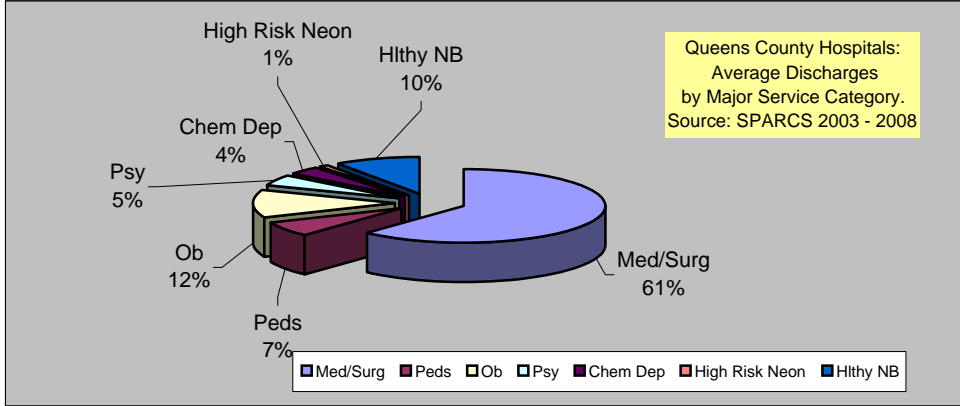


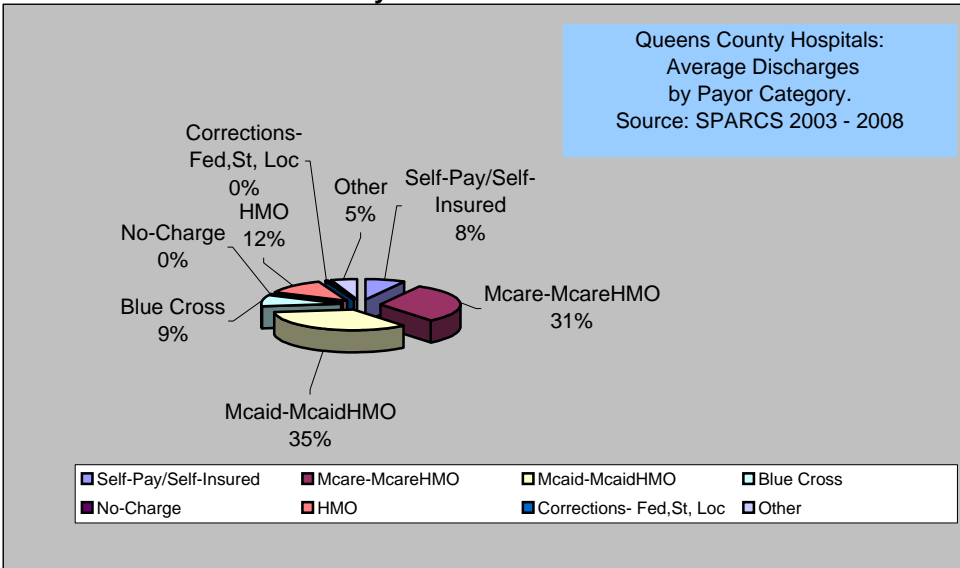
Queens County Hospitals: Inpatient Discharge Summary.
Source SPARCS 2003 - 2008.

Major Service Category:



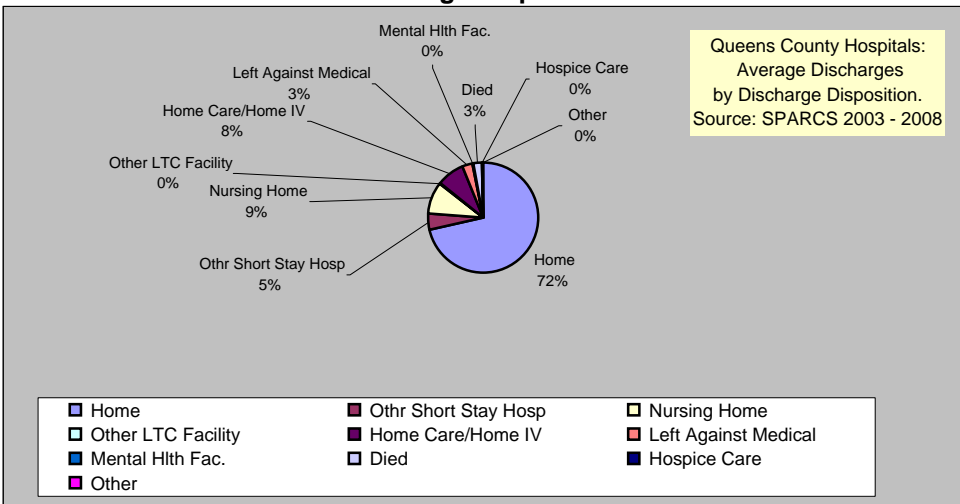
Queens County Hospitals: 2003 - 2008 Average Discharges	
Service Category	Discharges
Medical/Surgical	143,013
Pediatric	15,501
Obstetric	28,339
General Psychiatric	11,038
Chemical Dependency	8,329
High Risk Neonates	2,585
Subtotal	208,804
Healthy Newborns	22,288
Grand Total	231,092

Payor:



Queens County Hospitals: 2003 - 2008 Average Discharges	
Payor	Discharges
Self-Pay/Self-Insured	18,637
Mcare-McareHMO	71,749
Mcaid-McaidHMO	78,282
Blue Cross	20,399
No-Charge	0
HMO	28,712
Corrections- Fed,St, Loc	1,138
Other	12,175
Total	231,092

Discharge Disposition:



Queens County Hospitals: 2003 - 2008 Average Discharges	
Discharge Disposition	Discharges
Home	164,708
Othr Short Stay Hosp	11,304
Nursing Home	21,801
Other LTC Facility	403
Home Care/Home IV	19,027
Left Against Medical	6,774
Mental Hlth Fac.	625
Died	5,841
Hospice Care	468
Other	141
Total	231,092

Statistics	2003	2004	2005	2006	2007	2008
Medical/Surgical - CMI	1.8945	1.9467	1.9770	2.0371	2.0396	2.0478
Total - CMI	1.4683	1.5268	1.5510	1.5933	1.5944	1.6210
Average Length of Stay	6.0	5.9	5.9	5.7	5.7	5.7
Total Occupancy	80.5	81.4	81.3	79.9	76.4	74.8

Queens County Hospitals: Inpatient Utilization Statistics
Source: SPARCS 2003 - 2008.

Statistical Category	2003	2004	2005	2006	2007	2008	
Major Service Category:							
	Discharges						
Medical/Surgical	140,355	144,673	144,757	146,785	141,381	140,125	
Pediatric	16,421	16,203	15,789	15,404	14,924	14,266	
Obstetric	28,847	28,561	28,125	28,417	28,643	27,441	
General Psychiatric	10,364	11,363	11,344	11,464	10,805	10,885	
Chemical Dependency	7,366	8,947	9,469	9,371	7,755	7,067	
High Risk Neonates	2,301	2,778	2,665	2,665	2,659	2,440	
Subtotal	205,654	212,525	212,149	214,106	206,167	202,224	
Healthy Newborns	22,930	22,320	22,213	22,480	22,566	21,219	
Grand Total	228,584	234,845	234,362	236,586	228,733	223,443	
	Average Daily Census						
Medical/Surgical	2,480	2,477	2,452	2,422	2,273	2,243	
Pediatric	151	148	148	138	134	127	
Obstetric	230	230	227	229	236	223	
General Psychiatric	523	548	566	541	549	543	
Chemical Dependency	92	106	114	116	99	88	
High Risk Neonates	94	98	98	98	97	92	
Subtotal	3,570	3,607	3,605	3,544	3,388	3,316	
Healthy Newborns	166	160	159	163	163	157	
Grand Total	3,736	3,767	3,764	3,707	3,551	3,473	
	Occupancy Based on Current Beds						Current Beds
Medical/Surgical	80.3	80.2	79.4	78.4	73.6	72.6	3,090
Pediatric	68.6	67.3	67.3	62.7	60.9	57.7	220
Obstetric	88.1	88.1	87.0	87.7	90.4	85.4	261
General Psychiatric	84.5	88.5	91.4	87.4	88.7	87.7	619
Chemical Dependency	93.9	108.2	116.3	118.4	101.0	89.8	98
High Risk Neonates	64.8	67.6	67.6	67.6	66.9	63.4	145
Total	80.5	81.4	81.3	79.9	76.4	74.8	4,433
	Average Length of stay						
Medical/Surgical	6.4	6.2	6.2	6.0	5.9	5.8	
Pediatric	3.4	3.3	3.4	3.3	3.3	3.2	
Obstetric	2.9	2.9	2.9	2.9	3.0	3.0	
General Psychiatric	18.4	17.6	18.2	17.2	18.5	18.2	
Chemical Dependency	4.6	4.3	4.4	4.5	4.7	4.5	
High Risk Neonates	14.9	12.9	13.4	13.4	13.3	13.8	
Subtotal	6.3	6.2	6.2	6.0	6.0	6.0	
Healthy Newborns	2.6	2.6	2.6	2.6	2.6	2.7	
Grand Total	6.0	5.9	5.9	5.7	5.7	5.7	

Queens County Hospitals: Inpatient Utilization Statistics
Source: SPARCS 2003 - 2008.

Statistical Category	2003	2004	2005	2006	2007	2008
Queens County: Payor						
	Discharges					
Self-Pay/Self-Insured	16,653	13,630	13,448	20,271	23,270	24,551
Mcare-McareHMO	68,939	72,617	74,410	74,207	70,488	69,832
Mcaid-McaidHMO	73,835	84,254	84,488	79,852	74,653	72,610
Blue Cross	19,519	20,415	20,163	20,989	20,437	20,873
No-Charge	0	1	1	0	0	0
HMO	30,466	29,810	29,729	29,411	27,466	25,390
Corrections- Fed,St, Loc	888	1,176	1,025	1,257	1,481	1,001
Other	18,284	12,942	11,098	10,599	10,938	9,186
Total	228,584	234,845	234,362	236,586	228,733	223,443
	Percent Distribution					
Self-Pay/Self-Insured	7.3	5.8	5.7	8.6	10.2	11.0
Mcare-McareHMO	30.2	30.9	31.8	31.4	30.8	31.3
Mcaid-McaidHMO	32.3	35.9	36.1	33.8	32.6	32.5
Blue Cross	8.5	8.7	8.6	8.9	8.9	9.3
No-Charge	0.0	0.0	0.0	0.0	0.0	0.0
HMO	13.3	12.7	12.7	12.4	12.0	11.4
Corrections- Fed,St, Loc	0.4	0.5	0.4	0.5	0.6	0.4
Other	8.0	5.5	4.7	4.5	4.8	4.1
Total	228,584	234,845	234,362	236,586	228,733	223,443
	Average Length of Stay					
Self-Pay/Self-Insured	4.5	4.5	4.3	4.2	4.0	4.1
Mcare-McareHMO	8.3	8.1	8.1	7.8	7.7	7.7
Mcaid-McaidHMO	5.6	5.4	5.3	5.3	5.4	5.4
Blue Cross	4.2	4.1	4.1	3.9	4.0	3.9
No-Charge	NA	1.0	1.0	NA	NA	NA
HMO	4.1	4.0	4.2	4.1	4.0	4.0
Corrections- Fed,St, Loc	6.9	5.3	5.7	5.6	6.0	6.7
Other	5.0	4.9	4.9	4.7	4.7	4.6
Total	6.0	5.9	5.9	5.7	5.7	5.7

Queens County Hospitals: Inpatient Utilization Statistics

Source: SPARCS 2003 - 2008.

Statistical Category	2003	2004	2005	2006	2007	2008
Discharges Disposition:	Discharges					
Home	169,637	166,365	164,591	167,853	162,605	157,195
Other Short Stay Hosp	11,738	12,813	12,344	12,133	10,686	8,111
Nursing Home	20,227	21,228	22,076	22,705	22,117	22,454
Other LTC Facility	246	406	443	522	290	512
Home Care/Home IV	14,103	20,263	20,643	19,535	19,373	20,243
Left Against Medical	6,015	7,079	7,179	7,073	6,668	6,628
Mental Health Fac.	3	86	443	525	1,011	1,684
Died	6,351	6,228	6,141	5,737	5,382	5,206
Hospice Care	255	374	482	421	584	693
Other	9	3	20	82	17	717
Total	228,584	234,845	234,362	236,586	228,733	223,443
	Percent Distribution					
Home	74.2	70.8	70.2	70.9	71.1	70.4
Other Short Stay Hosp	5.1	5.5	5.3	5.1	4.7	3.6
Nursing Home	8.8	9.0	9.4	9.6	9.7	10.0
Other LTC Facility	0.1	0.2	0.2	0.2	0.1	0.2
Home Care/Home IV	6.2	8.6	8.8	8.3	8.5	9.1
Left Against Medical	2.6	3.0	3.1	3.0	2.9	3.0
Mental Health Fac.	0.0	0.0	0.2	0.2	0.4	0.8
Died	2.8	2.7	2.6	2.4	2.4	2.3
Hospice Care	0.1	0.2	0.2	0.2	0.3	0.3
Other	0.0	0.0	0.0	0.0	0.0	0.3
Total	228,584	234,845	234,362	236,586	228,733	223,443
	Average Length of Stay					
Home	4.6	4.4	4.4	4.4	4.3	4.2
Other Short Stay Hosp	9.8	8.6	8.7	8.0	8.2	8.4
Nursing Home	12.2	12.0	11.8	11.5	11.3	11.2
Other LTC Facility	16.7	21.1	15.5	14.3	15.7	16.1
Home Care/Home IV	8.2	7.9	7.8	7.7	7.7	7.5
Left Against Medical	3.2	3.1	3.1	2.9	2.8	2.8
Mental Health Fac.	5.3	7.5	8.1	9.9	15.1	13.8
Died	13.6	13.3	13.0	12.3	11.8	12.2
Hospice Care	13.5	13.1	12.6	11.8	11.1	10.9
Other	11.1	10.3	15.6	11.6	4.5	9.9
Total	6.0	5.9	5.9	5.7	5.7	5.7

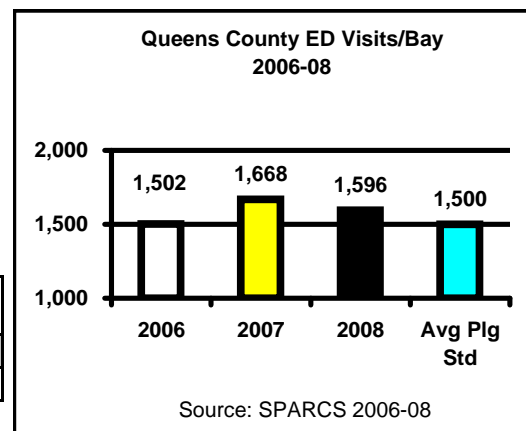
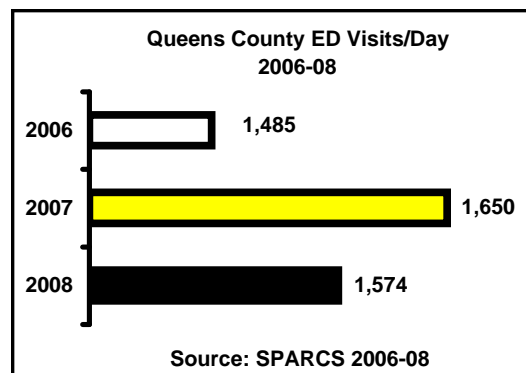
ED Utilization in Queens County: 2006-08

ED Visits: Total, Treated / Released, Admitted at 10 Operating Hospitals in Queens County: 2006-08			
	2006	2007	2008
# of Total ED	542,139	602,168	576,044
# of ED Treated / Released	432,676	479,234	448,573
# of ED Admitted	108,698	117,663	124,608
% of ED Admitted	20.0%	19.5%	21.6%
ED Visits/Day	1,485	1,650	1,574
ED Admissions/Day	298	322	340
Admissions/1,000 Visits	200	195	216

Change in Visits per Day: 2006-08	6.0%
Change in ED Admissions per Day: 2006-08	14.3%
Change in ED Admissions per 1,000 Visits: 2006-08	7.9%

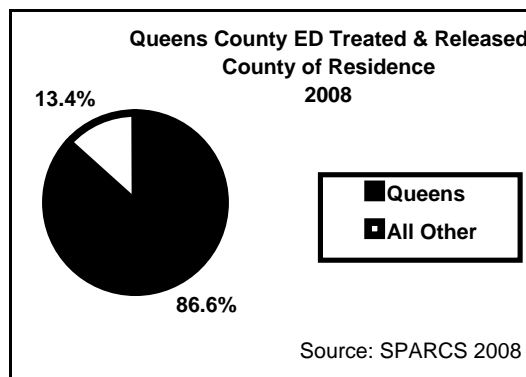
ED Bays & Total ED Visits/Bay: 2006-08				
	2006	2007	2008	Avg Plg Std
# of ED Bays	361	361	361	
ED Visits / Bay	1,502	1,668	1,596	1,500

SOURCE: SPARCS 2006-08



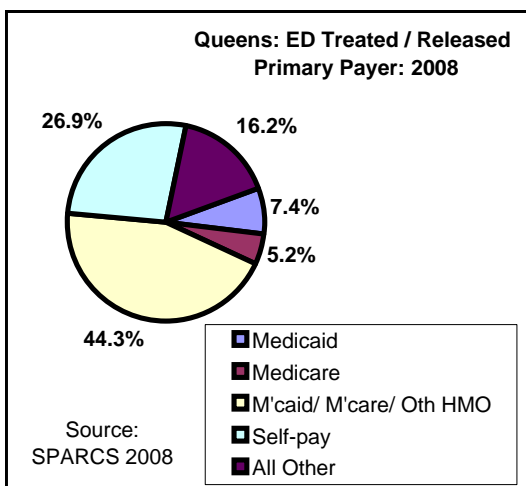
ED Visits (Treated & Released) by County of Residence* 2006-08			
% of Patients in:	2006	2007	2008
Queens	87.5%	87.1%	86.6%
All Other	12.5%	12.9%	13.4%
Total	100.0%	100.0%	100.0%

* Includes 10 Operating Hospitals and 3 Closed Hospitals
SOURCE: SPARCS 2006-08



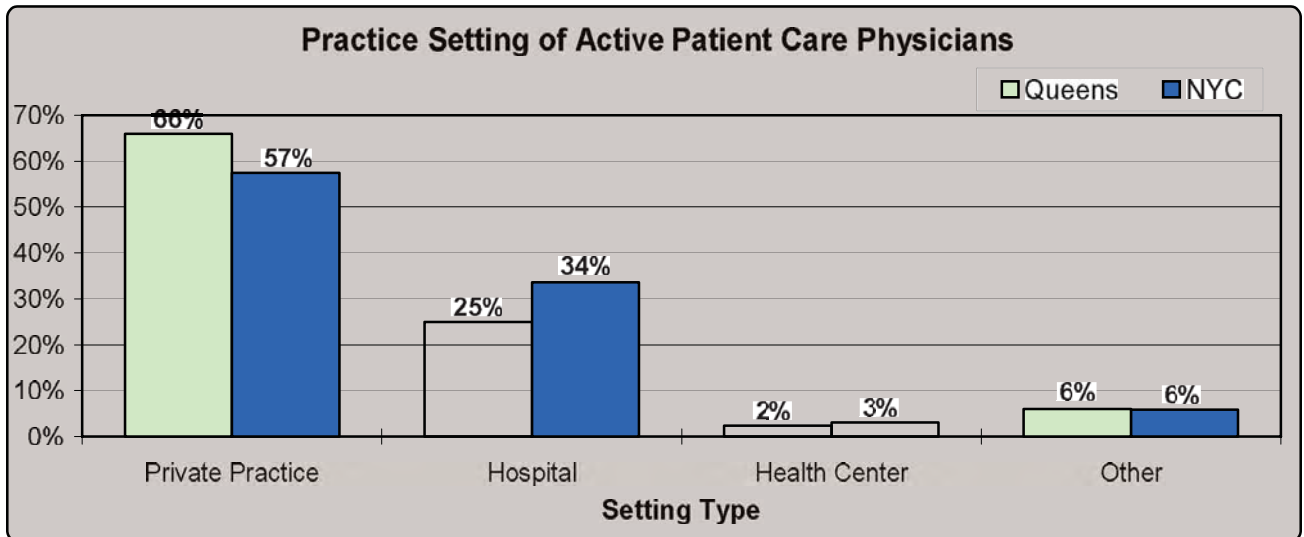
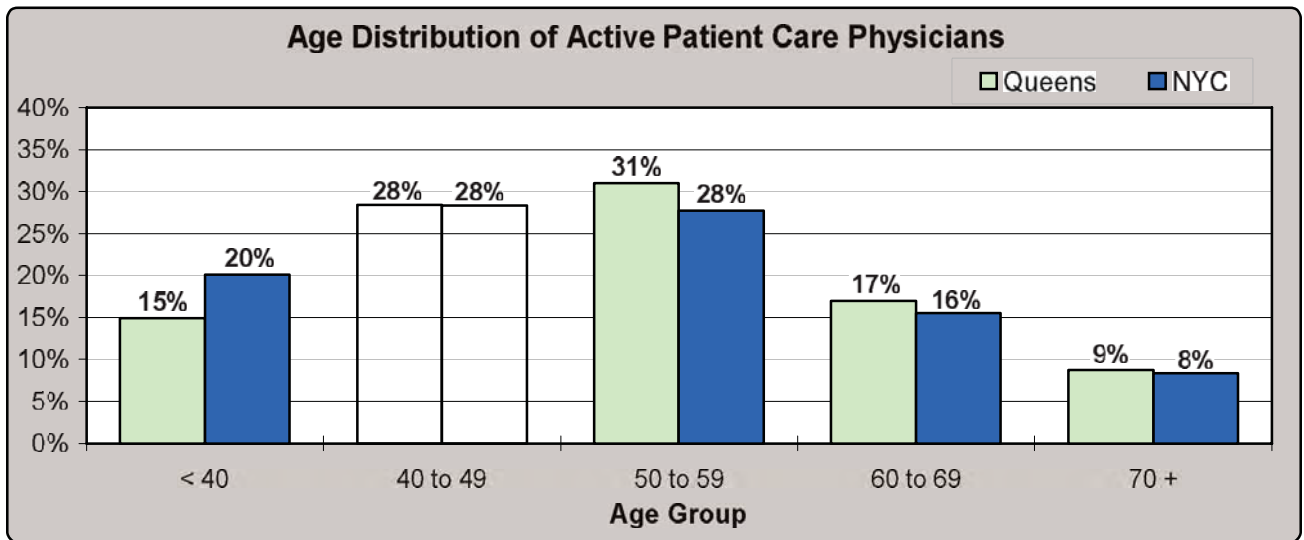
ED Visits (Treated & Released) Expected Primary Payer**		2008 % ED Treated/ Released
Medicaid		7.4%
Medicare		5.2%
M'caid/ M'care/ Oth HMO		44.3%
Self-pay		26.9%
All Other		16.2%
Total		100.0%

**Includes 10 Operating and Parkway. (Data n/a for SVCMCs)
SOURCE: SPARCS 2008 (Primary Payer Data N/A for 2006-07).



Borough Profile: Queens

	<u>Queens</u>	<u>NYC</u>	<u>Qu % of NYC</u>
Population, 2006	2,234,739	8,119,187	28%
Active Patient Care Physicians, 2006			
Full-Time Equivalent (FTE)-Total	4,041	26,989	15%
Number-Total	4,524	31,415	14%
Percent Female	32%	33%	
Percent Underrepresented Minority	16%	14%	
Average Age	52.3	51.0	
Percent NY Medical School Graduates	25%	40%	
Percent Int'l Medical School Graduates (IMGs)	60%	35%	
Percent with Residency Training in NY	86%	82%	



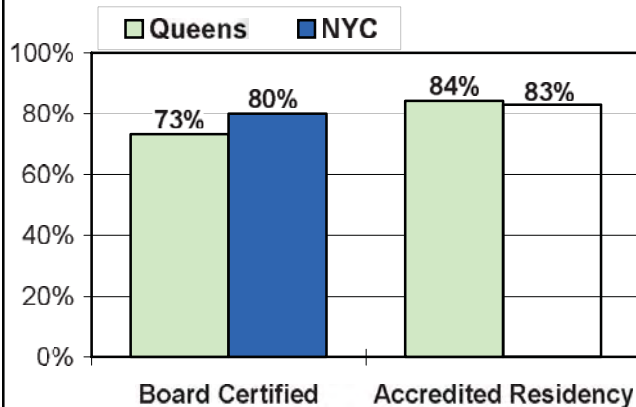
Borough Profile: Queens

Source: Center for Health Workforce Studies:
 NYC Physician Workforce Profile, 2008 Edition

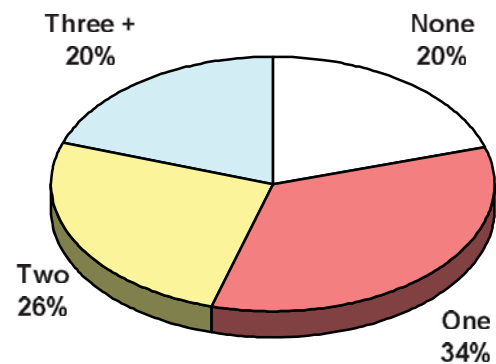
Number of Active Patient Care Physicians, 2006

Specialty Group	Queens	% of Queens	NYC	Qu % of NYC
Total (All Physicians)	4,524	100%	31,415	14%
Primary Care	2,137	47%	10,978	19%
Adult/Family	1,369	30%	6,890	20%
Pediatrics	480	11%	2,348	20%
Ob/Gyn	289	6%	1,740	17%
Specialty	2,386	53%	20,438	12%
Medical	484	11%	4,569	11%
Surgical	492	11%	3,932	13%
Psychiatric	432	10%	3,763	11%
All Other	978	22%	8,173	12%

Board Certification and Completion of Accredited Residency



Number of Hospitals to Which Queens Physicians Have Admitting Privileges



Full-Time Equivalent (FTE) Patient Care Physicians, 2006

Specialty Group	Queens		NYC		N,S,W*
	FTEs	Per 100k Pop	FTEs	Per 100k Pop	Per 100k Pop
Total (All Physicians)	4,041	180.8	26,989	332.4	344.0
Primary Care	1,906	85.3	9,573	117.9	114.3
Adult/Family	1,231	55.1	6,028	74.2	70.3
Pediatrics	433	19.4	1,999	24.6	26.1
Ob/Gyn	243	10.9	1,546	19.0	17.9
Specialty	2,135	95.5	17,415	214.5	229.7
Medical	456	20.4	3,874	47.7	54.4
Surgical	427	19.1	3,662	45.1	51.6
Psychiatric	371	16.6	2,969	36.6	28.0
All Other	882	39.5	6,912	85.1	95.7

* N,S,W = Nassau, Suffolk, and Westchester Counties.

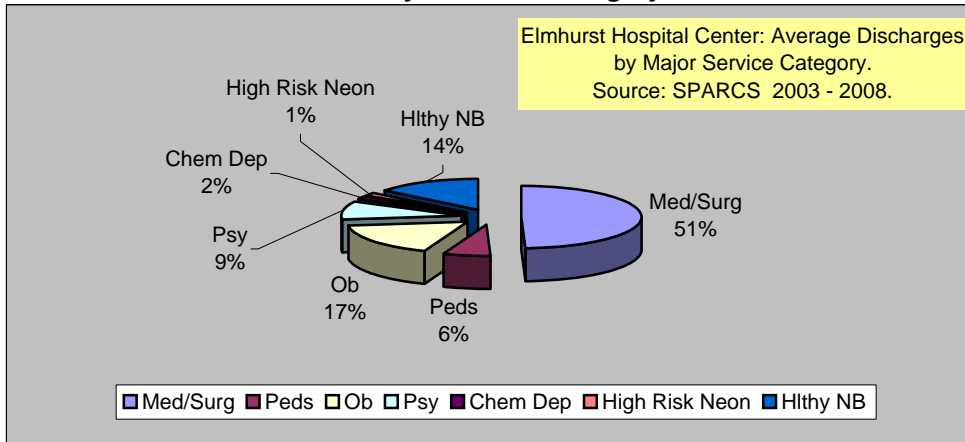


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Elmhurst Hospital Center: Inpatient Discharge Summary.

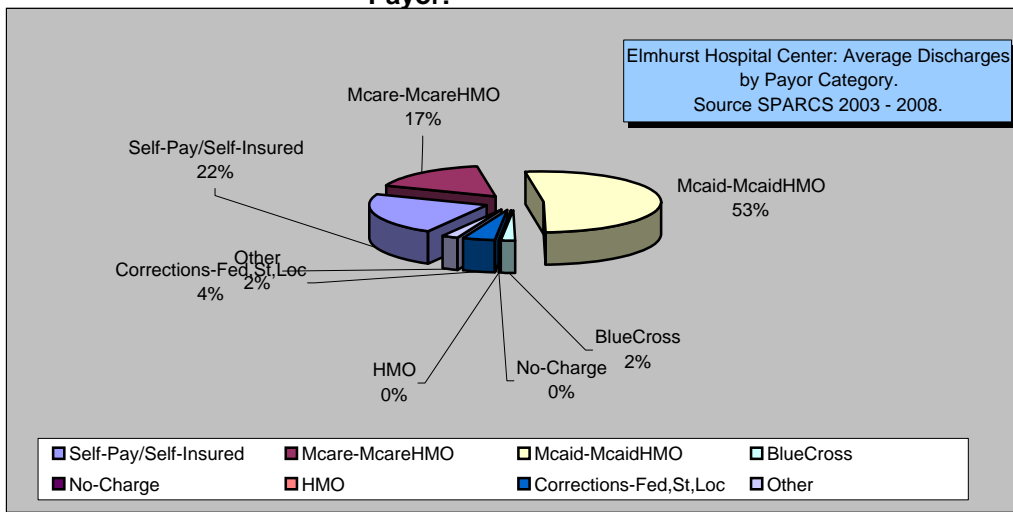
Source: SPARCS 2003 - 2008.

