating in substantial compliance with all applicable State and Federal codes, rules and regulations. This determination was made based on a review of the files of the Department of Health, including all pertinent records and reports regarding the facility’s enforcement history and the results of routine Article 28 surveys as well as investigations of reported incidents and complaints.

Conclusion
Based on the results of this review, a favorable recommendation can be made regarding the facility’s current compliance pursuant to 2802-(3)(e) of the New York State Public Health Law.

Recommendation
From a programmatic perspective, approval is recommended.

Financial Analysis

Operating Budget
The applicant has submitted their current year (2016) and the first and third year operating budgets, in 2018 dollars, as shown below:

<table>
<thead>
<tr>
<th></th>
<th>Current Year (2016)</th>
<th>Year One (2018)</th>
<th>Year Three (2020)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td>$8,420,791</td>
<td>$9,084,745</td>
<td>$9,084,745</td>
</tr>
<tr>
<td>Medicaid FFS</td>
<td>$8,350</td>
<td>$10,438</td>
<td>$10,438</td>
</tr>
<tr>
<td>Medicaid MC</td>
<td>3,197,157</td>
<td>3,211,401</td>
<td>3,211,401</td>
</tr>
<tr>
<td>Medicare FFS</td>
<td>244,288</td>
<td>246,813</td>
<td>246,813</td>
</tr>
<tr>
<td>Medicare MC</td>
<td>798,435</td>
<td>1,132,892</td>
<td>1,132,892</td>
</tr>
<tr>
<td>Commercial FFS</td>
<td>3,865,900</td>
<td>3,807,815</td>
<td>3,807,815</td>
</tr>
<tr>
<td>Other (Exchange)</td>
<td>269,861</td>
<td>638,786</td>
<td>638,786</td>
</tr>
<tr>
<td>Private Pay</td>
<td>36,800</td>
<td>36,600</td>
<td>36,600</td>
</tr>
<tr>
<td>Total Revenues</td>
<td>$8,420,791</td>
<td>$9,084,745</td>
<td>$9,084,745</td>
</tr>
<tr>
<td>Expenses</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Operating</td>
<td>$4,004,775</td>
<td>$4,124,919</td>
<td>$4,181,359</td>
</tr>
<tr>
<td>Capital</td>
<td>1,174,671</td>
<td>1,174,671</td>
<td>1,174,671</td>
</tr>
<tr>
<td>Total Expenses</td>
<td>$5,179,446</td>
<td>$5,299,590</td>
<td>$5,356,030</td>
</tr>
<tr>
<td>Net Income</td>
<td>$3,241,345</td>
<td>$3,785,155</td>
<td>$3,728,715</td>
</tr>
</tbody>
</table>
Utilization (Procedures) | Current Year | Year One | Year Three
-------------------------|-------------|----------|------------
10,615                   | 10,786      | 10,786   |

Cost Per Procedure $487.94 | $496.57 | $496.57

Utilization by payor source related to the submitted operating budget is as follows:

| Current Year Procedures | % | | | Years One & Three Procedures | % |
|-------------------------|--|--|---|-------------------------------|--|---|---|
| Medicaid FFS            | 62 | 0.58% | | 74 | 0.69% |
| Medicaid MC             | 4,809 | 45.30% | | 4,944 | 45.84% |
| Medicare FFS            | 539 | 5.08% | | 504 | 4.67% |
| Medicare MC             | 1,351 | 12.73% | | 1,660 | 15.39% |
| Commercial FFS          | 3,014 | 28.39% | | 2,542 | 23.57% |
| Other (Exchange)        | 575 | 5.42% | | 814 | 7.55% |
| Private Pay             | 228 | 2.15% | | 199 | 1.84% |
| Charity Care            | 37 | 0.35% | | 49 | 0.45% |
| Total                   | 10,615 | 100.00% | | 10,786 | 100.00% |

**Capability and Feasibility**
There are no project costs associated with this application. The submitted budgets indicate net income of $3,785,155 and $3,728,715 in the first and third years. Revenues are based on current reimbursement methodologies. The budgets are reasonable.

BFA Attachment B is the 2015 and 2016 certified financial statements of Queens Boulevard ASC, LLC. The facility had an average positive working capital position and an average net asset position from 2015 through 2016. The entity achieved an average net income from operations of $3,549,685 from 2015 through 2016.

BFA Attachment C is the internal financial statements of Queens Boulevard ASC, LLC as of October 31, 2017. The facility had a positive working capital position and a positive net asset position through October 31, 2017. The entity achieved a net income from operations of $2,862,199 through October 31, 2017.

The applicant has demonstrated the capability to proceed in a financially feasible manner.

**Recommendation**
From a financial perspective, approval is recommended.

**Attachments**

- BFA Attachment A: Current and original ownership of Queens Boulevard ASC, LLC
- BFA Attachment B: Financial Summary – 2015 and 2016 certified financial statements of Queens Boulevard ASC, LLC
- BFA Attachment C: Financial Summary – October 31, 2017 internal financial statements of Queens Boulevard ASC, LLC
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of section 2801-a of the Public Health Law, on this 8th day of February 2018, having considered any advice offered by the Regional Health Systems Agency, the staff of the New York State Department of Health, and the Establishment and Project Review Committee of this Council and after due deliberation, hereby approves the following application for indefinite life for CON 111165, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that any approval of this application is not to be construed as in any manner releasing or relieving any transferor (of any interest in the facility that is the subject of the application) of responsibility and liability for any Medicaid (Medicaid Assistance Program -- Title XIX of the Social Security Act) or other State fund overpayments made to the facility covering the period during which any such transferor was an operator of the facility, regardless of whether the applicant or any other entity or individual is also responsible and liable for such overpayments, and the State of New York shall continue to hold any such transferor responsible and liable for any such overpayments, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

NUMBER: FACILITY/APPLICANT:

172304 E Queens Boulevard ASC, LLC
Description
Liberty Endoscopy Center, LLC, a proprietary, single-specialty (gastroenterology), Article 28 freestanding ambulatory surgery center (FASC) located at 156 William Street, New York (New York County), requests approval to transfer 28% ownership interest to seven new members. The proposed new members are Deborah Chua, M.D., Veronika Dubrovskaya, M.D., Michael Glick, M.D., Valerie Antoine-Gustave, M.D., Neal Joseph, M.D., Martin Wolff, M.D., and Alex Ky, M.D., all of whom are currently performing procedures at the Center. The proposed new members have each executed a Membership Subscription Agreement, which includes his/her agreement to be bound by the Center’s existing, approved Operating Agreement. The purchase price for each 4% membership interest is $28,450 for a total purchase price of $199,150 for the 28% ownership transfer.

Upon approval of this application, the FASC will continue to be owned and operated by Liberty Endoscopy Center, LLC, and the existing lease, which extends through 2030 with two five-year renewal options, will continue unchanged.

Since becoming operational January 13, 2017, the Center has provided gastroenterology services to residents of New York County. Highlights of the Center’s achievements include collaboration with The Bowery Mission, one of the oldest not-for-profit organizations in New York, to provide free colonoscopy services to the population served by The Bowery Mission, and agreement with Cumberland Diagnostic and Treatment Center, a NYC Health + Hospitals clinic, in collaboration with NYC Community Cares Project to provide uninsured patients with access to colonoscopy screenings.

OPCHSM Recommendation
Approval with no change to the expiration date of the operating certificate

Need Summary
There will be no Need recommendation of this application.

Program Summary
Based on the information reviewed, staff found nothing that would reflect adversely upon the applicants’ character and competence or standing in the community.

Financial Summary
There are no project costs associated with this application and no budgeted operating expenses or revenues. The proposed new members have each purchased a 4% membership interest for $28,450 resulting in a total purchase price of $199,150 for the 28% ownership transfer.
**Recommendations**

**Health Systems Agency**
There will be no HSA recommendation for this project.

**Office of Primary Care and Health Systems Management**

**Approval with no change to the expiration date of the operating certificate, conditional upon:**

1. The project must be completed within one year from the date of the Public Health and Health Planning Council recommendation letter. Failure to complete the project within the prescribed time shall constitute an abandonment of the application by the applicant and an expiration of the approval. [PMU]

2. The facility must adhere to the commitment to submit annual reports beginning in the second year of operation, as required per approval of CON 151019 [RNR]

**Council Action Date**
February 8, 2018
Project Proposal
Liberty Endoscopy Center, LLC, an existing single specialty (gastroenterology) freestanding ambulatory surgery center, requests approval to transfer 28% ownership interest to seven (7) new members. There are no anticipated changes in operation resulting from this change in ownership.

The table below details the proposed change in ownership:

<table>
<thead>
<tr>
<th>Member Name</th>
<th>Current Membership Interest</th>
<th>Proposed Membership Interest</th>
</tr>
</thead>
<tbody>
<tr>
<td>Albert Harary, M.D.</td>
<td>2.25%</td>
<td>1.50%</td>
</tr>
<tr>
<td>Alexander Chun, M.D.</td>
<td>4.49%</td>
<td>2.99%</td>
</tr>
<tr>
<td>Anthony Borcich, M.D.</td>
<td>2.25%</td>
<td>1.50%</td>
</tr>
<tr>
<td>Carl McDougall, M.D.</td>
<td>4.49%</td>
<td>2.99%</td>
</tr>
<tr>
<td>David Robbins, M.D.</td>
<td>6.85%</td>
<td>4.57%</td>
</tr>
<tr>
<td>Eric Morgenstern, M.D.</td>
<td>4.49%</td>
<td>2.99%</td>
</tr>
<tr>
<td>Ilan Weisberg, M.D.</td>
<td>4.49%</td>
<td>2.99%</td>
</tr>
<tr>
<td>Jennifer Bonheur, M.D.</td>
<td>6.85%</td>
<td>4.57%</td>
</tr>
<tr>
<td>Jonathan Warman, M.D.</td>
<td>2.25%</td>
<td>1.50%</td>
</tr>
<tr>
<td>Julie Foont, M.D.</td>
<td>6.85%</td>
<td>4.57%</td>
</tr>
<tr>
<td>Jusuf Zlatanic, M.D.</td>
<td>6.85%</td>
<td>4.57%</td>
</tr>
<tr>
<td>Makoto Iwahara, M.D.</td>
<td>4.49%</td>
<td>2.99%</td>
</tr>
<tr>
<td>Michael Krumholz, M.D.</td>
<td>4.49%</td>
<td>2.99%</td>
</tr>
<tr>
<td>Mylan Satchi, M.D.</td>
<td>1.12%</td>
<td>0.75%</td>
</tr>
<tr>
<td>Paulo Pacheco, M.D.</td>
<td>6.85%</td>
<td>4.57%</td>
</tr>
<tr>
<td>Peter Balocco, M.D.</td>
<td>4.49%</td>
<td>2.99%</td>
</tr>
<tr>
<td>Peter Kim, M.D.</td>
<td>10.0%</td>
<td>6.67%</td>
</tr>
<tr>
<td>Yasmin Metz, M.D.</td>
<td>0.45%</td>
<td>0.30%</td>
</tr>
<tr>
<td>Mount Sinai Ambulatory Ventures, Inc.</td>
<td>10.0%</td>
<td>10.00%</td>
</tr>
<tr>
<td>PE Healthcare Associates, LLC</td>
<td>6.00%</td>
<td>4.00%</td>
</tr>
</tbody>
</table>

*Martin Wolf, M.D. ----- 4.00%
*Michael Glick, M.D. ----- 4.00%
*Neal Joseph, M.D. ----- 4.00%
*Valerie Antoine-Gustave, M.D. ----- 4.00%
*Veronika Dubrovskaya, M.D. ----- 4.00%
*Deborah Chua, M.D. ----- 4.00%
*Alex Ky, M.D. ----- 4.00%

TOTAL 100% 100%

*Members subject to a Character and Competence Review for this project

Character and Competence
The new members are practicing board-certified gastroenterologists. Drs. Wolff, Glick, Joseph, Antoine-Gustave, Dubrovskaya, and Chua are employed by Gotham Medical Associates. Dr. Ky, a board-certified surgeon, is employed by Mount Sinai as an Associate Professor of Surgery, and she also serves as the Medical Director for Mount Sinai's downtown office.

Regarding the education and training of the new members: Dr. Wolff earned his medical degree from the New York University (NYU) School of Medicine and completed a gastroenterology fellowship at the NYU Medical Center. Additionally, he is a Clinical Assistant Professor of Medicine at NYU School of Medicine and an attending gastroenterologist at NYU Langone Medical Center and Mount Sinai Beth Israel. Dr. Glick graduated from NYU School of Medicine and competed a fellowship in gastroenterology at Memorial Sloan Kettering Cancer Center. Dr. Joseph earned his medical degree at George Washington...
University and subsequently pursued specialty training in gastroenterology at Lenox Hill Hospital. Additionally, he has recently served as a Co-Medical Director for Liberty Endoscopy Center (located in Manhattan). Dr. Antoine-Gustave earned her medical degree from Johns Hopkins School of Medicine and completed a fellowship in gastroenterology at Brigham and Women’s Hospital. Dr. Dubrovaskaya earned her medical degree from Virginia Commonwealth University and completed a gastroenterology fellowship at St. Luke’s-Roosevelt Hospital. Dr. Chua earned her medical degree from Temple University School of Medicine and completed fellowship training in gastroenterology at New York University. Dr. Ky earned her medical degree from the SUNY Stony Brook School of Medicine and she completed a Colorectal Surgery fellowship at Mount Sinai Hospital.

Staff from the Division of Certification & Surveillance reviewed the disclosure information submitted for the seven (7) incoming individual physician members regarding licenses held, formal education, training in pertinent health and/or related areas, employment history, a record of legal actions, and a disclosure of the applicant’s ownership interest in other health care facilities.Licensed individuals were checked against the Office of Medicaid Management, the Office of Professional Medical Conduct, and the Education Department databases as well as the US Department of Health and Human Services Office of the Inspector General Medicare exclusion database.

Additionally, the staff from the Division of Certification & Surveillance reviewed the ten-year surveillance history of all associated facilities. Sources of information included the files, records, and reports found in the Department of Health. Included in the review were the results of any incident and/or complaint investigations, independent professional reviews, and/or comprehensive/focused inspections. The review found that any citations were properly corrected with appropriate remedial action.

Conclusion
Based on the information reviewed, staff found nothing that would reflect adversely upon the applicant’s character and competence or standing in the community.

Recommendation
From a programmatic perspective, approval is recommended.

Financial Analysis

Membership Subscription Agreement
The applicant has submitted the executed Membership Subscription Agreements for the proposed members, the terms of which are summarized below:

<table>
<thead>
<tr>
<th>Date:</th>
<th>September 12, 2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Description:</td>
<td>Purchase of 4% membership interest</td>
</tr>
<tr>
<td>Company:</td>
<td>Liberty Endoscopy Center, LLC</td>
</tr>
<tr>
<td>Purchasers:</td>
<td>Deborah Chua, M.D., Veronika Dubrovskaya, M.D., Michael Glick, M.D., Valerie Antoine-Gustave, M.D., Neal Joseph, M.D., Martin Wolff, M.D., and Alex Ky, M.D.</td>
</tr>
<tr>
<td>Purchase Price:</td>
<td>$28,450 per proposed new member</td>
</tr>
<tr>
<td>Payment of Purchase Price:</td>
<td>$2,845 deposit held in escrow; Equity via personal assets for the $25,605 balance due at closing.</td>
</tr>
</tbody>
</table>

Payment of the balance due from each proposed new member will paid via equity from their personal assets. BFA Attachment A presents a summary of the proposed members’ net worth statements, which shows sufficient resources for the transactions.
**Capability and Feasibility**

There are no project costs associated with this application and no budgeted operating expenses or revenues.

BFA Attachment C is an internal financial summary of Liberty Endoscopy Center as of September 30, 2017, which shows the entity has maintained a positive working capital position and net equity position, but has experienced a net operating loss of $303,993 due to startup costs.

The applicant has demonstrated the capability to proceed in a financially feasible manner.

**Recommendation**

*From a financial perspective, approval is recommended.*

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**Attachments**

| BFA Attachment A | Personal Net Worth Statements of Proposed Members of Liberty Endoscopy Center |
| BFA Attachment B | Current and Proposed Membership interest in Liberty Endoscopy Center, LLC |
| BFA Attachment C | Internal Financial Statements as of September 30, 2017 |
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 2801-a of the Public Health Law, on this 8th day of February 2018, having considered any advice offered by the Regional Health Systems Agency, the staff of the New York State Department of Health, and the Establishment and Project Review Committee of this Council and after due deliberation, hereby proposes to approve the following application to transfer 28% ownership interest to seven new members all of whom are currently performing procedures at the Center, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that any approval of this application is not to be construed as in any manner releasing or relieving any transferor (of any interest in the facility that is the subject of the application) of responsibility and liability for any Medicaid (Medicaid Assistance Program -- Title XIX of the Social Security Act) or other State fund overpayments made to the facility covering the period during which any such transferor was an operator of the facility, regardless of whether the applicant or any other entity or individual is also responsible and liable for such overpayments, and the State of New York shall continue to hold any such transferor responsible and liable for any such overpayments, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

NUMBER: FACILITY/APPLICANT:

172325 E Liberty Endoscopy Center
APPROVAL CONTINGENT UPON:

N/A

APPROVAL CONDITIONAL UPON:

1. The project must be completed within one year from the date of the Public Health and Health Planning Council recommendation letter. Failure to complete the project within the prescribed time shall constitute an abandonment of the application by the applicant and an expiration of the approval. [PMU]

2. The facility must adhere to the commitment to submit annual reports beginning in the second year of operation, as required per approval of CON 151019 [RNR]

Documentation submitted to satisfy the above-referenced contingencies shall be submitted within sixty (60) days. Enter a complete response to each individual contingency via the New York State Electronic Certificate of Need (NYSE-CON) system by the due date(s) reflected in the Contingencies Tab in NYSE-CON.
Description
Dialysis at ECC, LLC, a New York limited liability company, requests approval to establish and construct a 20-station, Article 28 Chronic Renal Dialysis Center to be located on the ground floor of the Elmhurst Care Center, a 240-bed residential health care facility (RHCF) located at 100-17 23rd Avenue, East Elmhurst (Queens County). The Center will provide dialysis services to residents of the RHCF and outpatient members of the surrounding community, and will also offer home hemodialysis training and support.

The proposed members of Dialysis at ECC, LLC are Tibor Klein with 66.66% ownership and Miriam Basch with 33.34% ownership. Tibor Klein has a 75% ownership interest in the RHCF.

The RHCF currently has eight residents requiring dialysis treatment who must be transported to an off-site facility three days per week. In addition, two residents of Elm York Home for Adults, a 262-bed adult care facility affiliated with Elmhurst Care Center through common ownership, and located next door to the RHCF, require dialysis and are transported off-site for treatment. Locating the proposed dialysis center in the RHCF will eliminate the need for transportation and improve the quality of life for these residents.

OPCHSM Recommendation
Contingent Approval

Need Summary
A 20-station dialysis extension located at Elmhurst Care Center, will address the needs of nursing home residents requiring dialysis.

Program Summary
Based on the information reviewed, staff found nothing that would reflect adversely upon the applicant’s character and competence or standing in the community.

Financial Summary
Total project cost of $2,092,046 will be met via equity from the proposed members’ personal resources. The projected budget is as follows:

<table>
<thead>
<tr>
<th>Description</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td>$5,990,553</td>
</tr>
<tr>
<td>Expenses</td>
<td>4,724,231</td>
</tr>
<tr>
<td>Net Income</td>
<td>$1,266,322</td>
</tr>
</tbody>
</table>
Recommendations

Health Systems Agency
There will be no HSA recommendation for this project.

Office of Primary Care and Health Systems Management

Approval contingent upon:
1. Submission of a check for the amount enumerated in the approval letter, payable to the New York State Department of Health. Public Health Law Section 2802.7 states that all construction applications requiring review by the Public Health and Health Planning Council shall pay an additional fee of fifty-five hundredths of one percent of the total capital value of the project, exclusive of CON fees. [PMU]
2. Submission of an executed building lease agreement, acceptable to the Department of Health. [BFA]
3. Submission of an executed transfer and affiliation agreement, acceptable to the Department, with a local acute care hospital. [HSP]
4. Submission of a photocopy of the applicant's executed Restated Articles of Organization, acceptable to the Department. [CSL]
5. Submission of a photocopy of the applicant's amended Operating Agreement, acceptable to the Department. [CSL]
6. Submission of the applicant's evidence of site control, acceptable to the Department. [CSL]

Approval conditional upon:
1. The project must be completed within three years from the date of the Public Health and Health Planning Council recommendation letter. Failure to complete the project within the prescribed time shall constitute an abandonment of the application by the applicant and an expiration of the approval. [PMU]
2. Construction must start on or before May 1, 2018 and construction must be completed by April 30, 2019, presuming the Department has issued a letter deeming all contingencies have been satisfied prior to commencement. In accordance with 10 NYCRR Section 710.10(a), if construction is not started on or before the start date this shall constitute abandonment of the approval. It is the responsibility of the applicant to request prior approval for any changes to the start and completion dates. [PMU]
3. The staff of the facility must be separate and distinct from the staff of other entities; the signage must clearly denote the facility is separate and distinct from other entities; the clinical space must be used exclusively for the approved purpose; and the entrance must not disrupt any other entity’s clinical program space. [HSP]
4. The applicant is required to submit Final Construction Documents, as described in BAER Drawing Submission Guidelines DSG-05, prior to the applicant’s start of construction for record purposes. [AES]

Council Action Date
February 8, 2018
**Need Analysis**

**Analysis**
The primary service area for the new facility will be Queens County, which had a population estimate of 476,015 for 2016. The percentage of the population aged 65 and over was 14.2%. The nonwhite population percentage was 51.8%. These are the two population groups that are most in need of end stage renal dialysis service. Comparisons between Queens County and New York State are shown below.

<table>
<thead>
<tr>
<th></th>
<th>Queens County</th>
<th>New York State</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ages 65 and Over</td>
<td>14.2%</td>
<td>15.4%</td>
</tr>
<tr>
<td>Nonwhite</td>
<td>51.8%</td>
<td>30.1%</td>
</tr>
</tbody>
</table>

*Source: U.S. Census 2015*

**Capacity**
The Department’s methodology to estimate capacity for chronic dialysis stations is specified in Part 709.4 of Title 10 and is as follows:

- One free standing station represents 702 treatments per year. This is based on the expectation that the center will operate 2.5 patient shifts per day at 6 days per week, which is 15 patients per week, per station $[(2.5 \times 6) \times 52 \text{ weeks}] = 780 \text{ treatments per year}$. Assuming a 90% utilization rate based on the expected number of annual treatments (780), the annual treatments per free standing station is 702. The estimated average number of dialysis procedures each patient receives from a free-standing station per year is 156.

- One hospital based station represents 499 treatments per year. This is based on the expectation that the hospital will operate 2.0 patient shifts per day at 6 days per week, which is 12 patients per week, per station $[(2 \times 6) \times 52 \text{ weeks}] = 624 \text{ treatments per year}$. Assuming an 80% utilization rate based on the expected number of annual treatments (624), the number of annual treatments per hospital station is 499. One hospital based station can treat 3 patients per year.

**Need Projections**

<table>
<thead>
<tr>
<th>New York State Chronic End Stage Renal Disease (Dialysis) Resources / Need Projected Through 2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>County</td>
</tr>
<tr>
<td>--------</td>
</tr>
<tr>
<td></td>
</tr>
<tr>
<td>Queens</td>
</tr>
</tbody>
</table>

*Approval of this CON Will Reduce the Stations Under Review (column f) by 20*

**Column (a):** Existing Resources: Stations in operation

**Column (b):** Approved Resources: Stations approved but not yet operating

**Column (d):** Total Need Calculated on 2016 Data and 95% Confidence Linear Regression Methodology

**Column (f):** Submitted Projects Under Review

The increasingly diverse racial demographics of Queens County, increasing obesity rates and the higher than expected rates of diabetes (and that disease’s relationship to End Stage Renal Disease), as well as the aging of the population in general, indicate that there will be a continued need for dialysis services in the County in the future.
This project will extend the continuum of care of services that Elmhurst Care Center provides to its residents and others in need of dialysis services in Queens County. Elmhurst Care Center currently has eight RHCF residents who require dialysis treatment, which means that they must be transported to an off-site facility three days per week to receive treatment. In addition, there are currently two residents of Elm York Home for Adults, a 262-bed adult care facility (ACF) affiliated with Elmhurst Care Center through common ownership and located next door to the RHCF, who require dialysis treatment and are transported off-site for dialysis. Location of the proposed dialysis center on-site in the RHCF will enable the provision of services in one location for persons who require both long-term care (either RHCF or ACF) and treatment for End Stage Renal Disease, thereby improving quality of life for these residents. Location of a dialysis unit at the RHCF will also reduce Medicaid expenditures related to transportation of patients from the nursing home or adult care facility to an off-site treatment center.

As required by State and Federal regulations, the proposed Center will not only treat the residents of the RHCF who require chronic renal dialysis but will also be available to the general public.

**Conclusion**

Approval of this project will enhance the quality of life for the nursing home residents and adult care facility residents who require dialysis services, as well as meet a community need. After approval, there will still be a need of 35 net new stations.

**Recommendation**

From a need perspective, approval is recommended.

---

**Program Analysis**

<table>
<thead>
<tr>
<th>Program Description</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Proposed Operator</strong></td>
</tr>
</tbody>
</table>
| **Site Address** | 100-17 23rd Avenue  
East Elmhurst, NY (Queens County) |
| **Approved Services** | Chronic Renal Dialysis (20 Stations) |
| **Shifts/Hours/Schedule** | Two shifts per day, six days per week  
Monday through Saturday, 6 am to 7 pm  
(with the projection of going to three shifts per day in the second year of operations.) |
| **Staffing (1st Year / 3rd Year)** | 13.6 FTEs / 36.75 FTEs |
| **Medical Director(s)** | Robert Krinsky, M.D. |
| **Emergency, In-Patient and Backup Support Services Agreement and Distance** | Expected to be provided by provided by Long Island Jewish Forest Hills  
4.7 miles / 16 minutes |

**Character and Competence**

The members of Dialysis at ECC, LLC are:

<table>
<thead>
<tr>
<th>Name</th>
<th>Membership</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tibor Klein</td>
<td>66.66%</td>
</tr>
<tr>
<td>Miriam Basch</td>
<td>33.34%</td>
</tr>
</tbody>
</table>

The proposed members of Dialysis at ECC, LLC are owners/members of health care facilities and have experience in addressing the needs of nursing home residents and the elderly. Mr. Klein is a member of Elmhurst Care Center, Inc., the operator of Elmhurst Care Center. In addition to Ms. Basch’s ownership interest in a residential health care facility in Queens, she also is employed as a part-time clerk in four nursing and rehab centers located in Brooklyn.
Disclosure information was submitted and reviewed for the proposed Medical Director. Robert Krinsky, M.D. is a New York State licensed practicing clinical physician who completed a two-year fellowship in Nephrology at Maimonides Medical Center and is board-certified in Internal Medicine with sub-certification in Nephrology.

Staff from the Division of Certification & Surveillance reviewed the disclosure information submitted regarding licenses held, formal education, training in pertinent health and/or related areas, employment history, a record of legal actions, and a disclosure of the applicant’s ownership interest in other health care facilities. Licensed individuals were checked against the Office of Medicaid Management, the Office of Professional Medical Conduct, and the Education Department databases as well as the US Department of Health and Human Services Office of the Inspector General Medicare exclusion database.

Additionally, the staff from the Division of Certification & Surveillance reviewed the ten-year surveillance history of all associated facilities. Sources of information included the files, records, and reports found in the Department of Health. Included in the review were the results of any incident and/or complaint investigations, independent professional reviews, and/or comprehensive/focused inspections. The review found that any citations were properly corrected with appropriate remedial action.

**Conclusion**
Based on the information reviewed, staff found nothing that would reflect adversely upon the applicant’s character and competence or standing in the community.

**Recommendation**
From a programmatic perspective, contingent approval is recommended.

### Financial Analysis

#### Lease Rental Agreement
The applicant has submitted a draft lease rental arrangement for the site that they will occupy, which is summarized below:

<table>
<thead>
<tr>
<th>Premises:</th>
<th>10,100 square feet located at 100-17 23rd Avenue, East Elmhurst, New York.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lessor:</td>
<td>Yorkshire Realty, Inc.</td>
</tr>
<tr>
<td>Lessee:</td>
<td>Dialysis at ECC, LLC</td>
</tr>
<tr>
<td>Term:</td>
<td>10 years</td>
</tr>
<tr>
<td>Rental:</td>
<td>$225,500 annually ($22.33 per sq.ft.) with 3% annual increase.</td>
</tr>
<tr>
<td>Provisions:</td>
<td>The lessee shall be responsible for maintenance, utilities and real estate taxes.</td>
</tr>
</tbody>
</table>

The lease will be a non-arm’s length lease arrangement since Tibor Klein has ownership interest in the landlord entity. The applicant has submitted letters from two New York State Real Estate Brokers attesting to the reasonableness of the per square foot rental.

#### Total Project Cost and Financing
Total project cost, which is for renovations and the acquisition of moveable equipment, is estimated at $2,092,046, further broken down as follows:

<table>
<thead>
<tr>
<th>Item</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Renovation and Demolition</td>
<td>$1,058,148</td>
</tr>
<tr>
<td>Design Contingency</td>
<td>105,815</td>
</tr>
<tr>
<td>Construction Contingency</td>
<td>105,815</td>
</tr>
<tr>
<td>Architect/Engineering Fees</td>
<td>120,931</td>
</tr>
<tr>
<td>Other Fees (Consultant)</td>
<td>25,500</td>
</tr>
<tr>
<td>Moveable Equipment</td>
<td>662,405</td>
</tr>
<tr>
<td>CON Fee</td>
<td>2,000</td>
</tr>
<tr>
<td>Additional Processing Fee</td>
<td>11,432</td>
</tr>
<tr>
<td>Total Project Cost</td>
<td>$2,092,046</td>
</tr>
</tbody>
</table>
Project costs are based on a construction start date of May 1, 2018, and a 12-month construction period.

The proposed members will provide equity to meet the total project cost. BFA Attachment A, the net worth of the proposed members, indicates sufficient equity exists to satisfy project costs.

Operating Budget
The applicant has submitted an operating budget, in 2017 dollars, during the first and third years of operation, summarized below:

<table>
<thead>
<tr>
<th></th>
<th>Year One</th>
<th>Year Three</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Per Trmt.</td>
<td>Total</td>
</tr>
<tr>
<td>Revenues</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Medicaid FFS</td>
<td>$275.46</td>
<td>$196,957</td>
</tr>
<tr>
<td>Medicaid MC</td>
<td>$350.44</td>
<td>$125,107</td>
</tr>
<tr>
<td>Medicare FFS</td>
<td>$285.00</td>
<td>$1,630,200</td>
</tr>
<tr>
<td>Commercial FFS</td>
<td>$260.33</td>
<td>$92,937</td>
</tr>
<tr>
<td>Total Revenues</td>
<td></td>
<td>$2,045,201</td>
</tr>
<tr>
<td>Expenses</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Operating</td>
<td>$224.34</td>
<td>$1,603,806</td>
</tr>
<tr>
<td>Capital</td>
<td>54.78</td>
<td>391,611</td>
</tr>
<tr>
<td>Total Expenses</td>
<td>$279.12</td>
<td>$1,995,417</td>
</tr>
<tr>
<td>Net Income</td>
<td></td>
<td>$49,784</td>
</tr>
<tr>
<td>Utilization</td>
<td></td>
<td>7,149</td>
</tr>
<tr>
<td>Cost Per Treatment</td>
<td></td>
<td>$279.12</td>
</tr>
</tbody>
</table>

Utilization broken down by payor source during the first and third years is as follows:

<table>
<thead>
<tr>
<th></th>
<th>Year One</th>
<th>Year Three</th>
</tr>
</thead>
<tbody>
<tr>
<td>Medicaid FFS</td>
<td>10.00%</td>
<td>10.00%</td>
</tr>
<tr>
<td>Medicaid MC</td>
<td>4.99%</td>
<td>5.00%</td>
</tr>
<tr>
<td>Medicare FFS</td>
<td>80.01%</td>
<td>80.00%</td>
</tr>
<tr>
<td>Commercial FFS</td>
<td>5.00%</td>
<td>5.00%</td>
</tr>
</tbody>
</table>

The reimbursement rates and revenue assumptions are based on the experience of other dialysis centers in nursing homes. Expense assumptions are based on the typical expenses for chronic renal dialysis centers in nursing homes.

Capability and Feasibility
Total project cost of $2,092,046 will be met via equity from the personal resources of the proposed members.

Working capital requirements are estimated at $787,372, which is equivalent to two months of third year expenses. The applicant will fund the working capital requirement via equity from the proposed members' personal resources. BFA Attachment A is the personal net worth statements of the proposed members of Dialysis at ECC, LLC, which indicates the availability of sufficient funds for the equity contribution. BFA Attachment C is the pro forma balance sheet of Dialysis at ECC, LLC, which indicates a positive members equity position of $2,879,418 as of the first day of operation.

The submitted budget indicates a net income of $47,784 and $1,266,322 during the first and third years, respectively. Revenues are based on the current reimbursement methodologies for dialysis services. The submitted budget appears reasonable.

BFA Attachment B is the 2015 and 2016 certified financial statements of Elmhurst Care Center. As shown, the entity had a positive working capital position, positive shareholders’ equity and generated an average net income of $4,070,533 for the period.
Subject to the noted contingency, the applicant has demonstrated the capability to proceed in a financially feasible manner.

**Recommendation**  
From a financial perspective, contingent approval is recommended.

### Attachments

- **BFA Attachment A**: Net Worth Statement of Proposed Members
- **BFA Attachment B**: Financial Summary: 2015 and 2016 certified financial statements of Elmhurst Care Center
- **BFA Attachment C**: Pro Forma Balance Sheet
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 2801-a of the Public Health Law, on this 8th day of February 2018, having considered any advice offered by the Regional Health Systems Agency, the staff of the New York State Department of Health, and the Establishment and Project Review Committee of this Council and after due deliberation, hereby proposes to approve the following application to establish and construct a 20-station chronic renal dialysis center to be located at Elmhurst Care Center, a residential health care facility located at 100-17 23rd Avenue, East Elmhurst, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that any approval of this application is not to be construed as in any manner releasing or relieving any transferor (of any interest in the facility that is the subject of the application) of responsibility and liability for any Medicaid (Medicaid Assistance Program -- Title XIX of the Social Security Act) or other State fund overpayments made to the facility covering the period during which any such transferor was an operator of the facility, regardless of whether the applicant or any other entity or individual is also responsible and liable for such overpayments, and the State of New York shall continue to hold any such transferor responsible and liable for any such overpayments, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

NUMBER: FACILITY/APPLICANT:

172220 B Dialysis at ECC, LLC
APPROVAL CONTINGENT UPON:

1. Submission of a check for the amount enumerated in the approval letter, payable to the New York State Department of Health. Public Health Law Section 2802.7 states that all construction applications requiring review by the Public Health and Health Planning Council shall pay an additional fee of fifty-five hundredths of one percent of the total capital value of the project, exclusive of CON fees. [PMU]

2. Submission of an executed building lease agreement, acceptable to the Department of Health. [BFA]

3. Submission of an executed transfer and affiliation agreement, acceptable to the Department, with a local acute care hospital. [HSP]

4. Submission of a photocopy of the applicant's executed Restated Articles of Organization, acceptable to the Department. [CSL]

5. Submission of a photocopy of the applicant's amended Operating Agreement, acceptable to the Department. [CSL]

6. Submission of the applicant's evidence of site control, acceptable to the Department. [CSL]

APPROVAL CONDITIONAL UPON:

1. The project must be completed within three years from the date of the Public Health and Health Planning Council recommendation letter. Failure to complete the project within the prescribed time shall constitute an abandonment of the application by the applicant and an expiration of the approval. [PMU]

2. Construction must start on or before May 1, 2018 and construction must be completed by April 30, 2019, presuming the Department has issued a letter deeming all contingencies have been satisfied prior to commencement. In accordance with 10 NYCRR Section 710.10(a), if construction is not started on or before the start date this shall constitute abandonment of the approval. It is the responsibility of the applicant to request prior approval for any changes to the start and completion dates. [PMU]

3. The staff of the facility must be separate and distinct from the staff of other entities; the signage must clearly denote the facility is separate and distinct from other entities; the clinical space must be used exclusively for the approved purpose; and the entrance must not disrupt any other entity’s clinical program space. [HSP]

4. The applicant is required to submit Final Construction Documents, as described in BAER Drawing Submission Guidelines DSG-05, prior to the applicant’s start of construction for record purposes. [AES]

Documentation submitted to satisfy the above-referenced contingencies shall be submitted within sixty (60) days. Enter a complete response to each individual contingency via the New York State Electronic Certificate of Need (NYSE-CON) system by the due date(s) reflected in the Contingencies Tab in NYSE-CON.
Project # 161122-E
Comprehensive Rehabilitation and Nursing Center at Williamsville

Program: Residential Health Care Facility
Purpose: Establishment
County: Erie
Acknowledged: March 14, 2016

Executive Summary

Description
Comprehensive Rehabilitation and Nursing Center at Williamsville is a 142-bed, proprietary, Article 28 residential health care facility (RHCF) located at 147 Reist Street, Williamsville (Erie County). Two of the current members, Ephram Lahasky and Joshua Farkovitz, request approval to transfer 36% of their ownership interest in the facility (18% each) to two other current members and three new members. Upon approval, the facility will have seven members. There will be no change in beds or services as a result of the transfer of ownership interest.

Ownership interest of the RHCF before and after the requested change is as follows:

<table>
<thead>
<tr>
<th>Members</th>
<th>Current</th>
<th>Proposed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ephram Lahasky</td>
<td>37.0%</td>
<td>19.0%</td>
</tr>
<tr>
<td>Joshua Farkovitz</td>
<td>37.0%</td>
<td>19.0%</td>
</tr>
<tr>
<td>David Gast</td>
<td>16.0%</td>
<td>24.5%</td>
</tr>
<tr>
<td>Samuel Halper</td>
<td>10.0%</td>
<td>13.5%</td>
</tr>
<tr>
<td>Debbie Korngut</td>
<td>0%</td>
<td>11.5%</td>
</tr>
<tr>
<td>Teresa Lichtschein</td>
<td>0%</td>
<td>7.5%</td>
</tr>
<tr>
<td>Jeffrey Arem</td>
<td>0%</td>
<td>5.0%</td>
</tr>
</tbody>
</table>

Need Summary
There will be no Need recommendation on this application.

Program Summary
No negative information has been received concerning the character and competence of the proposed applicants identified as new members. No changes in the program or physical environment are proposed in this application. No administrative services or consulting agreements are proposed in this application.

Financial Summary
There are no project costs associated with this application. The total purchase price for the 36% transfer of ownership is $6 and has been paid in full. No budget analysis is necessary as this is a 36% transfer of ownership interest, and the four current members are remaining in the ownership structure with majority interest. The RHCF is not proposing to change its business model, which has historically been profitable, and the facility has no outstanding Medicaid liabilities.

OPCHSM Recommendation
Contingent Approval
Recommendations

Health Systems Agency
There will be no HSA recommendation for this project.

Office of Primary Care and Health Systems Management
Approval contingent upon:
1. Submission of a photocopy of the applicant's Certificate of Amendment of the Amended and Restated Articles of Organization, acceptable to the Department. [CSL]
2. Submission of a photocopy of the applicant's amended and executed Assignment of Leases and Rents, acceptable to the Department. [CSL]
3. Submission of a photocopy of the applicant's amended and executed Operating Agreement, acceptable to the Department. [CSL]

Approval conditional upon:
1. The project must be completed within one year from the date of the Public Health and Health Planning Council recommendation letter. Failure to complete the project within the prescribed time shall constitute an abandonment of the application by the applicant and an expiration of the approval. [PMU]

Council Action Date
February 8, 2018
# Program Analysis

## Facility Information

<table>
<thead>
<tr>
<th></th>
<th>Existing</th>
<th>Proposed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Facility Name</td>
<td>Comprehensive Rehabilitation and Nursing Center at Williamsville</td>
<td>Comprehensive Rehabilitation and Nursing Center at Williamsville</td>
</tr>
<tr>
<td>Address</td>
<td>147 Reist Street</td>
<td>Same</td>
</tr>
<tr>
<td>RHCF Capacity</td>
<td>142</td>
<td>Same</td>
</tr>
<tr>
<td>ADHC Program Capacity</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>Type of Operator</td>
<td>Proprietary</td>
<td>Proprietary</td>
</tr>
<tr>
<td>Class of Operator</td>
<td>Limited Liability Company</td>
<td>Limited Liability Company</td>
</tr>
<tr>
<td>Operator</td>
<td>Comprehensive at Williamsville, LLC</td>
<td>Comprehensive at Williamsville, LLC</td>
</tr>
<tr>
<td>Members</td>
<td></td>
<td></td>
</tr>
<tr>
<td>David Gast</td>
<td>16.0%</td>
<td>David Gast</td>
</tr>
<tr>
<td>Ephram Lahasky</td>
<td>37.0%</td>
<td>Ephram Lahasky</td>
</tr>
<tr>
<td>Joshua Farkovits</td>
<td>37.0%</td>
<td>Joshua Farkovits</td>
</tr>
<tr>
<td>Samuel Halper</td>
<td>10.0%</td>
<td>Samuel Halper</td>
</tr>
<tr>
<td>Debbie Korngut</td>
<td>11.5%</td>
<td>Debbie Korngut</td>
</tr>
<tr>
<td>Terry Lichtstein</td>
<td>7.5%</td>
<td>Terry Lichtstein</td>
</tr>
<tr>
<td>Jeff Arem</td>
<td>5.0%</td>
<td>Jeff Arem</td>
</tr>
</tbody>
</table>

## Character and Competence - Background

### Facilities Reviewed

- Meadow Park Rehabilitation and Health Care Center 09/2007 to present
- New Jersey Nursing Home Riverside Nursing and Rehabilitation Center 04/2012 to present
- Pennsylvania Nursing Home Brighton Rehabilitation and Wellness Center 11/2014 to present
- Minnesota Nursing Homes
  - Centennial Gardens for Nursing and Rehab 03/2016 to present
  - Hillcrest Care and Rehabilitation Center 07/2015 to present
  - Laurels Peak Care and Rehabilitation Center 07/2015 to present
  - Mala Strana Care and Rehabilitation Center 07/2015 to present
  - Meeker Manor Rehabilitation Center LLC 07/2016 to present
  - Oaklawn Care and Rehabilitation Center 07/2015 to present
  - The Estates at Bloomington 03/2017 to present
  - The Estates at Chateau LLC 03/2017 to present
  - The Estates at Delano LLC 03/2017 to present
  - The Estates at Excelsior LL 03/2017 to present
  - The Estates at Fridley LLC 03/2017 to present
  - The Estates at Greely LLC 03/2017 to present
  - The Estates at Linden LLC 03/2017 to present
  - The Estates at Lynnhurst LLC 03/2017 to present
  - The Estates at Roseville LLC 03/2017 to present
  - The Estates at Rush City LLC 03/2017 to present
  - The Estates at Twin Rivers LLC 03/2017 to present
  - The Gardens at Cannon Falls 03/2016 to present
  - The North Shore Estates LLC 07/2016 to present
  - Valley View Manor 09/2015 to present
Minnesota Assisted Living Facilities
Crystal Seasons Assisted Living 07/2015 to present
Laurels Edge Assisted Living 07/2015 to present
Mala Strana Assisted Living 07/2015 to present
The Green Prairie Rehab Center 07/2016 to present

Individual Background Review
Teresa Lichtschein is currently employed as a financial tracker for the Gissim Corporation. Ms. Lichtschein has a high school diploma from Esther Schoenfeld High School and discloses the following nursing home ownerships:
- Meadow Park Rehabilitation and Health Care Center (7.5%) 12/1999 to present
- Riverside Nursing and Rehabilitation Center (NJ) (7.6%) 04/2012 to present
- Friendship Ridge Nursing Home (2%) 11/2014 to present

Debbie Korngut has no employment history and discloses no health facility ownerships.

Jeffrey Arem lists his employment as the Director of Sales for Alamo Mobile X-Ray and EKG Services located in Brooklyn, New York. He is also the sales and marketing representative for Pharmscript LLC, a long term care pharmacy. Mr. Arem has a high school diploma from Yeshiva Tiferas Torah and discloses the following ownership interests in health care facilities:
- Centennial Gardens for Nursing and Rehabilitation (MN) 5% 03/2016 to present
- Crystal Seasons Assisted Living (MN) (12.5%) 07/2015 to present
- Hillcrest Care and Rehabilitation Center (MN) (12.5%) 07/2015 to present
- Laurels Peak Care and Rehabilitation Center (MN) (12.5%) 07/2015 to present
- Mala Strana Care and Rehabilitation Center (MN) (12.5%) 07/2015 to present
- Oaklawn Care and Rehabilitation Center (MN) (12.5%) 07/2015 to present
- The Gardens at Cannon Falls 5% 03/2016 to present
- Valley View Manor (MN) (12.5%) 09/2015 to present
- Laurels Edge Assisted Living (MN) (12.5%) 07/2015 to present
- Mala Strana Assisted Living (MN) (12.5%) 07/2015 to present
- Meeker Manor Rehabilitation Center LLC (MN) (14.25%) 07/2016 to present
- The Estates at Bloomington (MN) (6%) 03/2017 to present
- The Estates at Chateau LLC (MN) (6%) 03/2017 to present
- The Estates at Delano LLC (MN) (6%) 03/2017 to present
- The Estates at Excelsior LLC (MN) (6%) 03/2017 to present
- The Estates at Fridley LLC (MN) (6%) 03/2017 to present
- The Estates at Greely LLC (MN) (6%) 03/2017 to present
- The Estates at Linden LLC (MN) (6%) 03/2017 to present
- The Estates at Lynnhurst LLC (MN) (6%) 03/2017 to present
- The Estates at Roseville LLC (MN) (6%) 03/2017 to present
- The Estates at Rush City LLC (MN) (6%) 03/2017 to present
- The Estates at Twin Rivers LLC (MN) (6%) 03/2017 to present
- The Green Prairie Rehab Center (MN) (14.25%) 07/2016 to present
- The North Shore Estates LLC (MN) (14.25%) 07/2016 to present
- The Gardens at Cannon Falls (MN) (5%) 03/2016 to present

Character and Competence – Analysis
No negative information has been received concerning the character and competence of the applicants.

A review of Meadow Park Rehabilitation and Health Care Center for the period identified above reveals the following:
- The facility was fined $4,000 pursuant to a Stipulation and Order NH-17-08 issued January 31, 2017 for surveillance findings on October 19, 2016. Deficiencies were found under 10 NYCRR 415.12(h)(1) Quality of Care Accident Free Environment and 10 NYCRR 415.26 Administration.
- The facility incurred a Civil Monetary Penalty of $45,366.75 for the immediate jeopardy associated with the survey.
A review of operations for Riverside Nursing Home (NJ) for the period identified above reveals the following:

- A fine will be imposed for a July 2016 survey for the following: air temperature too high. The fine has not yet been processed by CMS.
- A Civil Monetary Penalty of $173,110 has been recommended for a September 2, 2016 survey for the following: excessive hot water temperature, failure to report abuse incident, disabled resident not protected from abuse. The fine has not yet been processed by CMS.

A review of operations for Brighton Rehabilitation and Wellness Center a/k/a Friendship Ridge for the time period indicated above indicates there were no enforcements.

A review of the affidavit submitted for Centennial Gardens for Nursing and Rehab indicates the nursing home incurred a $8,125 Civil Monetary Penalty for deficiency F323 from the December 22, 2016 survey.

A review of the affidavit submitted for The Gardens at Cannon Falls indicates the nursing home incurred a $29,393 Civil Monetary Penalty for deficiency F309 from the December 1, 2016 survey.

A review of the affidavits submitted by the applicant for Hillcrest Care and Rehabilitation Center, Laurels Peak Care and Rehabilitation Center, Mala Strana Care and Rehabilitation Center, Meeker Manor Rehabilitation Center LLC, Oaklawn Care and Rehabilitation Center, The Estates at Bloomington, The Estates at Chateau, The Estates at Delano, The Estates at Excelsior, The Estates at Fridley, The Estates at Greely, The Estates at Linden, The Estates at Lynnhurst, The Estates at Roseville, The Estates at Rush City, The Estates at Twin Rivers, The Estates at Cannon Falls, The North Shore Estates, Valley View Manor, Crystal Seasons Assisted Living, Laurels Edge Assisted Living, and Mala Strang Assisted Living indicates there were no Civil Monetary Penalties imposed.

### Quality Review

<table>
<thead>
<tr>
<th>Provider Name</th>
<th>Overall</th>
<th>Health Inspection</th>
<th>Quality Measures</th>
<th>Staffing</th>
<th>Quintile</th>
</tr>
</thead>
<tbody>
<tr>
<td>Meadow Park Rehab Health Center LLC</td>
<td>*</td>
<td>*</td>
<td>*****</td>
<td>*</td>
<td>5</td>
</tr>
<tr>
<td><strong>NJ</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Riverside Nursing and Rehabilitation Center</td>
<td>**</td>
<td>*</td>
<td>*****</td>
<td>****</td>
<td></td>
</tr>
<tr>
<td><strong>PA</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Brighton Rehabilitation and Wellness Center</td>
<td>*</td>
<td>*</td>
<td>***</td>
<td>*</td>
<td></td>
</tr>
<tr>
<td><strong>MN</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Hillcrest Care &amp; Rehabilitation Center</td>
<td>*****</td>
<td>*****</td>
<td>*****</td>
<td>*****</td>
<td></td>
</tr>
<tr>
<td>Laurels Peak Care &amp; Rehabilitation Center</td>
<td>***</td>
<td>**</td>
<td>**</td>
<td>*****</td>
<td></td>
</tr>
<tr>
<td>Mala Strana Care &amp; Rehabilitation Center</td>
<td>*****</td>
<td>***</td>
<td>***</td>
<td>*****</td>
<td></td>
</tr>
<tr>
<td>Oaklawn Care &amp; Rehabilitation Center</td>
<td>*****</td>
<td>***</td>
<td>*****</td>
<td>**</td>
<td></td>
</tr>
<tr>
<td>Valley View Manor HCC</td>
<td>*****</td>
<td>***</td>
<td>*****</td>
<td>*****</td>
<td></td>
</tr>
<tr>
<td>The North Shore Estates LLC</td>
<td>*****</td>
<td>*****</td>
<td>*****</td>
<td>*****</td>
<td></td>
</tr>
<tr>
<td>The Green Prairie Rehabilitation Center</td>
<td>*****</td>
<td>*****</td>
<td>*****</td>
<td>***</td>
<td></td>
</tr>
</tbody>
</table>

*Nursing home ownerships of one year or less are not included.*
The applicant has provided analyses regarding the low rating for Meadow Park Rehab Health Center LLC (Meadow Park) and Brighton Rehabilitation and Wellness Center (Brighton). Regarding Meadow Park, the applicants notes the low overall rating stems from the Immediate Jeopardy declared in 2016. Meadow Park has a quality improvement program in place and conducts quarterly Quality Assurance meetings to identify potential issues and other areas of concern to enhance the quality of services and programs. Meadow Park has hired a clinical professional to facilitate and oversee medical aspects and to improve quality measures including decreasing hospitalization. The applicant attributes the low rating for Brighton on poor surveys in 2016.

**Project Review**
No changes in the program or physical environment are proposed in this application. No administrative services or consulting agreements are proposed in this application.

**Conclusion**
No negative information has been received concerning the character and competence of the proposed applicants identified as new members. No changes in the program or physical environment are proposed in this application. No administrative services or consulting agreements are proposed in this application.

**Recommendation**
From a programmatic perspective, approval is recommended.

### Financial Analysis

**Purchase Option Agreements**
Executed purchase option agreements between each buyer and seller for the partial transfer of ownership have been submitted, as detailed below.

<table>
<thead>
<tr>
<th>Execution Dates</th>
<th>March 31, 2015 and July 27, 2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sellers</td>
<td>Ephram Lahasky and Josh Farkovits</td>
</tr>
<tr>
<td>Buyers</td>
<td>David Gast, Sam Halper, Jeff Arem, Debbie Kornget, Teresa Lichtschein</td>
</tr>
<tr>
<td>Percentage Purchased</td>
<td>David Gast (8.5%), Sam Halper (3.5%), Jeff Arem (5%), Debbie Kornget (11.5%), Teresa Lichtschein (7.5%)</td>
</tr>
<tr>
<td>Purchase Price</td>
<td>Total purchase price is $6 for the 36% ownership transfer (paid).</td>
</tr>
</tbody>
</table>

**Capability and Feasibility**
There are no project costs associated with this application. The total purchase price for the 36% transfer of ownership is $6 and has been paid in full. BFA Attachment A is the personal net worth statements of the proposed new shareholders, which shows sufficient liquid resources to cover the purchase price.

No budget analysis was necessary as this is a 36% transfer of ownership interest. Four current members are remaining in the ownership structure with majority interest, and the RHCF is not proposing to change its business model, which has historically been profitable. The facility has no outstanding Medicaid liabilities.

BFA Attachment B is the 2013-2014 certified financial summary of St. Francis Home of Williamsville. As shown, the facility had an average negative working capital position, an average negative net asset position and generated an average net loss of $1,134,000 for the period. The operating losses and the negative working capital position during 2013 and 2014 were due to excess staffing costs and low occupancy levels. To improve operations the current members, as the new operators of the RHCF effective May 5, 2015, implemented staffing reductions where applicable and renegotiated the labor contract.

BFA Attachment C is a financial summary of Comprehensive Rehabilitation and Nursing Center at Williamsville for 2015 (eight-month internals), 2016 (certified) and 2017 (internals as of October 31,
As shown, the facility had average positive working capital and net asset positions, achieved an average net income of $922,062 for the period May 1, 2015 - December 31, 2016, and had a net loss of $116,143 for the period ending October 31, 2017. The reason for the net loss in 2017 was due to the inclusion of depreciation in the amount of $324,000 in the income statement. Excluding depreciation (non-cash expense), the facility would have had a net income of $207,857 for the period.

BFA Attachment D is Meadow Park Rehabilitation and Health Care Center’s 2013-2016 certified and internal financial statements as of October 31, 2017. As shown, the facility has an average positive working capital position and an average negative net asset position for the period. In addition, the facility had an average net income of $879,998 for the period 2013-2016 and a net income of $739,783 for the period ending October 31, 2017. The loss in 2013 was due to the facility having lower occupancy levels than projected and a large one-time Medicaid recoupment during the period.

The applicant has demonstrated the capability to proceed in a financially feasible manner.

**Recommendation**

From a financial perspective, approval is recommended.

<table>
<thead>
<tr>
<th><strong>Attachments</strong></th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>BFA Attachment A</td>
<td>Personal Net Worth Statements of members of Comprehensive Rehabilitation and Nursing Center at Williamsville</td>
</tr>
<tr>
<td>BFA Attachment B</td>
<td>2013-2014 Certified and Internal Financial Summary - St. Francis Home of Williamsville</td>
</tr>
<tr>
<td>BFA Attachment C</td>
<td>May 1, 2015 - December 31, 2015 Internal, 2016 Certified and as of October 31, 2017 Internal Financial Summary of Comprehensive Rehabilitation and Nursing Center at Williamsville</td>
</tr>
<tr>
<td>BFA Attachment D</td>
<td>2013-2016 Certified and as of October 31, 2017 Internal Financial Summary for Meadow Park Rehabilitation and Health Care Center</td>
</tr>
</tbody>
</table>
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 2801-a of the Public Health Law, on this 8th day of February 2018, having considered any advice offered by the Regional Health Systems Agency, the staff of the New York State Department of Health, and the Establishment and Project Review Committee of this Council and after due deliberation, hereby proposes to approve the following application to transfer of 36% membership interest from two (2) current members to two (2) other current members and three (3) new members, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that any approval of this application is not to be construed as in any manner releasing or relieving any transferor (of any interest in the facility that is the subject of the application) of responsibility and liability for any Medicaid (Medicaid Assistance Program -- Title XIX of the Social Security Act) or other State fund overpayments made to the facility covering the period during which any such transferor was an operator of the facility, regardless of whether the applicant or any other entity or individual is also responsible and liable for such overpayments, and the State of New York shall continue to hold any such transferor responsible and liable for any such overpayments, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

NUMBER: FACILITY/APPLICANT:

161122 E Comprehensive Rehabilitation and Nursing Center at Williamsville
APPROVAL CONTINGENT UPON:

1. Submission of a photocopy of the applicant's Certificate of Amendment of the Amended and Restated Articles of Organization, acceptable to the Department. [CSL]
2. Submission of a photocopy of the applicants amended and executed Assignment of Leases and Rents, acceptable to the Department. [CSL]
3. Submission of a photocopy of the applicant's amended and executed Operating Agreement, acceptable to the Department. [CSL]

APPROVAL CONDITIONAL UPON:

1. The project must be completed within one year from the date of the Public Health and Health Planning Council recommendation letter. Failure to complete the project within the prescribed time shall constitute an abandonment of the application by the applicant and an expiration of the approval. [PMU]

   Documentation submitted to satisfy the above-referenced contingencies shall be submitted within sixty (60) days. Enter a complete response to each individual contingency via the New York State Electronic Certificate of Need (NYSE-CON) system by the due date(s) reflected in the Contingencies Tab in NYSE-CON.
Executive Summary

Description
White Plains Nursing Home, Inc. d/b/a Bronx Park Rehabilitation & Nursing Center (Bronx Park) is a New York proprietary business corporation that operates a 240-bed, Article 28 residential health care facility (RHCF) located at 3845 Carpenter Avenue in the Bronx. The current sole shareholder, David Loren, requests approval to assign and transfer 100% ownership interest (125 shares) in the RHCF to Craig Ari Loren, who is currently the facility’s Executive Vice President responsible for overseeing all financial and management decisions of Bronx Park. There will be no change in beds or services provided.

The applicant has provided an executed stock purchase agreement (SPA) dated June 2, 2017, between David Loren (Seller) and Craig Ari Loren (Purchaser) for the sale and acquisition of the operating interest of the RHCF for a total consideration of $7,073,781. The closing of the transaction is to be effectuated upon Public Health and Health Planning Council (PHHPC) approval. The realty ownership will not change as a result of this application and the existing lease will continue without any changes.

Program Summary
No negative information has been received concerning the character and competence of the proposed applicant identified as new shareholder.

No administrative services or consulting agreements are proposed in this application. The applicant does not intend to utilize any staffing agencies upon assumption of ownership.

Financial Summary
There are no project costs associated with this application. The total consideration for the stock purchase agreement is $7,073,781 consisting of the following:

- Stock Purchase Price $4,500,000
- Assumption of existing note $1,200,000
- Assumption of Tax liabilities $500,000
- Assumption of Outstanding Loans $873,781
- Total Consideration $7,073,781

The existing note was a personal loan made by the Purchaser to the Seller in 2015 that will be converted from debt to equity via a Purchaser’s forgiveness at closing and will be used as consideration toward the purchase of the nursing home.

Tax liabilities are an estimate of what David Loren will owe from owning the shares of the company from 4/1/16 to closing. To date, Craig Ari Loren has paid $390,000 for David Loren’s tax liability.
The assumption of outstanding loans consists of two loans, $147,781 and $726,000, respectively, currently on the books of Bronx Park.

The stock purchase price is to be financed via a ten-year loan at 5.81% interest. InvestorsBank has provided a letter of interest. The projected budget is as follows:

<table>
<thead>
<tr>
<th>Year One</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td>$23,382,630</td>
</tr>
<tr>
<td>Expenses</td>
<td>21,958,079</td>
</tr>
<tr>
<td>Net Income</td>
<td>$1,424,551</td>
</tr>
</tbody>
</table>
Recommendations

Health Systems Agency
There will be no HSA recommendation for this project.

Office of Primary Care and Health Systems Management

Approval contingent upon:
1. Submission of an executed loan commitment, acceptable to the Department of Health. [BFA]
2. Submission of a copy of the amended by-laws of the applicant which are acceptable to the Department. [CSL]

Approval conditional upon:
1. The project must be completed within one year from the date of the Public Health and Health Planning Council recommendation letter. Failure to complete the project within the prescribed time shall constitute an abandonment of the application by the applicant and an expiration of the approval. [PMU]

Council Action Date
February 8, 2018
Program Analysis

Facility Information

<table>
<thead>
<tr>
<th></th>
<th>Existing</th>
<th>Proposed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Facility Name</td>
<td>Bronx Park Rehabilitation &amp; Nursing Center</td>
<td>Same</td>
</tr>
<tr>
<td>Address</td>
<td>3845 Carpenter Ave. Bronx, NY 10467</td>
<td>Same</td>
</tr>
<tr>
<td>RHCF Capacity</td>
<td>240</td>
<td>Same</td>
</tr>
<tr>
<td>ADHC Program Capacity</td>
<td>0</td>
<td>Same</td>
</tr>
<tr>
<td>Type of Operator</td>
<td>Corporation</td>
<td>Same</td>
</tr>
<tr>
<td>Class of Operator</td>
<td>Proprietary</td>
<td>Same</td>
</tr>
<tr>
<td>Operator</td>
<td>White Plains Nursing Home, Inc. David Loren 100.00%</td>
<td>White Plains Nursing Home, Inc. Craig Ari Loren 100.00%</td>
</tr>
</tbody>
</table>

Character and Competence - Background

Craig Ari Loren has been employed by his father, David Loren, as the Executive Vice President at Bronx Park Rehabilitation & Nursing Center since October 2015. Previously Mr. Loren was the administrator of record at Bridgeport Health Care Center in Connecticut. Mr. Loren has a Connecticut nursing home license that expired in November 2010, and a Master’s degree in International Business. Mr. Loren discloses no health facility ownership interests.

A review of Mr. Loren’s current position indicates that Mr. Loren actively participates in the day to day operations of the nursing home.

Character and Competence - Analysis

No negative information has been received concerning the character and competence of the applicant.

Project Review

No changes in the program or physical environment are proposed in this application. No administrative services or consulting agreements are proposed in this application. The applicant does not intend to utilize any staffing agencies upon their assumption of ownership.

Conclusion

No negative information has been received concerning the character and competence of the proposed applicants identified as new members.

Recommendation

From a programmatic perspective, approval is recommended.
Financial Analysis

Stock Purchase Agreement (SPA)
The applicant has submitted an executed SPA for the operating interests of the RHCF. The transaction will be effectuated upon PHHPC approval. The terms of the agreement are summarized below:

<table>
<thead>
<tr>
<th>Date</th>
<th>June 2, 2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Seller</td>
<td>David Loren</td>
</tr>
<tr>
<td>Buyer</td>
<td>Craig Ari Loren</td>
</tr>
<tr>
<td>Shares Acquired</td>
<td>125 shares of stock (100%)</td>
</tr>
<tr>
<td>Purchase Price</td>
<td>Total consideration of $7,073,781</td>
</tr>
<tr>
<td>Payment of Purchase Price</td>
<td>$4,500,000 Loan; $1,200,000 Assumption of existing note from Purchaser; $500,000 Assumption of Tax liabilities ($390,000 has been paid to date via equity, and $873,781 Assumption of Outstanding Loans.</td>
</tr>
</tbody>
</table>

The applicant anticipates financing $4,500,000 of the purchase price via a ten-year loan at 5.81% interest. InvestorsBank has provided a bank letter of interest for the loan. The existing note from the purchaser consists of a $1,200,000 personal loan from Craig Ari Loren to David Loren that will be converted from debt to equity via a Purchaser’s forgiveness at closing. The proposed sole shareholder will also assume $873,781 of existing shareholder loans. The assumed tax liability of $500,000 is based on the estimated taxes expected to be owed on the sale of the shares. Generally, the taxes are paid by the Seller, but a provision in the stock purchase agreement indicates that the Buyer will pay for the tax amount.

Lease Agreement
The current executed lease will not change. The terms are summarized as follows:

<table>
<thead>
<tr>
<th>Date</th>
<th>October 7, 1997</th>
</tr>
</thead>
<tbody>
<tr>
<td>Premises</td>
<td>A 240-bed RHCF located at 3845 Carpenter Avenue, Bronx, NY</td>
</tr>
<tr>
<td>Landlord</td>
<td>Winn Care Inc. and Corona N.H. Realty Company</td>
</tr>
<tr>
<td>Tenant</td>
<td>White Plains Nursing Home, Inc.</td>
</tr>
<tr>
<td>Terms</td>
<td>25 years starting from October 7, 1997 with option to renew for an additional 25-years</td>
</tr>
<tr>
<td>Amount</td>
<td>$300,000 per annum. Increased to $325,000 during the option to renew period.</td>
</tr>
</tbody>
</table>

The applicant has submitted an affidavit attesting that there is no relationship between the landlord and the operating entity.

Operating Budget
The applicant has provided an operating budget, in 2017 dollars, for the first year subsequent to the change of ownership. The budget is summarized below:

<table>
<thead>
<tr>
<th>Revenue</th>
<th>Current Year (2016)</th>
<th>Year One</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Per Diem</td>
<td>Total</td>
</tr>
<tr>
<td>Commercial - MC</td>
<td>$70.06</td>
<td>$539,826</td>
</tr>
<tr>
<td>Medicare - FFS</td>
<td>$626.34</td>
<td>3,460,509</td>
</tr>
<tr>
<td>Medicaid - FFS</td>
<td>$252.25</td>
<td>17,708,983</td>
</tr>
<tr>
<td>Private Pay</td>
<td>$543.39</td>
<td>198,880</td>
</tr>
<tr>
<td>Other</td>
<td>247,343</td>
<td>245,000</td>
</tr>
<tr>
<td>Total Revenue</td>
<td>$22,155,541</td>
<td>$23,382,630</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Expenses</th>
<th>Current Year (2016)</th>
<th>Year One</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating</td>
<td>$245.09</td>
<td>$20,538,725</td>
</tr>
<tr>
<td>Capital</td>
<td>$7.58</td>
<td>635,537</td>
</tr>
<tr>
<td>Total Expenses</td>
<td>$252.68</td>
<td>$21,174,262</td>
</tr>
<tr>
<td>Net Income</td>
<td>$981,279</td>
<td>$1,424,551</td>
</tr>
</tbody>
</table>

Utilization (Pt Days) 83,800 85,000
Occupancy 95.66% 97.03%
The following is noted with respect to the submitted budget:

- In the Current Year, there was a significant write-off of approximately $1.2 million for uncollectable Commercial Managed Care receivables, which is represented in the commercial revenue figures above.
- Medicaid and Medicare rates are based on the current year rates, which are the average per diems experienced during 2016.
- Other – Revenue represents amounts received for Medicare Part B income and is based on the current year.
- Operating expenses are based on the current year and are the average per diems experienced during 2016.
- The Medicaid admissions of 53.7% in 2015 and 40.4% in 2016 exceeded Bronx County’s 75% threshold rates of 28.6% for 2015 and 28.0% for 2016.
- Utilization by payor source is as follows:

<table>
<thead>
<tr>
<th>Payor Source</th>
<th>Current Year</th>
<th>%</th>
<th>Year One</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Commercial - MC</td>
<td>7,705</td>
<td>9.19%</td>
<td>7,600</td>
<td>8.94%</td>
</tr>
<tr>
<td>Medicare - FFS</td>
<td>5,525</td>
<td>6.59%</td>
<td>6,000</td>
<td>7.06%</td>
</tr>
<tr>
<td>Medicaid - FFS</td>
<td>70,204</td>
<td>83.78%</td>
<td>71,000</td>
<td>83.53%</td>
</tr>
<tr>
<td>Private Pay</td>
<td>366</td>
<td>0.44%</td>
<td>400</td>
<td>0.47%</td>
</tr>
<tr>
<td>Total</td>
<td>83,800</td>
<td>100.00%</td>
<td>85,000</td>
<td>100.00%</td>
</tr>
</tbody>
</table>

**Capability and Feasibility**

There are no project costs associated with this application. The total consideration for the stock purchase agreement is $7,073,781 which consists of the following:

- Stock Purchase Price $4,500,000
- Assumption of existing note from Purchaser $1,200,000
- Assumption of Tax liabilities $500,000
- Assumption of Outstanding Loans $873,781
- Total Consideration $7,073,781

The existing note was a loan made by the Purchaser to the Seller and is being converted from debt to equity via a Purchaser’s forgiveness at closing and is being used as consideration toward the purchase of the nursing home.

