# STATE OF NEW YORK PUBLIC HEALTH AND HEALTH PLANNING COUNCIL

#### **COMMITTEE DAY**

#### **AGENDA**

September 15, 2022 10:15 a.m.

- 90 Church Street, Conference Rooms 4 A/B, NYC
- Empire State Plaza, Concourse Level, Meeting Rooms 2-4, Albany

#### I. SPECIAL COMMITTEE ON CODES, REGULATIONS, AND LEGISLATION

Thomas Holt, Chair

#### **For Emergency Adoption**

- 20-22 Amendment of Sections 405.11 and 415.19 of Title 10 NYCRR (Hospital and Nursing Home Personal Protective Equipment (PPE) Requirements)
- 20-24 Addition of Sections 1.2, 700.5 and Part 360 to Title 10 NYCRR; Amendment of Sections 400.1, 405.24 & 1001.6 of Title 10 NYCRR and Sections 487.3, 488.3 and 490.3 of Title 18 NYCRR (Surge and Flex Health Coordination System)

#### For Adoption

21-06 Addition of Subpart 66-4 to Title 10 NYCRR (COVID-19 Vaccinations of Nursing Home and Adult Care Facility Residents and Personnel)

#### II. COMMITTEE ON ESTABLISHMENT AND PROJECT REVIEW

Gary Kalkut, M.D., Vice Chair

#### A. Applications for Construction of Health Care Facilities/Agencies

#### **Acute Care Services - Construction**

Exhibit #1

#### Number Applicant/Facility

1. 221218 C United Memorial Medical Center (Genesee County)

## B. Applications for Establishment and Construction of Health Care Facilities/Agencies

Am	abulatory Surgery Ce	nters- Establish and Construct Exhibit	# 2
	<u>Number</u>	Applicant/Facility	
1.	211143 E	AMSC, LLC d/b/a Downtown Bronx ASC (Bronx County)	
2.	221095 B	Empire CSS, LLC d/b/a Empire Center for Special Surgery (Richmond County)	
3.	221224 E	21 Reade Place ASC, LLC d/b/a Bridgeview Endoscopy (Dutchess County)	
4.	221267 E	Advanced Endoscopy LLC d/b/a Advanced Endoscopy Center (Bronx County)	
5.	221268 E	Carnegie Hill Endoscopy, LLC (New York County)	
6.	221269 E	East Side Endoscopy, LLC d/b/a East Side Endoscopy and Pain Management Center (New York County)	
7.	221270 E	Endoscopy Center of Niagara, LLC (Niagara County)	
8.	221271 E	Endoscopy Center of Western New York, LLC (Erie County)	
9.	221272 E	Island Digestive Health Center (Suffolk County)	
Dia	gnostic and Treatme	nt Centers - Establish/Construct Exhibit	# 3
	<u>Number</u>	Applicant/Facility	
1.	221199 B	Yaldeinu Health Inc. (Kings County)	

Smile New York Outreach, LLC

(Bronx County)

2.

221212 E

# Number Applicant/Facility 1. 221184 E Emerest Certified Home Health Care of NY LLC d/b/a Royal Care Certified Home Health Care of NY (Bronx County)

Exhibit #4

D. <u>Certificates</u> Exhibit # 5

### **Certificate of Dissolution**

### **Applicant**

J.G.B. Health Facilities Corporation

**Certified Home Health Agencies - Establish/Construct** 

#### **HSA Attachment A**

#### **MEMO**

**TO:** CON Project File **RE:** CON Project # 221218

**DATE:** 07/20/22

Service Location: 8103 Oak Orchard Road, Batavia, NY 14020

Description: Certify a new extension clinic at 8103 Oak Orchard Road providing primary care, other medical specialties, and single-specialty ambulatory surgery (gastroenterology) services

Project Capital Cost: \$33,776,631.00

Community Need: By adding primary care, pediatric care, surgery (including bariatric surgery), otolaryngology, allergy, rheumatology, endocrinology, infusion, neurology, neurosurgery, pain management, gastroenterology, urgent care, imaging, lab and orthopedics capacity in the area, UMMC will be able to better service regional consumers. Rural residents are often challenged by lower access to medical providers and transportation in comparison to urban residents. The location of the new facility is in the City of Batavia, a relatively populous area with access to transportation and other necessary services and resources.

Projected Changes to Community Access: By expanding capacity, there will be a presumed increased geographic access to and decreased wait times for the included services. Along with this, the clinic is conveniently located for patients in Genesee, Orleans, and Wyoming counties which will increase ease of access for patients in the rural communities.

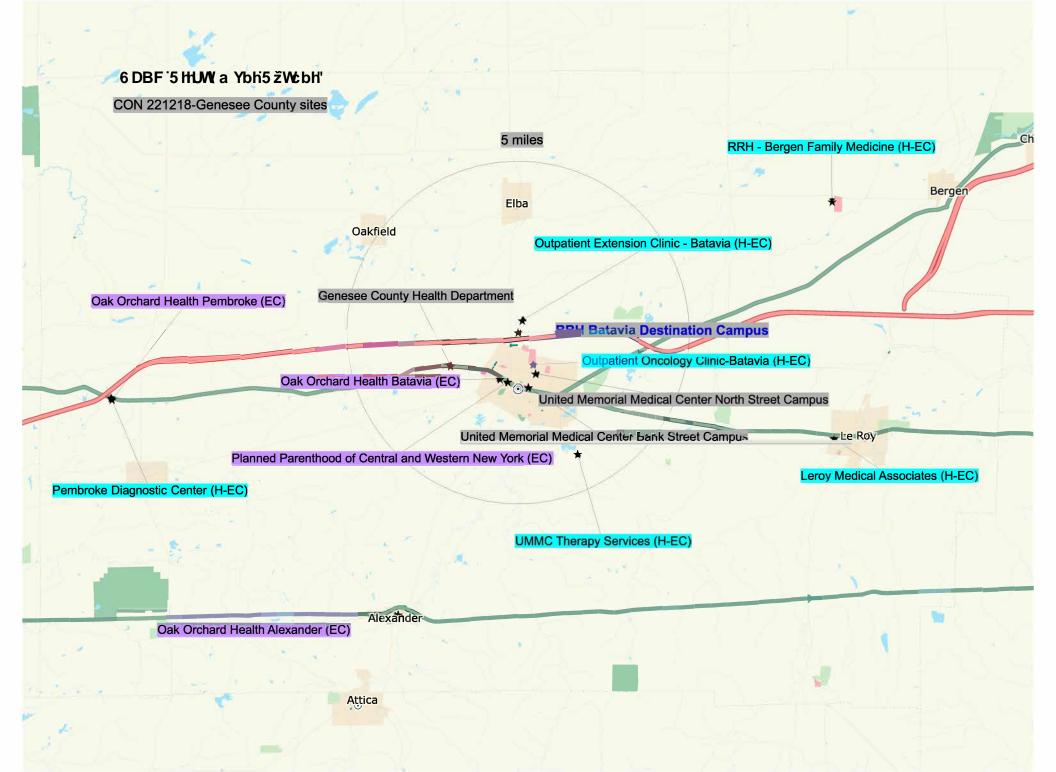
Given the above findings, staff recommend approval of the application to certify the new extension clinic.

**Recommendation**: Approval *Contingencies*: None

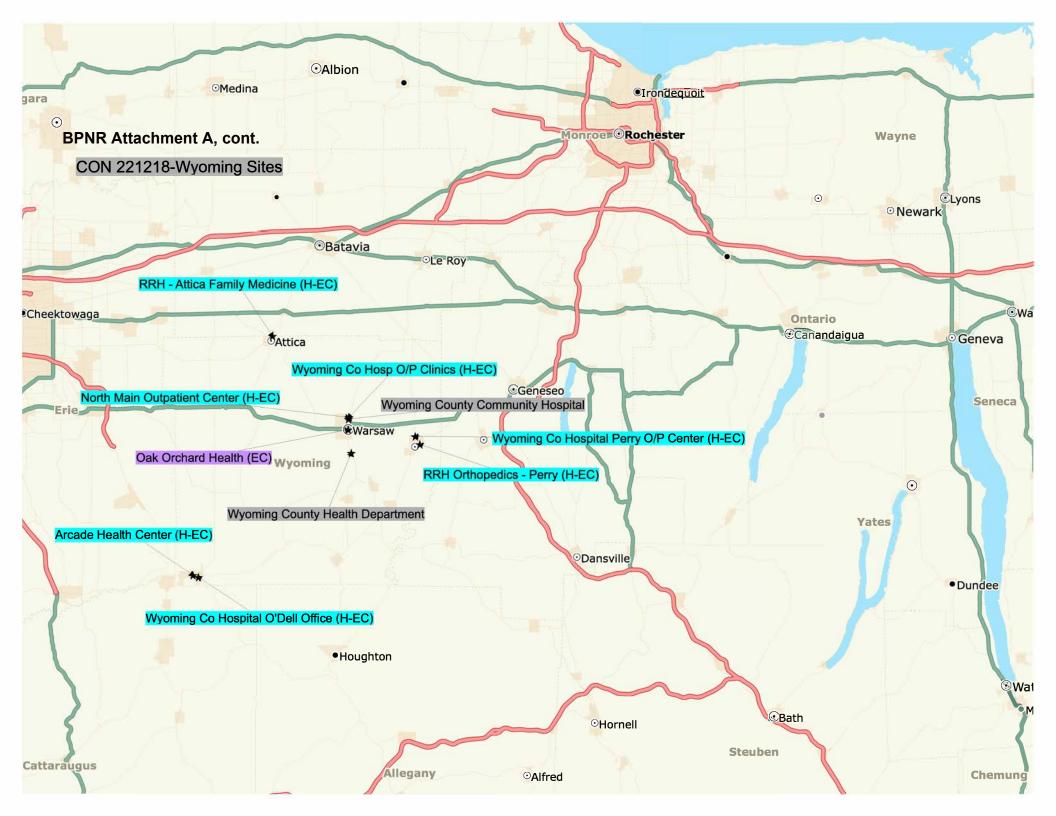
Conditions: None

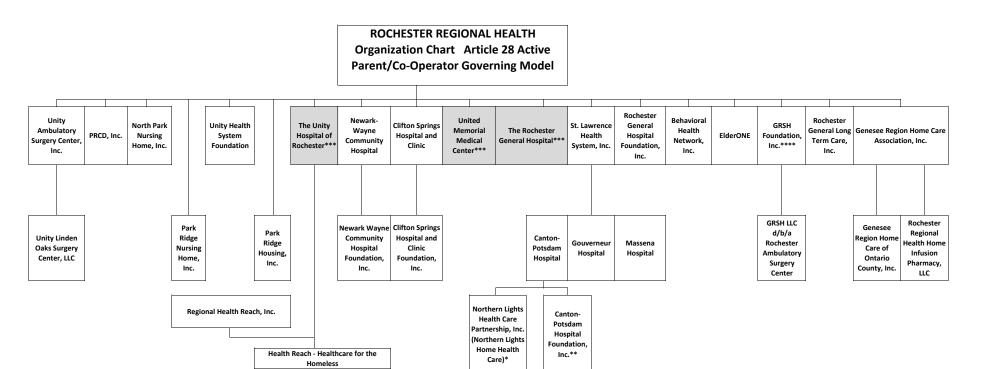
Comments: None





# 6 DBF '5 HLW a Ybh5 zWcbH' CON 221218-Orleans sites Oak Orchard Community Health Center (EC) Barker The Wellness Center at Oak Orchard (EC) Hilton vfane Orleans County Health Department Medina Memorial Hospital Oak Orchard Health at OCMH (EC) Oak Orchard Health Medina (EC) Arnold Gregory Ambulatory Services (H-EC) Gasport Spencerport Oak Orchard Community Health Center (EC) ort UMMC Woman's Care Center (H-EC) outh kport Churchville Rapids Bergen Elba Oakfield Scottsville Akron Clarence Center Batavia Le Roy Harris Caledonia —Hill Corfu





<sup>\*</sup>Northern Lights Health Care Partnership, Inc. has three corporate members with each holding one-third membership interest. The members are Canton-Potsdam Hospital, Claxton-Hepburn Medical Center, and United Helpers Management Company, Inc.

<sup>\*\*</sup>Canton-Potsdam Hospital Foundation, Inc. is a New York State not-for-profit corporation that receives and administers gifts and bequests made for the benefit of Canton-Potsdam Hospital (CPH) and the surrounding community.