Major Service Category:



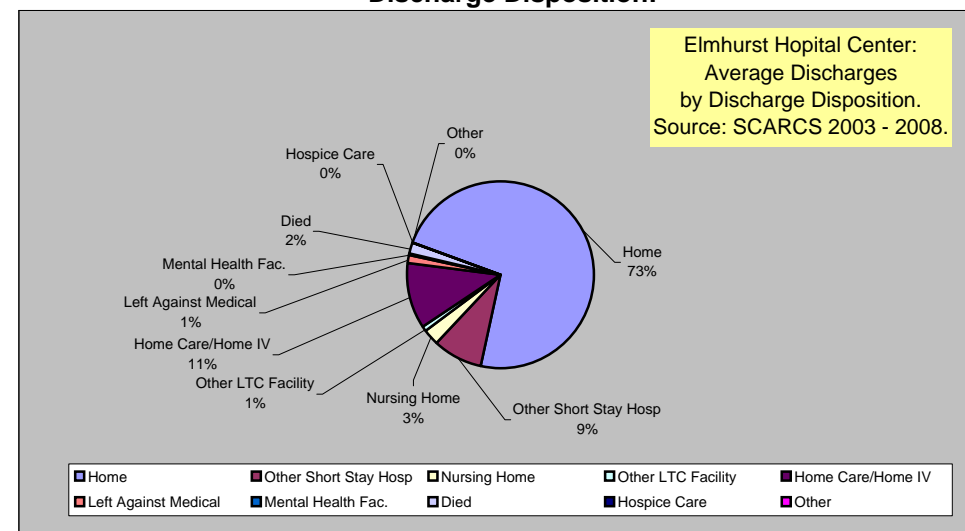
Elmhurst Hospital Center: 2003 - 2008 Average Discharges	
Service Category	Discharges
Medical/Surgical	12,885
Pediatric	1,661
Obstetric	4,460
General Psychiatric	2,457
Chemical Dependency	423
High Risk Neonates	390
Healthy Newborns	3,714
Total	25,990

Payor:



Elmhurst Hospital Center: 2003 - 2008 Average Discharges	
Payor	Discharges
Self-Pay/Self-Insured	5,827
Mcare-McareHMO	4,340
Mcaid-McaidHMO	13,564
BlueCross	556
No-Charge	0
HMO	0
Corrections-Fed, St, Loc	1,095
Other	609
Total	25,990

Discharge Disposition:

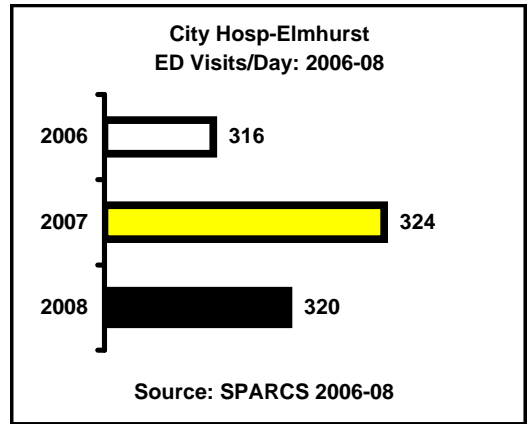


Elmhurst Hospital Center: 2003 - 2008 Average Discharges	
Discharge Disposition	Discharges
Home	18,879
Other Short Stay Hosp	2,297
Nursing Home	712
Other LTC Facility	169
Home Care/Home IV	2,974
Left Against Medical	377
Mental Health Fac.	97
Died	455
Hospice Care	10
Other	21
Total	25,990

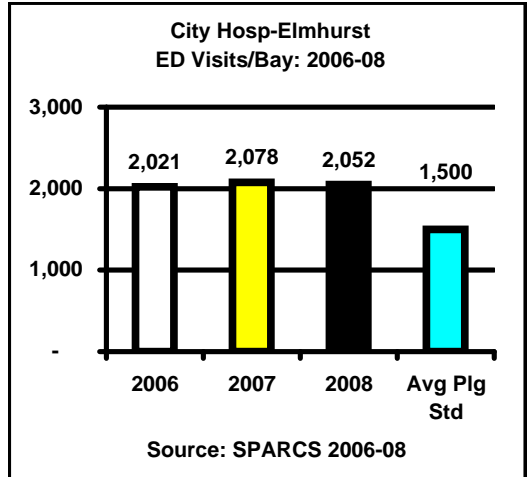
Statistics	2003	2004	2005	2006	2007	2008
Medical/Surgical - CMI	1.7120	1.7499	1.7577	1.7975	1.8374	1.8516
Total - CMI	1.2052	1.2797	1.2734	1.3074	1.3391	1.3496
Average Length of Stay	6.6	6.4	6.4	6.3	6.4	6.6
Total Occupancy	82.1	79.5	74.6	78.1	78.7	80.9

ED Utilization-City Hospital Center Elmhurst: 2006-08

ED Visits: Total, Treated / Released, Admitted			
2006-08			
	2006	2007	2008
# of Total ED	115,201	118,420	116,939
# of ED Treated / Released	102,065	100,184	98,993
# of ED Admitted	13,136	18,236	17,946
% of ED Admitted	11.4%	15.4%	15.3%
ED Visits/Day	316	324	320
Change in ED Visits/Day Between...			
		2006-07	9
		2007-08	(5)



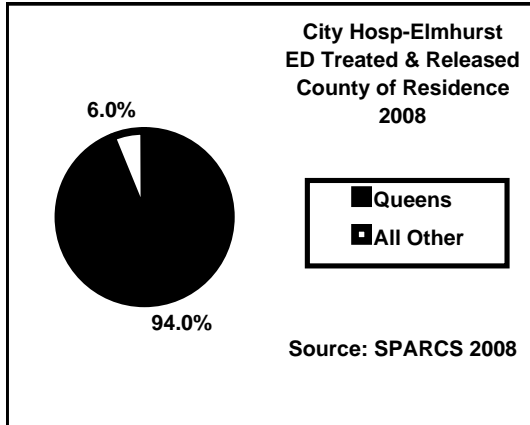
ED Bays & Total ED Visits/Bay: 2006-08				
	2006	2007	2008	Avg Plg Std
# of ED Bays	57	57	57	
ED Visits / Bay	2,021	2,078	2,052	1,500
Change in ED Visits/Bay Between...				
		2006-07	56	
		2007-08	(26)	



SOURCE: SPARCS 2006-08

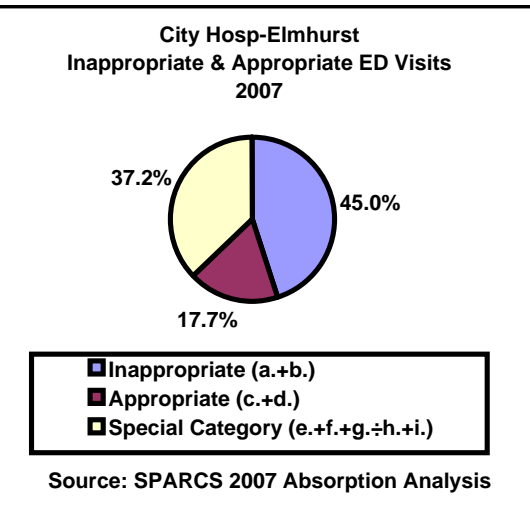
ED Visits (Treated & Released) by County of Residence: 2006-08			
% of Patients in:	2006	2007	2008
Queens	94.4%	94.3%	94.0%
All Other	5.6%	5.7%	6.0%
Total	100.0%	100.0%	100.0%

SOURCE: SPARCS 2006-08



ED Visits (Treated & Released) Expected Primary Payer		2008 % ED Treated/ Released
	Medicaid	5.3%
	Medicare	2.2%
	Medicaid/Medicare/Oth. HMO	45.3%
	Self-pay	38.5%
	All Other	8.7%
	Total	100.0%

SOURCE: SPARCS 2008 (Primary Payer Data N/A for 2006-07).

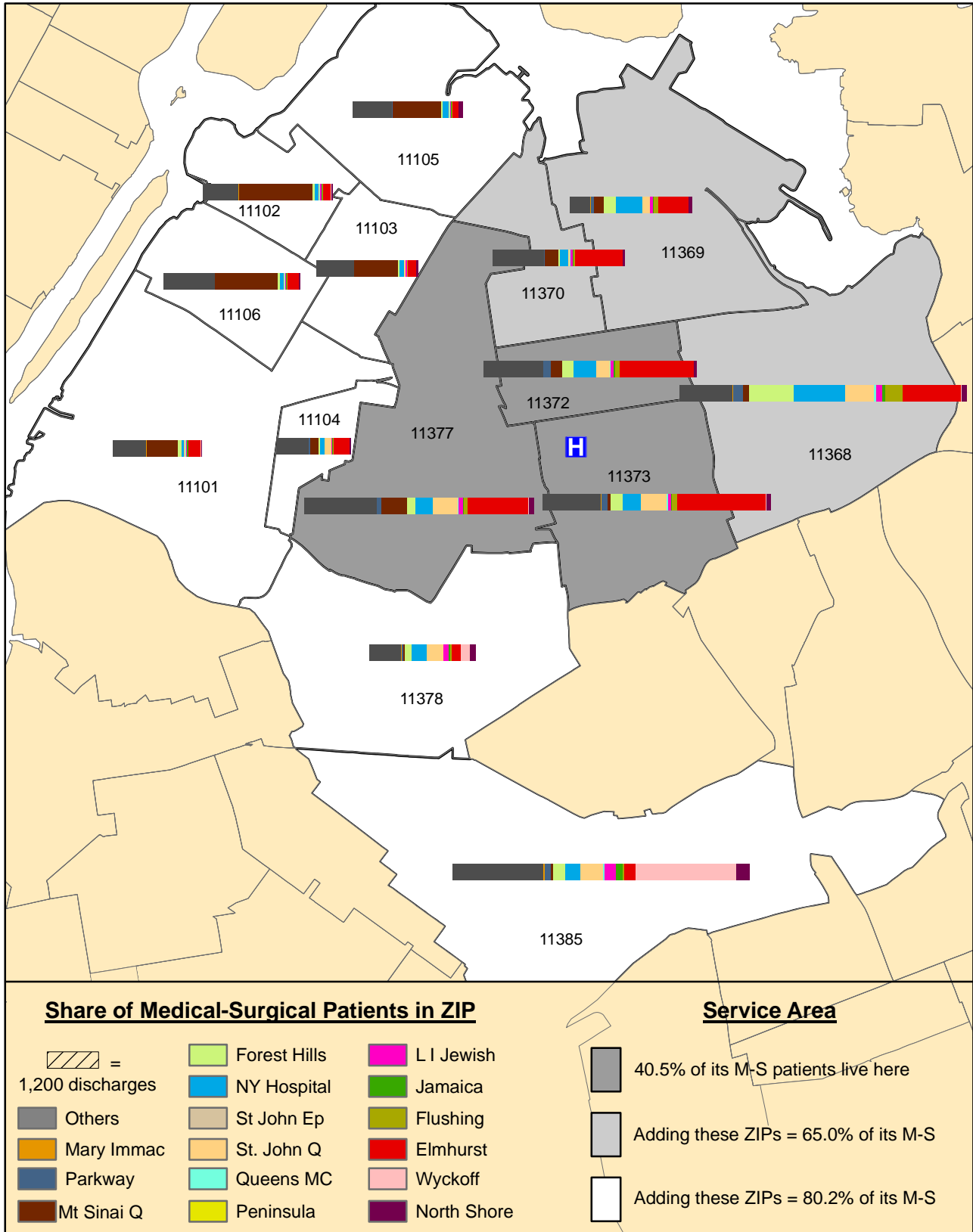


Inappropriate & Appropriate ED Visits: 2007	%
a. Non-Emergent	21.3%
b. Emergent, Primary Care Treatable	23.7%
c. Emer., ED Care Needed, Preventable/Avoidable	7.3%
d. Emer., ED Care Needed, Not Preventable/Avoidable	10.4%
e. Injury	13.9%
f. Mental Health Related	6.6%
g. Alcohol Related	2.6%
h. Drug Related (excluding alcohol)	0.2%
i. Not in a Special Category, and Not Classified	13.9%
Total above	100.0%
Inappropriate (a.+b.)	45.0%
Appropriate (c.+d.)	17.7%
Special Category (e.+f.+g.+h.+i.)	37.2%
Total above	100.0%

Medical-Surgical Service Area: 2007

Elmhurst Hospital

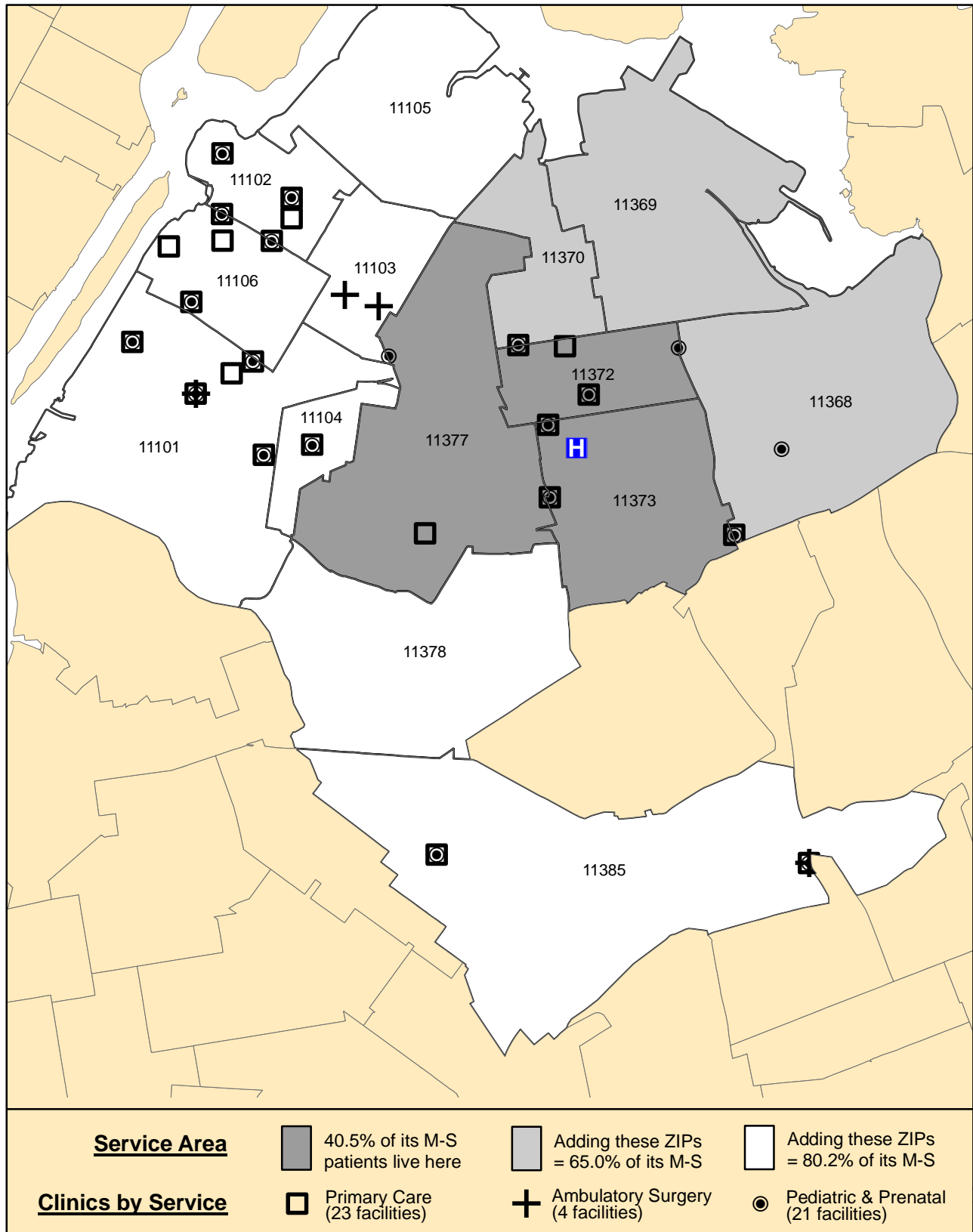
Showing Hospital Med-Surg Market Shares by ZIP



Medical-Surgical Service Area: 2007

Elmhurst Hospital

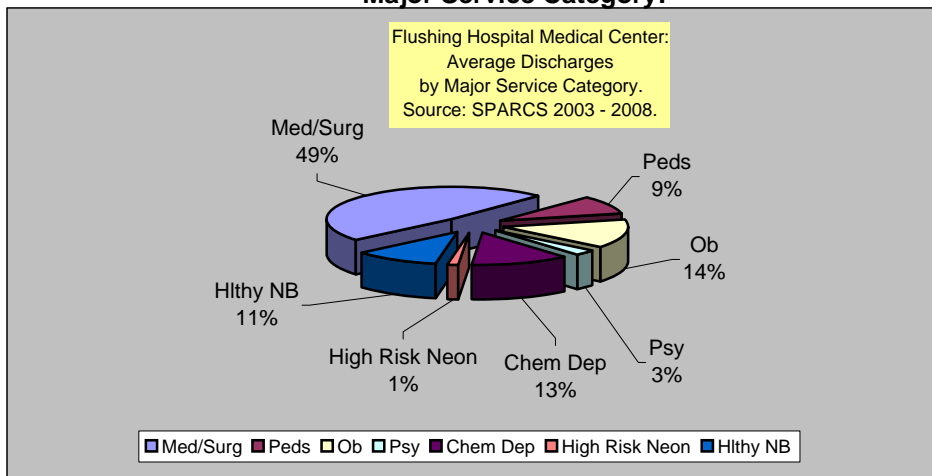
Showing Selected Clinic Locations



Source: NYSDoH, SPARCS and HFIS data

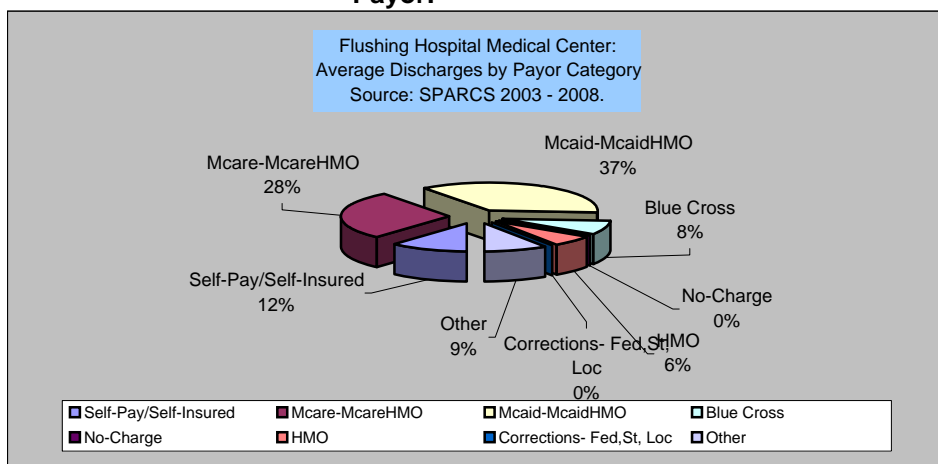
Flushing Hospital Medical Center: Inpatient Discharge Summary.
Source: SPARCS 2003 - 2008.

Major Service Category:



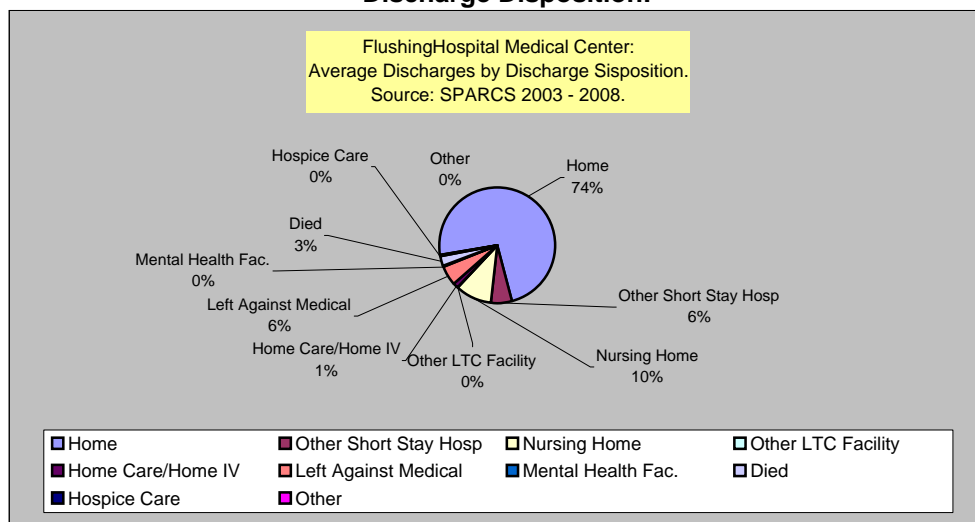
Flushing Hospital Medical Center 2003 - 2008 Average Discharges	
Service Category	Discharges
Medical/Surgical	7,945
Pediatric	1,495
Obstetric	2,373
General Psychiatric	472
Chemical Dependency	2,112
High Risk Neonates	227
Healthy Newborns	1,823
Grand Total	16,447

Payor:



Flushing Hospital Medical Center: 2003 - 2008 Average Discharges	
Payor	Discharges
Self-Pay/Self-Insured	1,919
Mcare-McareHMO	4,607
Mcaid-McaidHMO	5,987
Blue Cross	1,344
No-Charge	0
HMO	1,039
Corrections- Fed, St, Loc	0
Other	1,551
Total	16,447

Discharge Disposition:

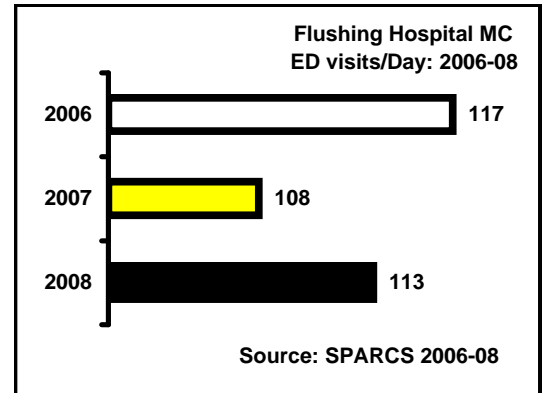


Flushing Hospital Medical Center: 2003 - 2008 Average Discharges	
Discharge Disposition	Discharges
Home	12,112
Other Short Stay Hosp	960
Nursing Home	1,698
Other LTC Facility	2
Home Care/Home IV	212
Left Against Medical	919
Mental Health Fac.	23
Died	493
Hospice Care	29
Other	1
Total	16,447

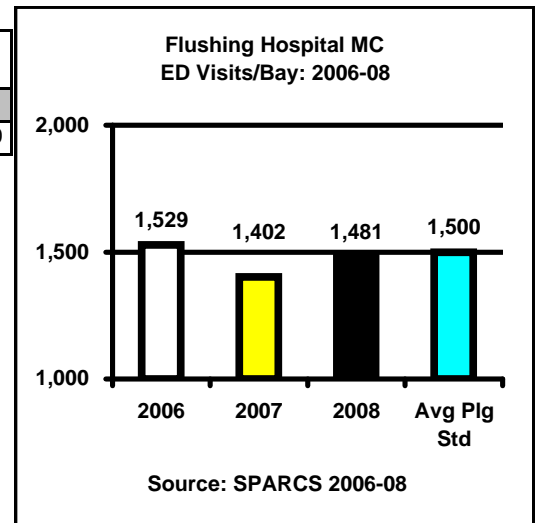
Statistics	2003	2004	2005	2006	2007	2008
Medical/Surgical - CMI	1.7630	1.8074	1.9002	2.0384	2.0816	2.0519
Total - CMI	1.2476	1.2635	1.2982	1.3934	1.3812	1.3594
Average Length of Stay	5.3	5.1	5.4	5.4	5.2	5.0
Total Occupancy	79.3	76.2	78.8	80.0	75.8	67.3

ED Utilization-Flushing Hospital MC: 2006-08

ED Visits: Total, Treated / Released, Admitted			
2006-08			
	2006	2007	2008
# of Total ED	42,808	39,254	41,467
# of ED Treated / Released	29,821	29,664	29,669
# of ED Admitted	12,871	9,532	11,749
% of ED Admitted	30.1%	24.3%	28.3%
ED Visits/Day	117	108	113
Change in ED Visits/Day Between...			
		2006-07	(10)
		2007-08	6

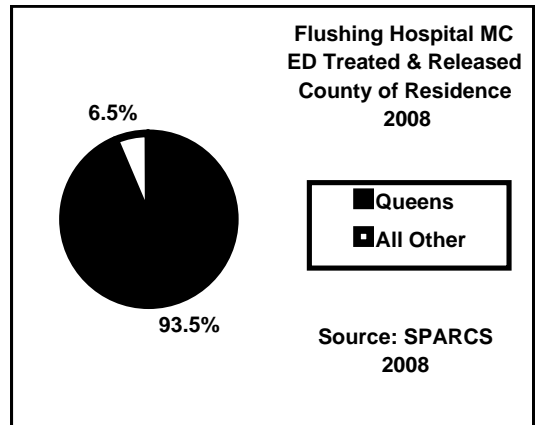


ED Bays & Total ED Visits/Bay: 2006-08				
	2006	2007	2008	Avg Plg Std
# of ED Bays	28	28	28	
ED Visits / Bay	1,529	1,402	1,481	1,500
Change in ED Visits/Bay Between...				
		2006-07	(127)	
		2007-08	79	



ED Visits (Treated & Released) by County of Residence: 2006-08			
% of Patients in:	2006	2007	2008
Queens	93.4%	93.4%	93.5%
All Other	6.6%	6.6%	6.5%
Total	100.0%	100.0%	100.0%

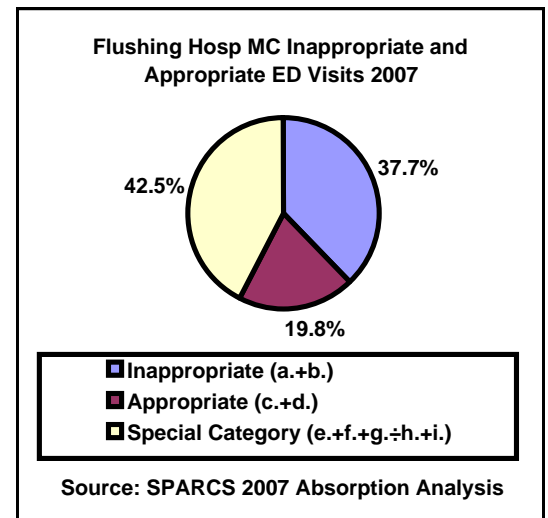
SOURCE: SPARCS 2006-08



ED Visits (Treated & Released)	
Expected Primary Payer	
	2008 % ED Treated/ Released
Medicaid	10.8%
Medicare	5.6%
Medicaid/Medicare/Oth. HMO	37.6%
Self-pay	21.7%
All Other	24.3%
Total	100.0%

SOURCE: SPARCS 2008 (Primary Payer Data N/A for 2006-07).

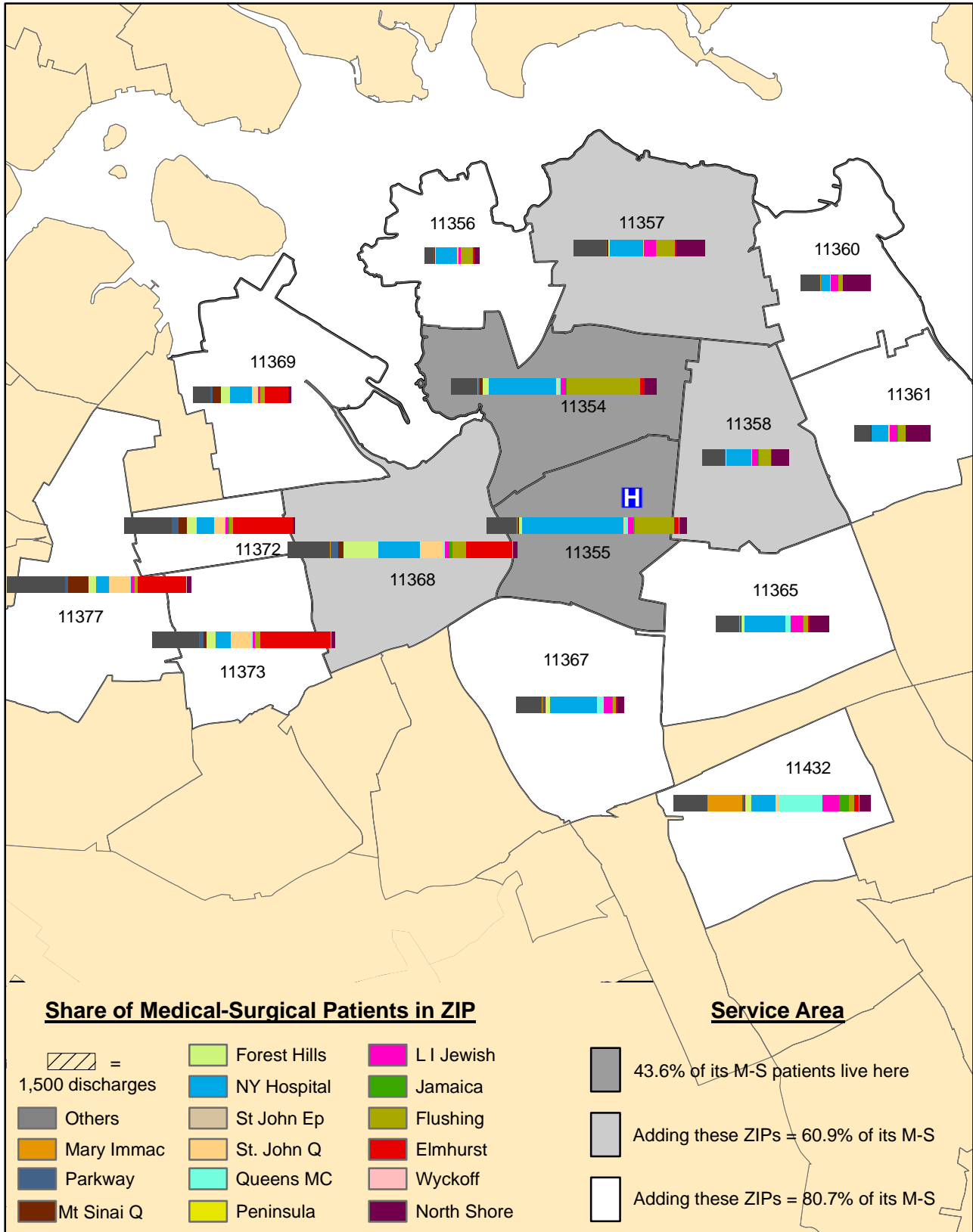
Inappropriate & Appropriate ED Visits: 2007		%
a. Non-Emergent		17.5%
b. Emergent, Primary Care Treatable		20.2%
c. Emer., ED Care Needed, Preventable/Avoidable		8.4%
d. Emer., ED Care Needed, Not Preventable/Avoidable		11.4%
e. Injury		18.5%
f. Mental Health Related		2.0%
g. Alcohol Related		4.4%
h. Drug Related (excluding alcohol)		2.7%
i. Not in a Special Category, and Not Classified		14.7%
Total above		100.0%
Inappropriate (a.+b.)		37.7%
Appropriate (c.+d.)		19.8%
Special Category (e.+f.+g.+h.+i.)		42.5%
Total above		100.0%



Medical-Surgical Service Area: 2007

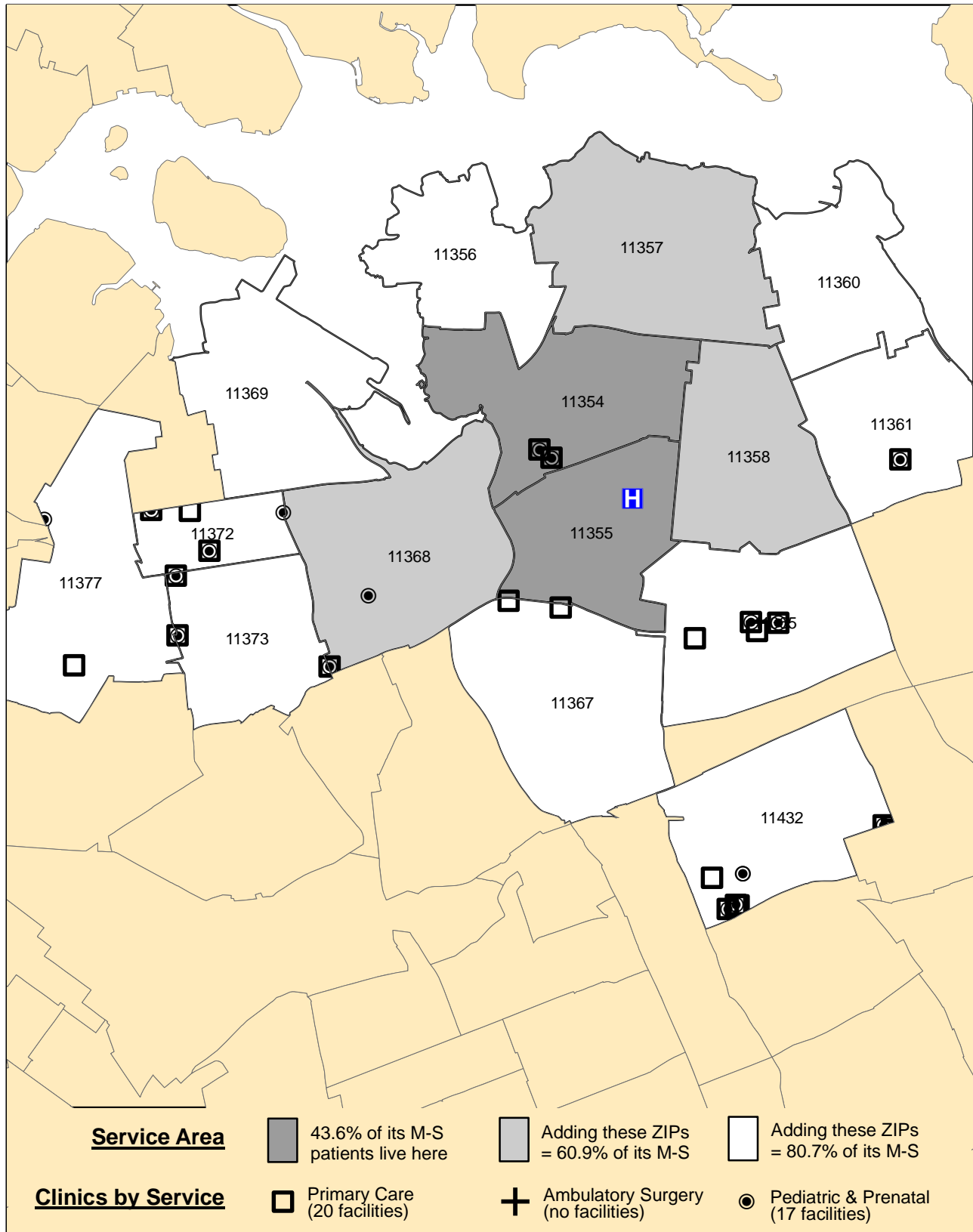
Flushing Hospital

Showing Hospital Med-Surg Market Shares by ZIP



Medical-Surgical Service Area: 2007 Flushing Hospital

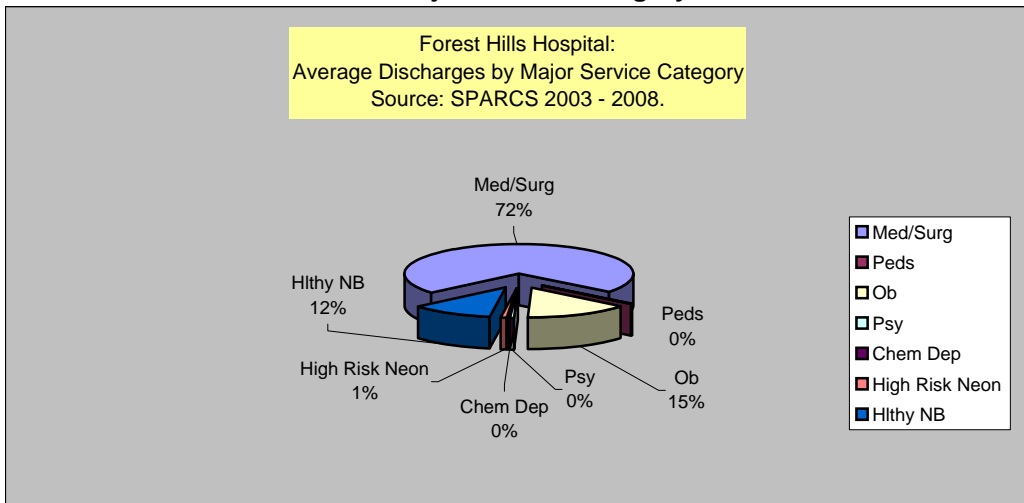
Showing Selected Clinic Locations



Source: NYSDoH, SPARCS and HFIS data

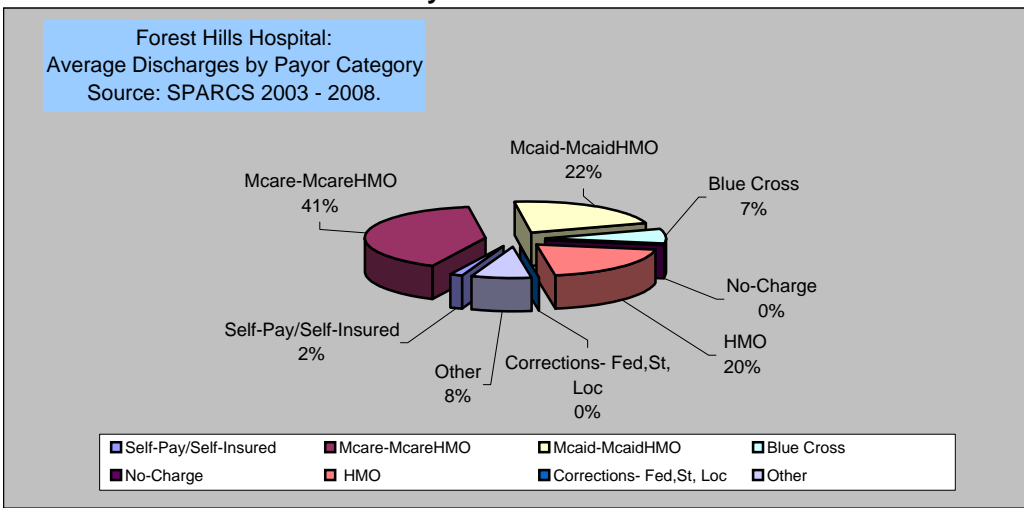
Forest Hills Hospital: Inpatient Discharge Summary.
Source: SPARCS 2003 - 2008.

