



Dennis P. McKenna, MD '92

President and Chief Executive Officer
The John D. Picotte Family Distinguished Chair of Leadership

July 1, 2024

New York Department of Health
Division of Hospital and Diagnostic and Treatment Centers
Corning Tower
Albany, New York 12237

To whom it may concern:

Albany Medical Center Hospital (AMCH) is committed to provide high quality care to our patients. AMCH's Clinical Staffing Committee discussed and determined a clinical staffing plan, as required by NYS Public Health Law. Through collaboration, we are delighted to reach agreement on all departments.

Factors considered by the Clinical Staffing Committee included, but were not limited to, census, nature of care delivered & acuity of patients, skill mix, geography of unit, mechanisms and procedures to provide patient observation when required, evidence-based staffing guidelines, available supportive personnel and adequate coverage, quality indicators, and general hospital finances and resources.

Should you have any questions regarding this information, please do not hesitate to contact me at 518-262-3830 or our Chief Nursing Officer Kevin Zeng at 518-262-3760 or zengk@amc.edu.

Sincerely,

A handwritten signature in black ink that reads "Dennis P. McKenna".

Dennis P. McKenna, MD '92
President and CEO

HERD #	Clinical Unit	Unit Name	Physical Capacity	Unit of Service	# of Days Operation	Skill	2024 B-UOS	UOS D	UOS E	UOS N	2024 Avg # of Staff D	2024 Avg # of Staff E	2024 Avg # of Staff N	2024 Total Hrs of Care per Pt D	2024 Total Hrs of Care per Pt E	2024 Total Hrs of Care per Pt N	2024 Avg # of Pt per RN D	2024 Avg # of Pt per RN E	2024 Avg # of Pt per RN N
1	Medical/Surgical	Infectious Disease Medical/Surgical Unit	25	Census	7	RN	25.18	25.18	25.18	25.18	6.00	5.50	5.00	1.91	1.75	1.59	4.20	4.58	5.04
1	Medical/Surgical	Infectious Disease Medical/Surgical Unit		Census	7	PCA	25.18	25.18	25.18	25.18	2.50	2.50	2.00	0.79	0.79	0.64			
1	Medical/Surgical	Infectious Disease Medical/Surgical Unit		Census	7	LPN	25.18							0.00	0.00	0.00			
1	Medical/Surgical	Infectious Disease Medical/Surgical Unit		Census	7	HUC					1.00	1.00	1.00						
2	Obstetrics/Gynecology	The Birth Place/GYN	24	Census	7	RN	23.95	23.95	23.95	23.95	6.89	6.89	6.89	2.30	2.30	2.30	3.48	3.48	3.48
2	Obstetrics/Gynecology	The Birth Place/GYN		Census	7	PCA	23.95	23.95	23.95	23.95	1.86	1.86	1.86	0.62	0.62	0.62			
2	Obstetrics/Gynecology	The Birth Place/GYN		Census	7	LPN													
2	Obstetrics/Gynecology	The Birth Place/GYN		Census	7	HUC					1.00	1.00	1.00						