Tax liabilities are an estimate of taxes David Loren will owe from owning the shares of the company from 4/1/16 to closing. To date, Craig Ari Loren has paid $390,000 for David Loren’s tax liability.

The assumption of outstanding loans consists of two loans, $147,781 and $726,000, respectively, currently on the books of Bronx Park.

BFA Attachment A, Proposed Member’s Net Worth, reveals sufficient resources for stated levels of equity.

The working capital requirement of $3,659,680 based on two months of the first year’s expenses will be satisfied via current operations. BFA Attachment B indicates sufficient working capital to satisfy the working capital requirement.

The submitted budget indicates that net income of $1,424,551 will be generated for the first year after the change in ownership. Revenues are estimated to increase from the current year by approximately $1,200,000 based on the write-off of significant commercial managed care receivables in 2016. Overall expenses are expected to increase from the current year by $800,000 due to an increase per annum for inflation to reflect 2018 dollars.

Implementation of the transition of nursing home (NH) residents to Medicaid managed care is ongoing. Under the managed care construct, Managed Care Organizations (MCOs) negotiate payment rates directly with NH providers. A Department policy paper provided guidance requiring MCOs to pay the Medicaid FFS rate as a benchmark, or a negotiated rate acceptable to both plans and NH, for three years
after a county has been deemed mandatory for NH population enrollment. The transition period has been extended out to 2020; hence, the benchmark FFS rate remains a viable basis for assessing NH revenues through the transition period.

BFA Attachment B, Financial Summary of White Plains Nursing Home, Inc., indicates that the facility has experienced positive working capital, net income, and equity position for the period shown.

Based on the preceding and subject to noted contingencies, the applicant has demonstrated the capability to proceed in a financially feasible manner.

**Recommendation**
From a financial perspective, contingent approval is recommended.

**Attachments**

<table>
<thead>
<tr>
<th>Attachment</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>BFA Attachment A</td>
<td>Proposed Member's Net Worth</td>
</tr>
<tr>
<td>BFA Attachment B</td>
<td>Financial Summary, White Plains Nursing Home, Inc.</td>
</tr>
</tbody>
</table>
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 2801-a of the Public Health Law, on this 8th day of February 2018, having considered any advice offered by the Regional Health Systems Agency, the staff of the New York State Department of Health, and the Establishment and Project Review Committee of this Council and after due deliberation, hereby proposes to approve the following application to a transfer of 100% ownership interest from the sole shareholder to a new sole shareholder, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that any approval of this application is not to be construed as in any manner releasing or relieving any transferor (of any interest in the facility that is the subject of the application) of responsibility and liability for any Medicaid (Medicaid Assistance Program – Title XIX of the Social Security Act) or other State fund overpayments made to the facility covering the period during which any such transferor was an operator of the facility, regardless of whether the applicant or any other entity or individual is also responsible and liable for such overpayments, and the State of New York shall continue to hold any such transferor responsible and liable for any such overpayments, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

NUMBER: FACILITY/APPLICANT:

172031 E White Plains Nursing Home, Inc.
d/b/a Bronx Park Rehabilitation & Nursing Center
APPROVAL CONTINGENT UPON:

1. Submission of an executed loan commitment, acceptable to the Department of Health. [BFA]
2. Submission of a copy of the amended by-laws of the applicant which are acceptable to the Department. [CSL]

APPROVAL CONDITIONAL UPON:

1. The project must be completed within one year from the date of the Public Health and Health Planning Council recommendation letter. Failure to complete the project within the prescribed time shall constitute an abandonment of the application by the applicant and an expiration of the approval. [PMU]

Documentation submitted to satisfy the above-referenced contingencies shall be submitted within sixty (60) days. Enter a complete response to each individual contingency via the New York State Electronic Certificate of Need (NYSE-CON) system by the due date(s) reflected in the Contingencies Tab in NYSE-CON.
MEMORANDUM

To: Public Health and Health Planning Council (PHHPC)

From: Richard J. Zahnleuter
General Counsel

Date: December 13, 2017

Subject: Cornerstone FH Charitable Foundation

Cornerstone Family Healthcare (the "Facility"), a licensed Article 28 diagnostic and treatment center, has decided to form a charitable foundation, to be named Cornerstone FH Charitable Foundation (the "Foundation"), with the purposes of the Foundation being to "receive, administer and expend funds" for the benefit of the Facility.

To legally do this type of fundraising, the Foundation must receive approval from PHHPC, and the Foundation must receive PHHPC consent to file the formational Certificate of Incorporation. Such approval and consent is required pursuant to NY PHL §2801-a (1), (6), and (8), as well as NY N-PCL §404 (o) and (t).

Attached for PHHPC's review is said Certificate, a list of the Foundation's initial directors, a description of the Foundation's proposed fundraising activities, and a letter from the Facility acknowledging that it will accept funds from the Foundation, among other attachments.

There is no legal objection to the formation of the Foundation. The proposed Certificate of Incorporation of the Foundation is in legally acceptable form, and there is no legal objection to the filing of the same with the New York State Secretary of State.

Attachments.
CERTIFICATE OF INCORPORATION
OF
CORNERSTONE FH CHARITABLE FOUNDATION

Under Section 402 of the Not-for-Profit Corporation Law

FIRST: The name of the corporation is:

CORNERSTONE FH CHARITABLE FOUNDATION

SECOND: The Corporation is a corporation as defined in subparagraph (5) of paragraph (a) of Section 102 of the Not-for-Profit Corporation Law.

THIRD: The Corporation is organized and shall be operated exclusively for the benefit of Cornerstone Family Healthcare ("Cornerstone"). Cornerstone is a not-for-profit corporation organized under New York State Law and is licensed to operate by the State of New York as an Article 28 Diagnostic and Treatment Center. Cornerstone is also recognized by the Federal Government as a Section 330 Federally Qualified Health Center. The purpose of Cornerstone is to provide high-quality, comprehensive and primary and preventative health care services for the medically underserved population in an environment of caring, respect and dignity, through the management and operation of a cost-effective and coordinated health facility.

Notwithstanding the foregoing, the Corporation shall not itself operate any program or programs for the benefit of those with medical conditions or intellectual or other developmental disabilities or their families, which program or programs require any license, certificate, or other governmental approval to operate.

The Corporation shall (a) receive, administer and expend funds exclusively for the benefit of Cornerstone and (b) perform any other act or thing incidental to, or in connection with, the foregoing purposes or in advancement thereof.

Nothing in this Certificate of Incorporation shall authorize the corporation within the State of New York, to (1) provide hospital services or health related services, as such terms are defined in the New York State Public Health Law (PHL); (2) establish operate or maintain a hospital, a home care services agency, a hospice, a managed care organization or a health maintenance organization, as provided for by Articles 28, 36, 40 and 44 respectively, of the PHL and implementing regulations; (3) establish and operate an independent practice association, (4) establish, operate, construct, lease, or maintain an adult home, an enriched housing program, a residence for adults, or an assisted living program, as provided for by Article 7 of the New York State Social Services Law (SSL); or (5) establish, operate, construct, lease or maintain an assisted living residence, as provided for by Article 46-B of the PHL. Additionally, nothing in this Certificate of Incorporation
shall authorize the corporation within the State of New York, to (a) hold itself out as providing or (b) provide any health care professional services that require licensure or registration pursuant to either Title 8 of the New York State Education Law, or the PHIL, including, but not limited to, medicine, nursing, psychology, social work, occupational therapy, speech therapy, physical therapy, or radiation technology.

FOURTH: The Corporation is formed to engage in an activity or for a purpose requiring consent or approval of a state official, department, board, agency or other body. Such consent or approval is attached.

FIFTH: The Corporation is a charitable corporation under Section 201 of the Not-for-Profit Corporation Law.

SIXTH: The office of the Corporation is to be located in the County of Orange, State of New York.

SEVENTH: The names and addresses of the three initial directors of the Corporation are:

Linda S. Muller, M.S.  
5 Primrose Ct, Cornwall, NY 12518

Patrick R. Murphy, CPA  
1 Courtney Ln, Brewster, NY 10509

Marcel Martino  
2 Fletcher St., Goshen, NY 10924

EIGHTH: The Secretary of State is designated as agent of the Corporation upon whom process against it may be served. The address to which the Secretary of State shall mail a copy of any process accepted on behalf of the Corporation is:

2570 Route 9W, Suite10  
Cornwall, NY 12518

NINTH: The following language relates to the Corporation’s tax exempt status and is not a statement of purposes and powers. Consequently, this language does not expand or alter the Corporation’s purposes or powers set forth in paragraph THIRD.

No part of the net earnings of the Corporation shall inure to the benefit of or be distributable to, any member, trustee, director, officer or other private persons, except that the Corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of its purposes as set forth in this Certificate of Incorporation.
No substantial part of the activities of the Corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation (except as otherwise provided by Section 501(h)) of the Internal Revenue Code of 1986 (the “Code”), and the Corporation shall not participate or intervene in (including the publication or distributions of statements) any political campaign on behalf of or in opposition to any candidate for public office.

Notwithstanding any other provision of this Certificate of Incorporation, the Corporation is organized exclusively for one or more of the purpose, as specified in Section 501(c)(3) of the Code, or corresponding section of any future federal tax law and shall not carry on any other activities not permitted to be carried on by (a) a corporation exempt from federal income tax under section 501(c)(3) of the Code, or the corresponding section of any future tax code, or (b) by a corporation, contributions to which are deductible under section 170(c)(2) of the Code, or the corresponding section of any future federal tax code.

Upon the dissolution of the Corporation, all of the remaining assets and property of the Corporation shall after necessary expenses and satisfaction of all liabilities thereof be distributed to Cornerstone or an eligible affiliate of Cornerstone, or if Cornerstone and all of its affiliates are not then in existence then to one or more tax-exempt organizations that provides health care services to the indigent in the counties served by Cornerstone Family Healthcare.

In any taxable year in which the corporation is a private foundation as described in Section 509(a) of the Code, the Corporation shall distribute its income for said period at such time and in such manner as not to subject it to tax under Section 4942 of the Code; and the corporation shall not (a) engage in any act of self-dealing as defined in Section 4941(d) of the Code; (b) retain any excess business holdings as defined in Section 4943(c) of the Code; (c) make any investments in such manner as to subject the corporation to tax under Section 4944 of the Code; or (d) make any taxable expenditures as defined in Section 4945(d) of the Code or corresponding provisions of any subsequent federal tax law.

IN WITNESS WHEREOF, the undersigned has executed this Certificate of Incorporation on this ___ day of June, 2017.

______________________________
Patrick R. Murphy, Incorporator
2570 Route 9W, No.10
Cornwall, NY 12518
CERTIFICATE OF INCORPORATION
OF
CORNERSTONE FH CHARITABLE FOUNDATION

Under Section 402 of the Not-for-Profit Corporation Law

Filed by: Catania, Mahon, Milligram & Rider, PLLC
One Corwin Court
Newburgh, NY 12550
September 19, 2017

Eric J. Mantey  
Senior Attorney  
Bureau of Health Facility Planning and Development  
Division of Legal Affairs  
New York State Department of Health  
Empire State Plaza  
Corning Tower, Rm 2482  
Albany, NY 12237-0031

RE: Certificate of Incorporation of Cornerstone FH Charitable Foundation

Dear Mr. Mantey:

As President and Chief Executive Officer of Cornerstone Family Healthcare, I am writing to acknowledge that Cornerstone Family Healthcare would be happy to accept all funds raised for the health center by the Cornerstone FH Charitable Foundation. Funds raised by the Foundation and donated to Cornerstone Family Healthcare will enable our organization to continue working towards our mission to provide the communities we serve with high-quality medical services, regardless of their insurance status or ability to pay.

Sincerely,

[Signature]

Linda S. Muller, MS  
President and Chief Executive Officer

1967-2017

A non-profit, multi-disciplinary community health center that believes that health care is a Right and not a Privilege.  
NEWBURGH • NEW WINDSOR • HIGHLAND FALLS • GOSHEN • BINGHAMTON
Description of Fundraising Activities:

The Cornerstone FH Charitable Foundation plans to undertake the following activities in an effort to raise money on behalf of Cornerstone Family Healthcare:

- Golf tournament fundraiser ("Swing and Play for Health Invitational")
- Annual gala dinner and award ceremony ("Pillars of the Community Awards Gala")
- Cornerstone’s employee giving program
- Year-end donation appeal
- Submitting applications for grant funding
- Soliciting sponsorships
- Other external solicitations
Cornerstone FH Charitable Foundation Initial Directors:

Linda S. Muller, MS
Address: 5 Primrose Court, Cornwall, NY 12518
Occupation: Non-profit executive
Employer Name: Cornerstone Family Healthcare
Employer Address: 2570 U.S. Highway 9W, Ste. 10, Cornwall, NY 12518
Charitable Organization Affiliations: None

Patrick R. Murphy, CPA
Address: 1 Courtney Lane, Brewster, NY 10509
Occupation: Non-profit executive
Employer Name: Cornerstone Family Healthcare
Employer Address: 2570 U.S. Highway 9W, Ste. 10, Cornwall, NY 12518
Charitable Organization Affiliations: The Community Foundation of Orange and Sullivan

Marcel Martino
Address: 42 Revere Road, Newburgh, NY 12550
Occupation: Non-profit executive
Employer Name: Inspire, Inc.
Employer Address: 2 Fletcher Street, Goshen, NY 10924
Charitable Organization Affiliations: None
Bureau of Health Facility Planning and Development  
Division of Legal Affairs  
New York State Department of Health  
Empire State Plaza  
Corning Tower, RM 2482  
Albany, NY 12237-0031  

RE: Certificate of Incorporation of Cornerstone FH Charitable Foundation (the “Corporation”)  
Our File No.: 13330-64198  

Dear Mr. Mantey:  

Thank you for your letter of July 31, 2017, a copy of which is enclosed for your reference. In response to your letter I have enclosed the below responses:  

(1) Revised Certificate of Incorporation of the Corporation to include the language as referenced in your letter.

(2) A copy of the proposed bylaws. Please be advised that these bylaws still have to be approved by the Board of Directors and have been provided in this form to negate any further delay in this reply.

(3) An original signed dated letter from Linda Muller acknowledging that Cornerstone Family Healthcare will accept the funds raised.
(4) Enclosed is a generalized description of the fundraising activities to be undertaken by the Corporation.

(5) Enclosed is a list of the initial board of directors of the Corporation listing their occupation, employer name provided by the proposed corporation as requested.

(6) The Corporation and the licensed supported organization, Cornerstone Family Healthcare ("Cornerstone"), are proposed to be affiliates. A majority, but less than all, of the Corporation's board is proposed to be comprised of directors, officers, and other key people from Cornerstone. This is to reflect the fact that the two organizations share a common charitable mission, namely, enabling medically underserved populations to receive high quality medical care, as well as the fact that the Corporation's focus is desired to be supporting populations currently served by Cornerstone.

The two organizations are also proposed to share some corporate audit/oversight functions, for efficiency and accountability purposes. These functions may also be shared in the future with other affiliates, should they come to exist. The Corporation is proposed, nevertheless, to have sufficient Independent Directors to also sit on a minimum three-person audit committee complying with the relevant sections of the Not-for-Profit Corporation Law, including but not limited to the annual retention of an Independent Auditor, review of potential conflicts of interest, and implementation of a whistleblower protection policy.

(7) as noted in #6, the Corporation will be controlled by Cornerstone, via the latter's ability to appoint a majority of the directors on the former's board. Cornerstone is not itself controlled by any other entity. There are no other entities under common control with the Corporation. The Corporation does not control any other entity.

Thank you for your time and consideration in this matter and should you require anything further in order to consent to the filing of the Certificate of Incorporation, please do not hesitate to contact me.

Very truly yours,

Melanie Roosa
MELANIE ROOSA
Corporate Paralegal

MR/1403126/Enclosures

CERTIFIED MAIL/RRR: 7014 1820 0000 7729 9234
December 1, 2017

Bureau of Health Facility Planning and Development  
Division of Legal Affairs  
New York State Department of Health  
Empire State Plaza  
Corning Tower, RM 2482  
Albany, NY 12237-0031

RE: Revised Certificate of Incorporation of Cornerstone FH Charitable Foundation  
(the "Corporation")  
Our File No.: 13330-64198

Dear Mr. Mantey:

In response to your November 24th telephone call I have revised Paragraph 4 of the Certificate of Incorporation to correctly indicate the consent requirement.

Thank you for your time and consideration in this matter and should you require anything further in order to consent to the filing of the Certificate of Incorporation, please do not hesitate to contact me.

Very truly yours,

MELANIE ROOSA  
Corporate Paralegal

MR/1436434/Enclosures

CERTIFIED MAIL/RRR: 7013 2630 0001 6268 6632
(PROPOSED)

BYLAWS

of

CORNERSTONE FH CHARITABLE FOUNDATION
(A New York Not-for-Profit Corporation)

Adopted: [•], 2017
BY-LAWS
OF
CORNERSTONE FH CHARITABLE FOUNDATION

ARTICLE I
NAME, TERRITORY AND OFFICE

Section 1. Name

The Corporation shall be known as: Cornerstone FH Charitable Foundation (hereinafter, the “Corporation”).

Section 2. Territory

The Corporation shall conduct operations primarily in the Hudson Valley and Southern Tier Regions of the State of New York subject to changes by the Corporation.

Section 3. Office

The principal office of the Corporation shall be located in the County of Orange, State of New York. This office shall direct Corporation activities and be the depository for all Corporation records. The Corporation may also have offices at such other places within the State of New York as its Board of Directors (the “Board” or “Board of Directors”) may from time to time determine or the business of the Corporation may require.

Section 4. Corporate Status

The Corporation is a New York Not-for-Profit Corporation; is a “Charitable Corporation” as defined by the Not-for-Profit Corporation Law (the “N-PCL”); and is exempt from income taxation pursuant to Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (the “IRS Code”).

ARTICLE II
PURPOSE

The Corporation shall exclusively advance for charitable purposes, within the meaning of Section 501(c)(3) of the IRS Code, the charitable purposes and mission of Cornerstone Family Healthcare (“Cornerstone”), a New York not-for-profit corporation dedicated to providing high-quality health care services for the medically underserved population, as expressly set forth in the Third paragraph of the Corporation’s Certificate of Incorporation, as may be amended from time to time (the “Certificate of Incorporation.”)

ARTICLE III
MEMBERSHIP

The Corporation shall have no “Members,” as said term is defined, or may be implied, by the N-PCL. Rather, it shall be governed solely by a self-perpetuating Board of Directors.
ARTICLE IV
BOARD OF DIRECTORS

Section 1. General Management

The general management of the affairs of the Corporation shall be vested in a Board of Directors (the "Board"). The Board of Directors shall have control of the property and other assets of the Corporation and shall determine its policies with the advice of its various committees. It shall have power to employ necessary staff and other help, authorize expenditures and take all necessary and proper steps to carry out the charitable purposes of the Corporation, to promote the Corporation's best interests, and to maintain its tax-exempt status under the IRS Code.

Section 2. Number

The Board of Directors shall consist of not less than nine (9) or more than twenty-one (21) voting members ("Directors"), the number of Directors to be determined from time-to-time by resolution of the Board. A majority of the Directors must be directors or officers of Cornerstone ("Cornerstone Directors"), and Cornerstone shall have the exclusive right to appoint the Cornerstone Directors. The immediate past Chair of the Board shall be an ex officio voting member of the Board of Directors for a period of one (1) year following the completion of his/her term.

Section 3. Qualifications

3.1 Each member of the Board of Directors must be at least eighteen (18) years of age and meet such other criteria as defined from time to time by the Board. Affiliate representatives and/or Cornerstone Directors, if any, shall be appointed and authorized by the Board of Directors (or appropriate governing body) of the respective Affiliate(s) and/or Cornerstone, meeting the same qualifications as other members of the Board of Directors of the Corporation.

3.2 Cornerstone Directors must maintain their employment, engagement, or position as a director of Cornerstone, as the case may be, to qualify for service on the Board. In the event that such Director is no longer employed, engaged, or serving as a director of Cornerstone, such Cornerstone Director will be deemed to have immediately resigned as a Director of the Corporation.

Section 4. Terms of Office, Selection Procedure, Newly Created Directorships & Vacancies

4.1 Terms of Office.

The term of office for a Board member shall be three (3) years unless otherwise provided in these By-Laws. One-third (1/3) of the members shall be selected every three (3) years. The terms of office for all future Directors shall begin on the day of their election and shall conclude upon the election of their successors; provided, however, that, except as otherwise provided by Article V of these By-Laws, no Director who is not a Cornerstone Director shall serve more than two (2) consecutive full terms. Cornerstone Directors may serve any number of consecutive terms.

4.2 Selection Procedure. At the Annual Meeting of the Corporation (as defined by these By-Laws), by a majority vote of the Entire Board (as defined by these By-Laws), additional Directors shall be elected for a term of three (3) years to replace those whose terms are expiring and to fill any vacancies as provided in Section 4.4 of this Article IV.

4.3 Modification of Board Size. Any increase or decrease in the number of Directors of the Corporation shall be adopted by resolution of the Entire Board.
4.4. **Vacancies.** A vacancy on the Board shall arise upon (i) the death, resignation or removal of a Director, (ii) an increase in the authorized number of Directors by resolution of the Board or (iii) the failure of the Directors, at any Annual Meeting (or, any other meeting of the Board at which any one (1) or more Directors are to be elected) to elect the full authorized number of Directors to be voted for at that meeting. Except in the case of the office of Chair, a vacancy on the Board of Directors occurring in the interim between Annual Meetings may be filled by an interim successor appointed by the Board. At the next Annual Meeting, following the vacancy, the Board of Directors may elect a permanent successor for the vacated position.

Section 5. **Resignation**

5.1. **Voluntary resignation.** A Director may resign at any time by giving written notice to the Board of Directors, the Chair, or the Secretary of the Corporation. The resignation shall take effect upon notification to the Board, and the acceptance of the resignation shall not be necessary to make it effective.

5.2. **Automatic resignation.** A Cornerstone Director will be deemed to have automatically resigned as set forth in Section 3 of this Article IV.

5.3. Notwithstanding any of the foregoing, no resignation shall discharge any accrued obligation or duty of any resigning Director.

Section 6. **Suspension & Removal**

6.1. **Suspension.** Any, or all, of the members of the Board of Directors may be suspended for cause by a two-thirds (2/3) majority vote of the Board; provided that there is a quorum for the meeting at which any such Action (as defined by these By-Laws) is adopted. The period of suspension shall last only until such time as the Board of Directors' next Annual Meeting or a Special Meeting called to consider the suspension, whichever is earlier. At any meeting where a vote is to be taken to suspend a member of the Board, the Director in question may attend and shall be given a reasonable opportunity to argue in his/her defense; provided, however, that he/she shall not be entitled to vote on his/her own suspension. Once suspended, a Director shall not vote on any matter unless and until he/she has been reappointed to serve on the Board. Following this same procedure, any ex-officio, non-voting representative of an Affiliate or Cornerstone serving on the Board may be suspended with cause.

6.2. **Removal.** Any or all of the Directors, including those ex-officio, non-voting representatives of an Affiliate may be removed with or without cause by a two-thirds (2/3) majority vote of the Board.

Section 7. **Meetings**

7.1. **Annual Meetings.** The Board of Directors shall convene an annual meeting of the Corporation (each, an "Annual Meeting") for the purpose of the election of Directors, appointment of Officers and the transaction of other business. Notice of the Annual Meeting must be given by the Secretary to all Directors to the postal and electronic mail addresses on file in the records of the Corporation. Adequate notice of the Annual Meeting shall be given and shall state the time and place of such meeting.

7.2. **Regular Meetings.** The Board of Directors shall convene regular meetings (each, a "Regular Meeting") no less than four (4) times annually, except as otherwise determined by the Board. Regular Meetings of the Board of Directors may be held with or without formal notice on such occasions as may be fixed from time-to-time by resolution of the Board of Directors. Any Notice of a Regular Meeting shall state the time and place of such meeting.

7.3. **Special Meetings.** Special meetings of the Board of Directors (each, a "Special Meeting") shall be held whenever called by the Chair, the Secretary or any three (3) voting Directors. Notice of Special Meetings shall be given under the direction of the Secretary and shall be given personally or by telephone,
telephone message, electronic mail, facsimile or first class mail and shall state the purposes, time and place of the meeting. If notice is given personally or by telephone, it shall be given not less than three (3) days before such meeting. By way of example, if a Special Meeting is to be called on a Thursday, notice must be given personally or by telephone not later than the preceding Monday. If it is given by telephone message, electronic mail, facsimile or first class mail, it shall be given not less than five (5) days before such meeting. By way of example, if a Special Meeting is to be called on a Thursday, notice must be given by telephone message, electronic mail, facsimile, or first class mail not later than the preceding Saturday.

Section 8. Waiver of Notice

Notice of a meeting need not be given to any Director who submits a waiver of notice whether before or after the meeting, or who attends the meeting without protesting prior thereto or at its commencement the lack of notice to him or her. If the Director’s waiver is transmitted by electronic means, transmission of the waiver must be submitted with information from which it can reasonably be determined that the transmission was authorized by such Director.

Section 9. Place of Meetings

The Board of Directors may hold its meetings at the principal office of the Corporation, or at such place or places within the State of New York as the Board of Directors may from time-to-time determine.

Section 10. Quorum

A quorum shall be required for the legal and proper conduct of the business of the Board of Directors. A majority (50% +1) of the Entire Board shall constitute a quorum for the transaction of any business. When a quorum is once present to organize a meeting, it shall not be broken by the subsequent withdrawal of any Director(s), so long as at least one-third (1/3) of the Entire Board remain present. The “Entire Board” shall consist of: the total number of voting Directors that were elected as of the most recently held election of Directors, plus those Directors whose terms have not yet expired or for whom a successor has not been appointed/elected as the case may be.

Section 11. Adjournment

A majority of Directors present at a meeting of the Board of Directors, whether or not a quorum is present, may adjourn any meeting to another time and place. Notice of the adjournment shall be given to all Directors along with the minutes of the meeting.

Section 12. Organization

12.1. Chair. At all meetings of the Board of Directors the Chair, or, in his/her absence the Vice-Chair or, in his/her absence another Director chosen by the Board, shall preside.

12.2. Secretary. At all meetings of the Board of Directors the Secretary, or, in his/her absence any Assistant Secretary or, in his/her absence another Director chosen by the Board, shall act as secretary of the meeting.

Section 13. Parliamentary Law

In all matters of parliamentary procedure that are not covered or contradicted by these By-Laws, the laws of the State of New York (in particular the N-PCL), the rules and regulations of the State of New York, as codified in the New York Code of Rules and Regulations, the IRS Code and the income tax regulations promulgated thereunder, and by the contracts entered into by the Corporation with government, foundation or other funding sources, Roberts Rules of Order, newly revised, shall be used as a guideline in answering all outstanding questions of parliamentary procedure.
Section 14. Voting

Each voting member of the Board of Directors shall have one (1) vote.

Section 15. Action by the Board of Directors

15.1. Action Defined. Except as otherwise provided by law or in these By-Laws, an “Action,” or “Act,” of the Board of Directors shall mean an action at a meeting of the Board authorized by vote of a majority (50% +1) of the Directors present at the time of the vote; provided that there was a quorum at the commencement of the meeting at which any such Act or Action is taken and at least one-third (1/3) of the Entire Board was present at the time of such vote.

15.2. Written Unanimous Consent. Any Action that is required or permitted to be taken by the Board of Directors, or any committee thereof, may be taken without a meeting if all voting members of the Board, or the committee, submit to the Secretary or his/her designee a written consent authorizing a resolution to permit the Action. Such a written consent shall be delivered to the Secretary or his/her designee by regular mail, electronic mail or facsimile. The resolution and the written consents thereto by the members of the Board, or committee, shall be filed with the minutes of the proceedings of the Board and such committee.

15.3. Electronic Communication. Any one (1) or more members of the Board of Directors or any committee thereof may participate in a meeting of such Board or committee by means of a conference telephone, electronic video screen communication equipment or similar communications equipment allowing all persons participating in the meeting to hear each other at the same time. Participation by such means shall constitute presence in person at a meeting.

Section 16. Presumption of Assent

A Director who participates in a meeting of the Board of Directors at which an Action on any corporate matter is taken shall be presumed to have assented to the Action taken unless said Director:

i. ensures that his/her dissent is entered in the minutes of the meeting;
ii. files a written dissent to such Action with the person acting as the Secretary of the meeting before the adjournment thereof; or
iii. forwards a written dissent by certified mail or electronic mail with proof of transmission to the Secretary not later than one (1) day after the adjournment of the meeting.

Section 17. Attendance

A member of the Board of Directors who has missed the majority (50% +1) of the meetings of the Board within a calendar year shall be asked to resign. If the Board of Directors determines that a Director will not fulfill the majority meeting requirement if he/she is not present at the next scheduled Board meeting, the Secretary shall send a written notice to the subject Board member informing him/her that if he/she does not attend the meeting, a motion shall be made for his/her permanent removal.

Section 18. Compensation of Directors.

The Corporation shall not pay compensation to directors for services rendered to the Corporation in their capacity as directors, except that directors may be reimbursed for reasonable expenses incurred in the performance of their duties to the Corporation. A director may receive reasonable compensation for the performance of services provided to the Corporation in any capacity separate from his or her responsibilities as a director when so authorized by the Board of Directors.
ARTICLE V
OFFICERS

Section 1. Offices, Election, Terms

1.1. Offices. The Board of Directors shall appoint by majority vote a Chair, Vice-Chair, Secretary and Treasurer and such other Officers as it may determine, each of whom shall be given such duties, powers and functions as hereinafter provided. Any two (2) or more offices may be held by the same person, except for the offices of Chair and Secretary.

1.2. Election. Officers shall be appointed to hold office for two (2) years from the date of appointment. Each Officer shall hold office for the term for which he/she is appointed and until his/her successor has been appointed.

1.3. Terms. Directors selected to hold the offices of Chair, Vice-Chair, Secretary and Treasurer shall serve no more than three (3) consecutive terms in any one (1) office, but while in office shall not be subject to term limitation as members of the Board of Directors as otherwise required by Article IV of these By-Laws.

Section 2. Suspension, Removal, Resignation

Officers shall serve at the discretion of the Board of Directors. Any Officer appointed by the Board may be suspended or removed by the Board. With the exception of the Office of Chair, in the event of the death, incapacitation, resignation or removal of an Officer, the Chair of the Board shall appoint an acting successor to fill the unexpired term. This appointment shall be confirmed or disapproved by the Entire Board within the next two (2) Regular Meetings or a Special Meeting, whichever is earlier. Notwithstanding any of the foregoing, no resignation shall discharge any accrued obligation or duty of any resigning Officer.

Section 3. Duties

3.1. Chair. The Chair shall be the principal volunteer executive officer of the Corporation and shall in general supervise and control the business and affairs of the Corporation. In particular, the Chair shall:

A. preside at all meetings of the Board of Directors and shall be an ex officio member of any and all Committees of the Board and of the Corporation.

B. be authorized to sign any deeds, mortgages, bonds, contracts or other instruments that the Board has authorized to be executed, except in cases where the signing and execution thereof shall be expressly delegated by the Board, these By-Laws, or statute to some other Officer or agency of the Corporation.

C. be the sole member of the Board of Directors who can speak on behalf of the Corporation, unless the Chair and/or the Board of Directors have otherwise delegated that authority or such authority is otherwise granted within these By-Laws.

D. perform such other duties as may be prescribed by the Board of Directors from time-to-time.

Notwithstanding anything to the contrary contained herein, the Chair shall not be an employee of the Corporation.

3.2. Vice-Chair. In the absence of the Chair, or in the event of his/her inability or refusal to act, the Vice-Chair shall perform the duties of the Chair, and when so acting, shall have all the powers of and be subject to all the restrictions upon the Chair. Upon the death, incapacitation, resignation or removal of the Chair, the Vice-Chair shall fill the vacancy of the office of Chair and hold said office for the remainder of the past Chair’s term and until his/her successor has been appointed and qualified by the Board. In the event that the Vice-Chair, as an interim successor, is subsequently appointed to serve as Chair, as a permanent successor,
the first year of his/her term shall be deemed to have commenced upon his/her appointment, without regard to the duration of interim service. He/she shall ordinarily, but need not necessarily, serve as a Chair of the Cornerstone Foundation Audit Committee, and in such capacity shall assume responsibility for regularly reviewing the governance documents, policies, procedures and contractual obligations of the Corporation and ensuring that the Corporation is in material compliance with the terms of all such documents. The Vice-Chair shall perform such other duties as from time-to-time may be assigned to him/her by the Chair and/or the Board of Directors.

3.3. Secretary. The Secretary shall generally be responsible for ensuring that the records of the Corporation are properly recorded, documented and stored and that all informal or formal notices that may be issued by the Corporation are tendered in compliance with all applicable statutes, regulations, contracts, ethical obligations, the Certificate of Incorporation and these By-Laws. In particular, the Secretary shall:

A. ensure that the minutes of the meetings of the Board of Directors, and Committees of the Board or Corporation, if any, are properly recorded, documented and stored;

B. keep a register of the post office address, telephone number and electronic mail address of each member of the Board of Directors, as well as those members of committees who do not serve on the Board;

C. if applicable, notify members of the Board of Directors of their election and members of committees of their appointment; and

D. serve as custodian of the records of the Corporation.

With the approval of the Board of Directors, the Secretary may delegate recording, documentation, record storage and other duties, as deemed appropriate, to other Directors, Officers or employees of the Corporation. The Secretary shall perform such other duties as from time-to-time may be assigned to him/her by the Chair and/or the Board of Directors.

3.4. Treasurer. The Treasurer shall be responsible for the supervision of, and account for, all monies received or expended by the by the Corporation, and shall keep the Board informed on all pertinent financial matters. He/she shall ordinarily, but need not necessarily, serve as the Chair of the Finance Committee and, if an Independent Director, as an ex officio member, but not Chair, of the Cornerstone Foundation Audit Committee. The Treasurer shall provide a financial report at all Regular Meetings of the Board of Directors in a format prescribed by the Board. In general, the Treasurer shall perform all the duties incidental to the office of Treasurer and such other duties as from time-to-time may be assigned to him/her by the Chair and/or by the Board of Directors.

3.5. President. The Board of Directors may employ a President who shall have general charge, oversight and direction of the affairs and business of the Corporation, and responsibility for the employment and discharge of its staff. As an at-will employee of the Corporation, the President shall not be subject to annual reappointment, but shall serve at the pleasure and discretion of the Board of Directors. Although an appointed Officer of the Corporation, the President shall not serve as a Director on the Board of Directors and shall not be an Officer of the Board. The Board of Directors shall have sole authority to hire, supervise, discipline and terminate the President. The appointment or termination of the President shall require a two-thirds (2/3) majority vote of the Board of Directors. The President shall act subject to overall control by the Board of Directors and shall regularly make reports to the Board, the Chair and Vice-Chair, as appropriate, or if so directed by the Board. He/she shall be the principal administrative Officer of the Corporation, charged with the duties of effectuating the purposes of the Corporation, carrying out the directives of the Board of Directors and performing any and all functions necessary and proper to ensure that the policies, objectives and aims of the Corporation are carried out. If so directed by the Board of Directors, he/she shall attend meetings of the Board and/or Committees of the Board and shall generally serve as a resource to both. Within the limits of the Corporation’s programs, policies and budget, the provisions of these By-Laws and the Certificate of Incorporation and mandates of the law, the President shall have the authority to execute agreements, incur
obligations, perform administrative duties, and delegate assignments. The President shall perform such other duties as from time-to-time may be assigned to him/her by the Chair and/or the Board of Directors.

**ARTICLE VI**

**COMMITTEES**

Section 1. **Appointments**

1.1. *Committees of the Board.* The Chair shall, subject to approval of the Board of Directors, appoint eligible Directors to the following Committees of the Board: (i) Finance Committee, (ii) Cornerstone Foundation Audit Committee, (iii) Affiliated Partners Audit Committee, and (iv) such other committees as the Board may from time to time establish to aid in the Corporation’s operations.

1.2. *Ad Hoc Committees.* Additional Committees of the Board and/or the Corporation may be created and appointed by the Chair with the consent of the Board of Directors as needed for special purposes.

1.3. No Committee of the Corporation shall have any authority to bind the Corporation.

Section 2. **Qualifications**

Committee Chairs shall be voting members of the Board of Directors. The Board of Directors may establish or waive qualifications for committee membership at its discretion.

Section 3. **Meetings**

Unless otherwise provided by these By-Laws or a resolution of the Board of Directors, meetings of Committees of the Board, of which no notice shall be necessary, shall be held at such time and place as shall be fixed by the Chair of the committee or by a majority vote of all of the members of the committee.

Section 4. **Quorum and Manner of Acting**

Unless otherwise provided by these By-Laws or a resolution of the Board of Directors, a majority of all of the members of a committee shall constitute a quorum for the transaction of business, and the vote of a majority of all of the members of the committee shall be the act of the committee. The procedures and manner of acting of the Committees of the Board shall be subject at all times to the discretion of the Board of Directors.

Section 5. **Finance Committee**

The Finance Committee shall be comprised of at least three (3) members of the Board of Directors. The Treasurers of the Affiliates, if any, may attend the Finance Committee meetings, if so requested by the Chair of the Board. The Finance Committee shall be responsible for overseeing the fiscal affairs and procedures of the Corporation. It shall ensure the development, adoption and monitoring of the Corporation’s annual budget, separately and inclusively of the Affiliates, if applicable. The Finance Committee shall also monitor and manage all of the Corporation’s investments, ensuring that all the Corporation’s institutional funds are deposited, invested and withdrawn in a manner consistent with all applicable statutes, regulations and contractual obligations. All actions of the Finance Committee shall be reported to the Board of Directors.

Section 6. **Audit Committees**

6.1. *Composition & Organization of Affiliated Partners Audit Committee.* The Affiliated Partners Audit Committee shall be a joint committee of the Corporation, Cornerstone, and the Corporation’s other Affiliates, if any. The Affiliated Partners Audit Committee shall be comprised of at least three (3) members of the Corporation’s Board of Directors, the members of Cornerstone’s finance and/or audit committee(s), and the
members of the audit and/or finance committee(s) of any other of the Corporation’s Affiliates, as applicable. Notwithstanding any of the foregoing, under no circumstances shall the Corporation’s “Independent Auditor” (as defined by these By-Laws) or a partner, employee, business associate or “Relative” (as defined by these By-Laws) of the Independent Auditor’s firm be permitted to serve on the Affiliated Partners Audit Committee. Provided that the Treasurer is found to be an “Independent Director,” he/she shall serve on the Affiliated Partners Audit Committee but shall be precluded from serving as Chair. The Vice-Chair of the Corporation shall ordinarily, but need not necessarily, serve as the Chair of the Affiliated Partners Audit Committee if eligible.

6.2. Composition & Organization of Cornerstone Foundation Audit Committee. The Cornerstone Foundation Audit Committee shall be comprised of those members of the Affiliated Partners Audit Committee who are also Directors or Officers of the Corporation. Any Affiliate representatives shall not serve on the Cornerstone Foundation Audit Committee and shall be precluded from voting on any matter related to audits of the finances of the Corporation but may review materials and participate in deliberations concerning consolidated financial statements and related audits thereof. The Vice-Chair of the Corporation shall ordinarily, but need not necessarily, serve as the Chair of the Cornerstone Foundation Audit Committee if eligible.

6.3. Audit-Related Duties & Responsibilities.

A. Affiliated Partners Audit Committee: The duties of the Affiliated Partners Audit Committee shall consist of establishing and reviewing financial policies and procedures for the operation of the Corporation and any of its Affiliates in consultation with the Independent Auditor (as defined by these By-Laws), the President (if any) and, other Officers and employees of the Corporation. The Affiliated Partners Audit Committee shall be specifically responsible for overseeing audits of the Corporation and any of its Affiliates, both internal and external, in a manner consistent with the Corporation’s Audit Oversight Policy, which is annexed to these By-Laws as Attachment “E.” Although the Affiliated Partners Audit Committee shall meet as a joint committee to consolidate resources and maximize corporate efficiencies, all financial and conflict of interest issues related to the Corporation shall be voted on only by the Cornerstone Foundation Audit Committee for purposes of the N-PCL.

B. Cornerstone Foundation Audit Committee: The Cornerstone Foundation Audit Committee shall be responsible for annually retaining or renewing the retention of the Corporation’s Independent Auditor, facilitating the annual audit process, reviewing with the Independent Auditor the results of the audit including the management letter, reviewing and discussing with the Independent Auditor any material risks and weaknesses in internal controls identified by the Independent Auditor, any restrictions on the scope of the auditors’ activities or access to requested information, any significant disagreements between the auditor and management and the adequacy of the Corporation’s accounting and financial reporting practices, overseeing the implementation of action taken as a consequence of the audit, annually considering the performance and independence of the auditor, and reporting the progress and results of all of the foregoing to the Affiliated Partners Audit Committee.

6.4. Statutory Compliance Duties & Responsibilities. With regard to responsibilities relative to conflicts of interest and whistleblower protection, as appropriate, the Cornerstone Foundation Audit Committee shall be responsible for strict adherence to, and enforcement of, the Corporation’s Conflicts of Interest and Whistleblower Protection Policies, which are annexed to these By-Laws as Attachments “B” and “D,” respectively. The Cornerstone Foundation Audit Committee shall also ensure that proper policies and
procedures are in place to ensure that all newly-received and annually-submitted Conflict Disclosure Statements, an unexecuted copy of which is annexed to these By-Laws as Attachment “C,” as well as any case-specific reports of Related Party Transactions, together with the minutes of any related meetings, are promptly provided to the Chair of the Cornerstone Foundation Audit Committee and shall subsequently see to it that they are properly considered for auditing purposes. All actions of the Cornerstone Foundation Audit Committee shall regularly be reported to the Affiliated Partners Audit Committee and the Board of Directors of the Corporation.

ARTICLE VII

FISCAL YEAR, AUDITING & FINANCIAL REPORTING, FISCAL CONTROLS

Section 1. Fiscal Year

The fiscal year of the Corporation shall commence on the first (1st) day of January and conclude on the thirty-first (31st) day of December.

Section 2. Annual Audit

The accounts of the Corporation shall be audited each year by an “Independent Auditor,” (as defined by these By-Laws), subject to policies and procedures to be established and maintained by the Board of Directors and the Cornerstone Foundation Audit Committee pursuant to all applicable statutory, regulatory, contractual, ethical and governance standards, requirements and obligations.

Section 3. Annual Report

The Board of Directors shall prepare an annual report certified by an Independent Auditor showing in appropriate detail the following:

i. the assets and liabilities, including the trust funds, if any, of the Corporation as of the end of the twelve (12) month fiscal period terminating not more than six (6) months prior to said meeting;
ii. the principal changes in assets and liabilities, including trust funds, if any, during said fiscal period;
iii. the revenue or receipts of the Corporation, both unrestricted and restricted to particular purposes, during said fiscal period and;
iv. the expenses or disbursements of the Corporation, both general and restricted to particular purposes, during said fiscal period.

This report shall be presented at a meeting Board of Directors and filed with the records of the Corporation with a copy thereof entered in the minutes of the proceedings of said meeting.

Section 4. Contracts

Except as may otherwise be provided by statute, regulation or these By-Laws, the Board of Directors may authorize any Officer, Key Person or agent, in the name of the Corporation to enter into any contract or execute and deliver any instrument, and such authority may be general or confined to specific instances; provided, that unless so authorized by the Board of Directors, or expressly authorized by these By-Laws, no Officer, Key Person or agent shall have the power or authority to bind the Corporation by any contract or engagement or to pledge its credit or render it financially liable in any amount for any purpose; provided, further that, no contract or any other instrument required to be signed by more than one (1) Officer shall be signed by one (1) person in more than one (1) capacity.

Section 5. Business Loans
No loans shall be contracted on behalf of the Corporation unless specifically authorized by the Board of Directors.

Section 6. Bank Checks and Drafts

All bank checks and drafts and all other such orders for the payment of monies out of the funds of the Corporation, and all notes or other evidences of indebtedness of the Corporation, shall be signed on behalf of the Corporation in such manner as shall from time to time be determined by resolution of the Board of Directors.

Section 7. Bank Deposits

All funds of the Corporation not otherwise employed shall be deposited from time to time to the credit of the Corporation in such banks, trust companies or other depositories as the Board of Directors may select.

ARTICLE VIII
FIDUCIARY DUTIES; PROHIBITIONS ON COMPENSATION; LOANS & PERMISSIBLE REIMBURSEMENT

Section 1. Duties of Care, Loyalty & Obedience

1.1. Duty of Care. All Officers, Directors and Key Persons (as such terms are defined by these By-Laws) shall exercise that same care that a reasonable person, with similar abilities, acumen and sensibilities, would under similar circumstances at all times, and in so doing, shall endeavor to understand all, or substantially all, of the consequences of their actions or the omissions of their actions.

1.2. Duty of Loyalty. No Officer, Director or Key Person shall engage in, or condone, any conduct that is disloyal, disruptive, damaging or competes with the Corporation or take any action, or establish any interest, that compromises his/her ability to represent the Corporation’s best interest.

1.3. Duty of Obedience. No Officer, Director or Key Person shall disobey a binding decision of the Board of Directors; provided that such obedience does not otherwise conflict with the Duty of Care and Loyalty or applicable law.

Section 2. Compensation Prohibitions

No elected Director, Officer or member of a Committee shall receive compensation for his/her services. The Board of Directors shall be empowered to provide reasonable compensation, together with reimbursement for reasonably incurred expenses, for Officers or positions not afforded voting privileges for purposes of corporate decision-making, such as the position of the President.

Section 3. Loan Prohibitions

No loans shall be made by the Corporation to its Directors, Officers or members of committees, or to any other corporation, firm, association or other entity in which one (1) or more of its Directors, Officers or committee members are Directors or Officers or hold a substantial financial interest, except for any entity, corporation or firm that is an Affiliate, if any. Disposal of any real property owned by the Corporation, or an Affiliate, if any, must be approved by the Board of Directors.

Section 4. Permissible Reimbursement
Notwithstanding the mandates of this Article, at the discretion of the Board of Directors, individual Directors, Officers, and members of Committees of the Board may be reimbursed in an amount determined by the Board for expenses reasonably incurred by them in the performance of their duties.

**ARTICLE IX**  
EXECUTIVE COMPENSATION

Section 1.  **Review and Analysis**

1.1 At least, annually, the Board of Directors and/or the Executive Committee shall engage in a compensation analysis of the President (if any) and any other Key Person(s), to run concurrently with the annual performance evaluation of such employee(s). In order to determine the reasonableness of compensation as it applies to the Corporation, this compensation analysis shall confirm that:

i. the compensation to be authorized and awarded is reasonable for the services to be provided to the Corporation;

ii. there is no relationship between any of the Corporation’s Directors or Officers and the President (if any) or any other Key Person(s), other than one of employment;

iii. the President (if any) or any other Key Person(s), as appropriate, has met, or exceeded, performance expectations; brought value to the Corporation; and, provided significant contributions to its growth and development;

iv. no Director or Officer is a Relative of, or employed by the President (if any) or any other Key Person(s), as appropriate, or any entity in which the President (if any) /Key Person(s) has/have, at least, a thirty-five percent (35%) controlling interest; and,

v. no Director or Officer has a material financial interest affected by the outcome of the compensation review.

Section 2.  **Total Compensation Determination**

2.1 A meeting where the compensation deliberation is being made by the Board of Directors shall take place without the President (if any) or any other Key Person(s) being present. The Board of Directors shall have described to it, in a form acceptable to the Board of Directors, the total compensation of the President (if any) or any other Key Person(s), as well as any changes that have been made throughout the year. The Board of Directors shall, after due deliberation and discussion regarding the total compensation, render a determination regarding whether the compensation is reasonable and whether sufficient, comparative information existed from like or similar entities, to conclude that the total compensation of the President (if any) or any other Key Person(s), is reasonable.

**ARTICLE X**  
TRANSACTIONS CONCERNING TRANSFER OF REAL PROPERTY  
& OTHER CORPORATE ASSETS

Section 1.  **Purchase, Mortgage, Sale, Exchange or Lease of Real Property**

The purchase, mortgage, sale, exchange or lease (for a term of five (5) or more years) of real property, other than a disposition of all or substantially all assets, by the Corporation shall be authorized by the majority vote of the Board of Directors at any Annual Meeting, Regular Meeting or Special Meeting called for that purpose, provided that there is a quorum for the meeting at which any such Action is taken.

Section 2.  **Disposition of Other Assets**

The disposition of all, or substantially all, of the assets of the Corporation, whether real property or otherwise, by sale, mortgage, lease, exchange or other disposal, shall only be authorized by a two-thirds
(2/3) majority vote of the Board of Directors at any Annual Meeting, Regular Meeting or Special Meeting called for that purpose; provided that there is a quorum for the meeting at which any such Action is taken and shall only occur upon subsequent procurement of all applicable regulatory approvals.

ARTICLE XI
STATUTORY COMPLIANCE

Section 1. Definitions

Should any term, phrase or understanding regarding any topic addressed in these By-Laws and/or the policies of the Corporation be specifically defined in a document entitled, “By-Law and Corporate Policy Definitions,” a copy of which is annexed hereto, and made a part hereof as Appendix A, the stipulated definition of such term in said document shall govern for purposes of interpreting these By-Laws and/or the policies of the Corporation.

Section 2. Conflicts of Interest Protocols

2.1. Compliance with Legal Requirements. The Board of Directors shall adopt, and at all times honor, the terms of a written conflicts of interest policy to ensure that the Corporation’s Directors, Officers and Key Persons act in the Corporation’s best interest and comply with applicable legal, regulatory and ethical requirements. The conflicts of interest policy of the Corporation shall include, at a minimum, the following provisions:

A. Definitions of circumstances that could constitute a Conflict of Interest.

B. Procedures for the Board or authorized committee, as appropriate, to determine the existence of, disclose, address, and document real or potential Conflicts of Interest and Related Party Transactions.

C. Stipulations that when the Board of Directors, or authorized committee, as appropriate, is considering a real or potential Conflict of Interest, the interested party shall not:
   i. be present at, or participate in, any deliberations;
   ii. attempt to influence deliberations; and/or
   iii. cast a vote on the matter.

D. Requirements that the existence and resolution of the conflict be documented in the records of the Corporation, including in the minutes of any meeting at which the conflict was discussed or voted upon.

E. Protocols to ensure that the disclosures of all real or potential Conflicts of Interest are properly forwarded to the Cornerstone Foundation Audit Committee, as well as the Board of Directors of the Corporation.

Section 3. Conflicts of Interest Policy

The Conflicts of Interest Policy of the Corporation required in order to comply with the mandates of Section 2 of this Article is annexed hereto, and made a part hereof as Appendix B.

Section 4. Potential Conflicts Disclosure Statement

The Potential Conflicts Disclosure Statement of the Corporation required in order to comply with the mandates of Section 2 of this Article is annexed hereto, and made a part hereof as Appendix C.

Section 5. Parameters Regarding Disclosure and Resolution of Conflicts
As the Corporation may have one (1) or more Affiliates (as such term is defined by these By-Laws), any Officer, Director or Key Person of the Corporation serving as an officer, director or Key Person or volunteer of an Affiliate shall not, standing alone, constitute a material, or reportable, Conflict of Interest or “Related Party Transaction,” (as defined by these By-Laws), when considering transactions, including financial dealings, between the Corporation and an Affiliate. Unless expressly proscribed by statute, regulation and/or these By-Laws, the fact that any current Officer, Director or Key Person of the Corporation is currently, or was formerly, affiliated with an Affiliate shall not prohibit, or otherwise impair, his/her ability to render binding determinations necessary to properly conduct business operations and/or advance the purposes of the Corporation.

Section 6. Whistleblower Protection Policy

The Corporation shall adopt, and at all times honor, the terms of appropriate written whistleblower protection policies in an effort to ensure that any Director, Officer, employee or volunteer who provides substantial services to the Corporation shall be free of fear of intimidation, harassment, discrimination or other forms of retaliation on the part of the Corporation, or any of its Directors, Officers, employees or volunteers, as a consequence of the good-faith filing of a report regarding possible violations of any statute, regulation, or applicable ethical standard, policy or procedure of the Corporation. The Whistleblower Protection Policy applicable to Officers and Directors of the Corporation required to comply with the mandates of this Section 6 of this Article XI is annexed hereto, and made a part hereof as Appendix D.

Section 7. Audit Oversight Policy

If required by statute, regulation or contract, if deemed necessary and practicable by the Board of Directors, and/or if mandated by any empowered governmental agency or required by binding contract, the accounts of the Corporation shall be subject to an annual audit report or audit review report prepared by an Independent Auditor (as defined by these By-Laws) to be overseen by the Cornerstone Foundation Audit Committee, said committee to be comprised solely of Independent Directors, as required pursuant to the specific provisions set forth in the Audit Oversight Policy of the Corporation, a copy of which is annexed hereto, and made a part hereof as Appendix E.

ARTICLE XII
NON-DISCRIMINATION

Section 1. Non-Discrimination

In all of the Corporation’s dealings, neither the Corporation nor any of its duly authorized Directors, Officers, Key Persons, agents or volunteers shall discriminate against any individual or group protected by Federal or State law for reasons of race, color, creed, sex, age, ethnicity, national origin, marital status, sexual orientation, disability, military status, domestic violence victim status or predisposing genetic characteristics.

ARTICLE XIII
INDEMNIFICATION OF DIRECTORS, OFFICERS & EMPLOYEES

Section 1. Authorized Indemnification

Unless clearly prohibited by law or these By-Laws, the Corporation shall indemnify any person (an “Indemnified Person”) made or threatened to be made a party in any action or proceeding, whether civil, criminal, administrative, investigative or otherwise, including any action by the Corporation, by reason of the fact that s/he (or her/his testator or administrator, if then deceased), whether before or after adoption of this Article: (a) is or was a Director or Officer of the Corporation, or; (b) is serving or served, in any capacity, at the request of the Corporation, as a Director or Officer of any other corporation, or any partnership, joint
venture, trust, employee benefit plan or other enterprise. The indemnification shall be against all judgments, fines, penalties, amounts paid in settlement (provided that the Corporation shall have consented to such settlement) and reasonable expenses, including attorneys’ fees and costs of investigation, incurred by an Indemnified Person with respect to any such threatened or actual action or proceeding.

Section 2. **Prohibited Indemnification**

The Corporation shall not indemnify any person if a judgment, or other final adjudication, adverse to any Indemnified Person establishes, or the Board of Directors in good faith determines, that:

A. such person’s actions were committed in bad faith or were the result of active and deliberate dishonesty;

B. such person acted outside the scope of his/her employment or other authority granted by or on behalf of the Corporation and such actions were material to the cause of action so adjudicated; or

C. s/he garnered any financial profit or other advantage to which s/he was not legally entitled.

Section 3. **Advancement of Expenses**

The Corporation shall, on request of any person who is or may be entitled to be indemnified by the Corporation pursuant to Section 1 of this Article, pay or promptly reimburse such Indemnified Person’s reasonably incurred expenses in connection with a threatened or actual action or proceeding prior to its final disposition; provided, however, that, no such advancement of expenses shall be made unless the Indemnified Person makes a binding, written commitment to repay the Corporation, with interest, for any amount advanced for which it is ultimately determined that s/he is not entitled to be indemnified under the law or these By-Laws. An Indemnified Person shall cooperate in good faith with any request by the Corporation that common legal counsel be used by the parties to such action or proceeding who are similarly situated unless it would be inappropriate to do so because of actual or potential conflicts between the interests of the parties.

Section 4. **Indemnification of Others**

Unless clearly prohibited by law or these By-Laws, the Board of Directors may approve indemnification by the Corporation, as set forth in Section 1 of this Article, or advancement of expenses as set forth in Section 3 of this Article, to a person (or her/his testator or administrator, if then deceased) who is or was employed by the Corporation or who is or was a volunteer for the Corporation, and who is made, or threatened to be made, a party in any action or proceeding, by reason of the fact of such employment or volunteer activity, including actions undertaken in connection with service at the request of the Corporation in any capacity for any other corporation, partnership, joint venture, trust, employee benefit plan or other enterprise.

Section 5. **Determination of Indemnification**

Indemnification mandated by a final order of a court of competent jurisdiction shall be paid. After termination or disposition of any actual or threatened action or proceeding against an Indemnified Person, if indemnification has not been ordered by a court, the Board of Directors shall, upon written request by an Indemnified Person, determine whether and to what extent indemnification is permitted pursuant to these By-Laws. Before indemnification can occur, the Board of Directors must expressly find that such indemnification will not violate the provisions of Section 2 of this Article. No Director with a personal interest in the outcome, or who is a party to such actual or threatened action or proceeding concerning which indemnification is sought, shall participate in this determination. If a quorum of disinterested Directors is not obtainable, the Board of Directors shall act only after receiving a written opinion from independent legal counsel that indemnification is proper in the circumstances under then applicable law and these By-Laws.

Section 6. **Binding Effect**
Any person entitled to indemnification under these By-Laws has a legally enforceable right to indemnification that cannot be abridged by amendment of these By-Laws with respect to any event, action or omission occurring prior to the date of such amendment.

Section 7. **Insurance**

The Corporation is required to purchase Directors and Officers liability insurance. To the extent permitted by law, such insurance shall insure the Corporation for any obligation it incurs as a result of this Article, or operation of law, and it may insure directly the Directors, Officers, employees or volunteers of the Corporation for liabilities against which they are not entitled to indemnification under this Article, as well as for liabilities against which they are entitled or permitted to be indemnified by the Corporation.

Section 8. **Nonexclusive Rights**

The provisions of this Article shall not limit or exclude any other rights to which any person may be entitled under law or contract. The Board of Directors is authorized to enter into agreements on behalf of the Corporation with any Director, Officer, employee or volunteer to provide them rights to indemnification or advancement of expenses in connection with potential indemnification in addition to the provisions therefor in this Article, subject in all cases to the limitations of Section 2 of this Article.

**ARTICLE XIV**

**FUNDAMENTAL CORPORATE CHANGES**

Section 1. **By-Law Amendments**

These By-Laws may be amended, repealed or altered in whole, or in part, at any Annual Meeting, Regular Meeting or Special Meeting called for that purpose by a two-thirds (2/3) majority vote of the Entire Board; provided that there is a quorum for the Meeting at which any such Action is taken.

Section 2. **Certificate of Incorporation**

2.1. **Amendment.** An amendment, repeal or alteration, in whole or in part, of the Corporation’s Certificate of Incorporation shall be authorized by a two-thirds (2/3) majority vote of the Entire Board, at any Annual Meeting, Regular Meeting or Special Meeting called for that purpose; provided that there is a quorum for the meeting at which any such Action is taken, and shall become effective once all statutory approvals are subsequently secured and the applicable Certificate of Amendment or Restated Certificate of Incorporation is accepted for filing by the New York Department of State.

2.2. **Governing Effect.** If there is any conflict between the provisions of the Certificate of Incorporation and these By-Laws, the provisions of the Certificate of Incorporation shall govern.

Section 3. **Formation of Parent/Subsidiary Relationship**

The Corporation may enter into, or form a new entity for purposes of creating, a Parent/Subsidiary Relationship (as defined by these By-Laws) by a two-thirds (2/3) majority vote of the Board of Directors at any Annual Meeting, Regular Meeting, or Special Meeting called for that purpose; provided that there is a quorum for the meeting at which any such Action is taken.

Section 4. **Merger or Consolidation**

The merger or consolidation of the Corporation shall be authorized by a two-thirds (2/3) majority vote of the Entire Board at any Annual Meeting, Regular Meeting, or Special Meeting called for that purpose; provided that there is a quorum for the meeting at which any such Action is taken, and shall become effective once all
statutory approvals are subsequently secured and the applicable Certificate of Merger or Consolidation is accepted for filing by the New York State Department of State.

Section 5. Dissolution

5.1. Procedure. The dissolution of the Corporation shall be authorized by a two-thirds (2/3) majority vote of the Entire Board at any Annual Meeting, Regular Meeting, or Special Meeting called for that purpose; provided that there is a quorum for the meeting at which any such Action is taken, and shall become effective once all statutory approvals are subsequently secured and the applicable Certificate of Dissolution is accepted for filing by the New York Department of State.

5.2. Residual Assets. As part of the process of obtaining a corporate dissolution, the Corporation shall endeavor to ensure that any residual corporate assets shall be donated to Cornerstone, or if Cornerstone shall not then be in existence or eligible to receive such assets, to one (1) or more tax-exempt organizations that provide healthcare services to the indigent in the communities served by Cornerstone and use its best efforts to have same authorized by all applicable regulatory agencies and the Courts.
APPENDIX A

By-Law & Corporate Policy Definitions

1. **Affiliate.** An “Affiliate” of the Corporation means any entity controlled by, in control of (a “Parent/Subsidiary Relationship”), or under common control with, the Corporation.

2. **Charitable Corporation.** Any not-for-profit Corporation formed, or deemed to be formed, for charitable purposes, including those formerly considered by the N-PCL to be Type “B” or “C” Corporations, as well as former Type “D” with charitable purposes.

3. **Conflict of Interest.** Any situation in which any Director, Officer or Key Person of the Corporation has a competing interest that, from the perspective of an objective observer, may appear to compromise his/her ability to perform his/her respective duties as Director, Officer or Key Person.

4. **Director.** A “Director” means any member of the Board of Directors of the Corporation as defined by these By-Laws.

5. **Independent Auditor.** An “Independent Auditor” means any certified public accountant performing the audit of the financial statements of the Corporation who is not, nor is any member of his/her firm, an Officer, Director, Key Person or other employee, agent or volunteer of the Corporation or has a Relative who is such an individual.

6. **Independent Director.** An “Independent Director” means a Director WHO:

   i. is not, and has not been within the last three (3) years, an employee or a Key Person of the Corporation or an Affiliate and does not have a Relative who is, or has been within the last three (3) years, a Key Person of the Corporation or an Affiliate;

   ii. has not received, and does not have a Relative who has received, in any of the last three (3) fiscal years, more than ten thousand dollars ($10,000) in direct compensation from the Corporation or an Affiliate (other than reimbursement for expenses reasonably incurred as a Director or reasonable compensation for service as a Director if permitted by statute and regulation); and,

   iii. is not a current employee of or does not have a substantial financial interest in, and does not have a Relative who is a current Officer of or has a substantial financial interest in, any entity that has made payments, property or services to, or received payments, property or services from, the Corporation or an Affiliate if the amount paid by the corporation to the entity or received by the corporation from the entity for such property or services, in any of the last three fiscal years, exceeded the lesser of:

      a. ten thousand dollars ($10,000) or two percent (2%) of such entity's consolidated gross revenues if the entity's consolidated gross revenue was less than five hundred thousand dollars ($500,000);

      b. twenty-five thousand dollars ($25,000) if the entity's consolidated gross revenue was five hundred thousand dollars ($500,000) or more but less than ten million dollars ($10 million); or

      c. one hundred thousand dollars ($100,000) if the entity's consolidated gross revenue was ten million ($10 million) dollars or more; and

   iv. is not and does not have a Relative who is a current owner, whether wholly or partially, director, officer or employee of the Corporation's outside auditor or who has worked on the Corporation's audit at any time during the past three (3) years.
For purposes of this definition of "Independent Director", the terms: “compensation” does not include reimbursement for expenses reasonably incurred as a Director or reasonable compensation for service as a Director as permitted by paragraph (a) of section 202 (General and special powers) of the New York Not-for-Profit Corporation Law; and “payment” does not include charitable contributions, dues or fees paid to the Corporation for services which the Corporation performs as part of its nonprofit purposes, or payments made by the Corporation at fixed or non-negotiable rates or amounts for services received, provided that such services by and to the Corporation are available to individual members of the public on the same terms, and such services received by the Corporation are not available from another source.

7. **Interest.** An “Interest” is a material individual economic benefit received, either directly or indirectly, as a consequence any transaction, agreement, compensation agreement, including direct or indirect remuneration as well as gifts or favors that are not insubstantial or any other arrangement between a Related Party and the Corporation.

8. **Key Person.** A “Key Person” means any person, other than a Director or Officer, whether or not an employee of the Corporation, who:

   i. has responsibilities, or exercises powers or influence over the Corporation as a whole similar to the responsibilities, powers, or influence of Directors and Officers;
   ii. manages the Corporation, or a segment of the Corporation that represents a substantial portion of the activities, assets, income or expenses of the Corporation; or
   iii. alone or with others controls or determines a substantial portion of the Corporation's capital expenditures or operating budget.

9. **Officer.** An “Officer” means any director, trustee, manager, governor, or by any other title, any individual holding an office of the Corporation identified in the Certificate of Incorporation and/or By-Laws.

10. **Related Party.** A “Related Party” means (i) any Director, Officer or Key Person of the Corporation, or any Affiliate; (ii) any Relative of any Director, Officer or Key Person of the Corporation or any Affiliate; or (iii) any entity in which any individual described in clauses (i) and (ii) of this definition has a thirty-five percent (35%) or greater ownership or beneficial interest, or, in the case of a partnership or professional corporation, a direct or indirect ownership interest in excess of five percent (5%).