Major Service Category:



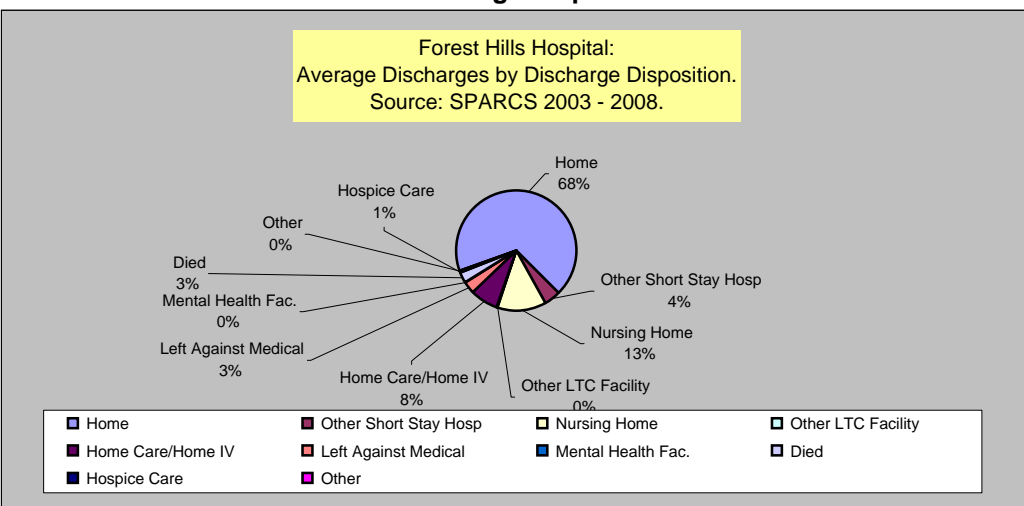
Forest Hills Hospital: 2003 - 2008 Average Discharges	
Service Category	Discharges
Medical/Surgical	10,625
Pediatric	11
Obstetric	2,211
General Psychiatric	65
Chemical Dependency	54
High Risk Neonates	94
Healthy Newborns	1,742
Grand Total	14,802

Payor:



Forest Hills Hospital: 2003 - 2008 Average Discharges	
Payor	Discharges
Self-Pay/Self-Insured	243
Mcare-McareHMO	6,021
Mcaid-McaidHMO	3,281
Blue Cross	1,104
No-Charge	0
HMO	2,950
Corrections- Fed,St, Loc	0
Other	1,204
Total	14,802

Discharge Disposition:

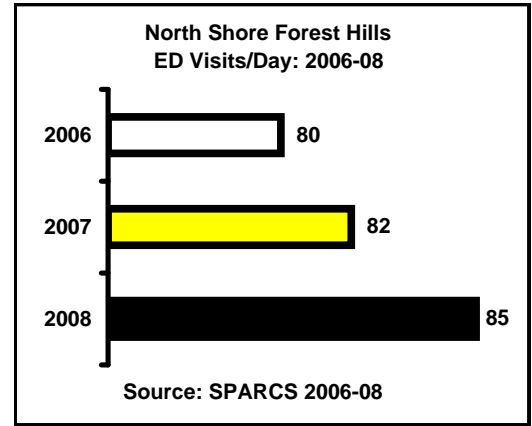


Forest Hills Hospital: 2003 - 2008 Average Discharges	
Discharge Disposition	Discharges
Home	10,082
Other Short Stay Hosp	658
Nursing Home	1,934
Other LTC Facility	21
Home Care/Home IV	1,141
Left Against Medical	458
Mental Health Fac.	17
Died	405
Hospice Care	84
Other	4
Total	14,802

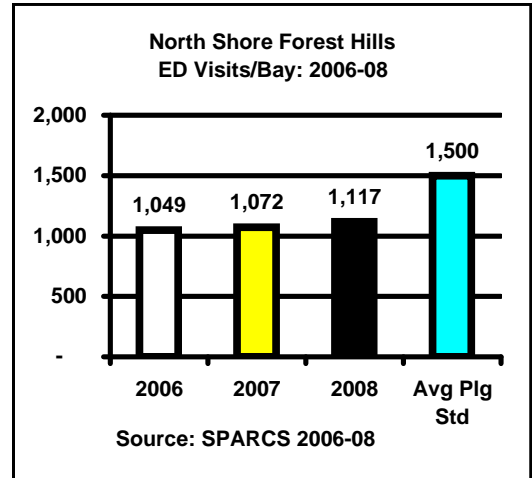
Statistics	2003	2004	2005	2006	2007	2008
Medical/Surgical - CMI	1.6936	1.7133	1.7449	1.8422	1.9093	1.9781
Total - CMI	1.4043	1.3827	1.4034	1.4763	1.4968	1.5543
Average Length of Stay	5.1	5.1	5.1	5.0	4.9	4.9
Total Occupancy	56.9	61.6	64.2	63.6	61.0	60.2

ED Utilization-North Shore Univ. Hosp. Forest Hills: 2006-08

ED Visits: Total, Treated / Released, Admitted			
2006-08			
	2006	2007	2008
# of Total ED	29,367	30,028	31,289
# of ED Treated / Released	19,574	20,549	21,881
# of ED Admitted	9,791	9,464	9,403
% of ED Admitted	33.3%	31.5%	30.1%
ED Visits/Day	80	82	85
Change in ED Visits/Day Between...			
		2006-07	2
		2007-08	3



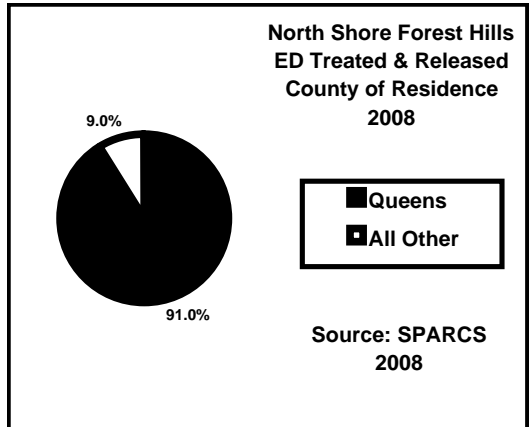
ED Bays & Total ED Visits/Bay: 2006-08				
	2006	2007	2008	Avg Plg Std
# of ED Bays	28	28	28	
ED Visits / Bay	1,049	1,072	1,117	1,500
Change in ED Visits/Bay Between...				
			2006-07	24
			2007-08	45



SOURCE: SPARCS 2006-08

ED Visits (Treated & Released) by County of Residence: 2006-08			
% of Patients in:	2006	2007	2008
Queens	91.1%	90.8%	91.0%
All Other	8.9%	9.2%	9.0%
Total	100.0%	100.0%	100.0%

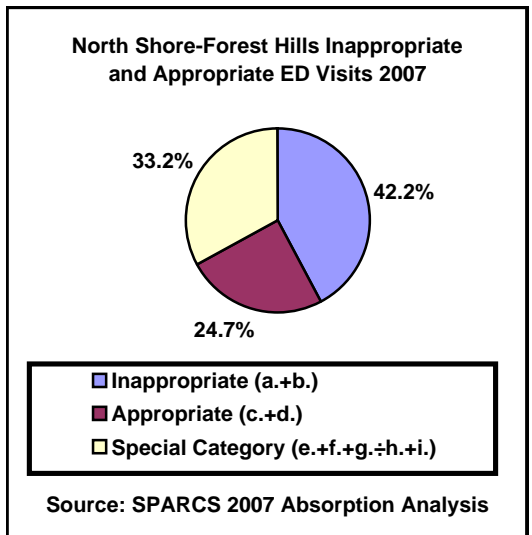
SOURCE: SPARCS 2006-08



ED Visits (Treated & Released)	
Expected Primary Payer	
	2008 % ED Treated/Released
Medicaid	4.3%
Medicare	8.4%
Medicaid/Medicare/Oth. HMO	49.1%
Self-pay	14.4%
All Other	23.8%
Total	100.0%

SOURCE: SPARCS 2008 (Primary Payer Data N/A for 2006-07).

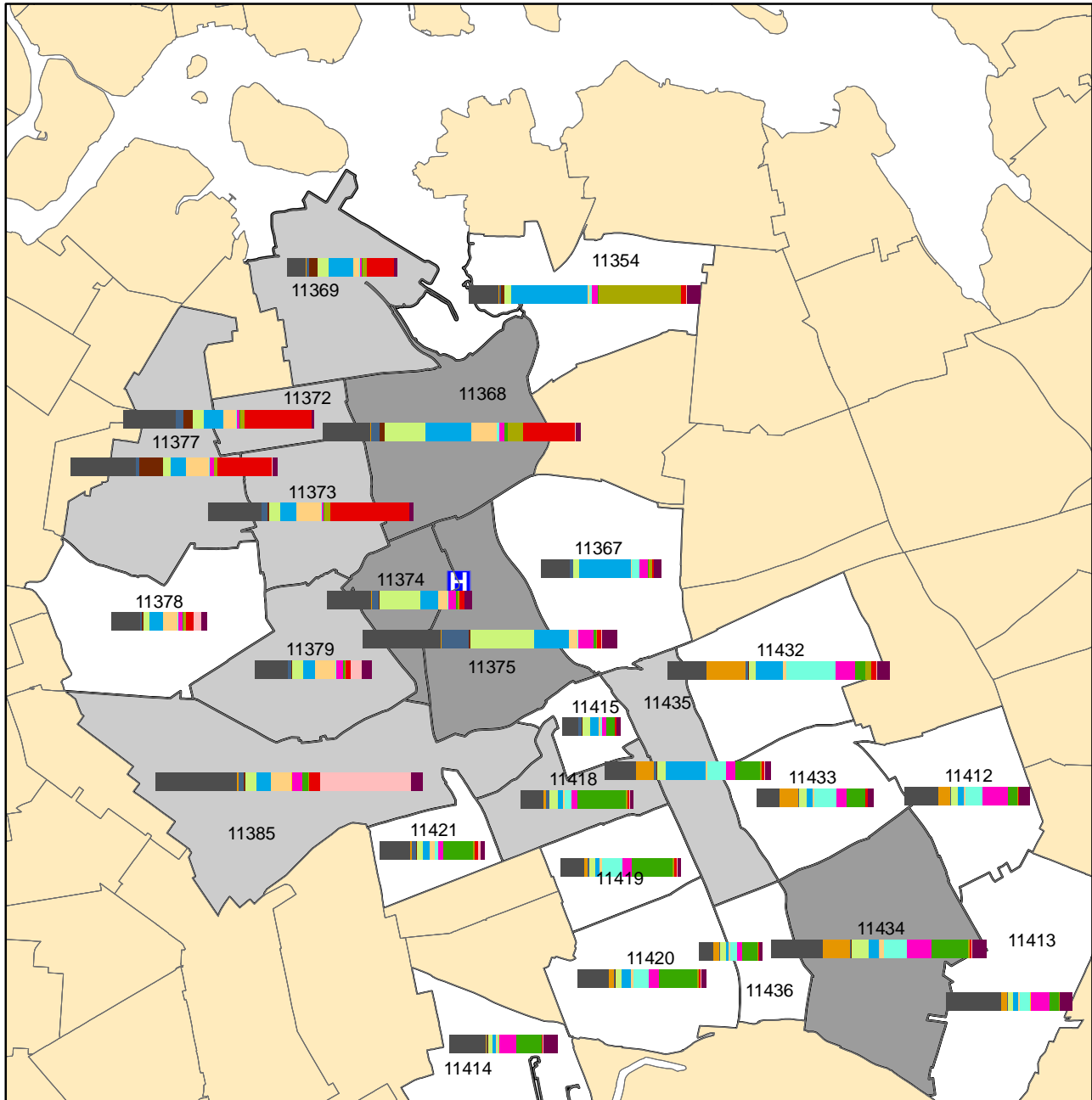
Inappropriate & Appropriate ED Visits: 2007	%
a. Non-Emergent	20.6%
b. Emergent, Primary Care Treatable	21.6%
c. Emer., ED Care Needed, Preventable/Avoidable	8.1%
d. Emer., ED Care Needed, Not Preventable/Avoidable	16.6%
e. Injury	17.3%
f. Mental Health Related	1.1%
g. Alcohol Related	0.9%
h. Drug Related (excluding alcohol)	0.1%
I. Not in a Special Category, and Not Classified	13.9%
Total above	100.0%
Inappropriate (a.+b.)	42.2%
Appropriate (c.+d.)	24.7%
Special Category (e.+f.+g.+h.+i.)	33.2%
Total above	100.0%



Medical-Surgical Service Area: 2007

Forest Hills Hospital

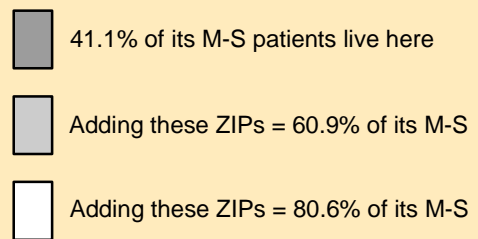
Showing Hospital Med-Surg Market Shares by ZIP



Share of Medical-Surgical Patients in ZIP



Service Area



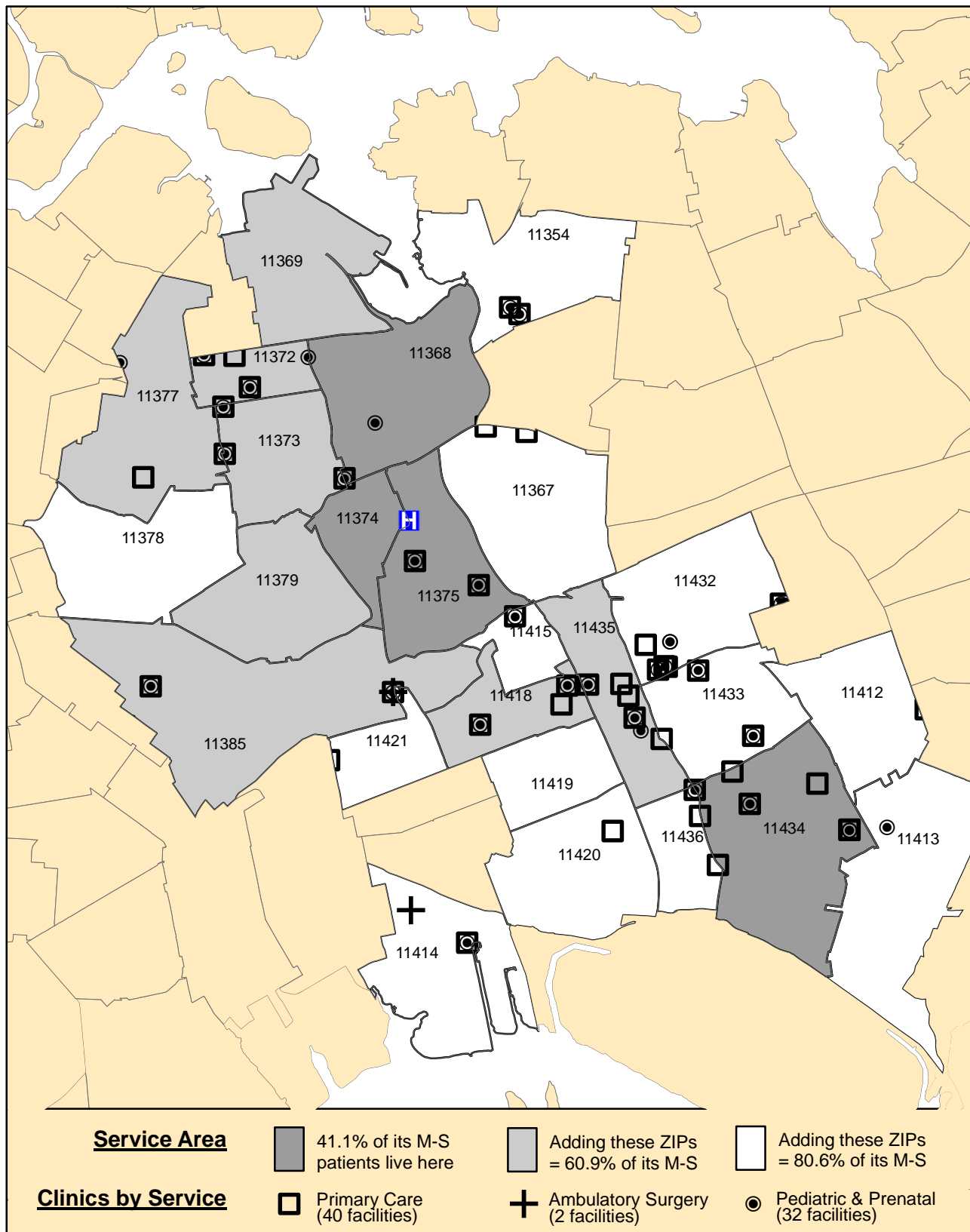
Note: Left-to-right color sequence in ZIPs follows sequence in legend

Source: NYSDoH, SPARCS data

Medical-Surgical Service Area: 2007

Forest Hills Hospital

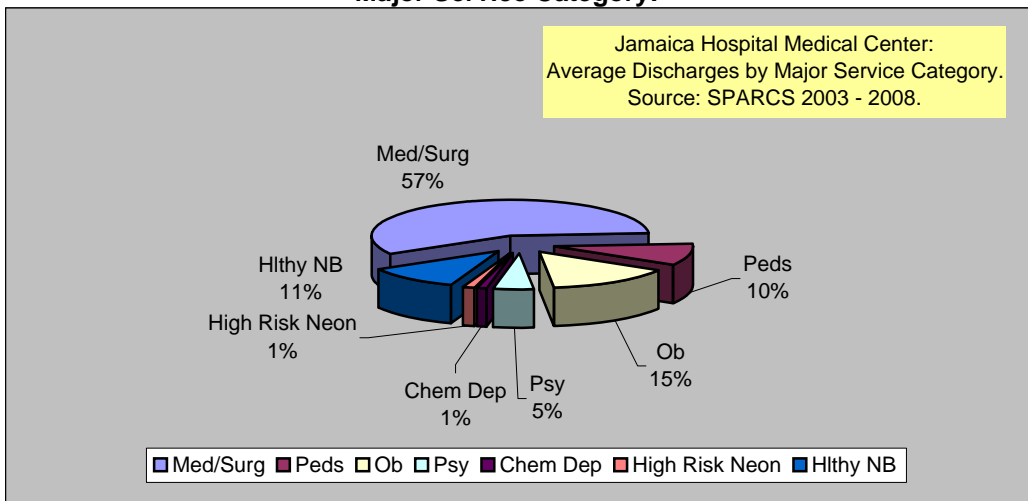
Showing Selected Clinic Locations



Source: NYSDoH, SPARCS and HFIS data

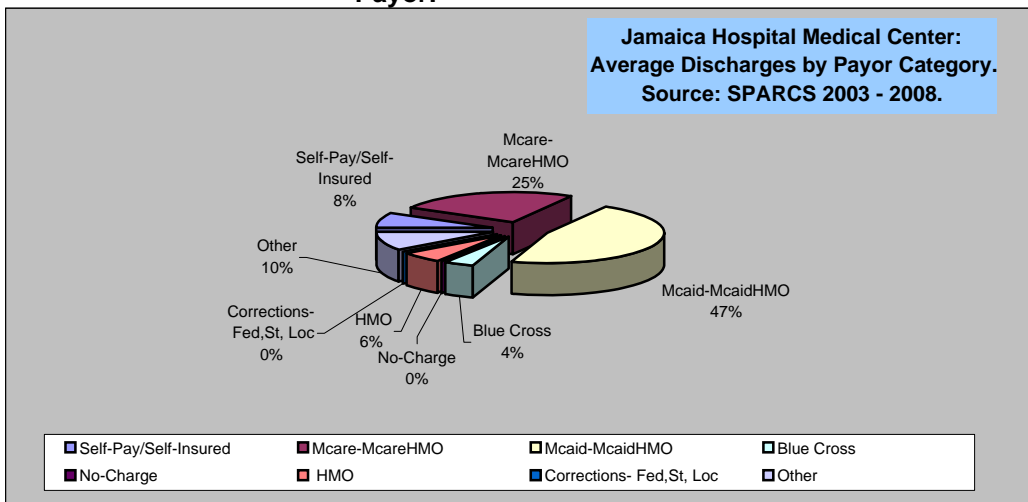
Jamaica Hospital Medical Center: Inpatient Discharge Summary.
Source: SPARCS 2003 - 2008.

Major Service Category:



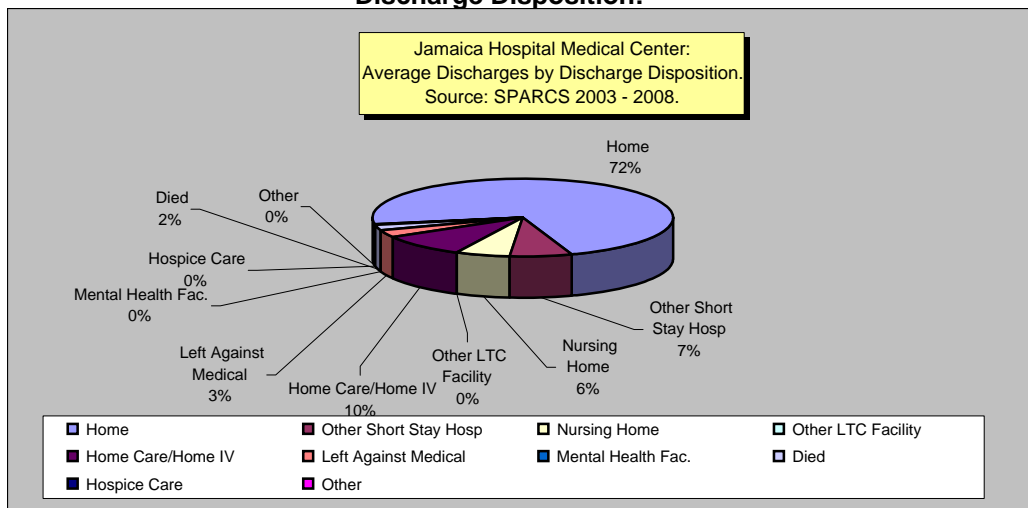
Jamaica Hospital Medical Center: 2003 - 2008 Average Discharges	
Service Category	Discharges
Medical/Surgical	13,554
Pediatric	2,314
Obstetric	3,471
General Psychiatric	1,098
Chemical Dependency	247
High Risk Neonates	318
Healthy Newborns	2,656
Grand Total	23,658

Payor:



Jamaica Hospital Medical Center: 2003 - 2008 Average Discharges	
Payor	Discharges
Self-Pay/Self-Insured	1,919
Mcare-McareHMO	5,987
Mcaid-McaidHMO	11,038
Blue Cross	982
No-Charge	0
HMO	1,357
Corrections- Fed,St, Loc	0
Other	2,374
Total	23,658

Discharge Disposition:



Jamaica Hospital Medical Center: 2003 - 2008 Average Discharges	
Discharge Disposition	Discharges
Home	17,164
Other Short Stay Hosp	1,552
Nursing Home	1,367
Other LTC Facility	13
Home Care/Home IV	2,274
Left Against Medical	691
Mental Health Fac.	26
Died	482
Hospice Care	73
Other	16
Total	23,658

Statistics	2003	2004	2005	2006	2007	2008
Medical/Surgical - CMI	1.7693	1.8751	1.9417	1.9997	2.0280	2.0149
Total - CMI	1.3096	1.4265	1.4543	1.5166	1.5374	1.5780
Average Length of Stay	5.8	5.8	5.8	5.4	5.3	5.4
Total Occupancy	93.0	92.1	90.3	86.8	85.9	86.9

ED Utilization-Jamaica Hospital MC: 2006-08

ED Visits: Total, Treated / Released, Admitted 2006-08			
	2006	2007	2008
# of Total ED	108,426	113,333	110,486
# of ED Treated / Released	88,968	94,002	91,429
# of ED Admitted	19,024	19,114	18,926
% of ED Admitted	17.5%	16.9%	17.1%
ED Visits/Day	297	311	302
Change in ED Visits/Day Between...			
		2006-07	13
		2007-08	(9)

ED Bays & Total ED Visits/Bay: 2006-08				
	2006	2007	2008	Avg Plg Std
# of ED Bays	47	47	47	
ED Visits / Bay	2,307	2,411	2,351	1,500
Change in ED Visits/Bay Between...				
		2006-07	104	
		2007-08	(61)	

SOURCE: SPARCS 2006-08

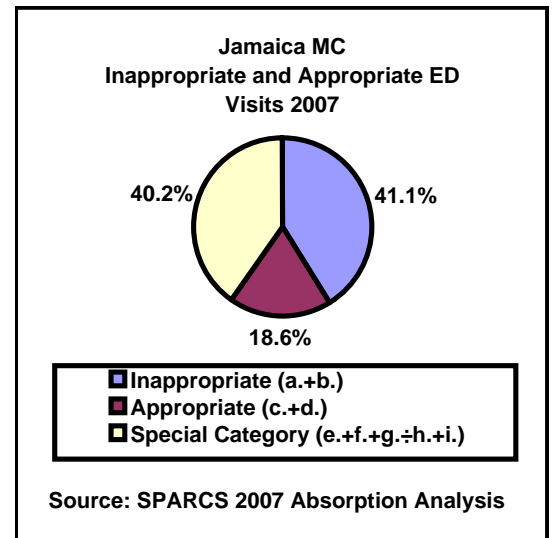
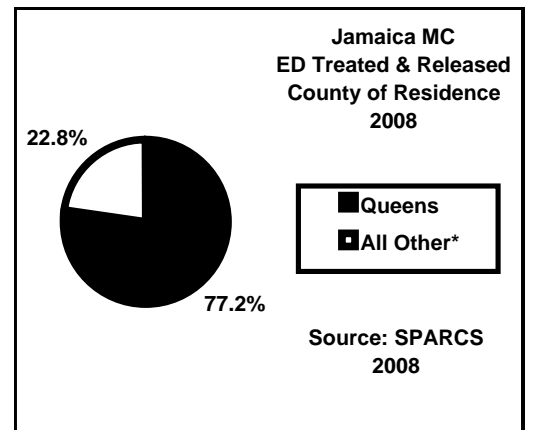
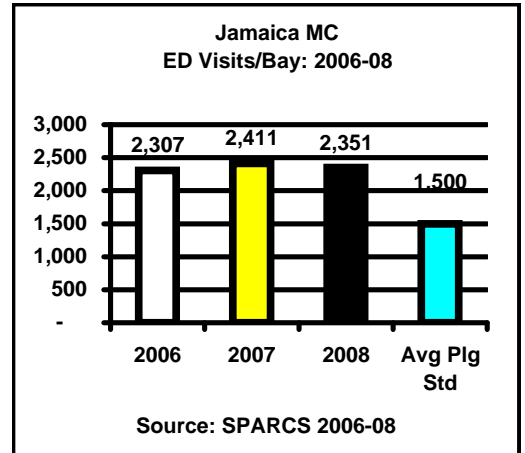
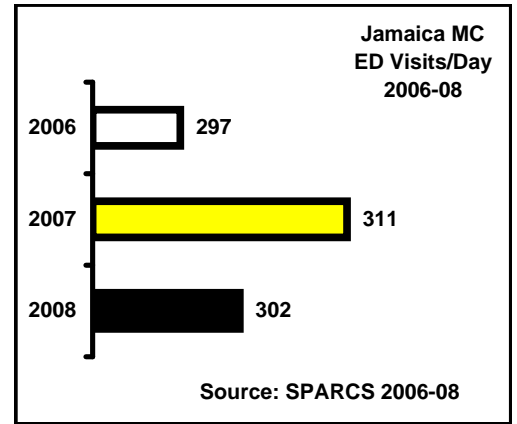
ED Visits (Treated & Released) by County of Residence: 2006-08			
% of Patients in:	2006	2007	2008
Queens	77.9%	77.7%	77.2%
All Other*	22.1%	22.3%	22.8%
Total	100.0%	100.0%	100.0%

* All Other includes Kings County 2006-08: 16.9%, 17.0%, 17.2% respectively.
SOURCE: SPARCS 2006-08

ED Visits (Treated & Released) Expected Primary Payer		2008 % ED Treated/ Released
Medicaid		11.4%
Medicare		3.4%
Medicaid/Medicare/Oth. HMO		42.0%
Self-pay		29.3%
All Other		13.9%
Total		100.0%

SOURCE: SPARCS 2008 (Primary Payer Data N/A for 2006-07).