<sup>\*\*\*</sup>RGH, UNMC and Unity will have extension clinics in the proposed Batavia Destination Center.

<sup>\*\*\*\*</sup>GRHS Foundation, Inc., a charitable corporation organized in 1995 and a subsidary of Rochester Regional Health, will develop and own the Batavia Destination Center and lease space to the three (3) hospitals for the extension clinics.

GRHF Foundation, Inc. owns numerous medical properties in an around Monroe County on behalf of RRH.

# Rochester Regional Health Balance Sheet As of March 31, 2022 (In Thousands)

Assets	l	<b>Jnaudited</b>
Current assets:		
Cash and cash equivalents	\$	332,974
Investments		130,592
Patient accounts receivable		237,332
Other current assets		271,397
<b>Total current assets</b>		972,295
Assets whose use is limited		730,450
Property and equipment, net		1,291,550
Other assets		257,228
Total assets	\$	3,251,523
Liabilities and net assets		
Current liabilities:		
Accounts payable, accrued expenses and other	\$	446,541
Accrued salaries, vacation, and payroll taxes		172,325
Estimated third-party payor payables		53,916
Current portion of long-term debt		22,110
Total current liabilities		694,892
Long-term liabilities:		
Long-term debt, net		688,167
Accrued pension and self-insured liabilities		666,552
Estimated third-party payor payables, net		156,524
Other long-term liabilities		131,422
Total long-term liabilities		1,642,665
Total liabilities		2,337,557
Net assets:		
Without donor restrictions		815,267
With donor restrictions		98,699
Total net assets		913,966
Total liabilities and net assets	\$	3,251,523

# Rochester Regional Health Statement of Operations For the period ended March 31, 2022 (In Thousands)

	Unaudited
Operating revenues	
Net patient service revenue	760,375
Other operating revenue	42,133
Total operating revenues	802,508
Operating expenses	
Salaries and benefits	492,482
Physician and professional fees	72,531
Supplies and other	192,654
Depreciation and amortization	29,563
Interest	7,623
Total operating expenses	794,853
Operating income (loss)	7,655
Nonoperating income (loss)	(28,793)
Revenues over (under) expenses	\$ (21,138)

## Rochester Regional Health and Affiliates

# Consolidated Balance Sheets (in Thousands of Dollars)

Assets	Dece	mber 31,
	2021	2020
Current assets:		
Cash and cash equivalents	\$ 336,215	\$ 357,591
Investments	165,018	153,709
Current portion of assets whose use is limited	117,633	81,694
Patient accounts receivable	217,877	149,785
Estimated third-party payor receivables	15,425	10,115
Pledges receivable	8,493	7,628
Inventories	47,557	41,037
Prepaid expenses and other	86,949	95,888
Total current assets	995,167	897,447
Assets whose use is limited:		
Funds held by bond trustees	38,839	74,356
Board designated funds	514,527	414,128
Assets held for self-insurance programs		
Escrow funds	8,251	4,685
Donor restricted	81,136	74,871
Deferred compensation	16,678	8,213
Total assets whose use is limited, net	778,009	683,812
Property and equipment, net	1,277,587	1,160,429
Other assets:		
Interest in net assets of a Foundation	32,043	
Goodwill	13,816	37,011
Estimated third-party payor receivables, net	5,480	4,605
Insurance recoveries receivable	13,662	15,946
Pledges receivable, net	16,559	13,251
Operating leases - right of use assets	129,087	101,377
Other	36,234	24,188
Total assets	\$ 3,297,644	\$ 2,938,066

3,797

438,744

94,596

533,340

2,938,066

December 31,

3,464

835,268

100,405

935,673

3,297,644

#### Rochester Regional Health and Affiliates

#### Consolidated Balance Sheets (Continued) (in Thousands of Dollars)

Liabilities and net assets

Non-controlling interest in net assets of affiliates

Total net assets without donor restrictions

Total liabilities and net assets

With donor restrictions

**Total net assets** 

Lindmites and net assets		Dettin	DCI 01,		
		2021		2020	
Current liabilities:	1.5	7.		-	
Accounts payable	\$	151,506	\$	138,540	
Accrued salaries, vacation, and payroll taxes		161,009		134,440	
Accrued expenses and other		261,662		277,482	
Accrued interest payable		1,455		1,471	
Estimated third-party payor payables		53,156		37,839	
Current portion of long-term debt		34,935		21,548	
Current portion of operating lease liabilities	· ·	22,903		23,571	
Total current liabilities		686,626		634,891	
Long-term liabilities:					
Long-term debt, net		689,004		680,678	
Long-term operating lease liabilities, net	107,777			78,718	
Accrued pension and postretirement benefits	510,914			642,964	
Accrued insured and self-insured liabilities	143,735			134,903	
Estimated third-party payor payables, net		195,679		196,135	
Deferred compensation		14,300		5,821	
Other		13,936		30,616	
Total long-term liabilities	·	1,675,345	, , , , , , , , , , , , , , , , , , ,	1,769,835	
Total liabilities		2,361,971	<u> </u>	2,404,726	
Net assets:					
Without donor restrictions		831,804		434,947	

### Rochester Regional Health and Affiliates

# Consolidated Statements of Operations and Changes in Net Assets (in Thousands of Dollars)

# For The Years Ended December 31,

	2021	2020
Revenues, gains, and other support without donor restrictions:		
Net patient service revenue	\$ 2,766,778	\$ 2,089,970
Capitation fees	77,261	78,611
Other revenues, gains, and other support	126,000	239,804
Net assets released from restrictions for operations	4,545	4,182
Total revenues, gains, and other support without donor restrictions	2,974,584	2,412,567
Expenses:		
Salaries and wages	1,477,523	1,185,189
Employee benefits	285,614	234,186
Professional fees	296,222	272,671
Purchased services and supplies	685,845	564,796
Depreciation and amortization	113,532	93,319
Malpractice and workers' compensation expense	29,236	20,344
Interest	28,887	21,553
Other expenses	7,429	5,808
Total expenses	2,924,288	2,397,866
Income from operations before other items	50,296	14,701
Inherent contribution (Note 2)	134,985	
Affiliate closure and other (Note 3)	(12,817)	•
Asset impairment charges (Note 3)	(24,446)	
Income from operations	148,018	14,701
Income tax expense	(858)	(941)
Non-operating revenue (expense):		
Other components of net periodic pension income (expense)	1,787	(8,882)
Other non-operating gains, net	485	371
Loss on extinguishment of debt		(2,431)
Non-controlling interest in net gain of affiliates	333	143
Investment income, net	76,749	67,298
Total non-operating revenue, net	79,354	56,499
Excess of revenues over expenses	\$ 226,514	\$ 70,259