3	Rehabilitation	Inpatient Rehabilitation-E8	20	Census	7	RN	9.64	9.64	9.64	9.64	2.00	2.00	2.00	1.66	1.66	1.66	4.82	4.82	4.82
3	Rehabilitation	Inpatient Rehabilitation-E8		Census	7	PCA	9.64	9.64	9.64	9.64	1.00	1.00	1.00	0.83	0.83	0.83			
3	Rehabilitation	Inpatient Rehabilitation-E8		Census	7	LPN	9.64	9.64	9.64	9.64	0.00			0.00					
3	Rehabilitation	Inpatient Rehabilitation-E8		Census	7	HUC					1.00	1.00							
4	Medical/Surgical	Orthopedics & Spine Unit-M2	16	Census	7	RN	15.55	15.55	15.55	15.55	4.00	4.00	4.00	2.06	2.06	2.06	3.89	3.89	3.89
4	Medical/Surgical	Orthopedics & Spine Unit-M2		Census	7	PCA	15.55	15.55	15.55	15.55	2.00	1.50	1.00	1.03	0.77	0.51			
4	Medical/Surgical	Orthopedics & Spine Unit-M2		Census	7	HUC					1.00	1.00	1.00						
5	Medical/Surgical	Medical/Surgical Cardiac Hospitalist - D4N	29	Census	7	RN	25.65	25.65	25.65	25.65	6.00	6.00	6.00	1.87	1.87	1.87	4.28	4.28	4.28
5	Medical/Surgical	Medical/Surgical Cardiac Hospitalist - D4N		Census	7	PCA	25.65	25.65	25.65	25.65	3.50	3.50	3.50	1.09	1.09	1.09			
5	Medical/Surgical	Medical/Surgical Cardiac Hospitalist - D4N		Census	7	HUC					1.00	1.00	1.00						
6	Medical/Surgical	Medical/Surgical Hospitalist - M4	21	Census	7	RN	20.61	20.61	20.61	20.61	4.50	4.50	4.50	1.75	1.75	1.75	4.58	4.58	4.58
6	Medical/Surgical	Medical/Surgical Hospitalist - M4		Census	7	PCA	20.61	20.61	20.61	20.61	2.00	2.00	2.00	0.78	0.78	0.78			
6	Medical/Surgical	Medical/Surgical Hospitalist - M4		Census	7	LPN	20.61				1.00	0.50		0.39	0.19				
6	Medical/Surgical	Medical/Surgical Hospitalist - M4		Census	7	HUC					1.00	1.00	1.00						
7	Medical/Surgical	Medical - Surgical C3E*	14	Census	7	RN	12.62	12.62	12.62	12.62	2.00	2.00	2.00	1.27	1.27	1.27	6.31	6.31	6.31
7	Medical/Surgical	Medical - Surgical C3E*		Census	7	PCA	12.62	12.62	12.62	12.62	1.50	1.50	1.00	0.95	0.95	0.63			
7	Medical/Surgical	Medical - Surgical C3E*		Census	7	LPN	12.62				1.00	1.00	1.00	0.63	0.63	0.63			
7	Medical/Surgical	Medical - Surgical C3E*		Census	7	HUC					1.00	1.00	1.00						
8	Medical/Surgical	Renal Transplant- M3	16	Census	7	RN	15.52	15.52	15.52	15.52	4.00	4.00	4.00	2.06	2.06	2.06	3.88	3.88	3.88
8	Medical/Surgical	Renal Transplant- M3		Census	7	PCA	15.52	15.52	15.52	15.52	2.00	2.00	1.50	1.03	1.03	0.77			
8	Medical/Surgical	Renal Transplant- M3		Census	7	HUC					1.00	1.00	1.00						
9	Medical/Surgical	Medical/Surgical Hospitalist - E4	36	Census	7	RN	35.33	35.33	35.33	35.33	8.80	8.80	8.80	1.99	1.99	1.99	4.01	4.01	4.01
9	Medical/Surgical	Medical/Surgical Hospitalist - E4		Census	7	PCA	35.33	35.33	35.33	35.33	3.00	3.00	3.00	0.68	0.68	0.68			