11. **Related Party Transaction.** A “Related Party Transaction” means any transaction, agreement or any other arrangement in which a Related Party has a financial interest and in which the Corporation or any Affiliate is a participant, *except that a transaction shall not be a Related Party Transaction if:*

   i. the transaction or the Related Party's financial interest in the transaction is de minimis;
   ii. the transaction would not customarily be reviewed by the Board or boards of similar organizations in the ordinary course of business and is available to others on the same or similar terms; or
   iii. the transaction constitutes a benefit provided to a Related Party solely as a member of a class of the beneficiaries that the Corporation intends to benefit as part of the accomplishment of its mission which benefit is available to all similarly situated members of the same class on the same terms.
12. *Relative.* A “Relative” of an individual means his/her spouse, domestic partner, ancestors, brothers and sisters (whether whole or half-blood), children (whether natural or adopted), grandchildren, great-grandchildren, and spouses or domestic partners of ancestors, brothers, sisters, children, grandchildren and/or great-grandchildren.
APPENDIX B

Conflicts of Interest Policy

1. Policy Requirements. All real or potential “Related Party Transactions” (as defined by the By-Laws) and any other conflicted matter must be addressed in accordance with the terms of this Board of Directors Conflicts of Interest Policy. Any Related Party Transaction, or any other conflicted matter, authorized in a manner that is materially inconsistent with the terms of this policy may be subsequently rendered void or voidable by a vote of the majority (50% +1) of the Board of Directors, excluding any Directors with an interest in the subject Related Party Transaction or matter.

2. General Disclosure. Prior to initial election, and annually thereafter, each Director shall be required to complete, sign and submit to the Secretary, or an authorized designee, as appropriate, a written statement identifying, to the best of the Director’s knowledge:

   a. any entity of which such Director is an officer, director, trustee, member, owner (either as a sole proprietor or a partner), or employee or Key Person and with which the Corporation has a relationship, and

   b. any transaction in which the Corporation is a participant and in which the Director might have a conflicting interest.

The Secretary shall provide a copy of all completed disclosure statements to the Chair of the Cornerstone Foundation Audit Committee. A copy of each disclosure statement shall be available to any Director on request.

3. Specific Disclosure. If at any time during his/her term of service, a Director, Officer or Key Person (all as defined by the By-Laws) acquires an interest, or circumstances otherwise arise, which could give rise to a real or potential Related Party Transaction or any other conflicted matter, he/she shall promptly disclose, in good-faith, to the Board of Directors, or an authorized committee thereof, as appropriate, the material facts concerning such interest.

4. Cornerstone Foundation Audit Committee Review. The Cornerstone Foundation Audit Committee shall review any real, or potential, Related Party Transaction, or any other matter that might be considered to constitute a conflict of interest for a particular Related Party (as defined by the By-Laws), as expressly permitted and required by the N-PCL.

5. Standard of Review. In any instance where a Related Party Transaction or other potentially conflicted matter is being reviewed, and is so material that it would customarily warrant formal approval by the Cornerstone Foundation Audit Committee, said Committee shall thoroughly review the Related Party Transaction or matter and submit to the Board of a recommendation as whether or not it should be to approved.

6. Authorization of Related Party Transactions. The Corporation shall not enter into any Related Party Transaction, or any other conflicted matter, unless such a Related Party Transaction or matter is determined by the Cornerstone Foundation Audit Committee and the Board of Directors to be fair, reasonable and in the Corporation’s best interest at the time of such determination.

With respect to any Related Party Transaction or other conflicted matter, in which a Related Party has a substantial financial interest, the Board of Directors of the Corporation shall:

i. prior to entering into such Related Party Transaction or matter, consider alternative transactions to the extent available;

ii. approve the transaction or matter by not less than a majority vote of the directors present at the meeting; and

iii. contemporaneously document the basis for approval by the Board of Directors, which shall include the preparation of a written report, to be attached to the minutes of any meeting where the transaction or matter was deliberated or authorized, identifying the details of the transaction or matter, alternate transactions considered, materials or other information reviewed, the Directors present at times of deliberations, names of those who voted in favor, opposed, abstained or were absent and the specific action authorized.

With respect to any Related Party Transaction or any other conflicted matter considered by the Board, no Related Party shall:

i. be present at, or participate in, any deliberations;

ii. attempt to influence deliberations; and/or

iii. cast a vote on the matter.

Nothing herein shall prohibit the Cornerstone Foundation Audit Committee or the Board of Directors from requesting that a Related Party present information concerning a Related Party Transaction, or any other conflicted matter, at a Committee and/or Board meeting prior to the commencement of deliberations or voting relating thereto.

If a Relative or a household member or an employee or member of the Board of Directors is retained as an employee or contractor of the Corporation, the presumption of a Related Party Transaction is created and applicable. This Conflicts of Interest Policy shall govern the situation. In cases where a Related Party or household member is found to be the best candidate for a given position and is hired as an employee or a contractor of the Corporation, the Corporation shall document that the employee/contractor is qualified and paid a reasonable salary/rate in accordance with other provider employees and contractors. In addition, such employee or contractor shall not be supervised or be in the line of supervision by the related party or household member.

10. Audit-Related Disclosure of Conflicts.
It shall be the duty of the Secretary to see to it that all newly-received and annually-submitted Director interest disclosure statements and any case-specific Related Party Transaction reports, together with the minutes of any related meetings, are promptly provided to the Chair of the Cornerstone Foundation Audit Committee in an effort to ensure that they are properly considered for consolidated auditing purposes.
APPENDIX C

CODE OF ETHICAL CONDUCT
&
ANNUAL POTENTIAL CONFLICTS DISCLOSURE STATEMENT

1. Code of Ethical Conduct

Each member of the Board of Directors of the Corporation must maintain the highest standard of conduct in carrying out his/her fiduciary obligations in pursuit of the Corporation’s tax-exempt mission and charitable purposes. Therefore, each and every Director, Officer and Key Person (to the extent applicable) shall endeavor in good faith and to the best of his/her ability to adhere to the following code of conduct:

By-Laws & Policies.

- be aware of and fully abide by the Corporation’s Certificate of Incorporation, By-Laws, rules and regulations and policies pursuant to the New York not-for-profit Corporation Law (the “N-PCL”).
- ensure the Corporation’s compliance with all statutes, regulations and contractual requirements
- respect and fully support the duly-made decisions of the Board of Directors in accordance with his/her fiduciary duties of obedience and loyalty
- respect the work and recommendations of members of committees who are duly charged and have convened and deliberated accordingly, pursuant to the N-PCL
- work diligently to ensure that the Board fully assumes its role as a policy-making, governing body
- view and act towards the President (if any) as the chief administrative officer having sole responsibility for the day-to-day management of the Corporation, including personnel, and for implementation of Board policies and directives.

Informed Participation.

- endeavor to attend all meetings of the Board and assigned committees
- remain informed of all matters, including financial, that come before the Board and/or assigned committees
- respect and follow the “chain of command” of the Board and administration
- constructively and appropriately bring to the attention of the Board, Officers, Committee Chairs and/or appropriate staff any questions, personal views, opinions and comments of significance on relevant matters of governance, policymaking and his/her or the Corporation’s constituencies
- oppose, on the record, Board actions with which he/she disagrees or is in serious
- appropriately challenge, within the structure and By-Laws of the Corporation, those binding decisions that violate the legal, fiduciary or contractual obligations of the Corporation and/or of any of its Directors
• do not fully commit to others or self to vote a particular way on an issue before participating in a deliberation session with fellow Board/committee members in which the matter is discussed and action may be taken

• avoid interference with the duties or authority of staff

Conflicts of Interest, Representation & Confidentiality

• represent the best interests of the Corporation at all times and declare any and all duality of interests or conflicts of interests, material or otherwise, that may impede or be perceived as impeding the capacity to deliberate or act in the good faith, on behalf of the best interests of the Corporation

• conform to the procedures for such disclosure and actions as stated in the By-Laws or otherwise established by the Board, pursuant to the N-PCL

• not seek or accept, on your own behalf or on behalf of any other person, any financial advantage or gain that may be offered because, or as a result, of the Board member’s affiliation with the Corporation

• publicly support and represent the duly made decisions of the Board

• speak positively of the Corporation to the general public and any and all of its current and potential Affiliates and constituencies

• not take any public position representing the Corporation on any issue that is not in conformity with the official position of the Corporation

• not use or otherwise relate his/her affiliation with the Board to independently promote or endorse political candidates or parties for the purpose of election

• maintain full confidentiality and proper use of information obtained as a result of Board and/or Officer service in accordance with Board policy or direction or as otherwise set forth in the By-Laws

Interpersonal.

• speak clearly, listen carefully to and respect the opinions of fellow Board members, Officers, employees and agents

• promote collaboration and partnership among all members of the Board, Officers and Key Persons

• maintain open communication and an effective partnership with the Board, Officers and committee leadership

• remain “solution-focused,” offering criticism only in a constructive manner

• not filibuster or engage in activities during meetings that are intended to impede or delay the progress and work of the Board because of differences in opinion or other personal reasons

• always work to develop and improve his/her knowledge and skills that enhance his/her abilities as Director, Officer or key employee
Nothing contained in this Code of Ethical Conduct should be interpreted by any employee to restrict or inhibit any activity protected by Section 7 of the National Labor Relations Act, which grants to employees the right to act together to seek to improve their pay and working conditions.
2. Annual Potential Conflicts Disclosure Statement

Name: ________________________________

As a Director, Officer or Key Person of the Corporation, prior to your being seated on the Board of Directors, appointed as an Officer, or commencing employment with the Corporation, as appropriate, and annually thereafter, you are required to truthfully, completely and accurately disclose all information requested herein and to promptly update all such information as factual circumstances may change from time-to-time. With regard to this Conflicts Disclosure Statement, please be advised that all material terms identified by quotation marks are defined by Appendix “A” of the By-Laws of the Corporation, which is entitled “By-Law & Corporate Policy Definitions.”

(Please mark ‘Yes’ or ‘No’ & provide additional information when requested)

**Financial Information Return Disclosure**

Responses to the following questions are required in order to complete financial information returns annually submitted to the Internal Revenue Service and the New York State Office of the Attorney General.

1. Have you been provided with, properly reviewed and reasonably understand the terms of the Corporation’s current written Conflicts of Interest Policy?

   No   Yes

   If No, briefly describe below & attach a detailed explanation

   ________________________________________________________________
   ________________________________________________________________
   ________________________________________________________________
   ________________________________________________________________
   ________________________________________________________________
   ________________________________________________________________

2. During the current or last fiscal year, do you have or have you had one or more of the following types of relationship with any entity which had, or is reasonably anticipated to have, a direct or indirect business relationship with the Corporation or an Affiliate?
   
   a. You served as director, officer, trustee, Key Person, partner or member of any such entity?
b. You hold or held a thirty-five percent (35%) or greater ownership or beneficial interest in such an entity (e.g., corporation, LLC, or trust)?

c. You had or have a direct or indirect ownership interest in excess of five percent (5%) in such an entity which is a partnership or professional corporation?

No  Yes

If Yes, briefly describe below & attach a detailed explanation

3. Have you, individually, or through an entity where you hold a thirty-five percent (35%) or greater ownership or beneficial interest, or in the case of a partnership or professional corporation a direct or indirect ownership interest in excess of five percent (5%), during the most recently completed, or current, fiscal year, had, or are reasonably anticipated to have, a direct, or indirect, business relationship, with any individual who is a current or former “Officer,” “Director” or “Key Person” of the Corporation or an Affiliate?

No  Yes

If Yes, briefly describe below & attach a detailed explanation

4. Do you have a “Relative” who, during the most recently completed, or current, fiscal year, had, or is reasonably anticipated to have, a direct, or indirect, business relationship with the Corporation or an Affiliate?

No  Yes

If Yes, briefly describe below & attach a detailed explanation

5. Have you, or did you have a “Relative” who, during the most recently completed, or current, fiscal year, had, or is reasonably anticipated to have, any transaction with the Corporation or an Affiliate that might reasonably be considered a real or potential conflict of interest pursuant to the Corporation’s Conflicts of Interest Policy, which has not been otherwise disclosed herein?
No    Yes

If Yes, briefly describe below & attach a detailed explanation
Independent Director Assessment Disclosure Assessment

In order to qualify as an “Independent Director,” as defined by the N-PCL, an Officer or a Director must respond in the negative to all of the following questions, although failure to respond in the negative to all questions shall not necessarily preclude such an Officer or a Director from serving on the Board of Directors.

1. Are you currently, or have you been within the last three (3) fiscal years, an employee of the Corporation or an “Affiliate” of the Corporation?

   No  Yes

   If Yes, briefly describe below & attach a detailed explanation

2. Do you have a “Relative” who is, or has been within the last three (3) years, a “Key Person” of the Corporation or an Affiliate of the Corporation?

   No  Yes

   If Yes, briefly describe below & attach a detailed explanation

3. Have you received, within the last three (3) fiscal years, more than ten thousand dollars ($10,000) in total direct compensation from the Corporation or an “Affiliate” of the Corporation, other than reimbursement for out-of-pocket expenses?

   No  Yes

   If Yes, briefly describe below & attach a detailed explanation

4. Do you have a “Relative” who has received, within the last three (3) fiscal years, more than ten thousand dollars ($10,000) in direct compensation from the Corporation or an “Affiliate” of the Corporation, other than reimbursement for out-of-pocket expenses?

   No  Yes

   If Yes, briefly describe below & attach a detailed explanation
5. Are you a current officer or employee of, or do you have a substantial financial interest in, any entity that has made “payments” to, or received “payments” from, the Corporation or an “Affiliate” of the Corporation, for property or services in an amount which, within the last three (3) fiscal years, exceeds the lesser of twenty-five thousand dollars ($25,000) or two percent (2%) of such entity’s consolidated gross revenue? For purposes of this question, the definition the term “payments” does not include charitable contributions.

No __________ Yes __________

If Yes, briefly describe below & attach a detailed explanation

________________________________________________________________________

6. Do you have a Relative who is a current Officer or employee of, or has a substantial financial interest in, any entity that has made “payments” to, or received “payments” from, the Corporation or an “Affiliate,” for property or services in an amount which, within the last three (3) fiscal years, exceeds the lesser of twenty-five thousand dollars ($25,000) or two percent (2%) of such entity’s consolidated gross revenue? For purposes of this question, the definition the term “payments” does not include charitable contributions.

No __________ Yes __________

If Yes, briefly describe below & attach a detailed explanation

________________________________________________________________________

—Certification—

I, the undersigned, certify that I have read and understand this Code of Ethical Conduct & Annual Conflicts Disclosure Statement. I agree that my actions will comply with the disclosures found in this document. I further affirm that neither I, as a Related Party nor any Relative have, or had, an interest, or has taken any action, that contravenes, or is likely to contravene, the Conflicts of Interests Policy of the Corporation or, otherwise impedes my ability to act as a fiduciary and in the best interests of the Corporation, except those that may have been disclosed herein.

_________________________  _________________________
Director Signature           Date

_________________________
Print Name
APPENDIX D

Whistleblower Protection Policy

1. Intent.
The Corporation shall endeavor to protect any “Director” and “Officer” (each, as defined by these By-Laws) from intimidation, harassment, discrimination or other forms of retaliation on the part of the Corporation, or any of its Directors, Officers, employees or volunteers, as a consequence of the good-faith filing of a report regarding possible violations of any statute, regulation, applicable ethical standard or policy or procedure of the Corporation.

2. Limitations.
This Board of Directors Whistleblower Protection Policy shall be binding upon each Officer and Director of the Corporation, but inapplicable to corporate employees, including any “Key Person” (as defined by these By-Laws), or volunteers, who instead shall receive comparable protections from retaliation pursuant to other policies to be adopted by the Corporation specific to the circumstances of the employment or community volunteer relationship with the Corporation.

3. Disclosure.
If any Director or Officer reasonably believes that some policy, practice, or activity of the Corporation, or of another individual or entity with whom the Corporation has a substantial business relationship exceeding ten thousand dollars ($10,000), may violate any statute, regulation, applicable ethical standard or policy or procedure of the Corporation, such Director or Officer shall file a confidential written report summarizing his/her concerns with a member of the Cornerstone Foundation Audit Committee.

4. Investigation & Resolution Procedures.
The investigation of any alleged misconduct or omission governed by this policy shall be conducted in the following manner:

a. upon receipt of a confidential written report submitted by a whistleblower to a member of the Cornerstone Foundation Audit Committee, the report shall ordinarily be forwarded to the Cornerstone Foundation Audit Committee Chair who shall be responsible for properly receiving, overseeing, investigating, assessing, rendering determinations concerning and ensuring for the proper documentation and recordation of any, and all, such reports in a manner consistent with the terms of this Policy. In instances where the Cornerstone Foundation Audit Committee Chair is him/herself a whistleblower, a subject of the whistleblower’s claims or otherwise conflicted, he/she shall disclose to the Committee the existence of the whistleblower’s claim and that he/she has a real, or potential, conflict of interest. The Committee, excluding the Audit Committee Chair, shall then appoint another Cornerstone Foundation Audit Committee member to oversee the Corporation’s response to the whistleblower’s report;

b. within thirty (30) days of receipt of the written report of a whistleblower, the Cornerstone Foundation Audit Committee Chair, or other designated Committee member, as appropriate, shall act as follows:

   i. maintain the confidentiality of the subject Officer or Director, Officer by not disclosing to other Directors, Officers, employees or volunteers of the Corporation, the existence of the alleged misconduct or omission, or the underlying factual circumstances of the filing of the written report, except as needed in order to properly investigate the matter;
   ii. initiate and conduct an appropriate investigation;
   iii. review the applicable policies and procedures of the Corporation;
   iv. assess, in the most confidential manner possible, the concerns of the subject Officer or Director via written questionnaire and/or interview, as well as those of other Directors, Officers,
employees or volunteers who may have an understanding of, or be complicit in, the alleged misconduct or omission, in order to form an informative opinion of the matter and, if necessary, potential recommendations for resolution;

v. prepare and submit to the Cornerstone Foundation Audit Committee a written report summarizing the matter, together with recommendations as to resolution and a timeline for implementation of associated actions; and

vi. forward a copy of the written report to the "Entire Board" (as defined by the By-Laws).

c. the Cornerstone Foundation Audit Committee shall act on the written report of the Chair, or other designated Committee member, as appropriate, review findings and recommendation identified therein, and submit to the Board of Directors a written assessment of the matter, recommendations as to resolution and a timeline for implementation of associated actions; and,

d. upon receipt of the written report of the Chair, or other designated Committee member, and the written assessment of the Cornerstone Foundation Audit Committee, the Board of Directors, at its next scheduled Regular Meeting, or a Special Meeting called for that purpose, shall consider the matter and render binding determinations as to resolution, up to, and including, the suspension or removal of the Officer or Director found to have engaged in the subject misconduct or omission.

5. Retaliation Protections
Upon filing a written report of alleged violation(s) of statute, regulation or applicable ethical standard, any such Officer or Director shall be protected, directly and indirectly, from intimidation, harassment, discrimination or other forms of retaliation on the part of the Corporation or any of its Directors, Officers, employees, agents or volunteers.

6. Documentation.
The Cornerstone Foundation Audit Committee and the Board of Directors shall ensure that the matter is properly documented in the records of the Corporation, including minutes of any meeting of any Committee and the Board where the matter was considered and/or addressed, paying particular attention to the confidentiality of this Policy.

7. Limitations.
This Policy does not protect any Officer or Director, Officer who, in filing any report hereunder, acts in bad faith, is deliberately dishonest, and/or has or may personally garner any profit or some other advantage to which he/she is not legally entitled. No Officer or Director should expect protection under this Policy if he/she is complicit in the misconduct or omission that is the subject of his/her concern, unless his/her complicity is, itself, prompted by duress or is motivated by reasonable fear of some form of intimidation, harassment, discrimination or other form of retaliation.

8. Publication.
A copy of this Policy, or an analogous whistleblower protection policy, as appropriate, shall be distributed to all Officers and Directors of the Corporation.
APPENDIX E

Audit Oversight Policy

1. Auditing.
The accounts of the Corporation shall be subject to an annual audit report prepared by an independent certified public accountant, an “Independent Auditor” (as defined by the By-Laws). Once retained, neither the Independent Auditor, nor or a partner, associate or employee of the Independent Auditor’s firm or practice; or, a “Relative” (as defined by these By-Laws), or a partner, associate or employee of a Relative’s firm or practice, shall perform any assistance to the Corporation other than that directly related to auditing functions.

2. General Duties.
While working with the Independent Auditor, the Cornerstone Foundation Audit Committee, which shall be comprised solely of “Independent Directors” (as defined by these By-Laws), shall perform the following duties:

   i. oversee the accounting and financial reporting processes of the Corporation and the audit of the Corporation’s financial statements;
   ii. annually retain or renew the retention of an Independent Auditor to conduct the audit and, upon completion thereof, review the results of the audit and any related management letter with the Independent Auditor; and
   iii. oversee the adoption, implementation of, and compliance with the Corporation’s Conflicts of Interest Policy.

3. Revenue-Imposed Duties.
The Affiliated Partners Audit Committee and/or the Cornerstone Foundation Audit Committee shall also be required to perform the following duties:

   i. review with the Independent Auditor the scope and planning of the audit prior to the audit’s commencement;
   ii. upon completion of the audit, review and discuss with the Independent Auditor:
      a. any material risks and weaknesses in internal controls identified by the Independent Auditor;
      b. any restrictions on the scope of the Independent Auditor’s activities or access to requested information;
      c. any significant disagreements between the Independent Auditor and management of the Corporation; and,
      d. the adequacy of the Corporation’s accounting and financial reporting processes;
   iii. annually consider the performance and independence of the Independent Auditor; and,
   iv. report on the Committee’s activities to the Board of Directors.

4. Affiliate Corporations.
Should the Corporation control any “Affiliate” (as defined by these By-Laws) or subsidiary corporation, the Cornerstone Foundation Audit Committee, which shall be comprised solely of Independent Directors of the Corporation, may pursuant to state statute and these By-Laws, perform all audit oversight duties stipulated in this Policy for any such Affiliate or subsidiary corporation.

5. Restrictions.
For the avoidance of doubt, only Independent Directors shall be entitled to participate in any Cornerstone Foundation Audit Committee deliberations or voting relating to matters set forth in this Policy.
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, on this 8th day of February 2018, approves the filing of the Certificate of Incorporation of Cornerstone FH Charitable Foundation, dated June 5, 2017.
MEMORANDUM

To: Public Health and Health Planning Council (PHHPC)

From: Richard J. Zahnleuter
   General Counsel

Date: December 19, 2017

Subject: Bronx-Lebanon Hospital New Directions Fund, Inc.: Corporate Name Change

Bronx-Lebanon Hospital New Directions Fund, Inc. (the "Foundation") is a licensed Article 28 foundation that raises funds for the benefit and support of the Bronx-Lebanon Hospital Center. The Foundation seeks to change its corporate name to BronxCare New Directions Fund in conjunction with renaming two other related entities, (these other changes are submitted to PHHPC under separate cover), in an effort to promote branding identity. Please see the attached letter from Michael M. Stone, Esq. of Garfunkel Wild, P.C. for further details. The Foundation seeks PHHPC approval of the proposed name change.

PHHPC approval of the corporate name change is required pursuant to 10 NYCRR § 600.11(a)(2) and Not-for-Profit Corporation Law § 804(a).

There is no objection to the corporate name change and the Certificate of Amendment of the Certificate of Incorporation of Bronx-Lebanon Hospital New Directions Fund, Inc. is in legally acceptable form.

Attachments
By E-mail

Colleen M. Leonard
Executive Secretary
Public Health and Health Planning Council
NYS Department of Health
Corning Tower, Room 1805, EPS
Albany, NY 12237

Re: Certificates of Amendments of Bronx-Lebanon Hospital Center, Bronx-Lebanon Special Care Center, Inc. and Bronx-Lebanon Hospital New Directions Fund, Inc.

December 11, 2017

Dear Ms. Leonard:

My firm is counsel to Bronx-Lebanon Hospital Center, Bronx-Lebanon Special Care Center, Inc. and Bronx-Lebanon Hospital New Directions Fund, Inc. Each is a New York not-for-profit corporation.

We are seeking approval to file Certificates of Amendment to the Certificate of Consolidation of Bronx-Lebanon Hospital Center and the Certificates of Incorporation of Bronx-Lebanon Special Care Center, Inc. and Bronx-Lebanon Hospital New Directions Fund, Inc. In addition to updating the corporate type for each in compliance with the Nonprofit Revitalization Act of 2013, the amendments will change the names of each corporation as follows:

- Bronx-Lebanon Hospital Center’s Certificate of Consolidation is amended to change its name to “BronxCare Health System”;

- Bronx-Lebanon Special Care Center, Inc.’s Certificate of Incorporation is amended to change its name to “BronxCare Special Care Center”; and

- Bronx-Lebanon Hospital New Directions Fund, Inc.’s Certificate of Incorporation is amended to change its name to “BronxCare New Directions Fund”.

A primary reason for the name change of Bronx-Lebanon Hospital Center to BronxCare Health System is to better reflect the scope of health care services it provides to the community, which includes, in addition to hospital inpatient services, an extensive outpatient clinic program providing outpatient health, mental health and behavioral health services. Bronx-Lebanon Special Care Center, Inc. is a residential health care facility and Bronx-Lebanon Hospital New Directions Fund, Inc. raises funds to support the Hospital. Each is an affiliate of Bronx-Lebanon Hospital...
CERTIFICATE OF AMENDMENT
OF THE
CERTIFICATE OF INCORPORATION
OF
BRONX-LEBANON HOSPITAL NEW DIRECTIONS FUND, INC.
(Under Section 803 of the Not-for-Profit Corporation Law)

The undersigned, being the Treasurer of BRONX-LEBANON HOSPITAL NEW DIRECTIONS FUND, INC., hereby certifies:

FIRST: The name of the corporation is BRONX-LEBANON HOSPITAL NEW DIRECTIONS FUND, INC. (the "Corporation").

SECOND: The Certificate of Incorporation of the Corporation was filed by the Department of State on December 16, 1982, under the Not-for-Profit Corporation Law of the State of New York.

THIRD: The Corporation was formed under Section 402 of the Not-for-Profit Corporation Law (the "N-PCL").

FOURTH: The Corporation is a corporation as defined in subparagraph (a)(5) of Section 102 of the N-PCL.

FIFTH: The Certificate of Incorporation is hereby amended to read as follows:

(a) Article FIRST of the Certificate of Incorporation of the Corporation, setting forth the name of the Corporation, is hereby amended in its entirety to read as follows:

"The name of the Corporation is BronxCare New Directions Fund."

(b) Article SECOND of the Certificate of Incorporation regarding the type of Corporation is amended to delete the reference to the Corporation being a type B corporation as defined in Section 201 of the N-PCL and to add that the Corporation is charitable. Accordingly Article SECOND shall be hereby amended in its entirety to read as follows:

"SECOND: The Corporation is a corporation as defined in subparagraph (a)(5) of Section 102 of the N-PCL and is a charitable corporation under Section 201 of the N-PCL. The Corporation shall remain a charitable corporation after this Certificate of Amendment shall become effective.

SIXTH: The Secretary of State is designated as the agent of the Corporation upon whom process against the Corporation may be served. The address to which the Secretary of State shall forward copies of process accepted on behalf of the Corporation is:

BronxCare New Directions Fund
1276 Fulton Avenue
Bronx, New York 10456
Attn: President and Chief Executive Officer

SEVENTH: This amendment to the Certificate of Incorporation of the Corporation was authorized by written consent of the sole member of the Corporation on November 10, 2017.
STATE OF NEW YORK

DEPARTMENT OF STATE

I hereby certify that the annexed copy has been compared with the original document in the custody of the Secretary of State and that the same is a true copy of said original.

WITNESS my hand and official seal of the Department of State, at the City of Albany, on December 8, 2017.

Brendan Fitzgerald
Executive Deputy Secretary of State
October 25, 1982

TO: Department of State
    Division of Corporations

FROM: Office of Counsel and
      Deputy Commissioner for Legal Affairs

By: Mary L. Gammon
    Legal Assistant

SUBJECT: BRONX-LEBANON HOSPITAL NEW DIRECTIONS FUND, INC.

REFERENCE: Proposed Certificate of Incorporation

The attached document was submitted to this Office for review to determine whether the provisions of section 216 of the Education Law require the consent of the Commissioner of Education to its filing with the Department of State, or whether the Education Department would have any objections to its filing.

After review it is the opinion of this Office that there is no necessity for the Commissioner to consent to filing, and that we have no objection to such filing.

This waiver of consent to filing is granted with the understanding and upon the conditions set forth on the reverse side of this memorandum.

Att.
This waiver of consent to filing is granted with the understanding that nothing contained in the annexed document shall be construed as authorizing the corporation to engage in the practice of law, except as provided by subdivision 7 of section 495 of the Judiciary Law, or of any of the professions designated in Title VIII of the Education Law, or to use any title restricted by such law, or to conduct a school for any such profession, or to hold itself out to the public as offering professional services.

This waiver of consent to filing is granted with the further understanding that nothing contained in the annexed document shall be construed as authorizing the corporation to operate a nursery school, kindergarten, elementary school, secondary school, institution of higher education, cable television facility, educational television station pursuant to section 233 of the Education Law, library, museum, or historical society, or to maintain an historic site.

This waiver of consent to filing shall not be deemed to be or to take the place of registration for the operation of a private business school in accordance with the provisions of section 5002 of the Education Law, nor shall it be deemed to be, or to take the place of, a license granted by the Board of Regents pursuant to the provisions of section 5001 of the Education Law, a license granted by the Commissioner of Motor Vehicles pursuant to the provisions of section 394 of the Vehicle and Traffic Law, a license as an employment agency granted pursuant to section 172 of the General Business Law, or any other license, certificate, registration, or approval required by law.
CERTIFICATE OF INCORPORATION

OF

BRONX-LEBANON HOSPITAL NEW DIRECTIONS FUND, INC.

Under Section 402 of the Not-For-Profit Corporation Law

The undersigned, a natural person over the age of eighteen years, for the purpose of forming a corporation pursuant to the Not-For-Profit Corporation Law of the State of New York (hereinafter referred to as the "Not-For-Profit Corporation Law"), hereby certifies as follows:

FIRST: The name of the corporation is BRONX-LEBANON HOSPITAL NEW DIRECTIONS FUND, INC.

SECOND: The Corporation described herein is a corporation as defined in Section 102(a)(5) of the Not-For-Profit Corporation Law and shall be considered a Type B Corporation as that term is defined in Section 201 of the Not-For-Profit Corporation Law. The Corporation is formed exclusively for charitable, scientific and educational purposes within the meaning of Section 501(c)(3) of the United States Internal Revenue Code of 1954, as the same may be from time to time amended, (hereinafter referred to as the "Code") and not for pecuniary
profit or financial gain. No part of the assets, income or
profits shall inure to the benefit of the Corporation's
directors, officers or any other individual or person, except
in conformity with the purposes set out hereunder as permit-
ted by the Not-For-Profit Corporation Law.

THIRD: The purposes of the Corporation are:
a) to promote and support the following objec-
tives through assistance to any corporation, community chest,
fund, foundation, activity, agency or institution organized
and operated exclusively for charitable, educational and
scientific purposes within the meaning of Section 501(c)(3) of
the Code, and in general to do everything necessary and use-
ful for the furtherance thereof:

1. The promotion of community, medical and
health care excellence for the residents of Bronx County.

2. The collection and dissemination of infor-
mation concerning the symptoms, diagnosis, treatment and pre-
vention of disease; cooperation with public and private
societies, agencies, commissions and other authorized approved
health organizations in the promotion of health care research
and disease prevention studies within Bronx County.

3. The promotion of the health and welfare of
the citizens of Bronx County through the support and stimu-
lation of preventive health programs, consumer education pro-
grams and activities in areas affecting health by means of
use of the media for the publication and distribution of
information, and any and all other means of community effort
relating to health including programs to promote cooperation,
coordination and understanding between consumers and providers
of health services.

4. The promotion of scientific and technical
advances in the health sciences including but not limited to
the offering of grants, loans and subsidies to support and
stimulate the development of patents and copyrights in this
area.

5. The provision of financial support for
the capital and operating programs of the Bronx-Lebanon
Hospital Center.

6. Nothing herein contained shall authorize
the Corporation to establish, operate, construct, lease or
maintain a hospital or to provide a hospital service or
health related service or to operate a drug maintenance pro-
gram, a certified home health agency or a health maintenance
organization or to provide a comprehensive health services
plan as defined in and covered by Articles 28, 33, 36 and
44 respectively of the Public Health Law of the State of
New York.

b) To, in order to support the objectives
set forth above, solicit federal, state, city, private and
any other types of grants and contributions and conduct
fund raising activities for any corporate purpose and to accept and receive, by gift, bequest, devise or benefit of trust, and to hold, own and administer, any property, real, personal, tangible or intangible, wherever located, and to receive and maintain a fund or funds, to have, hold, control, manage, sell and exchange the same, to change the investments thereof, to invest and reinvest the same and the income therefrom and the principal thereof to any of the purposes of the Corporation.

FURTHER: a) In furtherance of the foregoing purposes, the Corporation shall have all general powers enumerated in Section 202 of the Not-For-Profit Corporation Law together with the power to solicit grants and contributions for any corporate purposes and the power to maintain a fund or funds of real or personal property for any corporate purposes.

The Corporation shall have the power to exercise such other powers as are now, or hereafter may be, conferred by law upon a corporation organized for the purposes hereinabove set forth or necessary or incidental to the powers so conferred, or conducive to the furtherance thereof, subject to the limitation and condition that, notwithstanding any other provision of this Certificate of Incorporation the Corporation is organized exclusively for one or more of the purposes specified in Section 501(c)(3) of the Code.
b) The Corporation may carry on propaganda, or otherwise attempt to influence legislation, but only to the extent permitted to a public charity under the Code. No part of the activities of the Corporation shall be the participating in, or intervening in (including the publication or distribution of statements) any political campaign on behalf of or in opposition to any candidate for public office.

c) Nothing herein shall authorize the Corporation, directly or indirectly, to engage in or include among its purposes, any of the activities mentioned in Sections 404(b) through (n) and 404(p) through (s) of the Not-For-Profit Corporation Law.

FIFTH: In the event of liquidation, dissolution or winding up of the Corporation, whether voluntary, involuntary or by operation of law, the property or other assets of the Corporation remaining after the payment, satisfaction and discharge of liabilities or obligations, shall be distributed, upon the approval of a Justice of the Supreme Court of the State of New York, entirely to the Bronx-Lebanon Hospital Center if it then qualifies as an organization described in Section 501(c)(3) of the Code. In the event that the Bronx-Lebanon Hospital Center should lose its status as an organization described in Section 501(c)(3) or should become an organization that is described in neither Section 509(a)(1) nor 509(a)(2) of the Code, or abandon its operations, or legally dissolve,
then, in the such event, the Corporation may, upon the approval of a Justice of the Supreme Court of the State of New York, substitute one or more other organizations described in Section 501(c)(3) and either Sections 509(a)(1) or 509(a)(2) of the Code which is organized and operated exclusively for purposes similar to the Corporation's purposes.

SIXTH: The principal office of the Corporation is to be located within the City and State of New York, Bronx County.

SEVENTH: The territory in which the operations of the Corporation are principally to be conducted is the City and State of New York.

EIGHTH: The name and addresses of the persons to constitute the Corporation's initial Board of Directors are as follows:

<table>
<thead>
<tr>
<th>Name</th>
<th>Address</th>
</tr>
</thead>
<tbody>
<tr>
<td>Luis Alvarez</td>
<td>120 West 97th Street, Apt. 9J</td>
</tr>
<tr>
<td></td>
<td>New York, New York 10025</td>
</tr>
<tr>
<td>Ronald Benjamin</td>
<td>559 Karpock Street</td>
</tr>
<tr>
<td></td>
<td>Bronx, New York 10463</td>
</tr>
<tr>
<td>Barry Perlman</td>
<td>4 Trails End</td>
</tr>
<tr>
<td></td>
<td>Rye, New York 10580</td>
</tr>
<tr>
<td>Fred Silverman</td>
<td>28 Clubway</td>
</tr>
<tr>
<td></td>
<td>Hartsdale, New York 10530</td>
</tr>
<tr>
<td>Myron Strober</td>
<td>3043 Grand Avenue</td>
</tr>
<tr>
<td></td>
<td>Baldwin, New York 11510</td>
</tr>
</tbody>
</table>
NINTH: The Secretary of State, pursuant to Section 402(a)(7) of the Not-For-Profit Corporation Law, is hereby designated as agent of the Corporation upon whom process against it may be served. The post office address to which the Secretary shall mail a copy of any process against the Corporation served upon him is:

George Kalkines, Esq.
c/o Rosenman, Colin, Freund, Lewis & Cohen
575 Madison Avenue
New York, New York 10022

TENTH: Prior to delivery to the Department of State for filing, all necessary consents required by law will be endorsed upon or annexed to this Certificate of Incorporation.

IN WITNESS WHEREOF, I subscribe the Certificate of Incorporation and affirm that the statements made herein are true under penalties of perjury this 15 day of October, 1982.

George Kalkines, Esq.
c/o Rosenman, Colin, Freund, Lewis & Cohen
575 Madison Avenue
New York, New York 10022
CERTIFICATE OF APPROVAL

I, the undersigned, a Justice of the Supreme Court of the State of New York in the First Judicial District, in which the principal office of Bronx-Lebanon Hospital New Directions Fund, Inc. is to be located, do hereby approve of the foregoing Certificate of Incorporation of Bronx-Lebanon Hospital New Directions Fund, Inc. and the filing thereof.

Dated: New York, New York
December 7, 1982

[Signature]
Justice of the Supreme Court of the State of New York

Irwin M. Silbowitz

The undersigned has no objection to the approval of the foregoing Certificate of Incorporation.

By:

[Signature]
Assistant Attorney General of the State of New York

The undersigned has no objection to the granting of judicial approval hereto and waived statutory notice.

December 7, 1982
Robert Abrams, Attorney Gen.
State of New York

[Signature]
Assistant Attorney
November 1, 1982

Barbara D. Katz
Rosenman, Colin, Freund
Lewis & Cohen
575 Madison Avenue
New York, New York 10022

Dear Ms. Katz:

Pursuant to review by Public Health Council staff, it has been determined that the revised Certificate of Incorporation of Bronx-Lebanon Hospital New Directions Fund, Inc., dated October 15, 1982, does not require additional formal action by vote of a majority of the members of said Council at a regular meeting thereof, but may be filed, with this letter and the Council's letter of September 20, 1982, in the office of the Secretary of State.

An earlier version of the Certificate, dated June 21, 1982, was previously approved by the Council on September 17, 1982. This approval is reflected in their letter of September 20, 1982. The attached Certificate includes changes in the contents of paragraphs "Fifth" and "Ninth" which were required by the Attorney General, and which do not affect the Article 28 powers of the Corporation as approved by the Council. Therefore, additional approval by the full Council is unnecessary.

Sincerely yours,

Shirley M. Patham
Executive Secretary

Attachment
September 20, 1982

KNOW ALL MEN BY THESE PRESENTS:

After inquiry and investigation, and in accordance with action taken at a meeting of the Public Health Council held on the 17th day of September, 1982, I hereby certify that the Certificate of Incorporation of Bronx-Lebanon Hospital New Directions Fund, Inc. dated June 21, 1982 is APPROVED.

Public Health Council approval is not to be construed as approval of property costs or the lease submitted in support of the application. Such approval is not to be construed as an assurance or recommendation that property costs or lease amounts as specified in the application will be reimbursable under third party payer reimbursement guidelines.

SHIRLEY M. PARNHAM
Executive Secretary

Sent to: George Kalkines, Esq.
Rosenman, Collin, Freund,
Lewis and Cohen
575 Madison Avenue
New York, New York 10022

cc: Mr. Fred Silverman, President
The Bronx-Lebanon Hospital Center
CERTIFICATE OF INCORPORATION
OF
BRONX-LEBANON HOSPITAL NEW DIRECTIONS FUND, INC.

Under Section 402 of the Not-for-Profit Corporation Law

12/5/2

Rosenman, Colin, Freund Lewis & Cohen
575 Madison Avenue
New York, New York 10022
STATE OF NEW YORK

DEPARTMENT OF STATE

I hereby certify that the annexed copy has been compared with the original document in the custody of the Secretary of State and that the same is a true copy of said original.

WITNESS my hand and official seal of the Department of State, at the City of Albany, on December 8, 2017.

Brendan Fitzgerald
Executive Deputy Secretary of State
CERTIFICATE OF CHANGE

OF

THE-BRONX-LEBANON HOSPITAL NEW DIRECTIONS FUND, INC.

(the "Corporation")

UNDER SECTION 803-A OF THE

NOT-FOR-PROFIT CORPORATION LAW

We, the undersigned, being the President and the Secretary of the Corporation, do hereby certify:

FIRST: The name of the Corporation is the Bronx-Lebanon Hospital New Directions Fund, Inc.

SECOND: The Certificate of Incorporation of the Corporation was filed by the Department of State on the 16th day of December, 1982. The Corporation was formed under Section 402 of the Not-for-Profit Corporation Law.

THIRD: The post office address to which the Secretary of State shall mail a copy of any process against the Corporation served upon him, pursuant to paragraph Ninth of the Certificate of Incorporation, which currently reads:

George Kalkinos, Esq.
c/o Rosenman, Colin, Freund, Lewis & Cohen
575 Madison Avenue
New York, New York 10022
is hereby amended to read as follows:

Office of the President
Bronx-Lebanon Hospital New Directions Fund, Inc.
1276 Fulton Avenue
Bronx, New York 10456

FOURTH: The manner in which this change to the
Certificate of Incorporation of the Corporation
was authorized was by obtaining from all members
of the Board consent in writing to the adoption of
a resolution authorizing the action. Such consent
was obtained in accordance with Section 708 of the
Not-For-Profit Corporation Law and the
Corporation's By-Laws.

IN WITNESS WHEREOF, we hereunto sign our names and
affirm that the statements made herein are true under the
penalties of perjury this 5th day of June 7, 1984.

Fred Silverman
President
The Bronx-Lebanon
Hospital New Directions
Fund, Inc.

Ronald Benjamin
Secretary
The Bronx-Lebanon
Hospital New Directions
Fund, Inc.

RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, on this 8th day of February 2018 approves the filing of the Certificate of Amendment of Certificate of Incorporation of Bronx-Lebanon Hospital New Directions Fund, Inc., dated November 10, 2017.
MEMORANDUM

To: Public Health and Health Planning Council (PHHPC)

From: Richard J. Zahnleuter
General Counsel

Date: December 19, 2017

Subject: Bronx-Lebanon Special Care Center, Inc.: Corporate Name Change

Bronx-Lebanon Special Care Center, Inc. (the “RHCF”) is a licensed Article 28 nursing home. The RHCF seeks to change its corporate name to BronxCare Special Care Center, in conjunction with renaming two other related entities, (these other changes are submitted to PHHPC under separate cover), in an effort to promote branding identity. Please see the attached letter from Michael M. Stone, Esq. of Garfunkel Wild, P.C. for further details. The RHCF seeks PHHPC approval of the proposed name change.

PHHPC approval of the corporate name change is required pursuant to 10 NYCRR § 600.11(a)(1) and Not-for-Profit Corporation Law § 804(a).

There is no objection to the corporate name change and the Certificate of Amendment of the Certificate of Incorporation of Bronx-Lebanon Special Care Center, Inc. is in legally acceptable form.

Attachments
December 11, 2017

By E-mail
Colleen M. Leonard
Executive Secretary
Public Health and Health Planning Council
NYS Department of Health
Corning Tower, Room 1805, EPS
Albany, NY 12237

Re: Certificates of Amendments of Bronx-Lebanon Hospital Center, Bronx-Lebanon Special Care Center, Inc. and Bronx-Lebanon Hospital New Directions Fund, Inc.

Dear Ms. Leonard:

My firm is counsel to Bronx-Lebanon Hospital Center, Bronx-Lebanon Special Care Center, Inc. and Bronx-Lebanon Hospital New Directions Fund, Inc. Each is a New York not-for-profit corporation.

We are seeking approval to file Certificates of Amendment to the Certificate of Consolidation of Bronx-Lebanon Hospital Center and the Certificates of Incorporation of Bronx-Lebanon Special Care Center, Inc. and Bronx-Lebanon Hospital New Directions Fund, Inc. In addition to updating the corporate type for each in compliance with the Nonprofit Revitalization Act of 2013, the amendments will change the names of each corporation as follows:

- Bronx-Lebanon Hospital Center’s Certificate of Consolidation is amended to change its name to “BronxCare Health System”;  
- Bronx-Lebanon Special Care Center, Inc.’s Certificate of Incorporation is amended to change its name to “BronxCare Special Care Center”; and  
- Bronx-Lebanon Hospital New Directions Fund, Inc.’s Certificate of Incorporation is amended to change its name to “BronxCare New Directions Fund”.

A primary reason for the name change of Bronx-Lebanon Hospital Center to BronxCare Health System is to better reflect the scope of health care services it provides to the community, which includes, in addition to hospital inpatient services, an extensive outpatient clinic program providing outpatient health, mental health and behavioral health services. Bronx-Lebanon Special Care Center, Inc. is a residential health care facility and Bronx-Lebanon Hospital New Directions Fund, Inc. raises funds to support the Hospital. Each is an affiliate of Bronx-Lebanon Hospital.
CERTIFICATE OF AMENDMENT
OF THE
CERTIFICATE OF INCORPORATION
OF
BRONX-LEBANON SPECIAL CARE CENTER, INC.
(Under Section 803 of the Not-for-Profit Corporation Law)

The undersigned, being the Senior Vice President and Chief Financial Officer of BRONX-
LEBANON SPECIAL CARE CENTER, INC., hereby certifies:

FIRST: The name of the corporation is BRONX-LEBANON SPECIAL CARE
CENTER, INC. (the “Corporation”).

SECOND: The Certificate of Incorporation of the Corporation was filed by the Department
of State on August 28, 1989.

THIRD: The Corporation was formed under Section 402 of the Not-for-Profit Corporation
Law (the “N-PCL”).

FOURTH: The Corporation is a corporation as defined in subparagraph (a)(5) of Section 102
of the N-PCL.

FIFTH: The Certificate of Incorporation is hereby amended to read as follows:

(a) Article FIRST of the Certificate of Incorporation of the Corporation, setting forth the
name of the Corporation, is hereby amended in its entirety to read as follows:

“The name of the Corporation is BronxCare Special Care Center.”

(b) Article SECOND of the Certificate of Incorporation regarding the type of Corporation is
amended to delete the reference to the Corporation being a type B corporation as defined in
Section 201 of the N-PCL and to add that the Corporation is charitable. Accordingly Article
SECOND shall be hereby amended in its entirety to read as follows:

“SECOND: The Corporation is a corporation as defined in subparagraph (a)(5) of Section 102
of the N-PCL and is a charitable corporation under Section 201 of the N-PCL. The Corporation
shall remain a charitable corporation after this Certificate of Amendment shall become effective.

SIXTH: The Secretary of State is designated as the agent of the Corporation upon whom
process against the Corporation may be served. The address to which the Secretary of State shall forward
copies of process accepted on behalf of the Corporation is:

BronxCare Special Care Center
1276 Fulton Avenue
Bronx, New York 10456
Attn: President and Chief Executive Officer

SEVENTH: This amendment to the Certificate of Incorporation of the Corporation was
authorized by written consent of the sole member of the Corporation on November 10, 2017.
STATE OF NEW YORK

DEPARTMENT OF STATE

I hereby certify that the annexed copy has been compared with the original document in the custody of the Secretary of State and that the same is a true copy of said original.

WITNESS my hand and official seal of the Department of State, at the City of Albany, on December 7, 2017.

Brendan Fitzgerald
Executive Deputy Secretary of State

Rev. 09/16
CERTIFICATE OF INCORPORATION
OF
BRONX-LEBANON SPECIAL CARE CENTER, INC.

Under Section 402 of the Not-For-Profit Corporation Law and the Public Health Law

I, the undersigned, being a natural person over the age of eighteen years of age, for the purpose of forming a Nursing Home Corporation pursuant to the Not-For-Profit Corporation Law and the Public Health Law of the State of New York, do hereby certify:

FIRST: The name of the proposed Corporation is BRONX-LEBANON SPECIAL CARE CENTER, INC. (hereinafter referred to as the "Corporation").

SECOND: The Corporation is a corporation as defined in Subparagraph (a)(5) of Section 102 of the Not-For-Profit Corporation Law and is a Type D corporation as defined in Section 101 of said Not-For-Profit Corporation.

THIRD: The purpose for which the Corporation is formed is to plan, construct, erect, build, acquire, alter, reconstruct, rehabilitate, own, maintain and operate one or more nursing home projects pursuant to the terms and provisions of Articles 28 and 28-A of the Public Health Law to care for elderly patients and/or patients with Acquired Immune Deficiency Syndrome and related
diseases; and to do any other act or thing incidental to or connected with the foregoing purposes or in advancement thereof, which may be lawfully undertaken by the Corporation.

FIFTH: The number of directors of the Corporation shall be not less than three nor more than twenty-five. One additional director may be designated by the Commissioner of Health of the State of New York (hereinafter referred to as the "Commissioner"). In the absence of fraud or bad faith, said additional director appointed by the Commissioner shall not be personally liable for the debts, obligations or liabilities of the Corporation.

SIXTH: The names and residences of the initial directors are:

<table>
<thead>
<tr>
<th>Name</th>
<th>Address</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mrs. Martin G. Loeb</td>
<td>1770 Grand Concourse, Bronx, New York 10457</td>
</tr>
<tr>
<td>Mr. Miguel A. Puentes, Jr.</td>
<td>20 Route 303, Tappan, New York 10983</td>
</tr>
<tr>
<td>Ms. Gloria Goldstein</td>
<td>108 River Run, Greenwich, Connecticut 06830</td>
</tr>
<tr>
<td>Mr. Martin York</td>
<td>164 West 174th Street, Bronx, New York 10453</td>
</tr>
</tbody>
</table>

SEVENTH: The Corporation has been organized exclusively to serve a public purpose and it shall be and remain subject to the supervision and control of the Commissioner pursuant to the
provisions of Articles 28 and 28-A of the Public Health Law. All income and earnings of the Corporation shall be used exclusively for its corporate purposes.

SEVENTH: In furtherance of the purposes set forth herein, the Corporation shall have the powers conferred on corporations by Section 202 of the Not-For-Profit Corporation Law and shall have the powers and be subject to the limitations set forth in Section 2856 of the Public Health Law.

Notwithstanding anything contained in this Certificate of Incorporation to the contrary, however, the following provisions shall apply:

(a) No part of the net earnings of the Corporation shall inure to the benefit of, or be distributable to, its directors, officers, or any private individual, firm or corporation, except that the Corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth herein;

(b) No substantial part of the activities of the Corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation, and the Corporation shall not participate in, or intervene in
(including the publishing or distribution of statements) any political campaign on behalf of any candidate for public office;

(c) The Corporation shall not directly or indirectly engage in or include among its purposes any of the activities set forth in subsections (b) through (o), (q), (s), or (u) of Section 404 of the Not-For-Profit Corporation Law of the State of New York without having the approvals or consents required by such subsections;

(d) The Corporation shall not exercise any power or authority, nor shall it engage in any activity that would prevent the Corporation from qualifying (and continuing to qualify as) an exempt organization under Section 501(c)(3) of the Internal Revenue Code of 1986 as amended.

(e) The real property of the Corporation shall not be sold, transferred, encumbered or assigned except as permitted by the provisions of Article 28-A of the Public Health Law.

EIGHTH: Upon the dissolution of the Corporation, the Board of Directors shall, after paying or making provision for the payment of all the liabilities of the Corporation, dispose of all of the assets of the Corporation exclusively for the purposes of
the Corporation in such manner, or to such organization or
organizations organized and operated exclusively for charitable,
educational, or scientific purposes as shall at the time qualify
as an exempt organization of organizations under Section
501(c) (3) of the Internal Revenue Code of 1986 as amended, as the
Board of Directors shall determine. Any of such assets not so
disposed of shall be disposed of by the Supreme Court of the
county in which the principal office of the Corporation is then
located, exclusively for such purposes or to such organization or
organizations, as said Court shall determine, which are organized
and operated exclusively for such purposes.

NINTH: The office of the Corporation shall be located in
the County of the Bronx, State of New York.

TENTH: The duration of the Corporation shall be for a
period of one (1) year from the date of filing of this
Certificate of Incorporation by the Secretary of State.

ELEVENTH: The Secretary of State of the State of New York is
hereby designated the agent of the Corporation upon whom process
against it may be served. The post office address to which the
Secretary of State shall mail a copy of any process against the
Corporation served upon him as agent of the Corporation is
BRONX-ORANGE SPECIAL CARE CENTER, INC., c/o George Kalkines,
Kalkines, Arty, Zall & Bernstein, 885 Third Avenue, New York, New
York, 10022.
IN WITNESS WHEREOF, I have made, subscribed and acknowledged
this Certificate of Incorporation, this 29th day of July, 1989.

Beth Margolis,
4/0 Kalkines, Arky, Bell & Bernstein
985 Third Avenue
New York, New York 10022

STATE OF NEW YORK
COUNTY OF NEW YORK

On this 29th day of July, 1989, before me personally
came Beth Margolis, to me known and known to me to be the person
described in and who executed the foregoing Certificate of
Incorporation, and she duly acknowledged to me that she severally
and independently executed the same.

Francis J. Serradelli
Notary Public

FRANCIS J. SERRADelli
NOTARY PUBLIC, State of New York
No. 11-472447
JACK TURRET, a Justice of the Supreme Court of the State of New York, Twelfth Judicial District, do hereby approve the foregoing Certificate of Incorporation of MANHATTAN UNION SPECIAL CARE CENTER, INC., and consent that the same be filed.

Dated: August 21, 1989
New York, New York

Justice, Supreme Court of the State of New York
12th Judicial District

JACK TURRET

The undersigned has no objection to the granting of judicial approval to the attached Certificate of Incorporation and waives statutory notice:

Robert Abrams
Attorney General
State of New York

By:

Dated: October 18, 1989

Robert Abrams, Attorney General, State of New York

by Howard Holt
Associate Attorney
STATE OF NEW YORK
DEPARTMENT OF HEALTH
ALBANY

CONSENT
TO FILING A CERTIFICATE OF INCORPORATION
BY THE
COMMISSIONER

I, DAVID AXELROD, M.D., Commissioner of Health of the State of New York, do this 17th day of August, 1989, consent to the filing with the Secretary of State of the Certificate of Incorporation of Bronx-Ebomba Special Care Centers, Inc., as executed on the 20th day of July, 1989, pursuant to section 1941(1) of the Not-for-Profit Corporation Law and Section 3102(2)(a) of the Public Health Law.

[Signature]
David Axelrod, M.D.
Commissioner of Health
August 3, 1989

Mr. Errol C. Schnee
Vice-President
Bronx-Lebanon Special Care Center
1276 Fulton Avenue
Bronx, NY 10456

Re: Certificate of Incorporation of Bronx-Lebanon Special Care Center, Inc.

Dear Mr. Schnee:

AFTER INQUIRY and INVESTIGATION, and in accordance with action taken at a meeting of the Public Health Council held on the 28th day of July, 1989, I hereby certify that the Public Health Council consents to the filing of the Certificate of Incorporation of Bronx-Lebanon Special Care Center, Inc., dated July 20, 1989 for a limited-life of one year. Approval of the Certificate of Incorporation "to perpetuity", or beyond July 27, 1990 will be required by the Public Health Council.

Sincerely,

Karen S. Westervelt
Executive Secretary

Attachment

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August 3, 1989

Mr. Errol L. Schmeer
Vice-President
Bronx-Lebanon Special Care Center
1278 Fulton Avenue
Bronx, NY 10456

Re: Application No. 880491 - Bronx-Lebanon Special Care Center, Inc. (Bronx Co.)

Dear Mr. Schmeer:

I HEREBY CERTIFY THAT AFTER INQUIRY and investigation, the application of Bronx-Lebanon Special Care Center, Inc. is APPROVED for a limited-life of one year, the contingencies having now been fulfilled satisfactorily. Approval of the Certificate of Incorporation into perpetuity for beyond July 27, 1990 will be required by the Public Health Council. This approval is conditioned upon the applicant's continued compliance with the Medicaid access condition, as included in the Public Health Council's approval of the project. The Public Health Council had considered this application and imposed the contingencies/conditions at its meeting of February 24, 1989.

Public Health Council approval is not to be construed as approval of property costs or the lease submitted in support of the application. Such approval is not to be construed as an assurance or recommendation that property costs or lease amounts as specified in the application will be reimbursable under third-party payer reimbursement guidelines.

To complete the requirements for certification approval, please contact the New York City Area Office of the New York State Office of Health Systems Management, 116 West 32nd Street, 16th Floor, New York, NY 10001, (212) 502-0700, within 30 days of receipt of this letter.

Sincerely,

Karen S. Westervelt
Executive Secretary
CERTIFICATE OF INCORPORATION

OF

BRONX-LEBANON SPECIAL CARE CENTER, INC.

STATE OF NEW YORK

DEPARTMENT OF STATE

FILED AUG 2 1989

AMT. OF CHECK $60

FILING FEE $10

COPY $10

CERT. $10

REFUND'S

SPEC. HANDLER

By:

Kulikoff Arky Zall & Bernstein
885 Third Ave - 8th floor
New York, New York 10022
STATE OF NEW YORK

DEPARTMENT OF STATE

I hereby certify that the annexed copy has been compared with the original document in the custody of the Secretary of State and that the same is a true copy of said original.

WITNESS my hand and official seal of the Department of State, at the City of Albany, on December 7, 2017.

Brendan Fitzgerald
Executive Deputy Secretary of State
CERTIFICATE OF AMENDMENT OF THE
CERTIFICATE OF INCORPORATION OF
BRONX-LEBANON SPECIAL CARE CENTER, INC.
UNDER SECTION 803 OF THE NOT-FOR-PROFIT CORPORATION LAW

We, the undersigned, being the majority of directors of the
Bronx-Lebanon Special Care Center, Inc. do hereby certify:

1. The name of the corporation is the Bronx-Lebanon
Special Care Center, Inc. (hereinafter referred to as the
"Corporation").

2. The Certificate of Incorporation of the Corporation was
filed by the Department of State on the 28th day of August, 1989.
The Corporation was formed under the Not-for-Profit Corporation

3. The Corporation is a corporation as defined in
Subparagraph (a)(5) of Section 102 of the Not-for-Profit
Corporation Law and is a Type D corporation under Section 201 of
the Not-for-Profit Corporation Law.

4. Paragraph Ten of the Certificate of Incorporation of
the Corporation which sets forth the duration of the Corporation
is hereby amended to read as follows: "The duration of this
Corporation shall be perpetual."

5. This amendment to the Certificate of Incorporation of
the Corporation was authorized by an affirmative vote of a
6. The Secretary of State of the State of New York is hereby designated as the agent of the Corporation upon whom process against it may be served. The post office address to which the Secretary of State shall mail a copy of any process against the Corporation served upon him as agent of the Corporation is: Bronx-Lebanon Special Care Center, Inc. c/o George Kalkinez, Esq., Kalkinez, Arky, Zall & Bernstein, 885 Third Avenue, New York, New York 10022.

IN WITNESS WHEREOF the undersigned have executed this Certificate of Amendment this 14th day of October, 1989.

It is hereby affirmed that the statements made herein are true under the penalties of perjury.

Bronx-Lebanon Special Care Center, Inc.

Miguel A. Quinlan, Jr.
Director

STATE OF NEW YORK
COUNTY OF BROK

On the 14th day of October, 1989 before me personally came Miguel A. Quinlan, Jr. to me known, who, being by me duly sworn and depose and say that he resides in Bronx, New York, that he is the director of Bronx-Lebanon Special Care Center, Inc., the corporation described in and which executed the above instrument, and that he signed his name thereto by order of the board of directors of said corporation.

Notary Public
On the 11th day of October, 1989 before me personally came Olga Loeb to me known, who, being by me duly sworn, did depose and say that she resides in Bronx, N.Y., that she is the director of Bronx-Lebanon Special Care Center, Inc., the corporation described in and which executed the above instrument, and that she signed her name thereto by order of the board of directors of said corporation.

Olga Loeb
Director

On the 11th day of October, 1989 before me personally came Marvin York to me known, who, being by me duly sworn, did depose and say that he resides in Bronx, N.Y., that he is the director of Bronx-Lebanon Special Care Center, Inc., the corporation described in and which executed the above instrument, and that he signed his name thereto by order of the board of directors of said corporation.

Marvin York
Director
October 27, 1989

Wanderlee Wange
Kalkine, Arky, Zall & Bernstein
685 Third Avenue
New York, N.Y. 10022-4802

Re: Certificate of Amendment of the Certificate of Incorporation of Bronx-Lebanon Special Care Center, Inc.

Dear Applicant:

AFTER INQUIRY and INVESTIGATION and in accordance with action taken at a meeting of the Public Health Council held on the 27th day of October, 1989, I hereby certify that the Public Health Council concurs to the filing of the Certificate of Amendment to the Certificate of Incorporation of Bronx-Lebanon Special Care Center, Inc., dated October 11, 1989.

Sincerely,

Karen S. Westervelt
Executive Secretary
RESOLVED, that the Public Health Council, on the 27th day of October, 1939, approves the filing of the Certificate of Amendment of Certificate of Incorporation of Bronx-Lebanon Special Care Center, Inc., dated October 11, 1939.
I, Bertram Katz, a Justice of the Supreme Court of the State of New York, Twelfth Judicial District do hereby approve the foregoing Certificate of Amendment of the Certificate of Incorporation of Bronx-Lebanon Special Care Center, Inc. and consent that the same be filed.

Dated: Nov. 1969
Brooklyn, New York

Justice, Supreme Court of the State of New York
Twelfth Judicial District

Bertram Katz

The undersigned has no objection to the granting of judicial approval to the attached Certificate of Amendment of the Certificate of Incorporation and waives statutory notice.

Robert Abrams
Attorney General
State of New York

By: ____________________________

Date: __________________________

THE UNDERSIGNED HAS NO OBJECTION TO THE GRANTING OF JUDICIAL APPROVAL HEREBON AND WAIVES STATUTORY NOTICE.

ROBERT ABRAMS, ATTORNEY GEN.
STATE OF NEW YORK

[Signature]
Assistant Attorney General

[Signature]
October 30, 1989
STATE OF NEW YORK
DEPARTMENT OF HEALTH
ALBANY

CONSENT
TO FILING A CERTIFICATE OF AMENDMENT OF
THE CERTIFICATE OF INCORPORATION
BY THE
COMMISSIONER

I., DAVID AXELROD, M.D., Commissioner of Health of
the State of New York, do this 25th day of October, 1989,
consent to the filing with the Secretary of State of the
Certificate of Amendment of the Certificate of Incorporation
of Bronx-Lebanon Special Care Center, Inc., as executed on
the 11th day of October, 1989 pursuant to Section 104(e) of
the Not-for-Profit Corporation Law and Section 2854 of the
Public Health Law.

[Signature]
David Axelrod, M.D.
Commissioner of Health
STATE OF NEW YORK

DEPARTMENT OF STATE

I hereby certify that the annexed copy has been compared with the original document in the custody of the Secretary of State and that the same is a true copy of said original.

WITNESS my hand and official seal of the Department of State, at the City of Albany, on December 7, 2017.

Brendan Fitzgerald
Executive Deputy Secretary of State

Rev. 09/16
AMENDED AND RESTATE CERTIFICATE OF INCORPORATION

OF

BRONX-LEBANON SPECIAL CARE CENTER, INC.

UNDER SECTION 805 OF THE NOT-FOR-PROFIT CORPORATION LAW

The undersigned, being an authorized person of Bronx-Lebanon Special Care Center, Inc. (the "Corporation"), a New York not-for-profit corporation, does hereby certify as follows:

FIRST: The name of the Corporation is BRONX-LEBANON SPECIAL CARE CENTER, INC.

SECOND: The Certificate of Incorporation of the Corporation was filed by the Department of State of the State of New York under Section 402 of the Not-For-Profit Corporation Law and the Public Health Law on August 28, 1989. The Corporation was filed as a Type D corporation as defined in Section 201 of the Not-For-Profit Corporation Law.

THIRD: The Corporation is a corporation as defined in subparagraph (a)(5) of section 102 of the Not-for-Profit Corporation Law. The Corporation was a Type D Corporation under Section 201 of said law and after the filing of this Amended and Restated Certificate of Incorporation, shall be a Type B Corporation.

FOURTH: The Certificate of Incorporation of the Corporation is hereby amended to effect the following changes, as authorized by the Not-For-Profit Corporation Law of the State of New York:

a) Article FIRST which states the name of the proposed corporation is modified by deleting the reference to proposed.

b) Article SECOND which states that the Corporation is a Type D corporation is modified to state that the Corporation is a Type B corporation.

c) Article THIRD which states the purposes for which the Corporation is formed is modified by deleting the reference to nursing home "projects" and the requirement that the Corporation comply with the provisions of 28-A of the Public Health Law.

d) Article FOURTH which sets forth the number of directors of the Corporation is modified by deleting the provision that permits one additional director to be designated by the Commissioner of Health of the State of New.

e) In accordance with §805 of the Not-For-Profit Corporation Law, Article FIFTH which identifies the initial directors of the Corporation, is omitted. The subsequent articles in the amended and restated certificate of incorporation are renumbered accordingly.
Article SIXTH which provides, in part, that the Corporation is organized exclusively to serve a public purpose and is subject to the supervision and control of the Commissioner of Health pursuant to the provisions of 28 and 28-A of the Public Health law is modified by deleting the statement that the Corporation shall be and remain subject to the supervision and control of the Commissioner pursuant to the provisions of 28-A of the Public Health Law.

The first paragraph of Article SEVENTH which states the powers of the Corporation is modified by deleting the statement that the Corporation shall have the powers and be subject to the limitations set forth in Section 2856 of the Public Health Law.

Section (c) of Article SEVENTH which sets forth the covenant of the Corporation not to engage in certain activities without certain consents is modified by including reference to §404(a)(p), (r) and (v) of the Not-For-Profit Corporation Law and deleting reference to §404(a) of the Not-For-Profit Corporation Law.

Section (e) of Article SEVENTH which restricts the sale, transfer, encumbrance and assignment of the Corporation's real property is modified by deleting such restriction.