# United Memorial Medical Center Balance Sheet As of March 31, 2022 (In Thousands)

Assets         Unaudited           Current assets:         48,904           Cash and cash equivalents         \$ 48,904           Investments         17,222           Patient accounts receivable         11,707           Other current assets         7,624           Total current assets         85,457           Assets whose use is limited         1,186           Property and equipment, net         43,235           Other assets         13,650           Total assets           Current liabilities and net assets           Current liabilities:           Accounts payable, accrued expenses and other         \$ 15,592           Accrued salaries, vacation, and payroll taxes         6,983           Estimated third-party payor payables         1,306           Current portion of long-term debt         682           Total current liabilities         24,563           Long-term liabilities:         32,108           Accrued pension and self-insured liabilities         13,891           Estimated third-party payor payables, net         10,034           Other long-term liabilities         6,887           Total long-term liabilities         60,887           Total long-term liabilities         60,887					
Cash and cash equivalents         \$ 48,904           Investments         17,222           Patient accounts receivable         11,707           Other current assets         7,624           Total current assets         85,457           Assets whose use is limited         1,186           Property and equipment, net         43,235           Other assets         13,650           Total assets           Liabilities and net assets           Current liabilities:           Accounts payable, accrued expenses and other           Accounts payable, accrued expenses and other         \$ 15,592           Accrued salaries, vacation, and payroll taxes         6,983           Estimated third-party payor payables         1,306           Current portion of long-term debt         682           Total current liabilities         24,563           Long-term liabilities:         32,108           Accrued pension and self-insured liabilities         13,891           Estimated third-party payor payables, net         10,034           Other long-term liabilities         4,824           Total long-term liabilities         60,857           Total liabilities         85,420           Net assets:	Assets		Unaudited		
Investments	Current assets:				
Patient accounts receivable         11,707           Other current assets         7,624           Total current assets         85,457           Assets whose use is limited         1,186           Property and equipment, net         43,235           Other assets         13,650           Total assets           Liabilities and net assets           Current liabilities:           Accounts payable, accrued expenses and other           Accounts payable, accrued expenses and other         \$ 15,592           Accrued salaries, vacation, and payroll taxes         6,983           Estimated third-party payor payables         1,306           Current portion of long-term debt         682           Total current liabilities         24,563           Long-term liabilities:         24,563           Long-term debt, net         32,108           Accrued pension and self-insured liabilities         13,891           Estimated third-party payor payables, net         10,034           Other long-term liabilities         60,857           Total long-term liabilities         60,857           Total liabilities         85,420           Net assets:         With donor restrictions         54,282           With d	Cash and cash equivalents	\$	48,904		
Other current assets         7,624           Total current assets         85,457           Assets whose use is limited         1,186           Property and equipment, net         43,235           Other assets         13,650           Total assets           Liabilities and net assets           Current liabilities:           Accounts payable, accrued expenses and other Accrued salaries, vacation, and payroll taxes         6,983           Estimated third-party payor payables         1,306           Current portion of long-term debt         682           Total current liabilities         24,563           Long-term liabilities:         24,563           Long-term debt, net         32,108           Accrued pension and self-insured liabilities         13,891           Estimated third-party payor payables, net         10,034           Other long-term liabilities         4,824           Total long-term liabilities         60,857           Total liabilities         85,420           Net assets:         With donor restrictions         54,282           With donor restrictions         58,108	Investments		17,222		
Total current assets         85,457           Assets whose use is limited         1,186           Property and equipment, net         43,235           Other assets         13,650           Total assets         \$ 143,528           Liabilities and net assets         \$ 143,528           Current liabilities:         \$ 6,983           Accounts payable, accrued expenses and other Accrued salaries, vacation, and payroll taxes         6,983           Estimated third-party payor payables         1,306           Current portion of long-term debt         682           Total current liabilities         24,563           Long-term liabilities:         32,108           Accrued pension and self-insured liabilities         13,891           Estimated third-party payor payables, net         10,034           Other long-term liabilities         4,824           Total long-term liabilities         60,857           Total liabilities         85,420           Net assets:         Without donor restrictions         54,282           With donor restrictions         3,826           Total net assets         58,108	Patient accounts receivable		11,707		
Assets whose use is limited Property and equipment, net 43,235 Other assets 13,650  Total assets  Liabilities and net assets  Current liabilities:  Accounts payable, accrued expenses and other Accrued salaries, vacation, and payroll taxes Estimated third-party payor payables Current portion of long-term debt Total current liabilities  Long-term liabilities:  Long-term debt, net Accrued pension and self-insured liabilities Estimated third-party payor payables, net Other long-term liabilities  Total net assets  Without donor restrictions  Total net assets  58,108	Other current assets				
Property and equipment, net  Other assets  13,650  Total assets  \$ 143,528  Liabilities and net assets  Current liabilities:  Accounts payable, accrued expenses and other Accrued salaries, vacation, and payroll taxes 6,983 Estimated third-party payor payables 1,306 Current portion of long-term debt 682 Total current liabilities  Long-term liabilities:  Long-term debt, net 32,108 Accrued pension and self-insured liabilities 13,891 Estimated third-party payor payables, net 10,034 Other long-term liabilities 4,824 Total long-term liabilities 60,857 Total liabilities  Net assets:  Without donor restrictions 54,282 With donor restrictions 3,826 Total net assets 58,108	Total current assets		85,457		
Total assets \$ 13,650  Total assets \$ \$ 143,528  Liabilities and net assets  Current liabilities:  Accounts payable, accrued expenses and other Accrued salaries, vacation, and payroll taxes 6,983 Estimated third-party payor payables 1,306 Current portion of long-term debt 682 Total current liabilities 24,563  Long-term liabilities:  Long-term debt, net 32,108 Accrued pension and self-insured liabilities 13,891 Estimated third-party payor payables, net 0,034 Other long-term liabilities 4,824 Total long-term liabilities 5,4224  Total liabilities 5,4220  Net assets: Without donor restrictions 54,282 With donor restrictions 3,826 Total net assets 58,108	Assets whose use is limited		1,186		
Total assets  Liabilities and net assets  Current liabilities:  Accounts payable, accrued expenses and other Accrued salaries, vacation, and payroll taxes 6,983 Estimated third-party payor payables 1,306 Current portion of long-term debt 682 Total current liabilities 24,563  Long-term liabilities:  Long-term debt, net 32,108 Accrued pension and self-insured liabilities 13,891 Estimated third-party payor payables, net 10,034 Other long-term liabilities 4,824 Total long-term liabilities 5,420  Net assets: Without donor restrictions 54,282 With donor restrictions 3,826 Total net assets 58,108	Property and equipment, net		43,235		
Liabilities and net assets  Current liabilities:  Accounts payable, accrued expenses and other Accrued salaries, vacation, and payroll taxes 6,983 Estimated third-party payor payables 1,306 Current portion of long-term debt 682 Total current liabilities 24,563  Long-term liabilities:  Long-term debt, net 32,108 Accrued pension and self-insured liabilities 13,891 Estimated third-party payor payables, net 10,034 Other long-term liabilities 4,824 Total long-term liabilities 60,857 Total liabilities 85,420  Net assets: Without donor restrictions 54,282 With donor restrictions 3,826 Total net assets 58,108	Other assets		13,650		
Current liabilities:  Accounts payable, accrued expenses and other Accrued salaries, vacation, and payroll taxes Estimated third-party payor payables Current portion of long-term debt Total current liabilities  Long-term liabilities:  Long-term debt, net Accrued pension and self-insured liabilities Estimated third-party payor payables, net Other long-term liabilities  Total long-term liabilities  Total long-term liabilities  Net assets:  Without donor restrictions With donor restrictions  Total net assets  Total net assets  58,108	Total assets	\$ 143,528			
Accounts payable, accrued expenses and other Accrued salaries, vacation, and payroll taxes Estimated third-party payor payables Current portion of long-term debt Total current liabilities  Long-term liabilities:  Long-term debt, net Accrued pension and self-insured liabilities  Estimated third-party payor payables, net Other long-term liabilities  Total long-term liabilities  Total liabilities  Net assets:  Without donor restrictions With donor restrictions  Total net assets  Total net assets  58,108	Liabilities and net assets				
Accrued salaries, vacation, and payroll taxes  Estimated third-party payor payables Current portion of long-term debt  Total current liabilities  Long-term liabilities:  Long-term debt, net Accrued pension and self-insured liabilities  Estimated third-party payor payables, net Other long-term liabilities  Total long-term liabilities  Total long-term liabilities  Net assets:  Without donor restrictions With donor restrictions  Total net assets  Total net assets  58,108	Current liabilities:				
Accrued salaries, vacation, and payroll taxes Estimated third-party payor payables Current portion of long-term debt Total current liabilities  Long-term liabilities:  Long-term debt, net Accrued pension and self-insured liabilities  Estimated third-party payor payables, net Other long-term liabilities  Total long-term liabilities  Total long-term liabilities  Net assets:  Without donor restrictions With donor restrictions  Total net assets  Total net assets  58,108	Accounts payable, accrued expenses and other	\$	15,592		
Current portion of long-term debt Total current liabilities  Long-term liabilities:  Long-term debt, net Accrued pension and self-insured liabilities Estimated third-party payor payables, net Other long-term liabilities Total long-term liabilities Total liabilities Net assets: Without donor restrictions Without donor restrictions Total net assets  Total net assets  58,108	Accrued salaries, vacation, and payroll taxes		6,983		
Total current liabilities  Long-term liabilities:  Long-term debt, net  Accrued pension and self-insured liabilities  Estimated third-party payor payables, net  Other long-term liabilities  Total long-term liabilities  Total liabilities  Net assets:  Without donor restrictions  With donor restrictions  Total net assets  58,108					
Long-term liabilities:  Long-term debt, net  Accrued pension and self-insured liabilities  Estimated third-party payor payables, net  Other long-term liabilities  Total long-term liabilities  Total liabilities  Net assets:  Without donor restrictions  With donor restrictions  Total net assets  Sample S					
Long-term debt, net  Accrued pension and self-insured liabilities  Estimated third-party payor payables, net  Other long-term liabilities  Total long-term liabilities  Total liabilities  Net assets:  Without donor restrictions  With donor restrictions  Total net assets  58,108	Total current liabilities		24,563		
Accrued pension and self-insured liabilities  Estimated third-party payor payables, net  Other long-term liabilities  Total long-term liabilities  Total liabilities  Net assets:  Without donor restrictions  With donor restrictions  Total net assets  58,108	Long-term liabilities:				
Estimated third-party payor payables, net 10,034 Other long-term liabilities 4,824 Total long-term liabilities 60,857 Total liabilities 85,420  Net assets: Without donor restrictions 54,282 With donor restrictions 3,826 Total net assets 58,108	Long-term debt, net		32,108		
Other long-term liabilities4,824Total long-term liabilities60,857Total liabilities85,420Net assets:Without donor restrictions54,282With donor restrictions3,826Total net assets58,108	Accrued pension and self-insured liabilities		13,891		
Total long-term liabilities60,857Total liabilities85,420Net assets:Without donor restrictions54,282With donor restrictions3,826Total net assets58,108					
Total liabilities85,420Net assets:54,282Without donor restrictions54,282With donor restrictions3,826Total net assets58,108					
Net assets: Without donor restrictions With donor restrictions Total net assets  54,282  3,826  58,108					
Without donor restrictions54,282With donor restrictions3,826Total net assets58,108	1 otal nabinties		85,420		
With donor restrictions 3,826  Total net assets 58,108	Net assets:				
Total net assets 58,108	Without donor restrictions		54,282		
	With donor restrictions		3,826		
Total liabilities and net assets \$ 143.528	Total net assets		58,108		
<del>+ 1.0,020</del>	Total liabilities and net assets		143,528		

# United Memorial Medical Center Statement of Operations For the period ended March 31, 2022 (In Thousands)

	Unaudited
Operating revenues	
Net patient service revenue	34,370
Other operating revenue	1,990
Total operating revenues	36,360
Operating expenses	
Salaries and benefits	21,979
Physician and professional fees	3,989
Supplies and other	8,223
Depreciation and amortization	1,257
Interest	299
Total operating expenses	35,747
Operating income (loss)	613
Nonoperating income (loss)	(869)
Revenues over (under) expenses	\$ (256)

# BFA Attachment C Cont. CON #221218

#### Rochester Regional Health and Affiliates

# Consolidating Balance Sheet – Hospitals (in Thousands of Dollars)

December 31, 2021

United

Assets	Memorial Medical Center
Current assets:	
Cash and cash equivalents	\$ 48,044
Investments	17,924
Current portion of assets whose use is limited	-
Patient accounts receivable	12,459
Estimated third-party payor receivables	2,163
Due from affiliates	283
Inventories	3,132
Prepaid expenses and other	2,368
Total current assets	86,373
Assets whose use is limited:	
Funds held by bond trustees	-
Board designated funds	-
Donor restricted	261
Deferred compensation	925
Total assets whose use is limited, net	1,186
Property and equipment, net	42,480
Other assets:	
Interest in net assets of the Foundations	4,717
Goodwill	· -
Estimated third-party payor receivables, net	-
Insurance recoveries receivable	3,635
Operating leases - right of use assets	3,549
Other	1,583
Total assets	\$ 143,523

#### Rochester Regional Health and Affiliates

# Consolidating Balance Sheet – Hospitals (Continued) (in Thousands of Dollars)

#### December 31, 2021

Liabilities and net assets	United Memorial Medical Center
Current liabilities:	
Accounts payable	\$ 6,192
Accrued salaries, vacation, and payroll taxes	5,979
Accrued expenses and other	9,584
Accrued interest payable	-
Estimated third-party payor payables	427
Current portion of long-term debt	811
Current portion of operating lease liabilities	590
Due to affiliates	
Total current liabilities	23,583
Long-term liabilities:	
Long-term debt, net	32,180
Long-term operating lease liabilities, net	2,967
Accrued pension and postretirement benefits	8,238
Accrued insured and self-insured liabilities	5,470
Estimated third-party payor payables, net	11,796
Deferred compensation	925
Other	-
Total long-term liabilities	61,576
Total liabilities	85,159
Net assets:	
Without donor restrictions	54,540
With donor restrictions	3,824
Total net assets	58,364
Total liabilities and net assets	\$ 143,523

# BFA Attachment C Cont. CON #221218

#### Rochester Regional Health and Affiliates

# Consolidating Statement of Operations – Hospitals (in Thousands of Dollars)

For the Year Ended December 31, 2021

	United Memorial Medical Center
Revenues, gains, and other support without donor restrictions:	
Net patient service revenue	\$ 123,176
Other revenues, gains, and other support	3,278
Total revenues, gains, and other support without donor restrictions	126,454
Expenses:	
Salaries and wages	61,796
Employee benefits	11,975
Professional fees	17,422
Purchased services and supplies	25,151
Depreciation and amortization	4,593
Malpractice and workers' compensation expense	708
Interest	1,177
Total expenses	122,822
Income from operations before other items	3,632
Non-operating revenue (expense):	
Other components of net periodic pension (expense) income	(1,131)
Other non-operating (loss) gain, net	19
Investment income, net	1,793
Total non-operating revenue, net	681
Excess of revenues over expenses	\$ 4,313

#### DOWNTOWN BRONX ASC

# PROFORMA BALANCE SHEET

#### YEAR 1

#### **ASSETS**

<b>ASSETS</b>
---------------

Cash\$ 1,305,915Accounts Recievable1,475,854Prepaid Expenses250,003Improvements & Equipment, at cost1,891,603

Less: Accumulated Amortization & Depreciation (1,881,186) 10,417

**TOTAL ASSETS** \$ 3,042,189

#### **LIABILITIES AND MEMBER'S EQUITY**

#### **LIABILITIES**

Accounts Payable \$ 1,291,874 Accrued Salaries, Benefits, and Expenses 159,499

TOTAL LIABILITIES 1,451,373

#### **MEMBER'S EQUITY**

Member Capital <u>1,590,816</u>

TOTAL MEMBER'S EQUITY 1,590,816

TOTAL LIABILITIES AND MEMBER'S EQUITY \$ 3,042,189

## AMSC LLC BALANCE SHEET (UNAUDITED) as of December 31, 2021

#### Assets

Cash Accounts Receivable Leasehold Improvements and Equipment - Net Escrow Account	217,112 4,811,243 391,117 565,011
Total Assets	5,984,483
Liabilities & Member Equity	
Credit Cards	664
Accounts Payable	39,118
Accrued Expenses and Payroll Payable	93,121
Accounts Receivable Financing	
Long-Term Debt	1,930,057
Loans Payable	1,225,000
Members Loans	3,455,115
Total Liabilitities	6,743,075
Member Equity	
Capital Stock	15,000
Net Income (Loss)	(773,592)
Total Members Equity	(758,592)
Equity	
TOTAL LIABILITIES & EQUITY	5,984,483

## AMSC LLC Income Statement (Unaudited) January 1 to December 31, 2021

Income	
Patient Fees	2,766,599.82
Total Income	2,766,599.82
Expenses	
Anesthesia Staffing Costs	89,352.06
General and Administrative	365,517.49
Medical & Non-Medical Supplies	409,836.90
Occupancy	1,365,090.86
Payroll and Benefits	518,348.27
Professional Fees	291,657.38
Revenue Cycle Management	84,821.02
Equipment Rental/Maintenance Agr	173,159.32
Interest Expense	242,408.35
Total Expenses	3,540,191.65
Net Income (Loss)	(773,591.83)