9	Medical/Surgical	Medical/Surgical Hospitalist - E4		Census	7	LPN													
9	Medical/Surgical	Medical/Surgical Hospitalist - E4		Census	7	HUC					1.00	1.00	1.00						
10	Medical/Surgical	Short Stay Surgical	18	Census	7	RN	16.75	16.75	16.75	16.75	4.00	4.00	4.00	1.91	1.91	1.91	4.19	4.19	4.19
10	Medical/Surgical	Short Stay Surgical		Census	7	PCA	16.75	16.75	16.75	16.75	1.50	1.50	1.50	0.72	0.72	0.72			
10	Medical/Surgical	Short Stay Surgical		Census	7	HUC					1.00	1.00	1.00						
11	Medical/Surgical	Colorectal Surgery & Urology - C2	22	Census	7	RN	21.38	21.38	21.38	21.38	5.00	5.00	5.00	1.87	1.87	1.87	4.28	4.28	4.28
11	Medical/Surgical	Colorectal Surgery & Urology - C2		Census	7	PCA	21.38	21.38	21.38	21.38	2.50	2.50	2.00	0.94	0.94	0.75			
11	Medical/Surgical	Colorectal Surgery & Urology - C2		Census	7	HUC					1.00	1.00	1.00						
12	Medical/Surgical	Neurosciences & Epilepsy Monitoring Unit (EMU) - D5N	21	Census	7	RN	20.18	20.18	20.18	20.18	5.00	5.00	5.00	1.98	1.98	1.98	4.04	4.04	4.04
12	Medical/Surgical	Neurosciences & Epilepsy Monitoring Unit (EMU) - D5N		Census	7	PCA	20.18	20.18	20.18	20.18	3.00	3.00	3.00	1.19	1.19	1.19			
12	Medical/Surgical	Neurosciences & Epilepsy Monitoring Unit (EMU) - D5N		Census	7	HUC					1.00	1.00	1.00						
13	Medical/Surgical	Hematology/Oncology - D4E	18	Census	7	RN	17.87	17.87	17.87	17.87	4.00	4.00	4.00	1.79	1.79	1.79	4.47	4.47	4.47
13	Medical/Surgical	Hematology/Oncology - D4E		Census	7	PCA	17.87	17.87	17.87	17.87	2.00	2.00	1.29	0.90	0.90	0.58			
13	Medical/Surgical	Hematology/Oncology - D4E		Census	7	LPN	17.87	17.87	17.87	17.87			0.71			0.32			
13	Medical/Surgical	Hematology/Oncology - D4E		Census	7	HUC					1.00	1.00	1.00						
14	Medical/Surgical	Secure Unit-C3W	10	Census	7	RN	7.54	7.54	7.54	7.54	2.00	2.00	2.00	2.12	2.12	2.12	3.77	3.77	3.77
14	Medical/Surgical	Secure Unit-C3W		Census	7	PCA	7.54	7.54	7.54	7.54	1.00			1.06					
14	Medical/Surgical	Secure Unit-C3W		Census	7	LPN													
14	Medical/Surgical	Secure Unit-C3W		Census	7	HUC					1.00	1.00							
15	Medical/Surgical	Post Cardiothoracic Surgery-C8	27	Census	7	RN	26.28	26.28	26.28	26.28	7.00	7.00	7.00	2.13	2.13	2.13	3.75	3.75	3.75
15	Medical/Surgical	Post Cardiothoracic Surgery-C8		Census	7	PCA	26.28	26.28	26.28	26.28	3.00	3.00	3.00	0.91	0.91	0.91			
15	Medical/Surgical	Post Cardiothoracic Surgery-C8		Census	7	HUC					1.00	1.00	1.00						
16	Medical/Surgical	Vascular Surgery -C5	24	Census	7	RN	21.99	21.99	21.99	21.99	5.50	5.00	5.00	2.00	1.82	1.82	4.00	4.40	4.40
16	Medical/Surgical	Vascular Surgery -C5		Census	7	PCA	21.99	21.99	21.99	21.99	2.50	2.50	2.00	0.91	0.91	0.73			