Article ELEVENTH setting forth the address for service of process is deleted and replaced with the following:

The Secretary of State of the State of New York is hereby designated the agent of the Corporation upon whom process against the Corporation may be served. The post office address to which the Secretary of State shall mail a copy of any process against the Corporation served upon him as an agent of the Corporation is Bronx-Lebanon Special Care Center, Inc., c/o Fredrick I. Miller, Esq., Garfunkel, Wild & Travis, P.C., 111 Great Neck Road, Suite 503, Great Neck, New York 11021.

FIFTH: The amendments to and the restatement of the Certificate of Incorporation were authorized by a majority of all of the Members entitled to vote thereon at a duly convened meeting.

SIXTH: The text of the Certificate of Incorporation, as amended by this Amended and Restated Certificate of Incorporation, is hereby restated to read as follows:

"CERTIFICATE OF INCORPORATION
OF
BRONX-LEBANON SPECIAL CARE CENTER, INC.

Under Section 402 of the Not-for-Profit Corporation Law and the Public Health Law

I, the undersigned, being a natural person over the age of eighteen years of age, for the purpose of forming a Corporation pursuant to the Not-For-Profit and the Public Health Law of the State of New York, do hereby certify:
1. The name of the Corporation is BRONX-LEBANON SPECIAL CARE CENTER, INC. (hereinafter referred to as the "Corporation").

2. The Corporation is a corporation as defined in subparagraph (a)(5) of Section 102 of the Not-for-Profit Corporation Law and is a Type B corporation as defined in Section 201 of said Not-for-Profit Corporation Law.

3. The purpose for which the Corporation is formed is to plan, construct, erect, build, acquire, alter, reconstruct, rehabilitate, own, maintain and operate a nursing home pursuant to the terms and provisions of Article 28 of the Public Health Law to care for elderly patients and/or patients with Acquired Immune Deficiency Syndrome and related diseases; and to do any other act or thing incidental to or connected with the foregoing purposes or in advancement thereof, which may be lawfully undertaken by the Corporation.

4. The number of directors of the Corporation shall be not less than three nor more than twenty-five.

5. All income and earnings of the Corporation shall be used exclusively for its corporate purposes.

6. In furtherance of the purposes set forth herein, the Corporation shall have the powers, conferred on corporations by Section 202 of the Not-for-Profit Corporation Law.

Notwithstanding anything contained in this Certificate of Incorporation to the contrary, however, the following provisions shall apply:

(a) No part of the net earnings of the Corporation shall inure to the benefit of, or be distributable to, its directors, officers, or any private individual, firm or corporation, except that the Corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth herein;

(b) No substantial part of the activities of the Corporation shall be the carrying on of propaganda or otherwise attempting to influence legislation, and the Corporation shall not participate in, or intervene in (including the publishing or distribution of statements) any political campaign on behalf of any candidate for public office;

(c) The Corporation shall not directly or indirectly engage in or include among its purposes any of the activities set forth in subsection (a) through (n), (p) through (s), (a) and (v) of Section 404 of the Not-for-Profit Corporation Law of the State of New York without having the approvals or consents required by such subsections;
(d) The Corporation shall not exercise any power or authority, nor shall it engage in any activity that would prevent the Corporation from qualifying (and continuing to qualify as) an exempt organization under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended.

7. Upon the dissolution of the Corporation, the Board of Directors shall, after paying or making provisions for the payment of all liabilities of the Corporation, dispose of all of the assets of the Corporation exclusively for the purposes of the Corporation in such manner, or to such organization or organizations organized and operated exclusively for charitable, educational, or scientific purposes as shall at the time qualify as an exempt organization or organizations under Section 501(c)(3) of the Internal Revenue Code of 1986 as amended, as the Board of Directors shall determine. Any of such assets not so disposed of shall be disposed of by the Supreme Court of the county in which the principal office of the Corporation is then located, exclusively for such purposes or to such organization or organizations, as said Court shall determine, which are organized and operated exclusively for such purposes.

8. The office of the Corporation shall be located in the County of the Bronx, State of New York.

9. The duration of the Corporation shall be perpetual.

10. The Secretary of State of the State of New York is hereby designated the agent of the Corporation upon whom process against the Corporation may be served. The post office address to which the Secretary of State shall mail a copy of any process against the Corporation served upon him as an agent of the Corporation is Bronx-Lebanon Special Care Center, Inc., c/o Fredrick I. Miller, Esq., Garfinkel, Wild & Travis, P.C., 111 Great Neck Road, Suite 503, Great Neck, New York 11021.
IN WITNESS WHEREOF, I have made, subscribed and acknowledged this Amended and Restated Certificate of Incorporation 12 day of October 2005.

BRONX-LEBANON SPECIAL CARE CENTER, INC.

[Signature]
Name: Anwar H. Al-Emr
Title: Secretary

[Signature]
Name: Steven Anderman
Title: Treasurer

STATE OF NEW YORK ss:
COUNTY OF BRONX ss:

On the 12 day of October 2005, before me, the undersigned, a notary public in and for said State, personally appeared Anwar H. Al-Emr, personally known to me or proved to me on the basis of satisfactory evidence to be the individual whose name is subscribed to the within instrument and acknowledged to me that (s)he executed the same in his/her capacity, and that by his/her signature on the instrument, the individual, or the person upon behalf of which the individual acted, executed the instrument.

Notary Public

PETER KENNEDY
NOTARY PUBLIC, State of New York
No. 01KE4588808
Qualified in Dutchess County
Commission Expires February 20, 2010

STATE OF NEW YORK ss:
COUNTY OF BRONX ss:

On the 17 day of October 2005, before me, the undersigned, a notary public in and for said State, personally appeared Steven Anderman, personally known to me or proved to me on the basis of satisfactory evidence to be the individual whose name is subscribed to the within instrument and acknowledged to me that (s)he executed the same in his/her capacity, and that by his/her signature on the instrument, the individual, or the person upon behalf of which the individual acted, executed the instrument.

Notary Public

LINDA RIVERA
NOTARY PUBLIC, State of New York
No. 03-4991137
Qualified in Bronx County
Commission Expires November 20, 2005
January 23, 2006

Mr. Andrew J. Schulsen
Garfunkel, Wise & Trahe, P.C.
111 Great Neck Road
Great Neck, New York 11021

Re: Amended and Restated Certificate of Incorporation of Bronx-Lebanon Special Care Center, Inc.

Dear Mr. Schulsen:

AFTER INQUIRY and INVESTIGATION, and in accordance with action taken at a meeting of the Public Health Council held on the 20th day of January, 2006, I hereby certify that the Public Health Council consents to the filing of the Amended and Restated Certificate of Incorporation of Bronx-Lebanon Special Care Center, Inc., dated October 12, 2005.

Sincerely,

[Signature]

Donna W. Peterson
Executive Secretary
March 23, 2006

Andrew J. Shulson
Garfunkel, Wild & Travis, P.C.
111 Great Neck, Road
Great Neck, New York 11021

Re: Proposed Amended and Restated Certificate of Incorporation of Bronx-Lebanon Special Care Center, Inc.

Dear Mr. Shulson:

Enclosed herewith is the Commissioner's Consent document for the Amended and Restated Certificate of Incorporation of Bronx-Lebanon Special Care Center, Inc., issued pursuant to Public Health Law §2854. The Public Health Council's consent was be sent to you from the Council's office under separate cover dated January 23, 2006.

Sincerely,

Leslie J. Moyer
Senior Attorney
Bureau of House Counsel

Enclosure
CONSENT

TO FILING AN AMENDED AND RESTATED CERTIFICATE OF INCORPORATION

BY THE COMMISSIONER

I, Antonia C. Novello, M.D., M.P.H., Dr. P.H., Commissioner of Health of the State of New York, do this 26th day of March, 2006, consent to the filing with the Secretary of State of the State of New York of the Amended and Restated Certificate of Incorporation of Bronx-Lebanon Special Care Center, Inc., as executed on the 12th day of October, 2005, pursuant to section 2854 of the Public Health Law.

BY:  

David Wollner, Director  
Office of Health Systems Management
STATE OF NEW YORK

COUNTY OF BRONX

The undersigned, Victor G. DeMarco, being duly sworn, deposes and says:

1. I am the duly elected and acting Chief Financial Officer of Bronx-Lebanon Special Care Center, Inc., a New York State not-for-profit corporation (the "Corporation").

2. The documents attached hereto, all of which comprise the Certificate of Incorporation and all subsequent Amendments to the Certificate of Incorporation, have been examined by me and to the best of my knowledge and belief, the contents thereof are true, correct and complete.

3. The Corporation's current assets will be used for current purposes and powers and future assets will be used for purposes and powers as stated in the Corporation's Amended and Restated Certificate of Incorporation.


Name: Victor G. DeMarco
Title: Chief Financial Officer

Sworn to before me this 31st day of January, 2007.

Notary Public

VINCENT M. COSTA
Notary Public, State of New York
No. 41M356822
Qualified in Bronx County
Commission Expires September 11, 2009
The undersigned has no objection to the granting of Judicial approval hereon and waives statutory notice.

THE ATTORNEY GENERAL HAS NO OBJECTION TO THE GRANTING OF JUDICIAL APPROVAL HEREON, ACKNOWLEDGES RECEIPT OF STATUTORY NOTICE AND DEMANDS SERVICE OF THE FILED CERTIFICATE SAYS NO OBJECTION IS CONDITIONED ON SUBMISSION OF THE MATTER TO THE COURT WITHIN 30 DAYS HEREAFTER.

ANDREW M. CUOMO
ATTORNEY GENERAL
STATE OF NEW YORK

by:

Date:

NELSON S. ROMAN, a Justice of the Supreme Court of the State of New York for the TWELFTH Judicial District do hereby approve of the foregoing Restated Certificate of Incorporation of BRONX-LEBANON SPECIAL CARE CENTER, INC.

and consent that the same be filed.

Date: APR 10, 2007

NELSON S. ROMAN
AMENDED AND RESTATE\nCERTIFICATE OF INCORPORATION
OF
BRONX-LEBANON SPECIAL CARE CENTER, INC.
UNDER SECTION 805 OF THE NOT-FOR-PROFIT CORPORATION LAW

Filer:
GARFUNKEL WILD & TRAVIS
ATTORNEYS AT LAW
111 GREAT NECK ROAD
GREAT NECK, NY 11021

E-12
DRAWDOWN

STATE OF NEW YORK
DEPARTMENT OF STATE
MAY 01 2002

FILED
TAX:
BY:
Bronx
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, on this 8th day of February 2018 approves the filing of the Certificate of Amendment of Certificate of Incorporation of Bronx-Lebanon Hospital Special Care Center, Inc., dated November 10, 2017.
The New York Eye and Ear Infirmary (NYEEI) desires to amend its Certificate of Incorporation so that the Certificate complies with the New York Not-For-Profit Corporation Law, the Internal Revenue Code, and to modernize and clarify provisions in the Certificate.

NYEEI has submitted the Certificate of Amendment to PHHPC and asks for approval to file such with the New York Secretary of State. Public Health and Health Planning Council approval for the changes made to the Certificate of Amendment is required by New York Not-for-Profit Corporation Law § 804(a).

There is no legal objection to the proposed Certificate of Amendment of the Certificate of Incorporation of The New York Eye and Ear Infirmary and it is in legally acceptable form.
January 4, 2017

VIA ELECTRONIC MAIL

Colleen Leonard
Executive Secretary
Public Health and Health Planning Council
NYS Department of Health
Corning Tower
Rm 1805
Empire State Plaza
Albany, New York 12237
PHHPC@health.ny.gov

Re: Request for Consent to Amend the Certificate of Incorporation of The New York Eye and Ear Infirmary

Dear Ms. Leonard:

We represent The New York Eye and Ear Infirmary (“NYEEI”). Enclosed herewith for the review and approval of the Public Health and Health Planning Council of the New York State Department of Health (“PHHPC”) is the proposed Certificate of Amendment of NYEEI’s Certificate of Incorporation, to, inter alia, update, modernize, and clarify provisions in NYEEI’s Certificate of Incorporation, including the purposes and powers provisions, to ensure it is in compliance with requirements of the NPCL and the Internal Revenue Code of 1986. NYEEI’s current Certificate of Incorporation and all prior amendments thereto are annexed hereto as Exhibit A. The proposed Certificate of Amendment of NYEEI’s Certificate of Incorporation is annexed hereto as Exhibit B. Upon approval of the Certificate of Amendment, NYEEI proposes to file the proposed form of Restated Certificate of Incorporation (with no further amendments) annexed hereto as Exhibit C.

Pursuant to Section 804(a) of the NPCL, “[a] certificate of amendment shall not be filed if the amendment adds, changes or eliminates a purpose, power or provision the inclusion of which in a certificate of incorporation requires consent or approval of a governmental body or officer or any other person or body, . . . unless such consent or approval is no longer required or is endorsed on or annexed to the certificate of amendment.” One of the proposed changes to
NYEEI’s Certificate of Incorporation is to modify the provision of the Certificate of Incorporation that sets forth NYEEI’s purposes and powers, which is not currently numbered, to (a) number the provisions as subparagraphs (i), (ii) and (iii) of paragraph (A) of “Article THIRD” of the Certificate of Incorporation, and (b) set forth additional provisions as subparagraphs (A)(iv), (B) and (C) regarding the purposes and activities of the Corporation consistent with the NPCL. Specifically, the Certificate of Amendment proposes to amend Article THIRD to state as follows:

“THIRD: (A) The Corporation is organized, and shall be operated exclusively for the charitable, educational and scientific purposes of:

(i) establishing and maintaining a hospital in the City and County of New York for the examination, diagnostic and medical and surgical aid, care and treatment on both an inpatient and outpatient basis of persons suffering from acute illnesses, including diseases of the eye, ear, nose and throat, performing general plastic surgery, and conducting medical research;

(ii) conducting post-graduate medical education instruction, independently and/or in affiliation with some other education institution;

(iii) acquiring by grant, gift, purchase, devise or bequest, and to hold, convey, sell, exchange, and disposing of all property, real or personal; of whatsoever kind or nature for the uses and purposes of the corporation, without limitations as to the amount or value; and

(iv) subject to the limitations set forth in this Certificate of Incorporation, engaging in any and all other lawful acts or activities, and exercising all such powers, rights and privileges applicable to not-for-profit corporations organized under the NPCL that are incidental to and/or in furtherance of accomplishing the foregoing charitable, educational and scientific purposes.

(B) The Corporation is organized, shall be operated and shall engage in activities in furtherance of the purposes set forth in Paragraph (A) of this Article THIRD exclusively for charitable, scientific and educational purposes in the United States and abroad within the meaning of Section 170(c)(2)(B) and Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (the “Code”). The Corporation shall not operate for the purpose of carrying on a trade or business for profit.

(C) Nothing herein shall authorize the Corporation, directly or indirectly, to engage in or include among its purposes any of the activities
mentioned in NPCL Section 404(a) – (v), without the Corporation having first obtained the consent or approval from the appropriate governmental authority with respect thereto."

As the proposed Certificate of Amendment of NYEEI’s Certificate of Incorporation amends the provision setting forth NYEEI’s purposes and powers, PHHPC’s consent is required for NYEEI to file the proposed Certificate of Amendment with the New York Department of State. Accordingly, on behalf of NYEEI, we respectfully request PHHPC’s consent to the filing of the proposed Certificate of Amendment with the New York Department of State.

We greatly appreciate your prompt consideration and attention to this matter. Please do not hesitate to contact me at (212) 634-3082 if you need additional information.

Very truly yours,

Amanda Zablocki
for SHEPPARD, MULLIN, RICHTER & HAMPTON LLP

SMRH:227201484.1
Encl.
CERTIFICATE OF AMENDMENT

OF THE

CERTIFICATE OF INCORPORATION

OF

THE NEW YORK EYE AND EAR INFIRMARY

Under Section 803 of the Not-for-Profit Corporation Law

The undersigned, Donald Scanlon, certifies that he is the Executive Vice President and Chief Financial Officer of The New York Eye and Ear Infirmary (the "Corporation"), and does hereby further certify as follows:

1. The name of the Corporation is "The New York Eye and Ear Infirmary." The Corporation was originally formed under the name "New York Eye Infirmary."

2. The Corporation was created by a special law, Chapter 128 of the Laws of 1822, as amended and supplemented (the "Certificate of Incorporation").

3. The Corporation is a corporation as defined in subparagraph (a)(5) of Section 102 of the New York Not-for-Profit Corporation Law ("NPCL").

4. The Corporation’s Certificate of Incorporation is hereby amended to effect the following changes authorized under Section 803 of the NPCL:

   (a) Paragraph 1 [sic] of the Certificate of Incorporation, which sets forth the Corporation’s name, membership, and the powers, franchises, rights and privileges conferred upon the Corporation, is hereby amended to (i) be renumbered as "Article FIRST", (ii) delete the text describing the Corporation’s membership, powers, franchises, rights and privileges, and (ii) state only the name of the Corporation. Accordingly, Article FIRST shall read in its entirety as follows:

   "FIRST: The name of the corporation is New York Eye and Ear Infirmary (hereinafter referred to as the "Corporation")."

   (b) Paragraph II of the Certificate of Incorporation), which describes the composition of the Board of Directors and the manner in which directors and officers of the Corporation are elected and vacancies are filled, is hereby deleted in its entirety and replaced with a new provision numbered "Article SECOND" that states that the Corporation is a corporation as defined Section 102(a)(5) of the NPCL and is a charitable corporation pursuant to Section 402 and Section 201 of the NPCL. Accordingly, Article SECOND shall read in its entirety as follows:

   "SECOND: The Corporation is a corporation as defined in subparagraph (5) of paragraph (a) of Section 102 of the New York Not-
for-Profit Corporation Law (the “NPCL”). The Corporation is a charitable corporation under Section 201 of the NPCL.

(c) Paragraph III of the Certificate of Incorporation, which set forth the initial directors and officers of the Corporation, is hereby omitted in its entirety.

(d) The provision of the Certificate of Incorporation setting forth the Corporation’s purposes and powers, which, as set forth in the Certificate of Amendment of the Certificate of Incorporation of the Corporation filed with the New York State Department of State on June 17, 1983, is not currently numbered, is hereby amended to number the provisions thereof as subparagraphs (i), (ii), and (iii) of paragraph (A) of “Article THIRD,” and to add new paragraphs (A)(iv), (B), and (C) to Article THIRD to set forth certain additional provisions regarding the purposes and activities of the Corporation consistent with the NPCL. Accordingly, Article THIRD shall read in its entirety as follows:

“THIRD: (A) The Corporation is organized, and shall be operated exclusively for the charitable, educational and scientific purposes of:

(i) establishing and maintaining a hospital in the City and County of New York for the examination, diagnostic and medical and surgical aid, care and treatment on both an inpatient and outpatient basis of persons suffering from acute illnesses, including diseases of the eye, ear, nose and throat, performing general plastic surgery, and conducting medical research;

(ii) conducting post-graduate medical education instruction, independently and/or in affiliation with some other education institution;

(iii) acquiring by grant, gift, purchase, devise or bequest, and to hold, convey, sell, exchange, and disposing of all property, real or personal; of whatsoever kind or nature for the uses and purposes of the corporation, without limitations as to the amount or value; and

(iv) subject to the limitations set forth in this Certificate of Incorporation, engaging in any and all other lawful acts or activities, and exercising all such powers, rights and privileges applicable to not-for-profit corporations organized under the NPCL that are incidental to and/or in furtherance of accomplishing the foregoing charitable, educational and scientific purposes.

(B) The Corporation is organized, shall be operated and shall engage in activities in furtherance of the purposes set forth in Paragraph (A) of this Article THIRD exclusively for charitable, scientific and educational purposes in the United States and abroad within the meaning of Section 170(c)(2)(B) and Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (the “Code”). The Corporation shall not operate for the purpose of carrying on a trade or business for profit.
(C) Nothing herein shall authorize the Corporation, directly or indirectly, to engage in or include among its purposes any of the activities mentioned in NPCL Section 404(a) – (v), without the Corporation having first obtained the consent or approval from the appropriate governmental authority with respect thereto."

(e) The first Paragraph IV of the Certificate of Incorporation, which sets forth certain powers and authority of the Corporation's Board of Directors, is hereby deleted in its entirety and replaced with a new provision numbered "Article FOURTH," which sets forth the rights, powers and privileges of the Corporation. Accordingly, Article FOURTH shall read in its entirety as follows:

"FOURTH: In furtherance of the foregoing purposes, the Corporation shall have all the general rights, powers and privileges enumerated in the NPCL, including, in particular Section 202 of the NPCL, together with the power to solicit and receive grants, bequests and contributions for the purposes of the Corporation, the power to maintain a fund or funds of real or personal property in furtherance of the Corporation's purposes and the power to accept subventions from members and non-members of the Corporation, and to issue subvention certificates therefor, as authorized by resolution of the Corporation's Board of Directors and as consistent with the NPCL. The Corporation shall have the right to exercise all other powers which are, or hereafter may be, conferred by law upon a corporation organized for the above purposes or incidental to the conferred powers. Notwithstanding the foregoing, the Corporation shall not have the power to engage in any activities which are not in furtherance of its purposes as set forth in Article THIRD hereof."

(f) The second Paragraph IV of the Certificate of Incorporation, as amended by Certificate of Amendment of the Corporation's Certificate of Incorporation filed with the New York Department of State on September 20, 2013, which states that the Corporation shall be a corporation with members and that the identity, rights and obligations of the member(s) of the Corporation shall be set forth in the Corporation's By-Laws, is hereby renumbered as "Article EIGHTH."

(g) A new provision is hereby added as "Article FIFTH" to set forth certain restrictions relating to the assets, net earnings, income and profits of the Corporation. Accordingly, Article FIFTH shall read in its entirety as follows:

"FIFTH: No part of the Corporation's assets, net earnings, income or profit shall inure to the benefit of, or be distributable to, any trustee, director, officer or employee of the Corporation or other private person; provided, however, that the Corporation shall be authorized and empowered to pay reasonable compensation to any person for services rendered to or for the Corporation in furtherance of one or more of its purposes. No trustee, director, officer or employee of the Corporation or
any private person shall be entitled to share in the distribution of any of
the corporate assets on dissolution of the Corporation."

(h) Paragraph VI of the Certificate of Incorporation, which states that the legislature
may at any time repeal or alter Chapter 128 of the Laws of 1822 that created the
Corporation, is hereby omitted.

(i) A new provision is hereby added as “Article SIXTH” to set forth restrictions
regarding the Corporation’s ability to engage in the carrying on of propaganda,
influence legislation, and participate or intervene in political campaigns.
Accordingly, Article SIXTH shall read in its entirety as follows:

"SIXTH: No substantial part of the activities of the Corporation shall
be the carrying on of propaganda, or otherwise attempting to influence
legislation (except to the extent permitted by Section 501(h) of the Code if
the Corporation makes an election thereunder), and the Corporation shall
not participate in or intervene in (including the publishing or the
distributing of statements in connection with) any political campaign on
behalf of or in opposition to any candidate for public office.”

(j) A new provision is hereby added as “Article SEVENTH” to state that the
Corporation shall not have nor exercise any power, nor engage in any activity,
that would invalidate its status as an organization exempt from federal income
taxation under Section 501(c)(3) of the Internal Revenue Code of 1986, as
amended (the “Code”). Accordingly, Article SEVENTH shall read in its entirety
as follows:

"SEVENTH: Notwithstanding anything to the contrary in this Certificate,
the Corporation shall neither have nor exercise any power, nor shall it
engage directly or indirectly in any activity, that would invalidate its status
(a) as a corporation which is exempt from federal income taxation under
Section 501(a) of the Code as an organization described in Section
501(c)(3) of the Code, or (b) as a corporation contributions to which are
deductible under Sections 170(c)(2), 2055(a) or 2522(a) of the Code.”

(k) The provision of the Corporation’s Certificate of Incorporation formerly designated
as “Article EIGHTH” by the Certificate of Amendments of the Certificate of
Incorporation of the Corporation filed with the New York State Department of State
on July 29, 2009, and September 20, 2013, which designate the Secretary of State
of the State of New York as the Corporation’s agent for service of process, and
sets forth the post-office address to which the Secretary of State shall mail a copy
of any process against the Corporation which is served upon him or her, is hereby
renumbered “Article ELEVENTH.”

(l) A new provision is hereby added as “Article NINTH” to set forth certain restrictions
on the Corporation should it be designated as a private foundation as defined in
Section 509(a) of the Code in any taxable year. Accordingly, Article NINTH shall read in its entirety as follows:

“NINTH: In accordance with Section 508(e) of the Code, if in any taxable year the Corporation is a private foundation as defined in Section 509(a) of the Code, then in such year:

(a) The Corporation shall distribute such amounts for each taxable year at such time and in such manner so as not to subject the Corporation to tax on undistributed income under Section 4942 of the Code;

(b) The Corporation shall not engage in any act of self-dealing which is subject to tax under Section 4941(d) of the Code;

(c) The Corporation shall not retain any excess business holdings which are subject to tax under Section 4943(c) of the Code;

(d) The Corporation shall not make any investments in such manner so as to subject the Corporation to tax under Section 4944 of the Code; and

(e) The Corporation shall not make any taxable expenditures which are subject to tax under Section 4945 of the Code.”

(m) A new provision is hereby added as “Article TENTH” to set forth provisions regarding the dissolution of the Corporation. Accordingly, Article TENTH shall read in its entirety as follows:

“TENTH: In the event of dissolution of the Corporation, all of the remaining assets and property of the Corporation shall, after payment of or due provision for all necessary expenses and liabilities thereof, be distributed (a) to the Corporation’s member(s), if then in existence and qualifying under Section 501(c)(3) of the Code, for use by such member(s) in furtherance of charitable, educational and/or scientific purposes substantially similar to the purposes of the Corporation, (b) in the event that the Corporation’s member(s) has or have ceased to exist or is/are not then qualifying under Section 501(c)(3) of the Code, then, in such proportions as the Board of Directors shall determine, to (i) one or more successors or affiliates of the Corporation and/or its member(s) that are then in existence and qualifying under Section 501(c)(3) of the Code for use by such entities in furtherance of charitable, scientific and educational purposes substantially similar to the purposes of the Corporation, or (ii) to the Federal, State and/or local governments for a public purpose related to the purposes of the Corporation.”

5. This amendment to the Certificate of Incorporation was authorized by the Corporation’s sole member in accordance with Section 802(a)(1) of the NPCL by [**written consent of
the sole member in accordance with Section 614 of the NPCL**, and by the Board of Directors of the Corporation at a duly constituted meeting thereof.

6. The Secretary of State of the State of New York is hereby designated as the agent of the Corporation upon whom process against the Corporation may be served. The post office address to which the Secretary of State shall mail a copy of any process against the Corporation which is served upon him/her is: The New York Eye and Ear Infirmary c/o Mount Sinai Hospitals Group, One Gustave L. Levy Place, New York, New York, 10029, Attention: General Counsel.

[REMAINDER OF PAGE INTENTIONALLY LEFT BLANK.]
[Signature page to follow.]
IN WITNESS WHEREOF, the undersigned has executed this Certificate of Amendment this 12th day of December, 2017.

By:
Name: [Signature]
Title: EVP/CFO Finance
CERTIFICATE OF AMENDMENT
OF THE
CERTIFICATE OF INCORPORATION
OF
THE NEW YORK EYE AND EAR INFIRMARY

Under Section 803 of the
New York State Not-For-Profit Corporation Law

Filed By:

Jay E. Gerzog, Esq.
Sheppard Mullin Richter & Hampton LLP
30 Rockefeller Plaza
New York, NY 10112-0015
STATE OF NEW YORK

DEPARTMENT OF STATE

I hereby certify that the annexed copy has been compared with the original document in the custody of the Secretary of State and that the same is a true copy of said original.

WITNESS my hand and official seal of the Department of State, at the City of Albany, on October 19, 2017.

Brendan Fitzgerald
Executive Deputy Secretary of State
AN ACT to incorporate the New-York Eye Infirmary.

Passed March 20, 1822.

WHEREAS, by a petition presented to the legislature from certain inhabitants of the city of New-York, it is represented that they, together with their associates, have formed an institution for the purpose of curing indigent persons, afflicted with blindness, and other diseases of the eyes: Therefore,

1. "BE IT ENACTED by the People of the State of New-York, represented in Senate and Assembly, That all such persons as shall be hereafter may become members of said institution, shall be and are hereby in fact, constituted and appointed a body corporate and politic, in all keys and in name, by the name of "The New-York eye infirmary," and by that name they and their successors shall and may have succession; and shall be capable of suing and being sued, pleading and being impeached, defending and being defended, in all courts and places, whatsoever, in all manner of actions and suits, and causes, whatever, and that they and their successors may have and use a common seal, and may change and alter the same at their pleasure; and also they and their successors, by the name and style of "The New-York eye infirmary," shall be capable in law of purchasing, holding and conveying any real and personal estate, for the purposes of the incorporation, and none other, which at any time shall not exceed the annual income of ten thousand dollars.

2. And be it further enacted, That for the better carrying into effect the objects of the said incorporation, there shall be a president, two vice-presidents, a treasurer and a secretary, who shall have power to manage all its affairs. The directors shall be chosen by ballot, by a majority of those present at an annual meeting of the members, to hold their offices for one year, or until otherwise be elected in their room; and that such election shall be held at such times and places as the said corporation by their by-laws, from time to time, appoint and direct; and in case of any vacancy or vacancies among the said directors, by death, resignation or otherwise, the said board of directors shall have power to fill such vacancy or vacancies, until the next annual election; and that at the first meeting of the said directors in each year, after their annual election, they shall elect, by ballot, from among their number, by a majority of those present, the said president, vice-presidents, treasurer and secretary.

3. And be it further enacted; That the following persons shall be the first officers and directors, viz: William Few, president; Henry I. Wyckoff, first vice-president; John Hone, second vice-president; John Delafield, junior, treasurer; James L. Jones, secretary; Wright Post and Samuel Borrow, consulting surgeons; Edward Delafield and John Kearney Rodgers, surgeons;
LAWS OF NEW-YORK.


IV. And be it further enacted, That the said board of directors shall have power to make such by-laws as may from time to time be necessary, relative to the management and disposition of the estate and concerns of the said corporation, and regulation of the persons exercising the offices aforesaid, not contrary to law; and to elect by ballot, the surgeons and consulting surgeons of the hospital, and may appoint such other agents and servants as they may deem necessary to transact the business of the said corporation, and designate their duties.

IV. And be it further enacted, That any person shall be entitled to become a member of the said corporation, by paying annually, or in gross, the sum which shall be required by the by-laws for an annual or life subscription.

VI. And be it further enacted, That the legislature may at any time hereafter repeal or alter this law.

CHAP. CXXIX.

AN ACT for the relief of David Hayward.

Passed March 29, 1822.

WHEREAS, David Hayward hath heretofore purchased of the surveyor-general of this state, lot number sixty-seven in the Peru Bay tract, in the town of Willsborough, in the county of Essex, and hath received a certificate therefor; and whereas, the said lot of land had been previously purchased, and a certificate for the same given to another person; therefore, B.E. it enacted by the People of the state of New-York, represented in Senate and Assembly, That it shall be lawful, and it is hereby made the duty of the commissioners of the land-office, to give such compensation, and relief to the said David Hayward, as he would be entitled to by the sixth section of the act entitled "An act concerning the commissioners of the land-office, and the sale of unappropriated lands," passed April 6th, 1813, in case the said Daniel Hayward had such legal claim against this state, as is mentioned in the said sixth section of the said act: Provided, That the amount due and unpaid by the said David Hayward for the said lot, shall be deducted from the compensation to be granted by virtue of this act.
STATE OF NEW YORK

DEPARTMENT OF STATE

I hereby certify that the annexed copy has been compared with the original document in the custody of the Secretary of State and that the same is a true copy of said original.

WITNESS my hand and official seal of the Department of State, at the City of Albany, on October 19, 2017.

Brendan Fitzgerald
Executive Deputy Secretary of State

Rev. 09/16
Chap. 460.
AN ACT to amend an act entitled "An act to incorporate the New York Eye Infirmary," passed March, twenty-ninth, one thousand eight hundred and twenty-two.
Passed April 30, 1884.

The People of the State of New York, represented in Senate and Assembly, do enact as follows:

Section 1. The corporation created by an act of the legislature of the State of New York entitled "An act to incorporate the New York Eye Infirmary," passed the twenty-ninth day of March, one thousand eight hundred and twenty-two, shall hereafter be known and designated by the name of "The New York Eye and Ear Infirmary," instead of "The New York Eye Infirmary," and by that name shall hereafter have, possess, exercise and enjoy all the powers, franchises, rights and privileges conferred upon the said corporation by the said act, and all liabilities of the said "The New York Eye Infirmary," are hereby continued in full power and effect upon and against the said "The New York Eye and Ear Infirmary," and shall be and are hereby assumed by it, and shall be paid and discharged by it.

§ 2. The said "The New York Eye and Ear Infirmary," in addition to the powers conferred by the said act, are hereby also authorized to treat and cure indigent persons affected with deafness and other diseases of the ears.

§ 3. This act shall take effect immediately.
STATE OF NEW YORK

DEPARTMENT OF STATE

I hereby certify that the annexed copy has been compared with the original document in the custody of the Secretary of State and that the same is a true copy of said original.

WITNESS my hand and official seal of the Department of State, at the City of Albany, on October 18, 2017.

Brendan Fitzgerald
Executive Deputy Secretary of State
CERTIFICATE OF CHANGE OF PURPOSES
OF
THE NEW YORK EYE AND EAR INFIRARY

(Pursuant to Section 30 of the Membership Corporations Law)

WE, THE UNDERSIGNED, being the President and Secretary of THE NEW YORK EYE AND EAR INFIRMARY, do make, sign, acknowledge and file this certificate, as follows:

1. The name of the corporation is THE NEW YORK EYE AND EAR INFIRMARY, and the name under which it was originally incorporated is The New York Eye Infirmary.

2. The corporation was created by special law, the chapter, number and year of passage of such law being Chapter 128 of the Laws of 1822. The special law under which the corporation was created has heretofore been amended and supplemented by special laws enacted by the legislature as Chapter 460 of the Laws of 1864, Chapter 389 of the Laws of 1874, Chapter 170 of the Laws of 1894, and Chapter 396 of the Laws of 1911. The Charter of the corporation was further amended by the Board of Regents for and on behalf of the Education Department of the State of New York by amendment to Charter granted July 21, 1950.

3. The purposes and powers of said corporation to be amended are as follows:
a. To cure indigent persons affected with blindness and other diseases of the eyes.

b. To treat and cure indigent persons affected with deafness and other diseases of the ears.

c. To treat and cure indigent persons afflicted with diseases of the throat.

d. To conduct post-graduate courses for instructions in ophthalmology and otolaryngology, independently and/or in affiliation with some other educational institution.

e. Purchasing, holding, and conveying real and personal estate for the purposes of the incorporation, and none other, which at any time shall not exceed the annual income of $50,000.

The purposes and powers of said corporation are amended and restated as follows:

a. To establish, maintain and operate a hospital for the examination, diagnosis, and medical and surgical aid, care, and treatment of persons afflicted with blindness or deafness or any diseases of the eyes, ears, nose or throat, including an out-patient department.

b. To conduct post-graduate courses for instruction in ophthalmology and otolaryngology, independently and/or in affiliation with some other educational institution.

c. To acquire by grant, gift, purchase, devise or bequest, and to hold, convey, sell, exchange, and dispose of all property, real or personal, of whatsoever kind or nature for the uses and purposes of the corporation, without limitation as to the amount or value.

IN WITNESS WHEREOF, we have made, signed and
acknowledged this certificate in duplicate, this 29th day of May, 1958.

[Signature]
President

[Signature]
Secretary
On this 29th day of April, 1958, before me personally came ALEXIS C. COUBERT and HARVEY C. MCCONTY, to me personally known and known to me to be the persons described in and who made and subscribed the foregoing certificate, and they severally duly acknowledged to me that they made and subscribed the same.

Notary Public

GENEVIEVE M. SHEE
Notary Public, State of New York
No. 24-3957500
Qualifying in Kings County
Cert. filed with N. Y. Co. Clerk & Reg.
Term Expires March 30, 1960

123324·4
STATE OF NEW YORK  
COUNTY OF NEW YORK  

ALEXIS C. COUDERT and HARVEY C. MCCLINTOCK,  
being severally and duly sworn, each for himself, deposes  
and says:  

That the said ALEXIS C. COUDERT is the President  
of The New York Eye and Ear Infirmary, and that the said  
HARVEY C. MCCLINTOCK is the Secretary thereof; that they  
were authorized to execute and file the foregoing Certifi-  
cate of Change of Purposes of The New York Eye and Ear  
Infirmary by the concurring vote of a majority of the  
membership of the corporation present at an annual meeting  
held upon notice, pursuant to Section 43 of the Membership  
Corporations Law, held on the 28th day of May, 1958, and  
that they subscribed such Certificate by virtue of such  
authority.  

ALEXIS C. COUDERT  
HARVEY C. MCCLINTOCK  

Subscribed and sworn to before  
me this 29th day of May  
1958.  

GENEVIEVE M. SHEIL  
Notary Public, State of New York  
No. 24-6937530  
Kings County  
Cert. filed with N.Y. Co. Clk's Dept,  
Term Expires March 30, 1960  

1-224-5
CERTIFICATE OF APPROVAL

I, JACOB MARKOWITZ, a Justice of the Supreme Court of the State of New York, First Judicial Department, do hereby approve the foregoing Certificate of Change of Purposes of The New York Eye and Ear Infirmary, and consent that the same be filed.

Dated this 25th day of September, 1958.

[Signature]

Justice of the Supreme Court of the State of New York.
State of New York—Department of Social Welfare

State Board of Social Welfare
Albany

Know all Men by These Presents:

At a meeting of the State Board of Social Welfare, held on
the seventeenth day of June, 1958, due inquiry and investiga-
tion having been made, the Board approved the Certificate of Change of Purposes
of THE NEW YORK EYE AND EAR INFIRMARY, pursuant to Section 30 of the Membership

In Witness Whereof, the State Board of
Social Welfare has caused these presents to be
signed in accordance with the provisions of the
statutes and its by-laws, and the official seal of
the Board and of the Department to be here-
unto affixed, this eighteenth day of June
in the year one thousand
nine hundred and fifty-eight.

Secretary.
STATE OF NEW YORK:

COUNTY OF ALBANY:

Consent is hereby given to the change of purposes, powers and provisions contained in the certificate of incorporation of "THE NEW YORK EYE-AND EAR INFIRMARY," as set forth in the annexed certificate of change made under and pursuant to the provisions of Section 30 of the Membership Corporations Law.

This consent, however, shall in no way be construed as an approval by the Education Department, Board of Regents or Commissioner of Education of the purposes and objects of this corporation, nor shall it be construed as giving the officers, or agents of this corporation the right to use the name of the University of the State of New York, Education Department, Board of Regents or Commissioner of Education in its publications and advertising matter, nor shall it be deemed to be a waiver of the approval of the Board of Regents for the conduct of a correspondence school by such corporation as provided in Section 5002 of the Education Law.

IN WITNESS WHEREOF, I, Ewald B. Nyquist,
Acting Commissioner of Education of the State of New York, for and on behalf of the State Education Department, do hereunto set my hand and affix the seal of the State Education Department, at the City of Albany, this 6th day of August 1958.

[Signature]
Acting Commissioner of Education
CERTIFICATE OF CHANGE OF PURPOSES

OF

THE NEW YORK EYE AND EAR INFIRMARY

as amended by Chap. 60 Janeiro 1864

(Pursuant to Section 30 of the
Membership Corporations Law)

STATE OF NEW YORK
DEPARTMENT OF STATE
FILED SEP 9 - 1958
TAX NUMBER:
FILING FEB 4, 1958

COUVERT BROTHERS
488 MADISON AVENUE
NEW YORK 22, N. Y.

1322247
STATE OF NEW YORK

DEPARTMENT OF STATE

I hereby certify that the annexed copy has been compared with the original document in the custody of the Secretary of State and that the same is a true copy of said original.

WITNESS my hand and official seal of the Department of State, at the City of Albany, on October 18, 2017.

Brendan Fitzgerald
Executive Deputy Secretary of State

Rev. 09/16
CERTIFICATE OF TYPE
OF NOT-FOR-PROFIT CORPORATION
OF
THE NEW YORK EYE AND EAR INFIRMARY
(Under Section 113 of the
Not-For-Profit Corporation Law)

The undersigned hereby certify:
1. The name of the corporation is The New York
Eye and Ear Infirmary. The name under which the corporation
was formed is The New York Eye Infirmary.

2. The corporation was created by special law,
Chapter 128 of the Law of 1822, and elects to have the Not-
For-Profit Corporation Law (Chapter 1066 of the Law of 1969,
as amended) apply in all respects to it.

3. The post office address to which the
Secretary of State shall mail a copy of any notice required
by law is 310 East 14th Street, New York, N.Y. 10003

4. That under Section 201 of the Not-For-Profit
Corporation Law, it is a Type B Not-For-Profit Corporation.
IN WITNESS WHEREOF, this certificate has been made, subscribed and verified this day of August, 1973 in the City, County and State of New York, by the undersigned, who affirms that the statements made herein are true under the penalties of perjury.

NEW YORK EYE AND EAR INFIRMARY

By:

Gordon S. Braislin, President

Charles H. Miller, Secretary

STATE OF NEW YORK )

COUNTY OF NEW YORK )

GORDON S. BRAISLIN, being duly sworn, deposes and says that he is the person described in and who executed the foregoing Certificate and is the President of the New York Eye and Ear Infirmary, that he has read the foregoing Certificate and knows the contents thereof and that the statements therein contained are true.

Gordon S. Braislin, President

Sworn to before me this 11th day of August, 1973

Muriel A. Corcoran

Notary Public, State of New York

Certified by

County

Certificate Expires March 30, 1974
CERTIFICATE OF TYPE
OF NOT-FOR-PROFIT CORPORATION
OF
THE NEW YORK EYE AND EAR INFIRMIARY
Under Section 113 of the
Not-For-Profit Corporation Law

Address: 310 East 14th Street
New York, N.Y. 10003

COUDERT BROTHERS,
Attorneys for
New York Eye and Ear Infirmary

PAN AMERICAN BUILDING
200 PARK AVENUE
NEW YORK, N.Y. 10017
TELEPHONE 212 977-3300
STATE OF NEW YORK

DEPARTMENT OF STATE

I hereby certify that the annexed copy has been compared with the original document in the custody of the Secretary of State and that the same is a true copy of said original.

WITNESS my hand and official seal of the Department of State, at the City of Albany, on October 18, 2017.

Brendan Fitzgerald
Executive Deputy Secretary of State
STATE OF NEW YORK:

COUNTY OF ALBANY:

In accordance with the provisions of section 804 of the Not-for-Profit Corporation Law, consent is hereby given to the change of purposes of THE NEW YORK EYE AND EAR INFIRMARY contained in the annexed certificate of amendment to the certificate of incorporation.

This consent to filing, however, shall not be construed as approval by the Board of Regents, the Commissioner of Education or the State Education Department of the purposes or objects of such corporation, nor shall it be construed as giving the officers or agents of such corporation the right to use the name of the Board of Regents, the Commissioner of Education, the University of the State of New York or the State Education Department in its publications or advertising matter.

IN WITNESS WHEREOF this instrument is executed and the seal of the State Education Department is affixed this 5th day of June, 1983.

Gordon M. Ambach
Commissioner of Education

Robert D. Stone
Counsel and Deputy Commissioner for Legal Affairs
CERTIFICATE OF AMENDMENT OF THE
CERTIFICATE OF INCORPORATION
OF
THE NEW YORK EYE AND EAR INFIRMARY
(Under Section 803 of the Not-For-Profit Corporation Law)

1. The name of the corporation was originally known as NEW YORK EYE INFIRMARY filed under Ch. 126 of the Laws of 1862 and filed change of name to THE NEW YORK EYE AND EAR INFIRMARY under Ch. 460 of the Laws of 1864.

2. The Corporation was created by a special law, Chapter 128 of the Laws of 1822. The special law under which the Corporation was created was subsequently amended and supplemented by special laws enacted by the legislature as Chapter 460 of the Laws of 1864, Chapter 389 of the Laws of 1874, Chapter 170 of the Laws of 1894 and Chapter 596 of the Laws of 1911. The charter of the Corporation was amended by the Board of Regents for and on behalf of the Department of Education of the State of New York by amendment to charter dated July 21, 1950. The charter of the Corporation was further amended by Certificate of Change of
Purposes dated May 29, 1958. By Certificate of Type of
Not-for-Profit Corporation dated August 27, 1973, the
Corporation elected to have the New York Not-for-Profit
Corporation Law apply to it in all respects.

3. THE NEW YORK EYE AND EAR INFIRMARY is a
corporation as defined in subparagraph (a)(5) of Section 102 of
the Not-For-Profit Corporation Law of the State of New York,
and is a Type B Corporation under Section 201 of said law. The
Corporation will remain a Type B Corporation after this
Certificate of Change of Purposes.

4. The Corporation hereby designates the Secretary
of State as its agent upon which process against it may be
served. The Post Office address within the State of New York
to which the Secretary of State shall mail a copy of any process
upon him is:
against it served: 310 East 14th Street, New York, New York
10003.

5. By Certificate of Change of Purposes of the
Corporation dated May 29, 1958, the purposes and powers of the
Corporation were amended and restated to provide as follows:

a. To establish, maintain and operate a
hospital for the examination, diagnosis and
medical and surgical aid, care and treatment
of persons afflicted with blindness or
deafness or any diseases of the eyes, ears,
mouth or throat, including an out-patient
department.
b. To conduct post-graduate courses for instruction in ophthalmology and otolaryngology, independently and/or in affiliation with some other educational institution.

c. To acquire by grant, gift, purchase, devise or bequest, and to hold, convey, sell, exchange, and dispose of all property, real or personal, of whatsoever kind or nature for the uses and purposes of the corporation, without limitations as to the amount or value.

The purposes and powers of the Corporation are hereby amended to provide as follows:

a. To establish and maintain a hospital in the City and County of New York for the examination, diagnosis and medical and surgical aid, care and treatment on both an inpatient and outpatient basis of persons suffering from acute illnesses, including diseases of the eye, ear, nose and throat, performing general plastic surgery, and conducting medical research.

b. To conduct post-graduate medical education instruction, independently and/or in affiliation with some other educational institution.

c. To acquire by grant, gift, purchase, devise or bequest, and to hold, convey, sell, exchange, and dispose of all property, real or personal, of whatsoever kind or nature for the uses and purposes of the corporation, without limitations as to the amount or value.

6. This amendment to corporate purposes and powers was authorized by a majority vote of the members of the Corporation entitled to vote thereon at a meeting of the affirmative vote constituted a quorum members held on September 30, 1982.
7. The approvals of the Public Health Council of the State of New York, the Attorney General of the State of New York and a Justice of the Supreme Court of the State of New York will be attached hereto prior to the delivery hereof to the Department of State for filing, and no other approvals or consents are required to be endorsed or annexed to this Certificate.

Dated: December 21, 1982
New York, New York

[Signature]
Judith C. Zesiger, President

[Signature]
Schuyler Van Vechten, Secretary
CONSENT TO CERTIFICATE OF CHANGE OF PURPOSES

THOMAS J. HUGHES

I, a Justice of the Supreme Court of the State of New York of the First Judicial District, in which the office of the Corporation is located, approved the foregoing Certificate of Amendment of the Certificate of Incorporation of NEW YORK EYE AND EAR INFIRMARY and consent that the same be filed.

Dated:  NEW YORK, N.Y.  
APR 20, 1983

Justice of the Supreme Court of the State of New York - First Judicial District

The undersigned, the Attorney General of the State of New York, has no objection to the granting of judicial approval hereon and waives statutory notice.

THOMAS J. HUGHES

Assistant Attorney General
VERIFICATION

STATE OF NEW YORK )
COUNTY OF NEW YORK ) SS.

JUDITH C. ZESIGER, being duly sworn, deposes and says:

That she is the President of the within named Hospital; that deponent has read the foregoing Certificate of Change of Purposes and knows the contents thereof; and that same is true to deponent's own knowledge.

This verification is made by deponent because the named Hospital is a corporation organized under the laws of the State of New York.

[Signature]
Judith C. Zesiger, President

Sworn to before me this 22 day of December, 1982.

[Signature]
Bethsaida Garcia
Notary Public
January 25, 1983

KNOW ALL MEN BY THESE PRESENTS:

After inquiry and investigation, and in accordance with action taken at a meeting of the Public Health Council held on the 21st day of January, 1983, I hereby certify that the Certificate of Amendment of the Certificate of Incorporation of The New York Eye and Ear Infirmary, dated December 21, 1982 is APPROVED.

Public Health Council approval is not to be construed as approval of property costs or the lease submitted in support of the application. Such approval is not to be construed as an assurance or recommendation that property costs or lease amounts as specified in the application will be reimbursable under third party payor reimbursement guidelines.

MARTIN M. O'BRIEN
Acting Executive Secretary

Sent to: Norton L. Trava, Esq.
Gershfeld, Wild and Trava
175 Great Neck Road
Great Neck, New York 11021

cc: The New York Eye and Ear Infirmary
310 East 14th Street
New York, New York 10003

James Introne
CERTIFICATE OF AMENDMENT
OF
CERTIFICATE OF INCORPORATION
OF
THE NEW YORK EYE AND EAR
INFIRMARY

GARFUNKEL, WILD & TRAVIS, P.C.
ATTORNEYS AT LAW
175 GREAT NECK ROAD
GREAT NECK, N.Y. 11021
(516) 488-6060
STATE OF NEW YORK

DEPARTMENT OF STATE

I hereby certify that the annexed copy has been compared with the original document in the custody of the Secretary of State and that the same is a true copy of said original.

WITNESS my hand and official seal of the Department of State, at the City of Albany, on October 18, 2017.

Brendan Fitzgerald
Executive Deputy Secretary of State
CERTIFICATE OF AMENDMENT
OF THE
CERTIFICATE OF INCORPORATION
OF
THE NEW YORK EYE AND EAR INFIRMARY

Under Section 803 of the Not-For-Profit Corporation Law

1. THE UNDERSIGNED, being the Chairman of The New York Eye and Ear Infirmary, hereby certify:

1. The name of the corporation is THE NEW YORK EYE AND EAR INFIRMARY (hereinafter referred to as the "Corporation"). The name under which the Corporation was originally incorporated was New York Eye Infirmary.

2. The Corporation was created by a special law, Chapter 128 of the Laws of 1822. The special law under which the Corporation was created was subsequently amended and supplemented by special laws enacted by the legislature as Chapter 460 of the Laws of 1864, Chapter 399 of the Laws of 1874, Chapter 170 of the Laws of 1894 and Chapter 596 of the Laws of 1911. The charter of the Corporation was amended by the Board of Regents for and on behalf of the Department of Education of the State of New York by an Amendment to Charter dated July 21, 1950. The charter of the Corporation was further amended by Certificate of Change of Purposes dated May 29, 1958. By Certificate of Type of Not-for-Profit Corporation dated August 27, 1973, the Corporation elected to have the New York Not-for-Profit Corporation Law apply to it in all respects. The Certificate of Incorporation was then amended by Certificate of Amendment dated December 21, 1982.

3. The Corporation is a corporation as defined in subparagraph (a)(5) of Section 102 of the Not-for-Profit Corporation Law of the State of New York. The Corporation is a Type B corporation under Section 201 of said law and will remain a Type B corporation after this Certificate of Amendment of the Certificate of Incorporation is effectuated.

4. The Corporation's Certificate of Incorporation is hereby amended as follows:

a. The provisions describing the membership of the Corporation, as set forth in Sections 1 and 4 of Chapter 128 of the Laws of 1822, as amended, are as follows:
Such persons as now are, or hereafter may become, members of the said institution, shall be and are hereby ordained, constituted and appointed a body corporate and politic, in fact and in name, by the name of "The New York Eye and Ear Infirmary," and by that name they and their successors shall and may have possession (sic), and shall be in law capable of suing and being sued, pleading and being impleaded, defending and being defended, in all courts and places whatsoever, in all manner of action and actions, suits, matters, complaints and causes whatsoever, and that they and their successors may have and use a common seal, and may change and alter the same at their pleasure, and also they and their successors, by the name and style of The New York Eye and Ear Infirmary, shall be capable in law of purchasing, holding and conveying real and personal estate, for the purposes of the incorporation and none other, which at any time shall not exceed the annual income of fifty thousand dollars. [Any person shall be entitled to become a member of the said corporation, by paying annually, or in gross, the sum which shall be required by the by-laws for an annual or life subscription.]

The provisions describing the membership of the Corporation are hereby amended to provide as follows:

The Corporation shall have one member, which shall be Continuum Health Partners, Inc. (the "Member"), a New York not-for-profit corporation acting by and through its Board of Trustees.

b. The provisions describing the composition and election of directors, as set forth in Section II of Chapter 128 of the Laws of 1822, as amended, are as follows:

[F]or the better carrying into the effect the objects of the said incorporation there shall be a president, two vice-presidents, a treasurer, an assistant treasurer and a secretary, who, with nineteen other life members and four surgeons on active duty in the infirmary, shall constitute a board of directors, and shall have power to manage its affairs. The directors, except the said four surgeons, shall be chosen by ballot by a majority of the life members present at an annual meeting of the life members, to hold their offices for three years, or until others be elected in their room; and they shall be so classified that one-third of their number
shall go out of office at each annual election; the directors, other than the surgeons and consulting surgeons, in office at the time of the passage of this act, shall continue to hold their offices until the term for which they have been elected shall expire; each election of such directors shall be for persons to fill the places of those only whose term of office shall expire or shall have become vacant. Such election shall be held at such times and places as the said corporation shall, by their by-laws, from time to time appoint and direct. The four surgeons shall consist of two to be selected from the eye department, one to be selected from the ear department, and one to be selected from the throat department of the said infirmary, each surgeon so appointed to be respectively chosen and selected only by the surgeons of the department of the infirmary to which such appointee is attached. Such appointments shall be made on the day of the annual election in such manner and at such place as the said corporation shall, by their by-laws, from time to time appoint and direct, and the surgeons so appointed shall hold their offices for one year, or until other surgeons be elected in their room.

The provisions describing the composition and election of directors are hereby amended to provide as follows:

There shall be a chairman, two or more vice-chairmen, a treasurer, and assistant treasurer and a secretary, who, with other qualified individuals and four surgeons on active duty in the infirmary, shall constitute a board of directors, and shall have power to manage its affairs. The directors, except the said four surgeons, shall be chosen by the Member to hold their offices for three years, or until others be elected in their room; and they shall be so classified that one-third of their number shall go out of office at each annual election; the directors, other than the surgeons and consulting surgeons, in office at the time of the passage of this act, shall continue to hold their offices until the term for which they have been elected shall expire; each election of such directors shall be for persons to fill the places of those only whose term of office shall then expire or shall have become vacant. Such election shall be held at such times and places as the said corporation shall, by their by-laws, from time to time appoint and direct. The four surgeons shall consist of two to be selected from the
ophthalmology department and two to be selected from the
otorharyngology department of the said infirmary, each
surgeon so appointed to be respectively chosen and selected
only by the surgeons of the department of the infirmary to
which such appointee is attached. Such appointments shall
be made on the day of the annual election in such manner
and at such place as the said corporation shall, by their by-
laws, from time to time appoint and direct, and the surgeon
so appointed shall hold their offices for one year, or until
other surgeons be elected in their room.

c. Pursuant to Section II of Chapter 128 of the Laws of 1822, as amended,
vacancies in the board of directors are currently filled as follows:

In case of any vacancy or vacancies among the said
directors by death, resignation or otherwise, the said board
of directors shall have power to fill such vacancy or
vacancies until the next annual election.

The foregoing sentence, describing the manner in which any vacancy or
vacancies may be filled, is hereby amended to provide as follows:

In case of any vacancy or vacancies among the said
directors by death, resignation or otherwise, the Member
shall have power to fill such vacancy or vacancies at any
meeting of the Member; provided that any vacancy with
respect to any of the said four surgeons shall be filled by the
Member in accordance with the bylaws.

d. Pursuant to Section II of Chapter 128 of the Laws of 1822, as amended,
officers of the Board of Directors of the Corporation are currently elected as follows:

At the first meeting of the said directors in each year after
their annual election, they shall elect by ballot from among
their own number, by a majority of those present, the said
president, vice-presidents, treasurer, assistant treasurer and
secretary.

The foregoing sentence, describing the manner in which the officers of the
Board of Directors of the Corporation are elected, is hereby amended to provide as follows:

At the first meeting of the said directors in each year after
the annual election of directors, they shall elect by ballot
from among their own number, by a majority of those
present, the said chairman, first vice-chairman, second vice-chairman, treasurer, assistant treasurer and secretary.

5. This amendment to the Certificate of Incorporation of the Corporation was authorized by a majority vote of the membership of the Corporation duly called and held in accordance with the bylaws of the Corporation at which meeting a quorum was present and acting throughout.

6. This amendment to the Certificate of Incorporation of the Corporation was authorized by majority vote of the entire Board of Directors of the Corporation at a meeting of the Board duly called and held at which meeting a quorum was present and acting throughout.

7. The Corporation hereby designates the Secretary of State as its agent upon which process against it may be served. The Post Office address within the State of New York to which the Secretary of State shall mail a copy of any process against the Corporation served upon him is 310 East 14th Street, New York, New York 10003, Attn: President.

IN WITNESS WHEREOF, the undersigned has executed and signed this Certificate this 5th day of October, 1999.

Chairman

Peter Frelinghuysen
CERTIFICATE OF AMENDMENT
of
THE NEW YORK EYE AND EAR INFIRMARY

(Under Section 803 of the Not-For-Profit Corporation Law)

Filed by
Gartinsky Wild & Travers, P.C.
111 Great Neck Road
Great Neck, New York 11021
(516) 393-2200

STATE OF NEW YORK
DEPARTMENT OF STATE
FILED OCT 0 8 1999
TAX S
20090

NewYork
STATE OF NEW YORK

DEPARTMENT OF STATE

I hereby certify that the annexed copy has been compared with the original document in the custody of the Secretary of State and that the same is a true copy of said original.

WITNESS my hand and official seal of the Department of State, at the City of Albany, on October 18, 2017.

Brendan Fitzgerald
Executive Deputy Secretary of State
CERTIFICATE OF AMENDMENT
OF THE
CERTIFICATE OF INCORPORATION
OF
THE NEW YORK EYE AND EAR INFIRMARY
Under Section 803 of the Not-For-Profit Corporation Law

The undersigned, being the President and Chief Executive Officer and the Assistant Secretary of Continuum Health Partners, Inc., the sole member of The New York Eye and Ear Infirmary, a New York State not-for-profit corporation (the "Corporation"), do hereby certify and set forth:

1. The name of the Corporation is "The New York Eye and Ear Infirmary." The Corporation was initially formed under the name "New York Eye Infirmary."

2. The Corporation was created by a special law, chapter 128 of the Laws of 1822:

3. The Corporation is a corporation as defined in subparagraph (a)(5) of section 102 of the Not-for-Profit Corporation Law of the State of New York and is a Type B Corporation under section 201 of said law and shall remain a Type B Corporation after this amendment to the Certificate of Incorporation becomes effective.

4. The Corporation's Certificate of Incorporation is hereby amended to institute a joint application process to share credentialing and quality assurance information relative to medical staff members and applicants. A new Article EIGHTH is added following Article SEVENTH as follows:

"EIGHTH. The Corporation, Beth Israel Medical Center and The St. Luke's-Roosevelt Hospital Center (these three hospitals are collectively referred to herein as the "Affiliated Hospitals"), among others, have a common passive parent corporation, Continuum Health Partners, Inc. The Corporation may institute a joint application process to the medical staffs of the Affiliated Hospitals and share credentialing and quality assurance information concerning medical staff members and applicants with the other Affiliated Hospitals, provided that the Corporation shall make a separate decision concerning admission of each applicant to its medical staff according to its medical staff bylaws."
5. The Secretary of State of the State of New York is hereby designated as agent of the Corporation upon whom process against the Corporation may be served. The post office address to which the Secretary of State shall mail a copy of any process against the Corporation served upon him/her is:

The New York Eye and Ear Infirmary
c/o Continuum Health Partners, Inc.
555 West 57th Street, 18th Floor
New York, New York 10019
Attn: General Counsel

6. This amendment to the Certificate of Incorporation was authorized by the unanimous vote of the sole member of the Corporation at a meeting on January 30, 2008.
IN WITNESS WHEREOF, the undersigned have executed this Certificate of Amendment this 11 day of June, 2009, and affirmed the contents to be true under the penalty of perjury.

Stanley Brezenoff  
President and Chief Executive Officer

Kathryn Meyer  
Assistant Secretary
Ms. Nina Brodsky  
Senior Associate General Counsel  
Continuum Services  
555 West 57th Street, 18th Floor  
New York, New York 10019

Re: Certificate of Amendment of the Certificate of Incorporation of  
The New York Eye and Ear Infirmary

Dear Ms. Brodsky:

AFTER INQUIRY and INVESTIGATION and in accordance with action taken at a  
meeting of the Public Health Council held on the 8th day of May 2009, I hereby certify that  
the Public Health Council consents to the filing of the Certificate of Amendment of the  

Sincerely,

Colleen M. Frost  
Executive Secretary
OWARD BINER, a Justice of the Supreme Court of the State of New York for the Judicial District do hereby approve of the foregoing Certificate of Amendment of the Certificate of Incorporation of The New York Eye And Ear Infirmary and consent that the same be filed.

Date: JUL 16 2009.

J.S.C.

THE ATTORNEY GENERAL HAS NO OBJECTION TO THE GRANTING OF JUDICIAL APPROVAL HEREON, ACKNOWLEDGES RECEIPT OF STATUTORY NOTICE AND DEMANDS SERVICE OF THE FILED CERTIFICATE, SAID NO OBJECTION IS CONDITIONED ON SUBMISSION OF THE MATTER TO THE COURT WITHIN 60 DAYS HEREAFTER.

June 25, 2009
CERTIFICATE OF AMENDMENT
OF THE
CERTIFICATE OF INCORPORATION
OF
The New York Eye and Ear Infirmary

Under Section 803 of the Not-for-Profit Corporation
Law of the State of New York

PROSKAUER ROSE LLP
1585 Broadway
New York, NY 10036-8299

STATE OF NEW YORK
DEPARTMENT OF STATE
FILED JUL 27 2009
TAX:
BY: Newy
STATE OF NEW YORK

DEPARTMENT OF STATE

I hereby certify that the annexed copy has been compared with the original document in the custody of the Secretary of State and that the same is a true copy of said original.

WITNESS my hand and official seal of the Department of State, at the City of Albany, on October 18, 2017.

Brendan Fitzgerald
Executive Deputy Secretary of State
CERTIFICATE OF AMENDMENT
OF THE
CERTIFICATE OF INCORPORATION
OF
THE NEW YORK EYE AND EAR INFIRMARY

Under Section 803 of the Not-for-Profit Corporation Law

The undersigned, being a Director of The New York Eye and Ear Infirmary (the "Corporation"), does hereby certify:

1. The name of the Corporation is "The New York Eye and Ear Infirmary." The Corporation was formed under the name "New York Eye Infirmary."

2. The Corporation was created by a special law, Chapter 128 of the Laws of 1822, as amended and supplemented (the "Certificate of Incorporation").

3. The Corporation is a corporation as defined in subparagraph (a)(5) of Section 102 of the NPCL, and is a Type B corporation as defined in Section 201 of the NPCL.

4. The Corporation's Certificate of Incorporation is hereby amended as follows:

(a) The provision of the Certificate of Incorporation describing the membership of the Corporation, which, as heretofore amended by the Certificate of Amendment of the Certificate of Incorporation of the Corporation filed with the New York State Department of State on October 8, 1999, states

"The Corporation shall have one member, which shall be Continuum Health Partners, Inc. (the "Member"), a New York not-for-profit corporation acting through its Board of Trustees" is hereby amended to read in its entirety as follows:

[Amended text]
“Notwithstanding anything in this Certificate of Incorporation to the contrary, the Corporation shall be a corporation with members. The identity of the member(s) of the Corporation, and the rights and obligations of the member(s), shall be set forth in the By-Laws of the Corporation.”

(b) The provision of the Corporation’s Certificate of Incorporation designated as “Article EIGHTH” by the Certificate of Amendment of the Certificate of Incorporation of the Corporation filed with the New York State Department of State on July 27, 2009, which specifies the identity of the sole member of the Corporation and certain affiliates of the Corporation and provides for certain processes relating to the medical staffs of the Corporation and such affiliates, is hereby deleted and replaced in its entirety by a new Article EIGHTH, which designates the Secretary of State as the agent of the Corporation upon whom process against the Corporation may be served and the post office address to which the Secretary of State shall mail a copy of any process against the Corporation served upon him/her, which new Article EIGHTH shall read in its entirety as follows:

“EIGHTH. The Secretary of State of the State of New York is hereby designated as the agent of the Corporation upon whom process against the Corporation may be served. The post office address to which the Secretary of State shall mail a copy of any process against the Corporation which is served upon him/her is:

The New York Eye and Ear Infirmary
c/o Mount Sinai Hospitals Group
One Gustave L. Levy Place
New York, New York 10029
Attention: General Counsel”

5. This amendment to the Certificate of Incorporation was authorized by the unanimous vote of the sole member of the Corporation at a meeting of the sole member held on July 16, 2013.

6. The Secretary of State of the State of New York is hereby designated as the agent of the Corporation upon whom process against the Corporation may be served. The post office address to which the Secretary of State
shall mail a copy of any process against the Corporation which is served upon him/her is:

The New York Eye and Ear Infirmary  
c/o Mount Sinai Hospitals Group  
One Gustave L. Levy Place  
New York, New York 10029  
Attention: General Counsel

IN WITNESS WHEREOF, the undersigned has executed this Certificate of Amendment this 12th day of September, 2013.

By: 
Name: Steven I. Hochberg  
Title: Director
September 17, 2013

Kenneth L. Davis, MD
President and CEO
The Mount Sinai Medical Center
One Gustave L. Levy Place
Box 1220
New York, New York 10029

Re: Certificate of Amendment of the Certificate of Incorporation of The New York Eye and Ear Infirmary

Dear Dr. Davis:

The above referenced Certificate of Amendment of the Certificate of Incorporation, dated September 12, 2013 and signed by Stephen I. Hochberg, does not require the formal approval of the Public Health and Health Planning Council or the Commissioner of Health under either the Public Health Law or the Not-for-Profit Corporation Law, since the certificate neither changes the corporation’s name nor changes substantively a purpose the inclusion of which requires the consent of the Public Health and Health Planning Council or the Commissioner of Health.

The Department of Health does not object to the certificate being filed with the Department of State.