#### AMSC,LLC d/b/a DOWNTOWN BRONX ASC (A Limited Liability Company)

#### **BALANCE SHEETS**

#### December 31, 2020 and 2019

#### **ASSETS**

ASSETS		
	<u>2020</u>	<u>2019</u>
CURRENT ASSETS		
Cash	\$ 111,181	\$ 58,524
Accounts Receivable - Net	2,092,504	3,865,377
Prepaid Expenses and Other Current Assets	9,288	21,546
TOTAL CURRENT ASSETS	-2.212.973	3.945,447
LEASEHOLD IMPROVEMENTS AND EQUIPMENT- NET	_ 410,964	788.998
TOTAL ASSETS	\$ 2 623 23'.Z	<u>\$4134 445</u>
LIABILITIES AND MEMBERS' DEFICIT		
CURRENT LIABILITIES		
Accounts Payable	\$ 1,658,399	\$ 866,888
Accrued Expenses and Payroll Payable	349,444	394,144
Accounts Receivable Financing	23,880	337,775
Accrued Rent Payable	1,339,039	1,595,217
Long-Term Debt	566,284	529,421
Paycheck Protection Program Loan	344.862	
TOTAL CURRENT LIABILITIES	4,281.908	3.723.445
LONG-TERM LIABILITIES		
Long-Term Debt, Less Current Portion	2,148,450	2,498,614
Promissory Note	100,000	100,000
Related Party Loan	1,225,000	1,225,000
Members' Loans	<u>500.000</u>	<u>400,000</u>
TOTAL LONG-TERM LIABILITIES	3.973,450	4,223,614
TOTAL LIABILITIES	8.255,358	7,947.059
COMMITMENTS AND CONTINGENCIES		
MEMBERS' DEFICIT	(5,631,421)	(3,212.614)
TOTAL LIABILITIES AND MEMBERS' DEFICIT	<u>\$ 2 623 23'.Z</u>	<u>\$4,134,445</u>

#### AMSC,LLC d/b/a DOWNTOWN BRONX ASC (A Limited Liability Company)

#### STATEMENTS OF INCOME AND MEMBERS' DEFICIT

#### For the Years Ended December 31, 2020 and 2019

	2020	2019
OPERATING REVENUES		
Patient Service Revenues - Net	\$ 1,635,171	\$ 5,757,152
Other Income	<u>76.838</u>	
TOTAL OPERATING REVENUES	1.712.009	<u>5,757,152</u>
OPERATING EXPENSES		
General and Administrative Expenses	599,090	1,418,960
Facility Costs	117,377	239,851
Property Costs	2,101,740	2,126,245
Medical and Related Expenses	549,124	1,294,520
Salaries and Professional Services	632,931	1,395,848
Employee Benefits	<u>130.554</u>	<u>191,470</u>
TOTAL OPERATING EXPENSES	4,130,816	6,666,894
NET LOSS	(2,418,807)	(909,742)
MEMBERS' DEFICIT, BEGINNING OF YEAR	(3,212,614)	(2,302,872)
MEMBERS' DEFICIT, END OF YEAR	<u>\$ (5 63] 42))</u>	\$ (3 2)2 6)4)



## rev 8/11/22

# BALANCE SHEET

#### PROJECTED OPERATING DAY 1

#### **ASSETS**

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**TOTAL LIABIITIES & EQUITY** 

САЗП	
Member Contribution	\$ 844,655
(WORKING CAPITAL)	\$ 1,388,925
- LANDLORD INFUSION	\$ 630,045
MOVEABLE EQUIPMENT (PPE)	\$ 2,196,627
LEASE HOLD IMPROVEMENT	\$ 2,965,250
TOTALASSETS	\$ 8,025,502
LIABILITIES	
CONSTRUCTION LOAN	\$ 2,965,250
EQUIPMENT LOAN	\$ 2,196,627
WORKING CAPITAL LOAN	\$ 669,846
Total Liabilities	\$ 5,831,723
MEMBERS EQUITY	\$ 2,193,779

\$ 8,025,502

## CON 221224 BFA Attachment B

## 21 READE PLACE ASC, LLC BALANCE SHEET December 31, 2020

#### **Assets**

	 2020
Current assets	 _
Cash	\$ 353,166
Patient accounts receivable, less allowance for doubtful	
accounts of \$59,952	439,252
Total current assets	792,418
Property and equipment	
Equipment, furniture and fixtures	161,310
-1···F	 161,310
Less: accumulated depreciation	(96,165)
Net property and equipment	 65,145
Total assets	\$ 857,563
Liabilities and Members' Capital	
Accounts payable	\$ 165,462
Total liabilities	 165,462
Members' capital	 692,101
Total liabilities and members' capital	\$ 857,563

## 21 READE PLACE ASC, LLC STATEMENT OF INCOME Year ended December 31, 2020

	2020	%
Revenue		
Net patient revenue	\$ 5,649,755	98.0%
Other income	113,269	2.0%
Total revenue	5,763,024	100.0%
Expenses		
Leased personnel cost	1,144,290	19.9%
F		
Medical supplies and expense	541,488	9.4%
Leased medical equipment	218,740	3.8%
Total medical costs	760,228	13.2%
Occupancy costs		
Rent expense	241,423	4.2%
Cleaning	19,128	0.3%
Repairs and maintenance	4,491	0.1%
Total occupancy costs	265,042	4.6%
Other operating expenses		
Management fee	297,000	5.2%
Incentive fee	100,000	1.7%
Billing fee	163,124	2.8%
Credit card fees	9,264	0.2%
Depreciation	16,203	0.2%
Insurance expense	19,225	0.3%
Professional fees	72,379	1.3%
Licenses and permits	2,250	0.0%
Computer expenses	7,066	0.1%
NYS LLC fee	3,000	0.1%
Dues and subscriptions	4,395	0.1%
Office expenses	33,199	0.6%
Printing and postage	1,409	0.0%
Office equipment leases	4,613	0.1%
Telephone	10,919	0.2%
Total other operating expenses	\$ 744,046	13.0%
Total operating expenses	\$ 2,913,606	50.6%
Net Income	<u>\$ 2,849,418</u>	49.4%

## 21 Reade Place ASC LLC Balance Sheet

As of December 31, 2021

	Dec 31, 21
ASSETS Current Assets Checking/Savings	
10000 · TD Bank	260,639.37
Total Checking/Savings	260,639.37
Total Current Assets	260,639.37
Fixed Assets 15000 · Furniture and Equipment 16100 · Medical Equipment 16200 · Office Equipment 16500 · Leasehold Improvements 17000 · Accumulated Depreciation	38,543.86 110,260.44 18,320.47 17,700.00 -120,325.95
Total Fixed Assets	64,498.82
TOTAL ASSETS	325,138.19
LIABILITIES & EQUITY Equity 30200 · Investment - KVBDA 30500 · Member 2 Draws - KVBDA Net Income	29,110.73 -3,807,724.52 4,103,751.98
Total Equity	325,138.19
TOTAL LIABILITIES & EQUITY	325,138.19

## 21 Reade Place ASC LLC Profit & Loss

January through December 2021

	Jan - Dec 21
Ordinary Income/Expense Income	
43700 · Fee for Service Income	7,574,124.97
46300 · Other Income	0.00
47300 · Refunds	-42,463.56
Total Income	7,531,661.41
Expense	
60100 · Website & Design	500.00
60300 · Credit Card Fees	12,662.90
61000 · Licenses and Permits	9,600.00
61700 · Computer and Internet Expenses	24,883.41
61750 · Leases	4,699.16
62000 · Continuing Education	130.00
62400 · Depreciation Expense	24,160.93
62450 · DeMinimis Safe Harbor	1,899.56
62500 · Dues and Subscriptions	7,950.00
63300 · Insurance Expense	32,446.14
63500 · Janitorial Expense	19,100.27
63700 · Laundry Expense	26,071.55
63800 · Legal Fees	409.50
64400 · Medical Supplies	
64400a · Medical Supplies Rebate	-112.24
64400 · Medical Supplies - Other	699,351.91
Total 64400 · Medical Supplies	699,239.67
64500 · Leased Equipment	218,740.20
64900 · Office Expense	38,947.94
64910 · Printing Office	1,294.02
66000 · Leased Employees	1,340,946.92
66500 Postage	72.40
66700 · Professional Fees	
66701 · Management Fee	297,000.00
66702 · Incentive Fee	100,000.00
66703 · Billing Fee	228,616.31
66750 · Consultant Fee	15,304.78
66700 · Professional Fees - Other	40,142.00
Total 66700 · Professional Fees	681,063.09
67100 · Rent Expense	223,566.17
67101 · POC Expense	21,914.74
67200 · Repairs and Maintenance	14,769.91
67300 · Medical Waste Disposal	11,097.33
67500 · Shred It	1,405.56
68100 · Telephone Expense	4,200.22
68500 · Uniforms	2,797.00
68600 · Utilities	340.84
Total Expense	3,424,909.43
Net Ordinary Income	4,106,751.98
	.,,

## CON 221224 BFA Attachment B-Cont

## 21 Reade Place ASC LLC Profit & Loss

January through December 2021

	Jan - Dec 21
Other Income/Expense Other Expense	
70001 · Corporation Taxes	3,000.00
Total Other Expense	3,000.00
Net Other Income	-3,000.00
Net Income	4,103,751.98

# 21 Reade Place ASC LLC Balance Sheet

As of March 31, 2022

	Mar 31, 22
ASSETS Current Assets Checking/Savings	
10000 · TD Bank	244,148.36
Total Checking/Savings	244,148.36
Total Current Assets	244,148.36
Fixed Assets 15000 · Furniture and Equipment 16100 · Medical Equipment 16200 · Office Equipment 16500 · Leasehold Improvements 17000 · Accumulated Depreciation	38,543.86 110,260.44 27,716.54 17,700.00 -120,325.95
Total Fixed Assets	73,894.89
TOTAL ASSETS	318,043.25
LIABILITIES & EQUITY Equity 30200 · Investment - KVBDA 30500 · Member 2 Draws - KVBDA 32000 · Retained Earnings Net Income	29,110.73 -5,007,724.52 4,103,751.98 1,192,905.06
Total Equity	318,043.25
TOTAL LIABILITIES & EQUITY	318,043.25

# 21 Reade Place ASC LLC Profit & Loss

January through March 2022

	Jan - Mar 22
Ordinary Income/Expense	
Income 43700 · Fee for Service Income	2 002 020 26
47300 · Refunds	2,083,928.36 -5,234.54
Total Income	2,078,693.82
Expense	
60300 · Credit Card Fees	3,235.56
61000 · Licenses and Permits	9,409.00
61700 · Computer and Internet Expenses	533.02
61750 · Leases	1,205.84
62500 · Dues and Subscriptions	4,515.00
63500 · Janitorial Expense	4,849.41
63700 · Laundry Expense	7,449.08
64400 · Medical Supplies	
64400a · Medical Supplies Rebate	-94.32
64400 · Medical Supplies - Other	162,927.07
Total 64400 · Medical Supplies	162,832.75
64900 · Office Expense	9,175.18
66000 · Leased Employees	472,814.45
66500 · Postage	104.06
66700 · Professional Fees	
66701 · Management Fee	74,250.00
66703 · Billing Fee	51,301.77
66750 · Consultant Fee	24,180.00
66700 · Professional Fees - Other	8,010.00
Total 66700 · Professional Fees	157,741.77
67100 · Rent Expense	34,330.00
67101 · POC Expense	6,500.00
67200 · Repairs and Maintenance	242.87
67300 · Medical Waste Disposal	5,807.52
67500 · Shred It	442.79
68100 · Telephone Expense	1,105.25
68500 · Uniforms	410.00
68600 · Utilities	85.21
Total Expense	882,788.76
Net Ordinary Income	1,195,905.06
Other Income/Expense	
Other Expense	3 000 00
70001 · Corporation Taxes	3,000.00
Total Other Expense	3,000.00
Net Other Income	-3,000.00
et Income	1,192,905.06

#### ADVANCED ENDOSCOPY CENTER, LLC

#### BALANCE SHEETS AS OF DECEMBER 31, 2021 AND 2020

ASSETS	2021	2020
CURRENT ASSETS:	\$ 775 616	+ 1407 500
cash Accounts receivable	\$ 775,616 2,131,044	\$ 1,1\$7,609 1,861,87\$
Prepaid expenses	68.937	78,969
Prepaid expenses		78,909
Total cu(l'ent assets	2,9?\$,597	3,098,453
LEASEHOLD IMPROVEMENTS AND EQUIPMENT-Net	517,449	\$73,991
INVESTMENT IN LIMITED LIABILITY ENTITY	21,045	3,851
DEPOSITS	41,700	41,700
TOTAL ASSETS	\$ 3,SSS,791	\$ 3,717,995
LIABILITIES AND MEMBERS' EQUITY		
CURRENT LIABILITIES:		
Accounts payable and accl'ued expenses	\$ 995,875	S 815,0S4
Cul'rent portion of longete,m debt	174,439	173,893
Medicare advanced payments	49,646	114,967
Total cum:mt llabtlities	1,219,960	1,103,914
LEASE LIABILITIES AND DEFERRED PAYMENTS	140,464	160,844
LONG-TERM DEBT=Net of current portion	139,721	306,337
Total liabilities	I,S00,14S	1,571,095
COMMITMENTS AND CONTINGENCIES (Note?)		
MEMBERS' EQUITY:	22.5	
Oass A members	\$ 1,237,286	\$ 1,238,086
Oass B mt!mbel's	220,222	280,323
Oass C mt!mbers	<u>S98,138</u>	628,491
Total membets' equity	2,0SS,646	2,146,900
TOTAL LIABILITIES AND MEMBERS' EQUITY	\$ 3,SSS,791	\$ 3,717,995

See ootes to finandal statements.