HERD #	Clinical Unit	Unit Name	Physical Capacity	Unit of Service	# of Days Operation	Skill	2024 B-UOS	UOS D	UOS E	UOS N	2024 Avg # of Staff D	2024 Avg # of Staff E	2024 Avg # of Staff N	2024 Total Hrs of Care per Pt D	2024 Total Hrs of Care per Pt E	2024 Total Hrs of Care per Pt N	2024 Avg # of Pt per RN D	2024 Avg # of Pt per RN E	2024 Avg # of Pt per RN N	
16	Medical/Surgical	Vascular Surgery -C5		Census	7	HUC					1.00	1.00	1.00							
17	Medical/Surgical	Medical/Surgical Hospitalist - E3	25	Census	7	RN	24.80	24.80	24.80	24.80	6.00	6.00	6.00	1.94	1.94	1.94	4.13	4.13	4.13	
17	Medical/Surgical	Medical/Surgical Hospitalist - E3		Census	7	PCA	24.80	24.80	24.80	24.80	2.00	2.00	2.00	0.65	0.65	0.65				
17	Medical/Surgical	Medical/Surgical Hospitalist - E3	25	Census	7	LPN	24.80	24.80	24.80	24.80				0.00	0.00	0.00				
17	Medical/Surgical	Medical/Surgical Hospitalist - E3		Census	7	HUC					1.00	1.00	1.00							
18	Medical/Surgical	General Surgery/Trauma-B3	36	Census	7	RN	35.48	34.91	34.91	34.91	8.00	8.00	8.00	1.80	1.80	1.80	4.43	4.43	4.43	
18	Medical/Surgical	General Surgery/Trauma-B3		Census	7	PCA	34.91	34.91	34.91	34.91	2.00	3.00	3.00	0.46	0.69	0.69				
18	Medical/Surgical	General Surgery/Trauma-B3		Census	7	LPN	34.91	34.91	34.91	34.91	1.00			0.23						
18	Medical/Surgical	General Surgery/Trauma-B3		Census	7	HUC					1.00	1.00	1.00							
19	Medical/Surgical	Medical/Surgical Pulmonary Renal Hospitalist - E5	28	Census	7	RN	27.36	27.36	27.36	27.36	6.00	6.00	6.00	1.75	1.75	1.75	4.56	4.56	4.56	
19	Medical/Surgical	Medical/Surgical Pulmonary Renal Hospitalist - E5		Census	7	PCA	27.36	27.36	27.36	27.36	2.50	2.50	2.50	0.73	0.73	0.73				
19	Medical/Surgical	Medical/Surgical Pulmonary Renal Hospitalist - E5		Census	7	LPN														
19	Medical/Surgical	Medical/Surgical Pulmonary Renal Hospitalist - E5		Census	7	HUC					1.00	1.00	1.00							
20	Stepdown	Neuro Progressive Care – D5E	22	Census	7	RN	21.55	21.55	21.55	21.55	7.50	7.50	7.00	2.78	2.78	2.60	2.87	2.87	3.08	
20	Stepdown	Neuro Progressive Care – D5E		Census	7	PCA	21.55	21.55	21.55	21.55	4.00	4.00	4.00	1.48	1.48	1.48				
20	Stepdown	Neuro Progressive Care – D5E		Census	7	HUC					1.00	1.00	1.00							
21	Medical/Surgical	Elective Orthopedics - B3W	24	Census	7	RN	22.47	22.47	22.47	22.47	5.00	5.00	5.00	1.78	1.78	1.78	4.49	4.49	4.49	
21	Medical/Surgical	Elective Orthopedics - B3W		Census	7	PCA	22.47	22.47	22.47	22.47	2.50	2.50	2.50	0.89	0.89	0.89				
21	Medical/Surgical	Elective Orthopedics - B3W		Census	7	LPN														
21	Medical/Surgical	Elective Orthopedics - B3W		Census	7	HUC					1.00	1.00	1.00							
22	Medical/Surgical	Vascular Surgery - M5	22	Census	7	RN	20.95	20.95	20.95	20.95	5.00	5.00	5.00	1.91	1.91	1.91	4.19	4.19	4.19	
22	Medical/Surgical	Vascular Surgery - M5		Census	7	PCA	20.95	20.95	20.95	20.95	3.00	2.00	2.00	1.15	0.76	0.76				
22	Medical/Surgical	Vascular Surgery - M5		Census	7	LPN														
22	Medical/Surgical	Vascular Surgery - M5		Census	7	HUC					1.00	1.00	1.00							
23	Intensive Care	ICU-Surgical & Neuroscience - B2	30	Census	7	RN	27.73	27.73	27.73	27.73	16.00	16.00	16.00	4.62	4.62	4.62	1.73	1.73	1.73	