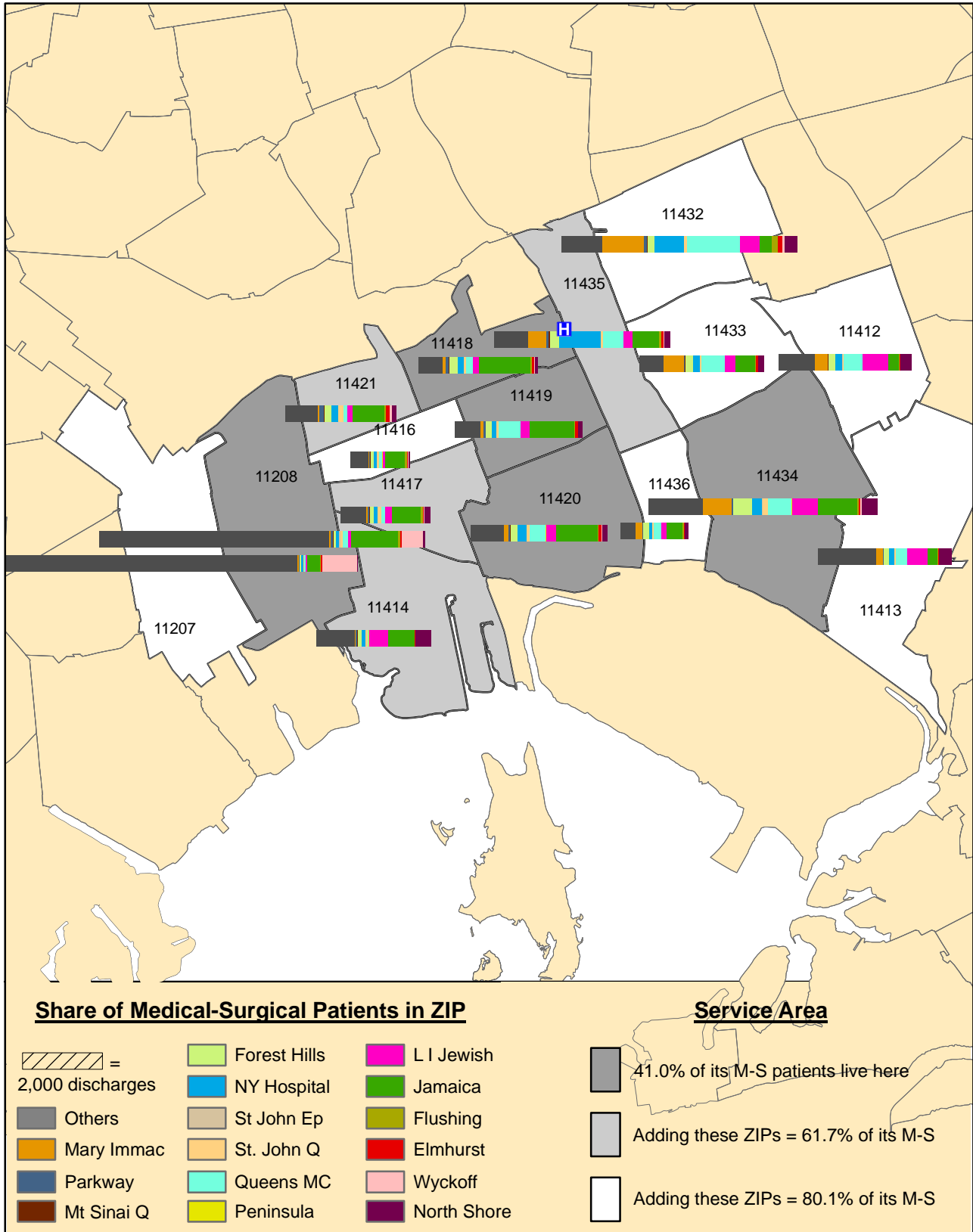
Inappropriate & Appropriate ED Visits: 2007	%
a. Non-Emergent	19.9%
b. Emergent, Primary Care Treatable	21.3%
c. Emer., ED Care Needed, Preventable/Avoidable	8.2%
d. Emer., ED Care Needed, Not Preventable/Avoidable	10.5%
e. Injury	20.0%
f. Mental Health Related	4.1%
g. Alcohol Related	2.3%
h. Drug Related (excluding alcohol)	0.2%
i. Not in a Special Category, and Not Classified	13.8%
Total above	100.0%
Inappropriate (a.+b.)	41.1%
Appropriate (c.+d.)	18.6%
Special Category (e.+f.+g.+h.+i.)	40.2%
Total above	100.0%



Medical-Surgical Service Area: 2007

Jamaica Hospital

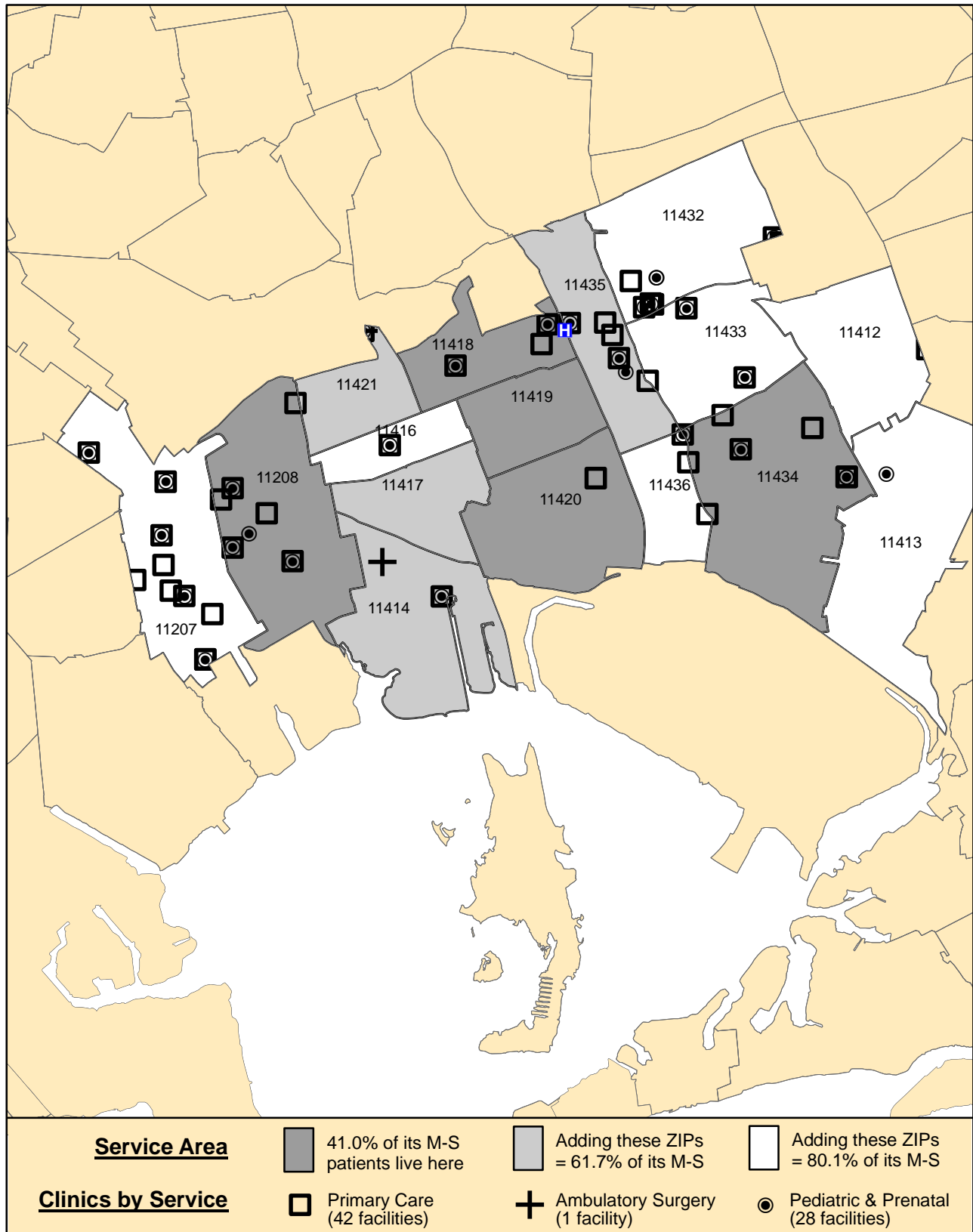
Showing Hospital Med-Surg Market Shares by ZIP



Medical-Surgical Service Area: 2007

Jamaica Hospital

Showing Selected Clinic Locations

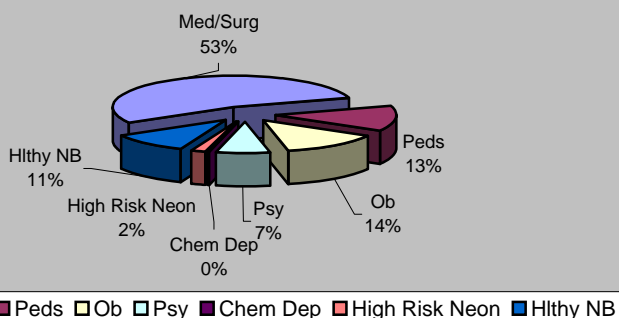


Source: NYSDoH, SPARCS and HFIS data

Long Island Jewish Medical Center: Inpatient Discharge Summary.
Source: SPARCS 2003 - 2008.

Major Service Category:

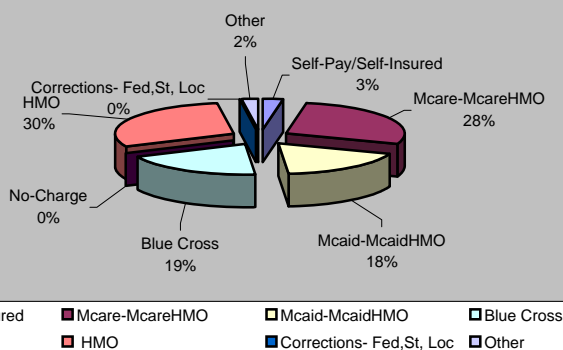
Long Island Jewish Medical Center
 Average Discharges by Major Service Category.
 Source: SPARCS 2003 - 2008.



Long Island Jewish M. C. 2003 - 2008 Average Discharges	
Service Category	Discharges
Medical/Surgical	25,158
Pediatric	6,059
Obstetric	6,329
General Psychiatric	3,386
Chemical Dependency	129
High Risk Neonates	801
Healthy Newborns	5,006
Grand Total	46,868

Payor:

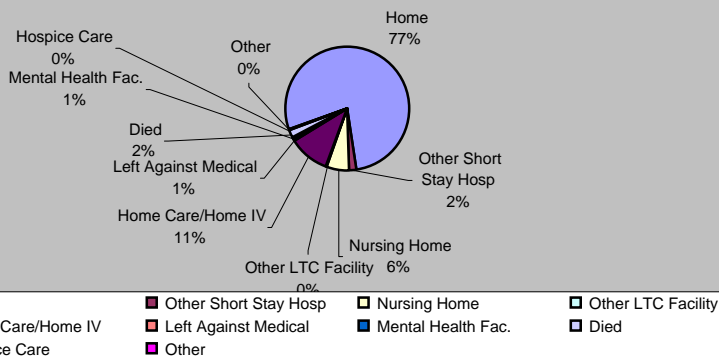
Long Island Jewish Medical Center:
 Average Discharges by Payor Category.
 Source: SPARCS 2003 - 2008.



Long Island Jewish M.C.: 2003 - 2008 Average Discharges	
Payor	Discharges
Self-Pay/Self-Insured	1,310
Mcare-McareHMO	12,965
Mcaid-McaidHMO	8,517
Blue Cross	9,061
No-Charge	0
HMO	13,990
Corrections- Fed,St, Loc	0
Other	1,026
Total	46,868

Discharge Disposition:

Long Island Jewish Medical Center:
 Average Discharges by Discharge Disposition.
 Source: SPARCS 2003 - 2008.

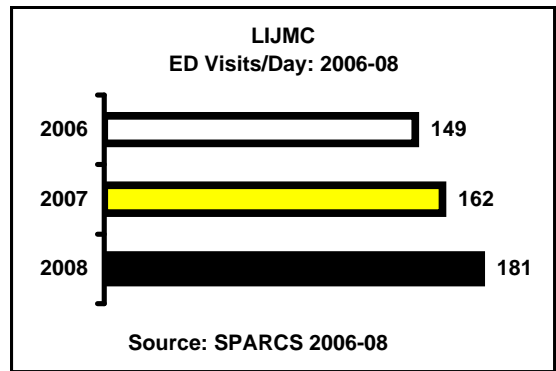


Long Island Jewish M. C.: 2003 - 2008 Average Discharges	
Discharge Disposition	Discharges
Home	36,587
Other Short Stay Hosp	911
Nursing Home	2,791
Other LTC Facility	31
Home Care/Home IV	5,011
Left Against Medical	295
Mental Health Fac.	252
Died	806
Hospice Care	176
Other	8
Total	46,868

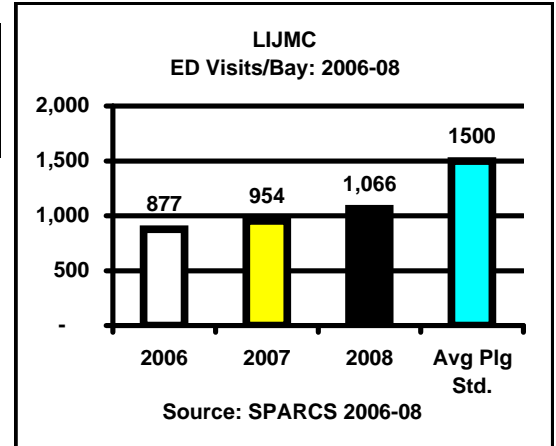
Statistics	2003	2004	2005	2006	2007	2008
Medical/Surgical - CMI	2.1913	2.3619	2.3600	2.3490	2.3342	2.2306
Total - CMI	1.6444	1.7777	1.8037	1.7744	1.7905	1.7623
Average Length of Stay	6.4	6.4	6.4	6.1	6	5.8
Total Occupancy	85.8	87.9	89.1	86.6	86.3	86.8

ED Utilization-LI Jewish MC: 2006-08

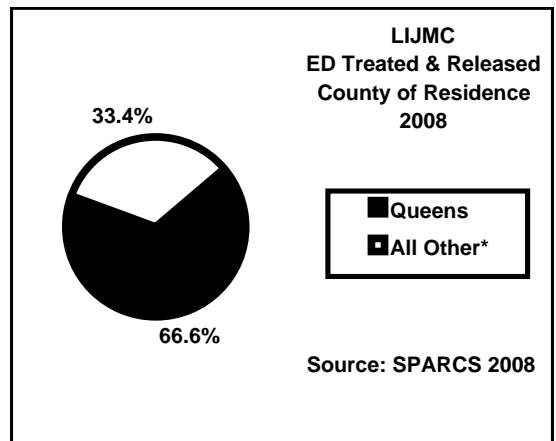
ED Visits: Total, Treated / Released, Admitted			
2006-08			
	2006	2007	2008
# of Total ED	54,393	59,123	66,063
# of ED Treated / Released	40,256	43,174	48,486
# of ED Admitted	13,980	15,772	17,331
% of ED Admitted	25.7%	26.7%	26.2%
ED Visits/Day	149	162	181
Change in ED Visits/Day Between...			
		2006-07	13
		2007-08	19



ED Bays & Total ED Visits/Bay: 2006-08				
	2006	2007	2008	Avg Plg Std.
# of ED Bays	62	62	62	
ED Visits / Bay	877	954	1,066	1500
Change in ED Visits/Bay Between...				
		2006-07	76	
		2007-08	112	



ED Visits (Treated & Released) by County of Residence: 2006-08			
% of Patients in:	2006	2007	2008
Queens	66.6%	66.2%	66.6%
All Other*	33.4%	33.8%	33.4%
Total	100.0%	100.0%	100.0%



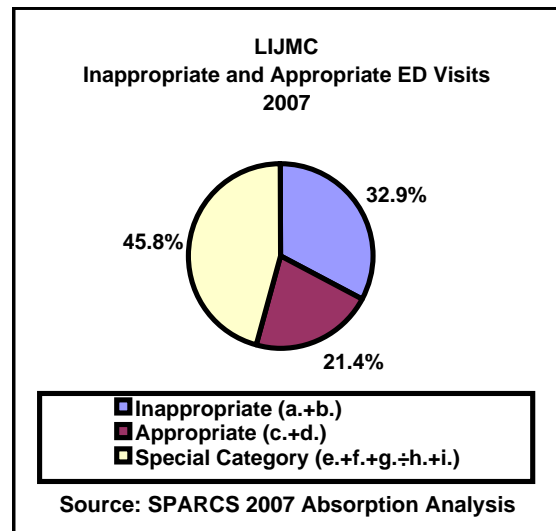
* All Other includes Nassau County 2006-08: 23.6%, 24.4%, 24.1%.

SOURCE: SPARCS 2006-08

ED Visits (Treated & Released) Expected Primary Payer		2008 % ED Treated/Released
	Medicaid	5.1%
	Medicare	7.4%
	Medicaid/Medicare/Oth. HMO	50.6%
	Self-pay	8.7%
	All Other	28.2%
	Total	100.0%

SOURCE: SPARCS 2008 (Primary Payer Data N/A for 2006-07).

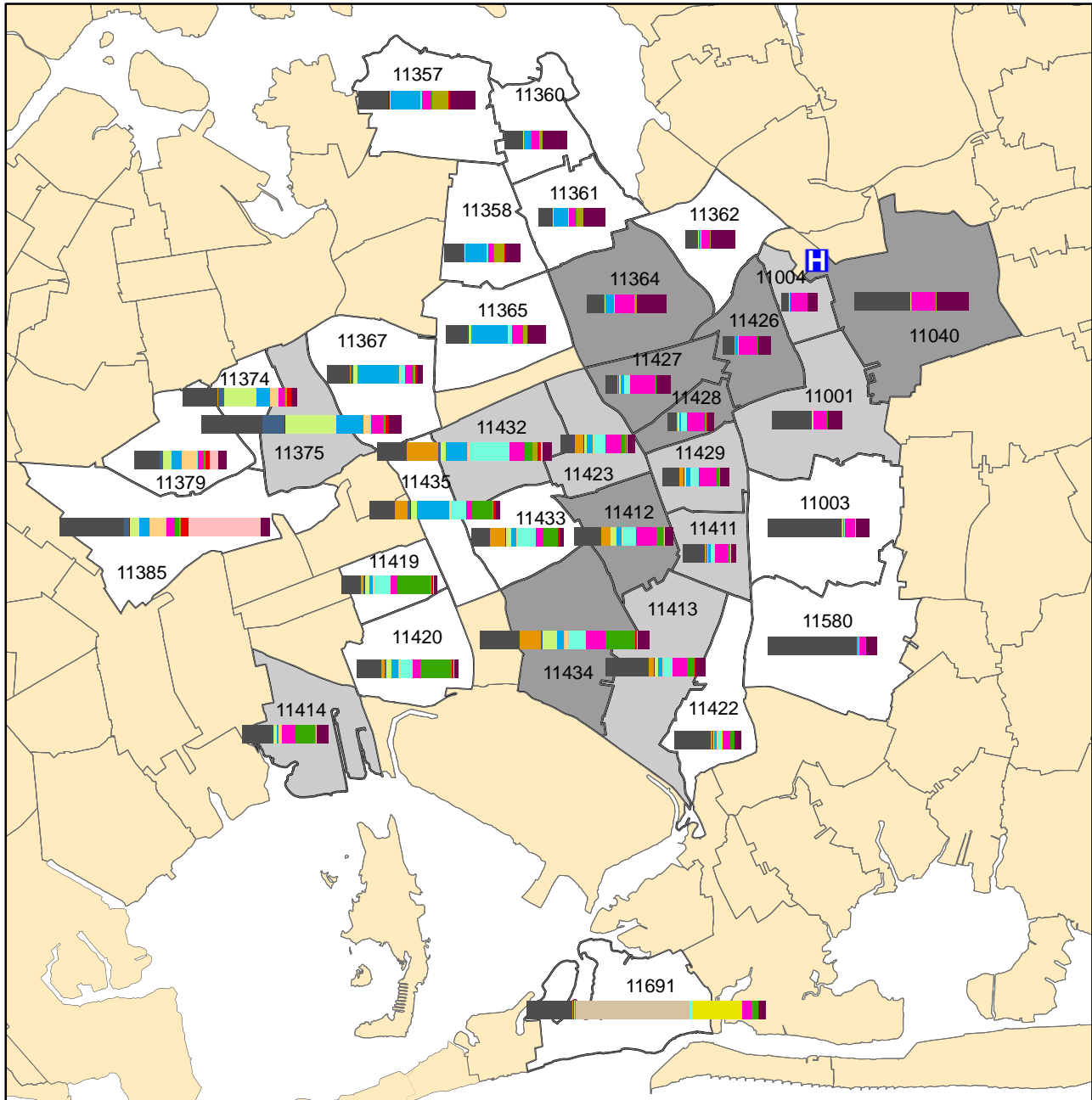
Inappropriate & Appropriate ED Visits: 2007		%
	a. Non-Emergent	14.7%
	b. Emergent, Primary Care Treatable	18.2%
	c. Emer., ED Care Needed, Preventable/Avoidable	7.7%
	d. Emer., ED Care Needed, Not Preventable/Avoidable	13.7%
	e. Injury	22.4%
	f. Mental Health Related	6.5%
	g. Alcohol Related	0.7%
	h. Drug Related (excluding alcohol)	0.1%
	i. Not in a Special Category, and Not Classified	16.1%
	Total above	100.0%
	Inappropriate (a.+b.)	32.9%
	Appropriate (c.+d.)	21.4%
	Special Category (e.+f.+g.+h.+i.)	45.8%
	Total above	100.0%



Medical-Surgical Service Area: 2007

Long Island Jewish Hospital

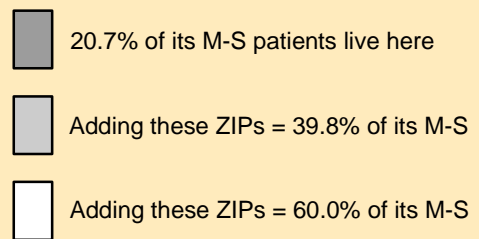
Showing Hospital Med-Surg Market Shares by ZIP



Share of Medical-Surgical Patients in ZIP



Service Area



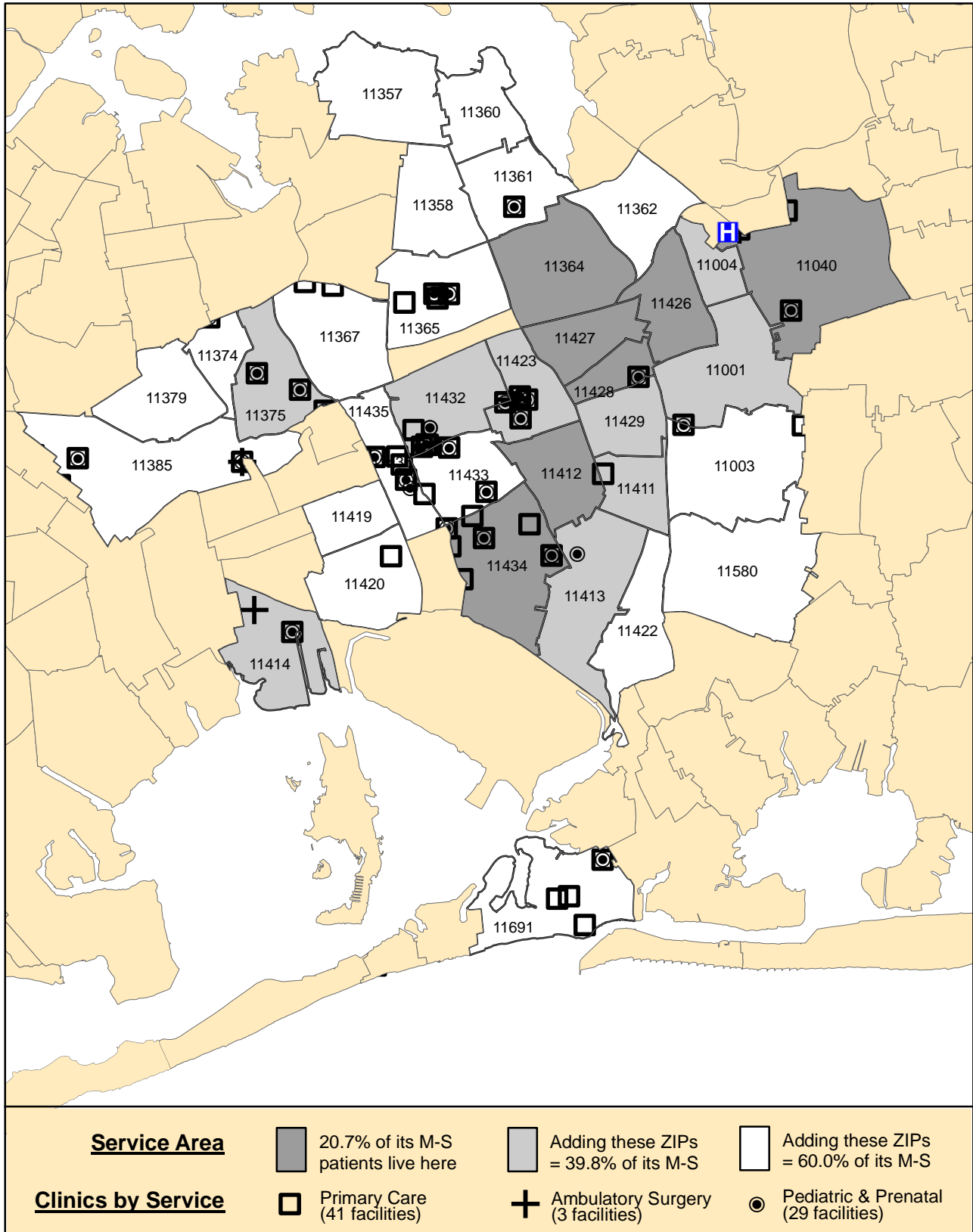
Note: Left-to-right color sequence in ZIPs follows sequence in legend

Source: NYSDoH, SPARCS data

Medical-Surgical Service Area: 2007

Long Island Jewish Hospital

Showing Selected Clinic Locations

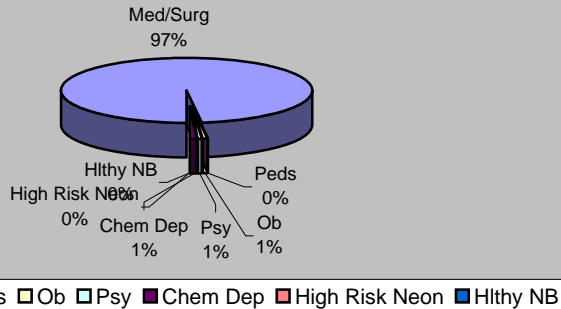


Source: NYSDoH, SPARCS and HFIS data

Mount Sinai Hospital - Queens: Inpatient Discharge Summary.
Source: SPARCS 2003 - 2008.

Major Service Category:

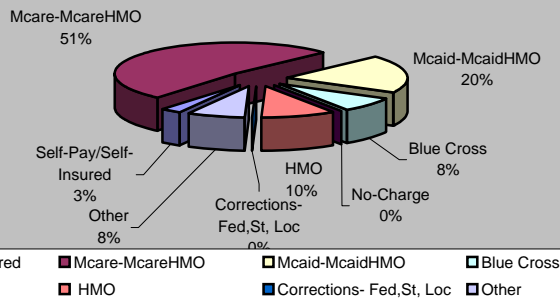
Mount Sinai Hospital - Queens:
 Averages Discharges by Major Service Category.
 Source: SPARCS 2003 - 2008.



Mount Sinai Hospital - Queens 2003 - 2008 Average Discharges	
Service Category	Discharges
Medical/Surgical	9,909
Pediatric	0
Obstetric	54
General Psychiatric	58
Chemical Dependency	96
High Risk Neonates	0
Healthy Newborns	0
Grand Total	10,117

Payor:

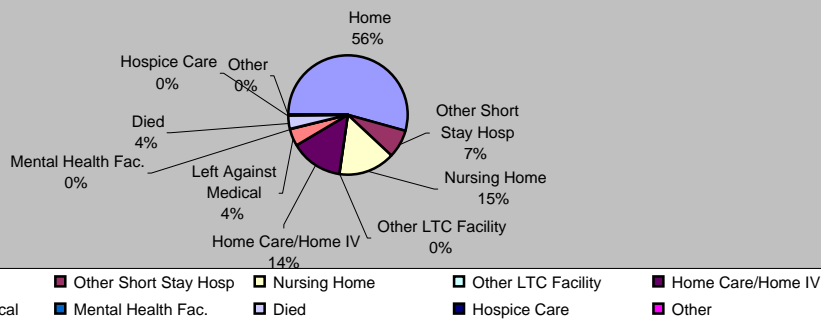
Mount Sinai Hospital - Queens:
 Average Discharges by Payor Category.
 Source: SPARCS 2003 - 2008.



Mount Sinai Hospital - Queens 2003 - 2008 Average Discharges	
Payor	Discharges
Self-Pay/Self-Insured	277
Mcare-McareHMO	5,245
Mcaid-McaidHMO	2,019
Blue Cross	790
No-Charge	0
HMO	1,001
Corrections- Fed,St, Loc	0
Other	785
Total	10,117

Discharge Disposition:

Mount Sinai Hospital - Queens:
 Average Discharges by Discharge Disposition.
 Source: SPARCS 2003 - 2008.

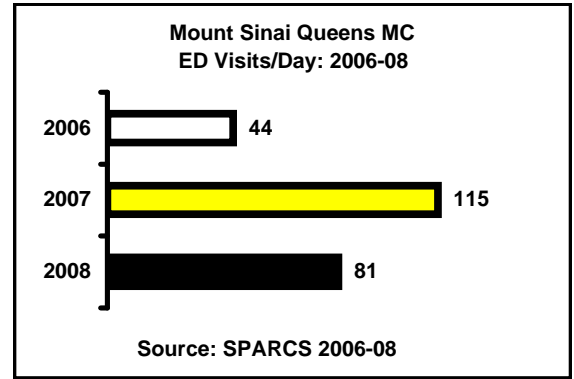


Mount Sinai Hospital - Queens 2003 - 2008 Average Discharges	
Discharge Disposition	Discharges
Home	5,515
Other Short Stay Hosp	754
Nursing Home	1,543
Other LTC Facility	1
Home Care/Home IV	1,447
Left Against Medical	455
Mental Health Fac.	9
Died	365
Hospice Care	30
Other	0
Total	10,117

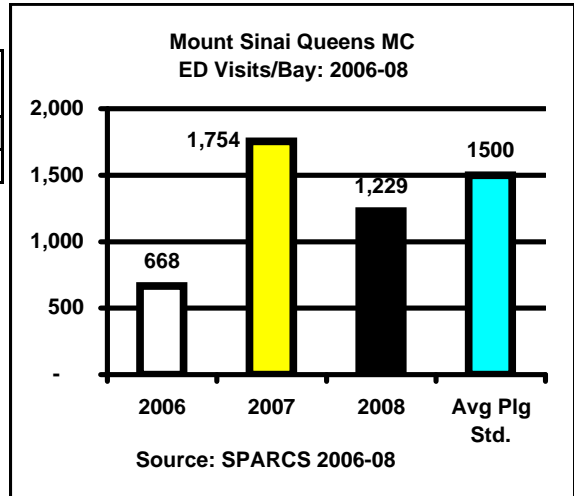
Statistics	2003	2004	2005	2006	2007	2008
Medical/Surgical - CMI	1.7227	1.7776	1.7741	1.8676	1.7911	1.8866
Total - CMI	1.7090	1.7657	1.7594	1.8448	1.7750	1.8637
Average Length of Stay	6.3	5.9	5.9	5.9	5.7	5.8
Total Occupancy	70.2	70.1	71.4	72	67.2	66.9

ED Utilization-Mount Sinai Queens MC: 2006-08

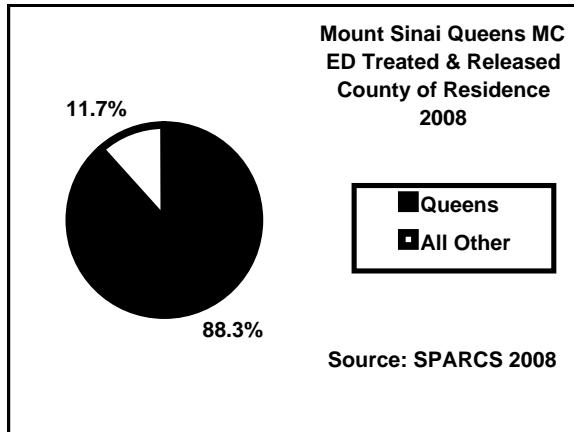
ED Visits: Total, Treated / Released, Admitted			
2006-08			
	2006	2007	2008
# of Total ED	16,027	42,085	29,502
# of ED Treated / Released	6,354	28,373	17,975
# of ED Admitted	9,668	8,961	9,161
% of ED Admitted	60.3%	21.3%	31.1%
ED Visits/Day	44	115	81
Change in ED Visits/Day Between...			
		2006-07	71
		2007-08	(35)



ED Bays & Total ED Visits/Bay: 2006-08	2006	2007	2008	Avg Plg Std.
# of ED Bays	24	24	24	
ED Visits / Bay	668	1,754	1,229	1500
Change in ED Visits/Bay Between...				
		2006-07	1,086	
		2007-08	(524)	



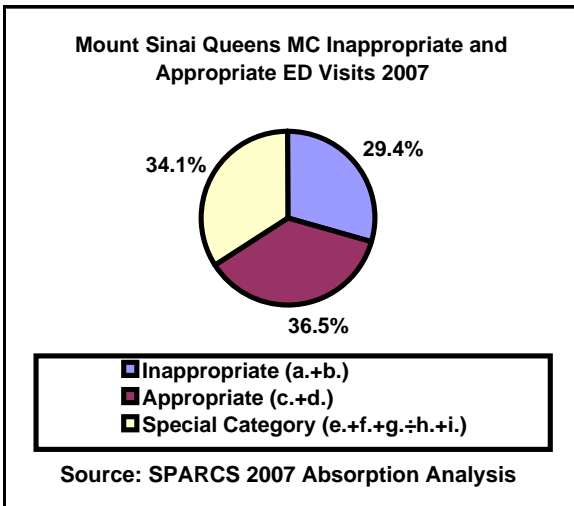
ED Visits (Treated & Released) by County of Residence: 2006-08			
% of Patients in:	2006	2007	2008
Queens	90.4%	88.7%	88.3%
All Other	9.6%	11.3%	11.7%
Total	100.0%	100.0%	100.0%



ED Visits (Treated & Released) Expected Primary Payer	2008 % ED Treated/Released
Medicaid	7.0%
Medicare	5.9%
Medicaid/Medicare/Oth. HMO	41.5%
Self-pay	20.1%
All Other	25.5%
Total	100.0%

SOURCE: SPARCS 2008 (Primary Payer Data N/A for 2006-07).