#### ADVANCED ENDOSCOPY CENTER, LLC

#### STATEMENTS OF INCOME FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

	2021	2020
REVENUE-Net patient revenue	\$ 13,146,599	\$ 9,775,266
OPERATING EXPrnSES:		
Pr'ofessionat fees	2,632,610	2,282,007
Per'sonnel costs	2,184,017	1,940,457
Billing and administrative fees	1,111,142	1,025,977
Medical supplies and medications	684,399	583,673
Rent and utilities	653,790	630,871
Equipment and maintenance costs	383,496	369,745
Oepn: dation	154,201	174,019
Other'	404,302	511,857
Total oper'ating expenses	<u>8,207,957</u>	7,518,606
OPERATING INCOME	4,938,642	2,256,660
INCOME FROM LIMITED LIABILITY ENTITY	26,703	13,451
INCOME BEFORE OTHER INCOME AND INTEREST EXPENSE	4,965,345	2,270,111
OTHERIt+COME	2,054,622	752,250
INTEREST EXPENSE	19,661	22,431
INCOME BEFORE TAX	7,000,306	2,999,930
TAX EXPENSE	275,782	S4,000
NET INCOME	\$ 6,724,524	\$ 2,945,930

See notes to finandal statements.

# CARNEGIE HILL ENDOSCOPY, LLC

### BALANCE SHEETS AS OF DECEMBER 31, 2021 AND 2020

	2021	2020
ASSETS		
CURRENT ASSETS:		
Cash	\$1,793,835	\$2,737,137
Accounts receivable	4,294,333	2,986,619
Prepaid expenses	88,776	112,653
Total current assets	6,176,944	5,836,409
LEASEHOLD IMPROVEMENTS AND EQUIPMENT- NET	2,104,289	2,470,781
OTHER ASSETS	45,338	45,338
TOTAL ASSETS	\$8,326,571	\$8,352,528
LIABILITIES AND MEMBERS' EQUITY		
CURRENT LIABILITIES:		
Accounts payable and accrued expenses	\$1,318,101	\$1,668,042
Due to related parties	60,362	57,414
Medicare advance payments	9,377	311,115
Current portion of capital lease obligation	184,247	262,126
Total current liabilities	1,572,087	2,298,697
LONG-TERM PORTION OF CAPITAL LEASE OBLIGATION	620	202,805
LEASE LIABILITIES AND DEFERRED PAYMENTS	1,456,652	1,556,708
Total liabilities	3,028,739	4,058,210
COMMITMENTS AND CONTINGENCIES (Note 7)		
MEMBERS' EQUITY:		
Class A Members	3,960,910	3,191,736
Class B Members	963,904	801,488
Class C Members	373,018	301,094
Total members' equity	5,297,832	4,294,318
TOTAL LIABILITIES AND MEMBERS' EQUITY	\$8,326,571	\$8,352,528

See notes to financial statements.

## CARNEGIE HILL ENDOSCOPY, LLC

### STATEMENTS OF INCOME FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

	2021	2020
REVENUE—Net patient revenue	\$ 25,654,442	\$ 18,690,868
OPERATING EXPENSES:		
Professional fees	3,744,625	3,349,897
Personnel costs	2,819,230	2,706,151
Billing and administrative fees	1,192,279	923,269
Rent and utilities	1,103,337	1,077,236
Medical supplies and medications	1,041,535	855,421
Depreciation	409,859	409,592
Other	596,525	556,744
Equipment and maintenance costs	323,283	323,072
Total operating expenses	11,230,673	10,201,382
INCOME FROM OPERATIONS	14,423,769	8,489,486
INTEREST EXPENSE	22,132	31,335
OTHER INCOME	4,006,862	987,118
NET INCOME BEFORE TAX	18,408,499	9,445,269
TAX EXPENSE	707,595	352,329
NET INCOME	\$ 17,700,904	\$ 9,092,940

See notes to financial statements.

#### EAST SIDE ENDOSCOPY, LLC

BALANCE SHEETS AS OF DECEMBER 31, 2021 AND 2020

AS OF DECEMBER 31, 2021 AND 2020		
	2021	2020
ASSETS		
CURRENT ASSETS:		
Cash	1,510,171	2,070,208
Accounts receivable	2,900,551	1,906,979
Prepaid expenses and other current assets	92,437	64,336
Total current assets	4,503,159	4,041,523
LEASEHOLD IMPROVEMENTS AND EQUIPMENT—Net	1,544,189	1,170,834
Deposits & Other assets	150,000	171,958
TOTAL ASSETS	6,197,348	5,384,315
LIABILITIES AND MEMBERS' EQUITY		
CURRENT LIABILITIES:		
Accounts payable and accrued expenses	701,810	893,418
Current Portion of Capital Lease Obligation	147,296	•
Due to related party	54,186	47,721
Medicare advanced payments	15,176	124,735
Total current liabilities	918,468	1,065,874
Long Term Portion of Capital Lease Obligation	211,853	
LEASE LIABILITIES & DEFERRED PAYMENTS	513,403	608,561
Total liabilities	1,643,724	1,674,435
COMMITMENTS AND CONTINGENCIES (Note 6)		
MEMBERS' EQUITY:		
Class A members	1,928,813	1,612,826
Class B members	1,838,047	1,468,478
Class C members	786,764	626,576
Total members' equity	4,553,624	3,709,880
TOTAL LIABILITIES AND MEMBERS' EQUITY	6,197,348	5,384,315

#### EAST SIDE ENDOSCOPY, LLC

## STATEMENTS OF INCOME FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

	2021	2020
REVENUE — Net patient revenue	\$ 19,304,644	\$ 13,204,080
OPERATING EXPENSES:		
Professional fees	3.170,094	1,983,309
Personnel costs	3,025,714	2,216,693
Billing and administrative fees	1,130,069	1,347,541
Depreciation	242,929	182,960
Medical supplies and medications	801,945	608,792
Rent and utilities	696,921	674,999
Equipment and maintenance costs	432,975	518,431
Other	453,857	473,397
Total operating expenses	9,954,504	8,006,122
OPERATING INCOME	9,350,140	5,197,958
INTEREST AND OTHER INCOME		
Other income	2,143,450	722,957
Interest Income (Expense)	(17,844)	12,551
Total Interest and Other Income	2,125,606	735,508
INCOME BEFORE TAX	11,475,746	5,933,466
TAX EXPENSE	441,974	231,808
NET INCOME	\$ 11,033,772	\$ 5,701,658

Actuals Actuals
Mar-2022 Mar-2021

	ESNY			
	ESINT			
			Mar-2022	Mar-2021
ASSETS				
	Current Assets			
ash	Cash	\$	1,597,510	\$ 3,793,444
counts Receivable	Accounts Receivables, Net	•	1,208,012	1,373,333
067 A/R Anesthesia	Accounts Receivable, Anesthesia		720,639	608,682
(To)/From Anesthesia	Due (To)/From Anesthesia		415,149	414,328
said Expenses and Short Term Depo			124.032	88.816
ent Assets	Total Current Assets		4,065,341	6,278,602
	Net Property & Equipment		,,	-,,
perty and Equipment	Property and Equipment		3,527,747	3,454,801
operty and Equipment rulated Depreciation	Accumulated Depreciation		(2,413,431)	(2,333,873)
- Finance Lease ROU Assets	Finance Lease - ROU Assets		391,249	(2,333,073
- Finance Lease ROU Accum De			(19,562)	-
roperty and Equipment	Net Property & Equipment		1,486,002	1,120,929
AN	Long Term Assets		150.000	150,000
60 Deposits - Long Term	Deposits - Long Term		,	
20 Construction in Progress	Construction in Progress		87,147	31,420
100 - Operating Lease ROU Assets 110 - Operating Lease ROU Accum I	Operating Lease - ROU Assets  Operating Lease - ROU Accumulated Depreciation		2,385,779 (50,894)	•
10 - Operating Lease HOU Accum I r Assets	Total Long Term Assets		2,572,032	181,420
r Assets				
	Total Assets		8,123,376	7,580,950
LIABILITES & MEMI	BER'S EQUITY			
	Current Liabilities			
i	Accounts Payable & Accrued Expenses		732,033	1,345,658
1-	Current Portion of Debt - Operating Lease		386,497	-
	Current Portion of Debt - Finance Lease		149,703	-
t P	Current Portion of Debt - COVID		-	124,735
Liabilities	Total Current Liabilities		1,268,233	1,470,393
	Long-term Liabilities			
Rent and Other Long Term List				561,660
- Deferred Payments	Deferred Payments		0	30,731
2 - Operating Lease LongTerm	Notes Payable, Net of Current Portions - Operating Lease		2,443,454	-
0 - Finance Lease Long-Term Liab			173,513	
erm Liabilities	Total Long Term Liabilities		2,616,967	592,391
erm Liabilities	Total Liabilities		3,885,200	2,062,784
	Member's Equity			
Members Capital	Members Capital		1,123,560	1,123,560
Treasury Stock	Treasury Stock		(4,300,000)	(4,300,000
Retained Earnings - Prior yrs	Retained Earnings - Prior yrs		8,020,269	6,886,314
Distribution to Partners	Distribution to Partners		(2,714,884)	(1,700,000
ngs(Loss)	Net Income		2,109,231	3,508,293
r's Equity	Members Equity		4,238,176	5,518,167
es and Equities	Total Liabilities and Members Equity	\$	8,123,376	\$ 7,580,951