23	Intensive Care	ICU-Surgical & Neuroscience - B2		Census	7	PCA	27.73	27.73	27.73	27.73	3.00	3.00	3.00	0.87	0.87	0.87				
23	Intensive Care	ICU-Surgical & Neuroscience - B2		Census	7	HUC					2.00	2.00	1.00							
24	Intensive Care	Adult Medical ICU-D3E	18	Census	7	RN	17.28	17.28	17.28	17.28	10.00	10.00	10.00	4.63	4.63	4.63	1.73	1.73	1.73	
24	Intensive Care	Adult Medical ICU-D3E		Census	7	PCA	17.28	17.28	17.28	17.28	3.00	3.00	2.50	1.39	1.39	1.16				
24	Intensive Care	Adult Medical ICU-D3E		Census	7	HUC					1.00	1.00	1.00							
25	Intensive Care	Coronary Care Unit-D2E	17	Census	7	RN	14.75	14.75	14.75	14.75	7.50	7.50	7.50	4.07	4.07	4.07	1.97	1.97	1.97	
25	Intensive Care	Coronary Care Unit-D2E		Census	7	PCA	14.75	14.75	14.75	14.75	2.00	2.00	2.00	1.08	1.08	1.08				
25	Intensive Care	Coronary Care Unit-D2E		Census	7	LPN														
25	Intensive Care	Coronary Care Unit-D2E		Census	7	HUC					1.00	1.00	1.00							
26	Intensive Care	Cardio Pulmonary Surgery-D2N	20	Census	7	RN	11.79	11.79	11.79	11.79	7.36	8.07	7.71	4.99	5.48	5.23	1.60	1.46	1.53	
26	Intensive Care	Cardio Pulmonary Surgery-D2N		Census	7	PCA	11.79	11.79	11.79	11.79	1.00	1.00	1.00	0.68	0.68	0.68				
26	Intensive Care	Cardio Pulmonary Surgery-D2N		Census	7	HUC					1.00	1.00	1.00							
27	Stepdown	Med/Surg ICU - D3N	17	Census	7	RN	16.55	16.55	16.55	16.55	7.00	7.00	7.00	3.38	3.38	3.38	2.36	2.36	2.36	
27	Stepdown	Med/Surg ICU - D3N		Census	7	PCA	16.55	16.55	16.55	16.55	2.00	2.00	2.00	0.97	0.97	0.97				
27	Stepdown	Med/Surg ICU - D3N		Census	7	HUC					1.00	1.00	1.00							
28	Psychiatry	Psychiatry, Closed Unit-E2	26	Census	7	RN	16.84	16.84	16.84	16.84	3.50	4.00	2.00	1.66	1.90	0.95	4.81	4.21	8.42	
28	Psychiatry	Psychiatry, Closed Unit-E2		Census	7	PCA	16.84	16.84	16.84	16.84	3.00	3.00	2.00	1.42	1.42	0.95				
28	Psychiatry	Psychiatry, Closed Unit-E2		Census	7	HUC					0.71	0.71								
29	Obstetrics/Gynecology	Maternal Special Care-D6N	19	Census	7	RN	9.44	9.44	9.44	9.44	3.00	3.00	3.00	2.54	2.54	2.54	3.15	3.15	3.15	
29	Obstetrics/Gynecology	Maternal Special Care-D6N		Census	7	PCA	9.44	9.44	9.44	9.44	1.00	1.00	1.00	0.85	0.85	0.85				
29	Obstetrics/Gynecology	Maternal Special Care-D6N		Census	7	HUC					1.00									
30	Neonatal	Neonatal Intensive Care - B4	60	Census	7	RN	47.53	47.53	47.53	47.53	24.00	24.00	24.00	4.04	4.04	4.04	1.98	1.98	1.98	
30	Neonatal	Neonatal Intensive Care - B4		Census	7	PCA	47.53	47.53	47.53	47.53	2.00	2.00	2.00	0.34	0.34	0.34				
30	Neonatal	Neonatal Intensive Care - B4		Census	7	HUC					2.00	1.00	1.00							
31	Pediatric	General Pediatrics-D7	32	Census	7	RN	19.73	19.73	19.73	19.73	6.00	6.00	6.00	2.43	2.43	2.43	3.29	3.29	3.29	
31	Pediatric	General Pediatrics-D7		Census	7	PCA	19.73	19.73	19.73	19.73	3.00	3.00	3.00	1.22	1.22	1.22				
31	Pediatric	General Pediatrics-D7		Census	7	HUC					2.00	1.00	1.00							
32	Pediatric	General Pediatrics - C7	24	Census	7	RN	15.37	15.37	15.37	15.37	5.00	5.00	5.00	2.60	2.60	2.60	3.07	3.07	3.07	
32	Pediatric	General Pediatrics - C7		Census	7	PCA	15.37	15.37	15.37	15.37	2.00	2.00	2.00	1.04	1.04	1.04				
32	Pediatric	General Pediatrics - C7		Census	7	HUC					1.00	1.00	1.00							