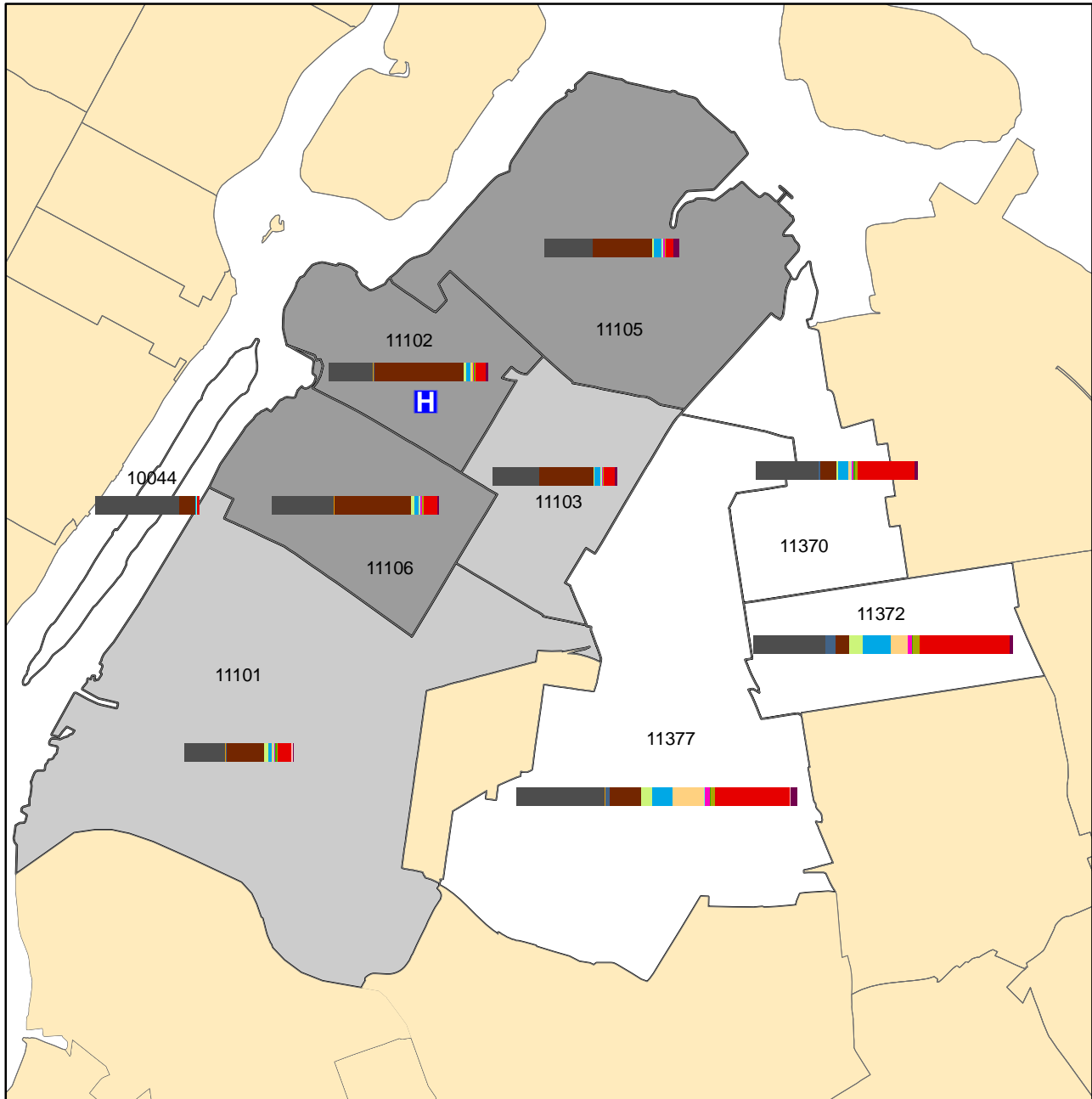
Inappropriate & Appropriate ED Visits: 2007	%
a. Non-Emergent	10.8%
b. Emergent, Primary Care Treatable	18.6%
c. Emer., ED Care Needed, Preventable/Avoidable	12.8%
d. Emer., ED Care Needed, Not Preventable/Avoidable	23.6%
e. Injury	11.7%
f. Mental Health Related	0.7%
g. Alcohol Related	1.9%
h. Drug Related (excluding alcohol)	0.1%
i. Not in a Special Category, and Not Classified	19.7%
Total above	100.0%
Inappropriate (a.+b.)	29.4%
Appropriate (c.+d.)	36.5%
Special Category (e.+f.+g.+h.+i.)	34.1%
Total above	100.0%



Medical-Surgical Service Area: 2007

Mount Sinai Queens Hospital

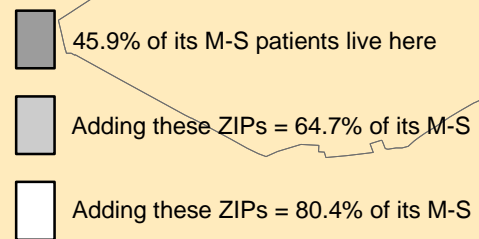
Showing Hospital Med-Surg Market Shares by ZIP



Share of Medical-Surgical Patients in ZIP



Service Area



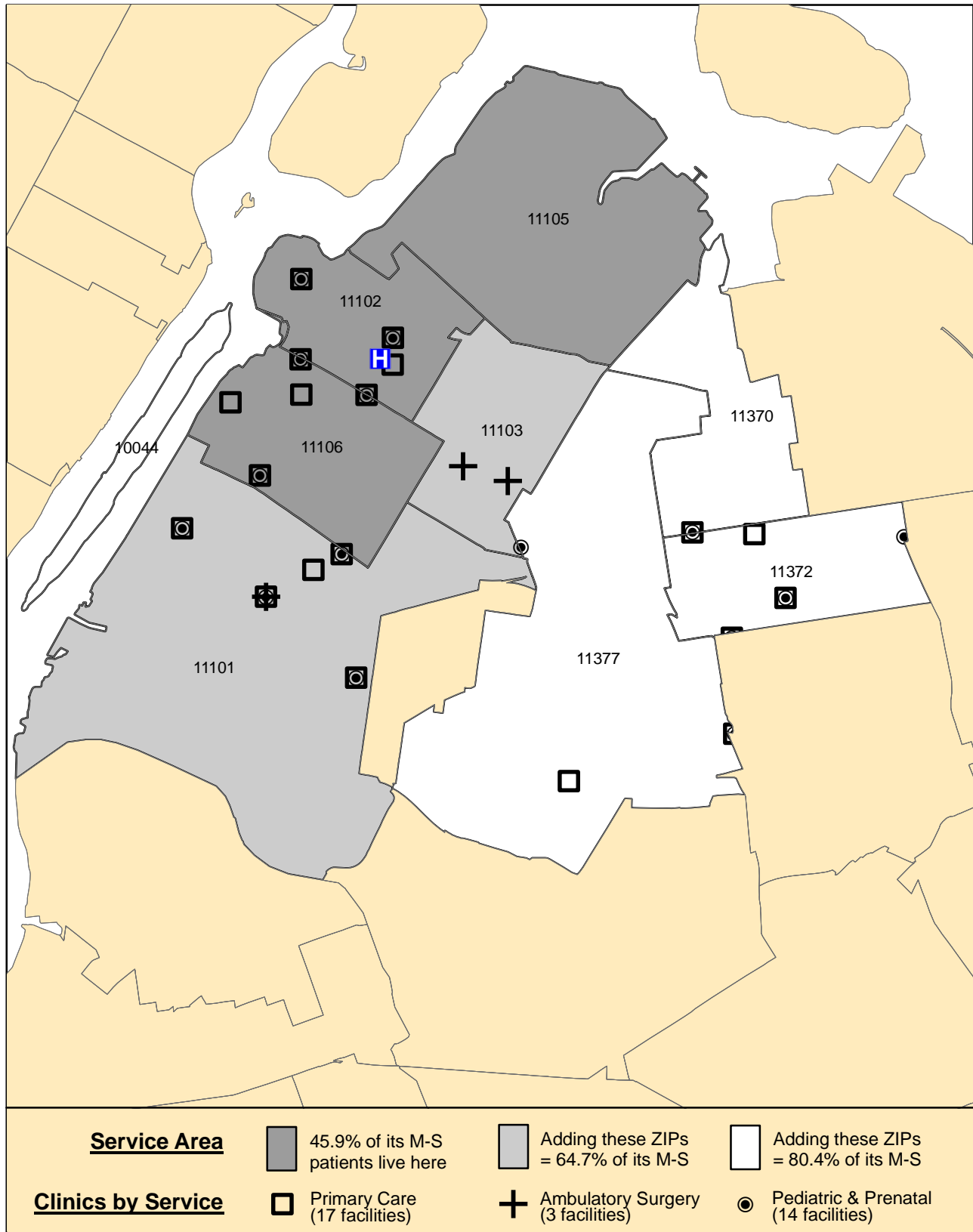
Note: Left-to-right color sequence in ZIPs follows sequence in legend

Source: NYSDoH, SPARCS data

Medical-Surgical Service Area: 2007

Mount Sinai Queens Hospital

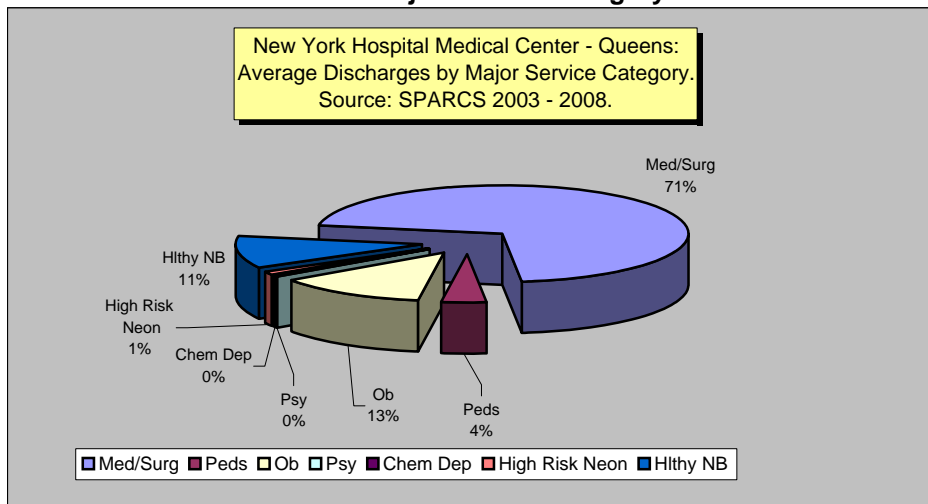
Showing Selected Clinic Locations



Source: NYSDoH, SPARCS and HFIS data

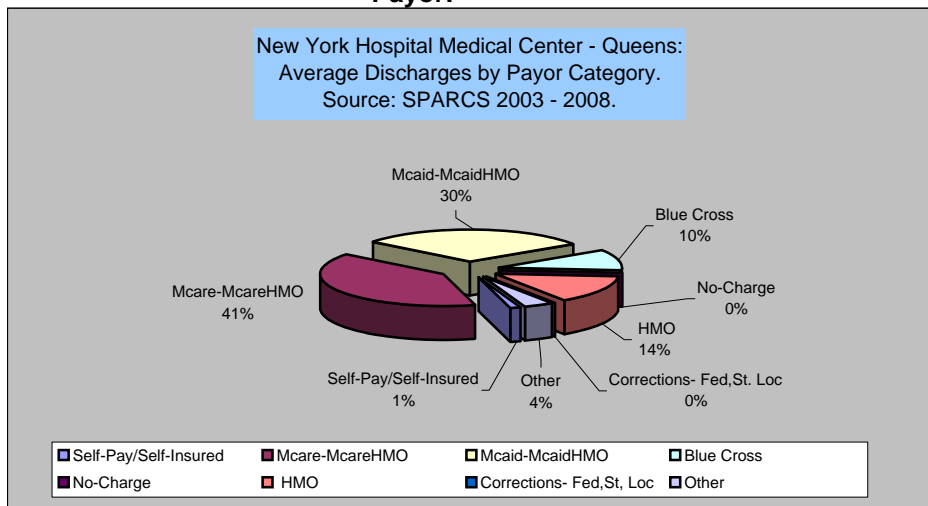
New York Hospital Medical Center - Queens: Inpatient Discharge Summary.
Source: SPARCS 2003 - 2008.

Major Service Category:



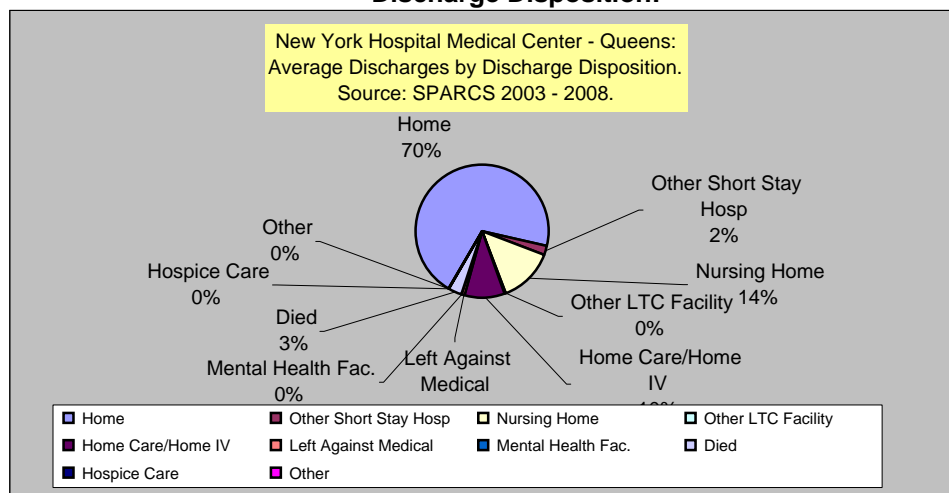
NYH Medical Center - Queens 2003 - 2008 Average Discharges	
Service Category	Discharges
Medical/Surgical	22,850
Pediatric	1,273
Obstetric	4,163
General Psychiatric	84
Chemical Dependency	79
High Risk Neonates	367
Healthy Newborns	3,531
Grand Total	32,345

Payor:



NYH Medical Center - Queens 2003 - 2008 Average Discharges	
Payor	Discharges
Self-Pay/Self-Insured	417
Mcare-McareHMO	12,890
Mcaid-McaidHMO	9,783
Blue Cross	3,385
No-Charge	0
HMO	4,648
Corrections- Fed, St, Loc	0
Other	1,222
Total	32,345

Discharge Disposition:

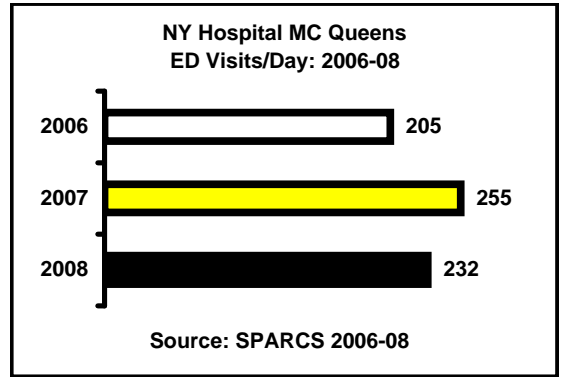


NYH Medical Center - Queens 2003 - 2008 Average Discharges	
Discharge Disposition	Discharges
Home	22,764
Other Short Stay Hosp	653
Nursing Home	4,388
Other LTC Facility	12
Home Care/Home IV	3,181
Left Against Medical	268
Mental Health Fac.	33
Died	1,006
Hospice Care	22
Other	19
Total	32,345

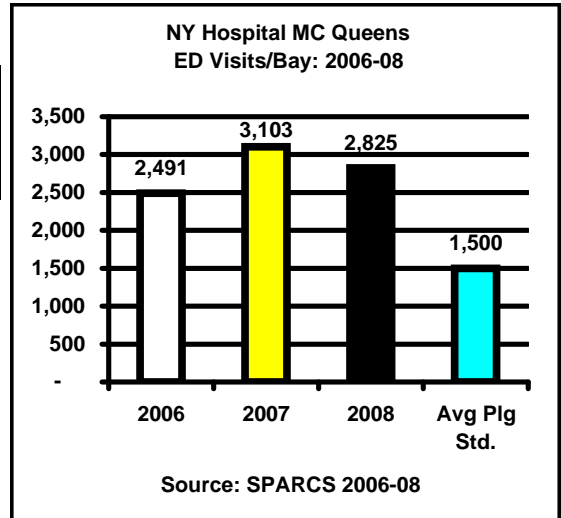
Statistics	2003	2004	2005	2006	2007	2008
Medical/Surgical - CMI	2.2176	2.2495	2.2283	2.3425	2.2791	2.2422
Total - CMI	1.7442	1.7760	1.7731	1.8625	1.7908	1.8293
Average Length of Stay	5.3	5.2	5.2	5.2	5.1	5.1
Total Occupancy	88.5	91.4	98.6	104.5	109.0	102.3

ED Utilization-New York Hospital MC Queens: 2006-08

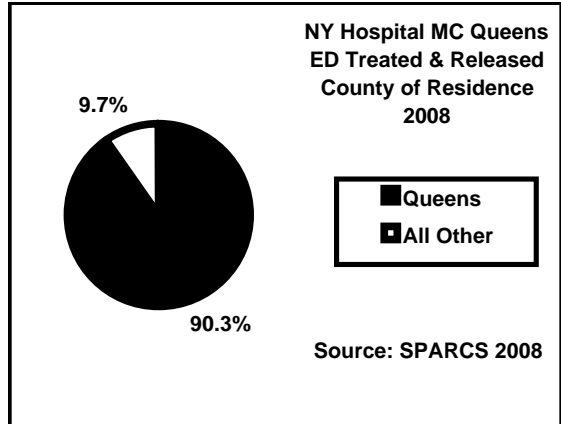
ED Visits: Total, Treated / Released, Admitted			
2006-08			
	2006	2007	2008
# of Total ED	74,726	93,096	84,750
# of ED Treated / Released	58,805	73,644	61,912
# of ED Admitted	15,875	19,402	22,776
% of ED Admitted	21.2%	20.8%	26.9%
ED Visits/Day	205	255	232
Change in ED Visits/Day Between...			
	2006-07	50	
	2007-08	(24)	



ED Bays & Total ED Visits/Bay: 2006-08				
	2006	2007	2008	Avg Plg Std.
# of ED Bays	30	30	30	
ED Visits / Bay	2,491	3,103	2,825	1,500
Change in ED Visits/Bay Between...				
	2006-07	612		
	2007-08	(278)		



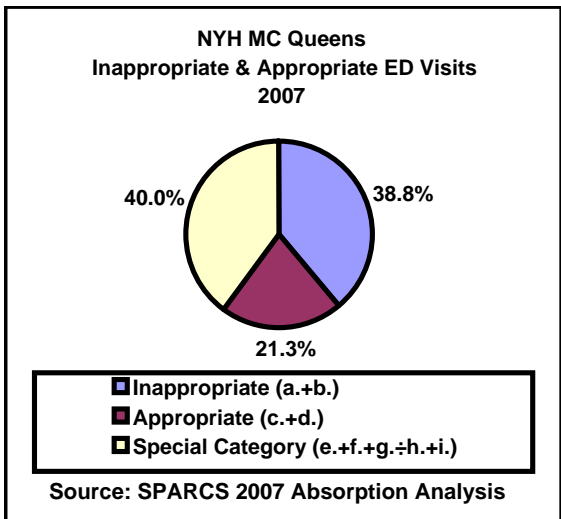
ED Visits (Treated & Released) by County of Residence: 2006-08			
% of Patients in:	2006	2007	2008
Queens	88.9%	89.2%	90.3%
All Other	11.1%	10.8%	9.7%
Total	100.0%	100.0%	100.0%



ED Visits (Treated & Released) Expected Primary Payer		2008 % ED Treated/Released
Medicaid		5.1%
Medicare		8.5%
Medicaid/Medicare/Oth. HMO		50.3%
Self-pay		13.1%
All Other		23.0%
Total		100.0%

SOURCE: SPARCS 2008 (Primary Payer Data N/A for 2006-07).

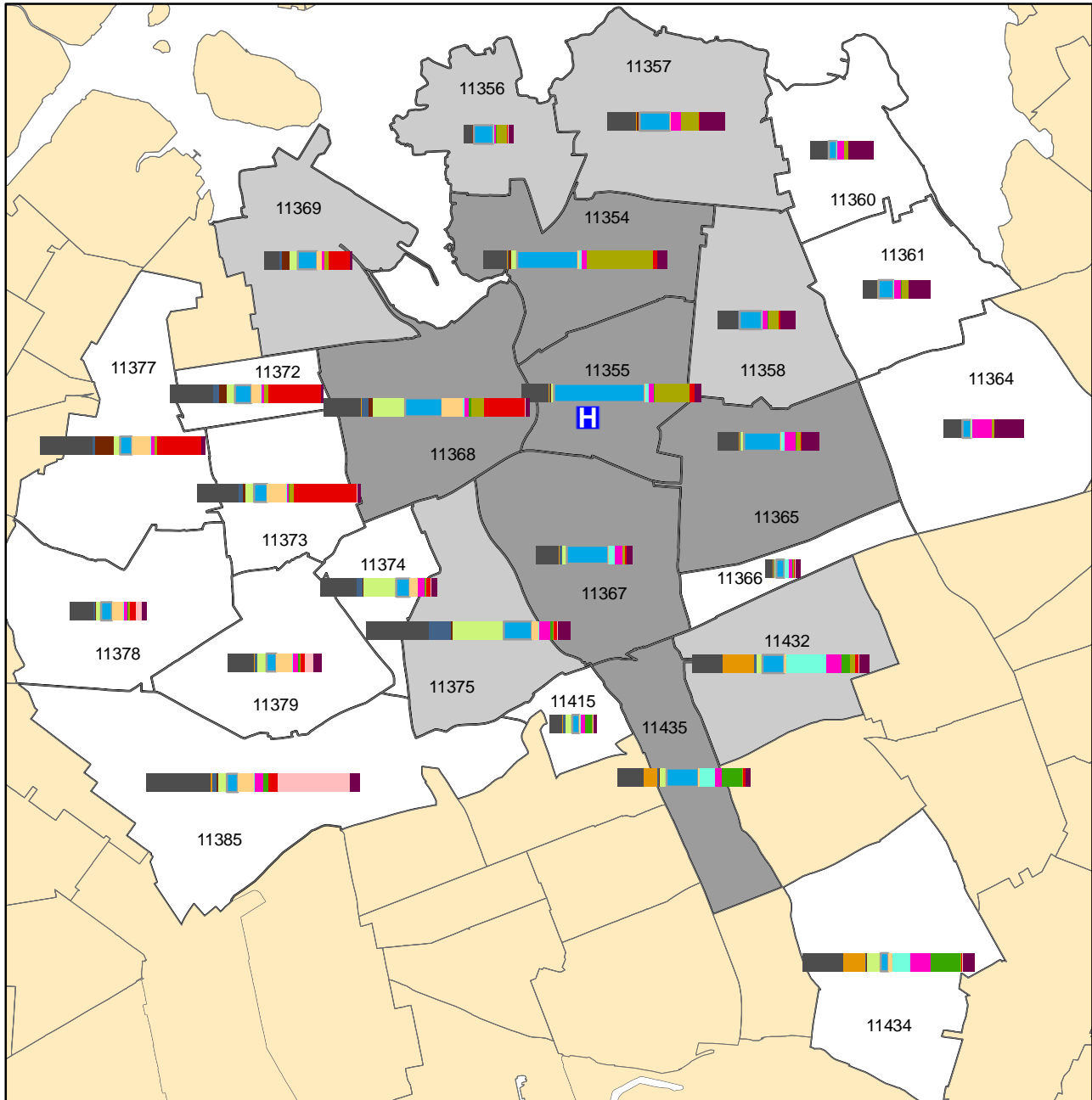
Inappropriate & Appropriate ED Visits: 2007		%
a. Non-Emergent		18.6%
b. Emergent, Primary Care Treatable		20.2%
c. Emer., ED Care Needed, Preventable/Avoidable		7.3%
d. Emer., ED Care Needed, Not Preventable/Avoidable		13.9%
e. Injury		21.2%
f. Mental Health Related		0.9%
g. Alcohol Related		0.6%
h. Drug Related (excluding alcohol)		0.0%
I. Not in a Special Category, and Not Classified		17.3%
Total above		100.0%
Inappropriate (a.+b.)		38.8%
Appropriate (c.+d.)		21.3%
Special Category (e.+f.+g.+h.+i.)		40.0%
Total above		100.0%



Medical-Surgical Service Area: 2007

New York Hospital

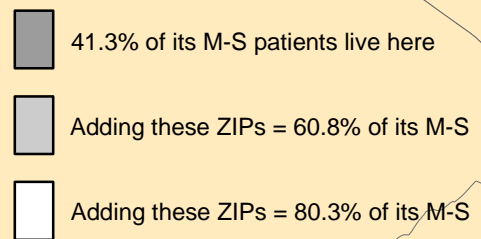
Showing Hospital Med-Surg Market Shares by ZIP



Share of Medical-Surgical Patients in ZIP



Service Area



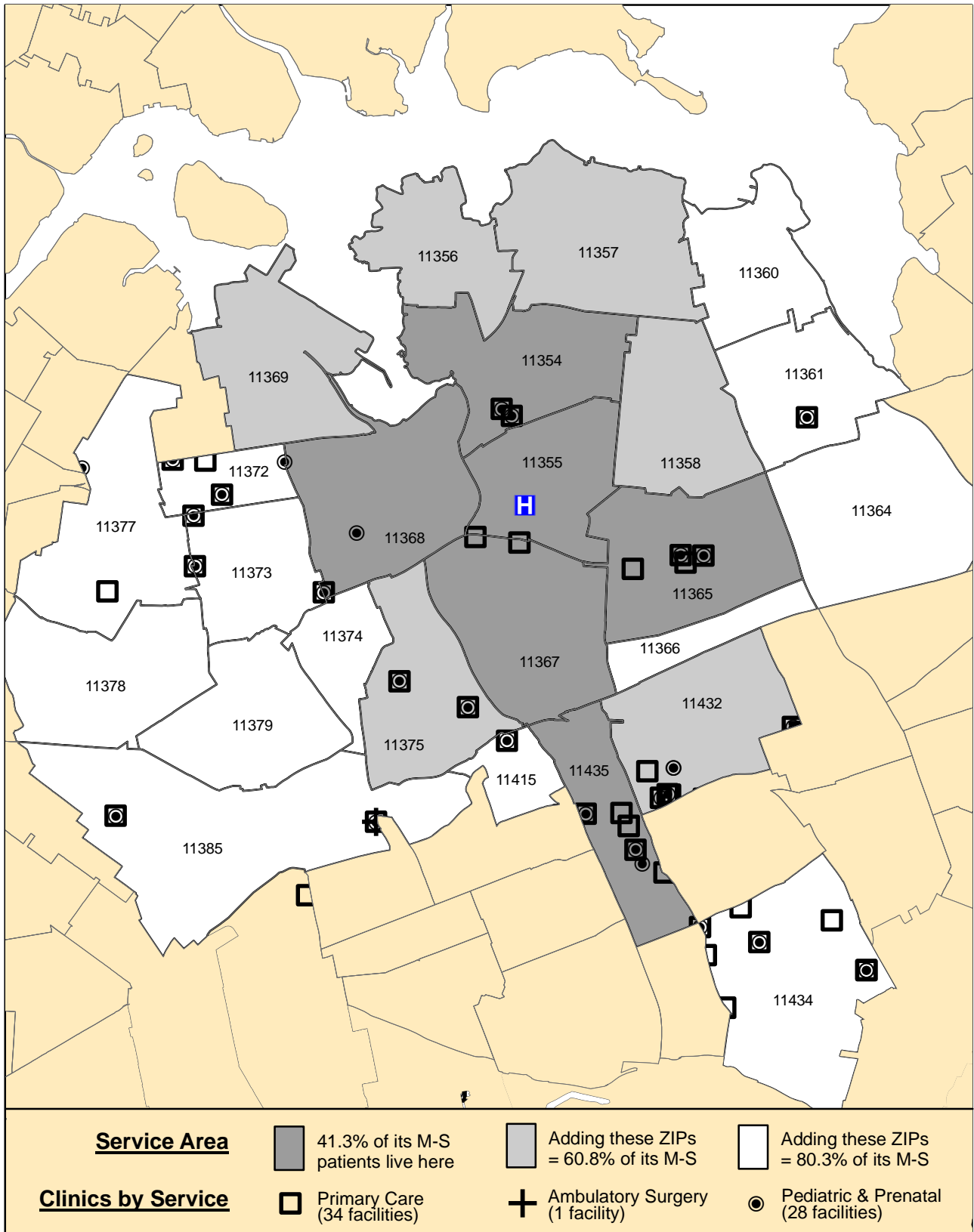
Note: Left-to-right color sequence in ZIPs follows sequence in legend

Source: NYSDoH, SPARCS data

Medical-Surgical Service Area: 2007

New York Hospital

Showing Selected Clinic Locations

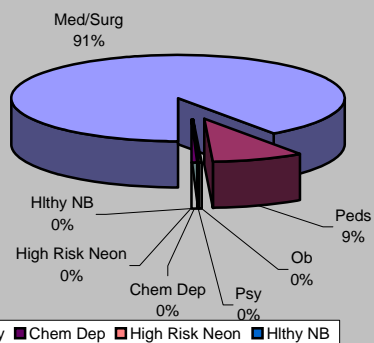


Source: NYSDoH, SPARCS and HFIS data

Peninsula Hospital Center: Inpatient Discharge Summary.
Source: SPARCS 2003 - 2008.

Major Service Category:

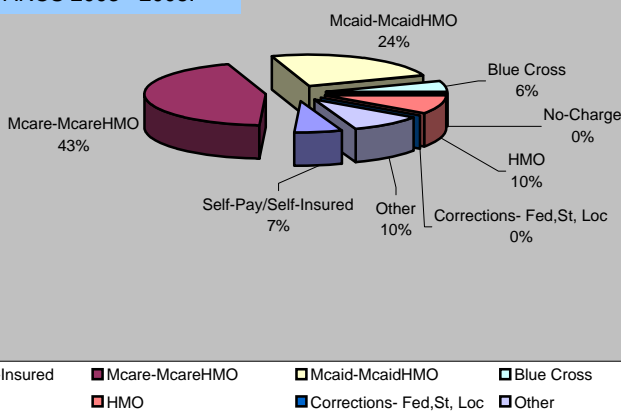
Peninsula Hospital Center:
 Average Discharges by Major Service Category.
 Source: SPARCS 2003 - 2008.



Peninsula Hospital Center: 2003 - 2008 Average Discharges	
Service Category	Discharges
Medical/Surgical	4,847
Pediatric	470
Obstetric	15
General Psychiatric	8
Chemical Dependency	24
High Risk Neonates	0
Healthy Newborns	0
Grand Total	5,363

Payor:

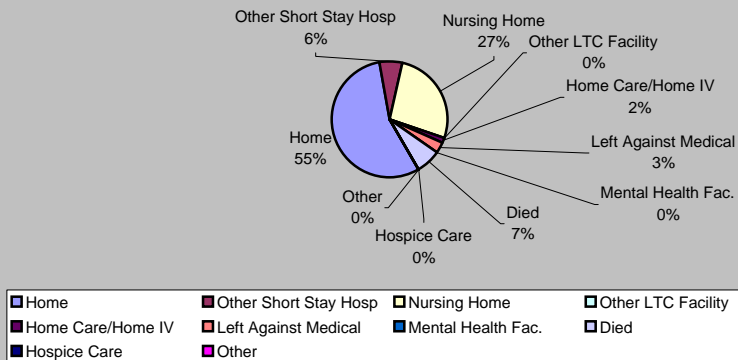
Peninsula Hospital Center:
 Average Discharges by Payor Category.
 Source: SPARCS 2003 - 2008.