Sincerely,

Michael M. Stone
Assistant Counsel
Bureau of House Counsel

cc: Michael MacDonald, Mount Sinai Legal Counsel
Beth Essig, Continuum Health Partners Legal Counsel
Brad Beckstrom, Director, Government Affairs
CERTIFICATE OF AMENDMENT
OF THE
CERTIFICATE OF INCORPORATION
OF
THE NEW YORK EYE AND EAR INFIRMARY
Under Section 803 of the Not-For-Profit Corporation Law

Epstein, Becker & Green, P.C.
250 Park Avenue
New York, NY 10177
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, on this 8th day of February 2018 approves the filing of the Certificate of Amendment of Certificate of Incorporation of The New York Eye and Ear Infirmary, dated December 12, 2017.
MEMORANDUM

To: Public Health and Health Planning Council (PHHPC)

From: Richard J. Zahnleuter
        General Counsel

Date: December 19, 2017

Subject: The Bronx-Lebanon Hospital Center: Corporate Name Change

The Bronx-Lebanon Hospital Center (the "Hospital") is a licensed Article 28 hospital that provides a multitude of services at various locations. The Hospital seeks to change its corporate name to BronxCare Health System, in conjunction with renaming two other related entities, (these other changes are submitted to PHHPC under separate cover), in an effort to promote branding identity and to reflect the array of services provided to the community. Please see the attached letter from Michael M. Stone, Esq. of Garfunkel Wild, P.C. for further details. The Hospital seeks PHHPC approval of the proposed name change.

PHHPC approval of the corporate name change is required pursuant to 10 NYCRR § 600.11(a)(1) and Not-for-Profit Corporation Law § 804(a).

There is no objection to the corporate name change and the Certificate of Amendment of the Certificate of Consolidation of The Bronx-Lebanon Hospital Center is in legally acceptable form.

Attachments
By E-mail
Colleen M. Leonard
Executive Secretary
Public Health and Health Planning Council
NYS Department of Health
Corning Tower, Room 1805, EPS
Albany, NY 12237

Re: Certificates of Amendments of Bronx-Lebanon Hospital Center, Bronx-Lebanon Special Care Center, Inc. and Bronx-Lebanon Hospital New Directions Fund, Inc.

Dear Ms. Leonard:

My firm is counsel to Bronx-Lebanon Hospital Center, Bronx-Lebanon Special Care Center, Inc. and Bronx-Lebanon Hospital New Directions Fund, Inc. Each is a New York not-for-profit corporation.

We are seeking approval to file Certificates of Amendment to the Certificate of Consolidation of Bronx-Lebanon Hospital Center and the Certificates of Incorporation of Bronx-Lebanon Special Care Center, Inc. and Bronx-Lebanon Hospital New Directions Fund, Inc. In addition to updating the corporate type for each in compliance with the Nonprofit Revitalization Act of 2013, the amendments will change the names of each corporation as follows:

- Bronx-Lebanon Hospital Center’s Certificate of Consolidation is amended to change its name to “BronxCare Health System”;
- Bronx-Lebanon Special Care Center, Inc.’s Certificate of Incorporation is amended to change its name to “BronxCare Special Care Center”; and
- Bronx-Lebanon Hospital New Directions Fund, Inc.’s Certificate of Incorporation is amended to change its name to “BronxCare New Directions Fund”.

A primary reason for the name change of Bronx-Lebanon Hospital Center to BronxCare Health System is to better reflect the scope of health care services it provides to the community, which includes, in addition to hospital inpatient services, an extensive outpatient clinic program providing outpatient health, mental health and behavioral health services. Bronx-Lebanon Special Care Center, Inc. is a residential health care facility and Bronx-Lebanon Hospital New Directions Fund, Inc. raises funds to support the Hospital. Each is an affiliate of Bronx-Lebanon Hospital.
CERTIFICATE OF AMENDMENT OF THE CERTIFICATE OF CONSOLIDATION OF THE BRONX-LEBANON HOSPITAL CENTER (Under Section 803 of the Not-for-Profit Corporation Law)

The undersigned, being the Senior Vice President and Chief Financial Officer of THE BRONX-LEBANON HOSPITAL CENTER, hereby certifies:

FIRST: The name of the corporation is THE BRONX-LEBANON HOSPITAL CENTER (the " Corporation").

SECOND: The Certificate of Consolidation of the Corporation was filed by the Department of State on October 26, 1962 pursuant to the Membership Corporations Law of the State of New York.

THIRD: The Corporation was formed under Section 402 of the Not-for-Profit Corporation Law (the "N-PCL").

FOURTH: The Corporation is a corporation as defined in subparagraph (a)(5) of Section 102 of the N-PCL.

FIFTH: The Certificate of Consolidation is hereby amended to read as follows:

(a) Article FIRST of the Certificate of Consolidation of the Corporation, setting forth the name of the Corporation, is hereby amended in its entirety to read as follows:

"The name of the Corporation is BronxCare Health System."

(b) Article THIRD of the Certificate of Consolidation regarding the type of Corporation is amended to delete the reference to the Corporation being a type B corporation as defined in Section 201 of the N-PCL and to add that the Corporation is charitable. Accordingly Article THIRD shall be hereby amended in its entirety to read as follows:

"THIRD: The Corporation is a corporation as defined in subparagraph (a)(5) of Section 102 of the N-PCL and is a charitable corporation under Section 201 of the N-PCL. The Corporation shall remain a charitable corporation after this Certificate of Amendment shall become effective."

SIXTH: The Secretary of State is designated as the agent of the Corporation upon whom process against the Corporation may be served. The address to which the Secretary of State shall forward copies of process accepted on behalf of the Corporation is:

BronxCare Health System
1276 Fulton Avenue
Bronx, New York 10456
Attn: President and Chief Executive Officer

SEVENTH: This amendment to the Certificate of Consolidation of the Corporation was authorized by a vote of the Board of Trustees of the Corporation presenting and voting at such meeting duly held on November 14, 2017.
STATE OF NEW YORK

DEPARTMENT OF STATE

I hereby certify that the annexed copy has been compared with the original document in the custody of the Secretary of State and that the same is a true copy of said original.

WITNESS my hand and official seal of the Department of State, at the City of Albany, on December 8, 2017.

Brendan Fitzgerald
Executive Deputy Secretary of State
Know all Men by These Presents:

As a meeting of the State Board of Social Welfare, held on the twenty-eighth day of September, 1962, due inquiry and investigation having been made, the Board approved the Certificate of Consolidation of THE LEBANON HOSPITAL ASSOCIATION OF THE CITY OF NEW YORK and THE BRONX HOSPITAL into THE BRONX-LEBANON HOSPITAL CENTER, pursuant to Section 50 of the Membership Corporations Law of the State of New York.

In Witness Whereof, the State Board of Social Welfare has caused these presents to be signed in accordance with the provisions of the statutes and its by-laws, and the official seal of the Board and of the Department to be hereunto affixed, this first day of October, in the year one thousand nine hundred and sixty-two.

[Signature]
Secretary.
CERTIFICATE OF CONSOLIDATION
OF THE LEBANON HOSPITAL ASSOC-
IATION OF THE CITY OF NEW YORK
AND THE BRONX HOSPITAL INTO THE
BRONX-LEBANON HOSPITAL CENTER

Pursuant to Section 50
of the
Membership Corporations Law

***

We, Irving H. Stolz and Samuel P. Epstein, being
respectively the President and the Secretary of The Lebanon
Hospital Association of the City of New York, and Abraham E.
Wechsler and David Pasmantier, being respectively the President
and the Secretary of The Bronx Hospital, do hereby certify:

1. The names of the corporations included in the
consolidation are as follows:

(a) The Lebanon Hospital Association of the
City of New York, duly formed and organized under the Membership
Corporations Law of the State of New York, the Certificate
of Incorporation of which was duly filed with the Secretary of
State of the State of New York on or about July 17th, 1890; and

(b) The Bronx Hospital, duly formed and
organized under the Membership Corporations Law of the State
of New York, the Certificate of Incorporation of which was
duly filed with the Secretary of State of the State of New
York on the 24th day of November, 1911. Thereafter, an amended
Certificate of Incorporation was duly filed with the
Secretary of State of the State of New York on or about April
19th, 1922, wherein the number of directors was increased
from nine to thirty.

2. (a) The name of the consolidated corporation
shall be The Bronx-Lebanon Hospital Center.

(b) The consolidated corporation is to be a
new corporation.

3. The purposes for which the consolidated
corporation is formed are as follows:

(a) To maintain and operate facilities of
not more than two hospitals wherein medical,
surgical and obstetrical aid, nursing, and medical social
service to the sick and disabled poor and to others of any
race, color, creed or nationality will be furnished.

(b) To engage in all the incidental
activities necessary for the conduct of an interne and
resident program. Nothing herein contained shall vest in
the corporation the right to grant degrees unless
authorized by the State of New York.

(c) To investigate, either alone or in
cooperation with other social welfare agencies, the
conditions, requirements and needs of persons applying
for medical aid or assistance to the consolidated
corporation.

(d) To build, construct, erect and
furnish any structures, buildings and appurtenances
there to.

(a) The consolidated corporation shall
have the power to take and hold by grant, gift, devise,
bequest, purchase, lease, or in any other manner, for
any of the purposes and objects of said corporation, any
real or personal property, without limitation as to amount,
necessary or proper for such purposes and objects.

4. The territory in which the operations of the
consolidated corporation are to be principally conducted
is in the City of New York and its suburbs and the State of New York.

5. The principal office of the corporation is to be located in the County of Bronx, State of New York.

6. The number of directors, to be known as trustees, of the consolidated corporation shall be not less than six (6) nor more than fifty (50).

7. (a) The names and residences of the trustees of the consolidated corporation to hold office up to and including the first annual meeting of the consolidated corporation are as follows:

<table>
<thead>
<tr>
<th>Names</th>
<th>Residences</th>
</tr>
</thead>
<tbody>
<tr>
<td>Robert H. Arnow</td>
<td>14 Butler Road, Scarsdale, N.Y.</td>
</tr>
<tr>
<td>Alexander E. Aronstein</td>
<td>1185 Park Avenue, N.Y. 23, N.Y.</td>
</tr>
<tr>
<td>Lester R. Bachner</td>
<td>950 Fifth Avenue, N.Y. 21, N.Y.</td>
</tr>
<tr>
<td>Wm. S. Seymour Batt</td>
<td>630 West 24th St., Riverdale, N.Y.</td>
</tr>
<tr>
<td>Edward H. Benenson</td>
<td>River Bank Road, Stamford, Conn.</td>
</tr>
<tr>
<td>Charles A. Berns</td>
<td>30 East 71st Street, N.Y. 21, N.Y.</td>
</tr>
<tr>
<td>Jack Blumenthal</td>
<td>211 Central Park West, N.Y. 24, N.Y.</td>
</tr>
<tr>
<td>Moses H. Bresler</td>
<td>52 Gramercy Park North, N.Y. 10, N.Y.</td>
</tr>
<tr>
<td>Mrs. Harry Browner</td>
<td>23 West 73rd Street, N.Y. 23, N.Y.</td>
</tr>
<tr>
<td>Stephen Chan</td>
<td>379 Heathcote Road, Scarsdale, N.Y.</td>
</tr>
<tr>
<td>Irwin S. Chanin</td>
<td>25 Central Park West, N.Y. 23, N.Y.</td>
</tr>
<tr>
<td>Hyman J. Cohen</td>
<td>11 Fifth Avenue, N.Y. 5, N.Y.</td>
</tr>
<tr>
<td>Isidore Dollinger</td>
<td>1700 Crotona Park East, Bronx 60, N.Y.</td>
</tr>
<tr>
<td>Samuel P. Epstein</td>
<td>1100 Park Avenue, N.Y., N.Y.</td>
</tr>
<tr>
<td>Seymour S. Epstein</td>
<td>119 Garthage Road, Scarsdale, N.Y.</td>
</tr>
<tr>
<td>Harry Fogler</td>
<td>930 Grand Concourse, Bronx 51, N.Y.</td>
</tr>
<tr>
<td>Samuel H. Golding</td>
<td>160 Central Park South, N.Y. 19, N.Y.</td>
</tr>
<tr>
<td>Albert Goldman</td>
<td>200 East 66th Street, N.Y. 21, N.Y.</td>
</tr>
<tr>
<td>Alexander Gross</td>
<td>1165 Park Avenue, N.Y. 26, N.Y.</td>
</tr>
<tr>
<td>Nathaniel T. Helman</td>
<td>792 Pelham Parkway South, N.Y. 26, N.Y.</td>
</tr>
<tr>
<td>Benes Hersham</td>
<td>975 Walton Avenue, N.Y. 52, N.Y.</td>
</tr>
<tr>
<td>Martin Kleinbard</td>
<td>16 Woodland Drive, Rye, N.Y.</td>
</tr>
<tr>
<td>Matthew M. Levy</td>
<td>11 Fifth Avenue, N.Y. 5, N.Y.</td>
</tr>
<tr>
<td>Gabriel A. Lowenstein</td>
<td>25 West 81st Street, N.Y. 24, N.Y.</td>
</tr>
<tr>
<td>Harold S. Lyston</td>
<td>25 Kansington Road, Scarsdale, N.Y.</td>
</tr>
<tr>
<td>Seymour Milstein</td>
<td>36 Ogden Road, Scarsdale, N.Y.</td>
</tr>
<tr>
<td>Jerome Minskoff</td>
<td>32 Park Drive South, Rye, N.Y.</td>
</tr>
<tr>
<td>Gerald Oestreicher</td>
<td>680 Madison Avenue, N.Y. 21, N.Y.</td>
</tr>
<tr>
<td>David Pasmantier</td>
<td>10 Park Avenue, N.Y. 16, N.Y.</td>
</tr>
<tr>
<td>Sol Perlman</td>
<td>1235 Grand Concourse, N.Y. 52, N.Y.</td>
</tr>
<tr>
<td>Samuel Rosenblatt</td>
<td>30 East 79th Street, N.Y. 21, N.Y.</td>
</tr>
<tr>
<td>Mrs. Ida Rosenthal</td>
<td>11 Fifth Avenue, N.Y. 3, N.Y.</td>
</tr>
<tr>
<td>J. Howard Rosenthal</td>
<td>5040 Arlington Avenue, N.Y. 71, N.Y.</td>
</tr>
<tr>
<td>Benjamin Sack</td>
<td>1100 Park Avenue, N.Y. 23, N.Y.</td>
</tr>
</tbody>
</table>
corporation shall serve up to and including the first annual meeting of the consolidated corporation and upon the expiration of the term of office for each such trustee herein designated, successor trustees shall thereafter be elected to serve for a term of one, two or three years respectively and shall be divided into three classes, equal in number (or as nearly equal as may be), and each class shall be elected to serve for a term of one, two or three years respectively.

8. The annual meeting of the corporation shall be held on the first Monday in April of each year.

9. Upon the expiration of the term of office of any trustee, or upon any vacancy occurring in the office of any trustee from any cause, the successor of such trustee shall be elected by a majority vote of the remaining members of the board of trustees for the period up to the next annual meeting of the Board of Trustees.

10. The consolidated corporation shall succeed to all the rights, privileges, immunities, assets, estates and interests of each of the constituent corporations, and all the property, real, personal, mixed and all the debts due on whatever account to them, and other things in action belonging to them, and all such property shall be deemed transferred to and vested in the consolidated corporation,
and all of the debts and obligations of each of the corporations shall become the debts and obligations of and shall be assumed by the consolidated corporation.

11. Any devise, bequest, gift or grant contained in any will or otherwise, in trust or otherwise, together with all property rights, benefits and privileges to which either of the corporations have been or would in the future become entitled to receive, made before or after the date of the filing of the certificate of consolidation pursuant to the applicable provision of the Membership Corporations Law to and for either of the constituent corporations, shall inure to the benefit of the consolidated corporation.

12. The terms and conditions of the consolidation and the mode of carrying the same into effect are:

(a) The Lebanon Hospital Association of the City of New York and the Bronx Hospital shall be consolidated into a new corporation to be known as The Bronx-Lebanon Hospital Center.

(b) The purposes for which the consolidated corporation is to be formed are the purposes set forth in, the certificate of consolidation to be filed with the Secretary of State of the State of New York.

(c) That so long as the Board of Trustees of the consolidated corporation believes that the needs of the community require that the present facilities of both hospitals be maintained and operated to their maximum capacity, the present facilities will be so maintained and in the light of present conditions except for new construction and operation of new facilities currently planned at the site of the Bronx Hospital every reasonable effort will be made to develop the facilities of the
consolidated corporation at the present site of Lebanon Hospital to the extent that land is available for such purpose.

SUBSCRIBED AND ACKNOWLEDGED by the President and the Secretary of each of the constituent corporations above named, this 10th day of April, 1962.

(Corporate Seal)  
THE LEBANON HOSPITAL ASSOCIATION  
OF THE CITY OF NEW YORK  
By:  
Irving H. Stoll, President  
By:  
Samuel F. Epstein, Secretary  

(Corporate Seal)  
THE BRONX HOSPITAL  
By:  
Abraham F. Wechsler, President  
By:  
David Pasmanter, Secretary
STATE OF NEW YORK:

COUNTY OF NEW YORK:

On the 10th day of April, 1962, before me personally came IRVING H. STOLZ and SAMUEL P. EPSTEIN to me known, who being by me duly severally sworn, did depose and say that they reside at 236 E. Devonia Avenue, Mt. Vernon, N.Y. and 1160 Park Avenue, New York, N.Y., respectively; that they are President and Secretary, respectively of THE LEBANON HOSPITAL ASSOCIATION OF THE CITY OF NEW YORK, the corporation described in and which executed the above instrument; that they know the seal of the said corporation; that the seal affixed to said instrument is such corporate seal; that it was so affixed by order of the Board of Directors of said corporation and that they signed their names thereto by like order.

[Signature]

BERTRAM BROWN
Notary Public, State of New York
No. 3132/1964
Qualified in New York County
Commission Expires Nov. 31, 1964

STATE OF NEW YORK:

COUNTY OF NEW YORK:

On the 10th day of April, 1962, before me personally came ABRAHAM F. WECHEL and DAVID PASMANTIER to me known, who being by me duly severally sworn, did depose and say that they reside at 7 West 81st Street, New York 24, N.Y. and 10 Park Avenue, New York 21, N.Y., respectively; that they are President and Secretary, respectively of THE BRONX HOSPITAL, the corporation described in and which executed the above instrument; that they know the seal of the said corporation; that the seal affixed to said instrument is such corporate seal; that it was so affixed by order of the Board of Directors of said corporation and that they signed their names thereto by like order.

[Signature]
STATE OF NEW YORK:
: SS.:
COUNTY OF NEW YORK:

On the 10th day of April, 1962, before me personally appeared IRVING H. STOLZ and SAMUEL P. EPSTEIN, to me known, and known to me to be the individuals described in, and who executed the foregoing instrument, and duly acknowledged to me that they executed the same.

[Signature]

BERNHARD BROWN
Notary Public
State of New York
County of New York

STATE OF NEW YORK:
: SS.:
COUNTY OF NEW YORK:

On the 10th day of April, 1962, before me personally appeared ABRAHAM F. WECHSLER and DAVID PASMANTIER, to me known, and known to me to be the individuals described in, and who executed the foregoing instrument, and duly acknowledged to me that they executed the same.

[Signature]
STATE OF NEW YORK:

COUNTY OF NEW YORK:

IRVING H. STOLZ and SAMUEL P. EPSTEIN, President and Secretary, respectively of The Lebanon Hospital Association of the City of New York, being duly sworn, depose and say:

That they have been authorized to execute and file this certificate by the votes cast, in person or by proxy, of over two-thirds (2/3) of the members of such corporation entitled to vote thereon, at a meeting held on the 10th day of April, 1962 upon notice as prescribed in Section 43 of the Membership Corporations Law.

[Signatures]

IRVING H. STOLZ, President

SAMUEL P. EPSTEIN, Secretary

Subscribed and sworn to before me this 10th day of April, 1962.

[Signature]

BERTRAM BROWN
Notary Public, State of New York
No. 194-47/1114
Qualified in Westchester County
Commission Expires: December 6, 1964
ABRAHAM F. WECHSLER and DAVID PASMANTIER, President and Secretary, respectively of THE BRONX HOSPITAL, being duly sworn, depose and say:

That they have been authorized to execute and file this certificate by the votes cast, in person or by proxy, of over two-thirds (2/3) of the members of such corporation entitled to vote thereon, at a meeting held on the 10th day of April, 1962, upon notice as prescribed in Section 43 of the Membership Corporations Law.

ABRAHAM F. WECHSLER, President

DAVID PASMANTIER, Secretary

Subscribed and sworn to before me this 10th day of April, 1962.

BERTRAM BROWN
Notary Public, State of New York
Notary Public, County of New York
Notary Public, County of New York
Notary Public, County of New York
At a Special Term, Part I of the Supreme Court of the State of New York, held in and for the County of Bronx, at the Courthouse thereof, in the Borough of Bronx, City of New York, on the 3rd day of October, 1962.

PRESENT:

Hon. CHARLES A. LORETO,

Justice

In the Matter of

the Application of the Bronx Hospital and the Lebanon Hospital Association of the City of New York for an Order under Section 52 of the Membership Corporation Law approving their agreement for consolidation into THE BRONX-LEBANON HOSPITAL CENTER and authorizing the filing of the Certificate of Consolidation under Section 50 of said Law.

On reading and filing the annexed petition of THE LEBANON HOSPITAL ASSOCIATION OF THE CITY OF NEW YORK, by Irving H. Stols, president and THE BRONX HOSPITAL, by Arthur Borin, vice-president, verified on the 1st day of October, 1962, for an order approving the agreement consolidating the said corporations and authorizing the filing of the certificate of consolidation together with the annexed agreement made by and between said corporations for their consolidation, and upon reading the approval of the State Board of Social Welfare dated September 28th, 1962, attached to the original proposed certificate of consolidation attached herewith, and upon the annexed notices of Special Meetings of the members of Lebanon Hospital and The Bronx Hospital dated April 3, 1962 with due proof of service of such notices on all the members thereof as shown on attached statements,

AND it appearing to the satisfaction of the Court that the said corporations are membership corporations
incorporated under the laws of the State of New York for kindred purposes; that the principal office of the consolidated corporation is to be located in the first judicial district and that they have duly entered into an agreement for their consolidation, a copy of which is annexed, and that said agreement has been approved by the votes of two-thirds of the members of each corporation entitled to vote at meetings of the members of each corporation called for the purpose of considering the proposed consolidation in the manner prescribed by Section 43 of the Membership Corporations Law and that no votes against adoption of the resolutions approving the agreement for consolidation were cast at such meetings and that the interests of the constituent corporations and the public will not be adversely affected, and there being no votes against the adoption of the resolution approving the agreement notice of this application is therefore dispensed with.

NOW, on motion of Sulzberger & Sulzberger, attorneys for the applicants, it is

ORDERED that the agreement of consolidation of The Bronx Hospital and The Lebanon Hospital Association of the City of New York be and hereby is approved, and it is further

ORDERED that the filing of the certificate of consolidation dated April 10, 1962, be and the same hereby is authorized and the said corporations are hereby consolidated into one corporation under the name of The Bronx-Lebanon Hospital Center, such consolidation to take effect upon filing a duly certified copy of this order.
State of New York,    } ss:

County of Bronx,    }

I, JOHN J. HANLEY, Clerk of the said County Court of said State for said County, and Clerk of the County Court of the County of

ORDER

on file in my office, and that the same is a correct transcript of the whole of the whole such original.

Judged Filed.

IN WITNESS WHEREOF, I have hereunto subscribed my name and affixed my official seal, this OCT 4 1962 day.

FEE PAID $1.00
and the certificate of consolidation of said corporations
with the Secretary of State of the State of New York.

ENTER,

/\ Charles A. Loreto

/\

J.S.C.
STATE OF NEW YORK

DEPARTMENT OF STATE

I hereby certify that the annexed copy has been compared with the original document in the custody of the Secretary of State and that the same is a true copy of said original.

WITNESS my hand and official seal of the Department of State, at the City of Albany, on December 8, 2017.

Brendan Fitzgerald
Executive Deputy Secretary of State

Rev. 09/16
CERTIFICATE OF TYPE OF NOT-FOR-PROFIT CORPORATION OF THE BRONX-LEBANON HOSPITAL CENTER

Under Section 113 of the Not-For-Profit Corporation Law

IT IS HEREBY CERTIFIED THAT:

1. The name of the corporation is THE BRONX-LEBANON HOSPITAL CENTER.

2. The Certificate of Consolidation of THE LEBANON HOSPITAL ASSOCIATION OF THE CITY OF NEW YORK and THE BRONX HOSPITAL into THE BRONX-LEBANON HOSPITAL CENTER was filed by the Department of State on October 26, 1962 pursuant to Section 50 of the Membership Corporations Law.

3. The post office address to which the Secretary of State shall mail a copy of any notice required by law is THE BRONX-LEBANON HOSPITAL CENTER, 1276 Fulton Avenue, Bronx, New York 10456.
4. Under Section 201 (Purposes) of the Not-for-Profit Corporation Law the corporation is a Type B Not-for-Profit corporation as defined in the Not-for-Profit Corporation Law.

Dated: New York, N.Y.

THE BRONX-LEBANON HOSPITAL CENTER

Secretary                  President

STATE OF NEW YORK ) ss.
COUNTY OF NEW YORK )

SEYMOUR MILSTEIN, being duly sworn, deposes and says that he is the President of THE BRONX-LEBANON HOSPITAL CENTER, the corporation named in the within action; that deponent has read the foregoing Certificate, and knows the contents thereof; and that the same is true to deponent’s own knowledge.

This verification is made by deponent because The Bronx-Lebanon Hospital Center is a domestic corporation. Depo- nent is an officer thereof, to-wit, its President.

Sworn to before me this 4th day of January, 1971.

SEYMOUR MILSTEIN

[Signature]

ANN C. BANDIERO

[Signature]
STATE OF NEW YORK

DEPARTMENT OF STATE

I hereby certify that the annexed copy has been compared with the original document in the custody of the Secretary of State and that the same is a true copy of said original.

WITNESS my hand and official seal of the Department of State, at the City of Albany, on December 8, 2017.

Brendan Fitzgerald
Executive Deputy Secretary of State
STATE OF NEW YORK
DEPARTMENT OF HEALTH
PUBLIC HEALTH COUNCIL
ALBANY

September 23, 1971

KNOW ALL MEN BY THESE PRESENTS:

In accordance with action taken after due inquiry and investigation at a meeting of the Public Health Council held on the 10th day of September, 1971, I hereby certify that the Certificate of Merger of Bronx Eye Infirmary, Inc. and The Bronx-Lebanon Hospital Center into The Bronx-Lebanon Hospital Center is APPROVED.

This approval is for the operation of a facility containing 643 beds.

Richard H. Mattix
Executive Secretary
STATE OF NEW YORK:  
COUNTY OF ALBANY:  

Consent is hereby given to the merger of BRONX EYE INFIRMARY, INC. and THE BRONX-LEBANON HOSPITAL CENTER with THE BRONX-LEBANON HOSPITAL CENTER, the name of the surviving corporation to be THE BRONX-LEBANON HOSPITAL CENTER, as set forth in the annexed certificate of merger made under and pursuant to the provisions of Section 909 of the Not-For-Profit Corporation Law.

This approval for filing, however, shall not be construed as approval by the Board of Regents, the Commissioner of Education or the State Education Department of the purposes or objects of such corporation, nor shall it be construed as giving the officers or agents of such corporation the right to use the name of the Board of Regents, the Commissioner of Education, the University of the State of New York or the State Education Department in its publications or advertising matter.

IN WITNESS WHEREOF this instrument is executed and the seal of the State Education Department is affixed this 4th day of November, 1971.

Ewald B. Nyquist  
Commissioner of Education

By:  
John P. Jehu  
Associate Counsel
CERTIFICATE OF MERGER

OF

BRONX EYE INFIRmary, INC.

AND

THE BRONX-LEBANON HOSPITAL CENTER

INTO

THE BRONX-LEBANON HOSPITAL CENTER

Under Section 904 of the Not-for-Profit Corporation Law

We, the undersigned, being respectively the President and
Secretary of Bronx Eye Infirmary, Inc. and the President
and Secretary of The Bronx-Lebanon Hospital Center, certify:

I. (a) The name of each constituent corporation to
the merger is the Bronx Eye Infirmary, Inc. and The Bronx-Lebanon
Hospital Center.

(b) The Bronx Eye Infirmary, Inc. is merged
into The Bronx-Lebanon Hospital Center, and the surviving corpora-
tion shall continue to be known as The Bronx-Lebanon Hospital
Center.

(c) The Bronx-Lebanon Hospital Center is a corpora-
tion resulting from the consolidation, pursuant to Section 50 of
the Membership Corporations Law, of the Bronx Hospital and the
Lebanon Hospital Association of the City of New York. The Certifi-
Certificate of Consolidation creating a new corporation under the name of The Bronx-Lebanon Hospital Center was duly filed with the Secretary of State of the State of New York on October 26, 1962. In addition, a Certificate of Type was similarly filed on February 23, 1971. The predecessor corporations to the consolidated corporation, both organized under the Membership Corporations Law, were:

(i) The Lebanon Hospital Association of the City of New York, the Certificate of Incorporation of which was duly filed with the Secretary of State of the State of New York on July 17, 1890; and

(ii) The Bronx Hospital, the Certificate of Incorporation of which was duly filed with the Secretary of State of the State of New York on November 24, 1911, and an amendment to the Certificate of Incorporation of which was filed in said office on April 19, 1922.

(d) Bronx Eye Infirmary, Inc. (hereinafter sometimes referred to as the "Infirmary") was incorporated under the Membership Corporations Law under the name Bronx Eye and Ear Infirmary, and its Certificate of Incorporation was duly filed in the office of the Secretary of State of the State of New York on April 30, 1903. Amendments to its Certificate of Incorporation were filed in the office of the Secretary of State of the State of New York on March 28, 1928, April 26, 1928, July 15, 1957 and August 16, 1967.
In addition, a Certificate of Change of Name of the subject corporation to Bronx Eye Infirmary, Inc. was similarly filed on August 16, 1967.

II. (a) There are two classes of members in the Infirmary, Annual Members and Life Members. There are currently thirty-two Annual Members and eleven Life Members. Each member of the Infirmary is qualified to participate in meetings of the members including meetings held for the purpose of electing Directors, to cast a single vote at all such meetings and to serve as an officer of the Infirmary.

(b) The membership of The Bronx-Lebanon Hospital Center consists solely of the members of its Board of Trustees. Management of the affairs of The Bronx-Lebanon Hospital Center, including full authority over its funds and property, is vested in the Board of Trustees. Every Trustee is qualified to hold office in The Bronx-Lebanon Hospital Center. There are three classes of Trustees: each class is elected for a term of three years; the term of office of each class expires in April of successive years. The total number of Trustees of all classes may not be less than six nor more than fifty. There are presently thirty individuals serving on the Board of Trustees and each is also automatically a member of The Bronx-Lebanon Hospital Center.
Every member of The Bronx-Lebanon Hospital Center is qualified to participate in and vote at meetings of the members. At each annual meeting, those members whose terms as Trustees do not expire that year elect a new class of Trustees to serve for a three-year period, and the newly elected Trustees automatically replace their predecessors as both Trustees and members of The Bronx-Lebanon Hospital Center.

(c) Subsequent to the merger (1) there will be no change in (i) the total number of authorized Trustees of The Bronx-Lebanon Hospital Center and (ii) the existing classification of its Trustees and (2) none of the directors or members of the Bronx Eye Infirmary shall become Trustees or members of The Bronx-Lebanon Hospital Center, except that the Board of Trustees of The Bronx-Lebanon Hospital Center may, in its discretion, elect Messrs. Eugene G. Schulz, Jr. and Melvin Blauvelt, who have been affiliated with the Infirmary, to fill vacancies on the Board of Trustees, and thereby also become members.

III. This merger shall not effect any amendment or change in the Certificate of Incorporation of the surviving corporation except that paragraph 7(b) of the Certificate of Consolidation of The Bronx-Lebanon Hospital Center heretofore
filed in the office of the Secretary of State of the State of New York on November 8, 1962 shall be deleted in its entirety, and in its place shall be substituted the following new paragraph 7(b):

"The Board of Trustees shall be divided as equally as possible into three classes. The term of Trustees of the first class shall expire in April 1972; the term of Trustees of the second class shall expire in April 1973; and the term of Trustees of the third class shall expire in April 1974. At each annual election the successors to the members of the class of Trustees whose terms shall have expired at such meeting shall be elected to hold office for a term of three years so that the term of office of one class of Trustees shall expire in each year."

IV. The merger shall take effect upon filing of the Certificate of Merger by the Department of State.

V. The merger was authorized at meetings of the members of the Bronx Eye Infirmary, Inc. and The Bronx-Lebanon Hospital Center by the unanimous vote of all members present and voting at each such meeting. The plan of merger has not been abandoned.
IN WITNESS WHEREOF, this Certificate has been
signed this 27th day of May, 1971.

THE BRONX-LEBANON HOSPITAL CENTER

By

Seymour Milstein, President

By

Milton A. Seymour, Secretary

BRONX EYE INFIRMARY, INC.

By

William J. McGowan, President

By

Melvin Blauvelt, Secretary
STATE OF NEW YORK  )  
COUNTY OF NEW YORK  )  

SEYMOUR MILSTEIN, being first duly sworn, deposes and says that he is the President of THE BRONX-LEBANON HOSPITAL CENTER, that he has read the foregoing Certificate and knows the contents thereof, and that the statements therein contained are true.

Sworn to before me this 25th day of May, 1971.

[Signature]

Notary Public

STATE OF NEW YORK  )  
COUNTY OF NEW YORK  )  

WILLIAM J. McGOWAN, being first duly sworn, deposes and says that he is the President of BRONX EYE INFIRMARY, INC., that he has read the foregoing Certificate and knows the contents thereof, and that the statements therein contained are true.

Sworn to before me this 17th day of May, 1971.

[Signature]

Notary Public

DOMINICK TUMINARO  
NOTARY PUBLIC, State of New York  
No. 03-8192600  
'Qual. in Bronx Co. Cert. Filed with Bronx County Register'  
Term Expires March 30, 1972.
At a Special Term, Part 1
of the Supreme Court of
the State of New York,
held in and for the County
of Bronx, at the Courthouse thereof, in the
Borough of Bronx, City
and State of New York, on
the 15th day of November,
1971:

PRESENT:
HONORABLE WILFRED A. WALTERMADE

In the Matter of the Application of The
Bronx-Lebanon Hospital Center and Bronx
Eye Infirmary, Inc. for an Order Approving
Their Plan of Merger and Authorizing
the Filing of a Certificate of Merger.

Pursuant to Section 907 of the Not-For-
Profit Corporation Law.

Upon reading the petition of The Bronx-Lebanon
Hospital Center and the Bronx Eye Infirmary, Inc. duly
verified by each of the petitioners on the 13th day of
October, 1971, and the exhibits thereto, including the
plan of merger of said corporations dated May 27, 1971,
and the financial statements with respect to each corpo-
rated, and no votes having been cast by members of either
corporation against the adoption of the resolutions approving
the plan of merger, and both the Attorney General and
the Public Health Council having waived notice of hearing,
and both the Public Health Council and the State Education
Department having approved the Certificate of Merger executed
by each of said corporations on the 27th day of May, 1971,
and the court having given due consideration hereto, and
it appearing to the Court that all the provisions of Article 5C of the Constitution and the provisions of the Merger Law have been complied with with respect to the constituent corporations and that the result would not be adversely affected by the merger of the two petitioning corporations.

NOW, on motion of Fincus, Ruther, Seeman & Hasen, attorneys for the petitioners, it is hereby

ORDERED, that the plan dated May 27, 1971, for the merger of the Bronx Eye Infirmary, Inc., into the Bronx-Lebanon Hospital Center be and it hereby is approved and it is further

ORDERED, that the said corporations be and they hereby are authorized to file with the Secretary of State the certificate of merger executed by them the 7th day of May, 1971, in the form annexed to the petition, and it is further

ORDERED, that upon filing of the said certificate of merger together with a certified copy of this order, all the assets of the Bronx Eye Infirmary, Inc., shall thereby be transferred and conveyed to the Bronx-Lebanon Hospital Center, and it is further

ORDERED, that the record of the merger shall
it appearing to the satisfaction of the court that the provisions of Section 907 of the Not-for-Profit Corporation Law have been complied with, and that the interest of the constituent corporations and the public interest would not be adversely affected by the merger of the petitioning corporations,

NOW, on motion of Pincus, Hutner, Seeman & Hasen, attorneys for the petitioners, it is hereby

ORDERED, that the plan dated May 27, 1971, for the merger of the Bronx Eye Infirmary, Inc., into the Bronx-Lebanon Hospital Center be and it hereby is approved, and it is further

ORDERED, that the said corporations be and they hereby are authorized to file with the Secretary of State the certificate of merger executed by them the 27th day of May, 1971, in the form annexed to the petition, and it is further

ORDERED, that upon filing of the said certificate of merger together with a certified copy of this order as required, all the assets of the Bronx Eye Infirmary, Inc. shall thereby be transferred and conveyed to The Bronx-Lebanon Hospital Center, and it is further

ORDERED, that the merger of the corporations shall
State of New York, County of Bronx,

I, JOHN W. HUBBAY, Clerk of the said County and Clerk of the Supreme Court of said State for said County, Do Certify, That I have compared the preceding with the original

ORDER

on file in my office, and that the same is a correct transcript therefrom, and of the whole of such original. NOV 17 1971

Indorsed Filed.

IN WITNESS WHEREOF, I have hereunto subscribed my name and affixed my official seal, this NOV 17 1971 day of 19

FEE PAID $2.00

Clerk.
The Public Health Council, with respect to the entry of the foregoing order, hereby waives notice of the application therefor, and notice of settlement thereof, and any hearing herein.

[Signature]
Public Health Council

Dated: Oct. 24, 1971

Notice of Application Waived

(This is not to be deemed an approval on behalf of any Department or Agency of the State of New York, nor an authorization of activities otherwise limited by law.)

[Signature]
LOUIS J. LEFKOWITZ
Attorney General

By [Signature]
Assistant Attorney General
STATE OF NEW YORK

DEPARTMENT OF STATE

I hereby certify that the annexed copy has been compared with the original document in the custody of the Secretary of State and that the same is a true copy of said original.

WITNESS my hand and official seal of the Department of State, at the City of Albany, on December 8, 2017.

Brendan Fitzgerald
Executive Deputy Secretary of State

Rev. 09/16
The University of the State of New York

STATE OF NEW YORK: ss.
COUNTY OF ALBANY:

In accordance with the provisions of section 804 of the Not-for-Profit Corporation Law, consent is hereby given to the change of purposes of BRONX-LEBANON HOSPITAL CENTER contained in the annexed certificate of amendment to the certificate of incorporation.

This consent to filing, however, shall not be construed as approval by the Board of Regents, the Commissioner of Education or the State Education Department of the purposes or objects of such corporation, nor shall it be construed as giving the officers or agents of such corporation the right to use the name of the Board of Regents, the Commissioner of Education, the University of the State of New York or the State Education Department in its publications or advertising matter.

IN WITNESS WHEREOF this instrument is executed and the seal of the State Education Department is affixed this 25th day of July, 1985.

Gordon M. Ambach
Commissioner of Education

Robert D. Stone
Counsel and Deputy Commissioner for Legal Affairs
CERTIFICATE OF AMENDMENT 
OF THE

CERTIFICATE OF CONSOLIDATION
OF
THE BRONX-LEBANON HOSPITAL CENTER
(the "Corporation")
UNDER SECTION 803 OF THE
NOT-FOR-PROFIT CORPORATION LAW

We, the undersigned, being the President and the
Secretary of the Corporation do hereby certify:

FIRST: The name of the Corporation is the Bronx-Lebanon
Hospital Center.

SECOND: The Corporation was established pursuant to the
Certificate of Consolidation of The Lebanon
Hospital Association of the City of New York and
The Bronx Hospital which was filed by the
Department of State on the 26th day of October,
1962. The Corporation was formed under Section 50
of the Membership Corporations Law.

[Signature]
THIRD: The Corporation is a corporation as defined in subparagraph (a)(5) of Section 102 of the Not-For-Profit-Corporation Law and is a Type B corporation under Section 201 of said law. The Corporation shall continue to be a Type B corporation upon the filing of this Amendment to the Certificate of Consolidation.

FOURTH: The post-office address within the State to which the Secretary of State shall mail a copy of any notice required by law is:

Office of the President
The Bronx Lebanon Hospital Center
1276 Fulton Avenue
Bronx, New York 10468

FIFTH: The Certificate of Consolidation is hereby amended to expand the Corporation's purposes with respect to the operation of teaching programs, participation in federal mortgage insurance programs, and the performance of all other acts incidental to the Corporation's purposes. The Certificate of Consolidation is hereby amended as follows:

(1) to delete the introductory language of Paragraph 3 which reads:

3. The purposes for which the Consolidated Corporation is formed are as follows:

and to add new introductory language to read as follows:
3. The Corporation is irrevocably dedicated to, and operated exclusively for, non-profit purposes and no part of the income or assets of the Corporation shall be distributed to, nor inure to the benefit of, any individual. The purposes for which the Corporation is formed are as follows:

(2) to amend Subparagraph (b) of Paragraph 3 which reads:

(b) To engage in all the incidental activities necessary for the conduct of an intern and resident program. Nothing herein contained shall vest in the Corporation the right to grant degrees unless authorized by the State of New York.

to read as follows:

(b) to carry on any educational and training activities, including intern, resident and nursing programs, related to rendering care to the sick, injured and disabled or the promotion of health, and to further practical knowledge in the sciences of medicine and nursing; provided, however, that no such program shall be operated before it satisfies applicable licensing and registration requirements. Nothing herein contained shall vest in the Corporation the right to grant degrees unless authorized by the State of New York.

(3) to redesignate Subparagraphs (c) and (d) of Paragraph 3 as Subparagraphs (d) and (e), respectively.

(4) to add a new Subparagraph (c) of Paragraph 3 to read as follows:

(c) to provide, on a non-profit basis, hospital facilities and services for the care and treatment of persons who are acutely ill who otherwise require medical care and related services of the kind customarily furnished most effectively by hospitals, pursuant to mortgage insurance available
under Section 242 of the National Housing Act, as amended.

(5) to add a new Subparagraph (e) of Paragraph 3
to read as follows:

(f) to perform any and all other acts incidental to, or connected with, the foregoing purposes, or in advancement thereof, consistent with the provisions of applicable law.

(6) to redesignate Subparagraph (e) of
Paragraph 3 which reads:

(e) The Consolidated Corporation shall have the power to take and hold by grant, gift, devise, bequest, purchase, lease, or in any other manner, for any of the purposes and objects of said Corporation, any real or personal property, without limitation as to amount, necessary or proper for such purpose and objects.

as a new Paragraph 4 and to amend it to read as follows:

4. Except as herein set forth, the Corporation shall have all the powers conferred by the Not-For-Profit Corporation Law of the State of New York including, without limitation, the following:

(a) to take and hold by grant, gift, devise, bequest, purchase, lease, or in any other manner, any real or personal property, without limitation as to amount, necessary or proper to further the purposes and objects of the Corporation;

(b) to borrow money and issue evidence of indebtedness in furtherance of any of the purposes and objects of the Corporation, and to secure the same by mortgage, pledge or other lien on the Corporation's property;

(c) to do and perform all acts reasonably necessary to accomplish the purposes of the Corporation, including,
without limitation, the execution of a
Regulatory Agreement with the United
States Secretary of Housing and Urban
Development, acting by and through the
Federal Housing Commissioner, and of
such other instruments and undertakings
as may be necessary to enable the
Corporation to secure the benefits of
financing with the assistance of mort-
gage insurance under the provisions of
the National Housing Act; such Regula-
tory Agreement and other instruments
and undertakings shall remain binding
upon the Corporation, its successors and
assigns, so long as a mortgage on the
Corporation's property is insured or
held by the Secretary of Housing and
Urban Development.

(7) to renumber Paragraphs 4 through 12 as
Paragraph 5 through 13, respectively.

SIXTH: The manner in which this Amendment to the
Certificate of Consolidation of the Corporation
was authorized was by the affirmative vote of a
majority of the Members entitled to vote thereon
at a meeting of the Members duly called and held
on the 11th day of June 1985, the affirmative vote
being at least equal to the quorum.

SEVENTH: The approval of the New York State Board of Social
Welfare dated September 29, 1962 and the approval
of a Justice of the Supreme Court of the State of
New York, County of Bronx dated October 4, 1962
were annexed to the Certificate of Consolidation
of the Corporation.
Prior to the delivery of this Certificate of Amendment to the Department of State for filing, all necessary approvals and consents required by law will be endorsed upon or annexed hereeto.

EIGHTH: The Secretary of State is hereby designated, pursuant to Section 402(a)(7) of the Not-For-Profit Corporation Law, as agent of the Corporation upon whom process against it may be served. The post office address to which the Secretary shall mail a copy of any process against the Corporation served upon him is:

Office of the President
The Bronx-Lebanon Hospital Center
1276 Fulton Avenue
Bronx, New York 10456.

IN WITNESS WHEREOF, we hereto sign our names and affirm that the statements made herein are true under the penalties of perjury this 30th day of June, 1985.

Fred Silverman
President
The Bronx-Lebanon Hospital Center

Mrs. S. Seymour Batt
Secretary
The Bronx-Lebanon Hospital Center
STATE OF NEW YORK  
COUNTY OF BRONX  

FRED SILVERMAN, being duly sworn deposes and says that he is the President of the Bronx-Lebanon Hospital Center, the corporation mentioned and described in the foregoing instrument; that he has read and signed the same and that the statements contained therein are true.

Sworn to before me this 29th day of June, 1985

C. J. A. Mitchell  
Notary Public

STATE OF NEW YORK  
COUNTY OF NEW YORK  

MRS. S. SEYMOUR BATT, being duly sworn deposes and says that she is the Secretary of the Bronx-Lebanon Hospital Center, the corporation mentioned and described in the foregoing instrument; that she has read and signed the same and that the statements contained therein are true.

Sworn to before me this 29th day of June, 1985

C. J. A. Mitchell  
Notary Public
CERTIFICATE OF APPROVAL

I, the undersigned, a Justice of the Supreme Court of the State of New York in the Twelfth Judicial District, in which the principal office of the Bronx-Lebanon Hospital Center is located, do hereby approve of the foregoing Certificate of Amendment of the Certificate of Consolidation of the Bronx-Lebanon Hospital Center and the filing thereof.

Dated: JUL 1 1986, 1985
New York, New York

[Signature]
Justice of the Supreme Court
of the State of New York
IRMA V. SANTAELLA

The undersigned has no objection to the granting of judicial approval hereon and waives statutory notice.

Dated: , 1985
New York, New York

[Signature]
Robert Abrams, Attorney General
State of New York

[Signature]
Allan E. Kirstein
Assistant Attorney General
State of New York
In accordance with action taken after inquiry and investigation at a meeting of the Public Health Council held on the 18th day of April, 1986, I hereby certify that the Certificate of amendment of the Certificate of Incorporation of Bronz-Lebanon Hospital Center dated June 28, 1985, is APPROVED.

Public Health Council approval is not to be construed as approval of property costs or the lease submitted in support of the application. Such approval is not to be construed as an assurance or recommendation that property costs or lease amounts as specified in the application will be reimbursable under third party payor reimbursement guidelines.

Carol Whittaker-Smith
Secretary

Sent to: Ms. Ellen Cone Maddrey
Wood, Luckinger, & Epstein
Attorneys at Law
101 Park Avenue
New York, NY 10178-0030

RECEIVED
JUN 02 1986
CERTIFICATE OF AMENDMENT
OF
CERTIFICATE OF CONSOLIDATION
OF
THE BRONX-LEBANON HOSPITAL CENTER
Under Section 803 of the Not-for-Profit Corporation Law

Wood Lucksinger & Epstein
101 Park Avenue
New York, New York 10178
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, on this 8th day of February 2018 approves the filing of the Certificate of Amendment of Certificate of Consolidation of The Bronx-Lebanon Hospital Center, dated November 14, 2017
MEMORANDUM

To: Public Health and Health Planning Council (PHHPC)

From: Richard J. Zahnleuter
General Counsel

Date: November 22, 2017

Subject: Dissolution: Sidney Area Hospital Foundation, Inc. (the "Foundation")

The Foundation is authorized to solicit funds for the benefit of an Article 28 hospital, The Hospital Inc.; however, that hospital no longer exists. Therefore, the Foundation has elected to dissolve and seeks PHHPC approval to proceed with dissolution.

Pursuant to the Foundation's Plan of Dissolution, funds that it still has will be distributed to Friends of Bassett, Inc., another Article 28 foundation. Friends of Bassett, Inc. has passed a resolution indicating a willingness to accept those funds; a photocopy of that resolution is attached hereto. Also attached hereto is a financial balance sheet for the Foundation.

Pursuant to Article 10 of the New York State Not-for-Profit Corporation Law, PHHPC approval of the dissolution must be received. PHHPC approval is also required pursuant to 10 NYCRR Part 650.

The documents submitted by the Corporation have been reviewed. There is no legal objection to the proposed Verified Petition, Affidavit to amend the Verified Petition, Plan of Dissolution, and Certificate of Dissolution.

Attachments
April 4, 2017

Mark Furnish, Esq.
New York State Department of Health
Bureau of Health Facilities
and Development
Division of Legal Affairs
Corning Tower
Empire State Plaza, Room 2484
Albany, New York 12237

Re: Sidney Area Hospital Foundation, Inc.
(Dissolution)

Dear Mr. Furnish:

I represent the Sidney Area Hospital Foundation, Inc. which is a New York dissolving not-for-profit corporation. Enclosed is a copy of the petition and attachments which have been submitted to and reviewed by Assistant Attorney General Michael Danaher, Jr. Mr. Danaher’s address and telephone number are Office of the Attorney General, State Office Building, 17th Floor, 44 Hawley Street, Binghamton, New York 13901, telephone: (607) 721-8771. I am also enclosing a copy of my client’s most recent financial statement for the period ending December 31, 2016.

I was not aware that New York State Public Health Council approval is needed to complete the dissolution until Mr. Danaher pointed that out to me. I therefore request, if all is in order, that the Department of Health issue an approval document to be sent to me consenting to the filing of the certificate of dissolution of Sidney Area Hospital Foundation, Inc.

Please call me if you have any questions or need additional information. Thank you for your consideration.

Sincerely yours,

[Signature]

GAH/po
Enclosures

cc: Assistant Attorney General Michael Danaher
(without enclosures)
October 24, 2017

Eric Mantey, Esq.
New York State Department of Health
Bureau of Health Facilities and Development
Division of Legal Affairs
Corning Tower
Empire State Plaza, Room 2484
Albany, New York 12237

Re: Sidney Area Hospital Foundation, Inc.
(Dissolution)

Dear Mr. Mantey:

Several months ago we spoke concerning my letter of April 4, 2017 requesting a consent to this dissolution by the New York State Public Health Council. At that time you requested that I furnish you with a copy of the proposed Certificate of Dissolution and a revision to the Petition. Enclosed are an Affidavit amending the Petition sworn to on October 10, 2017 and a proposed Certificate of Dissolution dated that same day.

Copies of the enclosures and other information requested by Assistant Attorney General Michael Danaher, Jr. have been sent to him. Thank you for your continuing consideration of this request.

Sincerely yours,

KERNAN AND KERNAN, P.C.

GAH/po
Enclosures

Gregory A. Hamlin
CERTIFICATION

I, Marcia Palmatier as Secretary of the Sidney Area Hospital Foundation, Inc. hereby certify under penalties of perjury that at a duly called meeting of the Board of Directors of the Corporation held on November 18, 2014 at Sidney, New York the within Plan of Dissolution and Distribution and Resolutions were submitted and approved by the unanimous vote of the Directors in attendance at such meeting.

Dated the 18th day of November, 2014

Marcia Palmatier, Secretary
Certificate of Dissolution
of
Sidney Area Hospital Foundation, Inc.

Under Section 1003 of the Not-for-Profit Corporation Law

I, Mark Roberts, the president of Sidney Area Hospital Foundation, Inc. hereby certify as follows:

1. The name of this corporation is Sidney Area Hospital Foundation, Inc.

2. The Certificate of Incorporation of Sidney Area Hospital Foundation, Inc. was filed with the New York State Department of State on the 10th day of April, 1992.

3. The names and addresses of each of the officers and directors of the corporation and the title of each are as follows:

Mark Roberts, President and Chairman of the Board of Directors
21 Prospect Drive
Sidney, NY 13838

Thomas Vail, Director
P.O. Box 415
Afton, NY 13730

Marcia Palmatier, Director and Secretary
10 Pearl Street
Bainbridge, NY 13733

Patricia Longwell, Director
928 State Highway 41
Afton, NY 13730

Gil Malerk, Director
25 Concord Street
Sidney, NY 13838

Ronnie Haag, Director
Gifford Road
Sidney, NY 13838
Scott McLean, Director
8 Haynes Boulevard
Sidney, NY 13838

William Yeager, Director
P.O. Box 368
Unadilla, NY 13849

4. At the time of dissolution the Corporation is a charitable New York not-for-profit corporation.

5. At the time of authorization of the corporation’s Plan of Dissolution and Distribution of Assets pursuant to N-PCL § 1002, the corporation held assets legally required to be used for a particular purpose.

6. The corporation elects to dissolve.

7. The Board of Directors approved a Plan of Dissolution and Distribution of Assets by unanimous approval of the Board of Directors on November 18, 2014.

8. On __________, 2017, the Attorney General of the State of New York approved the Plan of Dissolution and Distribution of Assets. A copy of the Attorney General’s Approval is attached pursuant to N-PCL § 1003(a)(8).

9. On __________, 2017, the New York State Public Health Council approved the dissolution. A copy of that approval is attached.

10. The corporation has carried out the Plan of Dissolution and Distribution of Assets.

11. Prior to the filing of this Certificate of Dissolution with the Department of State, the endorsement of the Attorney General will be stamped below.

IN WITNESS WHEREOF, the undersigned has signed this Certificate of Dissolution of Sidney Area Hospital Foundation, Inc. this 10 day of October, 2017.

[Signature]
Mark Roberts, President
(Name of Officer & Title)
STATE OF NEW YORK )
) ss.:
COUNTY OF DELAWARE )

On the 10th day of October, 2017, before me, the undersigned, personally appeared Mark Roberts, personally known to me or proved to me on the basis of satisfactory evidence to be the individual whose name is subscribed to the within instrument and acknowledged to me that he executed the same in his capacity, and that by his signature on the instrument, the individual, or the person upon behalf of which the individual acted, executed the instrument.

[Signature]

Notary Public

KAREN A. CAPPIELLO
Notary Public - State of New York
No. 01-CA6117894
Qualified in Chenango County
My Commission Expires Nov. 1, 2021
ATTORNEY GENERAL- STATE OF NEW YORK

Application for Approval of the Voluntary Dissolution of
SIDNEY AREA HOSPITAL FOUNDATION, INC.

PETITION

AG No.

TO THE ATTORNEY GENERAL OF THE STATE OF NEW YORK:

Petitioner, Sidney Area Hospital Foundation, Inc. (herein "Corporation"), respectfully alleges:

1. The Corporation submits this application seeking approval of its voluntary dissolution and the distribution of its remaining assets.

2. The Corporation is a Type B Not-For-Profit Corporation incorporated under the laws of the State of New York on April 10, 1992 when its certificate of incorporation was filed with the New York Department of State. The Corporation does not have members. The objects and purposes of the Corporation are set forth in the Corporation's Certificate of Incorporation dated October 4, 1991 a copy of which is attached hereto as Exhibit "A" (see paragraph 3. of the Certificate).

3. The Corporation's Board of Directors (herein "Board") is its sole governing body. The names and residences of the Directors are as follows:

<table>
<thead>
<tr>
<th>Name</th>
<th>Address</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mark Roberts</td>
<td>21 Prospect Drive</td>
</tr>
<tr>
<td></td>
<td>Sidney, NY 13838</td>
</tr>
<tr>
<td>Thomas Vail</td>
<td>P.O. Box 415</td>
</tr>
<tr>
<td></td>
<td>Afton, NY 13730</td>
</tr>
<tr>
<td>Marcia Palmatier</td>
<td>10 Pearl Street</td>
</tr>
<tr>
<td></td>
<td>Bainbridge, NY 13733</td>
</tr>
</tbody>
</table>
4. The Board has adopted a Plan of Dissolution of the Corporation (herein “Plan”). A copy of the Board's resolutions and approved Plan is attached hereto as Exhibit “B”. A copy of the Corporation’s financial statement is attached to Exhibit “B”. Upon dissolution, the Board has authorized the distribution of its assets to Friends of Bassett, Inc. (herein “Friends”). Upon information and belief, Friends is a New York Not-For-Profit Corporation incorporated on May 29, 1969 under the name Friends of the Mary Imogene Bassett Hospital, Inc. On September 3, 1997, Friends changed its name to Friends of Bassett, Inc. by filing a Certificate of Amendment with the New York Department of State. Copies of the Certificate of Incorporation of Friends and Certificate of Amendment are attached hereto as Exhibit “C”.

5. Upon information and belief, Friends has received a tax exemption under Section 501(c)(3) of the Internal Revenue Code as evidenced by the copies of letters attached hereto as Exhibit “D”. Friends is therefore eligible to receive the Corporation’s assets (see paragraph 11 of Exhibit “A”). Attached hereto as Exhibit “E” is a certified copy of a resolution adopted by Friends accepting the assets of the Corporation subject
to the requirement "that such assets be used by the Friends solely for the support of the health care programs of Tri Town Regional Healthcare and/or The Mary Imogene Bassett Hospital in Delaware County, New York. The Hospital, Inc. (referred to in paragraph 11 of Exhibit "A") has ceased operations and is no longer providing health care services to the residents of Delaware County, New York. Tri Town Regional Healthcare, which is affiliated with The Mary Imogene Bassett Hospital, is now providing such services. It is respectfully submitted that it is in the best interests of the persons receiving health care in Delaware County that the Corporation’s assets be administered by the Friends.

6. The Attorney General will be given notice of this application, a copy of this Petition with Exhibits and a proposed Certificate of Dissolution.

7. No consent from any other governmental body or officer is required for the dissolution of the Corporation.

WHEREFORE, Petitioner requests that an order be made approving the Corporation’s dissolution, the distribution of its assets, and the Corporation’s certificate of dissolution and proper.

Dated: November 20, 2014

Sidney Area Hospital Foundation, Inc.

By: Mark Roberts, President and Chairman of the Board of Directors
STATE OF NEW YORK 
COUNTY OF DELAWARE 

Mark Roberts, being first duly sworn deposes and says, that he is President and 
Chairman of the Board of Directors of Sidney Area Hospital Foundation, Inc.; that he 
has read the foregoing petition to the Supreme Court of the State of New York, and 
knows the contents thereof; and that the statements contained therein are true except 
as to those matters stated upon information and belief.

JEANNA THOMPSON 
Notary Public, State of New York 
Commission Expires 3/3/18

Mark Roberts

Sworn to before me this 80 day of November, 2014.

JEANNA THOMPSON 
Notary Public

KERNAN AND KERNAN, P.C.

By: Leighton R. Burns, Esq.
Attorney for Petitioner
Office and Post Office Address
185 Genesee Street, Suite 1401
Utica, NY 13501
(315) 797-8300

TO: Hon. Eric Schneiderman, Esq.
Attorney General of the State of New York
Department of Law
State Capitol
Albany, New York
CERTIFICATE OF INCORPORATION

OF

SIDNEY AREA HOSPITAL FOUNDATION, INC.

Under Section 402 of the Not-For Profit Corporation Law

The undersigned, for the purpose of forming a corporation under Section 402 of the Not-For-Profit Corporation Law, hereby certifies that:

1. The name of the Corporation shall be:

   Sidney Area Hospital Foundation, Inc.

2. The Corporation is a corporation as defined in subparagraph (a)(5) of Section 102 of the Not-For-Profit Corporation Law. The Corporation shall be a Type B Corporation under Section 201 of the Not-For-Profit Corporation Law.

3. The purposes for which the Corporation is formed are:

   A. To solicit, receive, invest and administer contributions, gifts, devises and bequests to or on behalf of The Hospital, Inc. and to pay over monies to said Hospital for its corporate purposes; and to that end to take and hold by bequest, devise, gift, grant, contribution, endowment, purchase, lease or otherwise either absolutely or jointly with any other person, persons, or corporation any property, real, personal, tangible or intangible or any undivided interest therein without limitation as to amount or value; to sell, convey or otherwise dispose of any such property and to invest, reinvest, or deal with the principal or the income thereof in such manner, as, in the judgment of the directors will best promote the purposes of the Corporation and The Hospital, Inc. without limitation, except such limitations, if any, as may be contained in the instrument under which such contribution, gift, devise or bequest is received, the Certificate of Incorporation, the by-laws of the Corporation or any laws applicable thereto.

   B. To exercise the general powers set forth in Section 202 of the Not-For-Profit Corporation Law and to conduct any and all acts or things necessary, suitable, appropriate and proper which are incidental to accomplishing the foregoing purposes and which may be done by a Corporation organized for such purposes under the laws of the State of New York.
4. Nothing contained herein shall authorize the Corporation to establish, operate or maintain a hospital or to provide hospital service or health related service, a home health agency, a hospice, a health maintenance organization, or a comprehensive health services plan, as provided for by Articles 28, 36, 40, and 44, respectively, of the Public Health Law; or to engage in any acts or activities described in Sections 404(b) through 404(n), 404(p) through 404(s), 404(u) and 404(v) of the Not-For-Profit Corporation Law.

5. Notwithstanding any other provision of this Certificate of Incorporation to the contrary, the Corporation is organized exclusively for one or more of the following purposes: religious, charitable, scientific, testing for public safety, literary, or educational purposes, or to foster national or international amateur sports competition (but only if no part of its activities involves the providing of facilities or equipment) or for the prevention of cruelty to children or animals, as specified in Section 501(c)(3) of the Internal Revenue Code of 1986, and shall not carry on any activities permitted to be carried on by a corporation exempt from Federal income tax under Section 501(c)(3) of the Internal Revenue Code of 1986.

6. No part of the net earnings of the Corporation shall inure to the benefit of any member, trustee, director, or officer of the Corporation, or any private individual (except that reasonable compensation may be paid for services rendered to or for the Corporation), and no member, trustee, or officer shall be entitled to share in the distribution of any of the corporate assets upon dissolution of the Corporation.

7. No part of the activities of the Corporation shall be carrying on propaganda, or otherwise attempting to influence legislation (except as otherwise provided by the Internal Revenue Code, Section 501(h), or participating in, or intervening in
(including the publication or distribution of statements) any political campaign on behalf of any candidate for public office.

8. The County within which the principal office of the Corporation is to be located is the County of Delaware, State of New York.

9. The names and addresses of the initial directors of the Corporation are as follows:

- **Thomas Mirabito, Sr.**
  9 James Street
  Sidney, New York 13838

- **Ed Roelle**
  127 West Main Street
  Sidney, New York 13838

- **Paul Eaton**
  9 Haynes Boulevard
  Sidney, New York 13838

- **Roma Haag**
  Star Route, Box 17
  Sidney, New York 13838

- **Ashok Shah, M.D.**
  15 Hatfield Avenue
  Sidney, New York 13838

- **Glen Whitaker**
  Star Route
  Sidney, New York 13838

- **Bill Yeager**
  Kilkenny Road, Box 368
  Unadilla, New York 13849

- **Greg Bachrach**
  201 Manchester Road
  Vestal, New York 13850

- **Margaret Phillips**
  25 Haynes Boulevard
  Sidney, New York 13838

- **John MacDonald**
  35 West Main Street
  Sidney, New York 13838

10. The Corporation hereby designates the New York Secretary of State as agent of the Corporation upon whom process against it may be served. The post office address to which the Secretary of State shall mail a copy of any process against the Corporation served upon him is:

    Sidney Area Hospital Foundation, Inc.
    Pearl Street
    Sidney, NY 13838
11. In the event of dissolution, all of the remaining assets and property of the Corporation shall, after payment of necessary expenses thereof, be distributed to The Hospital, Inc., or to such other organizations as shall then qualify under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended, or to another organization to be used in such manner as in the judgment of a Justice of the Supreme Court of the State of New York will best accomplish the general purposes for which this Corporation was formed.

IN WITNESS WHEREOF, the undersigned incorporator has signed this Certificate of Incorporation and affirms the truth of the statements made herein under penalties of perjury this 4th day of October, 1991.

FRANCES A. CIARDULLO, ESQ.
Sole Incorporator

COSTELLO, COONEY & FEARON
Salina Place
205 South Salina Street
Syracuse, New York 13202
March 16, 1992

Ms. Frances A. Ciardullo
Costello, Cooney & Fearon
Attorneys and Counsellors at Law
205 South Salina Street
Syracuse, NY 13202-1307

Re: Certificate of Incorporation of Sidney Area Hospital Foundation, Inc.

Dear Ms. Ciardullo:

AFTER INQUIRY and INVESTIGATION and in accordance with action taken at a meeting of the Public Health Council held on the 13th day of March, 1992, I hereby certify that the Public Health Council consents to the filing of the Certificate of Incorporation of Sidney Area Hospital Foundation, Inc., dated October 4, 1991.

Sincerely,

Karen S. Westervelt
Executive Secretary
RESOLUTION

RESOLVED, that the Public Health Council, on this 13th day of March, 1992, approves the filing of the Certificate of Incorporation of Sidney Area Hospital Foundation, Inc., dated October 4, 1991.
CONSENT OF NEW YORK SUPREME COURT JUSTICE

I, Carl J. Mugglin, a Justice of the Supreme Court in the State of New York, Sixth Judicial District, do hereby approve the annexed Certificate of Incorporation of the Sidney Area Hospital Foundation, Inc. and consent to the filing of the Certificate of Incorporation by the Department of State of the State of New York.

Dated: March 27, 1992

[Signature]

Carl J. Mugglin
Justice of the Supreme Court
Sixth Judicial District
October 9, 1991

Frances A. Ciardullo, Esq.
Costello, Cooney & Fearon
Salina Place
205 South Salina Street
Syracuse, New York  13202-1307

Dear Ms. Ciardullo:

RE:  SIDNEY AREA HOSPITAL FOUNDATION, INC.

Due and timely service of the notice of application for the approval of the proposed certificate of incorporation of the above-entitled organization is hereby admitted.

The Attorney General does not intend to appear at the time of application.