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33	Intensive Care	Pediatrics Intensive Care-E7	19	Census	7	RN	11.35	11.35	11.35	11.35	8.00	7.50	7.50	5.64	5.29	5.29	1.42	1.51	1.51
33	Intensive Care	Pediatrics Intensive Care-E7		Census	7	PCA	11.35	11.35	11.35	11.35	1.50	1.50	1.50	1.06	1.06	1.06			
33	Intensive Care	Pediatrics Intensive Care-E7		Census	7	LPN													
33	Intensive Care	Pediatrics Intensive Care-E7		Census	7	HUC					1.00	1.00	1.00						
34	Emergency Department	Emergency Department		Visit	7	TECH	157.17	50.78	60.13	46.47	9.25	11.00	8.50	1.46	1.46	1.46			
34	Emergency Department	Emergency Department		Visit	7	RN	157.17	50.78	58.03	48.36	21.00	24.00	20.00	3.31	3.31	3.31	2.42	2.42	2.42
34	Emergency Department	Emergency Department		Visit	7	HUC		0.00	0.00	0.00	1.00	1.00	1.00						
35	Emergency Department	Pediatric Emergency Department		Visit	7	TECH	64.82	18.52	27.78	18.52	2.00	3.00	2.00	0.86	0.86	0.86			
35	Emergency Department	Pediatric Emergency Department		Visit	7	RN	64.82	17.42	28.34	19.05	5.36	8.71	5.86	2.46	2.46	2.46	3.25	3.25	3.25
35	Emergency Department	Pediatric Emergency Department		Visit	7	HUC		0.00	0.00	0.00	0.50	1.00							
36	Other	Labor & Delivery Room - D6E		Delivery	7	TECH	6.43	2.16	2.21	2.06	1.75	1.25	1.00	11.49	9.45	7.76			
36	Other	Labor & Delivery Room - D6E		Visit	7	RN	6.43	2.16	2.21	2.06	10.64	10.86	10.14	39.36	39.36	39.36	0.20	0.20	0.20
36	Other	Labor & Delivery Room - D6E		Delivery	7	PCA	6.43				1.36	1.36	1.00						
36	Other	Labor & Delivery Room - D6E		Delivery	7	HUC					1.00	1.00	1.00						
37	Other	Operating Room		OR Case	7	TECH	61.96	40.30	16.43	5.22	23.14	9.44	3.00	4.59	4.59	4.59			
37	Other	Operating Room		OR Case	7	RN	61.96	40.30	16.43	5.22	34.71	14.16	4.50	6.89	6.89	6.89	1.16	1.16	1.16
38	Other	Post Anesthesia Care Unit		OR Case	7	RN	52.52	22.30	23.86	6.36	14.04	15.02	4.00	5.04	5.04	5.04	1.59	1.59	1.59
38	Other	Post Anesthesia Care Unit		OR Case	7	PCA	52.52	22.30	20.95	7.99	3.05	2.71	1.04	1.10	1.04	1.04			
38	Other	Post Anesthesia Care Unit		OR Case	7	HUC		0.00	0.00	0.00	1.71	1.00	1.00						
39	Infusion Services	Apheresis/Outpatient Infusion/ Transfusion		Case	6	RN	39.09	31.16	7.93	0.00	10.56	2.69	0.00	2.71	2.71	0.00	2.95	2.95	0.00
39	Infusion Services	Apheresis/Outpatient Infusion/ Transfusion		Case	6	PCA	39.09	31.16	3.77	0.00	2.15	0.23	0.00	0.55	0.49	0.00			
39	Infusion Services	Apheresis/Outpatient Infusion/ Transfusion		Case	6	HUC		0.00	0.00	0.00	1.00	0.00	0.00						