Peninsula Hospital Center: 2003 - 2008 Average Discharges	
Payor	Discharges
Self-Pay/Self-Insured	349
Mcare-McareHMO	2,359
Mcaid-McaidHMO	1,308
Blue Cross	306
No-Charge	0
HMO	526
Corrections- Fed,St, Loc	0
Other	516
Total	5,363

Discharge Disposition:

Peninsula Hospital Center:
 Average Discharges by Discharge Disposition.
 Source: SPARCS 2003 - 2008.

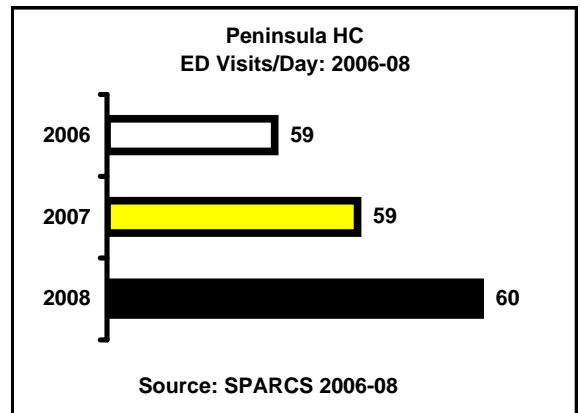


Peninsula Hospital Center: 2003 - 2008 Average Discharges	
Discharge Disposition	Discharges
Home	2,977
Other Short Stay Hosp	342
Nursing Home	1,428
Other LTC Facility	0
Home Care/Home IV	81
Left Against Medical	170
Mental Health Fac.	0
Died	366
Hospice Care	0
Other	0
Total	5,363

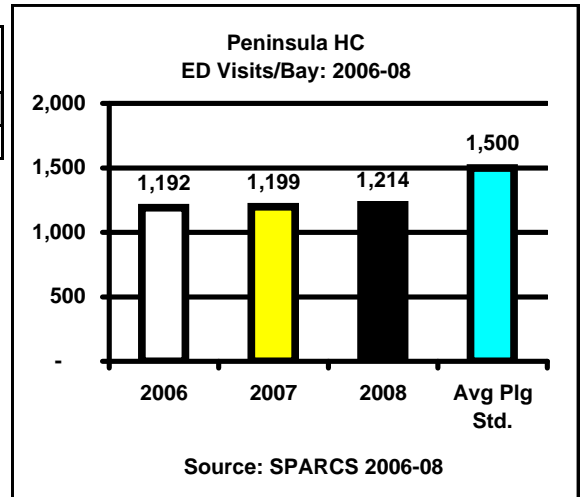
Statistics	2003	2004	2005	2006	2007	2008
Medical/Surgical - CMI	2.2308	2.3307	2.2658	2.2969	2.4139	2.4563
Total - CMI	2.0968	2.1775	2.1269	2.1321	2.2457	2.3001
Average Length of Stay	9.3	8.7	8.2	7.8	7.9	8.3
Total Occupancy	79.9	76.5	68.3	66.9	67.9	67.0

ED Utilization-Peninsula Hospital center: 2006-08

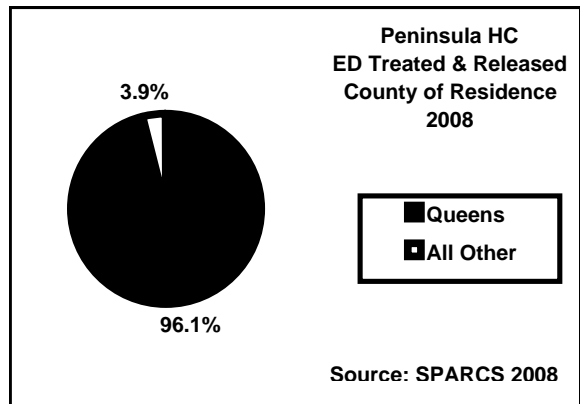
ED Visits: Total, Treated / Released, Admitted			
2006-08			
ED Total, ED Treated / Released, & ED Admitted: 2006-08	2006	2007	2008
# of Total ED	21,449	21,587	21,851
# of ED Treated / Released	16,486	16,571	17,220
# of ED Admitted	4,962	5,016	4,630
% of ED Admitted	23.1%	23.2%	21.2%
ED Visits/Day	59	59	60
Change in ED Visits/Day Between...			
		2006-07	0.38
		2007-08	1



ED Bays & Total ED Visits/Bay: 2006-08	2006	2007	2008	Avg Plg Std.
# of ED Bays	18	18	18	
ED Visits / Bay	1,192	1,199	1,214	1,500
Change in ED Visits/Bay Between...				
		2006-07	8	
		2007-08	15	



ED Visits (Treated & Released) by County of Residence: 2006-08			
% of Patients in:	2006	2007	2008
Queens	96.3%	96.5%	96.1%
All Other	3.7%	3.5%	3.9%
Total	100.0%	100.0%	100.0%

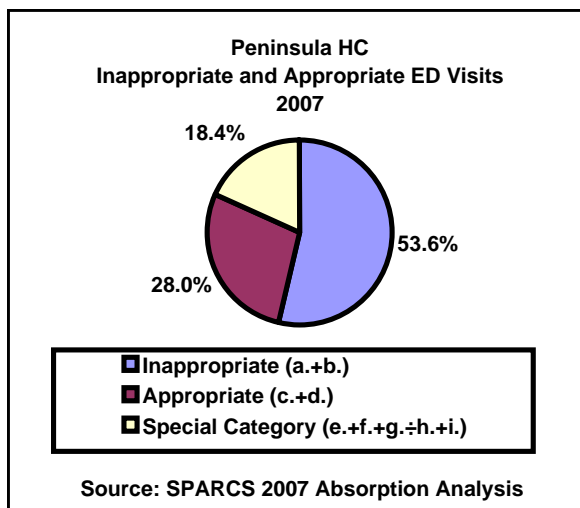


SOURCE: SPARCS 2006-08

ED Visits (Treated & Released) Expected Primary Payer	2008 % ED Treated/Released
Medicaid	8.6%
Medicare	10.2%
Medicaid/Medicare/Oth. HMO	41.5%
Self-pay	25.8%
All Other	13.9%
Total	100.0%

SOURCE: SPARCS 2008 (Primary Payer Data N/A for 2006-07).

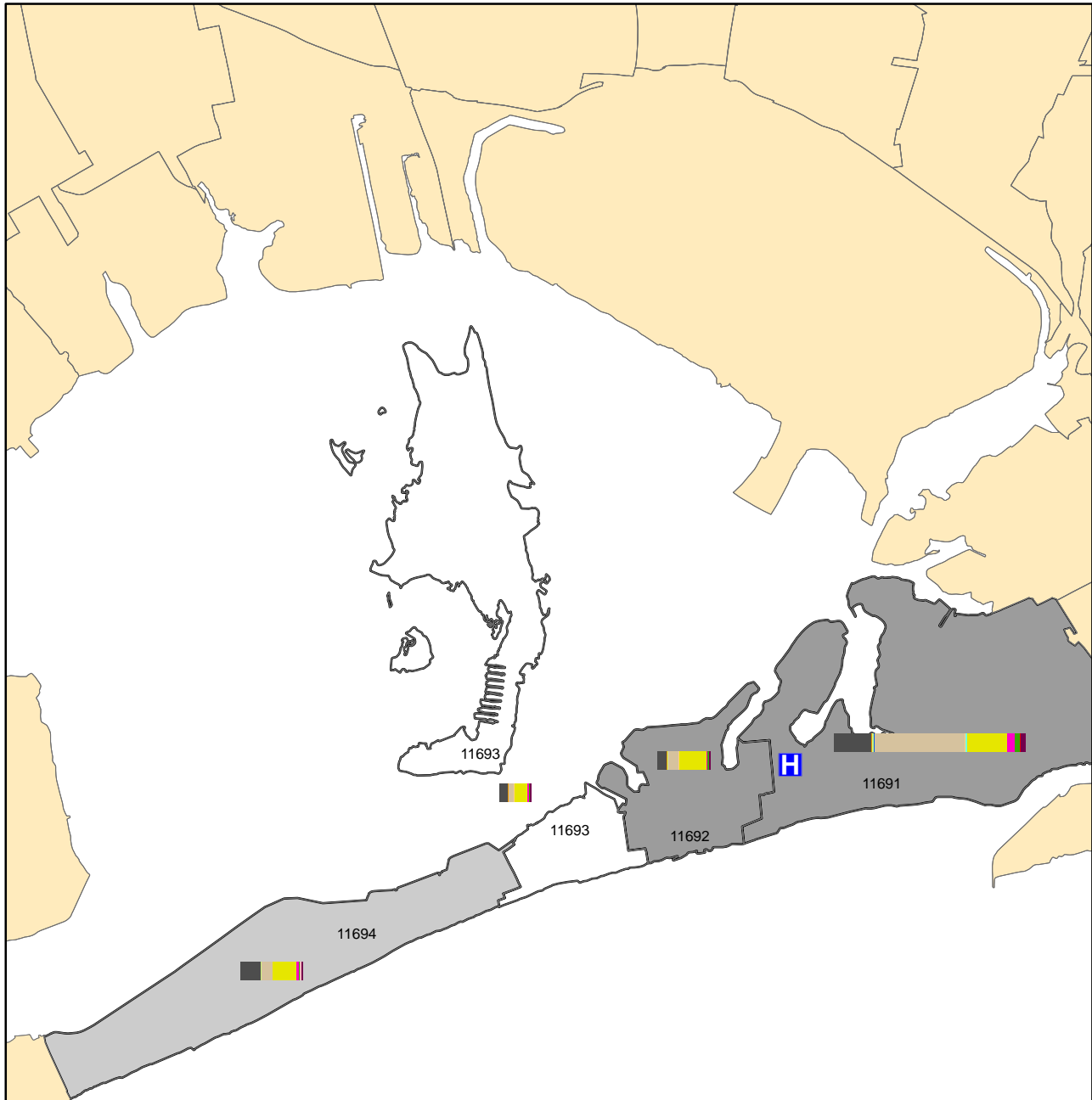
Inappropriate & Appropriate ED Visits: 2007	%
a. Non-Emergent	25.5%
b. Emergent, Primary Care Treatable	28.1%
c. Emer., ED Care Needed, Preventable/Avoidable	12.7%
d. Emer., ED Care Needed, Not Preventable/Avoidable	15.3%
e. Injury	2.6%
f. Mental Health Related	0.8%
g. Alcohol Related	1.2%
h. Drug Related (excluding alcohol)	0.1%
i. Not in a Special Category, and Not Classified	13.6%
Total above	100.0%
Inappropriate (a.+b.)	53.6%
Appropriate (c.+d.)	28.0%
Special Category (e.+f.+g.+h.+i.)	18.4%
Total above	100.0%



Medical-Surgical Service Area: 2007

Peninsula Hospital




Showing Hospital Med-Surg Market Shares by ZIP



Share of Medical-Surgical Patients in ZIP

 =	 Forest Hills	 LI Jewish
2,000 discharges	 NY Hospital	 Jamaica
 Others	 St John Ep	 Flushing
 Mary Immac	 St. John Q	 Elmhurst
 Parkway	 Queens MC	 Wyckoff
 Mt Sinai Q	 Peninsula	 North Shore

Service Area

	58.0% of its M-S patients live here
	Adding these ZIPs = 78.9% of its M-S
	Adding these ZIPs = 90.3% of its M-S

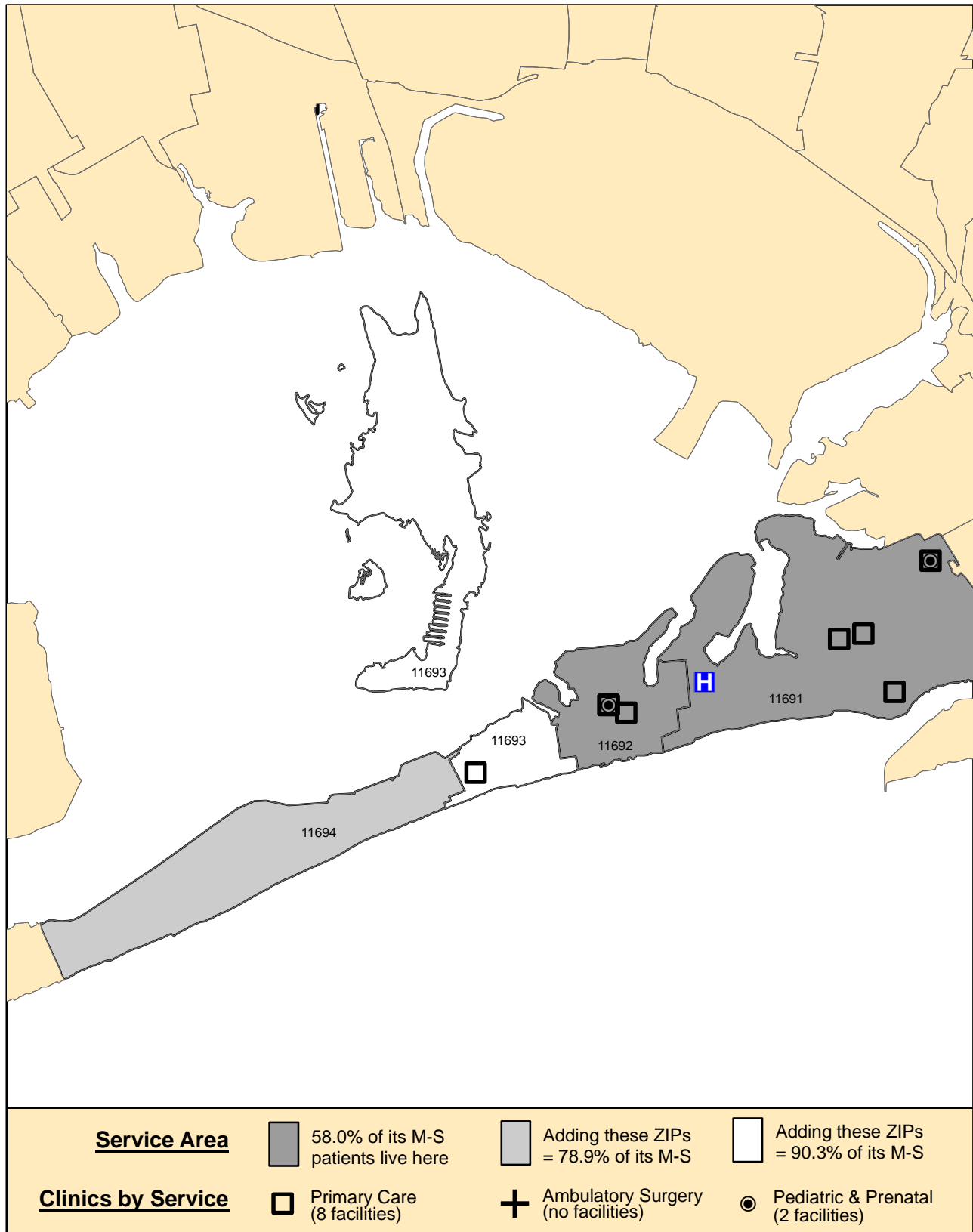
Note: Left-to-right color sequence in ZIPs follows sequence in legend

Source: NYSDoH, SPARCS data

Medical-Surgical Service Area: 2007

Peninsula Hospital

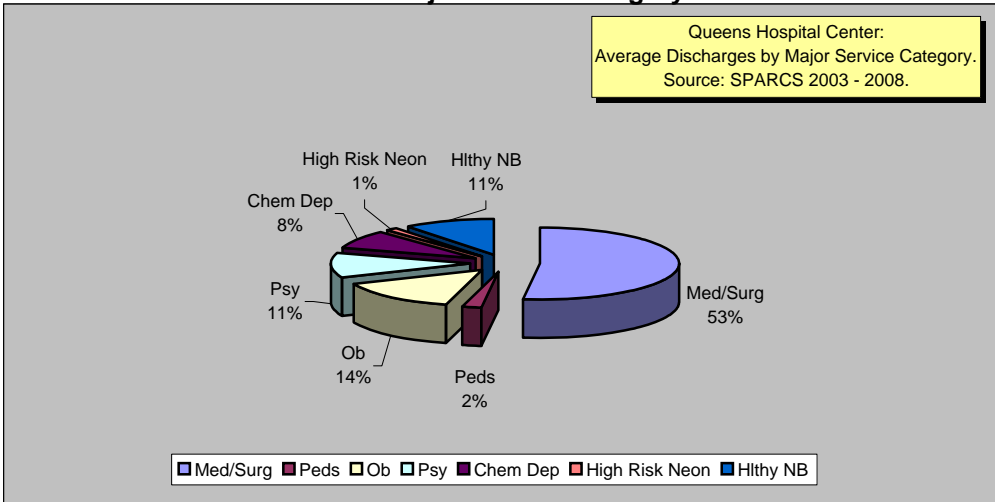
Showing Selected Clinic Locations



Source: NYSDoH, SPARCS and HFIS data

Queens Hospital Center: Inpatient Discharge Summary.
Source: SPARCS 2003 - 2008.

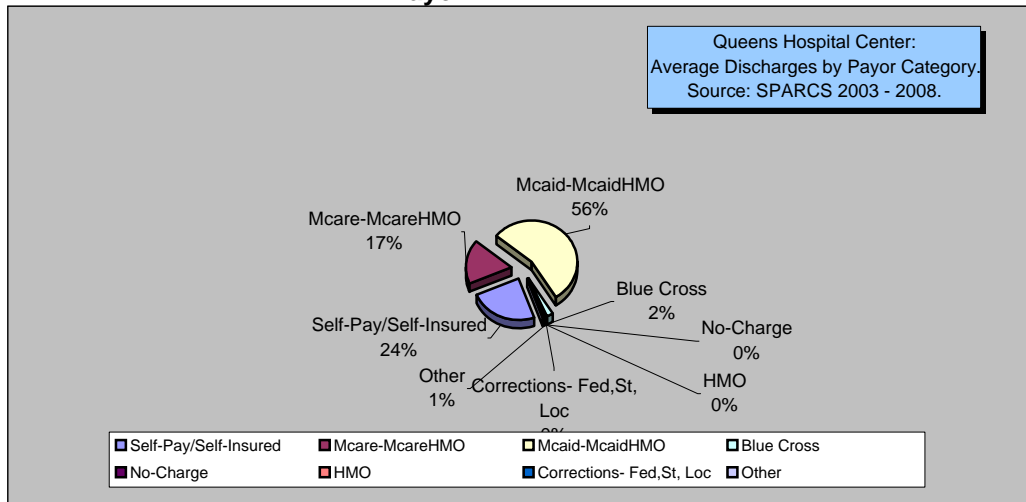
Major Service Category:



Queens Hospital Center:
 2003 - 2008 Average Discharges

Service Category	Discharges
Medical/Surgical	8,168
Pediatric	369
Obstetric	2,258
General Psychiatric	1,731
Chemical Dependency	1,312
High Risk Neonates	218
Healthy Newborns	1,674
Grand Total	15,730

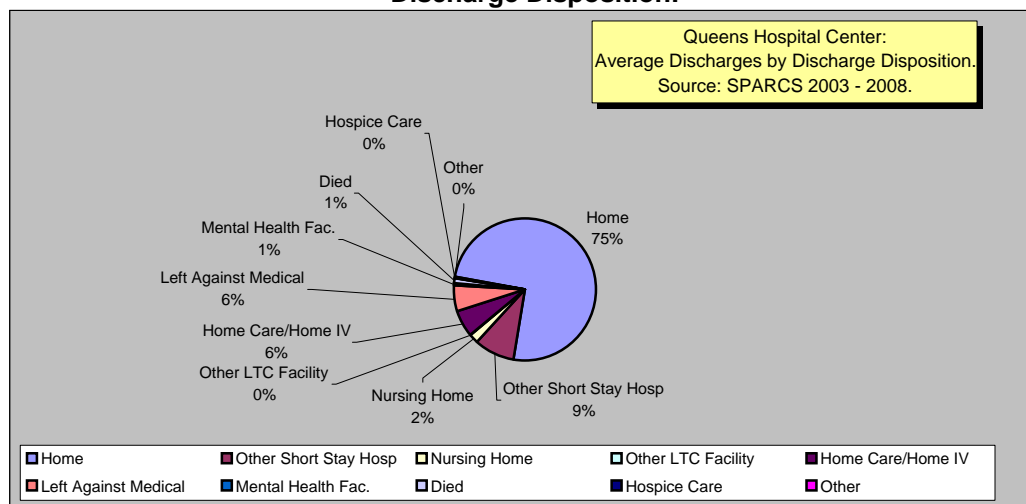
Payor:



Queens Hospital Center:
 2003 - 2008 Average Discharges

Payor	Discharges
Self-Pay/Self-Insured	3,808
Mcare-McareHMO	2,695
Mcaid-McaidHMO	8,715
Blue Cross	346
No-Charge	0
HMO	0
Corrections- Fed,St, Loc	44
Other	123
Total	15,730

Discharge Disposition:



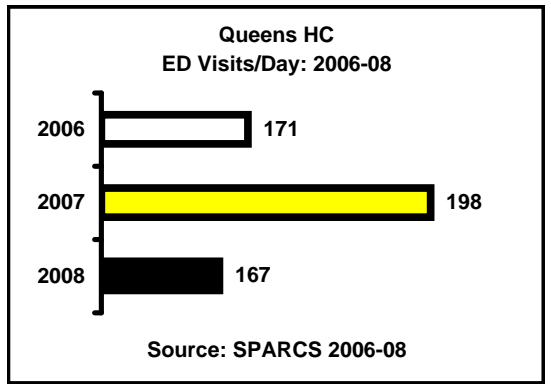
Queens Hospital Center:
 2003 - 2008 Average Discharges

Discharge Disposition	Discharges
Home	11,734
Other Short Stay Hosp	1,469
Nursing Home	350
Other LTC Facility	10
Home Care/Home IV	962
Left Against Medical	894
Mental Health Fac.	113
Died	151
Hospice Care	6
Other	42
Total	15,730

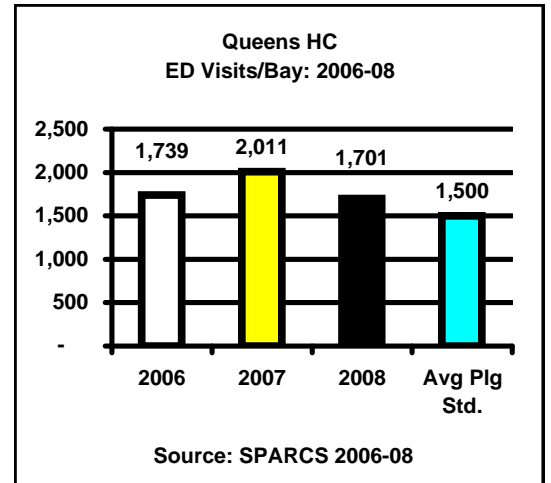
Statistics	2003	2004	2005	2006	2007	2008
Medical/Surgical - CMI	1.3785	1.3579	1.4993	1.5316	1.5260	1.4327
Total - CMI	1.0629	1.1184	1.2223	1.2401	1.2163	1.1844
Average Length of Stay	5.0	5.0	5.2	5.2	5.3	5.4
Total Occupancy	66.5	77.5	79.0	83.1	88.4	92.0

ED Utilization-Queens Hospital Center: 2006-08

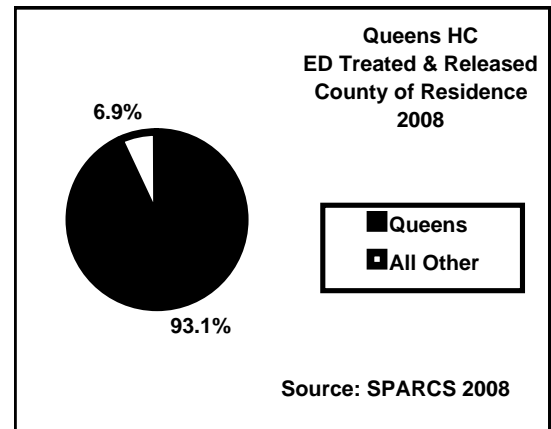
ED Visits: Total, Treated / Released, Admitted			
2006-08			
	2006	2007	2008
# of Total ED	62,594	72,391	61,242
# of ED Treated / Released	54,054	60,714	49,061
# of ED Admitted	8,540	11,677	12,181
% of ED Admitted	13.6%	16.1%	19.9%
ED Visits/Day	171	198	167
Change in ED Visits/Day Between...			
		2006-07	27
		2007-08	(31)



ED Bays & Total ED Visits/Bay: 2006-08	2006	2007	2008	Avg Plg Std.
# of ED Bays	36	36	36	
ED Visits / Bay	1,739	2,011	1,701	1,500
Change in ED Visits/Bay Between...				
		2006-07	272	
		2007-08	(310)	



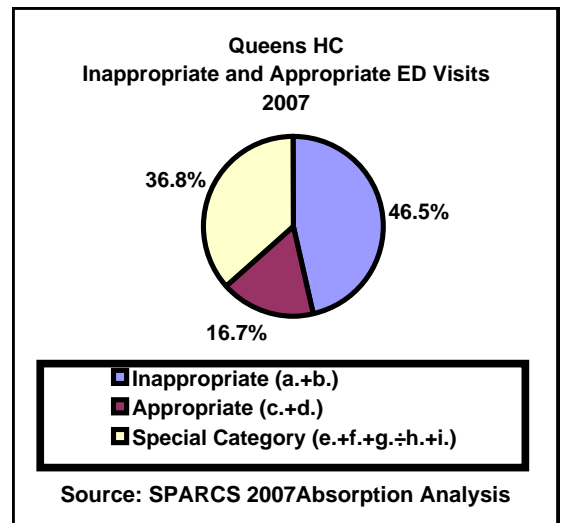
ED Visits (Treated & Released) by County of Residence: 2006-08			
% of Patients in:	2006	2007	2008
Queens	93.8%	93.5%	93.1%
All Other	6.2%	6.5%	6.9%
Total	100.0%	100.0%	100.0%



ED Visits (Treated & Released) Expected Primary Payer	2008 % ED Treated/Released
Medicaid	7.2%
Medicare	3.6%
Medicaid/Medicare/Oth. HMO	36.9%
Self-pay	47.2%
All Other	5.1%
Total	100.0%

SOURCE: SPARCS 2008 (Primary Payer Data N/A for 2006-07).

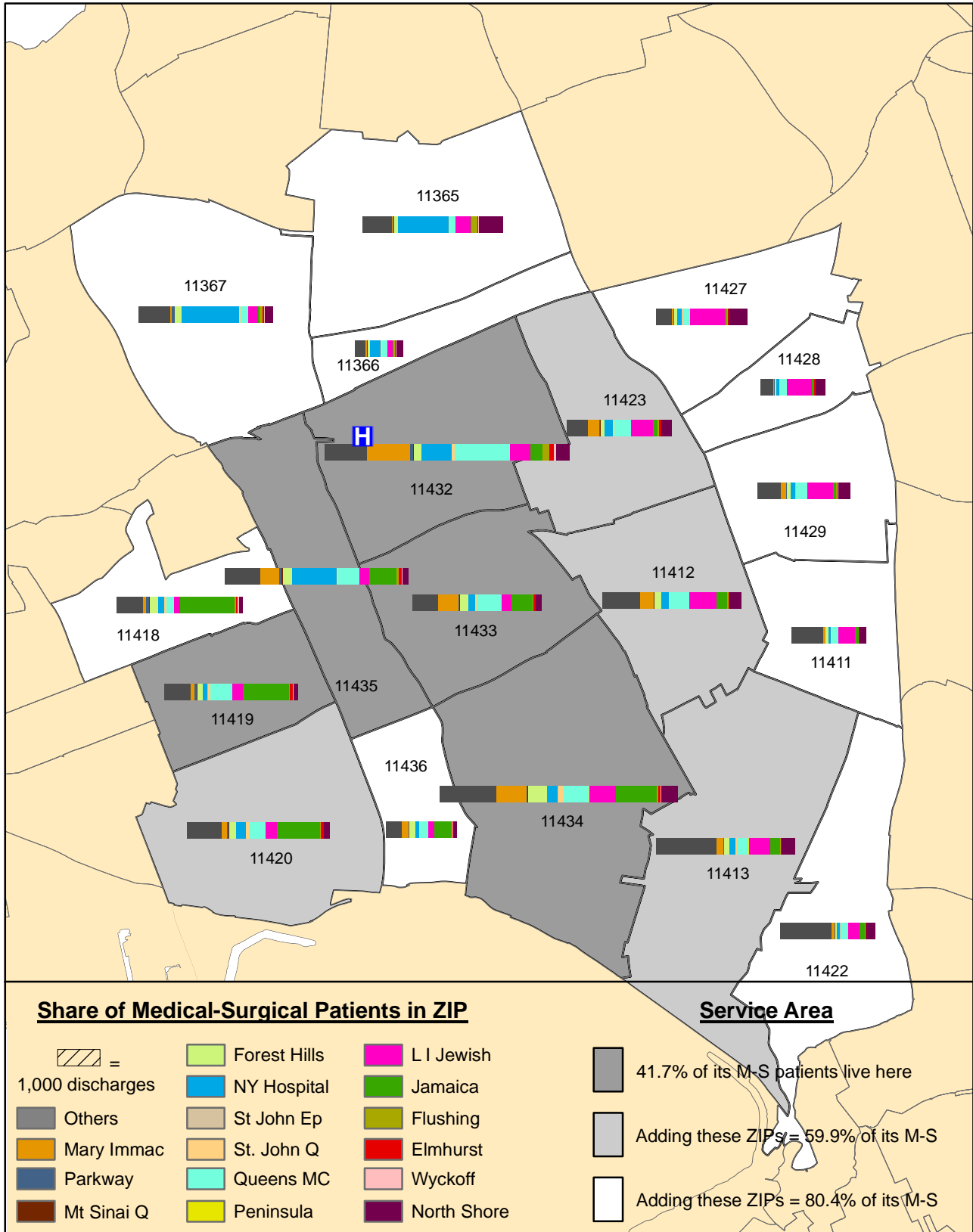
Inappropriate & Appropriate ED Visits: 2007	%
a. Non-Emergent	22.7%
b. Emergent, Primary Care Treatable	23.8%
c. Emer., ED Care Needed, Preventable/Avoidable	7.9%
d. Emer., ED Care Needed, Not Preventable/Avoidable	8.8%
e. Injury	10.3%
f. Mental Health Related	7.3%
g. Alcohol Related	2.4%
h. Drug Related (excluding alcohol)	0.6%
I. Not in a Special Category, and Not Classified	16.3%
Total above	100.0%
Inappropriate (a.+b.)	46.5%
Appropriate (c.+d.)	16.7%
Special Category (e.+f.+g.+h.+i.)	36.8%
Total above	100.0%



Medical-Surgical Service Area: 2007

Queens Hospital

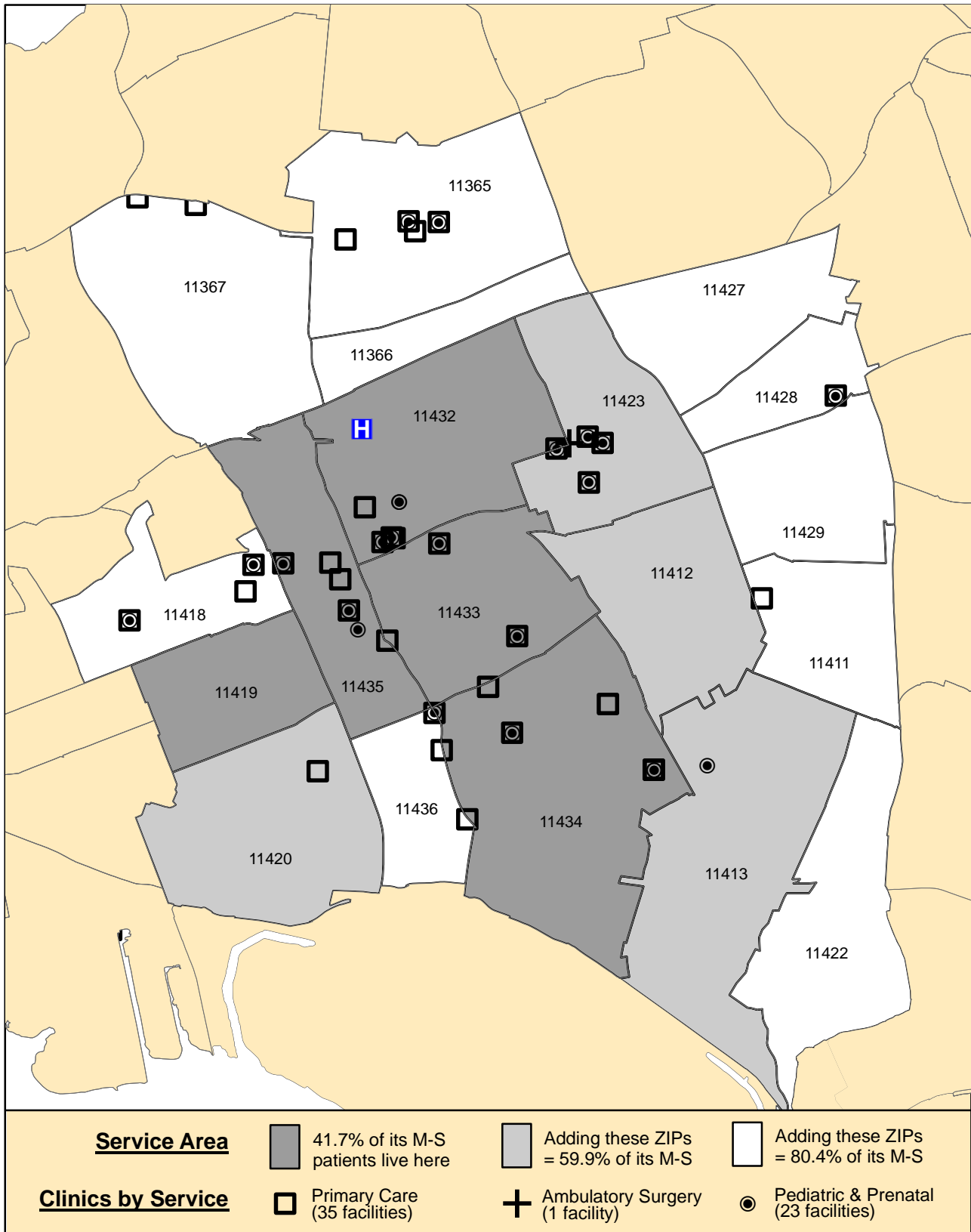
Showing Hospital Med-Surg Market Shares by ZIP



Medical-Surgical Service Area: 2007

Queens Hospital

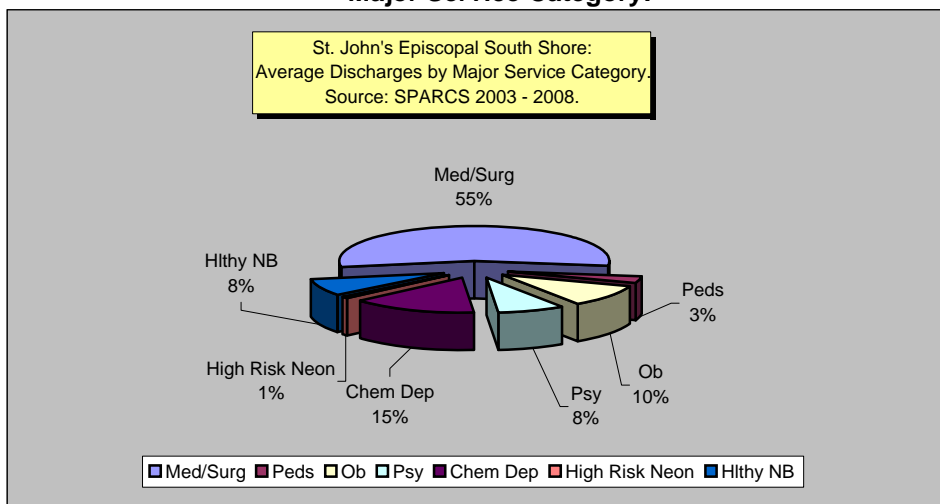
Showing Selected Clinic Locations



Source: NYSDoH, SPARCS and HFIS data

St. John's Episcopal Hospital South Shore: Inpatient Discharge Summary.
Source: SPARCS 2003 - 2008.