Very truly yours,

ROBERT ABRAMS
Attorney General

RICHARD S. REDLIC
Assistant Attorney General
RESOLUTIONS
AND
PLAN OF DISSOLUTION AND
DISTRIBUTION OF ASSETS OF
SIDNEY AREA HOSPITAL FOUNDATION, INC.

The Board of Directors of Sidney Area Hospital Foundation, Inc. (herein "Corporation"), at a meeting duly convened on the 18th day of November, 2014, pursuant to notice given in accordance with applicable law, having established a quorum and then considered the advisability of voluntarily dissolving the Corporation, and it being the unanimous opinion of the Board after discussion that the dissolution is advisable and in the best interests of the Corporation, it is,

RESOLVED that the Corporation be dissolved and its assets be distributed in accordance with the following plan:

1. The Corporation has assets. Such assets are legally required to be used for the following purposes:

   a. To solicit, receive, invest and administer contributions, gifts, devises and bequests to or on behalf of The Hospital, Inc. and to pay over monies to said Hospital for its corporate purposes; and to that end to take and hold by bequest, devise, gift, grant, contribution endowment, purchase, lease, or otherwise either absolutely or jointly with any other person, persons, or corporation any property, real, personal, tangible or intangible or any undivided interest therein without limitation as to amount or value; to sell, convey, or otherwise dispose of any such property and to invest, reinvest, or deal with the principal or the income thereof in such manner as in the judgment of the Board of Trustees and Board of Directors will best promote the purposes of the Corporation and The Hospital, Inc. without limitation, except such limitations, if any, as may be contained in the instrument under which such contribution, gift, devise or bequest is received, the Certificate of Incorporation, the By-Laws of the Corporation or any laws applicable thereto.

   b. To exercise the general powers set forth in Section 202 of the Not-For-Profit Corporation Law and to conduct any and all acts or things necessary, suitable, appropriate and proper which are incidental to
accomplishing the foregoing purposes and which may be done by a Corporation organized for such purposes under the laws of the State of New York.

The assets of the Corporation and their values as of December 31, 2013 are set forth and described on Exhibit “A” attached to this Plan of Dissolution.

2. The assets owned by the Corporation are subject to no unpaid liabilities other than the legal expenses of the dissolution proceedings of the Corporation. All assets shall be distributed to Friends of Bassett, Inc. (herein “Friends”) a New York Not-For-Profit Corporation with substantially similar purposes, which corporation qualifies as a exempt organization pursuant to Section 501(c)(3) of the Internal Revenue Code of 1954, as amended with such distribution to be made as follows:

   a. Cash assets shall be paid over to the Friends.
   b. All investment assets together with those accruing to the Corporation after December 31, 2013 shall be assigned to the Friends;
   c. All fixed assets shall be transferred by the Corporation to the Friends by a Bill of Sale; and
   d. The Roelle Scholarship Fund balance shall be transferred to the Friends subject to the terms of such scholarship.

3. All assets hereinbefore enumerated and as set forth on the attached Exhibit “A” shall be distributed for the purposes set forth in the Certificate of Incorporation of the Friends, however to be used by it solely for support
of the health care programs of Tri Town Regional Healthcare and/or The Mary Imogene Bassett Hospital in Delaware County, New York.

4. The Corporation has no liabilities as shown in Exhibit “A”. The Corporation expects to pay for legal fees and disbursements the sum of not more than $5,000.00 related to the dissolution procedure. Other liabilities, if any, of the Corporation will be paid as follows:

   a. All expenses, if any, will be paid currently;

   b. All tax liabilities, if any, will be paid in full by the Corporation upon the transfer of the assets to the Friends.

5. Within Ninety (90) days after the date that an Order approving this Plan of Dissolution and Distribution of Assets is signed by the Court, the Corporation shall carry out this plan.

and, it is further

**RESOLVED**, that the foregoing Plan of Dissolution and Distribution be and the same is hereby approved; and it is further

**RESOLVED**, that the Chairman of the Board and President, or his successor in office, be and he is hereby authorized and directed to take all further actions and sign and file all documents, including but not limited to a Petition to the Supreme Court of the State of New York, a Certificate of Dissolution (upon approval by the New York State Attorney General and such Court) and all transfer documents deemed by him to be necessary and proper to fully carry out the dissolution of the Corporation and distribution of its assets as hereby authorized.
CERTIFICATION

I, Marcia Palmatier as Secretary of the Sidney Area Hospital Foundation, Inc. hereby certify under penalties of perjury that at a duly called meeting of the Board of Directors of the Corporation held on November 18, 2014 at Sidney, New York the within Plan of Dissolution and Distribution and Resolutions were submitted and approved by the unanimous vote of the Directors in attendance at such meeting.

Dated the 18th day of November, 2014

Marcia Palmatier, Secretary
## Exhibit "A"

Attached to and being part of a Plan of Dissolution of the Sidney Area Hospital Foundation, Inc. duly adopted on November 18, 2014

### ASSETS

#### Current Assets

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Checking/Savings</td>
<td></td>
</tr>
<tr>
<td>1002 · Nat'l Bank and Trust-CMM Acct</td>
<td>37,201.41</td>
</tr>
<tr>
<td>1040 · NBT-Investment Management</td>
<td>169,622.72</td>
</tr>
<tr>
<td>1041 · Roelle Scholarship Fund</td>
<td>3,963.34</td>
</tr>
<tr>
<td>1080 · Petty Cash</td>
<td>39.71</td>
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<tr>
<td><strong>Total Checking/Savings</strong></td>
<td><strong>210,827.18</strong></td>
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<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>Other Current Assets</td>
<td></td>
</tr>
<tr>
<td>1211 · Reserve For Change in FMV</td>
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<tr>
<td><strong>Total Other Current Assets</strong></td>
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| **Total Current Assets** | **209,771.09** |

#### Fixed Assets

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<thead>
<tr>
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<tbody>
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<tr>
<td>1301 · Computer Desk &amp; Hutch</td>
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<tr>
<td>1350 · Accumulated Depreciation</td>
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<td><strong>Total Fixed Assets</strong></td>
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</tbody>
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| **TOTAL ASSETS** | **209,771.09** |

### LIABILITIES & EQUITY

#### Equity

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<th>Amount</th>
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<tbody>
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<tr>
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<td>Net Income</td>
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<tr>
<td><strong>Total Equity</strong></td>
<td><strong>209,771.09</strong></td>
</tr>
</tbody>
</table>

<p>| <strong>TOTAL LIABILITIES &amp; EQUITY</strong> | <strong>209,771.09</strong> |</p>
<table>
<thead>
<tr>
<th>Account</th>
<th>Debit</th>
<th>Credit</th>
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<tbody>
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<td>1000 · Checking Account</td>
<td>0.00</td>
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<tr>
<td>1002 · Nat'l Bank and Trust-CMM Acct</td>
<td>37,201.41</td>
<td></td>
</tr>
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<td>1003 · Nat'l Bank and Trust-Savings</td>
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<tr>
<td>1045 · NBT-Securities-Stock</td>
<td>0.00</td>
<td></td>
</tr>
<tr>
<td>1080 · Petty Cash</td>
<td>39.71</td>
<td></td>
</tr>
<tr>
<td>1081 · Bainbridge P. O. Mailing Acct</td>
<td>0.00</td>
<td></td>
</tr>
<tr>
<td>2820 · NBT - Note 214763</td>
<td>0.00</td>
<td></td>
</tr>
<tr>
<td>3050 · Temporary Restricted Assets</td>
<td>0.00</td>
<td></td>
</tr>
<tr>
<td>3099 · Initial Cash Balance Offset</td>
<td>0.00</td>
<td></td>
</tr>
<tr>
<td>7001 · Contribution pmt to hospital</td>
<td>0.00</td>
<td></td>
</tr>
<tr>
<td>7005 · Loss from cancelled pledges</td>
<td>0.00</td>
<td></td>
</tr>
<tr>
<td>1100 · Pledges Receivable</td>
<td>0.00</td>
<td></td>
</tr>
<tr>
<td>1120 · Accrued Interest</td>
<td>0.00</td>
<td></td>
</tr>
<tr>
<td>1210 · Securities - Stock Held</td>
<td>0.00</td>
<td></td>
</tr>
<tr>
<td>1211 · Reserve For Change in FMV</td>
<td>1,056.09</td>
<td></td>
</tr>
<tr>
<td>1300 · Computer System</td>
<td>4,378.00</td>
<td></td>
</tr>
<tr>
<td>1301 · Computer Desk &amp; Hutch</td>
<td>52.99</td>
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<tr>
<td>1350 · Accumulated Depreciation</td>
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<td>4,430.99</td>
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<tr>
<td>1380 · Website Development</td>
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<tr>
<td>1385 · Accumulated Amortization</td>
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<tr>
<td>1410 · Prepaid Expense</td>
<td>0.00</td>
<td></td>
</tr>
<tr>
<td>1800 · Due from Hospital - Radiology</td>
<td>0.00</td>
<td></td>
</tr>
<tr>
<td>1900 · Due from Hospital - LOC</td>
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<tr>
<td>2002 · Deferred Revenue</td>
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<td></td>
</tr>
<tr>
<td>2005 · Hosp-Labor of Love Tiles 97-98</td>
<td>0.00</td>
<td></td>
</tr>
<tr>
<td>2100 · FIT/FICA Payable</td>
<td>0.00</td>
<td></td>
</tr>
<tr>
<td>2120 · NYSIT Payable</td>
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<tr>
<td>2130 · SUI Payable</td>
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<td>2150 · FUI Payable</td>
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<td></td>
</tr>
<tr>
<td>2800 · NBT - LOC</td>
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<td></td>
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<tr>
<td>2850 · N/P NBT - 214763</td>
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<tr>
<td>1110 · Retained Earnings</td>
<td>5,854.10</td>
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<tr>
<td>3000 · Unrestricted Fund Balance</td>
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<tr>
<td>3001 · Opening Bal Equity</td>
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<tr>
<td>3100 · Ed Roelle Scholarship Fund</td>
<td>11,327.28</td>
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<tr>
<td>3101 · Restricted Fund Bal(Dr. Loomis)</td>
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<td></td>
</tr>
<tr>
<td>4000 · Contributions - Century Contrib</td>
<td>2,757.00</td>
<td></td>
</tr>
<tr>
<td>4011 · Memorial Gift Contributions</td>
<td>30,000.00</td>
<td></td>
</tr>
<tr>
<td>Category</td>
<td>Amount</td>
<td></td>
</tr>
<tr>
<td>--------------------------------</td>
<td>----------</td>
<td></td>
</tr>
<tr>
<td>4150 · Miscellaneous Income</td>
<td></td>
<td></td>
</tr>
<tr>
<td>5011 · Miscellaneous Expense</td>
<td>1,200.00</td>
<td></td>
</tr>
<tr>
<td>5020 · Office/Mailing Expense</td>
<td>121.00</td>
<td></td>
</tr>
<tr>
<td>5601 · Accounting Services</td>
<td>1,250.00</td>
<td></td>
</tr>
<tr>
<td>5801 · Flowers/Gift Baskets</td>
<td>48.55</td>
<td></td>
</tr>
<tr>
<td>5805 · Insurance</td>
<td>324.00</td>
<td></td>
</tr>
<tr>
<td>5850 · Scholarship - Education Expense</td>
<td>1,500.00</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>218,701.72</strong></td>
<td><strong>219,701.72</strong></td>
</tr>
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</table>
### Ordinary Income/Expense

**Income**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>4000 · Contributions - Century Contrib</td>
<td>2,757.00</td>
</tr>
<tr>
<td>4011 · Memorial Gift Contributions</td>
<td>30,000.00</td>
</tr>
<tr>
<td>4150 · Miscellaneous Income</td>
<td>6,250.00</td>
</tr>
<tr>
<td><strong>Total Income</strong></td>
<td>39,007.00</td>
</tr>
</tbody>
</table>

**Expense**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>5011 · Miscellaneous Expense</td>
<td>1,200.00</td>
</tr>
<tr>
<td>5020 · Office/Mailing Expense</td>
<td>121.00</td>
</tr>
<tr>
<td>5601 · Accounting Services</td>
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</tr>
<tr>
<td>5801 · Flowers/Gift Baskets</td>
<td>48.55</td>
</tr>
<tr>
<td>5805 · Insurance</td>
<td>324.00</td>
</tr>
<tr>
<td>5850 · Scholarship - Education Expense</td>
<td>1,500.00</td>
</tr>
<tr>
<td><strong>Total Expense</strong></td>
<td>4,443.55</td>
</tr>
</tbody>
</table>

**Net Ordinary Income**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>34,563.45</td>
</tr>
</tbody>
</table>

**Net Income**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>34,563.45</td>
</tr>
</tbody>
</table>
STATE OF NEW YORK

DEPARTMENT OF STATE

I hereby certify that the annexed copy has been compared with the original document in the custody of the Secretary of State and that the same is a true copy of said original.

WITNESS my hand and official seal of the Department of State, at the City of Albany, on July 24, 2012.

Daniel E. Shapiro
First Deputy Secretary of State
CERTIFICATE OF INCORPORATION

of

FRIENDS OF THE MARY IMogene BASSETT HOSPITAL, INC.

Pursuant to the Membership Corporations Law

We, the undersigned, for the purpose of forming a membership corporation pursuant to the Membership Corporations Law of the State of New York hereby certify:

1. The name of the proposed corporation shall be Friends of The Mary Imogene Bassett Hospital, Inc.

2. The purposes for which it is to be formed are to promote and advance the welfare of The Mary Imogene Bassett Hospital in such manner as the Board of Trustees of the Hospital may approve, including (but without limitation) the solicitation of contributions either of cash or of property to or for the said The Mary Imogene Bassett Hospital.

3. The corporation shall not be conducted or operated for profit and no part of its net income shall inure to the benefit of any member or individual, nor shall any part of said net income or any property of the corporation be used otherwise than for the purposes of the corporation. No part of its activities shall consist of carrying on propaganda or otherwise attempting to influence legislation.

3a. Nothing herein contained shall authorize this
corporation to undertake or carry on any of the activities
specified in section thirty-five (35) of the Social Services
Law of the State of New York.

4. All of the net income of the corporation and
all contributions received by it for the benefit of The Mary
Imogene Bassett Hospital, together with any and all property
of the corporation above and beyond such amount as in the
judgment of the Board of Directors may be needed by the corpo-
ration for use in the conduct of its business, shall be paid
over currently to the said The Mary Imogene Bassett Hospital.

5. Upon dissolution or upon any other termination
of the existence of the corporation after payment of all debts
and obligations the then funds, property and income of the
corporation shall be transferred and paid over to The Mary
Imogene Bassett Hospital or, if such Hospital is not then in
existence, to such other organization or organizations of the
type described in Sec. 501(c)(3) of the Internal Revenue Code
as the Board of Directors may in their sole discretion decide.

6. The territory in which its operations are prin-
cipally to be conducted is the State of New York.

7. The village and county in which its office is
to be located are Cooperstown, Otsego County, New York.

8. The number of its directors shall be not less
than three nor more than nine.

9. The names and residences of the directors until
the first annual meeting are:
Names

Dr. Charles A. Ashley  Lakeview Drive, Cooperstown, N.Y.
Thomas Goodyear  Lake Road, Springfield Center, N.Y.
Louis B. Hager  Lake Street, Cooperstown, N.Y.
John J. O'Connell  201 Main Street, Cooperstown, N.Y.
Richard A. White  40 Nelson Avenue, Cooperstown, N.Y.

10. No director or other officer of the corporation shall receive directly or indirectly any salary, compensation or remuneration from the corporation either as such officer or director or in any other capacity, unless authorized by the by-laws of the corporation or by the concurring vote of two-thirds of all the directors and then only reasonable compensation for services in effecting one or more of the purposes of the corporation.

11. All of the subscribers to this certificate are of full age. At least two-thirds of them are citizens of the United States. At least one of them is a resident of the State of New York. Of the persons named as directors at least one is a citizen of the United States and a resident of the State of New York.

IN WITNESS WHEREOF, we have made, subscribed and acknowledged this certificate this 18th day of December, 1968.

[Signatures]

Charles A. Ashley
Thomas Goodyear
Louis B. Hager
STATE OF NEW YORK  
COUNTY OF OISEGA  

COUNTY OF OISEGA  

On this 18th day of December, 1968, before me personally appeared CHARLES A. ASHLEY, to me known and known to me to be one of the individuals described in and who executed the foregoing instrument and he duly acknowledged to me that he executed the same.

[Signature]
Notary Public

Notary Public, State of New York
Residing in Oiseaga County
My Commission Expires, March 30, 1970
STATE OF NEW YORK } ss:
COUNTY OF CAYUGA }

On this 19th day of December, 1968, before me personally appeared THOMAS GOODYEAR, to me known and known to me to be one of the individuals described in and who executed the foregoing instrument and he duly acknowledged to me that he executed the same.

Marion C. Grimm
Notary Public

MARION C. GRIMM
NOTARY PUBLIC IN THE STATE OF NEW YORK
Residing in Cayuga County
Commission Expires March 30, 1970

----

STATE OF NEW YORK } ss:
COUNTY OF CAYUGA }

On this 6th day of January, 1969, before me personally appeared LOUIS F. HAGER, to me known and known to me to be one of the individuals described in and who executed the foregoing instrument and he duly acknowledged to me that he executed the same.

Marion C. Grimm
Notary Public

MARION C. GRIMM
NOTARY PUBLIC IN THE STATE OF NEW YORK
Residing in Cayuga County
Commission Expires March 30, 1970
STATE OF NEW YORK } ss.:  
COUNTY OF OTSEGO } ss.:  

On this 18th day of DECEMBER, 1968, before me personally appeared JOHN J. O'CONNELL, to me known and known to me to be one of the individuals described in and who executed the foregoing instrument and he duly acknowledged to me that he executed the same.

[Signature]
Notary Public

STATE OF NEW YORK } ss.:  
COUNTY OF OTSEGO } ss.:  

On this 20th day of December, 1968, before me personally appeared RICHARD A. WHITE, to me known and known to me to be one of the individuals described in and who executed the foregoing instrument and he duly acknowledged to me that he executed the same.

[Signature]
Notary Public

MARION C. GRIMM  
NOTARY PUBLIC IN THE STATE OF NEW YORK  
Residing in Otsego County  
Commission Expires March 30, 1976
STATE OF NEW YORK  ss:  
COUNTY OF O"""""""""""""""""""""""""""""""""""""""

ROBERT J. LEAMY, being duly sworn, deposes and says that he is an attorney-at-law engaged in the practice of the law at Oneonta, New York, and is attorney for the subscribers to the annexed Certificate of Incorporation; that to the best of his knowledge and belief no previous application for the approval of said Certificate of Incorporation by any Justice of the Supreme Court of the State of New York has heretofore been made by said subscribers or any of them.

Robert J. Leamy

Sworn to before me this 14th day of January, 1969.

Geraldine Sullivan

Geraldine Sullivan
Notary Public, State of New York
Qualified Osego County
The undersigned, a Justice of the Supreme Court of the State of New York for the Sixth Judicial District, hereby approves the foregoing Certificate of Incorporation of Friends of The Mary Imogene Bassett Hospital, Inc.


[Signature]

Justice of the Supreme Court of the State of New York
The following is a true copy of a resolution duly adopted by the Executive Committee of the Board of Trustees of the Mary Imogene Bassett Hospital, at a meeting of said Committee held at No. 30 Wall Street, New York, N. Y., on May 23, 1969:

"WHEREAS, there has been proposed formation of a corporation pursuant to the Membership Corporation Law of the State of New York, the Certificate of which corporation has been approved under date of January 22, 1969 by Joseph P. Molinari, Justice of the Supreme Court of the State of New York, said corporation being under the name of Friends of the Mary Imogene Bassett Hospital, Inc.; and

WHEREAS, the Secretary of State has requested the expression of an opinion of this Committee concerning the similarity of the proposed name to that of this corporation,

NOW, THEREFORE, be it RESOLVED, that it is the opinion of this committee that the above mentioned proposed name is acceptable to this Committee and that said name does not so nearly resemble that of this corporation as to tend to confuse or deceive, and it consents to the use of such name."

[Signatures]

Chairman

Secretary

9
CERTIFICATE OF INCORPORATION

-of-

FRIENDS OF THE MARY IMogene BASSETT HOSPITAL, INC.

Pursuant to the Membership Corporations Law
STATE OF NEW YORK

DEPARTMENT OF STATE

I hereby certify that the annexed copy has been compared with the original document in the custody of the Secretary of State and that the same is a true copy of said original.

WITNESS my hand and official seal of the Department of State, at the City of Albany, on July 24, 2012.

Daniel E. Shapiro
First Deputy Secretary of State
FILING RECEIPT

ENTITY NAME: FRIENDS OF RASSETT, INC.

DOCUMENT TYPE: NAME RESERVATION (NEW) (DOM. NFP)

SERVICE COMPANY: ALBANY CORPORATE RESEARCH LTD.

APPLICANT NAME: LAUREL WELLINGTON

FILED: 07/16/1997 DURATION: 07/15/1999 FILE #: 970714009253 FILM #: 9707160998258

ADDRESS FOR NOTICE

REGISTERED AGENT

FILING FEES: 35.00 PAYMENTS: 35.00

FILING: 10.00 CASH: 0.00
TAX: 0.00 CHECK: 9.00
IDENTIFICATION: 0.00 BILLED: 25.00
COPIES: 0.00 HANDLING: 25.00
REFUND: 0.00
CERTIFICATE OF AMENDMENT OF THE
CERTIFICATE OF INCORPORATION OF
FRIENDS OF THE MARY IMOGENE BASSETT HOSPITAL, INC.
UNDER SECTION 803 OF THE
NOT-FOR-PROFIT CORPORATION LAW

Pursuant to Section 803 of the New York Not-For-Profit Corporation Law,

We, Patricia M. Smith, President, and Paul B. Raeder, Secretary, of Friends of The Mary Imogene Bassett Hospital, Inc., a corporation duly existing under the Not-For-Profit Corporation Law of the State of New York, do hereby make and sign this Certificate and do certify as follows:

1. The name of the corporation is FRIENDS OF THE MARY IMOGENE BASSETT HOSPITAL, INC. (hereinafter called the "Corporation").

2. Its Certificate of Incorporation was filed in the Office of the Secretary of State on May 29, 1969 pursuant to the provisions of the Membership Corporations Law, predecessor law to the Not-for-Profit Corporation Law.

3. The Corporation is a corporation as defined in subparagraph (a)(5) of Section 102 of the Not-For-Profit Corporation Law and is a Type B corporation under Section 201 of the Not-For-Profit Corporation Law and will continue to be a Type
A corporation after the filing of the proposed amendment to its
Certificate of Incorporation.

4. Section 1 of said Certificate of Incorporation
   currently provides as follows:
   "1. The name of the proposed corporation shall be
   Friends of The Mary Imogene Bassett Hospital, Inc."

5. Section 2 of said Certificate of Incorporation
   currently provides as follows:
   "2. The purposes for which it is to be formed are to
   promote and advance the welfare of The Mary Imogene
   Bassett Hospital in such manner as the Board of
   Trustees of the Hospital may approve, including (but
   without limitation) the solicitation of contributions
   either of cash or of property to or for the said The
   Mary Imogene Bassett Hospital."

6. Section 4 of said Certificate of Incorporation
   currently provides as follows:
   "4. All of the net income of the corporation and all
   contributions received by it for the benefit of The
   Mary Imogene Bassett Hospital, together with any and
   all property of the corporation above and beyond such
   amount as in the judgment of the Board of Directors may
   be needed by the corporation for use in the conduct of
   its business, shall be paid over currently to the said
   The Mary Imogene Bassett Hospital."

7. Section 8 of said Certificate of Incorporation
   currently provides as follows:
   "8. The number of its directors shall be not less than
   three nor more than nine."

8. The amendments to the Certificate of Incorporation
   proposed and intended to be effected by the execution and filing
   of this Certificate consist of the amendment and restatement of
   Section 1 thereof, relating to the change of name of the
   Corporation, the amendment and restatement of Sections 2 and 4
thereof, relating to the purposes of the Corporation, and the
distribution of its income, and the amendment and restatement of
Section 8 thereof, relating to the number of directors of the
Corporation, so that the same shall read as follows:

"1. The name of the corporation shall be Friends of
Bassett, Inc."

"2. The purposes for which it is formed are:

(a) To accept, hold, invest, manage and otherwise
administer funds exclusively for charitable purposes,
and to extend and apply the income or principal thereof
by donating or contributing the same to The Mary
Imogene Bassett Hospital, Bassett Hospital of Schoharie
County and other corporations, trusts or other
organizations that also qualify as exempt charitable
organizations under section 501(c)(3) and contributions
to which are deductible under sections 170(a), 2055(a)
and 2522(a) of the Internal Revenue Code of 1986 or the
corresponding provisions of any future United States
internal revenue law (hereinafter referred to as the
"Code") and that conduct their principal activities
within New York State.

(b) To acquire real and personal property by bequest,
device, gift, purchase, lease or otherwise and to hold,
invest and reinvest the same, and to sell, mortgage or
otherwise convey or to lease any of such property, and
to expend the proceeds and income thereof, all in
furtherance of the charitable purposes described
hereinabove; and

(c) To administer such real and personal property in
furtherance of such purposes."

"4. All of the net income of the corporation and all
contributions received by it, together with any and all
property of the corporation above and beyond such
amount as is in the judgment of the Board of Directors
may be needed by the corporation for use in the conduct
of its business, shall be paid over currently to The
Mary Imogene Bassett Hospital, Bassett Hospital of
Schoharie County and such other corporations, trusts or
other organizations that conduct their principal
activities within New York State as described above in
Section 2, which prescribes the corporation's purposes,
in such proportions as the Board of Directors shall
determine in its absolute discretion; provided,
however, that contributions received by it that are
earmarked for the support of any organization described in section 501(c)(3) of the Code supported by the corporation shall be paid to such organization."

"8. The number of its directors shall be determined as set forth in the bylaws of the corporation."

9. The proposed amendments to the Certificate of Incorporation were authorized by unanimous consent in lieu of a meeting of the sole member of the Corporation dated the 4th day of June, 1997.

10. The Secretary of State is designated as agent of the Corporation upon whom process against it may be served. The post office address of the Corporation to which the Secretary of State shall mail a copy of any process or notice required by law is c/o The Mary Imogene Bassett Hospital, One Atwell Road, Cooperstown, NY 13326.
IN WITNESS WHEREOF, we have made and signed this
Certificate this 16th day of June, 1997.

[Signature]
Patricia M. Smith
President

[Signature]
Paul B. Raeder
Secretary
VERIFICATION

STATE OF NEW YORK

) ss.

COUNTY OF CHEUVON

PATRICIA M. SMITH, being duly sworn, deposes and says:

I am the President of Friends of The Mary Imogene Bassett Hospital, Inc., I have read the foregoing Certificate of Amendment of the Certificate of Incorporation of Friends of The Mary Imogene Bassett Hospital, Inc. and know the contents thereof and the same is true of my own knowledge.


Sworn to before me this 16th day of June, 1997

[Signature]

Patricia M. Smith

Notary Public, State of New York
Registration No. 499229
Qualified in Chenango County

[Signature]

Sharon A. Stack

[Date] 6/24/97

[Notary Seal]
I, Irad S. Ingraham, Justice of the Supreme Court of the State of New York, Sixth Judicial District, do hereby approve the foregoing Certificate of Amendment of the Certificate of Incorporation of Friends of The Mary Imogene Bassett Hospital, Inc. and consent that the same be filed.

Dated: August 26, 1997
Supreme Court, Otsego County
Cooperstown, New York
July 28, 1997

Robin L. Spear, Esq.
Winthrop, Stimson, Putnam & Roberts
One Battery Park Plaza
New York, New York 10004-1490

Re: Certificate of Amendment of the Certificate of Incorporation of Friends of the Mary Imogene Bassett Hospital, Inc.

Dear Ms. Spear:

AFTER INQUIRY and INVESTIGATION and in accordance with action taken at a meeting of the Public Health Council held on the 25th day of July, 1997 I hereby certify that the Certificate of Amendment to the Certificate of Incorporation of Friends of the Mary Imogene Bassett Hospital, Inc. hereafter to be known as Friends of Bassett, Inc. dated June 16, 1997 is approved.

Sincerely,

[Signature]

Karen S. Westervelt
Executive Secretary
RESOLUTION

RESOLVED, that the Public Health Council, on this 25th day of July, 1997, approves the filing of the Certificate of Amendment to the Certificate of Incorporation of Friends of the Mary Imogene Bassett Hospital, Inc., hereafter to be known as Friends of Bassett, Inc., dated June 16, 1997.
CERTIFICATE OF AMENDMENT
OF
CERTIFICATE OF INCORPORATION
OF
FRIENDS OF THE MARY IMogene BASSETT HOSPITAL, INC.

(UNDER SECTION 803 OF THE NOT-FOR-PROFIT CORPORATION LAW)

Winthrop, Stimson, Putnam & Roberts
One Battery Park Plaza
New York, New York 10004

Intercounty - 18

BILLED

STATE OF NEW YORK
DEPARTMENT OF STATE
FILED Sep 1, 1997
TAXES
BY: MURTON
OTSEGO

11 970903000480
Dear Applicant:

Thank you for submitting the information shown on the enclosure. We have made it a part of your file.

The changes indicated do not adversely affect your exempt status and the exemption letter issued to you continues in effect.

Please let us know about any future change in the character, purpose, method of operation, name or address of your organization. This is a requirement for retaining your exempt status.

Thank you for your cooperation.

Sincerely yours,

District Director

FEB 5 1998
Gentlemen:

On the basis of your stated purposes and the understanding that your operations will continue as evidenced to date or will conform to those proposed in your ruling application, we have concluded that you are exempt from Federal income tax as an organization described in section 501(c)(3) of the Internal Revenue Code. Any changes in operation from those described, or in your character or purposes, must be reported immediately to your District Director for consideration of their effect upon your exempt status. You must also report any change in your name or address.

You are not required to file Federal income tax returns so long as you retain an exempt status, unless you are subject to the tax on unrelated business income imposed by section 511 of the Code, in which event you are required to file Form 990-T. Our determination as to your liability for filing the annual information return, Form 990-A, is set forth above. That return, if required, must be filed on or before the 15th day of the fifth month after the close of your annual accounting period indicated above.

Contributions made to you are deductible by donors as provided in section 170 of the Code. Bequests, legacies, devises, transfers or gifts to or for your use are deductible for Federal estate and gift tax purposes under the provisions of section 2055, 2106 and 2522 of the Code.

You are not liable for the taxes imposed under the Federal Insurance Contributions Act (social security taxes) unless you file a waiver of exemption certificate as provided in such act. You are not liable for the tax imposed under the Federal Unemployment Tax Act. Inquiries about the waiver of exemption certificate for social security taxes should be addressed to this office, as should any questions concerning excise, employment or other Federal taxes.

This is a determination letter.

Very truly yours,

John E. Foley
District Director
CERTIFIED COPY OF RESOLUTION

WHEREAS, Friends of Basset, Inc. d/b/a Friends of Basset Healthcare Network (herein "Friends") is a duly organized and presently existing New York Not-for-Profit Corporation having the power to accept money and other property of value and to allocate and pay over such contributions so received to The Mary Imogene Bassett Hospital or such other corporations, trusts, or other organizations that are qualified as exempt charitable organizations under IRC Section 501(c)(3); and

WHEREAS, The Sidney Area Hospital Foundation, Inc. (herein "Foundation") is a duly organized and presently existing New York Not-for-Profit Corporation having as a purpose the power to solicit, receive, invest and administer contributions, gifts, devises, and bequests to or on behalf of The Hospital, Inc. and to pay over the same to said Hospital for its corporate purposes; and

WHEREAS, The Hospital, Inc. has ceased operations and no longer provides health care services in the County of Delaware and State of New York; and

WHEREAS, Tri Town Regional Healthcare is a duly organized and presently existing New York Not-for-Profit Corporation licensed and operating under Article 28 of the New York Public Health Law providing health care services to the residents of the County of Delaware and State of New York; and

WHEREAS, The Mary Imogene Bassett Hospital is a duly organized and presently existing New York Not-for-Profit Corporation licensed and operating under Article 28 of the New York Public Health Law providing health care services to the residents of the County of Delaware and State of New York; and
WHEREAS, Tri Town Regional Healthcare now occupies a portion of the hospital premises formerly occupied by the Hospital, Inc. in the County of Delaware and State of New York; and

WHEREAS, the Foundation is dissolving under the laws of the State of New York; and

WHEREAS, the Board of Directors of the Foundation has duly adopted a resolution and plan of dissolution and distribution of all of its remaining assets authorizing the distribution of such assets to the Friends to be used by the Friends solely for the support of the health care programs of Tri Town Regional Healthcare and/or The Mary Imogene Bassett Hospital in Delaware County, New York; and

WHEREAS, the Friends wish to accept such assets subject to the condition imposed by the Foundation as to their use;

NOW, THEREFORE, it is

RESOLVED, that the Friends shall accept the remaining assets of the Foundation subject, however, to the requirement that such assets be used by the Friends solely for the support of the health care programs of Tri Town Regional Healthcare and/or The Mary Imogene Bassett Hospital in Delaware County, New York, and be it further,

RESOLVED, that any one officer of the Friends be and he or she is hereby authorized and directed to sign such documents and to take such other and further actions as may be necessary, appropriate, or advisable to complete the acceptance of such assets for the purposes hereinbefore mentioned and to thereafter comply with the requirement that the same be used solely for support of the health care programs of Tri
Town Regional Healthcare and/or The Mary Imogene Bassett Hospital in Delaware County, New York.

I hereby certify that the foregoing Resolution was duly adopted by the Board of Directors of Friends of Bassett, Inc. doing business as Friends of Bassett Healthcare Network at a meeting duly noticed and held in accordance with the By-Laws of such corporation on the 27th day of August, 2013 and that such Resolution has not been rescinded or modified as of this date.

Dated:  

Friends of Bassett, Inc.

By:  

Its Secretary

State of New York  

ss.:  

County of Otsego:

On the 27th day of August, 2013 before me, the undersigned, personally appeared Michael Gold, personally known to me or proved to me on the basis of satisfactory evidence to be the individual whose name is subscribed to the within instrument and acknowledged to me that he/she executed the same in his/her capacity, and that by his/her signature on the instrument, the individual, or the person upon behalf of which the individual acted, executed the instrument.

Amy L. Bressett
Notary Public

AMY L. BRESSETT  
NOTARY PUBLIC, State of New York  
No. 01BR609605  
Qualified in Otsego County  
Commission Expires 01-04-14
ATTORNEY GENERAL OF THE STATE OF NEW YORK

Application for Approval of the Voluntary
Dissolution of
SIDNEY AREA HOSPITAL FOUNDATION, INC.

State of New York )
) ss.:
County of Delaware )

Mark Roberts, first being duly sworn, deposes and says:

1. That I am the president of the Board of Directors of the Sidney Area Hospital Foundation, Inc. This affidavit amends the petition filed herein dated November 20, 2014 so as to delete therefrom paragraph 7 which stated the following:

"No consent from any other governmental body or officer is required for the dissolution of the Corporation."

2. Deponent inserts in the said petition the following new paragraph 7.

"7. The consent of the New York State Public Health Council is required for the dissolution of the Corporation."


Mark Roberts

Sworn to before me this
10 day of August, 2017

Karen A. Cappiello
Notary Public

KAREN A. CAPPIELLO
Notary Public - State of New York
No. 01-CA6117894
Qualified in Chenango County
My Commission Expires Nov. 1, 2021
Sidney Area Hospital Foundation, Inc.
Balance Sheet
As of December 31, 2016

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>Dec 31, 16</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Current Assets</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Checking/Savings</strong></td>
<td></td>
</tr>
<tr>
<td>1002 · Nat'l Bank and Trust-CMM Acct</td>
<td>30,639.70</td>
</tr>
<tr>
<td>1040 · NBT-Investment Management</td>
<td>153,896.71</td>
</tr>
<tr>
<td>1041 · Roelle Scholarship Fund</td>
<td>20,003.91</td>
</tr>
<tr>
<td>1080 · Petty Cash</td>
<td>38.71</td>
</tr>
<tr>
<td>Total Checking/Savings</td>
<td>204,562.03</td>
</tr>
<tr>
<td><strong>Other Current Assets</strong></td>
<td></td>
</tr>
<tr>
<td>1211 · Reserve For Change in FMV</td>
<td>-1,593.16</td>
</tr>
<tr>
<td>Total Other Current Assets</td>
<td>-1,593.16</td>
</tr>
<tr>
<td><strong>Total Current Assets</strong></td>
<td>202,988.87</td>
</tr>
<tr>
<td><strong>Fixed Assets</strong></td>
<td></td>
</tr>
<tr>
<td>1300 · Computer System</td>
<td>4,376.00</td>
</tr>
<tr>
<td>1301 · Computer Desk &amp; Hutch</td>
<td>52.99</td>
</tr>
<tr>
<td>1350 · Accumulated Depreciation</td>
<td>-4,430.99</td>
</tr>
<tr>
<td>Total Fixed Assets</td>
<td>0.00</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td>202,988.87</td>
</tr>
<tr>
<td><strong>LIABILITIES &amp; EQUITY</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Equity</strong></td>
<td></td>
</tr>
<tr>
<td>1110 · Retained Earnings</td>
<td>6,293.42</td>
</tr>
<tr>
<td>3000 · Unrestricted Fund Balance</td>
<td>186,528.88</td>
</tr>
<tr>
<td>3100 · Ed Roelle Scholarship Fund</td>
<td>11,327.28</td>
</tr>
<tr>
<td>Net Income</td>
<td>-4,160.71</td>
</tr>
<tr>
<td>Total Equity</td>
<td>202,988.87</td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES &amp; EQUITY</strong></td>
<td>202,988.87</td>
</tr>
</tbody>
</table>
# Sidney Area Hospital Foundation, Inc.
## Profit & Loss
### January through December 2016

<table>
<thead>
<tr>
<th>Ordinary Income/Expense</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Income</td>
<td></td>
</tr>
<tr>
<td>4000 · Contributions - Century Contrib</td>
<td>2,970.00</td>
</tr>
<tr>
<td>4008 · Contributions-Associate</td>
<td>21,273.70</td>
</tr>
<tr>
<td><strong>Total Income</strong></td>
<td><strong>24,243.70</strong></td>
</tr>
<tr>
<td>Expense</td>
<td></td>
</tr>
<tr>
<td>5011 · Miscellaneous Expense</td>
<td>23,035.41</td>
</tr>
<tr>
<td>5020 · Office/Mailing Expense</td>
<td>70.00</td>
</tr>
<tr>
<td>5075 · Legal Fees</td>
<td>525.00</td>
</tr>
<tr>
<td>5601 · Accounting Services</td>
<td>1,450.00</td>
</tr>
<tr>
<td>5805 · Insurance</td>
<td>324.00</td>
</tr>
<tr>
<td>5850 · Scholarship - Education Expense</td>
<td>3,000.00</td>
</tr>
<tr>
<td><strong>Total Expense</strong></td>
<td><strong>28,404.41</strong></td>
</tr>
<tr>
<td><strong>Net Ordinary Income</strong></td>
<td><strong>-4,160.71</strong></td>
</tr>
<tr>
<td><strong>Net Income</strong></td>
<td><strong>-4,160.71</strong></td>
</tr>
</tbody>
</table>
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, on this 8th day of February 2018, approves the filing of the Certificate of Dissolution of Sidney Area Hospital Foundation, Inc., dated October 10, 2017.
Executive Summary

Description
GORNC Operating, LLC, a New York limited liability company, requests approval to be established as the new operator of Gowanda Rehabilitation and Nursing Center, a 160-bed, proprietary, Article 28 residential health care facility (RHCF) located at 100 Miller Street, Gowanda (Cattaraugus County). GNH, LLC is the current operator of the facility. Upon approval of this application, the entity will do business as Gowanda Rehabilitation & Nursing Center. There will be no change in beds or services provided.

On September 13, 2016, GNH, LLC entered into an Operations Transfer and Surrender Agreement (OTSA) with GNH, LLC to transfer its sole rights and obligations as operator of the facility to GORNC Operating, LLC, effective upon approval by the Public Health and Health Planning Council. There is no purchase price related to the transfer/surrender of the operations. The current operator desires to divest itself of the operations of the facility and all of its interest in the tangible and intangible property and other interest to the operation and/or management of the facility. Concurrently, 100 Miller Street, LLC, the current real property owner, entered into a Contract of Sale (COS) with GORNC Realty, LLC for the sale and acquisition of the RHCF’s real property for $16,000,000. The COS will close upon approval of the change in operator. There is a relationship between GORNC Operating, LLC and GORNC Realty, LLC in that there are familial relationships between the members.

The applicant will lease the premises from GORNC Realty, LLC.

Ownership of the operations before and after the requested change is as follows:

<table>
<thead>
<tr>
<th>Current Operator</th>
</tr>
</thead>
<tbody>
<tr>
<td>GNH, LLC</td>
</tr>
<tr>
<td>Members</td>
</tr>
<tr>
<td>Nathan Stern</td>
</tr>
<tr>
<td>Moshe Scheiner</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Proposed Operator</th>
</tr>
</thead>
<tbody>
<tr>
<td>GORNC Operating, LLC</td>
</tr>
<tr>
<td>Member</td>
</tr>
<tr>
<td>GORNC Holdings, LLC</td>
</tr>
<tr>
<td>Batia Zagelbaum</td>
</tr>
<tr>
<td>Esther R. Barth</td>
</tr>
<tr>
<td>Chaya S. Walden</td>
</tr>
<tr>
<td>Yechiel Zagelbaum</td>
</tr>
<tr>
<td>Yoel Zagelbaum</td>
</tr>
</tbody>
</table>

Ownership of the realty property before and after the requested change is as follows:

<table>
<thead>
<tr>
<th>Current Owner</th>
</tr>
</thead>
<tbody>
<tr>
<td>100 Miller Street, LLC</td>
</tr>
<tr>
<td>Member</td>
</tr>
<tr>
<td>Teddy Lichtschein</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Proposed Owner</th>
</tr>
</thead>
<tbody>
<tr>
<td>GORNC Realty, LLC</td>
</tr>
<tr>
<td>Members</td>
</tr>
<tr>
<td>Ephraim Zagelbaum</td>
</tr>
<tr>
<td>Alexander Barth</td>
</tr>
<tr>
<td>Yehudah J. Walden</td>
</tr>
</tbody>
</table>
Concurrently under review is CON 171392 in which the same proposed members are seeking approval for ownership interest in Orchard Manor Rehabilitation and Nursing Center.

**OPCHSM Recommendation**
Contingent Approval

**Need Summary**
The Gowanda Rehabilitation and Nursing Center’s occupancy was 95.4% in 2012, 95.6% in 2013, 95.3% in 2014 and 96.4% in 2015.

**Program Summary**
No negative information has been received concerning the character and competence of the proposed applicants identified as new members. No changes in the program or physical environment are proposed in this application. No administrative services or consulting agreements are proposed in this application. The applicant does not intend to utilize any staffing agencies upon their assumption of ownership.

**Financial Summary**
GORNC Operating, LLC will acquire the operations under the terms of the OTSA. There is no purchase price related to this transaction. GORNC Realty, LLC will acquire the RHCF’s real property for $16,000,000 funded via $1,600,000 in equity with the remaining $14,400,000 to be financed with a loan for a ten-year term at 5% interest. Greystone Funding Corporation has provided a letter of interest for the loan at the stated terms. The proposed budget is as follows:

<table>
<thead>
<tr>
<th>Year One</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td>$17,719,744</td>
</tr>
<tr>
<td>Expenses</td>
<td>17,113,040</td>
</tr>
<tr>
<td>Net Income</td>
<td>$606,704</td>
</tr>
</tbody>
</table>
**Recommendations**

**Health Systems Agency**
There will be no HSA recommendation for this project.

**Office of Primary Care and Health Systems Management**

**Approval contingent upon:**
1. Submission of an executed loan commitment for the purchase of the RHCF realty, acceptable to the Department of Health. [BFA]
2. Submission of an executed lease agreement, acceptable to the Department of Health. [BFA]
3. Submission of an executed working capital loan commitment, acceptable to the Department of Health. [BFA]
4. Submission of a photocopy of the Operating Agreement of GORNC Operating, LLC, which is acceptable to the department. [CSL]
5. Submission of a photocopy of a lease for the facility, which is acceptable to the department. [CSL]
6. Submission of a photocopy of the Articles of Amendment of the Articles of Organization of GORNC Operating, LLC, which is acceptable to the department. [CSL]
7. Submission of a photocopy of a Certificate of Amendment of the Articles of Organization of GORNC Holdings, LLC, which is acceptable to the department. [CSL]
8. Submission of a photocopy of the Operating Agreement of GORNC Holdings, LLC, which is acceptable to the department. [CSL]

**Approval conditional upon:**
1. The project must be completed within one year from the date of the Public Health and Health Planning Council recommendation letter. Failure to complete the project within the prescribed time shall constitute an abandonment of the application by the applicant and an expiration of the approval. [PMU]

**Council Action Date**
February 8, 2018
Need Analysis

In 2015 the overall occupancy for Cattaraugus County was 94.7% and 96.4% for the facility.

<table>
<thead>
<tr>
<th>Percent of New RHCF Admissions that are Medicaid</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cattaraugus County 75% Threshold</td>
<td>19.7%</td>
<td>19.4%</td>
<td>20.1%</td>
</tr>
<tr>
<td>Gowanda Rehabilitation and Nursing Center</td>
<td>34.3%</td>
<td>32.4%</td>
<td>30.2%</td>
</tr>
</tbody>
</table>

Access
Regulations indicate that the Medicaid patient admissions standard shall be 75% of the annual percentage of all Medicaid admissions for the long-term care planning area in which the applicant facility is located. Such planning area percentage shall not include residential health care facilities that have an average length of stay 30 days or fewer. If there are four or fewer residential health care facilities in the planning area, the applicable standard for a planning area shall be 75% of the planning area percentage of Medicaid admissions, or of the Health Systems Agency area Medicaid admissions percentage, whichever is less. In calculating such percentages, the Department will use the most current data which have been received and analyzed by the Department.

Gowanda Rehabilitation and Nursing Center’s Medicaid admissions rate has consistently exceeded the threshold of 75% of the Cattaraugus County rate, as demonstrated in the table below.

Conclusion
Cattaraugus County has maintained a RHCF occupancy close to planning standards. The Gowanda Rehabilitation and Nursing Center has exceeded County planning thresholds for Medicaid admissions as well as overall occupancy. This change in ownership should not negatively impact access or quality of care, and will enable the new owners to continue providing this well-utilized service.

Recommendation
From a need perspective, approval is recommended.
### Program Analysis

#### Facility Information

<table>
<thead>
<tr>
<th>Facility Name</th>
<th>Existing</th>
<th>Proposed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gowanda Rehabilitation and Nursing Center</td>
<td>Same</td>
<td>Same</td>
</tr>
<tr>
<td>100 Miller Street Gowanda</td>
<td>Same</td>
<td>Same</td>
</tr>
<tr>
<td>160</td>
<td>Same</td>
<td>Same</td>
</tr>
<tr>
<td>N/A</td>
<td>Same</td>
<td>Same</td>
</tr>
<tr>
<td>Limited Liability Company</td>
<td>Same</td>
<td>Same</td>
</tr>
<tr>
<td>Proprietary</td>
<td>Same</td>
<td>Same</td>
</tr>
<tr>
<td>GNH, LLC</td>
<td>GORNC Operating, LLC</td>
<td>GORNC Holdings, LLC 100%</td>
</tr>
<tr>
<td>Batia Zagelbaum (17.5%)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Esther R. Barth (37.5%)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Chaya Walden (15.0%)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Yechiel Zagelbaum (15.0%)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Yoel Zagelbaum (15.0%)</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

#### Character and Competence - Background

**Facilities Reviewed**

- Tarrytown Hall Care Center  04/2008 to present
- Alpine Rehabilitation and Nursing Center  07/2009 to present
- Norwich Rehabilitation and Nursing Center  01/2011 to present
- Highland Rehabilitation and Nursing Center  02/2013 to present
- Utica Rehabilitation and Nursing Center  02/2015 to present
- Cambridge Rehabilitation and Nursing Center  09/2010 to present
- Medford Rehabilitation and Nursing Center  04/2012 to present
- Rehabilitation and Nursing Center at Everett  01/2013 to 07/2017

**Individual Background Review**

**Batia Zagelbaum** is currently employed as a Midwife for Maternal Resources OB, PC. She holds a Certified Nurse-Midwife License in both NY and NJ, a Nurse Practitioner Obstetrics/Gynecology in NY, and a RN license in NY and NJ. All are in good standing. Ms. Zagelbaum discloses the following ownership interest:

- Orchard Manor Rehabilitation & Nursing Center [9%]  03/2017 to present

**Esther Barth** has no employment history for the past 10 years, and she holds no professional licenses. Ms. Barth discloses the following ownership interest:

- Orchard Manor Rehabilitation & Nursing Center [8%]  03/2017 to present

**Chaya Walden** is employed in the Accounts Payable office at Windsor Healthcare Management. She holds no professional licenses. Ms. Walden discloses the following ownership interest:

- Orchard Manor Rehabilitation & Nursing Center [7%]  03/2017 to present

**Yechiel Zagelbaum** has been a pediatrician in private practice in Brooklyn, NY since 2002. Dr. Zagelbaum is a New York State Physician with license in good standing; and current certification in general pediatrics. Mr. Zagelbaum discloses the following health facility ownership interests:

- Tarrytown Hall Care Center [13.5%]  04/2008 to present
- Alpine Rehabilitation and Nursing Center [5%]  07/2009 to present
- Norwich Rehabilitation and Nursing Center [15%]  01/2011 to present
- Highland Rehabilitation and Nursing Center [10%]  02/2013 to present
Yoel Zagelbaum is an Attorney with the NYS Bar Association and also a Patent attorney in good standing. Mr. Zagelbaum is currently the President at Riverside Abstract, LLC, which is a Title Insurance business. He discloses the following ownership interests:

- Tarrytown Hall Care Center [13.5%] 04/2008 to present
- Alpine Rehabilitation and Nursing Center [5%] 07/2009 to present
- Norwich Rehabilitation and Nursing Center [15%] 01/2011 to present
- Highland Rehabilitation and Nursing Center [10%] 02/2013 to present
- Utica Rehabilitation and Nursing Center [5%] 02/2015 to present
- Delhi Rehabilitation and Nursing Center [2%] 01/2018 to present
- Cambridge Rehabilitation and Nursing Center [10%] (MA) 09/2010 to present
- Medford Rehabilitation and Nursing Center [10%] (MA) 04/2012 to present
- Rehabilitation and Nursing Center at Everett [5%] (MA) 01/2013 to 07/2017

Character and Competence - Analysis

No negative information has been received concerning the character and competence of the above applicants.

A review of Norwich Rehabilitation and Nursing Center for the period identified above reveals the following:

- The facility was fined $10,000 pursuant to a Stipulation and Order NH-17-055 issued for surveillance findings on September 12, 2017. A deficiency was found under 10 NYCRR 415.12 Quality of Care Highest Practicable Potential.
- The facility incurred a Civil Monetary Penalty of $7,023.25 for the immediate jeopardy associated with the survey.

A review of Highland Rehabilitation and Nursing Center for the period identified above reveals the following:

- The facility was fined $2,000 pursuant to a Stipulation and Order NH-18-002 issued for surveillance findings on September 12, 2017. A deficiency was found under 10 NYCRR 415.5(h)(4) Environment Comfortable and Safe Temperature Level.

An assessment of the underlying causes of the above enforcements determined that they were not recurrent in nature and the operator investigated the circumstances surrounding the violation, and took steps a reasonably prudent operator would take to prevent the recurrence of the violation.

A review of Utica Rehabilitation and Nursing Center for the period identified above revealed the following:

- The facility was fined $6,000 pursuant to a Stipulation & Order #18-001 for surveillance findings on December 21, 2016, March 25, 2016 and June 30, 2017. Deficiencies were found under 10 NYCRR 415.12 Quality of Care- Highest Practicable Potential; 415.26 Administration; and 415.4(b)(3) Staff Treatment of Residents/ Investigate. The noted Stipulation & Order omitted F tags 415.12 Quality of Care- Highest Practicable Potential and 415.26 Administration.
- An assessment of the underlying causes of the above enforcement indicates that although the deficiency cited under 10NYCRR 415.4(b)(3) was recurrent in nature, they were for low level D deficiencies.
- The facility incurred a Civil Monetary Penalty of $11,731.85 for the immediate jeopardy associated with the survey.
A review of operations for Alpine Rehabilitation and Nursing Center, Tarrytown Hall Care Center and Orchard Manor Rehabilitation and Nursing for the periods identified above revealed that there were no enforcements.

An affidavit submitted by the applicant for Medford Rehabilitation and Nursing Center, Massachusetts revealed that the facility paid an enforcement of $96,785 for findings on 2/27/13. Deficiencies were cited under §483.25 – Quality of Care with a scope and severity of L. The affidavit submitted by the applicant revealed that a federal CMP was assessed for June 8, 2016 survey findings. This is still in the appeal process, and no fine has been paid.

An affidavit submitted by the applicant for Rehabilitation and Nursing Center at Everett, Massachusetts revealed that the facility paid an enforcement of $49,400 for findings on 6/4/13. Deficiencies were cited under §483.10(b)(3) (d)(2)–Informed of Health Status / Medical Condition with a scope and severity of G.

An affidavit submitted by the applicant for Cambridge Rehabilitation and Nursing Center, Massachusetts for the period identified above revealed that the facility was fined $2,275 pursuant to surveillance findings on 1/12/15. Deficiencies were cited under §483.20(k)(3)(ii) – Qualifications of Facility Staff with a scope and severity of G.

The affidavits provided by the applicant for the above facilities indicate that none of the MA facilities have repeat deficiencies.

Yechiel and Yoel Zagelbaum have an ownership interest in Delhi Nursing & Rehabilitation Center. The review of operations is not included since the facility opened on January 2, 2018.

### Quality Review

<table>
<thead>
<tr>
<th>Provider name</th>
<th>Overall</th>
<th>Health Inspection</th>
<th>Quality Measures</th>
<th>Staffing</th>
<th>Quintile</th>
</tr>
</thead>
<tbody>
<tr>
<td>Highland Rehabilitation and Nursing Center</td>
<td>**</td>
<td>**</td>
<td>*****</td>
<td>***</td>
<td>3</td>
</tr>
<tr>
<td>Utica Rehabilitation &amp; Nursing Center</td>
<td>*</td>
<td>*</td>
<td>***</td>
<td>***</td>
<td>5</td>
</tr>
<tr>
<td>Tarrytown Hall Care Center</td>
<td>*****</td>
<td>****</td>
<td>*****</td>
<td>***</td>
<td>4</td>
</tr>
<tr>
<td>Orchard Manor Rehabilitation and Nursing Center</td>
<td>*</td>
<td>*</td>
<td>**</td>
<td>*</td>
<td>5</td>
</tr>
<tr>
<td>Norwich Rehabilitation &amp; Nursing Center</td>
<td>**</td>
<td>**</td>
<td>***</td>
<td>***</td>
<td>4</td>
</tr>
<tr>
<td>Alpine Rehabilitation and Nursing Center</td>
<td>**</td>
<td>**</td>
<td>**</td>
<td>***</td>
<td>5</td>
</tr>
<tr>
<td><strong>MA</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cambridge Rehabilitation &amp; Nursing Center</td>
<td>***</td>
<td>**</td>
<td>*****</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Medford Rehabilitation and Nursing Center</td>
<td>*</td>
<td>*</td>
<td>*****</td>
<td>***</td>
<td></td>
</tr>
</tbody>
</table>

With regard to the homes with quality ratings of one or two, the applicant noted the low ratings are mainly attributed to poor survey results, while in most cases quality measure ratings are higher. The applicant is working to make significant improvements to their older buildings, according to their statement. It is stated that new management personnel have been hired as well as clinical leadership, who have implemented new policies and systems to increase the level of care and overall performance of their facilities. The applicant adds they have “high levels of direct care retention rates”.

It is noted that Utica Rehabilitation and Orchard Manor have been owned less than three years and the nursing homes had low ratings prior to the change of ownership.
**Project Review**
No changes in the program or physical environment are proposed in this application. No administrative services or consulting agreements are proposed in this application. The applicant does not intend to utilize any staffing agencies upon their assumption of ownership.

**Conclusion**
No negative information has been received concerning the character and competence of the proposed applicants identified as new members.

**Recommendation**
From a programmatic perspective, approval is recommended.

---

### Financial Analysis

### Operations Transfer and Surrender Agreement
The applicant submitted an executed OTSA to acquire the RHCF’s operating interest. The agreement will become effectuated upon PHHPC approval of this CON. The terms are summarized below:

<table>
<thead>
<tr>
<th>Date:</th>
<th>September 13, 2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Transferor:</td>
<td>GNH, LLC</td>
</tr>
<tr>
<td>Transferee:</td>
<td>GORNC Operating, LLC</td>
</tr>
<tr>
<td>Asset Acquired:</td>
<td>All furniture, fixtures, furnishings, equipment, appliances, tools, instruments, machinery, computers, computer equipment &amp; hardware, office equipment, vehicles and other transportation equipment, parts, supplies other tangible personal property owned by Transferor. All contracts, agreements, leases, purchase orders, insurance policies, other arrangements that are transferable. All menus, policies, manuals, training material, marketing, sales/promotional materials, and intellectual property. All administrative records, financial books/records, payroll records, medical records. Also, goodwill, petty cash, Medicare and Medicaid Provider #’s, and all other assets.</td>
</tr>
<tr>
<td>Excluded Assets:</td>
<td>Cash, licenses and permits not transferable, marketable securities, any grant award by Government Entity related to facility operation prior to closing, funds from all rate adjustments/appeals relating to service prior to close, all accounts receivable.</td>
</tr>
<tr>
<td>Purchase Price:</td>
<td>$0</td>
</tr>
</tbody>
</table>

The applicant has submitted an original affidavit, which is acceptable to the Department, in which the applicant agrees, notwithstanding any agreement, arrangement or understanding between the applicant and the transferor to the contrary, to be liable and responsible for any Medicaid overpayments made to the facility and/or surcharges, assessments or fees due from the transferor pursuant to Article 28 of the Public Health Law with respect to the period of time prior to the applicant acquiring its interest, without releasing the transferor of its liability and responsibility. As of October 26, 2017, the facility had a nominal outstanding Medicaid overpayment liability of $24,014.

### Contract of Sale

<table>
<thead>
<tr>
<th>Date:</th>
<th>September 13, 2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Seller:</td>
<td>100 Miller Street, LLC</td>
</tr>
<tr>
<td>Buyer:</td>
<td>GORNC Realty, LLC</td>
</tr>
<tr>
<td>Asset Acquired:</td>
<td>160-bed skilled nursing home located at 100 Miller Street, Gowanda New York which includes all real property, equipment, and assignable permits and warranties.</td>
</tr>
<tr>
<td>Assumption of Liabilities:</td>
<td>Seller shall retain all liabilities</td>
</tr>
<tr>
<td>Purchase Price:</td>
<td>$16,000,000</td>
</tr>
<tr>
<td>Payment of the Purchase Price:</td>
<td>$250,000 deposit held in escrow; and $15,750,000 due at Closing.</td>
</tr>
</tbody>
</table>
The purchase price of the real property will be satisfied as follows:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Equity</td>
<td>$1,600,000</td>
</tr>
<tr>
<td>Loan (10 years, 5% interest)</td>
<td>$14,400,000</td>
</tr>
<tr>
<td>Total</td>
<td>$16,000,000</td>
</tr>
</tbody>
</table>

Greystone Funding Corporation has provided a letter of interest for the financing at the stated terms. BFA Attachment A provides the realty members’ net worth summaries, which shows sufficient liquid resources to meet the equity requirements.

**Lease Agreement**

A draft lease has been submitted to lease the RHCF real property. The terms are summarized below:

| Premises: 160-bed RHCF located at 100 Miller St., Gowanda, NY |
| Landlord: GORNC Realty, LLC |
| Lessee: GORNC Operating, LLC |
| Term: 10-year Initial Term with renewals via automatic one year extensions for a total term of 20 years from the Commencement Date. |
| Rental: $1,157,628 (base rent $927,628 + property tax/insurance $230,000) |
| Provisions: Triple Net |

The lease is a non-arm’s length agreement. The applicant has submitted an affidavit attesting that there is a relationship between landlord and tenant through common ownership.

**Operating Budget**

The applicant has provided an operating budget, in 2017 dollars, for the first year of operation after the change in ownership. The budget is summarized below:

<table>
<thead>
<tr>
<th>Revenue</th>
<th>Current Year (2016)</th>
<th>Year One</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Per Diem</td>
<td>Total</td>
</tr>
<tr>
<td>Commercial - FFS</td>
<td>$519.07</td>
<td>6,235,575</td>
</tr>
<tr>
<td>Medicare - FFS</td>
<td>$242.41</td>
<td>9,021,638</td>
</tr>
<tr>
<td>Medicaid - MC</td>
<td>0</td>
<td>1,723,467</td>
</tr>
<tr>
<td>Private Pay/Other</td>
<td>$419.61</td>
<td>2,973,332</td>
</tr>
<tr>
<td>Total Revenue</td>
<td>$18,230,545</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Expenses</th>
<th>Current Year (2016)</th>
<th>Year One</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating</td>
<td>$16,099,400</td>
<td>$201.76</td>
</tr>
<tr>
<td>Capital</td>
<td>$1,884,664</td>
<td>$34.78</td>
</tr>
<tr>
<td>Total Expenses</td>
<td>$17,984,064</td>
<td>$236.54</td>
</tr>
<tr>
<td>Net Income</td>
<td>$246,481</td>
<td>$1,093,501</td>
</tr>
</tbody>
</table>

| Utilization (Patient Days) | 56,315 | 56,337 |
| Occupancy                | 96%    | 96%    |

The following is noted with respect to the submitted RHCF operating budget:

- Medicare’s per diem rate for Year One is based on the facility’s most current average rate of payment, which also includes Medicare Part B and ancillary revenue.
- Commercial – Fee-for-Service revenue was included in Private Pay revenue in the Current year. In Year One is appropriately split between the two.
- All other revenue is based on the current operator’s model and then adjusted based on the experience of the applicant.
- Expense assumptions are based on the current operator’s model and then adjusted based on the applicant’s experience. This includes reducing Plant Operations expense by $455,263 and a reduction in Rent/Depreciation of $520,735 that is attributable to the new lease contract.
- The projected utilization for the facility is 96% in Year One and Year Three. It is noted that utilization for the past three years has averaged around 96%.
Utilization by payor source for the first year after the change in ownership is summarized below:

<table>
<thead>
<tr>
<th></th>
<th>Current Year</th>
<th>Year One</th>
</tr>
</thead>
<tbody>
<tr>
<td>Commercial - FFS</td>
<td>0.00%</td>
<td>12.19%</td>
</tr>
<tr>
<td>Medicare - FFS</td>
<td>21.33%</td>
<td>19.68%</td>
</tr>
<tr>
<td>Medicaid - FFS</td>
<td>66.09%</td>
<td>50.98%</td>
</tr>
<tr>
<td>Medicaid - MC</td>
<td>0.00%</td>
<td>12.74%</td>
</tr>
<tr>
<td>Private Pay/Other</td>
<td>12.58%</td>
<td>4.42%</td>
</tr>
<tr>
<td></td>
<td>100.00%</td>
<td>100.00%</td>
</tr>
</tbody>
</table>

The breakeven utilization is projected at 93.2% or 54,408 patient days for the Year One.

**Capability and Feasibility**

There is no purchase price for the RHCF’s operating interest as it will be assigned via an Operations Transfer and Surrender Agreement. There are also no project costs associated with this application. The realty will be purchased for $16,000,000 funded via $1,600,000 in the realty members’ equity, and a $14,400,000 ten-year loan at 5% interest. Greystone Funding Corporation has provided a letter of interest. BFA Attachment A is the realty members’ net worth summaries, which shows sufficient liquid resources to meet the realty equity noted above.

The working capital requirement is estimated at $2,852,173 based on two months of Year One expenses. The applicant indicated they will provide $1,426,087 in working capital to be funded via members’ equity with the remaining $1,426,086 to be satisfied through a five-year term loan at 5% interest. Greystone Funding Corporation has provided a letter of interest. BFA Attachment A is the members’ net worth summaries, which shows sufficient liquid resources to meet the working capital equity requirements.

The submitted budget projects net profit of $46,481 in Year One after the change in ownership. Revenues are estimated to remain approximately the same, while overall expenses are expected to decrease by approximately $800,000 due mostly to a $520,735 decrease in rent/ depreciation expense from a new lease agreement, and a decrease of $455,263 in plant operations attributable to the expertise of the new owners. BFA Attachment D is the pro forma balance sheet of both GORNC Operating, LLC and GORNC Realty LLC, which shows the operation entity will start with positive members’ equity. The budget appears reasonable.

Implementation of the transition of nursing home (NH) residents to Medicaid managed care is ongoing. Under the managed care construct, Managed Care Organizations (MCOs) negotiate payment rates directly with NH providers. A Department policy paper provided guidance requiring MCOs to pay the Medicaid FFS rate as a benchmark, or a negotiated rate acceptable to both plans and NH, for three years after a county has been deemed mandatory for NH population enrollment. The transition period has been extended out to 2020; hence, the benchmark FFS rate remains a viable basis for assessing NH revenues through the transition period.

BFA Attachment B is a Financial Summary of Gowanda Rehabilitation and Nursing Center, LLC’s 2015-2016 certified financial statements and internal financial statements through August 31, 2017. As shown, the entity had an average positive working capital position, average positive net assets, and an average positive income for the periods shown.

BFA Attachment C is a financial summary of the NYS affiliated nursing homes of proposed members Yoel Zagelbaum and Yechiel Zagelbaum, which shows that all nursing homes having average positive working capital position, average positive net assets, and an average positive income for the periods presented.

The applicant has demonstrated the capability to proceed in a financially feasible manner.