40	Cardiac Catherization/EP	Adult Cardiac Cath Lab		Case	5	TECH	20.88	12.40	7.54	0.94	10.20	3.83		9.65	8.06	4.77			
40	Cardiac Catherization/EP	Adult Cardiac Cath Lab		Case	5	RN	20.88	12.40	7.54	0.94	15.25	9.28	1.16	9.84	9.84	9.84	0.81	0.81	0.00
40	Cardiac Catherization/EP	Adult Cardiac Cath Lab		Case	5	PCA	20.88	0.00	0.00	0.00	4.75	3.78	0.56						
41	Other	Preadmission Services		OR Case	5	RN	86.74	86.74	0.00	0.00	10.50		0.00	0.97	0.00	0.00	8.26	0.00	0.00
41	Other	Preadmission Services		OR Case	5	LPN	86.74	86.74	0.00	0.00	1.00			0.09	0.00	0.00			
41	Other	Preadmission Services		OR Case	5	HUC		0.00	0.00	0.00	2.00								
42	Cardiac Catherization/EP	Electrophysiology Laboratory		Case	5	TECH	6.41	4.68	1.66	0.00	3.36	1.18		5.75	5.67	0.00			
42	Cardiac Catherization/EP	Electrophysiology Laboratory		Case	5	RN	6.41	4.68	1.73	0.00	6.56	2.43		11.22	11.22	0.00	0.71	0.71	0.00
42	Cardiac Catherization/EP	Electrophysiology Laboratory		Case	5	PCA		0.00	0.00	0.00									
42	Cardiac Catherization/EP	Electrophysiology Laboratory		Case	5	HUC		0.00	0.00	0.00									
43	Dialysis - Acute	Acute Adult Dialysis		Case	6	TECH	20.78	11.83	8.45	0.00	2.92	2.00	0.00	1.97	1.89	0.00			
43	Dialysis - Acute	Acute Adult Dialysis		Case	6	RN	20.78	11.83	6.93	2.03	5.83	3.42	1.00	3.95	3.95	3.95	2.03	2.03	2.03
43	Dialysis - Acute	Acute Adult Dialysis		Case	6	HUC		0.00	0.00	0.00	0.83	0.00	0.00						
44	Other	VIR Nursing		Case	7	RN	60.54	38.94	18.90	2.69	15.89	7.71	1.10	3.26	3.26	3.26	2.45	2.45	2.45
44	Other	VIR Nursing		Case	7	PCA	60.54	38.94	0.00	0.00	1.29	0.00	0.00	0.26	0.00	0.00			
44	Other	VIR Nursing		Case	7	HUC		0.00	0.00	0.00	0.71	0.00	0.00						
45	Endoscopy	Digestive Disease Center		Case	5	TECH	44.08	36.30	8.36	0.00	10.69	2.50		2.36	2.39	0.00			
45	Endoscopy	Digestive Disease Center		Case	5	RN	44.08	36.30	7.78	0.00	17.90	3.84		3.95	3.95	0.00	2.03	2.03	0.00
45	Endoscopy	Digestive Disease Center		Case	5	HUC		0.00	0.00	0.00	1.00								
46	Dialysis O/P	Pediatric Dialysis Service		Case	5	TECH	4.65	4.65	0.00	0.00	1.00			1.72	0.00	0.00			
46	Dialysis O/P	Pediatric Dialysis Service		Case	5	RN	4.65	4.65	0.00	0.00	2.00			3.44	0.00	0.00	2.32	0.00	0.00
46	Dialysis O/P	Pediatric Dialysis Service		Case	5	PCA		0.00	0.00	0.00									
47	Other	Ambulatory Surgery		OR Case	7	RN	61.96	50.60	11.35	0.00	12.34	2.77	0.00	1.95	1.95	0.00	4.10	4.10	0.00
47	Other	Ambulatory Surgery		OR Case	7	PCA	61.96	50.60	19.84	0.00	4.96	2.34	0.00	0.78	0.94	0.00			
47	Other	Ambulatory Surgery		OR Case	7	HUC		0.00	0.00	0.00	2.14	1.07	0.00						