Assets - Liab & Mem Equity Check

## **Consolidated Income Statement**

														Year To Da		
													2022 1070	2022 YTD	Variance	%
MC-24	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	2022 YTD	Budget	to Budget 69	Varian
Visits	692	701	859	-	-	-	-	-	-	-	-	-	2,252	2,183		3
Procedures	865	868	1,105	-	-	-	-	-	-			-	2,838	2,707	131	4
Business Days	21	20	23	-	-	-	-	-	-	-	-	-	64	64	-	0
INCOME																
Gross Charges	3,616,840	3,639,845	4,627,611	-	-	-	-	-	-	-	-	-	\$ 11,884,296	\$ 11,404,591	\$ 479,705	4
Estimated Contractual Adjustment	(2,534,681)	(2,601,482)	(3,144,444)		-	-	-	-	-			-	(8,280,607)	(8,227,587)	(53,020)	-0.
Net Charges	1,082,159	1,038,363	1,483,168		-	-	-	-	-				3,603,689	3,177,004	426,685	13.
Net Charges - Anesthesia	470,482	287,184	400,073		-	-	-	-	-	-		-	1,157,740	1,263,608	(105,868)	-8.
Other Income	-	-	0	-	-	-	-	-	-	-	-	-	0	-	0	0.
Net Revenue & Other Income	1,552,641	1,325,547	1,883,241		-	-		-			-	-	4,761,429	4,440,612	320,817	7.
DIRECT OPERATING EXPENSES																
Salaries & Wages	184,043	171,272	221,932										577,246	500,690	76,557	15.
Contracted Personnel - Anes Services	218,950	213.150	227,650										659,750	709,050	(49,300)	
Non-Employee Compensation	22,991	40,139	55,512				_		_				118,642	116,167	2,475	2.
Payroll Taxes	20,129	19,274	13,715		_		_	_	_				53,118	52,282	837	1.
Employee Benefits - Insurance	21,385	10,133	19,544		_	_					_		51,062	50,056	1,006	2.
Employee Benefits - 401K Match & PSP	6,278	7,193	5,730							-			19,200	18,790	410	2.
Drugs & Medications	5,163	5,021	9,184	-	-	-	-	-	-	-	-	-	19,368	17,260	2,108	12.
Marketing	1.000	5,021	9,184	-	-	-	-	-	-	-	-	-	19,368	1,500	(500)	-33.
•	,	58.506		-	-	-	-	-	-	•	-	-	,		22,428	-33. 14.
Medical Supplies	53,295 8,574	6,640	70,917		-	-	-	-	-				182,718 21,929	160,290	4,715	27.
Office & Miscellaneous Expenses Postage & Printing	113	382	6,716 181		-	-	-	-	-				21,929	17,214 1,072	(397)	
					-	-	-	-	-							
Recruiting Costs	921	2,928	126	-	-	-	-	-	-	-	-	-	3,974	7,490	(3,515)	
Repairs, Maintenance & Cleaning	29,658	36,707	55,326	-	-	-	-	-	-	-	-	-	121,691	91,114	30,576	33.
Uniforms & Laundry	5,800 578,299	5,675 <b>577,018</b>	10,597		-	-	-						22,072 1,852,446	15,240	6,832 94.231	44.
Total Direct Operating Expenses			697,128				•				•			1,758,215		5.
Direct Operating Exp %	37.2%	43.5%	37.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	38.9%	39.6%	-0.7%	
Operating Income (Loss) before Other Expense	974,342	748,529	1,186,112		-	-	-	-	-		-	-	2,908,983	2,682,397	226,586	8.4
OTHER EXPENSES																
Accounting & Consulting	8,029	10,109	6,976	-	-	-	-	-	-	-	-	-	25,115	25,576	(462)	-1.
Bank Fees & Collection Fees	9,060	12,410	8,801	-	-	-	-	-	-	-	-	-	30,272	23,591	6,681	28.
Billing and Administrative Service Fees	52,340	52,466	62,420		-	-	-	-	-			-	167,227	161,725	5,502	3.
Billing and Administrative Service Fees - Anes	33,933	34,264	41,577		-	-	-	-	-			-	109,775	112,101	(2,326)	-2.
Equipment Rental	1,560	2,151	1,489	-	-	-	-	-	-	-		-	5,200	4,718	482	10.
Insurance	8,554	8,515	8,284	-	-	-	-	-	-	-	-		25,353	25,633	(280)	-1.
Legal Fees		4,625	7,118	-	-	-	-	-	-		-	-	11,743	10,000	1,743	17.
Medical Director Fees	25,000	25,000	25,000	-	-	-	-	-	-	-	_	-	75,001	75,000	1	0.
Rent Expense	50,395	52.621	51,325	-	-	-	-	-	-	-	-	-	154,341	154,115	226	0.
Taxes, Licenses and Fees	2,615	3,059	2,400	-	_	_	-	_	-	_	_	-	8,074	7,243	831	11.
Telephone & Utilities	7,475	7,312	6,975		_	_	-	_	_			_	21,762	20,163	1,599	7.
Travel & Entertainment	1,580	1.807	1,932		-	-	-	-	-				5,319	7,378	(2,060)	-27.
Total Other Expenses	200,541	214,340	224,298	-	-	-					-	-	639,179	627,242	11,937	1.
EBITDA																10.
EBITUA	773,800	534,189	961,815	-	-	-	-			-			2,269,804	2,055,154	214,649	
Depreciation	(22,438)	(7,648)	(36,518)	-	-	-	-	-	-	-	-	-	(66,605)	(72,313)	5,709	7
Interest	(1,945)	(1,881)	(1,816)	-	-	-	-	-	-	-	-	-	(5,642)	(5,642)	-	0
Income Tax Expense	(30,078)	(21,214)	(37,114)	-	-	-	-	-	-	-	-	-	(88,407)	(79,088)	(9,319)	-11.
Nan Danissian House	-		81	-	-	-	-			-			81	(5,000)	5,081	-101
Non-Recurring Items	719,338	503.445	886,448	-	-	-	-	-		-	-		2,109,231	\$ 1,893,111	\$ 216,120	11
Net Income (Loss)	/15,550															
Net Income (Loss)	-,	38.0%	47.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	44.3%	42.6%	1.7%	
	46.3% 719,338		47.1% 886,448	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		42.6% \$ 1,893,111		11.

10

## **ENDOSCOPY CENTER OF NIAGARA, LLC**

# BALANCE SHEETS AS OF DECEMBER 31, 2021 AND 2020

	2021	2020
ASSETS		
CURRENT ASSETS:		
Cash	\$ 328,449	\$ 978,880
Accounts receivable	533,900	634,741
Prepaid expenses	22,762	16,553
Total current assets	885,111	1,630,174
LEASEHOLD IMPROVEMENTS AND EQUIPMENT—Net	833,823	897,637
DEPOSITS	11,036	11,036
TOTAL ASSETS	\$1,729,970	\$2,538,847
LIABILITIES AND MEMBERS' EQUITY		
CURRENT LIABILITIES:		
Accounts payable and accrued expenses	\$ 327,324	\$ 349,616
Medicare advanced payments	1,650	43,627
Due to related party	12,790	39,810
Total current liabilities	341,764	433,053
LEASE LIABILITIES AND DEFERRED PAYMENTS	260,005	281,660
Total liabilities	601,769	714,713
COMMITMENTS AND CONTINGENCIES (Note 5)		
MEMBERS' EQUITY:		
Class A members	552,919	893,926
Class B members	575,282	930, 208
Total members' equity	1,128,201	1,824,134
TOTAL LIABILITIES AND MEMBERS' EQUITY	\$1,729,970	\$2,538,847

## **ENDOSCOPY CENTER OF NIAGARA, LLC**

#### STATEMENTS OF INCOME FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

	2021	2020
REVENUE—Net patient revenue	\$ 4,451,326	\$ 3,611,635
OPERATING EXPENSES:		
Personnel costs	1,039,945	904,883
Professional fees	752,759	561,481
Billing and administrative fees	350,755	387,811
Medical supplies and medications	293,181	263,954
Depreciation	131,806	152,465
Rent and utilities	171,844	154,227
Equipment and maintenance costs	150,864	163,956
Other	166,859	157,427
Total operating expenses	3,058,013	2,746,204
OPERATING INCOME	1,393,313	865,431
OTHER INCOME	190,750	633,530
NET INCOME	\$ 1,584,063	\$ 1,490,955



Actuals

Jun-2022

Jun-2021

0

0

ECNI

Assets - Liab & Mem Equity Check

		 Jun-2022		Jun-2021
ASSETS				
<b>Current Assets</b>				
Cash		\$ 338,577	\$	525,515
unts Rece Accounts Receiv		389,082		350,662
	vable, Anesthesia	221,566		85,134
To)/From Due To/From Ro		(14,310)		(10,325)
To)/From Due (To)/From		11,061		91,415
	es & Short-term Deposits	32,752		12,059
nt Assets Total Current As	ssets	978,728		1,054,459
Net Property & Eq				
roperty a Property and Ed	juipment	2,365,553		2,388,240
nulated [ Accumulated De		(1,578,611)		(1,493,602)
operty a Net Property &	Equipment	786,943		894,638
Long Term Assets	_	44.006		44.006
O Depos Deposits - Long		11,036		11,036
Construction in		-		-
00 - Oper Operating Lease		954,862		-
	e - ROU Accumulated Depreciation	(19,992)		- 44.026
O Depos Total Long Term	n Assets	945,906		11,036
Total Assets		2,711,576		1,960,134
Current Liabilities	la 9. Accrued Expanses	406 450		249 001
·	le & Accrued Expenses	406,459		348,901
t Portio Current Portion		-		-
	of Debt - Operating Lease	40,140		-
	of Debt - COVID	39		34,850
t Liabilit Total Current Li	abilities	446,638		383,751
Long-term Liabilitie				262.057
	Other Long-term Liabilities	-		262,857
Deferred Payme		-		15,952
•	Net of Current Portions	-		-
	Net of Current Portions - Operating Lease	1,156,899		270 000
Term Lial Total Long Term	i Liabilities	1,156,899		278,808
		1,603,537		662,559
Term Liat Total Liabilities		, ,		
Term Lial Total Liabilities  Member's Equity	al			645 000
Term Lial Total Liabilities  Member's Equity  DO Memb Members Capit		645,000		645,000 1 179 137
Term Liak Total Liabilities  Member's Equity  Members Capita  Retained Earnin	gs - Prior yrs	645,000 483,203		1,179,137
Term Liak Total Liabilities  Member's Equity  Members Capita Retain Retained Earnin Distribution to	gs - Prior yrs	645,000 483,203 (786,000)		1,179,137 (1,215,000)
Term Liak Total Liabilities  Member's Equity  Members Capita  Retained Earnin	gs - Prior yrs	645,000 483,203		1,179,137
Member's Equity O Memb O Retain O Distrib Ornings(L Net labilities  Member's Equity Members Capita Retained Earnin Distribution to laborate	gs - Prior yrs Partners	\$ 645,000 483,203 (786,000) 765,837	<u> </u>	1,179,137 (1,215,000) 688,438

CON 221270 BFA Attachment A (Cont)

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# **Consolidated Income Statement**