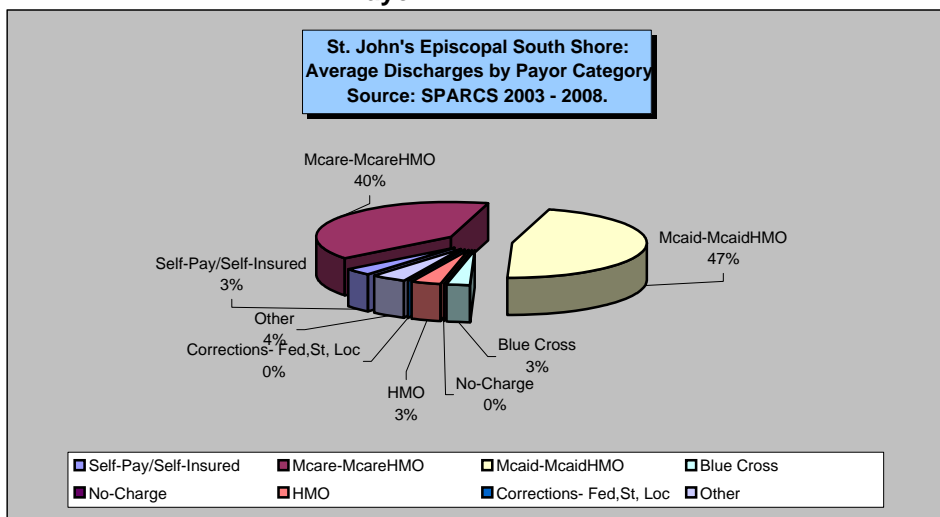
Major Service Category:



St. John's Episcopal So. Shore:
 2003 - 2008 Average Discharges

Service Category	Discharges
Medical/Surgical	5,643
Pediatric	312
Obstetric	1,034
General Psychiatric	828
Chemical Dependency	1,534
High Risk Neonates	91
Healthy Newborns	792
Grand Total	10,234

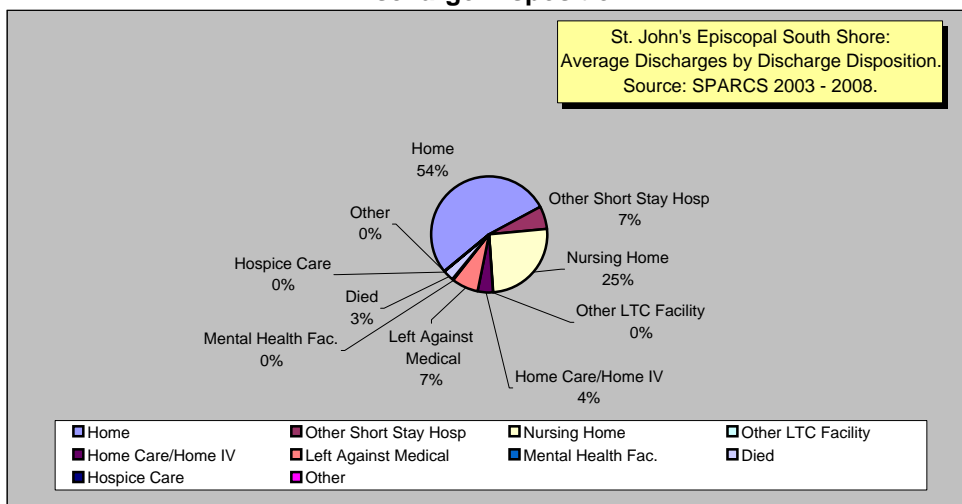
Payor:



St. John's Episcopal So. Shore:
 2003 - 2008 Average Discharges

Payor	Discharges
Self-Pay/Self-Insured	345
Mcare-McareHMO	4,102
Mcaid-McaidHMO	4,708
Blue Cross	285
No-Charge	0
HMO	354
Corrections- Fed,St, Loc	0
Other	440
Total	10,234

Discharge Disposition:



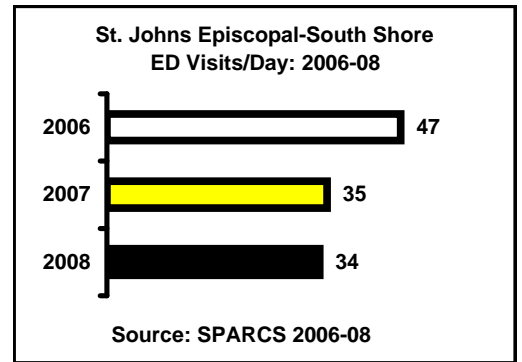
St. John's Episcopal So. Shore:
 2003 - 2008 Average Discharges

Discharge Disposition	Discharges
Home	5,447
Other Short Stay Hosp	666
Nursing Home	2,589
Other LTC Facility	0
Home Care/Home IV	432
Left Against Medical	760
Mental Health Fac.	29
Died	300
Hospice Care	7
Other	5
Total	10,234

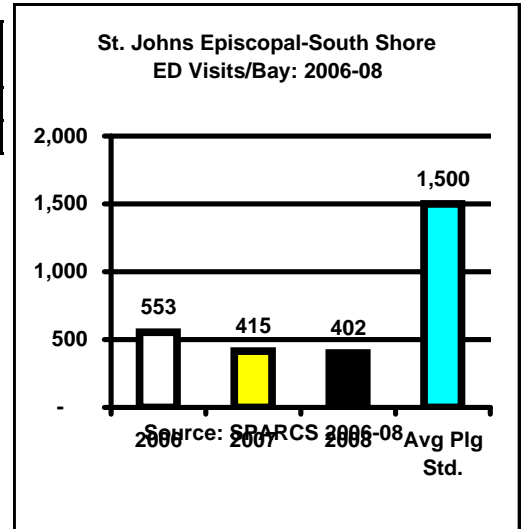
Statistics	2003	2004	2005	2006	2007	2008
Medical/Surgical - CMI	1.9090	2.0244	2.0345	2.2037	2.0592	2.1762
Total - CMI	1.3690	1.5022	1.4869	1.5887	1.5424	1.6044
Average Length of Stay	7.6	7.8	7.4	7.4	7.5	7.3
Total Occupancy	83.3	84.0	80.8	84.2	78.1	68.0

ED Utilization-St. Johns Episcopal Hosp So Shore: 2006-08

ED Visits: Total, Treated / Released, Admitted			
2006-08			
	2006	2007	2008
# of Total ED	17,148	12,851	12,455
# of ED Treated / Released	16,293	12,359	11,947
# of ED Admitted	851	489	505
% of ED Admitted	5.0%	3.8%	4.1%
ED Visits/Day	47	35	34
Change in ED Visits/Day Between...			
		2006-07	(12)
		2007-08	(1)

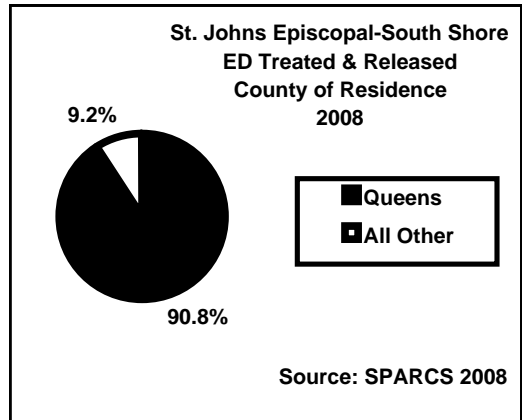


ED Bays & Total ED Visits/Bay: 2006-08	2006	2007	2008	Avg Plg Std.
# of ED Bays	31	31	31	
ED Visits / Bay	553	415	402	1,500
Change in ED Visits/Bay Between...				
		2006-07	(139)	
		2007-08	(13)	



SOURCE: SPARCS 2006-08

ED Visits (Treated & Released) by County of Residence: 2006-08			
% of Patients in:	2006	2007	2008
Queens	88.3%	90.4%	90.8%
All Other	11.7%	9.6%	9.2%
Total	100.0%	100.0%	100.0%

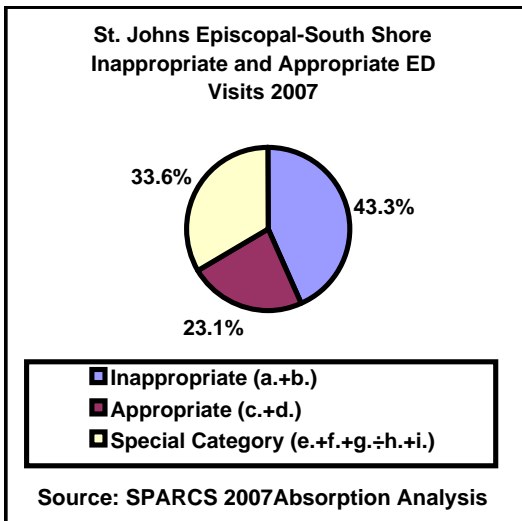


SOURCE: SPARCS 2006-08

ED Visits (Treated & Released) Expected Primary Payer	2008 % ED Treated/Released
Medicaid	13.5%
Medicare	8.6%
Medicaid/Medicare/Oth. HMO	44.7%
Self-pay	19.2%
All Other	14.0%
Total	100.0%

SOURCE: SPARCS 2008 (Primary Payer Data N/A for 2006-07).

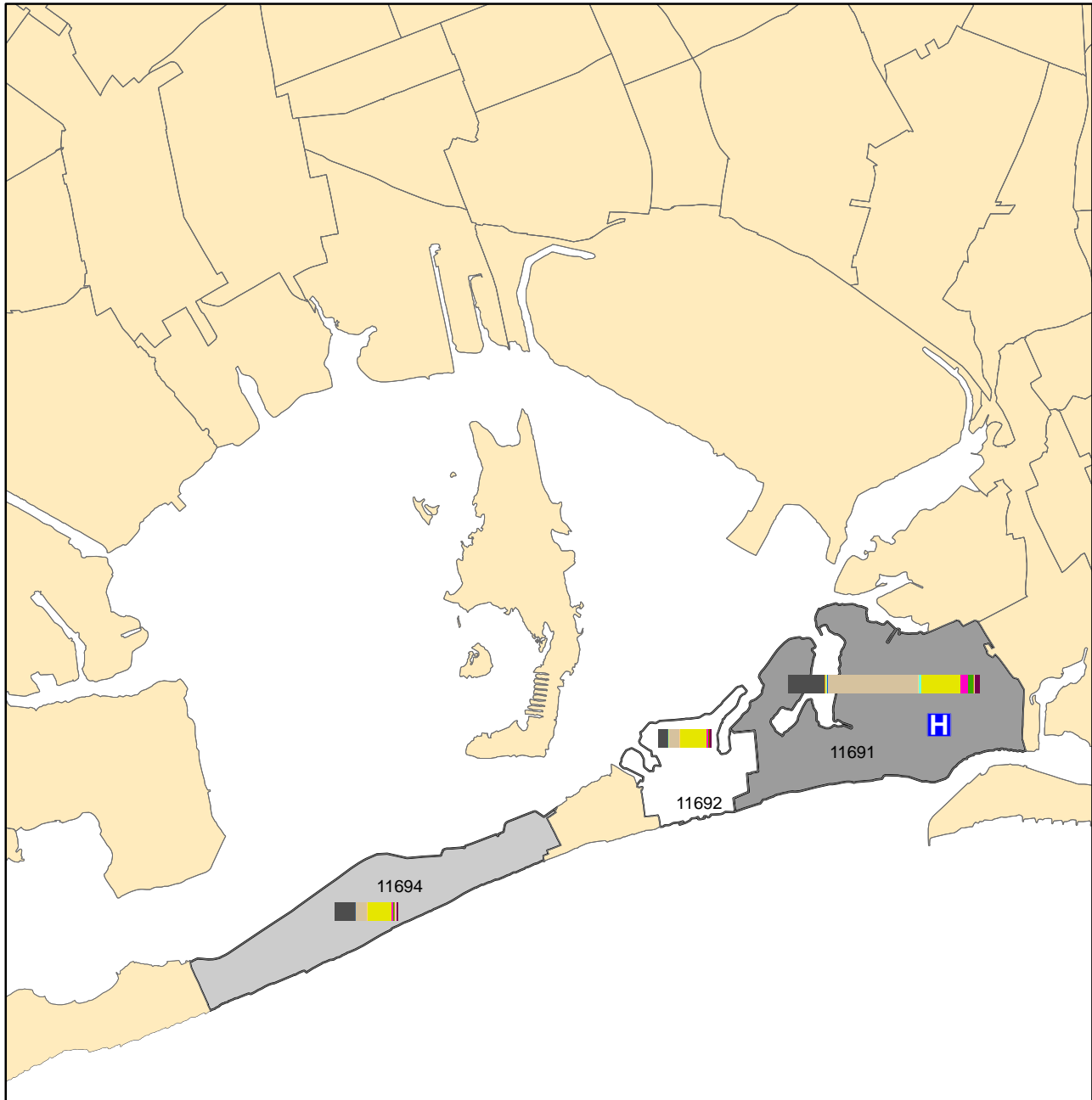
Inappropriate & Appropriate ED Visits: 2007	%
a. Non-Emergent	23.1%
b. Emergent, Primary Care Treatable	20.2%
c. Emer., ED Care Needed, Preventable/Avoidable	9.8%
d. Emer., ED Care Needed, Not Preventable/Avoidable	13.3%
e. Injury	5.0%
f. Mental Health Related	8.7%
g. Alcohol Related	1.7%
h. Drug Related (excluding alcohol)	0.2%
i. Not in a Special Category, and Not Classified	18.0%
Total above	100.0%
Inappropriate (a.+b.)	43.3%
Appropriate (c.+d.)	23.1%
Special Category (e.+f.+g.+h.+i.)	33.6%
Total above	100.0%



Medical-Surgical Service Area: 2007

St. John Episcopal Hospital




Showing Hospital Med-Surg Market Shares by ZIP



Share of Medical-Surgical Patients in ZIP

 = 2,000 discharges	 Forest Hills	 L I Jewish
 Others	 NY Hospital	 Jamaica
 Mary Immac	 St. John Ep	 Flushing
 Parkway	 St. John Q	 Elmhurst
 Mt Sinai Q	 Queens MC	 Wyckoff
	 Peninsula	 North Shore

Service Area

	68.2% of its M-S patients live here
	Adding these ZIPs = 76.3% of its M-S
	Adding these ZIPs = 84.1% of its M-S

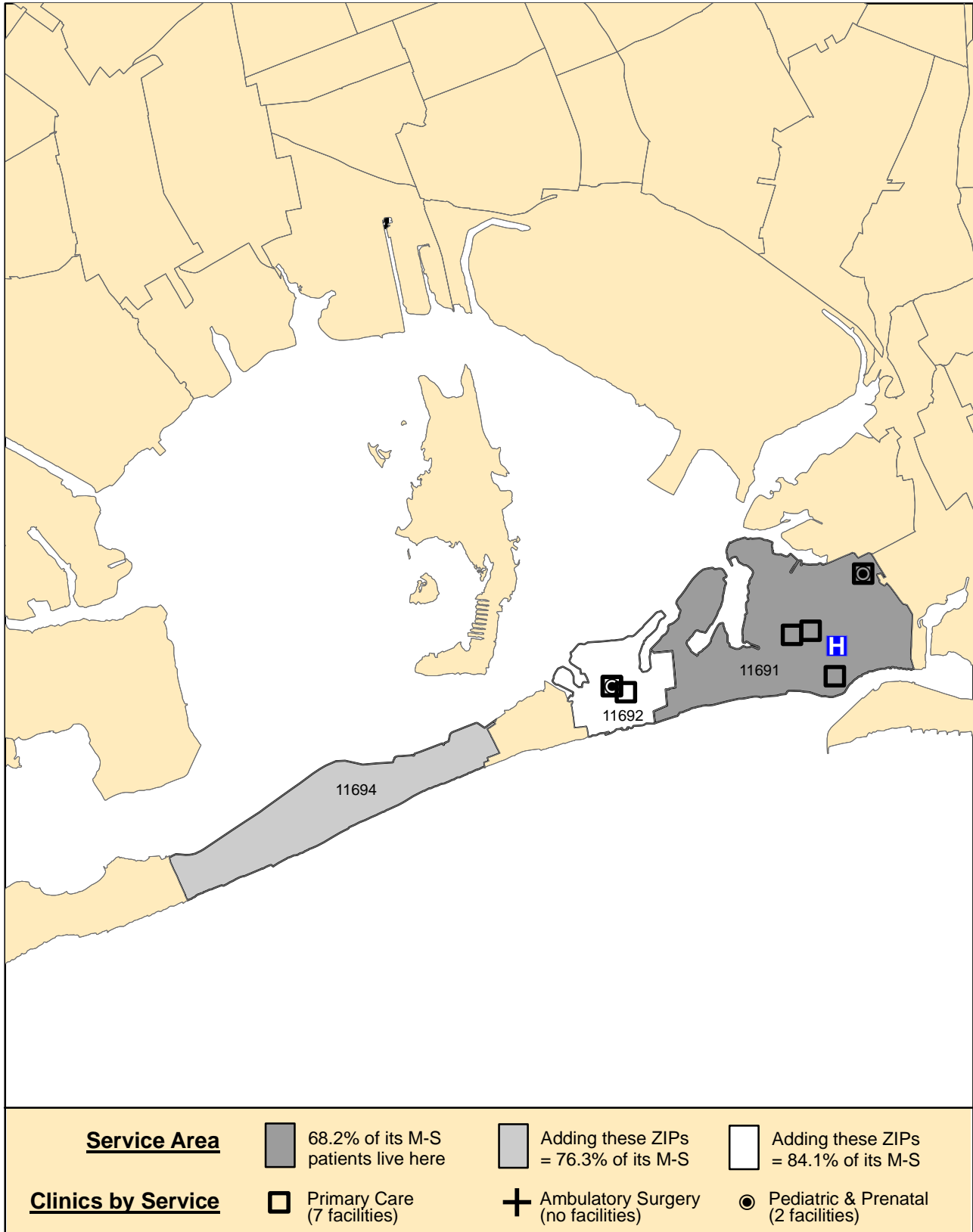
Note: Left-to-right color sequence in ZIPs follows sequence in legend

Source: NYSDoH, SPARCS data

Medical-Surgical Service Area: 2007

St. John Episcopal Hospital

Showing Selected Clinic Locations



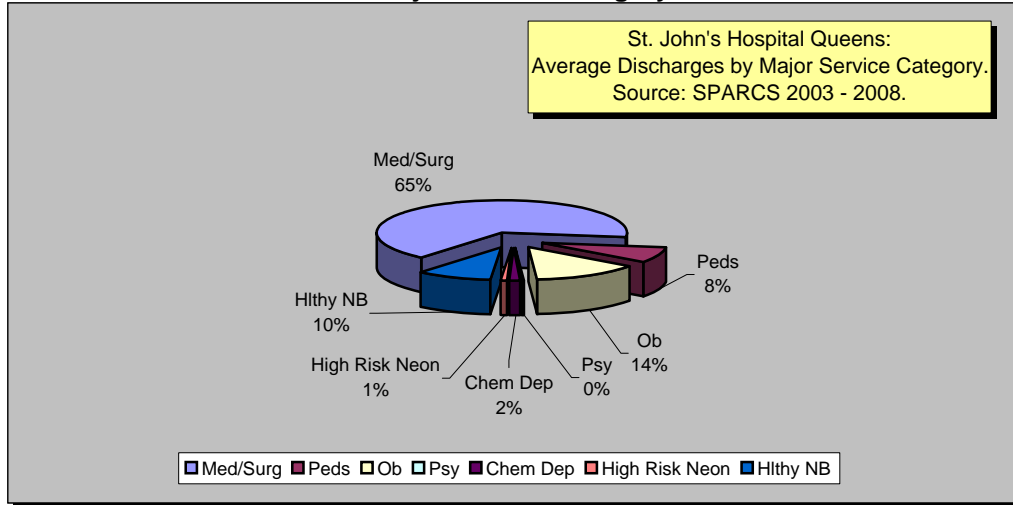
Source: NYSDoH, SPARCS and HFIS data

Closed Hospitals

St. John's Queens: Inpatient Discharge Summary.

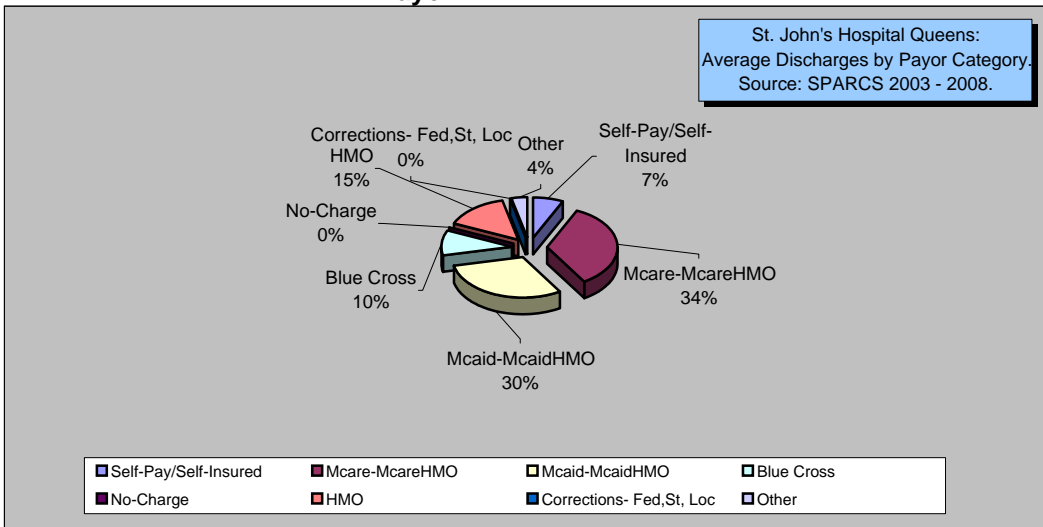
Source: SPARCS 2003 - 2008.

Major Service Category:



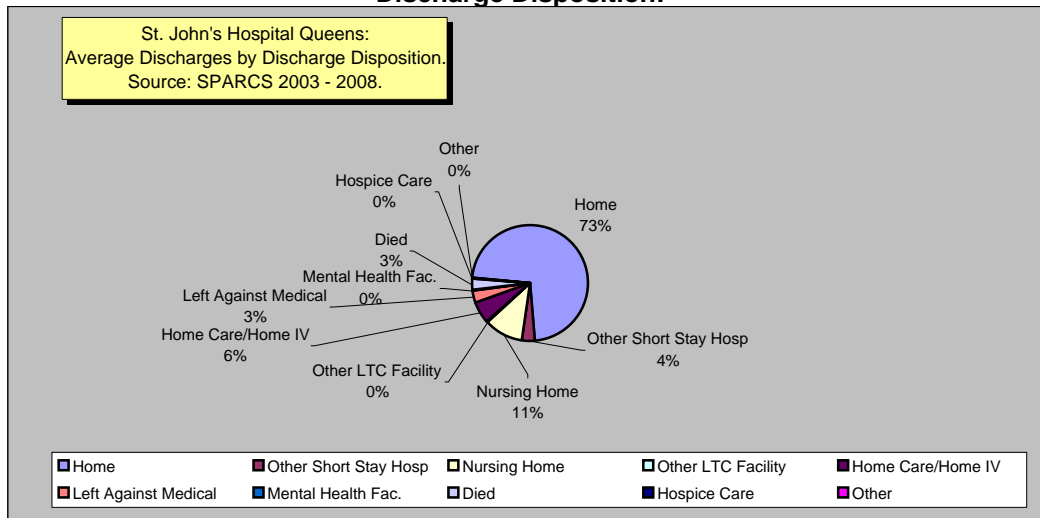
St. John's Hospital Queens: 2003 - 2008 Average Discharges	
Service Category	Discharges
Medical/Surgical	9,049
Pediatric	1,055
Obstetric	1,906
General Psychiatric	46
Chemical Dependency	208
High Risk Neonates	78
Healthy Newborns	1,349
Grand Total	13,691

Payor:



St. John's Hospital Queens: 2003 - 2008 Average Discharges	
Payor	Discharges
Self-Pay/Self-Insured	958
Mcare-McareHMO	4,670
Mcaid-McaidHMO	4,168
Blue Cross	1,378
No-Charge	0
HMO	2,010
Corrections- Fed,St, Loc	0
Other	508
Total	13,691

Discharge Disposition:



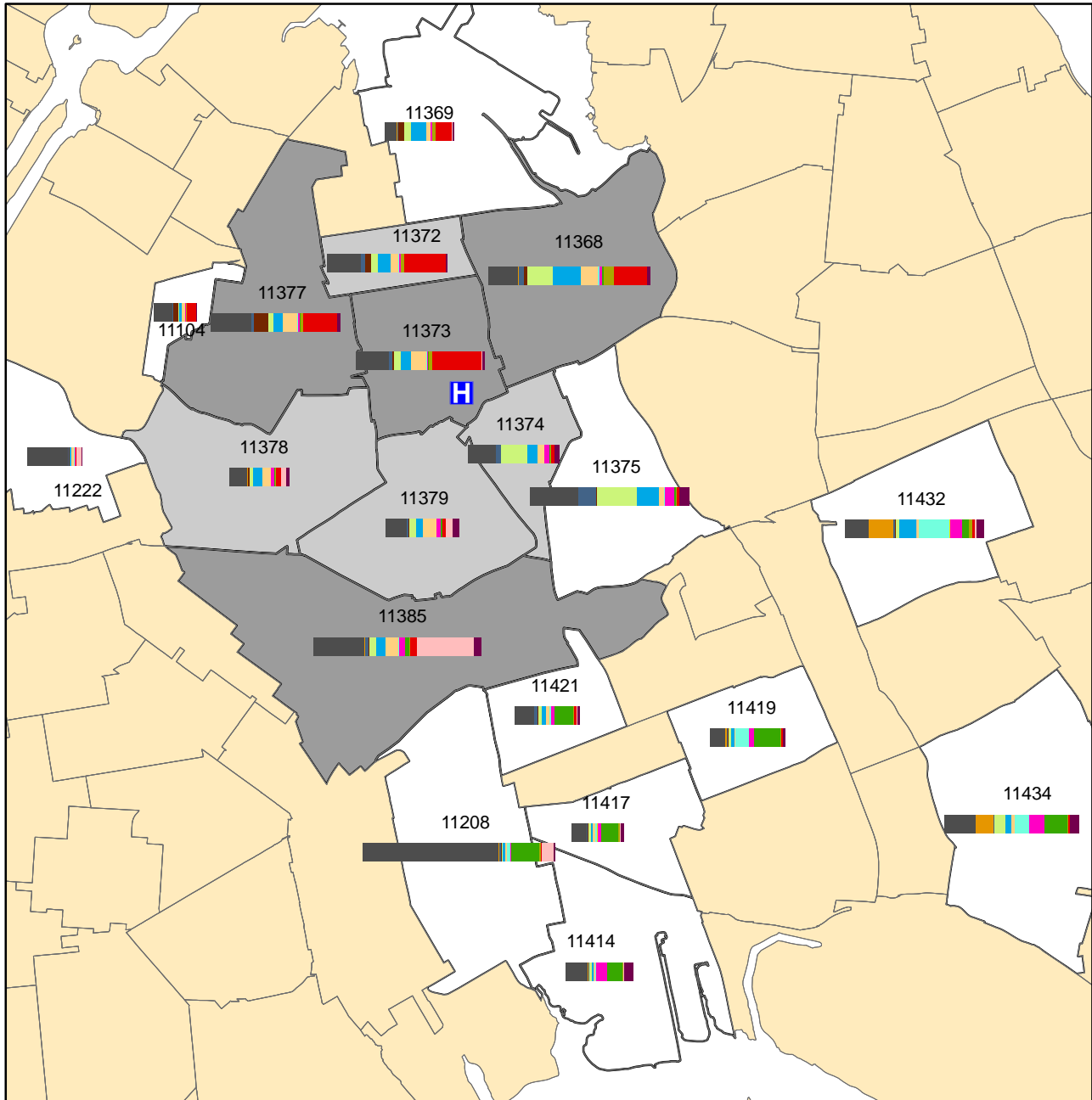
St. John's Hospital Queens: 2003 - 2008 Average Discharges	
Discharge Disposition	Discharges
Home	9,884
Other Short Stay Hosp	481
Nursing Home	1,486
Other LTC Facility	52
Home Care/Home IV	833
Left Against Medical	473
Mental Health Fac.	12
Died	438
Hospice Care	15
Other	18
Total	13,691

Statistics	2003	2004	2005	2006	2007	2008
Medical/Surgical - CMI	1.8845	1.7695	1.7783	1.8240	1.6731	2.0415
Total - CMI	1.3921	1.3559	1.3736	1.3902	1.3480	1.6277
Average Length of Stay	5.1	4.9	4.9	4.8	4.5	5.0
Total Occupancy	96.4	88.6	86.1	81.6	51.1	54.6

Medical-Surgical Service Area: 2007

St. John Queens Hospital

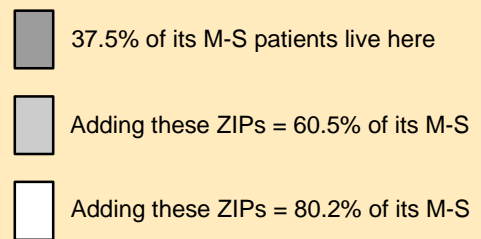
Showing Hospital Med-Surg Market Shares by ZIP