**Recommendation**

From a financial perspective, contingent approval is recommended.
## Attachments

<table>
<thead>
<tr>
<th>Attachment</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>BFA Attachment A</td>
<td>Net Worth of Proposed Members: GORNC Operating, LLC and GORNC Realty, LLC</td>
</tr>
<tr>
<td>BFA Attachment B</td>
<td>Financial Summary of Gowanda Rehabilitation and Nursing Center</td>
</tr>
<tr>
<td>BFA Attachment C</td>
<td>Proposed Members’ Affiliated RHCF Ownership Interest and Financial Summary</td>
</tr>
<tr>
<td>BFA Attachment D</td>
<td>Pro Forma Balance Sheet, GORNC Operating, LLC</td>
</tr>
<tr>
<td>BFA Attachment E</td>
<td>Organizational Chart</td>
</tr>
</tbody>
</table>
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 2801-a of the Public Health Law, on this 8th day of February 2018, having considered any advice offered by the Regional Health Systems Agency, the staff of the New York State Department of Health, and the Establishment and Project Review Committee of this Council and after due deliberation, hereby proposes to approve the following application to establish GORNC Operating, LLC as the new operator of the 160-bed residential health care facility located at 100 Miller Street, Gowanda, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that any approval of this application is not to be construed as in any manner releasing or relieving any transferor (of any interest in the facility that is the subject of the application) of responsibility and liability for any Medicaid (Medicaid Assistance Program -- Title XIX of the Social Security Act) or other State fund overpayments made to the facility covering the period during which any such transferor was an operator of the facility, regardless of whether the applicant or any other entity or individual is also responsible and liable for such overpayments, and the State of New York shall continue to hold any such transferor responsible and liable for any such overpayments, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

NUMBER: 171175 E
FACILITY/APPLICANT: GORNC Operating, LLC
d/b/a Gowanda Rehabilitation and Nursing Center
APPROVAL CONTINGENT UPON:

1. Submission of an executed loan commitment for the purchase of the RHCF realty, acceptable to the Department of Health. [BFA]
2. Submission of an executed lease agreement, acceptable to the Department of Health. [BFA]
3. Submission of an executed working capital loan commitment, acceptable to the Department of Health. [BFA]
4. Submission of a photocopy of the Operating Agreement of GORNC Operating, LLC, which is acceptable to the department. [CSL]
5. Submission of a photocopy of a lease for the facility, which is acceptable to the department. [CSL]
6. Submission of a photocopy of the Articles of Amendment of the Articles of Organization of GORNC Operating, LLC, which is acceptable to the department. [CSL]
7. Submission of a photocopy of a Certificate of Amendment of the Articles of Organization of GORNC Holdings, LLC, which is acceptable to the department. [CSL]
8. Submission of a photocopy of the Operating Agreement of GORNC Holdings, LLC, which is acceptable to the department. [CSL]

APPROVAL CONDITIONAL UPON:

1. The project must be completed within one year from the date of the Public Health and Health Planning Council recommendation letter. Failure to complete the project within the prescribed time shall constitute an abandonment of the application by the applicant and an expiration of the approval. [PMU]

Documentation submitted to satisfy the above-referenced contingencies shall be submitted within sixty (60) days. Enter a complete response to each individual contingency via the New York State Electronic Certificate of Need (NYSE-CON) system by the due date(s) reflected in the Contingencies Tab in NYSE-CON.
Project #171392-E
ORRNC Operating, LLC d/b/a Orchard Manor Rehabilitation and Nursing Center

Program: Residential Health Care Facility  County: Orleans
Purpose: Establishment  Acknowledged: June 1, 2017

Executive Summary

Description
ORRNC Operating, LLC d/b/a Orchard Rehabilitation & Nursing Center, a New York limited liability company, requests approval to be established as the new operator of Orchard Manor Rehabilitation and Nursing Center, a 160-bed, proprietary, Article 28 Residential Health Care Facility (RHCF) located at 600 Bates Road, Medina (Orleans County). A separate entity, ORRNC Realty, LLC, will acquire the real property. OMOP LLC is the current RHCF operator and 600 Bates Road LLC is the current real property owner. There will be no change in beds or services provided.

On September 13, 2016, OMOP LLC, entered into an Operations Transfer and Surrender Agreement (OTSA) with ORRNC Operating, LLC wherein OMOP LLC assigned its sole rights to act as operator of the facility to ORRNC Operating, LLC for $1,000,000. The OTSA transaction is effective upon approval by the Public Health and Health Planning Council.

Concurrently on September 13, 2016, 600 Bates Road LLC entered into a Contract of Sale (COS) with ORRNC Realty, LLC, a New York limited liability company, for the purchase of the real property and certain other assets for $15,000,000. Closing of the property sale took place on March 1, 2017. In accordance with the COS, ORRNC Realty, LLC assumed the existing lease and became the landlord to OMOP, LLC. Upon approval of this application, ORRNC Operating, LLC will lease the premises from ORRNC Realty, LLC for an initial term of 10 years. There is a relationship between landlord and tenant in that the members are identical.

Ownership of the operations before and after the requested change is as follows:

<table>
<thead>
<tr>
<th>Current Operator</th>
<th>OMOP, LLC</th>
</tr>
</thead>
<tbody>
<tr>
<td>Members</td>
<td>%</td>
</tr>
<tr>
<td>Moshe Scheiner</td>
<td>76.0%</td>
</tr>
<tr>
<td>Batia Zagelbaum</td>
<td>9.0%</td>
</tr>
<tr>
<td>Esther Barth</td>
<td>8.0%</td>
</tr>
<tr>
<td>Chaya Walden</td>
<td>7.0%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Proposed Operator</th>
<th>ORRNC Operating, LLC</th>
</tr>
</thead>
<tbody>
<tr>
<td>Member</td>
<td>%</td>
</tr>
<tr>
<td>ORRNC Holdings, LLC</td>
<td>100%</td>
</tr>
<tr>
<td>Batia Zagelbaum</td>
<td>(17.5%)</td>
</tr>
<tr>
<td>Esther Barth</td>
<td>(37.5%)</td>
</tr>
<tr>
<td>Chaya Walden</td>
<td>(15.0%)</td>
</tr>
<tr>
<td>Yoel Zagelbaum</td>
<td>(15.0%)</td>
</tr>
<tr>
<td>Yechiel Zagelbaum</td>
<td>(15.0%)</td>
</tr>
</tbody>
</table>

The members of ORRNC Realty, LLC are as follows:

<table>
<thead>
<tr>
<th>ORRNC Realty, LLC</th>
</tr>
</thead>
<tbody>
<tr>
<td>Members</td>
</tr>
<tr>
<td>Batia Zagelbaum</td>
</tr>
<tr>
<td>Esther Barth</td>
</tr>
<tr>
<td>Chaya Walden</td>
</tr>
<tr>
<td>Yoel Zagelbaum</td>
</tr>
<tr>
<td>Yechiel Zagelbaum</td>
</tr>
</tbody>
</table>
Concurrently under review is CON 171175 in which the same proposed members are seeking approval for ownership interest in Gowanda Rehabilitation & Nursing Center.

**OPCHSM Recommendation**
Contingent Approval

**Need Summary**
Orchard Manor Rehabilitation and Nursing Center’s occupancy was 92.2% in 2012, 89.4% in 2013, 95.1% in 2014 and 92.3% in 2015.

**Program Summary**
No negative information has been received concerning the character and competence of the proposed applicants identified as new members. No changes in the program or physical environment are proposed in this application. No administrative services or consulting agreements are proposed in this application. The applicant does not intend to utilize any staffing agencies upon their assumption of ownership.

**Financial Summary**
There are no project costs associated with this application. ORRNC Operating, LLC will acquire the operations under the terms of the OTSA for a purchase price of $1,000,000. ORRNC Realty, LLC has acquired the RHCF’s real property for $15,000,000 funded via $2,200,000 equity from the realty members and a bank loan for $12,800,000 from M&T Bank at 5.23% interest with a five-year term and 25-year amortization. The real property owner has informed the Department that it is their intention to pursue a HUD mortgage by the end of the five-year term. The real property closing took place on March 1, 2017. The proposed budget is as follows:

<table>
<thead>
<tr>
<th>Year One</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td>$15,096,722</td>
</tr>
<tr>
<td>Expenses</td>
<td>$12,998,965</td>
</tr>
<tr>
<td>Gain</td>
<td>$2,097,757</td>
</tr>
</tbody>
</table>
Recommendations

Health Systems Agency
There will be no HSA recommendation for this project.

Office of Primary Care and Health Systems Management

Approval contingent upon:
1. Submission of a photocopy of the applicant’s amended and fully executed Operating Agreement, acceptable to the Department. [CSL]
2. Submission of a photocopy of the amended and fully executed Operating Agreement of ORRN Holdings, LLC, acceptable to the Department. [CSL]
3. Submission of a photocopy of the applicant’s fully executed Contract of Sale, acceptable to the Department. [CSL]

Approval conditional upon:
1. The project must be completed within one year from the date of the Public Health and Health Planning Council recommendation letter. Failure to complete the project within the prescribed time shall constitute an abandonment of the application by the applicant and an expiration of the approval. [PMU]

Council Action Date
February 8, 2018
Need Analysis

Analysis
In 2015 the overall occupancy for Orleans County was 93.6% and 92.3% for the facility.

Access
Regulations indicate that the Medicaid patient admissions standard shall be 75% of the annual percentage of all Medicaid admissions for the long-term care planning area in which the applicant facility is located. Such planning area percentage shall not include residential health care facilities that have an average length of stay 30 days or fewer. If there are four or fewer residential health care facilities in the planning area, the applicable standard for a planning area shall be 75% of the planning area percentage of Medicaid admissions, or of the Health Systems Agency area Medicaid admissions percentage, whichever is less. In calculating such percentages, the Department will use the most current data which have been received and analyzed by the Department.

Orchard Manor Rehabilitation and Nursing Center’s Medicaid admissions rate has consistently exceeded the threshold of 75% of the Orleans County rate, as demonstrated in the table below. In addition to maintaining a strong occupancy, the new ownership intends to maintain a high Medicaid admissions rate.

<table>
<thead>
<tr>
<th>Percent of New RHCF Admissions that are Medicaid</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Orleans County 75% Threshold</td>
<td>23.5%</td>
<td>29.6%</td>
<td>25.7%</td>
</tr>
<tr>
<td>Orchard Manor Rehabilitation and Nursing Center</td>
<td>41.6%</td>
<td>36.5%</td>
<td>37.1%</td>
</tr>
</tbody>
</table>

Conclusion
Although occupancy in Orleans County and at Orchard Manor Rehabilitation and Nursing Center has been below Department planning thresholds, there is a strong upward trend. Furthermore, Orchard Manor has maintained a high rate of new Medicaid admission.

Recommendation
From a need perspective, approval is recommended.
### Program Analysis

#### Facility Information

<table>
<thead>
<tr>
<th></th>
<th>Existing</th>
<th>Proposed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Facility Name</td>
<td>Orchard Manor Rehabilitation and Nursing Center</td>
<td>Same</td>
</tr>
<tr>
<td>Address</td>
<td>600 Bates Road</td>
<td>Same</td>
</tr>
<tr>
<td>RHCF Capacity</td>
<td>160</td>
<td>Same</td>
</tr>
<tr>
<td>ADHC Program Capacity</td>
<td>N/A</td>
<td>Same</td>
</tr>
<tr>
<td>Type of Operator</td>
<td>Limited Liability Company</td>
<td>Same</td>
</tr>
<tr>
<td>Class of Operator</td>
<td>Proprietary</td>
<td>Same</td>
</tr>
<tr>
<td>Operator</td>
<td>OMOP, LLC</td>
<td>ORRNC Operating, LLC ORRNC Holdings, LLC 100%</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Batia Zagelbaum (17.5%)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Esther R. Barth (37.5%)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Chaya Walden (15.0%)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Yechiel Zagelbaum (15.0%)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Yoel Zagelbaum (15.0%)</td>
</tr>
</tbody>
</table>

#### Character and Competence - Background

##### Facilities Reviewed

- Tarrytown Hall Care Center 04/2008 to present
- Alpine Rehabilitation and Nursing Center 07/2009 to present
- Norwich Rehabilitation and Nursing Center 01/2011 to present
- Highland Rehabilitation and Nursing Center 02/2013 to present
- Utica Rehabilitation and Nursing Center 02/2015 to present
- Massachusetts Nursing Homes
  - Cambridge Rehabilitation and Nursing Center 09/2010 to present
  - Medford Rehabilitation and Nursing Center 04/2012 to present
  - Rehabilitation and Nursing Center at Everett 01/2013 to 07/2017

##### Individual Background Review

**Batia Zagelbaum** is currently employed as a Midwife for Maternal Resources OB, PC. She holds a Certified Nurse-Midwife License in both NY and NJ, a Nurse Practitioner Obstetrics/Gynecology in NY, and a RN license in NY and NJ. All are in good standing. Ms. Zagelbaum discloses the following ownership interest:

- Orchard Manor Rehabilitation & Nursing Center [9%] 03/2017 to present

**Esther Barth** has no employment history for the past 10 years, and she holds no professional licenses. Ms. Barth discloses the following ownership interest:

- Orchard Manor Rehabilitation & Nursing Center [8%] 03/2017 to present

**Chaya Walden** is employed in the Accounts Payable office at Windsor Healthcare Management. She holds no professional licenses. Ms. Walden discloses the following ownership interest:

- Orchard Manor Rehabilitation & Nursing Center [7%] 03/2017 to present

**Yechiel Zagelbaum** has been a pediatrician in private practice in Brooklyn, NY since 2002. Dr. Zagelbaum is a New York State Physician with license in good standing; and current certification in general pediatrics. Mr. Zagelbaum discloses the following health facility ownership interests:

- Tarrytown Hall Care Center [13.5%] 04/2008 to present
- Alpine Rehabilitation and Nursing Center [5%] 07/2009 to present
- Norwich Rehabilitation and Nursing Center [15%] 01/2011 to present
- Highland Rehabilitation and Nursing Center [10%] 02/2013 to present
- Utica Rehabilitation and Nursing Center [5%] 02/2015 to present
Delhi Rehabilitation and Nursing Center [2%] 01/2018 to present
Cambridge Rehabilitation and Nursing Center [10%] (MA) 09/2010 to present
Medford Rehabilitation and Nursing Center [10%] (MA) 04/2012 to present
Rehabilitation and Nursing Center at Everett [5%] (MA) 01/2013 to 07/2017
Yorktown Rehabilitation & Nursing Center pending. PHHPC approval June 13, 2016.

Yoel Zagelbaum is an Attorney with the NYS Bar Association and also a Patent attorney in good standing. Mr. Zagelbaum is currently the President at Riverside Abstract, LLC, which is a Title Insurance business. He discloses the following ownership interests:

Tarrytown Hall Care Center [13.5%] 04/2008 to present
Alpine Rehabilitation and Nursing Center [5%] 07/2009 to present
Norwich Rehabilitation and Nursing Center [15%] 01/2011 to present
Highland Rehabilitation and Nursing Center [10%] 02/2013 to present
Utica Rehabilitation and Nursing Center [5%] 02/2015 to present
Delhi Rehabilitation and Nursing Center [2%] 01/2018 to present
Cambridge Rehabilitation and Nursing Center [10%] (MA) 09/2010 to present
Medford Rehabilitation and Nursing Center [10%] (MA) 04/2012 to present
Rehabilitation and Nursing Center at Everett [5%] (MA) 01/2013 to 07/2017

Character and Competence - Analysis
No negative information has been received concerning the character and competence of the above applicants.

A review of Norwich Rehabilitation and Nursing Center for the period identified above reveals the following:
- The facility was fined $10,000 pursuant to a Stipulation and Order NH-17-055 issued for surveillance findings on September 12, 2017. A deficiency was found under 10 NYCRR 415.12 Quality of Care Highest Practicable Potential.
- The facility incurred a Civil Monetary Penalty of $7,023.25 for the immediate jeopardy associated with the survey.

A review of Highland Rehabilitation and Nursing Center for the period identified above reveals the following:
- The facility was fined $2,000 pursuant to a Stipulation and Order NH-18-002 issued for surveillance findings on September 12, 2017. A deficiency was found under 10 NYCRR 415.5(h)(4) Environment Comfortable and Safe Temperature Level.

An assessment of the underlying causes of the above enforcements determined that they were not recurrent in nature and the operator investigated the circumstances surrounding the violation, and took steps a reasonably prudent operator would take to prevent the recurrence of the violation.

A review of Utica Rehabilitation and Nursing Center for the period identified above revealed the following:
- The facility was fined $6,000 pursuant to a Stipulation & Order #18-001 for surveillance findings on December 21, 2016, March 25, 2016 and June 30, 2017. Deficiencies were found under 10 NYCRR 415.12 Quality of Care- Highest Practicable Potential; 415.26 Administration; and 415.4(b)(3) Staff Treatment of Residents/ Investigate. The noted Stipulation & Order omitted F tags 415.12 Quality of Care- Highest Practicable Potential and 415.26 Administration.
- An assessment of the underlying causes of the above enforcement indicates that although the deficiency cited under 10NYCRR 415.4(b)(3) was recurrent in nature, they were for low level D deficiencies.
- The facility incurred a Civil Monetary Penalty of $11,731.85 for the immediate jeopardy associated with the survey.
A review of operations for Alpine Rehabilitation and Nursing Center, Tarrytown Hall Care Center and Orchard Manor Rehabilitation and Nursing for the periods identified above revealed that there were no enforcements.

An affidavit submitted by the applicant for Medford Rehabilitation and Nursing Center, Massachusetts revealed that the facility paid an enforcement of $96,785 for findings on 2/27/13. Deficiencies were cited under §483.25 – Quality of Care with a scope and severity of L. The affidavit submitted by the applicant revealed that a federal CMP was assessed for June 8, 2016 survey findings. This is still in the appeal process, and no fine has been paid.

An affidavit submitted by the applicant for Rehabilitation and Nursing Center at Everett, Massachusetts revealed that the facility paid an enforcement of $49,400 for findings on 6/4/13. Deficiencies were cited under §483.10(b)(3) (d)(2)–Informed of Health Status / Medical Condition with a scope and severity of G.

An affidavit submitted by the applicant for Cambridge Rehabilitation and Nursing Center, Massachusetts for the period identified above revealed that the facility was fined $2,275 pursuant to surveillance findings on 1/12/15. Deficiencies were cited under §483.20(k)(3)(ii) – Qualifications of Facility Staff with a scope and severity of G.

The affidavits provided by the applicant for the above facilities indicate that none of the Massachusetts facilities have repeat deficiencies.

Yechiel and Yoel Zagelbaum have an ownership interest in Delhi Nursing & Rehabilitation Center. The review of operations is not included since the facility opened on January 2, 2018.

**Quality Review**

<table>
<thead>
<tr>
<th>Provider name</th>
<th>Overall</th>
<th>Health Inspection</th>
<th>Quality Measures</th>
<th>Staffing</th>
<th>Quintile</th>
</tr>
</thead>
<tbody>
<tr>
<td>Highland Rehabilitation and Nursing Center</td>
<td>**</td>
<td>**</td>
<td>*****</td>
<td>***</td>
<td>3</td>
</tr>
<tr>
<td>Utica Rehabilitation &amp; Nursing Center</td>
<td>*</td>
<td>*</td>
<td>***</td>
<td>***</td>
<td>5</td>
</tr>
<tr>
<td>Tarrytown Hall Care Center</td>
<td>*****</td>
<td>****</td>
<td>*****</td>
<td>***</td>
<td>4</td>
</tr>
<tr>
<td>Orchard Manor Rehabilitation and Nursing Center</td>
<td>*</td>
<td>*</td>
<td>**</td>
<td>*</td>
<td>5</td>
</tr>
<tr>
<td>Norwich Rehabilitation &amp; Nursing Center</td>
<td>**</td>
<td>**</td>
<td>***</td>
<td>***</td>
<td>4</td>
</tr>
<tr>
<td>Alpine Rehabilitation and Nursing Center</td>
<td>**</td>
<td>**</td>
<td>**</td>
<td>***</td>
<td>5</td>
</tr>
</tbody>
</table>

**MA**

| Cambridge Rehabilitation & Nursing Center | ***      | **                | *****           |
| Medford Rehabilitation and Nursing Center | *       | *                 | ****            | ***      |

For the homes with quality ratings of one or two, the applicant noted the low ratings are mainly attributed to poor survey results, while in most cases quality measure ratings are higher. The applicant is working to make significant improvements to their older buildings, according to their statement. It is stated that new management personnel have been hired as well as clinical leadership, who have implemented new
policies and systems to increase the level of care and overall performance of their facilities. The applicant adds they have "high levels of direct care retention rates".

It is noted that Utica Rehabilitation and Orchard Manor have been owned less than three years and the nursing homes had low ratings prior to the change of ownership.

**Project Review**
No changes in the program or physical environment are proposed in this application. No administrative services or consulting agreements are proposed in this application. The applicant does not intend to utilize any staffing agencies upon their assumption of ownership.

**Conclusion**
No negative information has been received concerning the character and competence of the proposed applicants identified as new members.

**Recommendation**
From a programmatic perspective, approval is recommended.

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### Financial Analysis

#### Operations Transfer and Surrender Agreement
The applicant has submitted an executed OTSA to acquire the operating interests of the RHCF. The agreement will become effectuated upon PHHPC approval of this CON. The terms are summarized below:

<table>
<thead>
<tr>
<th>Date</th>
<th>September 13, 2016</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Transferor</strong></td>
<td>OMOP LLC</td>
</tr>
<tr>
<td><strong>New Operator</strong></td>
<td>ORRNC Operating LLC</td>
</tr>
<tr>
<td><strong>Purchased Assets:</strong></td>
<td>All assets used in the operation of the facility. Facilities; equipment; supplies and inventory; prepaid expenses; documents and records; assignable leases, contracts, licenses and permits; telephone numbers, fax numbers and all logos; resident trust funds; deposits; accounts and notes receivable; cash, deposits and cash equivalents.</td>
</tr>
<tr>
<td><strong>Excluded Assets:</strong></td>
<td>Any security, vendor, utility or other deposits with any Governmental Entity; any refunds, debtor claims, third-party retroactive adjustments and related documents prior to closing, and personal property of residents.</td>
</tr>
<tr>
<td><strong>Assumed Liabilities:</strong></td>
<td>Any liability arising on or after the effective date of this agreement.</td>
</tr>
<tr>
<td><strong>Purchase Price:</strong></td>
<td>$1,000,000</td>
</tr>
<tr>
<td><strong>Payment of Purchase Price:</strong></td>
<td>$1,000,000 cash upon closing.</td>
</tr>
</tbody>
</table>

The applicant has submitted an original affidavit, which is acceptable to the Department, in which the applicant agrees, notwithstanding any agreement, arrangement or understanding between the applicant and the transferor to the contrary, to be liable and responsible for any Medicaid overpayments made to the facility and/or surcharges, assessments or fees due from the transferor pursuant to Article 28 of the Public Health Law with respect to the period of time prior to the applicant acquiring its interest, without releasing the transferor of its liability and responsibility. Currently, there are no outstanding Medicaid overpayment liabilities as of October 3, 2017.
Lease Agreement

Facility occupancy is subject to an executed lease agreement, the terms of which are summarized as follows:

<table>
<thead>
<tr>
<th>Date</th>
<th>January 4, 2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Premises</td>
<td>A 160-bed RHCF located at 600 Bates Rd., Medina, New York 14103</td>
</tr>
<tr>
<td>Landlord</td>
<td>ORRNC Realty, LLC</td>
</tr>
<tr>
<td>Tenant</td>
<td>ORRNC Operating, LLC</td>
</tr>
<tr>
<td>Terms</td>
<td>10 years commencing on execution of the lease with a year to year option to renew up to 20 years.</td>
</tr>
<tr>
<td>Rental</td>
<td>An amount equal to the lessor’s initial debt service in the amount of $76,553 per month ($918,633 annual) plus $245,000 additional annual rent for property taxes and insurance.</td>
</tr>
<tr>
<td>Provisions</td>
<td>Triple Net</td>
</tr>
</tbody>
</table>

The lease arrangement is a non-arm's length agreement. The applicant has submitted an affidavit attesting to the relationship between the landlord and the operating entity.

Operating Budget

The applicant has provided an operating budget, in 2017 dollars, for the first year subsequent to the change of ownership. The budget is summarized below:

<table>
<thead>
<tr>
<th></th>
<th>Current Year (2016)</th>
<th></th>
<th>Year One</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Per Diem</td>
<td>Total</td>
<td>Per Diem</td>
<td>Total</td>
</tr>
<tr>
<td>Revenues</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Medicaid</td>
<td>$209.89</td>
<td>$7,677,495</td>
<td>$213.80</td>
<td>$8,818,059</td>
</tr>
<tr>
<td>Medicare</td>
<td>$593.28</td>
<td>3,531,797</td>
<td>$682.30</td>
<td>3,202,704</td>
</tr>
<tr>
<td>Commercial</td>
<td>$256.61</td>
<td>2,279,692</td>
<td>$298.11</td>
<td>1,916,250</td>
</tr>
<tr>
<td>Private Pay</td>
<td>$276.59</td>
<td>483,757</td>
<td>$276.59</td>
<td>586,647</td>
</tr>
<tr>
<td>Other operating revenue</td>
<td></td>
<td>8,363</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Assessment revenue</td>
<td></td>
<td>0</td>
<td></td>
<td>573,062</td>
</tr>
<tr>
<td>Total Patient Revenues</td>
<td>$13,981,104</td>
<td>$15,096,722</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Non-Operating Revenue</td>
<td>$2,052,405</td>
<td>0</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Revenues</td>
<td>$16,033,509</td>
<td>$15,096,722</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Expenses</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Operating</td>
<td>$252.62</td>
<td>$13,430,160</td>
<td>$211.49</td>
<td>$11,735,332</td>
</tr>
<tr>
<td>Capital</td>
<td>19.84</td>
<td>1,054,938</td>
<td>22.77</td>
<td>1,263,633</td>
</tr>
<tr>
<td>Total Expenses</td>
<td>$272.46</td>
<td>$14,485,098</td>
<td>$234.27</td>
<td>$12,998,965</td>
</tr>
<tr>
<td>Net Income (Loss)</td>
<td>$1,548,411</td>
<td>2,097,757</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Patient Days</td>
<td>53,164</td>
<td>55,488</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Occupancy %</td>
<td>90.63%</td>
<td>95.01%</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

The following is noted with respect to the submitted budget:

- The current year reflects the facility’s 2016 payor and 2016 RHCF-4 cost report information. Historical utilization for base year 2016 was 90.63%.
- First year budgeted expenses will decrease due to the elimination of the current outside management company for administrative duties. These departmental activities will be performed internally under new management.
- First year budgeted utilization is expected to increase due to the use of a corporate admissions marketing team already in place within the region.
- Non-operating revenue in the current year is investment income and cancellation of Debt.
- Other operating revenue in 2016 represents medical record fees and beauty shop income.
For budget year one, Medicaid revenues are projected based on the current operating and capital components of the facility’s 2017 Medicaid FFS rate plus assessments. Medicare and Private Pay rates are based on average per diems experienced during 2016.

Utilization by payor source is as follows:

<table>
<thead>
<tr>
<th>Payor Source</th>
<th>Current Year</th>
<th>Year One</th>
</tr>
</thead>
<tbody>
<tr>
<td>Medicaid</td>
<td>68.91%</td>
<td>74.33%</td>
</tr>
<tr>
<td>Medicare</td>
<td>11.16%</td>
<td>10.26%</td>
</tr>
<tr>
<td>Commercial</td>
<td>16.67%</td>
<td>11.59%</td>
</tr>
<tr>
<td>Private</td>
<td>3.26%</td>
<td>3.82%</td>
</tr>
</tbody>
</table>

Breakeven utilization is 81.81% for the first year.

**Capability and Feasibility**

There are no project costs associated with this application. ORRNC Operating, LLC will acquire the operations under the terms of the OTSA for $1,000,000 via proposed members equity. ORRNC Realty, LLC acquired the RHCF’s real property on March 1, 2017 for $15,000,000 funded via $2,200,000 equity from the realty members and a bank loan for $12,800,000 from M&T Bank at 5.23% interest with a five-year term and 25-year amortization. The real property owner has informed the Department that it is their intention to pursue a HUD mortgage by the end of the five-year term.

The working capital requirement of $2,166,494, based on two months of the first year’s expenses, will be satisfied from proposed members’ equity. Proposed members, Batia Zagelbaum, Yoel Zagelbaum and Yechiel Zagelbaum have submitted an affidavit stating that they will contribute a disproportionate share of their equity for any proposed member unable to meet the equity requirements for this project. BFA Attachment A, proposed members’ net worth of ORRNC Operating LLC, reveals sufficient resources exist for stated levels of equity. BFA Attachment E is the pro-forma balance sheet as of the first day of operation, which indicates a positive members’ equity of $1,000,000. It is noted that assets include $1,000,000 in goodwill, which is not an available liquid resource, nor is it recognized for Medicaid reimbursement purposes. Excluding goodwill, members’ equity would be a $0.

The submitted budget indicates that net income of $2,097,757 will be generated for the first year. BFA Attachment F is the budget sensitivity analysis based on current utilization of the facility as of June 30, 2017, which shows the budgeted revenues would increase by $290,881 resulting in a net income in year one of $2,388,638. The budget appears reasonable.

Implementation of the transition of nursing home (NH) residents to Medicaid managed care is ongoing. Under the managed care construct, Managed Care Organizations (MCOs) negotiate payment rates directly with NH providers. A Department policy paper provided guidance requiring MCOs to pay the Medicaid FFS rate as a benchmark, or a negotiated rate acceptable to both plans and NH, for three years after a county has been deemed mandatory for NH population enrollment. The transition period has been extended out to 2020; hence, the benchmark FFS rate remains a viable basis for assessing NH revenues through the transition period.

BFA Attachment C, financial summary of Orchard Manor Rehabilitation & Nursing Center, indicates that the facility has maintained positive working capital, equity position and experienced a net loss of $320,533 for 2016. The 2016 net operating loss is due to plant operation and maintenance expenses, which have been reduced since the new landlord took over the property. The 2014-2015 operating loss and the negative working capital are due to higher than expected accounts payable. The facility has been working toward paying down these payables in 2016 by improving administrative functions. As of June 30, 2017, Orchard Manor Rehabilitation & Nursing Center has maintained positive working capital, net equity and a net operating income of $941,266.

BFA Attachments D, financial summary of the proposed members’ affiliated RHCFs, shows the facilities have maintained positive net income from operations for the periods shown.
Based on the preceding, the applicant has demonstrated the capability to proceed in a financially feasible manner.

**Recommendation**  
From a financial perspective, approval is recommended.

<table>
<thead>
<tr>
<th>Attachments</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>BFA Attachment A</td>
<td>Proposed Members Net Worth Statement, ORRNC Operating, LLC and ORRNC Realty, LLC</td>
</tr>
<tr>
<td>BFA Attachment B</td>
<td>Organizational Chart</td>
</tr>
<tr>
<td>BFA Attachment C</td>
<td>Financial Summary, Orchard Manor Rehabilitation and Nursing Center</td>
</tr>
<tr>
<td>BFA Attachment D</td>
<td>Affiliated Residential Health Care Facilities</td>
</tr>
<tr>
<td>BFA Attachment E</td>
<td>Pro Forma Balance Sheet for ORRNC Realty, LLC and ORRNC Operating, LLC</td>
</tr>
<tr>
<td>BFA Attachment F</td>
<td>Budget Sensitivity Analysis</td>
</tr>
</tbody>
</table>
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 2801-a of the Public Health Law, on this 8th day of February 2018, having considered any advice offered by the Regional Health Systems Agency, the staff of the New York State Department of Health, and the Establishment and Project Review Committee of this Council and after due deliberation, hereby proposes to approve the following application to establish ORRNC Operating, LLC d/b/a Orchard Rehabilitation and Nursing Center as the new operator of the 160 bed residential health care facility located at 600 Bates Road, Medina, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that any approval of this application is not to be construed as in any manner releasing or relieving any transferor (of any interest in the facility that is the subject of the application) of responsibility and liability for any Medicaid (Medicaid Assistance Program -- Title XIX of the Social Security Act) or other State fund overpayments made to the facility covering the period during which any such transferor was an operator of the facility, regardless of whether the applicant or any other entity or individual is also responsible and liable for such overpayments, and the State of New York shall continue to hold any such transferor responsible and liable for any such overpayments, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

NUMBER: FACILITY/APPLICANT:

171392 E ORRNC Operating, LLC
d/b/a Orchard Manor Rehabilitation and Nursing Center
APPROVAL CONTINGENT UPON:

1. Submission of a photocopy of the applicant's amended and fully executed Operating Agreement, acceptable to the Department. [CSL]
2. Submission of a photocopy of the amended and fully executed Operating Agreement of ORRNC Holdings, LLC, acceptable to the Department. [CSL]
3. Submission of a photocopy of the applicant's fully executed Contract of Sale, acceptable to the Department. [CSL]

APPROVAL CONDITIONAL UPON:

1. The project must be completed within one year from the date of the Public Health and Health Planning Council recommendation letter. Failure to complete the project within the prescribed time shall constitute an abandonment of the application by the applicant and an expiration of the approval. [PMU]

Documentation submitted to satisfy the above-referenced contingencies shall be submitted within sixty (60) days. Enter a complete response to each individual contingency via the New York State Electronic Certificate of Need (NYSE-CON) system by the due date(s) reflected in the Contingencies Tab in NYSE-CON.
Description of Project:

MLAP Acquisition III, LLC d/b/a Long Beach Home Care, a to be formed limited liability company, requests approval to obtain licensure as a home care services agency under Article 36 of the Public Health Law.

This LHCSA will be associated with Assisted Living Program to be operated by MLAP Acquisition III, LLC d/b/a Long Beach Assisted Living Program. The LHCSA and the ALP will have identical ownership.

The proposed membership of MLAP Acquisition III, LLC d/b/a Long Beach Home Care comprises the following individuals:

Michael Melnicke, Member/Manager – 25%

Affiliations:
- Park Nursing Home (NH, 1987-present)
- Rockaway Care Center (NH, 1992-present)
- Regency Extended Care Center (NH, 1993-present)
- Caton Park Rehabilitation and Nursing Center, LLC (NH, 1994-present)
- Hempstead Park Nursing Home (NH, 1998-present)
- Peninsula Nursing and Rehabilitation Center (NH, 2014-present)
- Providence Care Inc. d/b/a Brooklyn Gardens Nursing & Rehabilitation Center (NH, 2014-present)
- The Komanoff Center for Geriatric and Rehabilitation Medicine (nka Long Beach Nursing and Rehabilitation Center) (NH, 2014-present)
- Hendon Garden Center, LLC d/b/a Beach Gardens Rehabilitation & Nursing Center (NH, 2014-present)
- Regency Dialysis Center (ESRD, 2015-present)

Leopold Friedman, Member/Manager – 25%

Receiver/Operator, Peninsula Center for Extended Care and Rehabilitation
Owner/Operator, Advanced Care Staffing
Owner/Operator, Ultimate Care, Inc.

Affiliations:
- Cardiff Bay Center, LLC d/b/a Peninsula Nursing and Rehabilitation Center (NH, 1/2013-present)
- Hendon Garden Center, LLC d/b/a Beach Gardens Rehabilitation & Nursing Center (NH, 11/2014-present)
- Providence Care, Inc. d/b/a Brooklyn Gardens Nursing & Rehabilitation Center (NH, 9/2014-present)
- Highland View Care Center Operating Company, LLC d/b/a Citadel Rehabilitation and Nursing Center at Kingsbridge (NH, 2/2015-present)
- DeWitt Rehabilitation and Nursing Center, Inc. d/b/a Upper East Side Rehabilitation and Nursing Center (NH, 6/2015-present)
- Hudson Pointe Acquisition, LLC d/b/a Hudson Pointe at Riverdale Center for Nursing and Rehabilitation (NH, 6/2016-present)
- Ross Acquisition, LLC d/b/a Ross Center for Nursing and Rehabilitation (NH, 6/2016-present)
- MLAP Acquisition I, LLC, d/b/a Long Beach Nursing and Rehabilitation Center (NH, 8/2016-present)
- TCPRNC, LLC d/b/a The Plaza Rehabilitation and Nursing Center (NH, 9/2016-present)
- SBNH Acquisition, LLC d/b/a Bronx Gardens Rehabilitation and Nursing Center (NH, 11/3/2016-present)
- Peninsula Continuum Services, LLC, d/b/a Cassena Care Dialysis at Peninsula (ESRD, 11/2016-present)
- Ultimate Care, LLC (LHCSA, 2/2010-present)

Alex Solovey, PT, Member/Manager – 25%
Director of Rehabilitation, Theradynamics
Chief Operating Officer, Center for Nursing and Rehabilitation
Director of Operations, Hillside Manor Rehabilitation and Extended Care Center, LLC d/b/a Hillside Manor Certified Home Health Agency

Affiliations:
- JOPAL, LLC d/b/a Barnwell Nursing & Rehabilitation Center (NH, 11/2003-present)
- PALJR, LLC d/b/a East Neck Nursing and Rehabilitation Center (NH, 2/2005-present)
- JOPAL at St. James d/b/a Mills Pond Nursing and Rehabilitation Center (NH, 10/2010-present)
- JOPAL Sayville, LLC d/b/a Sayville Nursing and Rehabilitation Center (NH, 12/2012-present)
- JOPALS Bronx, LLC d/b/a Workmen’s Circle MultiCare Center (NH, 7/2013-present)
- Shoreview Acquisition I, LLC d/b/a Shoreview Nursing and Rehabilitation Center (NH, 6/2014-present)
- Morningside Acquisition I, LLC d/b/a Morningside Nursing and Rehabilitation Center (NH, 7/2014-present)
- Cardiff Bay Center, LLC d/b/a Peninsula Nursing and Rehabilitation Center (NH, 8/2014-present)
- DeWitt Rehabilitation and Nursing Center, Inc. d/b/a Upper East Side Rehabilitation and Nursing Center (NH, 6/2015-present)
- Sea-Crest Acquisition I, LLC d/b/a Sea-Crest Nursing and Rehabilitation Center (NH, 7/2015-present)
- Terrace Acquisition II, LLC d/b/a Fordham Nursing and Rehabilitation Center (NH, 8/2016-present)
- MLAP Acquisition I, LLC, d/b/a Long Beach Nursing and Rehabilitation Center (NH, 8/2016-present)
- Mills Pond Dialysis Center, LLC d/b/a East Neck Dialysis Center (ESRD, 8/2015-present)
- Workmens Circle Dialysis Management, LLC d/b/a Workmens Circle Dialysis Center (ESRD, 8/2015-present)
- Peninsula Continuum Services, LLC, d/b/a Cassena Care Dialysis at Peninsula (ESRD, 11/2016-present)
• Norwalk Acquisition I, LLC d/b/a Cassena Care (SNF, 7/2013-present) of Norwalk (Connecticut)
• Stamford Acquisition I, LLC d/b/a Cassena Care at Stamford (Connecticut)
• New Britain Acquisition I, LLC d/b/a Cassena Care at New Britain (Connecticut)

Pasquale DeBenedictis, Member/Manager – 25%
Managing Member, Cassena Care, LLC
Chief Financial Officer, Center for Nursing and Rehabilitation
Controller, Hillside Manor Rehabilitation and Extended Care Center, LLC d/b/a/ Hillside Manor
Certified Home Health Agency

Affiliations:
• JOPAL, LLC d/b/a Barnwell Nursing & Rehabilitation Center (NH, 11/2003-present)
• PALJR, LLC d/b/a East Neck Nursing and Rehabilitation Center (NH, 2/2005-present)
• JOPAL at St. James d/b/a Mills Pond Nursing and Rehabilitation Center (NH, 10/2010-present)
• JOPAL Sayville, LLC d/b/a Sayville Nursing and Rehabilitation Center (NH, 12/2012-present)
• JOPALS Bronx, LLC d/b/a Workmen’s Circle MultiCare Center (NH, 7/2013-present)
• Shoreview Acquisition I, LLC d/b/a Shoreview Nursing and Rehabilitation Center (NH, 6/2014-present)
• Morningside Acquisition I, LLC d/b/a Morningside Nursing and Rehabilitation Center (NH, 7/2014-present)
• Cardiff Bay Center, LLC d/b/a Peninsula Nursing and Rehabilitation Center (NH, 8/2014-present)
• DeWitt Rehabilitation and Nursing Center, Inc. d/b/a Upper East Side Rehabilitation and Nursing Center (NH, 6/2015-present)
• Sea-Crest Acquisition I, LLC d/b/a Sea-Crest Nursing and Rehabilitation Center (NH, 7/2015-present)
• Terrace Acquisition II, LLC d/b/a Fordham Nursing and Rehabilitation Center (NH, 8/2016-present)
• MLAP Acquisition I, LLC, d/b/a Long Beach Nursing and Rehabilitation Center (NH, 8/2016-present)
• Workmens Circle Dialysis Management, LLC d/b/a Workmens Circle Dialysis Center (ESRD, 8/2015-present)
• Mills Pond Dialysis Center, LLC d/b/a East Neck Dialysis Center (ESRD, 9/2015-present)
• Peninsula Continuum Services, LLC, d/b/a Cassena Care Dialysis at Peninsula (ESRD, 11/2016-present)
• Norwalk Acquisition I, LLC d/b/a Cassena Care of Norwalk (Connecticut) (SNF, 7/2013-present)
• Stamford Acquisition I, LLC d/b/a Cassena Care at Stamford (Connecticut) (SNF, 2/2016-present)
• New Britain Acquisition I, LLC d/b/a Cassena Care at New Britain (Connecticut) (SNF, 2/2016-present)

A search of the individuals and entities named above revealed no matches on either the Medicaid Disqualified Provider List or the OIG Exclusion List.
The Office of Professions of the State Education Department indicate no issues with the licensure of the health professional associated with this application.

A seven (7) year review of the operations of the following facilities was performed as part of this review (unless otherwise noted):

- Caton Park Rehabilitation and Nursing Center, LLC (2010-present)
- Citadel Rehabilitation and Nursing Center at Kingsbridge (2015-present)
- Hempstead Park Nursing Home (2010-present)
- Hendon Garden Center, LLC d/b/a Beach Gardens Rehabilitation & Nursing Center (2014-present)
- JOPAL at St. James d/b/a Mills Pond Nursing and Rehabilitation Center (2010-present)
- JOPAL, LLC d/b/a Barnwell Nursing & Rehabilitation Center (2010-present)
- PALJR, LLC d/b/a East Neck Nursing and Rehabilitation Center (2010-present)
- JOPAL Sayville, LLC d/b/a Sayville Nursing and Rehabilitation Center (2012-present)
- JOPALS Bronx, LLC d/b/a Workmen’s Circle MultiCare Center (2013-present)
- Mills Pond Dialysis Center, LLC d/b/a East Neck Dialysis Center (2015-present)
- Morningside Nursing and Rehabilitation Center (2014-present)
- Park Nursing Home (2010-present)
- Peninsula Nursing and Rehabilitation Center (2013-present)
- Providence Care, Inc. d/b/a Brooklyn Gardens Nursing & Rehabilitation Center (2014-present)
- Regency Dialysis Center (2015-present)
- Regency Extended Care Center (2010-present)
- Rockaway Care Center (2010-present)
- Sea-Crest Nursing and Rehabilitation Center (2015-present)
- Shoreview Nursing and Rehabilitation Center (2014-present)
- The Komanoff Center for Geriatric and Rehabilitation Medicine (nka Long Beach Nursing and Rehabilitation Center) (2014-present)
- Ultimate Care, LLC (2010-present)
- Upper East Side Rehabilitation and Nursing Center (2015-present)
- Workmens Circle Dialysis Management, LLC d/b/a Workmens Circle Dialysis Center (2015-present)

The information provided by the Division of Home and Community Based Services has indicated that the applicant has provided sufficient supervision to prevent harm to the health, safety and welfare of residents and to prevent recurrent code violations.

The Information provided by the Bureau of Quality and Surveillance has indicated that the following residential health care facilities have provided sufficient supervision to prevent harm to the health, safety and welfare of residents and to prevent recurrent code violations:

- Sea-Crest Nursing and Rehabilitation Center
- Morningside Nursing and Rehabilitation Center
- Shoreview Nursing and Rehabilitation Center
- JOPALS Bronx, LLC d/b/a Workmen’s Circle MultiCare Center
JOPAL Sayville, LLC d/b/a Sayville Nursing and Rehabilitation Center
JOPAL at St. James d/b/a Mills Pond Nursing and Rehabilitation Center
Park Nursing Home
Rockaway Care Center
Regency Extended Care Center
Caton Park Rehabilitation and Nursing Center, LLC
Peninsula Nursing and Rehabilitation Center
Providence Care, Inc. d/b/a Brooklyn Gardens Nursing & Rehabilitation Center
The Komanoff Center for Geriatric and Rehabilitative Medicine
Hendon Garden Center, LLC d/b/a Beach Gardens Rehabilitation & Nursing Center
Upper East Side Rehabilitation and Nursing Center

The information provided by the Bureau of Quality and Surveillance has indicated that the residential health care facilities reviewed, for the periods identified above, reveals the following:

PALJR, LLC d/b/a East Neck Nursing and Rehabilitation Center was fined six thousand dollars ($6,000) pursuant to a Stipulation and Order dated November 3, 2015 for findings on March 21, 2014 for violations I-J-Scope and Severity-L-Advance Directives. Deficiencies were found under 10 NYCRR 415.3(e)(1)(ii) Residents Rights: Right to Accept/Refuse Treatment, Right to Formulate, Advance Directives; 415.26 Administration; 415.27(a-c) Administration Quality: Assessment and Assurance.

JOPAL, LLC d/b/a Barnwell Nursing & Rehabilitation Center was fined two thousand dollars ($2,000) pursuant to a Stipulation and Order dated January 12, 2014 for findings on March 13, 2012. Violations include I-J past compliance, F-323-Free of Accidents and Hazards-K-resident eloped. Deficiencies were found under 10 NYCRR 415.12(h)(1) Quality of Care: Accidents/Supervision. In addition, a federal Civil Monetary Penalty of $3,250 was imposed and paid.

JOPAL, LLC d/b/a Barnwell Nursing & Rehabilitation Center was fined eighteen thousand dollars ($18,000) pursuant to a Stipulation and Order dated November 3, 2015 for findings on February 1, 2013 and September 26, 2103. Violations include I-J-F-333-Significant Med Errors-K, F-490-Administration-K-IJ, F-520-QAA Committee-K-IJ, I-J-F 225 Investigate/Report/Allegations/Individuals-K-abuse by staff, F-309-Provide Care/Services for Highest Well Being-G. Deficiencies were found under 10 NYCRR 415.12(m)(2) Quality of Care: Significant Medication Errors; 415.26 Administration; 415.27(a-c) Quality Assurance; 415.4(b)(1)(2)(3) Free From Mistreatment Neglect and Misappropriation of Property; 415.12 Quality of Care: Highest Practicable Potential.

JOPAL, LLC d/b/a Barnwell Nursing & Rehabilitation Center paid a CMP of $3,250 for Immediate Jeopardy on 3/13/12.

JOPAL, LLC d/b/a Barnwell Nursing & Rehabilitation Center paid a CMP of $5,000 for Immediate Jeopardy on 2/1/13.

JOPAL, LLC d/b/a Barnwell Nursing & Rehabilitation Center paid a CMP of $8,000 for Immediate Jeopardy on 9/26/13.

JOPAL at St. James d/b/a Mills Pond Nursing and Rehabilitation Center was fined $10,000 pursuant to Stipulation and Order NH-17-050 issued September 18, 2017 for surveillance findings on July 12, 2017. Deficiencies were found under 10NYCRR 415.12(m)(2) Quality of Care: Medication Errors.

Hempstead Park Nursing Home was fined eight thousand dollars ($8,000) pursuant to a Stipulation and Order dated December 16, 2011 for re-certification surveillance findings on

Hempstead Park Nursing Home had a Civil Monetary Penalty dated October 7, 2010 through November 26, 2010 in the amount of $48,680. This payment status is pending appeal from the agency.

Highland View Care Center Operating Company, LLC d/b/a Citadel Rehabilitation and Nursing Center at Kingsbridge was fined four thousand dollars ($4,000) pursuant to a Stipulation and Order dated November 29, 2016 for re-certification surveillance findings on August 1, 2016 with Immediate Jeopardy tags 323-K and 490-K. Deficiencies were found under 10 NYCRR 415.12(h)(1) Quality of Care Accident: Free Environment and 415.26 Administration.

Highland View Care Center Operating Company, LLC d/b/a Citadel Rehabilitation and Nursing Center at Kingsbridge paid a CMP of $20,737.60 for the survey dated August 1, 2016.

The information provided by the Division of Hospitals and Diagnostic & Treatment Centers has indicated that the applicant has provided sufficient supervision to prevent harm to the health, safety and welfare of residents and to prevent recurrent code violations.

The State of Connecticut has indicated that Stamford Acquisition I, LLC d/b/a Cassena Care at Stamford has provided sufficient supervision to prevent harm to the health, safety and welfare of residents and to prevent recurrent code violations.

New Britain Acquisition I, LLC, d/b/a Cassena Care at New Britain is currently in compliance, but was subject to an enforcement based on a survey conducted from September 15, 2016 through October 28, 2016, citing violations in Quality of Care: Necessary Care and Services for Highest Practicable Well Being; Quality of Care: Accidents / Hazards / Environment / Supervision / Devices; and Quality of Care: Sufficient Fluid to Maintain Hydration. A state civil penalty of $1,730 was imposed and paid, a federal Civil Monetary Penalty of $17,821.05 was imposed and paid, and a federal prohibition was imposed on Nurse Aide Training and Competency Evaluation programs offered by, or in, the facility for the time period September 15, 2016 through September 14, 2018.

An enforcement action was taken against Cassena Care at Norwalk based on a survey conducted in September, 2013, citing violations in Quality of Care: Necessary Care and Services for Highest Practicable Well Being; and Quality of Care: Accidents / Hazards / Environment / Supervision / Devices. A state civil penalty of $1020 was imposed and paid, and a federal Civil Monetary Penalty of $7,850 was imposed and paid.

An enforcement action was taken against Cassena Care at Norwalk based on a survey conducted in October, 2013, citing violations in Quality of Care: Accidents / Hazards / Environment / Supervision / Devices. A state civil penalty of $360 was imposed and paid.

An enforcement action was taken against Cassena Care at Norwalk based on a survey conducted in December, 2013, citing violations in Quality of Care: Accidents / Hazards / Environment / Supervision / Devices. A state civil penalty of $1,160 was imposed and paid.

An enforcement action was taken against Cassena Care at Norwalk based on a survey conducted in February 2014, citing violations in Quality of Care: Necessary Care and Services for Highest Practicable Well Being; and Quality of Care: Pressure Sores. A state civil penalty of $1,370 was imposed and paid, and a federal Civil Monetary Penalty of $13,650 was imposed and paid.
An enforcement action was taken against Cassena Care at Norwalk based on a survey conducted in January, 2016, citing violations in Quality of Care: Accidents / Hazards / Environment / Supervision / Devices; and Resident Behavior and Facility Practice: Resident Abuse. A state civil penalty of $3,000 was imposed and paid, and a federal Civil Monetary Penalty of $6,500 was imposed and paid.

An enforcement action was taken against Cassena Care at Norwalk based on a survey conducted in March, 2016, citing violations in Quality of Care: Necessary Care and Services for Highest Practicable Well Being; and Resident Behavior and Facility Practice: Staff Treatment of Residents. Two separate state civil penalties of $3,000 and $2,370 were imposed and paid, and a federal Civil Monetary Penalty of $8,750 was imposed and paid.

An enforcement action was taken against Cassena Care at Norwalk based on a survey conducted in September, 2016, citing violations in Quality of Care: Significant Medication Errors. A federal Civil Monetary Penalty of $2,315.95 was imposed and paid.

The applicant proposes to serve the residents of the following counties from an office located at 375 East Bay Drive, Long Beach, New York 11561:

Nassau          Suffolk

The applicant proposes to provide the following health care services:

<table>
<thead>
<tr>
<th>Nursing</th>
<th>Home Health Aide</th>
<th>Personal Care</th>
</tr>
</thead>
<tbody>
<tr>
<td>Physical Therapy</td>
<td>Occupational Therapy</td>
<td>Speech-Language Pathology</td>
</tr>
<tr>
<td>Medical Social Services</td>
<td>Nutrition</td>
<td>Homemaker</td>
</tr>
<tr>
<td>Housekeeper</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Review of the Personal Qualifying Information indicates that the applicant has the required character and competence to operate a licensed home care services agency.

Contingency
1. Submission of a copy of the operating agreement of the applicant, which is acceptable to the Department.
2. Submission of a copy of the Articles of Organization of the applicant, which are acceptable to the Department.
3. Submission of a copy of the Certificate of Assumed Name of the applicant, which is acceptable to the Department.

Recommendation: Contingent Approval
Date: November 2, 2017
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 3605 of the Public Health Law, on this 8th day of February, 2018 having considered any advice offered by the staff of the New York State Department of Health and the Establishment and Project Review Committee of the Council, and after due deliberation, hereby approves the following applications for licensure, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

NUMBER: FACILITY:

162315 MLAP Acquisition III, LLC
d/b/a Long Beach Home Care

APPROVAL CONTINGENT UPON:

1. Submission of a copy of the operating agreement of the applicant, which is acceptable to the Department.
2. Submission of a copy of the Articles of Organization of the applicant, which are acceptable to the Department.
3. Submission of a copy of the Certificate of Assumed Name of the applicant, which is acceptable to the Department.

Documentation submitted to satisfy the above-referenced contingencies shall be submitted within sixty (60) days. Enter a complete response to each individual contingency via the New York State Electronic Certificate of Need (NYSE-CON) system by the due date(s) reflected in the Contingencies Tab in NYSE-CON.
PromptCare Home Infusion of New York, LLC, a limited liability company, requests approval for a change in ownership of a licensed home care services agency under Article 36 of the Public Health Law.

PromptCare Home Infusion of New York, LLC was previously approved as a home care services agency by the Public Health Council at its May 4th, 2007 meeting and subsequently assigned license number 1481L001, effective December 6, 2007. A secondary location in Queens County was approved by the Public Health Council at its May 4, 2007 meeting and subsequently assigned license number 1481L002, effective February 23, 2001. Both locations are included in this transaction.

The purpose of this application is to seek approval for PC Infusion Investments, Inc., a Delaware corporation, to acquire PromptCare Home Infusion, LLC (the LHCSA’s current parent company) through an Asset Purchase Agreement.

PromptCare Home Infusion of New York, LLC (LHCSA) is a wholly owned subsidiary of PromptCare Home Infusion, LLC (100% membership).

PromptCare Home Infusion, LLC is a wholly owned subsidiary of PC Infusion Investments, Inc. (100% membership).

PC Infusion Investments, Inc., has authorized 1,000 shares of stock, which are owned solely by PC Investment Holdings, LLC.

The Board of Directors of PC Infusion Investments, Inc. comprises the following individuals:

Brent Williams – Member
Senior Partner, The Halifax Group

Andrew Masetti – Member
CFO, The PromptCare Companies, Inc.

Scott Van Duinen – Member
Partner, The Halifax Group

Michael Marshall – Member
Senior Partner, CFO, CCO - The Halifax Group

Joseph Poliseo – Member
COO, The PromptCare Companies, Inc.

Christopher Cathcart – Member
Partner, The Halifax Group

Molly Fitzpatrick – Member
Vice-President, The Halifax Group

Kenneth Doyle – Member
Senior Partner, The Halifax Group

Scott Plumridge – Member
Partner, The Halifax Group

David Dupree – Member
Senior Partner & Founder, The Halifax Group

Thomas Voorhees – Member
President & CEO, The PromptCare Companies, Inc
Affiliations:
- Mountain Vista Medical Center, LP d/b/a Mountain Vista Medical Center - AZ
- St. Luke’s Medical Center, LP d/b/a St. Luke’s Medical Center - AZ (2016-present)
- St. Luke’s Medical Center, LP d/b/a Tempe St. Luke’s Hospital, a campus of St. Luke’s Medical Center - AZ (2015-present)
- Brim Holding Company, Inc. d/b/a Wadley Regional Medical Center at Hope - AR (2017-present)
- Brim Healthcare of Colorado, LLC d/b/a Pikes Peak Regional Hospital - CO (2016-present)
- IASIS Glenwood Regional Medical Center, LP d/b/a Glenwood Regional Medical Center - LA (2017-present)
- Odessa Regional Hospital, LP d/b/a Odessa Regional Medical Center - TX (2016-present)
- Southwest General Hospital, LP d/b/a Southwest General Hospital - TX (2015-present)
- SJ Medical Center, LLC d/b/a St. Joseph’s Medical Center – TX (2016-present)
- The Medical Center of Southeast Texas, LP d/b/a The Medical Center of Southeast Texas – TX (2015-present)
- Brim Healthcare of Texas, LLC d/b/a Wadley Regional Medical Center – TX (2017-present)
- Jordan Valley Medical Center, LP d/b/a Jordan Valley Medical Center – UT (2016-present)
- Jordan Valley Medical Center, LP d/b/a Jordan Valley Medical Center, West Valley Campus – UT (2016-present)
- Jordan Valley Medical Center, LP d/b/a Mountain Point Medical Center, a campus of Jordan Valley Medical Center – UT (2016-present)
- Davis Hospital & Medical Center, LP d/b/a Davis Hospital & Medical Center – UT (2015-present)
- Salt Lake Regional Medical Center, LP d/b/a Salt Lake Regional Medical Center – UT (2015-present)

The members of the PC Investment Holdings, LLC comprises the following individuals and Limited Partnership:

Halifax Capital Partners III, L.P. – 97.76%  
Lynn Allen – 0.7% (affidavit submitted, no Schedule 1)
Thomas Voorhees – 0.5%  (Previously Disclosed)  
Scott Lea – 0.5% (affidavit submitted, no Schedule 1)
Andrew Masetti – 0.1%  (Previously Disclosed)  
Randy Matthews – 0.2% (affidavit submitted, no Schedule 1)
Joseph Poliseo – 0.2%  (Previously Disclosed)

Halifax Capital Partners III, L.P. comprises 46 Limited Partners and Limited Partnership:

Halifax GenPar III, L.P. – 3.25%  
46 Limited Partners

The 46 Limited Partners above include individuals and private entities. No individual Limited Partner exceeds 10% of the fund. The Limited Partners do not have the right to vote on individual investments of Halifax Capital Partners III, L.P. Halifax Capital Partners III, L.P. is controlled by its General Partner: Halifax GenPar III, L.P.
Halifax GenPar III, L.P. comprises 6 Limited Partners and Limited Liability Company:

The Halifax Group, LLC  6 Limited Partners

None of the 6 individual Limited Partners exceed 2% of the total fund. The Limited Partners do not have the right to vote on individual investments of Halifax GenPar III, L.P. Halifax GenPar III, L.P. is controlled by its General Partner: The Halifax Group, LLC.

The membership of the The Halifax Group, LLC is comprised the following seven (7) individuals, 4 of which are senior partners/investors and 3 partners who are non-investors:

David Dupree – 25%  Scott Van Duinen – Member
Senior Partner & Founder, The Halifax Group  Partner, The Halifax Group

Michael Marshall – 25%  Christopher Cathcart – Member
Senior Partner, CFO, CCO - The Halifax Group  Partner, The Halifax Group

Kenneth Doyle – 25%  Scott Plumridge – Member
Senior Partner, The Halifax Group  Partner, The Halifax Group

Brent Williams – 25%
Senior Partner, The Halifax Group

A search of the individuals named above revealed no matches on either the Medicaid Disqualified Provider List or the OIG Exclusion List.

Applicants Thomas Voorhees and Joseph Poliseo both disclosed a civil action lawsuit pending against them involving Medicaid or Medicare issues. The Civil Lawsuit was filed in the New Jersey Court System in 2014 by plaintiffs Karina and Andrew Parise, former employees of PromptCare Home Infusion. The lawsuit is currently in the Discovery Phase.

The applicant proposes to continue to serve the residents of the following counties from the offices located at:

<table>
<thead>
<tr>
<th>Address</th>
<th>Counties Served</th>
</tr>
</thead>
<tbody>
<tr>
<td>217 Central Avenue, Suite B</td>
<td>Nassau, Dutchess, Orange, Putnam, Rockland, Suffolk, Sullivan, Ulster, Westchester, Queens</td>
</tr>
<tr>
<td>Farmingdale, New York 11735</td>
<td></td>
</tr>
<tr>
<td>217-04 Northern Blvd., Suite 7</td>
<td>Queens, Kings, Bronx, New York, Richmond</td>
</tr>
<tr>
<td>Bayside, New York 11361</td>
<td></td>
</tr>
</tbody>
</table>

The applicant proposes to continue to provide Nursing services.

A seven (7) year review of the operations of the following facilities was performed as part of this review (unless otherwise noted):

<table>
<thead>
<tr>
<th>Facility Name</th>
<th>State</th>
<th>Affiliation Dates</th>
</tr>
</thead>
<tbody>
<tr>
<td>PromptCare Home Infusion of New York, LLC (LHCSA)</td>
<td>NY</td>
<td></td>
</tr>
<tr>
<td>Mountain Vista Medical Center, LP d/b/a Mountain Vista Medical Center</td>
<td>AZ</td>
<td></td>
</tr>
<tr>
<td>St. Luke’s Medical Center, LP d/b/a St. Luke’s Medical Center</td>
<td>AZ</td>
<td>(2016-present)</td>
</tr>
<tr>
<td>St. Luke’s Medical Center, LP d/b/a Tempe St. Luke’s Hospital, a campus of St.</td>
<td>AZ</td>
<td>(2015-present)</td>
</tr>
<tr>
<td>Luke’s Medical Center</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Brim Holding Company, Inc. d/b/a Wadley Regional Medical Center at Hope  
AR  (2017-present)

Brim Healthcare of Colorado, LLC d/b/a Pikes Peak Regional Hospital  
CO  (2016-present)

IASIS Glenwood Regional Medical Center, LP d/b/a Glenwood Regional Medical Center  
LA  (2017-present)

Odessa Regional Hospital, LP d/b/a Odessa Regional Medical Center  
TX  (2016-present)

Southwest General Hospital, LP d/b/a Southwest General Hospital  
TX  (2015-present)

SJ Medical Center, LLC d/b/a St. Joseph’s Medical Center  
TX  (2016-present)

The Medical Center of Southeast Texas, LP d/b/a The Medical Center of Southeast Texas  
TX  (2015-present)

Brim Healthcare of Texas, LLC d/b/a Wadley Regional Medical Center  
TX  (2017-present)

Jordan Valley Medical Center, LP d/b/a Jordan Valley Medical Center  
UT  (2016-present)

Jordan Valley Medical Center, LP d/b/a Jordan Valley Medical Center, West Valley Campus  
UT  (2016-present)

Jordan Valley Medical Center, LP d/b/a Mountain Point Medical Center, a campus of Jordan Valley Medical Center  
UT  (2016-present)

Davis Hospital & Medical Center, LP d/b/a Davis Hospital & Medical Center  
UT  (2015-present)

UT Salt Lake Regional Medical Center, LP d/b/a Salt Lake Regional Medical Center  
UT  (2015-present)

The information received from the State of Arizona indicates the facilities listed above are currently in compliance and that no enforcement actions have been taken against the facilities.

The information received from the State of Colorado indicates the facility listed above is currently in compliance and that no enforcement actions have been taken against the facility between 2016 and present.

The information received from the State of Louisiana indicates the facility listed above is currently in compliance and that no enforcement actions have been taken against the facility between 2017 and present.

The information received from the State of Arkansas indicates that the facility listed above is currently in compliance and that no enforcement actions have been taken against the facility between 2017 and present.

The information received from the State of Utah indicates that the facilities listed above are currently in compliance and that no enforcement actions have been taken against the facilities between 2015 and present.

SJ Medical Center, LLC d/b/a St. Joseph’s Medical Center was fined forty four thousand, five hundred and fifty dollars ($44,550) pursuant to a stipulation and order dated March 4, 2016 for inspection findings of October 12-15, 2015 for violations of Texas Administrative Code (TAC) Chapter 133.41 Hospital Functions and Services (f) -Governing Body (4) – Medical Staff (I) – Policies and Procedures (7)-Services (g)-Infection Control (I) Mental Health Services (3) Compliance (B) – Rights of Persons Receiving Mental Health Services (E) – Interventions in Mental Health Programs (t)- Renal Dialysis Services (4)- Water Treatment and Dialysate Concentrates (C) -Dialysate (ii)- hemodialysis machine concentrates; Chapter 133.42 Patient Rights (j)- Medical Records Services (6) Written Orders (7) Verbal Orders; Chapter 133.47 Abuse and Neglect Issues (c) - Abuse and Neglect of individuals with Mental Illness (2) – Posting Requirements.
The information received from the State of Texas indicates the facilities listed above are currently in compliance and that no enforcement actions have been taken against any of the facilities.

The information provided by the Division of Home and Community Based Services has indicated that the applicant has provided sufficient supervision to prevent harm to the health, safety and welfare of residents and to prevent recurrent code violations.

Review of the Personal Qualifying Information indicates that the applicant has the required character and competence to operate a licensed home care services agency.

Recommendation: Approval
Date: October 30, 2017
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 3605 of the Public Health Law, on this 8th day of February, 2018 having considered any advice offered by the staff of the New York State Department of Health and the Establishment and Project Review Committee of the Council, and after due deliberation, hereby approves the following applications for licensure, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

<table>
<thead>
<tr>
<th>NUMBER</th>
<th>FACILITY</th>
</tr>
</thead>
<tbody>
<tr>
<td>171276</td>
<td>PromptCare Home Infusion of New York, LLC</td>
</tr>
<tr>
<td>172124</td>
<td>Blossom Home Care, LLC</td>
</tr>
<tr>
<td>172172</td>
<td>Passionate Home Care, LLC d/b/a LINK Home Care Services</td>
</tr>
<tr>
<td>152369</td>
<td>Life Improvement Homecare, Inc.</td>
</tr>
<tr>
<td>152374</td>
<td>Nurturing Angels Homecare, Inc.</td>
</tr>
<tr>
<td>2535 L</td>
<td>Igor Homecare, Inc.</td>
</tr>
</tbody>
</table>
Blossom Home Care, LLC, a limited liability company, requests approval for a change in ownership of a licensed home care services agency under Article 36 of the Public Health Law.

Sephardic Home Care Services, Inc. d/b/a Sephardic Nursing and Rehabilitation Center, a not-for-profit corporation, was previously approved by the Public Health and Health Planning Council at its June 7, 2012 meeting and subsequently licensed as 1977L001 effective June 26, 2013.

Sephardic Home Care Services, Inc. has entered into a management agreement with Blossom Home Care LLC which was approved by the Department of Health on May 11, 2017.

This application seeks Public Health and Health Planning Council approval for a 100% change in ownership through an Asset Purchase Agreement.

The following individuals are the proposed members of Blossom Home Care, LLC:

Abraham I. Sieger, NHA – 50 % Membership Administrator, Regeis Care Center

Affiliations:
- Genesis Health Services (2014 – Present)
- Premier Health Services (2011-2012)
- Regeis Care Center (2016 – Present)
- Baychester Services, LLC d/b/a Regeis@Home (08/2017 – Present)

Naftali (Nathan) Z. Brachfeld, NHA – 50 % Membership Administrator, New York Center for Rehabilitation and Nursing

Affiliations:
- Genesis Health Services (2014 – Present)
- Baychester Services, LLC d/b/a Regeis@Home (08/2017 – Present)

A search of the individuals and entities named above revealed no matches on either the Medicaid Disqualified Provider List or the OIG Exclusion List.