HERD #	Clinical Unit	Unit Name	Physical Capacity	Unit of Service	# of Days Operation	Skill	2024 B-UOS	UOS D	UOS E	UOS N	2024 2H Avg # of Staff D	2024 2H Avg # of Staff E	2024 2H Avg # of Staff N	2024 2H Total Hrs of Care per Pt D	2024 2H Total Hrs of Care per Pt E	2024 2H Total Hrs of Care per Pt N	2024 2H Avg # of Pt per RN D	2024 2H Avg # of Pt per RN E	2024 2H Avg # of Pt per RN N
1	Short Stay	SCC Short Stay	18	Census	5	RN	14.00	14.00	14.00	14.00	3.77	3.65	2.20	2.15	2.09	1.26	3.72	3.84	6.36
1	Short Stay	SCC Short Stay		Census	5	PCA	14.00	14.00	14.00	14.00	1.00	0.80	0.00	0.57	0.46	0.00			
2	Other	SCC Outpatient		OR Case	5	RN	31.68	29.47	2.21	0.00	10.00	0.75		2.71	2.71	0.00	2.95	2.95	0.00
2	Other	SCC Outpatient		OR Case	5	PCA	31.68	30.80	0.88	0.00	1.75	0.05		0.45	0.45	0.00			
2	Other	SCC Outpatient		OR Case	5	HUC		0.00	0.00	0.00	2.00								
3	Ambulatory Surgery	SCC Operating Room		OR Case	5	TECH	32.82	29.04	4.06	0.00	8.00	1.13		2.20	2.23	0.00			
3	Ambulatory Surgery	SCC Operating Room		OR Case	5	RN	32.82	29.04	3.78	0.00	13.00	1.69		3.58	3.58	0.00	2.23	2.23	0.00
4	Other	SCC Recovery Room		OR Case	5	RN	22.29	17.00	5.29	0.00	4.50	1.40		2.12	2.12	0.00	3.78	3.78	0.00
4	Other	SCC Recovery Room		OR Case	5	PCA	22.29	20.90	1.39	0.00	0.94	0.06		0.36	0.36	0.00			