Estimated Contractual Adjustment  Net Charges Net Charges - Anesthesia Other Income  Net Revenue & Other Income  DIRECT OPERATING EXPENSES Salaries & Wages Contracted Personnel - Anes Services Payroll Taxes Employee Benefits - Insurance Employee Benefits - 401K Match & PSP Drugs & Medications Marketing Medical Supplies	Jan 333 469 20 610,600 (333,505) 277,095 85,079 1 362,175 75,888 62,160 7,471 4,417 2,912	Feb 353 495 20 646,300 (353,225) 293,075 95,959 - 389,034 74,044 60,332 7,111	Mar 411 581 23 757,800 (408,840) 348,960 123,315 - 472,274	Apr 339 496 20 647,100 (350,740) 296,360 103,023 - 399,383	May 387 523 21 682,900 (367,486) 315,414 103,040 - 418,454	325 434 21 567,500 (311,638) 255,862 85,736 1	Jul	Aug	Sep	Oct	Nov - - - -	Dec	2022 YTD  2,148 2,998 125  \$ 3,912,200 (2,125,434) 1,786,766	2022 YTD Budget 2,028 2,780 128 \$ 3,636,240 (1,954,338) 1,681,902	Variance to Budget 120 218 (3) \$ 275,960 (171,097) 104,863	7.6 -8.8
Procedures Business Days  INCOME Gross Charges Estimated Contractual Adjustment ( Net Charges Net Charges - Anesthesia Other Income  Net Revenue & Other Income  DIRECT OPERATING EXPENSES Salaries & Wages Contracted Personnel - Anes Services Payroll Taxes Employee Benefits - Insurance Employee Benefits - 401K Match & PSP Drugs & Medications Marketing Medical Supplies	333 469 20 610,600 (333,505) 277,095 85,079 1 362,175 75,888 62,160 7,471 4,417	353 495 20 646,300 (353,225) 293,075 95,959 - 389,034 74,044 60,332	411 581 23 757,800 (408,840) 348,960 123,315 - 472,274	339 496 20 647,100 (350,740) 296,360 103,023	387 523 21 682,900 (367,486) 315,414 103,040	325 434 21 567,500 (311,638) 255,862 85,736 1	Jul	Aug	Sep	Oct	Nov	-	2,148 2,998 125 \$ 3,912,200 (2,125,434)	2,028 2,780 128 \$ 3,636,240 (1,954,338)	120 218 (3) \$ 275,960 (171,097)	5.9 7.8 -2.3 7.6 -8.8
Procedures Business Days  INCOME Gross Charges Estimated Contractual Adjustment ( Net Charges Net Charges - Anesthesia Other Income  Net Revenue & Other Income  DIRECT OPERATING EXPENSES Salaries & Wages Contracted Personnel - Anes Services Payroll Taxes Employee Benefits - Insurance Employee Benefits - 401K Match & PSP Drugs & Medications Marketing Medical Supplies	469 20 610,600 (333,505) 277,095 85,079 362,175 75,888 62,160 7,471 4,417	495 20 646,300 (353,225) 293,075 95,959 - 389,034 74,044 60,332	581 23 757,800 (408,840) 348,960 123,315 - 472,274	496 20 647,100 (350,740) 296,360 103,023 - 399,383	523 21 682,900 (367,486) 315,414 103,040	434 21 567,500 (311,638) 255,862 85,736 1	- - - - -	- - - -	- - -	- - -	- - - -	- - - -	2,998 125 \$ 3,912,200 (2,125,434)	2,780 128 \$ 3,636,240 (1,954,338)	218 (3) \$ 275,960 (171,097)	7.8 -2.3 7.6 -8.8
Business Days  INCOME  Gross Charges  Estimated Contractual Adjustment ( Net Charges Net Charges - Anesthesia Other Income  Net Revenue & Other Income  DIRECT OPERATING EXPENSES Salaries & Wages Contracted Personnel - Anes Services Payroll Taxes Employee Benefits - Insurance Employee Benefits - 401K Match & PSP Drugs & Medications Marketing Medical Supplies	20 610,600 (333,505) 277,095 85,079 1 362,175 75,888 62,160 7,471 4,417	20 646,300 (353,225) 293,075 95,959 - 389,034 74,044 60,332	757,800 (408,840) 348,960 123,315 - 472,274	20 647,100 (350,740) 296,360 103,023 - 399,383	682,900 (367,486) 315,414 103,040	21 567,500 (311,638) 255,862 85,736 1	- - - -	- - - -	- - -	- - -	-	- - - -	\$ 3,912,200 (2,125,434)	\$ 3,636,240 \$ (1,954,338)	(3) \$ 275,960 (171,097)	-2.3 7.6 -8.8
INCOME Gross Charges Estimated Contractual Adjustment (Net Charges Net Charges - Anesthesia Other Income Net Revenue & Other Income DIRECT OPERATING EXPENSES Salaries & Wages Contracted Personnel - Anes Services Payroll Taxes Employee Benefits - Insurance Employee Benefits - 401K Match & PSP Drugs & Medications Marketing Medical Supplies	610,600 (333,505) 277,095 85,079 1 362,175 75,888 62,160 7,471 4,417	646,300 (353,225) 293,075 95,959 - 389,034 74,044 60,332	757,800 (408,840) 348,960 123,315 - 472,274	647,100 (350,740) 296,360 103,023 - 399,383	682,900 (367,486) 315,414 103,040	567,500 (311,638) 255,862 85,736 1	- - - -	- - -	- - -	- - -	- - -	- - -	\$ 3,912,200 (2,125,434)	\$ 3,636,240 (1,954,338)	\$ 275,960 (171,097)	7.6 -8.8
Gross Charges Estimated Contractual Adjustment ( Net Charges Net Charges - Anesthesia Other Income Net Revenue & Other Income DIRECT OPERATING EXPENSES Salaries & Wages Contracted Personnel - Anes Services Payroll Taxes Employee Benefits - Insurance Employee Benefits - 401K Match & PSP Drugs & Medications Marketing Medical Supplies	(333,505) 277,095 85,079 1 362,175 75,888 62,160 7,471 4,417	(353,225) 293,075 95,959 - <b>389,034</b> 74,044 60,332	(408,840) 348,960 123,315 - 472,274	(350,740) 296,360 103,023 - 399,383	(367,486) 315,414 103,040	(311,638) 255,862 85,736 1	- - - -	- -	- -	- -		- -	(2,125,434)	(1,954,338)	(171,097)	-8.8
Gross Charges Estimated Contractual Adjustment ( Net Charges Net Charges - Anesthesia Other Income Net Revenue & Other Income DIRECT OPERATING EXPENSES Salaries & Wages Contracted Personnel - Anes Services Payroll Taxes Employee Benefits - Insurance Employee Benefits - 401K Match & PSP Drugs & Medications Marketing Medical Supplies	(333,505) 277,095 85,079 1 362,175 75,888 62,160 7,471 4,417	(353,225) 293,075 95,959 - <b>389,034</b> 74,044 60,332	(408,840) 348,960 123,315 - 472,274	(350,740) 296,360 103,023 - 399,383	(367,486) 315,414 103,040	(311,638) 255,862 85,736 1	- - - -	- - -	-	-	-	-	(2,125,434)	(1,954,338)	(171,097)	-8.8
Estimated Contractual Adjustment  Net Charges Net Charges - Anesthesia Other Income  Net Revenue & Other Income  DIRECT OPERATING EXPENSES Salaries & Wages Contracted Personnel - Anes Services Payroll Taxes Employee Benefits - Insurance Employee Benefits - 401K Match & PSP Drugs & Medications Marketing Medical Supplies	(333,505) 277,095 85,079 1 362,175 75,888 62,160 7,471 4,417	(353,225) 293,075 95,959 - <b>389,034</b> 74,044 60,332	(408,840) 348,960 123,315 - 472,274	(350,740) 296,360 103,023 - 399,383	(367,486) 315,414 103,040	(311,638) 255,862 85,736 1	- - -	<u>-</u> -	-	-			(2,125,434)	(1,954,338)	(171,097)	-8.8
Net Charges Net Charges - Anesthesia Other Income Net Revenue & Other Income DIRECT OPERATING EXPENSES Salaries & Wages Contracted Personnel - Anes Services Payroll Taxes Employee Benefits - Insurance Employee Benefits - 401K Match & PSP Drugs & Medications Marketing Medical Supplies	277,095 85,079 1 362,175 75,888 62,160 7,471 4,417	293,075 95,959 - <b>389,034</b> 74,044 60,332	348,960 123,315 - 472,274 93,919	296,360 103,023 - 399,383	315,414 103,040 -	255,862 85,736 1	-	-							. , ,	
Net Charges - Anesthesia Other Income  Net Revenue & Other Income  DIRECT OPERATING EXPENSES Salaries & Wages Contracted Personnel - Anes Services Payroll Taxes Employee Benefits - Insurance Employee Benefits - 401K Match & PSP Drugs & Medications Marketing Medical Supplies	85,079 1 362,175 75,888 62,160 7,471 4,417	95,959 - <b>389,034</b> 74,044 60,332	123,315 - <b>472,274</b> 93,919	103,023 - <b>399,383</b>	103,040	85,736 1	-							1,001,502		6.2
Other Income  Net Revenue & Other Income  DIRECT OPERATING EXPENSES  Salaries & Wages Contracted Personnel - Anes Services Payroll Taxes Employee Benefits - Insurance Employee Benefits - 401K Match & PSP Drugs & Medications Marketing Medical Supplies	1 362,175 75,888 62,160 7,471 4,417	74,044 60,332	93,919	399,383	-	1	-			-	-		596,152	506,021	90,131	17.8
Net Revenue & Other Income  DIRECT OPERATING EXPENSES  Salaries & Wages  Contracted Personnel - Anes Services Payroll Taxes  Employee Benefits - Insurance Employee Benefits - 401K Match & PSP Drugs & Medications Marketing Medical Supplies	75,888 62,160 7,471 4,417	74,044 60,332	93,919	399,383	418,454			-	-	-	-	-	396,132	96	(94)	
DIRECT OPERATING EXPENSES Salaries & Wages Contracted Personnel - Anes Services Payroll Taxes Employee Benefits - Insurance Employee Benefits - 401K Match & PSP Drugs & Medications Marketing Medical Supplies	75,888 62,160 7,471 4,417	74,044 60,332	93,919	,	410,434	241 EOO						-	2.382.919	2,188,019	194,900	8.9
Salaries & Wages Contracted Personnel - Anes Services Payroll Taxes Employee Benefits - Insurance Employee Benefits - 401K Match & PSP Drugs & Medications Marketing Medical Supplies	62,160 7,471 4,417	60,332				341,599			-	-	<u> </u>		2,362,313	2,100,019	194,900	0.9
Contracted Personnel - Anes Services Payroll Taxes Employee Benefits - Insurance Employee Benefits - 401K Match & PSP Drugs & Medications Marketing Medical Supplies	62,160 7,471 4,417	60,332											i			
Payroll Taxes Employee Benefits - Insurance Employee Benefits - 401K Match & PSP Drugs & Medications Marketing Medical Supplies	7,471 4,417	,		76,948	79,035	87,958	-	-	-	-	-	-	487,793	498,995	(11,202)	
Employee Benefits - Insurance Employee Benefits - 401K Match & PSP Drugs & Medications Marketing Medical Supplies	4,417	7 111	60,217	62,160	62,245	62,245	-	-	-	-	-	-	369,358	375,170	(5,812)	
Employee Benefits - 401K Match & PSP Drugs & Medications Marketing Medical Supplies	,		6,190	5,994	5,818	6,424	-	-	-	-	-	-	39,009	43,802	(4,794)	
Drugs & Medications Marketing Medical Supplies	2 012	7,544	1,716	3,835	3,153	3,173	-	-	-	-	-	-	23,838	19,844	3,995	20.1
Marketing Medical Supplies		2,980	3,006	2,957	3,005	2,912	-	-	-	-	-	-	17,773	18,497	(724)	
Medical Supplies	3,050	2,919	3,992	3,709	6,114	7,379	-	-	-	-	-	-	27,162	19,548	7,613	38.9
• •	132	-	1,340	201	100	-	-	-	-	-	-	-	1,774	1,030	744	72.2
Off: 0.44: II =	19,369	20,156	21,989	19,475	20,567	25,551	-	-	-	-	-	-	127,107	114,667	12,440	10.8
Office & Miscellaneous Expenses	4,845	1,967	2,694	1,560	1,086	1,002	-	-	-	-	-	-	13,155	16,926	(3,771)	-22.3
Postage & Printing	116	85	-	82	-	-	-	-	-	-	-	-	283	217	65	30.09
Recruiting Costs	-	2,459	1,623	92	-	-	-	-	-	-	-	-	4,174	3,077	1,096	35.69
Repairs, Maintenance & Cleaning	16,556	14,198	11,400	12,441	10,104	14,553	-	-	-	-	-	-	79,251	73,982	5,269	7.19
Uniforms & Laundry	3,777	4,078	5,006	4,793	4,194	3,871	-	-	-	-	-	-	25,719	26,486	(767)	-2.9%
Total Direct Operating Expenses	200,693	197,873	213,323	194,249	195,421	215,067	-	-	•	-	-	-	1,216,626	1,212,242	4,384	0.49
Direct Operating Exp %	55.4%	50.9%	45.2%	48.6%	46.7%	63.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	51.1%	55.4%	-4.3%	-7.89
Operating Income (Loss) before Other Expense	161,482	191,161	258,952	205,134	223,032	126,532	-	-	-	-	-	-	1,166,294	975,777	190,516	19.5%
OTHER EXPENSES													i			
Accounting & Consulting	1,924	836	4,279	1,804	1,815	5,887	_	_	_	_	_	_	16,545	19,638	(3,093)	-15.79
Bank Fees & Collection Fees	3,058	7,731	4,385	4,116	4,062	4,508	_	_	_	_	_	_	27,860	14,461	13,399	92.79
Billing and Administrative Service Fees	20,448	20,448	20,772	20,772	20,772	20.772	_	_	_	_	_	_	123,985	125,063	(1,077)	
Billing and Administrative Service Fees - Anes	4,689	5,057	6,027	5,042	5,630	4,601	_	_	_	_	_	_	31,046	27,652	3,394	12.39
Equipment Rental	609	191	191	339	1,055	518	_	_	_	_	_	_	2,903	2,616	287	11.09
Insurance	2,928	2,902	2,926	2,919	2,917	7,564	_	_	_	_	_	_	22,156	18,747	3,408	18.29
Legal Fees	2,320	2,302	-	2,313	2,317	7,504	_	_	_	_	_	_	22,130	5,100	(5,100)	
Medical Director Fees	2,000	2,000	2,000	2,000	2,000	2,000	_	_	_	_	_	_	12,000	12,000	(3,100)	0.09
Rent Expense	11,644	12,028	11,644	11,644	11,644	11,644	-	-	-	-	-	_	70,250	64,403	5,847	9.19
Taxes, Licenses and Fees	11,044	12,020	923	-	-	329						_	1,252	310	942	304.0
Telephone & Utilities	3,806	6,479	4,923	2,976	3,838	4,615	-	-	-	-	-	_	26,637	17,927	8,710	48.69
Travel & Entertainment	449	0,473	1,000	2,370	104	1,630	_	_		_	_	_	3,182	4,562	(1,380)	
Total Other Expenses	51,556	57,672	59,070	51,613	53,837	64,069							337,817	312,480	25,337	8.19
•					-	· · · · · · · · · · · · · · · · · · ·									•	
EBITDA	109,927	133,489	199,881	153,521	169,196	62,463	-	-	-	-	-	-	828,477	663,298	165,179	24.9
Depreciation	(9,843)	(8,899)	(9,796)	(9,657)	(9,902)	(9,583)	-	-	-	-	-	_	(57,681)	(67,142)	9,461	14.1
Non-Recurring Items	(4,744)			(216)			-	-	_	-	-	-	(4,960)	(5,000)	40	0.8
Net Income (Loss)	95,340	124,590	190,085	143,648	159,293	52,880	-	-	-	-	-	-	765,837	\$ 591,156 \$	\$ 174,681	29.5
Profit Margin	26.3%	32.0%	40.2%	36.0%	38.1%	15.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	32.1%	27.0%	5.1%	
Net Income - Excl. COVID Income	95.340	124.590	190,085	143,648	159,293	52,880	-	-	-	-	-	-		\$ 591,156 \$		29.5
Profit Margin - Excl. COVID Income	26.3%	32.0%	40.2%	36.0%	38.1%	15.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	32.1%	27.0%	5.1%	