The Bureau of Professional Credentialing has indicated that Abraham I. Sieger NHA license number 04871 holds a NHA license in good standing and the Board of Examiners of Nursing Home Administrators has never taken disciplinary action against this individual or his license.

The Bureau of Professional Credentialing has indicated that Naftali Z. Brachfeld NHA license number 04720 holds a NHA license in good standing and the Board of Examiners of Nursing Home Administrators has never taken disciplinary action against this individual or his license.

A review of the operations of the following facilities was performed as part of this review:

- Genesis Health Services Dialysis Center 2014 – Present
- Premier Health Services Dialysis Center 2011-2012
- Regeis Care Center SNF 2016 – Present

The Information provided by the Bureau of Quality and Surveillance has indicated that the residential health care facilities reviewed have provided sufficient supervision to prevent harm to the health, safety and welfare of residents and to prevent recurrent code violations.
The information provided by the Division of Hospitals and Diagnostic & Treatment Centers has indicated that the applicant has provided sufficient supervision to prevent harm to the health, safety and welfare of residents and to prevent recurrent code violations.

Baychester Services, LLC d/b/a Regeis@Home was contingently approved at the August 2017 PHHPC meeting as a LHCSA. This agency is not included in the character and competence review because the transaction for licensure has not been completed at this time.

The applicant proposes to continue to serve the residents of the following counties from an office located at 26-13 21st Street, Astoria, New York 11102:

- Bronx
- New York
- Kings
- Queens
- Nassau
- Richmond

The applicant proposes to continue to provide the following health care services:

- Nursing
- Medical Social Services
- Occupational Therapy
- Nutrition
- Home Health Aide
- Respiratory Therapy
- Physical Therapy
- Housekeeper
- Personal Care
- Speech-Language Pathology
- Audiology
- Homemaker

Review of the Personal Qualifying Information indicates that the applicant has the required character and competence to operate a licensed home care services agency.

Recommendation: Approval
Date: October 19, 2017
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 3605 of the Public Health Law, on this 8th day of February, 2018 having considered any advice offered by the staff of the New York State Department of Health and the Establishment and Project Review Committee of the Council, and after due deliberation, hereby approves the following applications for licensure, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

<table>
<thead>
<tr>
<th>NUMBER:</th>
<th>FACILITY:</th>
</tr>
</thead>
<tbody>
<tr>
<td>171276</td>
<td>PromptCare Home Infusion of New York, LLC</td>
</tr>
<tr>
<td>172124</td>
<td>Blossom Home Care, LLC</td>
</tr>
<tr>
<td>172172</td>
<td>Passionate Home Care, LLC d/b/a LINK Home Care Services</td>
</tr>
<tr>
<td>152369</td>
<td>Life Improvement Homecare, Inc.</td>
</tr>
<tr>
<td>152374</td>
<td>Nurturing Angels Homecare, Inc.</td>
</tr>
<tr>
<td>2535 L</td>
<td>Igor Homecare, Inc.</td>
</tr>
</tbody>
</table>
Description of Project:
Passionate Home Care, LLC d/b/a LINK Home Care Service, a limited liability company, requests approval for a change in ownership of a licensed home care services agency under Article 36 of the Public Health Law.

Senior Home Care, Inc., was previously approved by the Public Health Council at its June 3, 1993 meeting and subsequently licensed as 9388L001 effective February 27, 1995. Two additional LHCSA office locations were added thereafter; 9388L002 effective August 3, 1999 and 9388L003 effective March 29, 2001.

This application seeks Public Health and Health Planning Council approval for a 100% change in ownership through a Purchase and Sale Agreement.

The following individuals are the proposed members of Passionate Home Care, LLC d/b/a LINK Home Care Service:

Neal Einhorn – 50% Membership
Managing Member, San Souci Rehabilitation and Nursing Center
Affiliations:
- San Souci Rehabilitation and Nursing Center (10/2009 – Present)
- The Willows at Ramapo Rehabilitation and Nursing Center (07/2012 – Present)
- Livingston Hills Nursing and Rehabilitation Center (05/2006 – 09/2013)

Mark Friedman – 50% Membership
Managing Member, San Souci Rehabilitation and Nursing Center
Affiliations:
- San Souci Rehabilitation and Nursing Center (10/2009 – Present)
- The Willows at Ramapo Rehabilitation and Nursing Center (07/2012 – Present)
- Livingston Hills Nursing and Rehabilitation Center (05/2006 – 09/2013)

A search of the individual and entities named above revealed no matches on either the Medicaid Disqualified Provider List or the OIG Exclusion List.

A seven (7) year review of the operations of the following facilities was performed as part of this review (unless otherwise noted):

- San Souci Rehabilitation and Nursing Center SNF 10/2009 – Present
- The Willows at Ramapo Rehabilitation and Nursing Center SNF 07/2012 – Present
- Livingston Hills Nursing and Rehabilitation Center SNF 05/2006 – 09/2013

Sans Souci Rehabilitation and Nursing Center was fined ten thousand dollars ($10,000) pursuant to a Stipulation and Order dated March 16, 2012 for surveillance findings on February 11, 2011. Deficiencies were found under 10 NYCRR 415.12(j) Quality of Care Hydration. (S/O #: NH-12-015)

Livingston Hills Nursing & Rehabilitation Center, LLC was fined two thousand dollars ($2,000) pursuant to a Stipulation and Order dated March 12, 2012 for surveillance findings on September 15, 2010. Deficiencies were found under 10 NYCRR 415.12(c)(2) Quality of Care Pressure Sores. (S/O #: NH-12-013)
Livingston Hills Nursing & Rehabilitation Center, LLC was fined sixteen thousand dollars ($16,000) pursuant to a Stipulation and Order dated April 20, 2012 for surveillance findings on February 7, 2011 and July 6, 2011. Deficiencies were found under 10 NYCRR 415.12(j) Quality of Care Hydration; 415.12(h)(1)(2) Quality of Care Accidents; 415.26 Administration; and 415.27(a-c) Quality Assurance. (S/O #: NH-12-025)

- A federal CMP of thirty-six thousand nine hundred dollars ($36,900.00) was assessed for the February 7, 2011 and July 6, 2011 survey findings.

The information provided by the Bureau of Quality and Surveillance has indicated that the residential health care facilities reviewed have provided sufficient supervision to prevent harm to the health, safety and welfare of residents and to prevent recurrent code violations.

The applicant proposes to continue to serve the residents of the following counties from the offices located at:

<table>
<thead>
<tr>
<th>Address</th>
<th>Counties Served</th>
</tr>
</thead>
<tbody>
<tr>
<td>305 West End Avenue</td>
<td>Bronx, Kings, Nassau, New York, Queens, Richmond</td>
</tr>
<tr>
<td>New York, New York 10022</td>
<td></td>
</tr>
<tr>
<td>95 South Broadway, 4th Floor</td>
<td>Bronx, Putnam, Rockland, Westchester</td>
</tr>
<tr>
<td>White Plains, New York 10601</td>
<td></td>
</tr>
<tr>
<td>640 Oak Tree Road</td>
<td>Orange, Rockland, Ulster</td>
</tr>
<tr>
<td>Palisades, New York 10964</td>
<td></td>
</tr>
</tbody>
</table>

The applicant proposes to continue to provide the following health care services:

- Nursing
- Medical Social Services
- Occupational Therapy
- Nutrition
- Durable Medical Supplies and Equipment
- Home Health Aide
- Respiratory Therapy
- Physical Therapy
- Housekeeper
- Personal Care
- Speech-Language Pathology
- Audiology
- Homemaker

Review of the Personal Qualifying Information indicates that the applicant has the required character and competence to operate a licensed home care services agency.

Recommendation: Approval
Date: October 19, 2017
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 3605 of the Public Health Law, on this 8th day of February, 2018 having considered any advice offered by the staff of the New York State Department of Health and the Establishment and Project Review Committee of the Council, and after due deliberation, hereby approves the following applications for licensure, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

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<td></td>
</tr>
<tr>
<td>152369</td>
<td>Life Improvement Homecare, Inc.</td>
</tr>
<tr>
<td>152374</td>
<td>Nurturing Angels Homecare, Inc.</td>
</tr>
<tr>
<td>2535 L</td>
<td>Igor Homecare, Inc.</td>
</tr>
</tbody>
</table>
Name of Agency: Caring People NY Operating, LLC
Address: Forest Hills
County: Queens
Structure: Limited Liability Company
Application Number: 171333

Description of Project:

Caring People NY Operating, LLC, a limited liability company requests approval for a change in ownership of a licensed home care services agency under Article 36 of the Public Health Law.

Caring People, Inc. was previously approved as a home care services agency by the Public Health Council at its July 28, 2000 meeting and subsequently assigned license number 0949L001, effective November 2, 2001. A secondary location in Nassau County was approved by the Public Health Council at its July 28, 2000 meeting and subsequently assigned license number 0949L002, effective June 8, 2007. Both locations are included in this transaction.

Caring People NY Operating, LLC has proposed to enter into a management agreement with Caring People, Inc. which is currently under review by the Department of Health.

In this proposal, Silver Oak CP, LLC and Steven East propose to acquire the membership interests of Caring People, Inc.

The sole member of Caring People NY Operating, LLC is Caring People IntermediaryCoB, LLC. The sole member of Caring People IntermediaryCoB, LLC is Caring People Parent, LLC. The sole member of Caring People Parent, LLC is Caring People Parent Holdings, LLC. The sole member of Caring People Parent Holdings, LLC is Caring People HoldCo, LLC. The members of Caring People HoldCo, LLC are Silver Oak CP, LLC (60%) and Shalom East (40%).

The membership of Caring People NY Operating, LLC is comprised of the following individuals:

Shalom East – President            Amerisa Kornblum – CFO
CEO, Home Star, LLC                CFO, CP Employment Services Co., Inc.
Andrew Gustafson – Vice-President  Gregory Barr – Manager
Vice-President, Silver Oak Services Managing Partner, Silver Oak Services
Partners, LLC                      Partners, LLC

Affiliations
Caring People, LLC (LHCSA, Delray Beach FL)
Caring People of Pompano Beach, LLC (LHCSA, Pompano Beach, FL)
Caring People of Miami, LLC (Nurse Registry, FL)
Ultimate Angel’s Home Health Care, Inc. (LHCSA, FL)
Amstaff Services Incorporated (LHCSA, Miami Lakes, FL)
Amstaff Services Incorporated (LHCSA, Pompano Beach, FL)
Caring People, Inc. (LHCSA, NY)
Caring People NJ Operating, LLC (Health Care Services Firm, NJ – 2 locations)
Caring People of NJ, LLC (Health Care Service Firm, NJ)
Caring People CT, LLC (Companion Care, CT)

A search of the individuals named above revealed no matches on either the Medicaid Disqualified Provider List or the OIG Exclusion List.
Shalom East is exempt from a character and competence review due to the fact that he was previously approved by the Public Health Council for this Licensed Home Care Services Agency.

The applicant proposes to continue to serve the residents of the following counties from the indicated addresses:

<table>
<thead>
<tr>
<th>Address</th>
<th>Counties Served</th>
</tr>
</thead>
<tbody>
<tr>
<td>118-35 Queens Boulevard, Suite 1530</td>
<td>Queens, Bronx, Kings, New York, Richmond, Westchester</td>
</tr>
<tr>
<td>Forest Hills, New York 11375</td>
<td></td>
</tr>
<tr>
<td>175 Fulton Avenue</td>
<td>Nassau, Suffolk, Rockland</td>
</tr>
<tr>
<td>Hempstead, New York 11550</td>
<td></td>
</tr>
</tbody>
</table>

The applicant proposes to provide the following health care services:

- Nursing
- Home Health Aide
- Personal Care Aide
- Homemaker
- Housekeeper
- Medical Equipment, Supplies & Appliances

A seven (7) year review of the operations of the following facilities/agencies was performed as part of this review (unless otherwise noted):

- Caring People, LLC (LHCSA, Delray Beach FL)
- Caring People of Pompano Beach, LLC (LHCSA, Pompano Beach, FL)
- Caring People of Miami, LLC (Nurse Registry, FL)
- Ultimate Angel’s Home Health Care, Inc. (LHCSA, FL 2014-present)
- Amstaff Services Incorporated (LHCSA, Miami Lakes, FL 2014-present)
- Amstaff Services Incorporated (LHCSA, Pompano Beach, FL 2014-present)
- Caring People, Inc. (LHCSA, NY)
- Caring People of NJ, LLC (Health Care Service Firm, NJ, 2010-present)
- Caring People NJ Operating, LLC (Health Care Services Firms, NJ, May 2017-present)
- Caring People CT, LLC (Companion Care, CT, April 2017-present)

The information received from the State of New Jersey indicates that the agencies noted above are currently in compliance and that no enforcement actions have been taken against the agencies.

The information received from the State of Connecticut indicates that the agency noted above is currently in compliance and that no enforcement actions have been taken against the agency.

The State of Florida’s Agency for Health Care Administration did not respond to the applicant’s request for a Schedule 2D. Therefore, the applicant submitted a notarized affidavit attesting that all Florida agencies noted above are currently licensed and in compliance with all applicable federal and Florida regulations, with the exception of the following actions, all of which have been resolved:

<table>
<thead>
<tr>
<th>Agency</th>
<th>Description</th>
<th>Fine</th>
<th>Resolution</th>
</tr>
</thead>
<tbody>
<tr>
<td>Caring People, LLC</td>
<td>Reporting fine for late submission of mandatory report, 11/03/2011</td>
<td>$5000</td>
<td>Fine paid and report filed</td>
</tr>
<tr>
<td>Caring People, LLC</td>
<td>Application fine for late license renewal, 07/09/2008</td>
<td>$500</td>
<td>Fine paid and renewal filed</td>
</tr>
<tr>
<td>Caring People of Pompano Beach, LLC</td>
<td>Reporting fine for late submission of mandatory report, 12/14/2011</td>
<td>$5000</td>
<td>Fine paid and report filed</td>
</tr>
<tr>
<td>Business Name</td>
<td>Description</td>
<td>Fine</td>
<td>Status</td>
</tr>
<tr>
<td>---------------------------------------</td>
<td>------------------------------------------------------------------------------</td>
<td>--------</td>
<td>---------------------------------------------</td>
</tr>
<tr>
<td>Caring People of Pompano Beach, LLC</td>
<td>Application fine for late license renewal, 12/07/2010</td>
<td>$500</td>
<td>Fine paid and renewal filed</td>
</tr>
<tr>
<td>Amstaff Services Incorporated</td>
<td>Application fine for late license renewal, 05/21/2015</td>
<td>$500</td>
<td>Fine paid and renewal filed</td>
</tr>
<tr>
<td>Amstaff Services Incorporated</td>
<td>Survey fine for deficiency relating to background screenings, 12/18/2014</td>
<td>$1500</td>
<td>Deficiency corrected and fine paid</td>
</tr>
<tr>
<td>Ultimate Angel’s Home Health Care, Inc.</td>
<td>Fine for late submission of quarterly report, 10/13/2014</td>
<td>$200</td>
<td>Report filed and fine paid</td>
</tr>
</tbody>
</table>

The information provided by the Division of Home and Community Based Services has indicated that the applicant has provided sufficient supervision to prevent harm to the health, safety and welfare of residents and to prevent recurrent code violations.

Review of the Personal Qualifying Information indicates that the applicant has the required character and competence to operate a licensed home care services agency.

**Contingency**
1. Submission of a copy of the operating agreement of the applicant, which is acceptable to the Department.

Recommendation: Contingent Approval
Date: September 25, 2017
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 3605 of the Public Health Law, on this 8th day of February, 2018 having considered any advice offered by the staff of the New York State Department of Health and the Establishment and Project Review Committee of the Council, and after due deliberation, hereby approves the following applications for licensure, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

NUMBER: FACILITY:
171333 Caring People NY Operating, LLC

APPROVAL CONTINGENT UPON:

1. Submission of a copy of the operating agreement of the applicant, which is acceptable to the Department

   Documentation submitted to satisfy the above-referenced contingencies shall be submitted within sixty (60) days. Enter a complete response to each individual contingency via the New York State Electronic Certificate of Need (NYSE-CON) system by the due date(s) reflected in the Contingencies Tab in NYSE-CON.
Name of Agency: NY Home Care Select, LLC d/b/a Comfort Home Care
Address: Valley Stream
County: Nassau
Structure: Limited Liability Company
Application Number: 172061

Description of Project:
NY Home Care Select, LLC d/b/a Comfort Home Care, a limited liability company, requests approval for a change in ownership of a licensed home care services agency under Article 36 of the Public Health Law.

Comfort Home Care, LLC was previously approved by the Public Health Council at its December 8, 2011 meeting and subsequently licensed as 1758L001 effective July 3, 2013. At that time the membership was as follows: Dawn V. Wickline - 50%, and Miriam Markowitz-Leonard – 50%.

Comfort Home Care, LLC has entered into a management agreement with NY Home Care Select, LLC which was approved by the Department of Health on August 7, 2017.

This application seeks Public Health and Health Planning Council approval for a change in ownership through an Asset Purchase Agreement.

The proposed members of NY Home Care Select, LLC d/b/a Comfort Home Care is comprised of the following individuals:

Murry Z. Englard, CPA – 50% membership  
CEO, New York Health Care, Inc.  
Accountant, Englard CPA, PC

Lisa Grossman – 50% membership  
Accounts Receivable Manager, New York Health Care, Inc.

Affiliation:
- New York Health Care, Inc.  
  (01/2007 – Present)
- New York Health Care, Inc.  
  (02/2013 – Present)

A search of the individual and entity named above revealed no matches on either the Medicaid Disqualified Provider List or the OIG Exclusion List.

The Office of the Professions of the State Education Department indicates no issue with the licensure of the professional associated with this application.

A seven (7) year review of the operations of the New York Health Care, Inc. (LHCSA) was performed as part of this review. The information provided by the Division of Home and Community Based Services has indicated that the applicant has provided sufficient supervision to prevent harm to the health, safety and welfare of residents and to prevent recurrent code violations.

The applicant proposes to continue to serve the residents of the following counties from an office located at 33 West Hawthorne Avenue, Suite 33, Valley Stream, New York 11580:

- Nassau  
- Queens  
- Suffolk  
- Westchester

The applicant proposes to continue to provide the following health care services:

- Nursing  
- Physical Therapy  
- Homemaker

- Home Health Aide  
- Occupational Therapy  
- Housekeeper

- Personal Care  
- Speech-Language Pathology
Review of the Personal Qualifying Information indicates that the applicant has the required character and competence to operate a licensed home care services agency.

Contingency
1. Submission of a copy of the operating agreement of the applicant, which is acceptable to the Department.

Recommendation: Contingent Approval
Date: November 2, 2017
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 3605 of the Public Health Law, on this 8th day of February, 2018 having considered any advice offered by the staff of the New York State Department of Health and the Establishment and Project Review Committee of the Council, and after due deliberation, hereby approves the following applications for licensure, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

NUMBER: 172061  FACILITY: NY Home Care Select, LLC d/b/a Comfort Home Care

APPROVAL CONTINGENT UPON:

1. Submission of a copy of the operating agreement of the applicant, which is acceptable to the Department.

   Documentation submitted to satisfy the above-referenced contingencies shall be submitted within sixty (60) days. Enter a complete response to each individual contingency via the New York State Electronic Certificate of Need (NYSE-CON) system by the due date(s) reflected in the Contingencies Tab in NYSE-CON.
Name of Agency: Welcome Care, Inc.
Address: Brooklyn
County: New York
Structure: For-Profit Corporation
Application Number: 171242

Description of Project:

Welcome Care, Inc., a business corporation requests approval for a change in ownership of a licensed home care services agency under Article 36 of the Public Health Law.

Welcome Care, Inc. was previously approved as a home care services agency by the Public Health Council at its June 25, 1999 meeting and subsequently assigned license number 1222L001, effective April 15, 2003. At that time, Welcome Care, Inc. had authorized 200 shares of stock which were owned as follows:

Svetlana Yulchevskaya - 10 shares
Joseph Kleynerman - 30 shares
Karen Skalt - 30 shares
Unissued – 100 shares

The applicant disclosed that in 2005, Welcome Care, Inc. underwent a stock transfer. Victor Rashkovich surrendered 30 shares of stock, leaving 130 shares unissued. In 2011, the 130 unissued stock were distributed changing the ownership as follows: Svetlana Yulchevskaya 40 shares, Joseph Kleynerman 80 shares, and Simon Skalt 80 shares.

The applicant also noted that in 2013, Welcome Care, Inc. underwent an additional stock transfer. Joseph Kleynerman sold his 80 shares to Svetlana Yulchevskaya. A stock sale agreement was executed, changing the shareholder composition to the following: Svetlana Yulchevskaya 120 shares and Simon Skalt 80 shares.

In this proposal, Welcome Care, Inc. is seeking approval of the undisclosed transfer of stock to Simon Skalt that occurred in 2011.

Welcome Care, Inc. has authorized 200 shares of stock which are owned as follows: Svetlana Yulchevskaya owns 120 shares and Simon Skalt owns 80 shares.

The Board of Directors of Welcome Care, Inc. will be comprised of the following individuals:

Simon Skalt – President
CEO, Welcome Care, Inc.
Svetlana Yulchevskaya – Vice-President
Secretary, Welcome Care, Inc.

A search of the individuals named above revealed no matches on either the Medicaid Disqualified Provider List or the OIG Exclusion List.

Svetlana Yulchevskaya is exempt from character and competence review due to the fact that this individual was previously approved by the Public Health Council for this operator.

The applicant proposes to serve the residents of the following counties from an office located at 1090 Coney Island Avenue, 3rd Floor, Brooklyn, New York 11230:
The applicant proposes to provide the following health care services:

Nursing  Home Health Aide  Personal Care
Medical Equipment, Supplies & Appliances

A seven (7) year review of the operations of the following facilities/ agencies was performed as part of this review (unless otherwise noted):

Welcome Care, Inc. (LHCSA)

The information provided by the Division of Home and Community Based Services has indicated that the applicant has provided sufficient supervision to prevent harm to the health, safety and welfare of residents and to prevent recurrent code violations.

Review of the Personal Qualifying Information indicates that the applicant has the required character and competence to operate a licensed home care services agency.

Contingency
1. A copy of the by-laws of the applicant, which is acceptable to the Department. (CSL)

Recommendation: Contingent Approval
Date: June 20, 2017
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 3605 of the Public Health Law, on this 8th day of February, 2018 having considered any advice offered by the staff of the New York State Department of Health and the Establishment and Project Review Committee of the Council, and after due deliberation, hereby approves the following applications for licensure, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

NUMBER: FACILITY:
171242 Welcome Care, Inc.

APPROVAL CONTINGENT UPON:
1. A copy of the by-laws of the applicant, which is acceptable to the Department. (CSL)

Documentation submitted to satisfy the above-referenced contingencies shall be submitted within sixty (60) days. Enter a complete response to each individual contingency via the New York State Electronic Certificate of Need (NYSE-CON) system by the due date(s) reflected in the Contingencies Tab in NYSE-CON.
Name of Agency: Life Improvement Homecare, Inc.
Address: Brooklyn
County: Kings
Structure: For-Profit Corporation
Application Number: 152369

Description of Project:
Life Improvement Homecare, Inc., a proposed business corporation, requests approval to obtain licensure as a home care services agency under Article 36 of the Public Health Law.

The applicant has proposed to authorize 200 shares of stock which will be owned as follows:

Ning Chen – 60 Shares
Manager, Guangzhou Starzle Technologies Limited
Affiliation: Wondercare, Inc. (01/2016-Present)

Marcia Hu – 60 Shares
Brand Coordinator, COM New York
Affiliation: Wondercare, Inc. (01/2016-Present)

Feifei Li – 60 Shares
Training Manager, American Business Institute Corp.

Igor Rozhansky – 20 Shares
Optician, Euro Optika

The proposed Board of Directors of Life Improvement Homecare, Inc. comprises the following individuals:

Ning Chen – President
(Previously Disclosed)

Marcia Hu – Vice President
(Previously Disclosed)

Feifei Li – Vice President
(Previously Disclosed)

Igor Rozhansky – Member
(Previously Disclosed)

A search of the individuals and entity named above revealed no matches on either the Medicaid Disqualified Provider List or the OIG Exclusion List.

A review of the operations of the following facility was performed as part of this review:

- Wondercare, Inc. LHCSA 01/2016-Present

The information provided by the Division of Home and Community Based Services has indicated that the applicant has provided sufficient supervision to prevent harm to the health, safety and welfare of residents and to prevent recurrent code violations.

The applicant proposes to serve the residents of the following counties from an office located at 251 East 5th Street, Brooklyn, New York 11218:

- Bronx
- New York
- Kings
- Queens
- Nassau
- Richmond

The applicant proposes to provide the following health care services:

- Nursing
- Medical Social Services
- Occupational Therapy
- Nutrition
- Durable Medical Supplies and Equipment
- Home Health Aide
- Respiratory Therapy
- Physical Therapy
- Housekeeper
- Personal Care
- Speech-Language Pathology
- Audiology
- Homemaker
Review of the Personal Qualifying Information indicates that the applicant has the required character and competence to operate a licensed home care services agency.

Recommendation: Approval
Date: October 26, 2017
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 3605 of the Public Health Law, on this 8th day of February, 2018 having considered any advice offered by the staff of the New York State Department of Health and the Establishment and Project Review Committee of the Council, and after due deliberation, hereby approves the following applications for licensure, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

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<td>152369</td>
<td>Life Improvement Homecare, Inc.</td>
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<td>152374</td>
<td>Nurturing Angels Homecare, Inc.</td>
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<td>2535 L</td>
<td>Igor Homecare, Inc.</td>
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Description of Project:

Nurturing Angels Homecare, Inc., a proposed business corporation, requests approval to obtain licensure as a home care services agency under Article 36 of the Public Health Law.

The applicant has proposed to authorize 200 shares of stock which are owned as follows:

- Mana Masih, RN – 190 Shares
  President, Masih Home Care Incorporated
  Affiliation: Masih Home Care Incorporated license (06/2016 – 08/2017)

- Janette Shtaynberg, HHA – 10 Shares
  Home Health Aide, Helping Hands
  Affiliation: JS Homecare Agency of NY, Inc. (09/2013 – 01/2015)

The proposed Board of Directors of Nurturing Angels Homecare, Inc. comprises the following individuals:

- Mana Masih, RN, NHA – President (Previously Disclosed)
- Janette Shtaynberg, HHA – Vice President (Previously Disclosed)

The Office of the Professions of the State Education Department indicates no issue with the licensure of the health professional associated with this application.

A search of the individuals and entities named above revealed no matches on either the Medicaid Disqualified Provider List or the OIG Exclusion List.

The Bureau of Professional Credentialing has indicated that Mana Masih held a NHA license, license #05429, that expired on 12/31/2011. The Board of Examiners of Nursing Home Administrators never took disciplinary action against this individual or his license.

A search of the individual named above on the New York State Home Care Registry revealed that the individual is certified as a HHA, currently employed as a HHA and has no convictions or findings.

A review of the operations of the following facility was performed as part of this review:

- Masih Home Care Incorporated LHCSA 06/2016 – 08/2017
- JS Homecare Agency of NY, Inc. LHCSA 09/2013 – 01/2015

The information provided by the Division of Home and Community Based Services has indicated that the applicant has provided sufficient supervision to prevent harm to the health, safety and welfare of residents and to prevent recurrent code violations.

The applicant proposes to serve the residents of the following counties from an office located at 94-36 114th Street, South Richmond Hill, New York 11419:

- Bronx
- Kings
- Nassau
- New York
- Queens
- Richmond
The applicant proposes to provide the following health care services:

- Nursing
- Medical Social Services
- Occupational Therapy
- Nutrition
- Durable Medical Supplies and Equipment
- Home Health Aide
- Respiratory Therapy
- Physical Therapy
- Housekeeper
- Personal Care
- Speech-Language Pathology
- Audiology
- Homemaker

Review of the Personal Qualifying Information indicates that the applicant has the required character and competence to operate a licensed home care services agency.

Recommendation: Approval
Date: November 8, 2017
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 3605 of the Public Health Law, on this 8th day of February, 2018 having considered any advice offered by the staff of the New York State Department of Health and the Establishment and Project Review Committee of the Council, and after due deliberation, hereby approves the following applications for licensure, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

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</table>
Name of Agency: Igor Homecare, Inc.
Address: Brooklyn
County: Kings
Structure: For-Profit Corporation
Application Number: 2535-L

Description of Project:
Igor Homecare, Inc., a business corporation, requests approval to obtain licensure as a home care services agency under Article 36 of the Public Health Law.

The applicant has authorized 200 shares of stock, which are owned as follows:
Igor Rozhansky – 180 Shares
Natalya Chornaya, RN – 20 Shares

The Board of Directors of Igor Homecare, Inc. comprises the following individuals:
Igor Rozhansky – President Optician, Euro Optika
Natalya Chornaya, RN – Vice President Registered Nurse, Mount Sinai Beth Israel

Affiliation:
- NC Homecare Agency of NY, Inc. (August 2012 – Present)

The Office of the Professions of the State Education Department indicates no issues with the licensure of the health professional associated with this application.

A search of the individuals named above revealed no matches on either the Medicaid Disqualified Provider List or the OIG Exclusion List.

A review of the operations of the following facilities was performed as part of this review:
- NC Homecare Agency of NY, Inc. (August 2012 – Present)

The information provided by the Division of Home and Community Based Services has indicated that the applicant has provided sufficient supervision to prevent harm to the health, safety and welfare of residents and to prevent recurrent code violations.

The applicant proposes to serve the residents of the following counties from an office located at 251 East 5th Street, Brooklyn, New York 11218
Bronx  Kings  New York  Richmond
Queens Westchester

The applicant proposes to provide the following health care services:
Nursing  Home Health Aide  Personal Care  Medical Social Services
Occupational Therapy Respiratory Therapy Audiology Speech-Language Pathology
Physical Therapy Nutrition Durable Medical Supplies and Equipment
Homemaker Housekeeper

Review of the Personal Qualifying Information indicates that the applicant has the required character and competence to operate a licensed home care services agency.

Recommendation: Approval
Date: December 27, 2017
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 3605 of the Public Health Law, on this 8th day of February, 2018 having considered any advice offered by the staff of the New York State Department of Health and the Establishment and Project Review Committee of the Council, and after due deliberation, hereby approves the following applications for licensure, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

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| 152374  | Nurturing Angels Homecare, Inc. |
| 2535 L  | Igor Homecare, Inc. |
Licensed Home Care Services Agency
Character and Competence Staff Review

Name of Agency: AZA Group Inc.
Address: Brooklyn
County: Kings
Structure: For-Profit Corporation
Application Number: 152031

Description of Project:
AZA Group Inc., a business corporation, requests approval to obtain licensure as a home care services agency under Article 36 of the Public Health Law.

AZA Group Inc. has authorized 200 shares of stock, which are solely owned by Amy Monroe.

The Board of Directors of AZA Group Inc. is comprised of the following individual:

Amy Monroe, RN, Chairman/Director
RN/Director of Patient Services, Emanuel Services

The Office of the Professions of the State Education Department indicates no issues with the licenses of the healthcare professionals associated with this application.

A search of the individuals named above revealed no matches on either the Medicaid Disqualified Provider List or the OIG Exclusion List.

The applicant proposes to serve the residents of the following counties from an office located at 328 Senator Street, Brooklyn, New York 11220:

Kings Queens New York
Bronx Richmond Nassau

The applicant proposes to provide the following health care services:

Nursing Physical Therapy Speech-Language Pathology Nutrition
Home Health Aide Occupational Therapy Audiology Nutrition
Personal Care Respiratory Therapy Medical Social Services

Review of the Personal Qualifying Information indicates that the applicant has the required character and competence to operate a licensed home care services agency.

Contingency
1. Submission of a copy of the by-laws of the applicant, which are acceptable to the Department.

Recommendation: Contingent Approval
Date: November 1, 2017
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 3605 of the Public Health Law, on this 8th day of February, 2018 having considered any advice offered by the staff of the New York State Department of Health and the Establishment and Project Review Committee of the Council, and after due deliberation, hereby approves the following applications for licensure, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

NUMBER: 152031  FACILITY: AZA Group Inc.

APPROVAL CONTINGENT UPON:

1. Submission of a copy of the by-laws of the applicant, which are acceptable to the Department

   Documentation submitted to satisfy the above-referenced contingencies shall be submitted within sixty (60) days. Enter a complete response to each individual contingency via the New York State Electronic Certificate of Need (NYSE-CON) system by the due date(s) reflected in the Contingencies Tab in NYSE-CON.
Licensed Home Care Services Agency  
Character and Competence Staff Review

Name of Agency: VIPatient Home Care, Inc.  
Address: Brooklyn  
County: Kings  
Structure: For-Profit Corporation  
Application Number: 152270

Description of Project:

VIPatient Home Care, Inc., a business corporation, requests approval to obtain licensure as a home care services agency under Article 36 of the Public Health Law.

The applicant has authorized 200 shares of stock. The shareholders comprise the following individuals: Elena Lokshin owns 100 shares and Irina Pastina owns 100 shares.

The Board of Directors of VIPatient Home Care, Inc. is comprised of the following individuals:

Elena Lokshin – CEO  
Human Resources Manager, Always Home Care, Inc.  
Irina Pastina, HHA – Vice-President  
Payroll Manager/Compliance Officer, Always Home Care, Inc.

A search of the individuals named above revealed no matches on either the Medicaid Disqualified Provider List or the OIG Exclusion List.

A search of the individual named above on the New York State Home Care Registry revealed that the individual is certified as a HHA and has no convictions or findings.

The applicant proposes to serve the residents of the following counties from an office located at 7714 Bay Parkway, Suite 7E, Brooklyn, New York 11214:

Kings  
Queens  
New York

The applicant proposes to provide the following health care services:

Nursing  
Home Health Aide  
Personal Care

Review of the Personal Qualifying Information indicates that the applicant has the required character and competence to operate a licensed home care services agency.

Contingency

1. Submission of a copy of the by-laws of the applicant, which is acceptable to the Department.
2. Submission of a new corporate name, which will not cause confusion with existing agencies, acceptable to the Department.

Recommendation: Contingent Approval  
Date: January 2, 2018
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 3605 of the Public Health Law, on this 8th day of February, 2018 having considered any advice offered by the staff of the New York State Department of Health and the Establishment and Project Review Committee of the Council, and after due deliberation, hereby approves the following applications for licensure, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

NUMBER: FACILITY:
152270 VIPatient Home Care, Inc.

APPROVAL CONTINGENT UPON:

1. Submission of a copy of the by-laws of the applicant, which is acceptable to the Department.
2. Submission of a new corporate name, which will not cause confusion with existing agencies, acceptable to the Department. [CHA]

Documentation submitted to satisfy the above-referenced contingencies shall be submitted within sixty (60) days. Enter a complete response to each individual contingency via the New York State Electronic Certificate of Need (NYSE-CON) system by the due date(s) reflected in the Contingencies Tab in NYSE-CON.
Name of Agency: Santry Home Care, Inc.  
d/b/a Visiting Angels  
Address: Yonkers  
County: Westchester  
Structure: For-Profit Corporation  
Application Number: 152293

Description of Project:
Santry Home Care, Inc. d/b/a Visiting Angels, a business corporation, requests approval to obtain licensure as a home care services agency under Article 36 of the Public Health Law.

Santry Home Care, Inc. d/b/a Visiting Angels has proposed to operate as a Franchisee of Living Assistant Services, Inc.

The applicant has authorized 200 shares of stock. The shareholders comprise the following individuals: Patrick Murphy owns 100 shares and Barbara Murphy owns 100 shares.

The Board of Directors of Santry Home Care, Inc. d/b/a Visiting Angels is comprised of the following individuals:

Patrick Murphy – President  
Barbara Murphy, RN – Vice-President  
Unemployed  
RN, Memorial Sloan Kettering Cancer Center

A search of the individuals named above revealed no matches on either the Medicaid Disqualified Provider List or the OIG Exclusion List.

The Office of Professions of the State Education Department indicates no issues with the license of the health care professional associated with this application.

The applicant proposes to serve the residents of the following counties from an office located at 73 Market Street, Suite 376, Yonkers, New York 10710:

Westchester  
Bronx

The applicant proposes to provide the following health care services:

Nursing  
Home Health Aide  
Personal Care  
Homemaker  
Housekeeper

Review of the Personal Qualifying Information indicates that the applicant has the required character and competence to operate a licensed home care services agency.

Contingency
1. Submission of a copy of the certificate of amendment to the certificate of incorporation of the applicant, which is acceptable to the Department.
2. Submission of A copy of the franchise agreement of the applicant, which is acceptable to the Department.

Recommendation: Contingent Approval  
Date: October 30, 2017
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 3605 of the Public Health Law, on this 8th day of February, 2018 having considered any advice offered by the staff of the New York State Department of Health and the Establishment and Project Review Committee of the Council, and after due deliberation, hereby approves the following applications for licensure, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

NUMBER: 152293
FACILITY: Santry Home Care, Inc. d/b/a Visiting Angels

APPROVAL CONTINGENT UPON:

1. Submission of a copy of the certificate of amendment to the certificate of incorporation of the applicant, which is acceptable to the Department.
2. Submission of a copy of the franchise agreement of the applicant, which is acceptable to the Department.

Documentation submitted to satisfy the above-referenced contingencies shall be submitted within sixty (60) days. Enter a complete response to each individual contingency via the New York State Electronic Certificate of Need (NYSE-CON) system by the due date(s) reflected in the Contingencies Tab in NYSE-CON.
Licensed Home Care Services Agency
Character and Competence Staff Review

Name of Agency: K Homecare Corporation
Address: Little Neck
County: Queens
Structure: For-Profit Corporation
Application Number: 152315

Description of Project:

K Homecare Corporation, a business corporation, requests approval to obtain licensure as a home care services agency under Article 36 of the Public Health Law.

The applicant has authorized 200 shares of stock which are owned as follows:

Youngsoon Lee, RN – 200 Shares
Director of Patient Services, NU Home Care Corp.

The following individual is the sole member of the Board of Directors K Homecare Corporation:

Youngsoon Lee, RN – President
(Previously Disclosed)

The Office of the Professions of the State Education Department indicates no issues with the licensure of the health professional associated with this application.

A search of the individual named above revealed no matches on either the Medicaid Disqualified Provider List or the OIG Exclusion List.

The applicant proposes to serve the residents of the following counties from an office located at 41-31 Little Pkwy, 2nd Floor, Little Neck, NY 11363:

- Bronx
- New York
- Kings
- Queens
- Nassau
- Richmond

The applicant proposes to provide the following health care services:

- Nursing
- Physical Therapy
- Homemaker
- Home Health Aide
- Occupational Therapy
- Housekeeper
- Personal Care
- Speech-Language Pathology

Review of the Personal Qualifying Information indicates that the applicant has the required character and competence to operate a licensed home care services agency.

Contingency
1. Submission of a copy of the amended by-laws of the applicant, acceptable to the Department.

Recommendation: Contingent Approval
Date: October 26, 2017
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 3605 of the Public Health Law, on this 8th day of February, 2018 having considered any advice offered by the staff of the New York State Department of Health and the Establishment and Project Review Committee of the Council, and after due deliberation, hereby approves the following applications for licensure, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

NUMBER: FACILITY:
152315 K Homecare Corporation

APPROVAL CONTINGENT UPON:

1. Submission of A copy of the amended by-laws of the applicant, acceptable to the Department.

Documentation submitted to satisfy the above-referenced contingencies shall be submitted within sixty (60) days. Enter a complete response to each individual contingency via the New York State Electronic Certificate of Need (NYSE-CON) system by the due date(s) reflected in the Contingencies Tab in NYSE-CON.
Licensed Home Care Services Agency  
Character and Competence Staff Review

Name of Agency: Wellness Registered Nursing, P.C.  
Address: Bronx  
County: Bronx  
Structure: For-Profit Corporation  
Application Number: 152335

Description of Project:

Wellness Registered Nursing, P.C. a business corporation, requests approval to obtain licensure as a home care services agency under Article 36 of the Public Health Law.

The applicant has authorized 200 shares of stock which are owned as follows:

Theodora Kwarteng - 30 shares  
Joyce Mwangi -10 shares  
Ibrahim Mahmood – 10 shares  
unissued – 150 shares

The Board of Directors of Wellness Registered Nursing, P.C. is comprised of the following individuals:

Theodora Kwarteng, RN – President  
Joyce Mwangi, RN – Vice-President  
RN, NY Presbyterian Hospital  
RN, NY Presbyterian Hospital

Ibrahim Mahmood, RT – Secretary  
Respiratory Therapist - NY Presbyterian Hospital  
Respiratory Therapist – St. Joseph’s Medical Center  
Respiratory Therapist – Wayne Nursing Home

A search of the individuals named above revealed no matches on either the Medicaid Disqualified Provider List or the OIG Exclusion List.

The Office of Professions of the State Education Department indicates no issues with the license of the health care professionals associated with this application.

The applicant proposes to serve the residents of the following counties from an office located at 945 East 174th Street, Apt. 307, Bronx, New York 10460:

Bronx  
New York

The applicant proposes to provide the following health care services:

Nursing  
Home Health Aide

Review of the Personal Qualifying Information indicates that the applicant has the required character and competence to operate a licensed home care services agency.

Contingency

1. Submission of a copy of the amended by-laws of the applicant, acceptable to the Department.

Recommendation: Contingent Approval

Date: October 30, 2017
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 3605 of the Public Health Law, on this 8th day of February, 2018 having considered any advice offered by the staff of the New York State Department of Health and the Establishment and Project Review Committee of the Council, and after due deliberation, hereby approves the following applications for licensure, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

NUMBER: FACILITY:
152335 Wellness Registered Nursing, P.C.

APPROVAL CONTINGENT UPON:

1. Submission of a copy of the amended by-laws of the applicant, acceptable to the Department.

   Documentation submitted to satisfy the above-referenced contingencies shall be submitted within sixty (60) days. Enter a complete response to each individual contingency via the New York State Electronic Certificate of Need (NYSE-CON) system by the due date(s) reflected in the Contingencies Tab in NYSE-CON.
Name of Agency: Reginald Aumoithe d/b/a Safe & Sound Nursing Care Agency
Address: Medford
County: Suffolk
Structure: Sole Proprietorship
Application Number: 152340

Description of Project:

Reginald Aumoithe d/b/a Safe & Sound Nursing Care Agency, a sole proprietorship, requests approval to obtain licensure as a home care services agency under Article 36 of the Public Health Law.

Reginald Aumoithe, LPN – Sole Proprietor
LPN, Lewin Services, Inc.
LPN, Christian Nursing Registry
LPN, Total Healthcare Agency

The Office of the Professions of the State Education Department indicate no issues with the licensure of the health professional associated with this application.

A search of the individual named above revealed no matches on either the Medicaid Disqualified Provider List or the OIG Exclusion List.

The applicant proposes to serve the residents of the following counties from an office located at 2811 Watchill Avenue, Medford, NY 11763:

Nassau  Suffolk  Queens

The applicant proposes to provide the following health care services:

Nursing  Home Health Aide

Review of the Personal Qualifying Information indicates that the applicant has the required character and competence to operate a licensed home care services agency.

Contingency
1. Submission of a copy of the amended by-laws of the applicant, acceptable to the Department.

Recommendation: Contingent Approval
Date: December 12, 2017
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 3605 of the Public Health Law, on this 8th day of February, 2018 having considered any advice offered by the staff of the New York State Department of Health and the Establishment and Project Review Committee of the Council, and after due deliberation, hereby approves the following applications for licensure, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

NUMBER: 152340
FACILITY: Reginald Aumothe
d/b/a Safe & Sound Nursing Care Agency

APPROVAL CONTINGENT UPON:

1. Submission of a copy of the amended by-laws of the applicant, acceptable to the Department.

   Documentation submitted to satisfy the above-referenced contingencies shall be submitted within sixty (60) days. Enter a complete response to each individual contingency via the New York State Electronic Certificate of Need (NYSE-CON) system by the due date(s) reflected in the Contingencies Tab in NYSE-CON.
Licensed Home Care Services Agency
Character and Competence Staff Review

Name of Agency: HazMed Solution Inc.
Address: Brooklyn
County: Kings
Structure: For-Profit Corporation
Application Number: 152386

Description of Project:

HazMed Solution Inc., a business corporation, requests approval to obtain licensure as a home care services agency under Article 36 of the Public Health Law.

HazMed Solution Inc. has authorized 200 shares which are owned solely by Amy L. Monroe, RN.

The Board of Directors of HazMed Solution Inc. is comprised of the following individual:

Amy L. Monroe, RN
Director of Patient Services, Emanuel Services

A search of the individual named above revealed no matches on either the Medicaid Disqualified Provider List or the OIG Exclusion List.

The Office of the Professions of the State Education Department indicates no issues with the licenses of the health care professional associated with this application.

The applicant proposes to serve the residents of the following counties from an office located at 328 Senator Street, Brooklyn, New York 11220:

Queens    Kings    Richmond
New York    Bronx    Nassau

The applicant proposes to provide the following health care services:

Nursing       Home Health Aide          Personal Care
Physical Therapy   Occupational Therapy  Respiratory Therapy
Speech-Language Pathology  Audiology       Medical Social Services
Nutrition     Homemaker              Housekeeper

Review of the Personal Qualifying Information indicates that the applicant has the required character and competence to operate a licensed home care services agency.

Contingency
1. Submission of a copy of the by-laws of the applicant, which are acceptable to the Department.

Recommendation: Contingent Approval
Date: October 24, 2017
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 3605 of the Public Health Law, on this 8th day of February, 2018 having considered any advice offered by the staff of the New York State Department of Health and the Establishment and Project Review Committee of the Council, and after due deliberation, hereby approves the following applications for licensure, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

**NUMBER:** 152386  
**FACILITY:** HazMed Solution Inc.

**APPROVAL CONTINGENT UPON:**

1. A copy of the by-laws of the applicant, which are acceptable to the Department

   Documentation submitted to satisfy the above-referenced contingencies shall be submitted within sixty (60) days. Enter a **complete** response to each **individual** contingency via the New York State Electronic Certificate of Need (NYSE-CON) system by the due date(s) reflected in the *Contingencies Tab in NYSE-CON.*
Name of Agency: K Campion Inc. d/b/a Right at Home
Address: Franklin Square
County: Nassau
Structure: For-Profit Corporation
Application Number: 161008

Description of Project:
K Campion Inc. d/b/a Right at Home, a business corporation, requests approval to obtain licensure as a home care services agency under Article 36 of the Public Health Law.

K Campion Inc. d/b/a Right at Home has entered into a franchise agreement with Right at Home, Inc.

The applicant has authorized 200 shares of stock which are owned solely by Kevin Campion.

The Board of Directors of K Campion Inc. d/b/a Right at Home is comprised of the following individual:

Kevin Campion – President
President, K Campion Inc. d/b/a Right at Home (companion care)

A search of the individual named above revealed no matches on either the Medicaid Disqualified Provider List or the OIG Exclusion List.

The applicant proposes to serve the residents of the following counties from an office located at 752A Hempstead Turnpike, Suite 201, Franklin Square, New York 11010:

Nassau    Suffolk    Queens

The applicant proposes to provide the following health care services:

Nursing    Home Health Aide    Personal Care
Homemaker    Housekeeper

Review of the Personal Qualifying Information indicates that the applicant has the required character and competence to operate a licensed home care services agency.

Contingency
1. Submission of a copy of the amended by-laws of the applicant, acceptable to the Department.
2. Submission of a copy of the franchise agreement of the applicant, which is acceptable to the Department.

Recommendation: Contingent Approval
Date: November 14, 2017
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 3605 of the Public Health Law, on this 8th day of February, 2018 having considered any advice offered by the staff of the New York State Department of Health and the Establishment and Project Review Committee of the Council, and after due deliberation, hereby approves the following applications for licensure, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

NUMBER: 161008
FACILITY: K Campion Inc. d/b/a Right at Home

APPROVAL CONTINGENT UPON:

1. Submission of a copy of the amended by-laws of the applicant, acceptable to the Department.
2. Submission of a copy of the franchise agreement of the applicant, which is acceptable to the Department.

Documentation submitted to satisfy the above-referenced contingencies shall be submitted within sixty (60) days. Enter a complete response to each individual contingency via the New York State Electronic Certificate of Need (NYSE-CON) system by the due date(s) reflected in the Contingencies Tab in NYSE-CON.
Name of Agency: Eprine Home Care, Inc.
Address: Brooklyn
County: Kings
Structure: For-Profit Corporation
Application Number: 161011

Description of Project:

Eprine Home Care, Inc., business corporation, requests approval to obtain licensure as a home care services agency under Article 36 of the Public Health Law.

The applicant has authorized 200 shares of stock which are owned as follows:

- Ernesto A. Pinder – 100 Shares
  President/CEO, Gloria B. Rose Center for Children, Inc.
  NYC Special Education School Improvement Specialist, Regional Special Education Technical Assistance Support Center

- Luis Mota – 50 Shares
  Deputy Executive Director, Metropolitan Family Services, Inc.
  President/CEO, Eprine Community Services, Inc.

- Paul C. Allister – 50 Shares
  Operations Associate, Highbridge Capital Management

The Board of Directors of Eprine Home Care, Inc. comprises the following individuals:

- Ernesto Pinder – President/CEO (Previously Disclosed)
- Luis Mota – Vice President/COO (Previously Disclosed)
- Paul C. Allister– Secretary/Treasurer/CFO (Previously Disclosed)

A search of the individuals named above revealed no matches on either the Medicaid Disqualified Provider List or the OIG Exclusion List.

The applicant proposes to serve the residents of the following counties from an office located at 61 Brandford Street, Brooklyn, New York 11207:

- Bronx
- New York
- Kings
- Queens
- Nassau
- Richmond

The applicant proposes to provide the following health care services:

- Nursing
- Medical Social Services
- Occupational Therapy
- Housekeeper
- Home Health Aide
- Physical Therapy
- Nutrition
- Personal Care
- Speech-Language Pathology
- Homemaker

Review of the Personal Qualifying Information indicates that the applicant has the required character and competence to operate a licensed home care services agency.

Contingency
1. Submission of a copy of the by-laws of the applicant, which are acceptable to the Department.

Recommendation: Contingent Approval
Date: October 19, 2017
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 3605 of the Public Health Law, on this 8th day of February, 2018 having considered any advice offered by the staff of the New York State Department of Health and the Establishment and Project Review Committee of the Council, and after due deliberation, hereby approves the following applications for licensure, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

NUMBER: 161011
FACILITY: Eprine Home Care, Inc.

APPROVAL CONTINGENT UPON:

1. Submission of a copy of the by-laws of the applicant, which are acceptable to the Department

   Documentation submitted to satisfy the above-referenced contingencies shall be submitted within sixty (60) days. Enter a complete response to each individual contingency via the New York State Electronic Certificate of Need (NYSE-CON) system by the due date(s) reflected in the Contingencies Tab in NYSE-CON.
Executive Home Care, Inc d/b/a Z Best Home Care, a business corporation, requests approval to obtain licensure as a home care services agency under Article 36 of the Public Health Law.

Executive Home Care, Inc d/b/a Z Best Home Care has authorized 200 shares of stock which are owned solely by David Modnyy.

The Board of Directors of Executive Home Care, Inc d/b/a Z Best Home Care is comprised of the following individual:

David Modnyy – President
Owner/Administrator, Prestige LHCSA Management, Inc d/b/a Hand in Hand Together Home Care

Affiliation
Prestige LHCSA Management, Inc d/b/a Hand in Hand Together Home Care (LHCSA) (5/01/2015 – Present)

A search of the individual named above revealed no matches on either the Medicaid Disqualified Provider List or the OIG Exclusion List.

The applicant proposes to serve the residents of the following counties from an office located at 672 Britton Avenue, Staten Island, New York 10304:

<table>
<thead>
<tr>
<th>Kings</th>
<th>Queens</th>
<th>Richmond</th>
</tr>
</thead>
<tbody>
<tr>
<td>New York</td>
<td>Bronx</td>
<td>Westchester</td>
</tr>
</tbody>
</table>

The applicant proposes to provide the following health care services:

- Nursing
- Physical Therapy
- Speech-Language Pathology
- Nutrition
- Home Health Aide
- Occupational Therapy
- Audiology
- Homemaker
- Personal Care
- Respiratory Therapy
- Medical Social Services
- Housekeeper

A seven (7) year review of the operations of the following facility/agency was performed as a part of this review:

Prestige LHCSA Management d/b/a Hand in Hand Together Home Care (LHCSA) (5/2015 – Present)

Review of the Personal Qualifying Information indicates that the applicant has the required character and competence to operate a licensed home care services agency.

Contingency
1. Submission of a copy of the by-laws of the applicant, which is acceptable to the Department.

Recommendation: Contingent Approval
Date: December 29, 2017
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 3605 of the Public Health Law, on this 8th day of February, 2018 having considered any advice offered by the staff of the New York State Department of Health and the Establishment and Project Review Committee of the Council, and after due deliberation, hereby approves the following applications for licensure, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

NUMBER: 161053
FACILITY: Executive Home Care, Inc d/b/a Z Best Home Care

APPROVAL CONTINGENT UPON:

1. A copy of the by-laws of the applicant, which is acceptable to the Department.

   Documentation submitted to satisfy the above-referenced contingencies shall be submitted within sixty (60) days. Enter a complete response to each individual contingency via the New York State Electronic Certificate of Need (NYSE-CON) system by the due date(s) reflected in the Contingencies Tab in NYSE-CON.
Name of Agency: Girgis Associates, Inc.  
d/b/a ComForCare Home Care – Staten Island  
Address: Staten Island  
County: Richmond  
Structure: For-Profit Corporation  
Application Number: 161063

Description of Project:

Girgis Associates, Inc. d/b/a ComForCare Home Care – Staten Island, a business corporation, requests approval to obtain licensure as a home care services agency under Article 36 of the Public Health Law.

Girgis Associates, Inc. d/b/a ComForCare Home Care – Staten Island has entered into a franchise agreement with ComForCare Health Care Holdings, Inc.

The applicant has authorized 200 shares of stock which are owned solely by Wagdy Girgis.

The Board of Directors of Girgis Associates, Inc. d/b/a ComForCare Home Care – Staten Island is comprised of the following individual:

Wagdy Girgis, MD – President  
Owner, Girgis Associates, Inc. d/b/a ComForCare Home Care – Staten Island  
Director of Wound Care & Hyperbaric Center, Maimonides Medical Center  
Owner, Wagdy Girgis MD, PC

A search of the individual named above revealed no matches on either the Medicaid Disqualified Provider List or the OIG Exclusion List.

The Office of the Professions of the State Education Department, the New York State Physician Profile and the Office of Professional Medical Conduct, where appropriate, indicate no issues with the licensure of the health professional associated with this application.

The applicant has confirmed that the proposed financial/referral structure has been assessed in light of anti-kickback and self-referral laws, with the consultation of legal counsel, and it is concluded that proceeding with the proposal is appropriate.

The applicant answered yes to record of legal action and disclosed that a suit was brought against him in on June 21, 2005 by a patient for the development of decubitis ulcers. On January 8, 2015, a settlement in the amount of $235,000 was reached and the suit was closed.

The applicant proposes to serve the residents of Richmond County from an office located at 1330 A. Rockland Avenue, Staten Island, New York 10314.

The applicant proposes to provide the following health care services:

Nursing  
Home Health Aide  
Homemaker  
Personal Care  
Housekeeper

Review of the Personal Qualifying Information indicates that the applicant has the required character and competence to operate a licensed home care services agency.
Contingency
1. Submission of a copy of the by-laws of the applicant, which is acceptable to the Department.
2. Submission of a copy of the Franchise Agreement, acceptable to the Department.

Recommendation: Contingent Approval
Date: November 1, 2017
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 3605 of the Public Health Law, on this 8th day of February, 2018 having considered any advice offered by the staff of the New York State Department of Health and the Establishment and Project Review Committee of the Council, and after due deliberation, hereby approves the following applications for licensure, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

NUMBER: 161063
FACILITY: Girgis Associates, Inc. d/b/a ComForCare Home Care – Staten Island

APPROVAL CONTINGENT UPON:

1. Submission of a copy of the by-laws of the applicant, which is acceptable to the Department.
2. Submission of a copy of the Franchise Agreement, acceptable to the Department.

Documentation submitted to satisfy the above-referenced contingencies shall be submitted within sixty (60) days. Enter a **complete** response to each **individual** contingency via the New York State Electronic Certificate of Need (NYSE-CON) system by the due date(s) reflected in the Contingencies Tab in NYSE-CON.
Licensed Home Care Services Agency  
Character and Competence Staff Review

Name of Agency:  Advent Homecare Agency Inc.  
Address:       Westbury  
County:   Nassau  
Structure:  For-Profit Corporation  
Application Number:  161478

Description of Project:  
Advent Homecare Agency Inc., a business corporation, requests approval to obtain licensure as a home care services agency under Article 36 of the Public Health Law.

Advent Homecare Agency Inc. has authorized 1,000,000 shares of stock, which are owned as follows:

<table>
<thead>
<tr>
<th>Shareholder Name</th>
<th>Number of Shares</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dr. Lesly Kernisant</td>
<td>130,000</td>
</tr>
<tr>
<td>Frantz Pierre-Louis</td>
<td>130,000</td>
</tr>
<tr>
<td>Betzy Bazelais</td>
<td>127,500</td>
</tr>
<tr>
<td>Serge R. Pinard</td>
<td>127,500</td>
</tr>
<tr>
<td>Dr. Gardith Duroseau</td>
<td>2,500</td>
</tr>
<tr>
<td>Geralda Jean Pelissier</td>
<td>3,333</td>
</tr>
<tr>
<td></td>
<td>479,167</td>
</tr>
</tbody>
</table>

The remaining 479,167 shares are unissued.

The Board of Directors of Advent Homecare Agency Inc. is comprised of the following individuals:

<table>
<thead>
<tr>
<th>Name</th>
<th>Position and Experience</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dr. Lesly Kernisant</td>
<td>President, Retired Physician/OBGYN, Chief Medical Officer, Brooklyn Plaza Medical Center</td>
</tr>
<tr>
<td>Serge Pinard</td>
<td>Vice President, Certified Financial Planner, NYS Life, Health, Variable Annuity and Variable Life Broker, NYS FINRA, NYS Real Estate Agent, CFP Consultant, AXA Advisors LLC</td>
</tr>
<tr>
<td>Frantz Pierre-Louis</td>
<td>Treasurer, Managing Director, Pierre-Louis &amp; Associates CPA, PC</td>
</tr>
<tr>
<td>Betzy Bazelais</td>
<td>Secretary, NYS Health Insurance Agent/Broker, NYS Property &amp; Casualty Insurance Agent/Broker, NYS Real Estate Agent, CEO, Bazelais Agency</td>
</tr>
<tr>
<td>Geralda Jean Pelissier</td>
<td>Member, NYS Registered Nurse &amp; Nurse Practitioner, Delaware State Registered Nurse &amp; Nurse Practitioner, Clinical Supervisor, Visiting Nurse Services of New York</td>
</tr>
</tbody>
</table>
The Board of Directors of Advent Homecare Agency Inc. appointed an Executive Committee, which is comprised of same 5 individuals who make up the Board of Directors.

The Office of the Professions of the State Education Department indicates no issues with the licenses of the healthcare professionals associated with this application.

The State of Delaware Division of Professional Regulation indicates no issues with the licenses of the healthcare professional associated with this application.

A search of the individuals named above revealed no matches on either the Medicaid Disqualified Provider List or the OIG Exclusion List.

The applicant proposes to serve the residents of the following counties from an office located at 249 Post Avenue, Westbury, New York 11590:

Nassau          Queens

The applicant proposes to provide the following health care services:

Nursing                 Home Health Aide             Personal Care

Review of the Personal Qualifying Information indicates that the applicant has the required character and competence to operate a licensed home care services agency.

Contingency
1. Submission of a copy of the by-laws of the applicant, which is acceptable to the Department.

Recommendation: Contingent Approval
Date: December 7, 2017
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 3605 of the Public Health Law, on this 8th day of February, 2018 having considered any advice offered by the staff of the New York State Department of Health and the Establishment and Project Review Committee of the Council, and after due deliberation, hereby approves the following applications for licensure, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

NUMBER: FACILITY:
161478 Advent Homecare Agency Inc.

APPROVAL CONTINGENT UPON:

1. Submission of a copy of the by-laws of the applicant, which is acceptable to the Department

   Documentation submitted to satisfy the above-referenced contingencies shall be submitted within sixty (60) days. Enter a complete response to each individual contingency via the New York State Electronic Certificate of Need (NYSE-CON) system by the due date(s) reflected in the Contingencies Tab in NYSE-CON.
Licensed Home Care Services Agency  
Character and Competence Staff Review

Name of Agency: The Rock Home Care, Inc.  
Address: Staten Island  
County: Richmond  
Structure: For-Profit Corporation  
Application Number: 2589-L

Description of Project:

The Rock Home Care, Inc., a business corporation, requests approval to obtain licensure as a home care services agency under Article 36 of the Public Health Law.

The applicant has authorized 100 shares of stock which are owned as follows:

Halimattu M. Foday-Kakpa, RN – 1 share  
Registered Nurse, Northwell Health

99 shares of stock remain unissued.

The following individual is the sole member of the Board of Directors of The Rock Home Care, Inc.:

Halimattu M. Foday-Kakpa, RN  
(Previously Disclosed)

The Office of the Professions of the State Education Department indicates no issues with the licensure of the health professional associated with this application.

A search of the individual named above revealed no matches on either the Medicaid Disqualified Provider List or the OIG Exclusion List.

The applicant proposes to serve the residents of the following counties from an office located at 55 Bowen Street, Apt #325, Staten Island, New York 10304:

- Kings  
- Richmond  
- New York  
- Queens

The applicant proposes to provide the following health care services:

- Nursing  
- Medical Social Services  
- Occupational Therapy  
- Housekeeper  
- Home Health Aide  
- Respiratory Therapy  
- Physical Therapy  
- Homemaker  
- Personal Care  
- Speech-Language Pathology  
- Nutrition

Review of the Personal Qualifying Information indicates that the applicant has the required character and competence to operate a licensed home care services agency.

Contingency

Submission of any and all information requested by the Division of Legal Affairs, in a form and manner acceptable to the Department.

Recommendation: Contingent Approval  
Date: November 8, 2017
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 3605 of the Public Health Law, on this 8th day of February, 2018 having considered any advice offered by the staff of the New York State Department of Health and the Establishment and Project Review Committee of the Council, and after due deliberation, hereby approves the following applications for licensure, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

NUMBER: FACILITY:
2589 L The Rock Home Care, Inc.

APPROVAL CONTINGENT UPON:

1. Submission of any and all information requested by the Division of Legal Affairs, in a form and manner acceptable to the Department.

   Documentation submitted to satisfy the above-referenced contingencies shall be submitted within sixty (60) days. Enter a complete response to each individual contingency via the New York State Electronic Certificate of Need (NYSE-CON) system by the due date(s) reflected in the Contingencies Tab in NYSE-CON.
Licensed Home Care Services Agency  
Character and Competence Staff Review  

Name of Agency: Exclusive Home Care Services, Inc.  
Address: Rego Park  
County: Queens  
Structure: For-Profit Corporation  
Application Number: 2591L  

Description of Project:  

Exclusive Home Care Services, Inc., a business corporation, requests approval to obtain licensure as a home care services agency under Article 36 of the Public Health Law.  

The applicant has authorized 200 shares of common stock which are owned as follows:  

Erick Gavriyelov, RN – 200 Shares  
Intake Registered Nurse, Fidelis Care  

The following individual is the sole member of Board of Directors of Exclusive Home Care Services, Inc.:  

Erick Gavriyelov, RN - President  
(Previously Disclosed)  

The Office of the Professions of the State Education Department indicates no issues with the licensure of the health professional associated with this application.  

A search of the individual (and entity as appropriate) named above revealed no matches on either the Medicaid Disqualified Provider List or the OIG Exclusion List.  

The applicant proposes to serve the residents of the following counties from an office located at 63-53 Haring Street, Suite 307, Rego Park, New York 11374:  

Bronx  
Kings  
Nassau  
Queens  
New York  
Richmond  

The applicant proposes to provide the following health care services:  

Nursing  
Occupational Therapy  
Physical Therapy  
Home Health Aide  
Respiratory Therapy  
Nutrition  
Personal Care  
Audiology  
Homemaker  
Medical Social Services  
Speech-Language Pathology  
Housekeeper  

Review of the Personal Qualifying Information indicates that the applicant has the required character and competence to operate a licensed home care services agency.  

Contingency  
Submission of any and all information requested by the Division of Legal Affairs, in a form and manner acceptable to the Department.  

Recommendation: Contingent Approval  
Date: June 20, 2017
RESOLUTION

RESOLVED, that the Public Health and Health Planning Council, pursuant to the provisions of Section 3605 of the Public Health Law, on this 8th day of February, 2018 having considered any advice offered by the staff of the New York State Department of Health and the Establishment and Project Review Committee of the Council, and after due deliberation, hereby approves the following applications for licensure, and with the contingencies, if any, as set forth below and providing that each applicant fulfills the contingencies and conditions, if any, specified with reference to the application, and be it further

RESOLVED, that upon fulfillment by the applicant of the conditions and contingencies specified for the application in a manner satisfactory to the Public Health and Health Planning Council and the New York State Department of Health, the Secretary of the Council is hereby authorized to issue the approval of the Council of the application, and be it further

RESOLVED, that upon the failure, neglect or refusal of the applicant to submit documentation or information in order to satisfy a contingency specified with reference to the application, within the stated time frame, the application will be deemed abandoned or withdrawn by the applicant without the need for further action by the Council, and be it further

RESOLVED, that upon submission of documentation or information to satisfy a contingency specified with reference to the application, within the stated time frame, which documentation or information is not deemed sufficient by Department of Health staff, to satisfy the contingency, the application shall be returned to the Council for whatever action the Council deems appropriate.

NUMBER: 2591 L  FACILITY: Exclusive Home Care Services, Inc

APPROVAL CONTINGENT UPON:

1. Submission of any and all information requested by the Division of Legal Affairs, in a form and manner acceptable to the Department.

   Documentation submitted to satisfy the above-referenced contingencies shall be submitted within sixty (60) days. Enter a complete response to each individual contingency via the New York State Electronic Certificate of Need (NYSE-CON) system by the due date(s) reflected in the Contingencies Tab in NYSE-CON.