Share of Medical-Surgical Patients in ZIP



Service Area



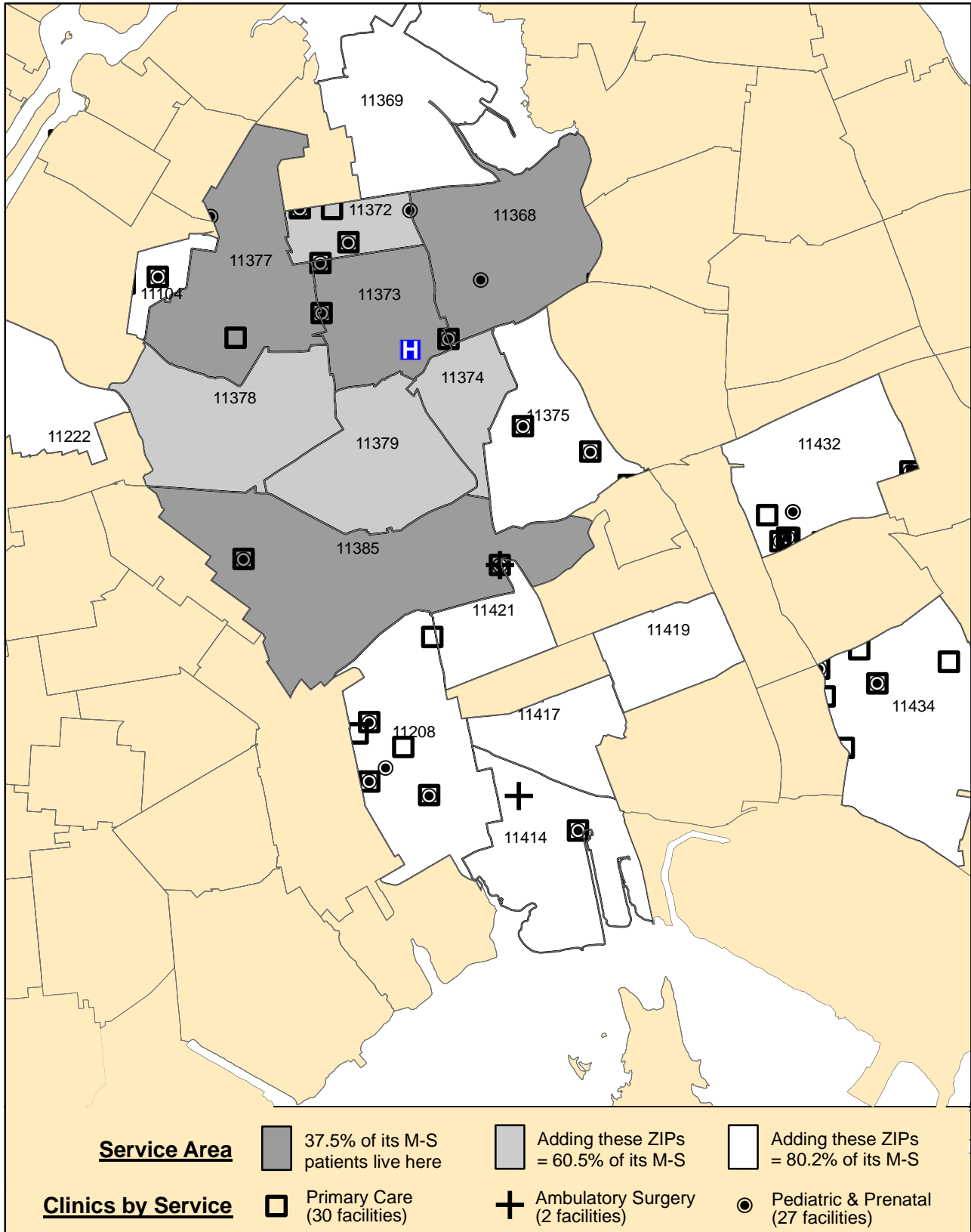
Note: Left-to-right color sequence in ZIPs follows sequence in legend

Source: NYSDoH, SPARCS data

Medical-Surgical Service Area: 2007

St. John Queens Hospital

Showing Selected Clinic Locations

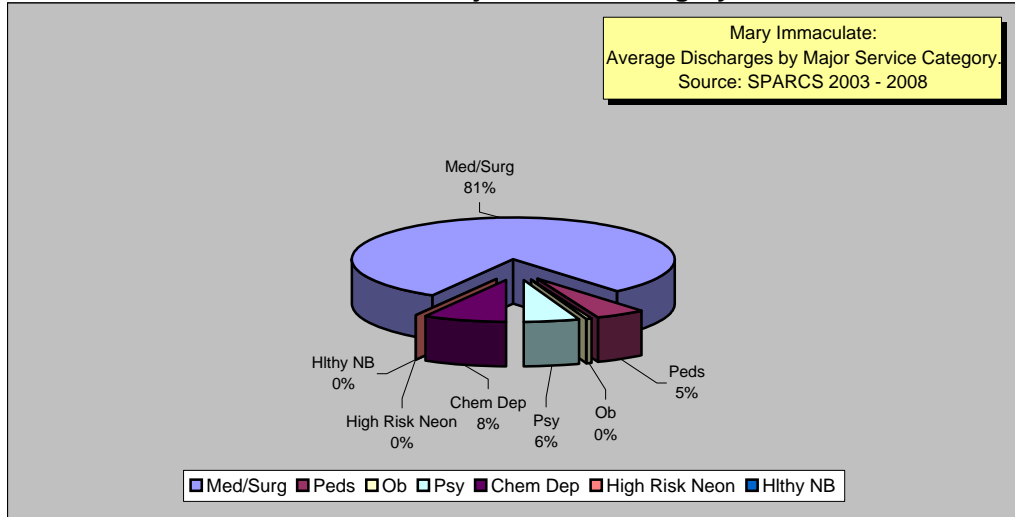


Source: NYSDoH, SPARCS and HFIS data

Mary Immaculate: Inpatient Discharge Summary.

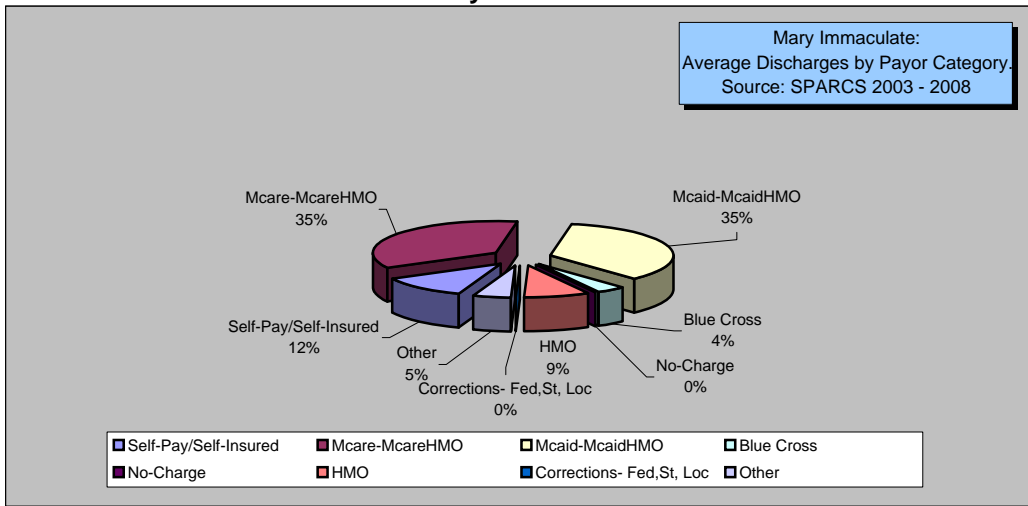
Source: SPARCS 2003 - 2008.

Major Service Category:



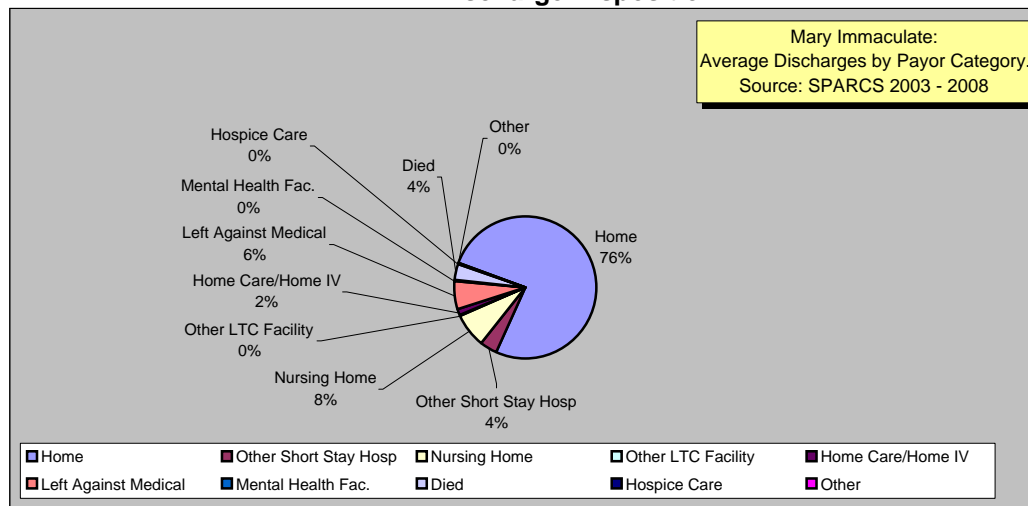
Mary Immaculate 2003 - 2008 Average Discharges	
Service Category	Discharges
Medical/Surgical	7,851
Pediatric	480
Obstetric	45
General Psychiatric	564
Chemical Dependency	801
High Risk Neonates	1
Healthy Newborns	0
Grand Total	9,742

Payor:



Mary Immaculate 2003 - 2008 Average Discharges	
Payor	Discharges
Self-Pay/Self-Insured	1,132
Mcare-McareHMO	3,462
Mcaid-McaidHMO	3,452
Blue Cross	376
No-Charge	0
HMO	838
Corrections- Fed,St, Loc	0
Other	483
Total	9,742

Discharge Disposition:



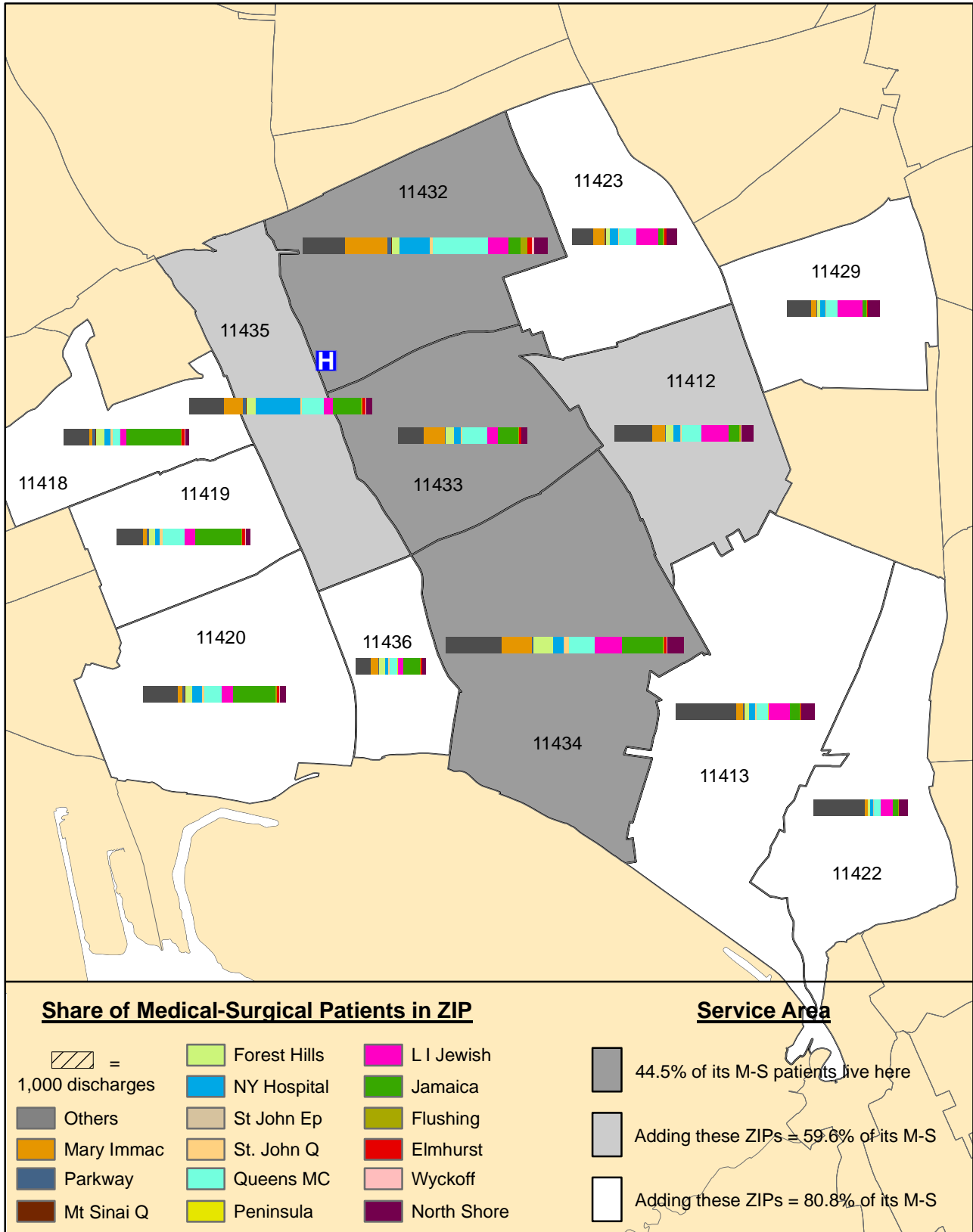
Mary Immaculate 2003 - 2008 Average Discharges	
Discharge Disposition	Discharges
Home	7,403
Other Short Stay Hosp	391
Nursing Home	764
Other LTC Facility	19
Home Care/Home IV	151
Left Against Medical	610
Mental Health Fac.	16
Died	373
Hospice Care	8
Other	9
Total	9,742

Statistics	2003	2004	2005	2006	2007	2008
Medical/Surgical - CMI	1.6799	1.6415	1.6556	1.7699	1.7875	1.9459
Total - CMI	1.5382	1.5037	1.5120	1.6387	1.6197	1.7228
Average Length of Stay	5.5	5.6	6.0	5.7	5.7	5.6
Total Occupancy	93.1	94.8	97.4	84.1	55.0	57.5

Medical-Surgical Service Area: 2007

Mary Immaculate Hospital

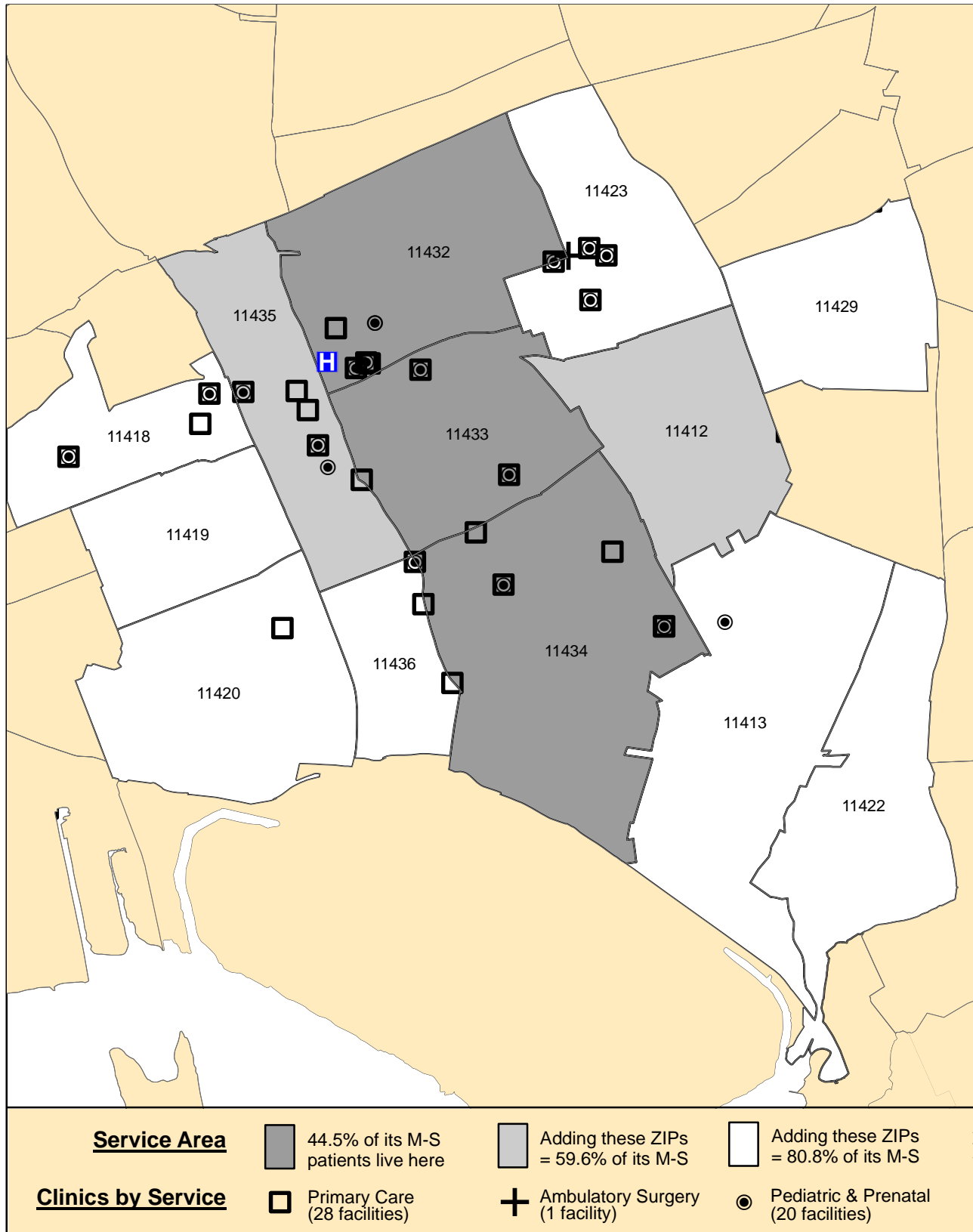
Showing Hospital Med-Surg Market Shares by ZIP



Medical-Surgical Service Area: 2007

Mary Immaculate Hospital

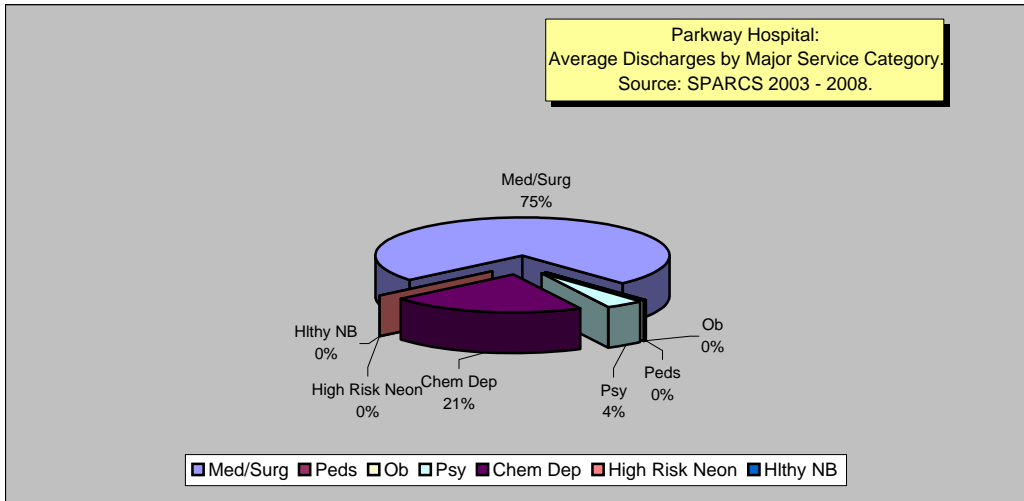
Showing Selected Clinic Locations



Source: NYSDoH, SPARCS and HFIS data

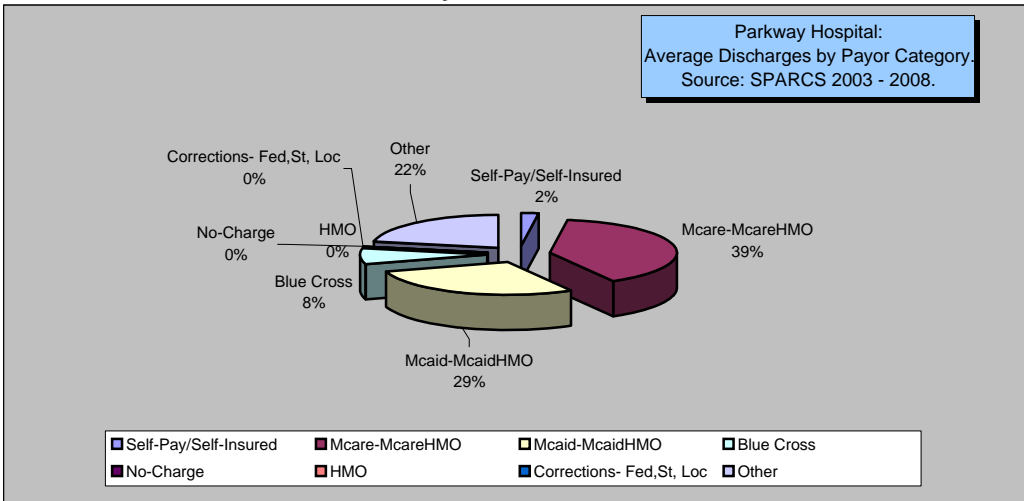
Parkway Hospital: Inpatient Discharge Summary.
Source: SPARCS 2003 - 2008.

Major Service Category:



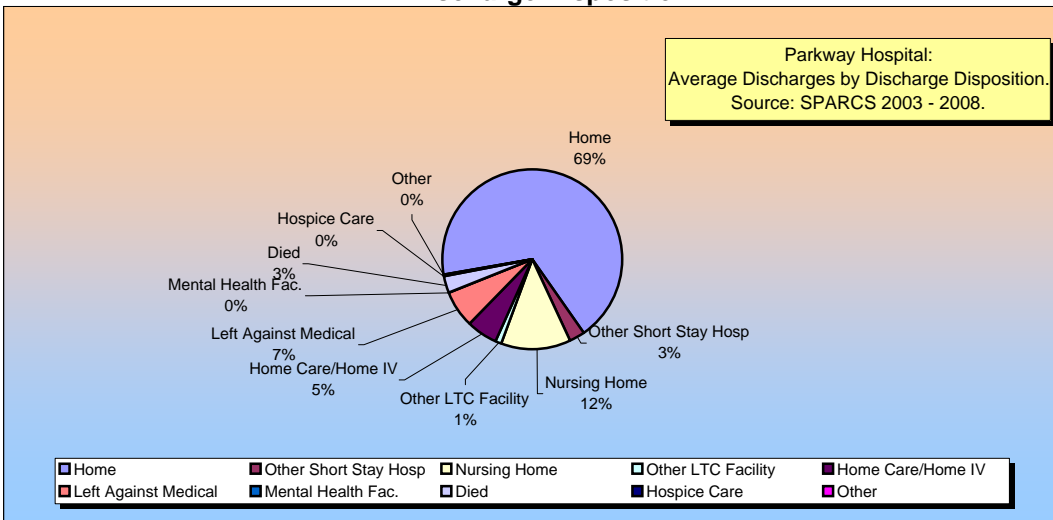
Parkway Hospital: 2003 - 2008 Average Discharges	
Service Category	Discharges
Medical/Surgical	4,531
Pediatric	2
Obstetric	20
General Psychiatric	243
Chemical Dependency	1,309
High Risk Neonates	0
Healthy Newborns	0
Grand Total	6,106

Payor:



Parkway Hospital: 2003 - 2008 Average Discharges	
Payor	Discharges
Self-Pay/Self-Insured	135
Mcare-McareHMO	2,406
Mcaid-McaidHMO	1,744
Blue Cross	486
No-Charge	0
HMO	0
Corrections- Fed,St, Loc	0
Other	1,335
Total	6,106

Discharge Disposition



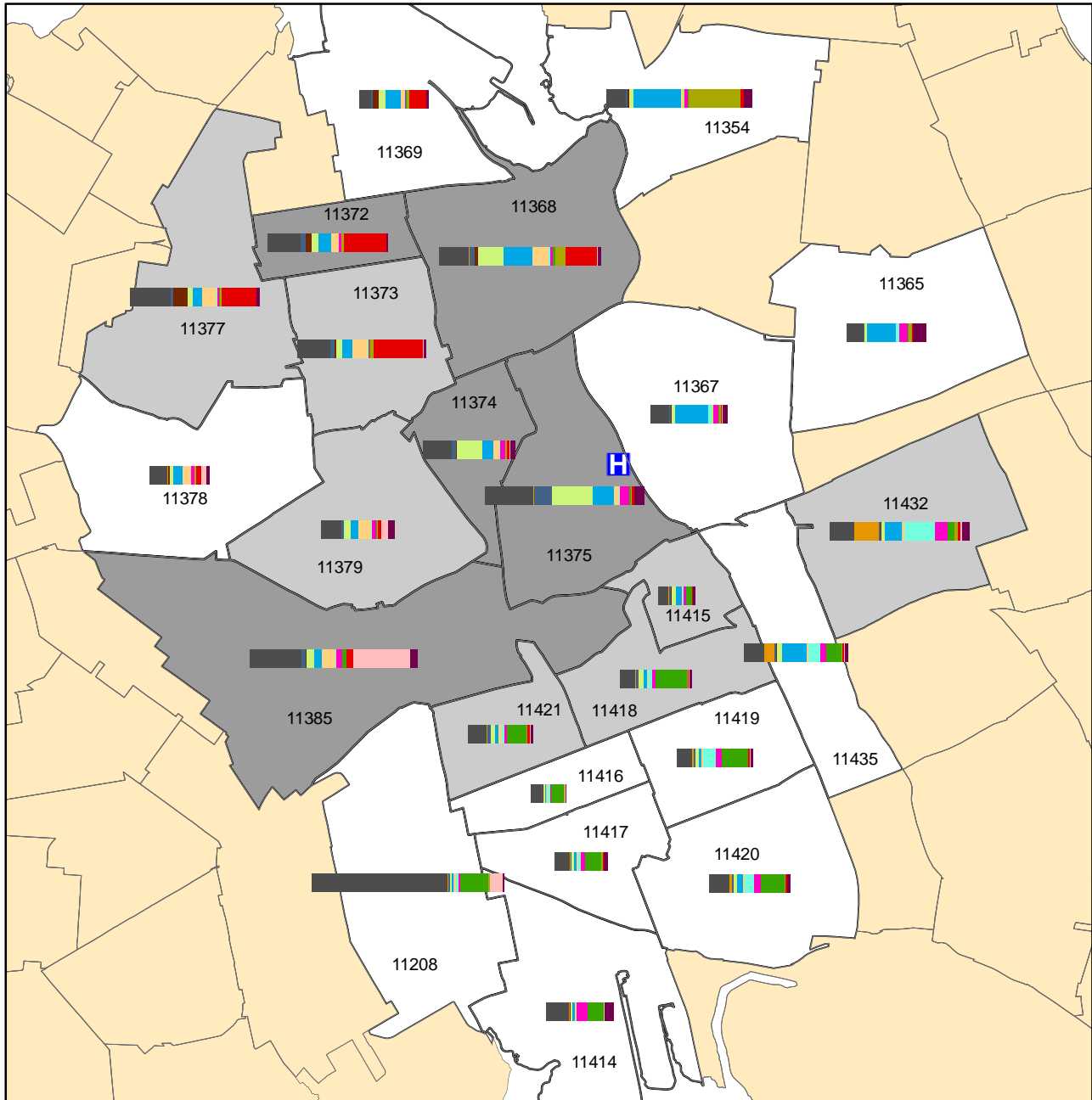
Parkway Hospital: 2003 - 2008 Average Discharges	
Discharge Disposition	Discharges
Home	4,161
Other Short Stay Hosp	171
Nursing Home	753
Other LTC Facility	76
Home Care/Home IV	329
Left Against Medical	405
Mental Health Fac.	0
Died	202
Hospice Care	9
Other	0
Total	6,106

Statistics	2003	2004	2005	2006	2007	2008
Medical/Surgical - CMI	1.6799	1.6415	1.6556	1.7699	1.7875	1.9459
Total - CMI	1.5746	1.5270	1.5993	1.5099	1.6852	1.6279
Average Length of Stay	6.3	6.0	5.8	5.1	5.3	5.0
Total Occupancy	54.3	58.1	52.5	29.9	24.4	11.7

Medical-Surgical Service Area: 2007

Parkway Hospital

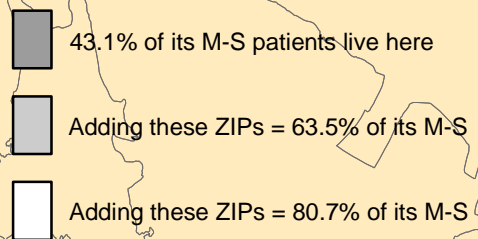
Showing Hospital Med-Surg Market Shares by ZIP



Share of Medical-Surgical Patients in ZIP



Service Area



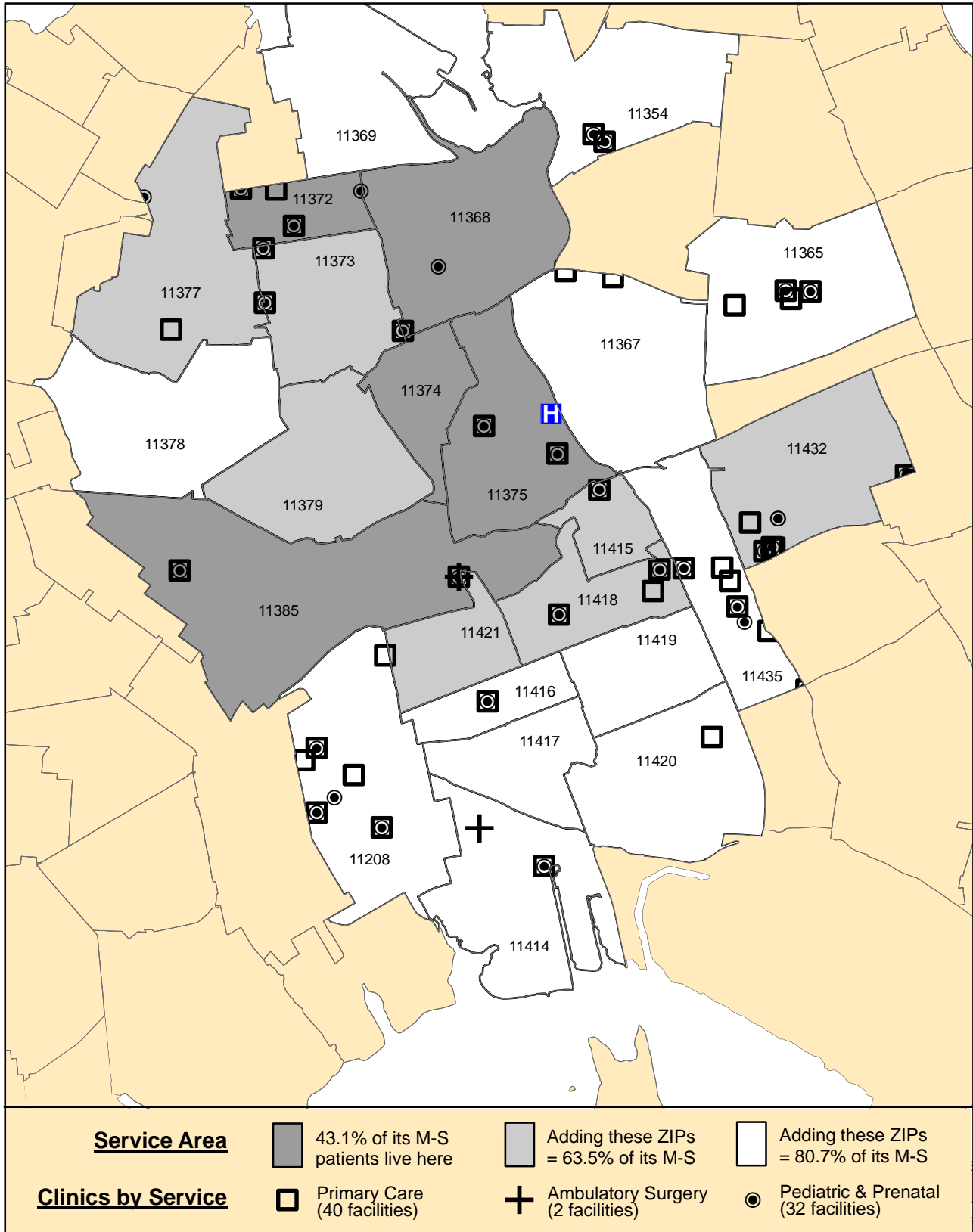
Note: Left-to-right color sequence in ZIPs follows sequence in legend

Source: NYSDoH, SPARCS data

Medical-Surgical Service Area: 2007

Parkway Hospital

Showing Selected Clinic Locations



Source: NYSDoH, SPARCS and HFIS data