## **ENDOSCOPY CENTER OF WESTERN NEW YORK, LLC**

#### BALANCE SHEET AS OF DECEMBER 31, 2021

	2021
ASSETS	
CURRENT ASSETS: Cash	\$ 855,013
Accounts receivable	1,307,029
Due from related party Prepaid expenses and other current assets	12,790 64,281
Total current assets	2,239,113
LEASEHOLD IMPROVEMENTS AND EQUIPMENT—Net	1,097,237
INVESTMENT IN LIMITED LIABILITY ENTITY	552,994
TOTAL ASSETS	\$ 3,889,344
LIABILITIES AND MEMBERS' EQUITY	
CURRENT LIABILITIES: Accounts payable and accrued expenses Current portion of long-term debt Current Portion of capital lease obligation Medicare advance payments Due to related parties	\$ 811,903 7,390 40,984 15,021 29,083
Total current liabilities	904,381
Long Term Portion of capital lease obligation	55,112
LEASE LIABILITIES AND DEFERRED PAYMENTS	428,493
Total liabilities	1,387,986
COMMITMENTS AND CONTINGENCIES (Note 8) MEMBERS' EQUITY:	
Class A members	1,899,329
Class B members	602,029
Total members' equity	2,501,358
TOTAL LIABILITIES AND MEMBERS' EQUITY	\$ 3,889,344

## **ENDOSCOPY CENTER OF WESTERN NEW YORK, LLC**

# STATEMENT OF INCOME FOR THE YEARS ENDED DECEMBER 31, 2021

	2021
REVENUE—Net patient revenue	\$ 14,838,703
OPERATING EXPENSES: Personnel costs Administrative service fees Medical supplies and medications Depreciation Rent and utilities Repairs and maintenance Other Professional fees	2,718,656 1,616,297 956,686 280,301 382,010 312,744 367,644 2,206,994
Total operating expenses	8,841,332
INCOME FROM OPERATIONS	5,997,371
INCOME FROM LIMITED LIABILITY ENTITY	776,193
INCOME BEFORE INTEREST EXPENSE	6,773,564
OTHER INCOME	1,783,008
INTEREST EXPENSE	14,413
NET INCOME	\$ 8,542,159

## Endoscopy Center of Western New York, LLC Balance Sheet June, 2022

	Jun-2022	Jun-2021
ETS		
Current Assets		
Cash \$	899,667 \$	2,192,76
Petty Cash \$	100 \$	10
Accounts Receivables, Net	1,127,359	1,070,70
Accounts Receivable, Anesthesia	635,784	400,55
Due (To)/From Anesthesia	14,810	335,57
Due To/From Related Parties	14,310	10,32
Prepaid Expenses & Short-term Deposits	74,533	52,44
Total Current Assets	2,766,564	4,062,46
Net Property & Equipment		
Property and Equipment	4,318,021	4,411,46
Accumulated Depreciation	(3,427,615)	(3,175,87
Finance Lease - ROU Assets	109,515	-
Finance Lease - ROU Accumulated Depreciation	(10,951)	-
Net Property & Equipment	988,969	1,235,58
Long Term Assets		
Investments	543,114	635,98
Construction in Progress	-	-
Operating Lease - ROU Assets	1,701,155	_
Operating Lease - ROU Accumulated Depreciation	(204,470)	_
Total Long Term Assets	2,039,799	635,98
Total Assets	5,795,332	5,934,04
BILITES & MEMBER'S EQUITY		
BILITES & MEMBER'S EQUITY  Current Liabilities		
	959,575	938,82
Current Liabilities	959,575 -	•
Current Liabilities  Accounts Payable & Accrued Expenses  Current Portion of Debt	959,575 - 232,358	•
Current Liabilities  Accounts Payable & Accrued Expenses  Current Portion of Debt  Current Portion of Debt - Operating Lease	232,358	•
Current Liabilities  Accounts Payable & Accrued Expenses  Current Portion of Debt	232,358 42,335	226,47 - -
Current Liabilities  Accounts Payable & Accrued Expenses  Current Portion of Debt  Current Portion of Debt - Operating Lease  Current Portion of Debt - Finance Lease	232,358	226,47 - - 97,91
Current Liabilities  Accounts Payable & Accrued Expenses Current Portion of Debt Current Portion of Debt - Operating Lease Current Portion of Debt - Finance Lease Current Portion of Debt - COVID Total Current Liabilities	232,358 42,335 410	226,47 - - 97,91
Current Liabilities  Accounts Payable & Accrued Expenses Current Portion of Debt Current Portion of Debt - Operating Lease Current Portion of Debt - Finance Lease Current Portion of Debt - COVID Total Current Liabilities  Long-term Liabilities	232,358 42,335 410 1,234,678	226,47 - - 97,91 1,263,22
Current Liabilities  Accounts Payable & Accrued Expenses Current Portion of Debt Current Portion of Debt - Operating Lease Current Portion of Debt - Finance Lease Current Portion of Debt - COVID  Total Current Liabilities  Long-term Liabilities  Accrued Rent & Other Long-term Liabilities	232,358 42,335 410	226,47 - - 97,91 1,263,22 440,42
Accounts Payable & Accrued Expenses Current Portion of Debt Current Portion of Debt - Operating Lease Current Portion of Debt - Finance Lease Current Portion of Debt - COVID Total Current Liabilities  Accrued Rent & Other Long-term Liabilities Deferred Payments	232,358 42,335 410 1,234,678	226,47 - - 97,91 1,263,22 440,42 38,53
Accounts Payable & Accrued Expenses Current Portion of Debt Current Portion of Debt - Operating Lease Current Portion of Debt - Finance Lease Current Portion of Debt - COVID Total Current Liabilities  Long-term Liabilities Accrued Rent & Other Long-term Liabilities Deferred Payments Notes Payable, Net of Current Portions	232,358 42,335 410 1,234,678	226,47 - - 97,91 1,263,22 440,42 38,53
Accounts Payable & Accrued Expenses Current Portion of Debt Current Portion of Debt - Operating Lease Current Portion of Debt - Finance Lease Current Portion of Debt - COVID Total Current Liabilities  Long-term Liabilities Accrued Rent & Other Long-term Liabilities Deferred Payments Notes Payable, Net of Current Portions - Operating Lease	232,358 42,335 410 1,234,678 222 - - 1,677,905	226,47 - - 97,91 1,263,22 440,42 38,53
Accounts Payable & Accrued Expenses Current Portion of Debt Current Portion of Debt - Operating Lease Current Portion of Debt - Finance Lease Current Portion of Debt - COVID Total Current Liabilities  Long-term Liabilities Accrued Rent & Other Long-term Liabilities Deferred Payments Notes Payable, Net of Current Portions Notes Payable, Net of Current Portions - Operating Lease Notes Payable, Net of Current Portions - Finance Lease	232,358 42,335 410 1,234,678	226,47 - - 97,91 1,263,22 440,42 38,53
Accounts Payable & Accrued Expenses Current Portion of Debt Current Portion of Debt - Operating Lease Current Portion of Debt - Finance Lease Current Portion of Debt - COVID Total Current Liabilities  Long-term Liabilities Accrued Rent & Other Long-term Liabilities Deferred Payments Notes Payable, Net of Current Portions - Operating Lease	232,358 42,335 410 1,234,678 222 - - 1,677,905	226,47 - - 97,91 1,263,22 440,42 38,53 75,93 - -
Accounts Payable & Accrued Expenses Current Portion of Debt Current Portion of Debt - Operating Lease Current Portion of Debt - Finance Lease Current Portion of Debt - COVID  Total Current Liabilities  Accrued Rent & Other Long-term Liabilities Deferred Payments Notes Payable, Net of Current Portions Notes Payable, Net of Current Portions - Operating Lease Notes Payable, Net of Current Portions - Finance Lease Notes Payable, Net of Current Portions - Finance Lease Notes Payable, Net of Current Portions - COVID	232,358 42,335 410 1,234,678 222 - - 1,677,905 33,601	226,47 - - 97,91 1,263,22 440,42 38,53 75,93 - - - 554,90
Accounts Payable & Accrued Expenses Current Portion of Debt Current Portion of Debt - Operating Lease Current Portion of Debt - Finance Lease Current Portion of Debt - COVID Total Current Liabilities  Long-term Liabilities Accrued Rent & Other Long-term Liabilities Deferred Payments Notes Payable, Net of Current Portions Notes Payable, Net of Current Portions - Operating Lease Notes Payable, Net of Current Portions - Finance Lease Notes Payable, Net of Current Portions - COVID Total Long Term Liabilities	232,358 42,335 410 1,234,678 222 - 1,677,905 33,601 - 1,711,728	226,47 - - 97,91 1,263,22 440,42 38,53 75,93 - - - 554,90
Accounts Payable & Accrued Expenses Current Portion of Debt Current Portion of Debt - Operating Lease Current Portion of Debt - Finance Lease Current Portion of Debt - COVID  Total Current Liabilities  Long-term Liabilities Accrued Rent & Other Long-term Liabilities Deferred Payments Notes Payable, Net of Current Portions Notes Payable, Net of Current Portions - Operating Lease Notes Payable, Net of Current Portions - Finance Lease Notes Payable, Net of Current Portions - COVID Total Long Term Liabilities  Total Liabilities  Member's Equity	232,358 42,335 410 1,234,678 222 - 1,677,905 33,601 - 1,711,728	226,47 97,91 1,263,22 440,42 38,53 75,93 554,90 1,818,12
Current Liabilities  Accounts Payable & Accrued Expenses Current Portion of Debt Current Portion of Debt - Operating Lease Current Portion of Debt - Finance Lease Current Portion of Debt - COVID  Total Current Liabilities  Long-term Liabilities  Accrued Rent & Other Long-term Liabilities Deferred Payments Notes Payable, Net of Current Portions Notes Payable, Net of Current Portions - Operating Lease Notes Payable, Net of Current Portions - Finance Lease Notes Payable, Net of Current Portions - COVID  Total Long Term Liabilities  Total Liabilities  Member's Equity Members Capital	232,358 42,335 410 1,234,678 222 - - 1,677,905 33,601 - 1,711,728 2,946,406	226,47 97,91 1,263,22 440,42 38,53 75,93 554,90 1,818,12
Accounts Payable & Accrued Expenses Current Portion of Debt Current Portion of Debt - Operating Lease Current Portion of Debt - Finance Lease Current Portion of Debt - COVID  Total Current Liabilities  Long-term Liabilities Accrued Rent & Other Long-term Liabilities Deferred Payments Notes Payable, Net of Current Portions Notes Payable, Net of Current Portions - Operating Lease Notes Payable, Net of Current Portions - Finance Lease Notes Payable, Net of Current Portions - COVID Total Long Term Liabilities  Total Liabilities  Member's Equity	232,358 42,335 410 1,234,678 222 - 1,677,905 33,601 - 1,711,728 2,946,406 349,996 2,750,060	226,47 97,91 1,263,22 440,42 38,53 75,93 554,90 1,818,12 349,99 3,205,27
Accounts Payable & Accrued Expenses Current Portion of Debt Current Portion of Debt - Operating Lease Current Portion of Debt - Finance Lease Current Portion of Debt - COVID  Total Current Liabilities  Long-term Liabilities  Accrued Rent & Other Long-term Liabilities  Deferred Payments Notes Payable, Net of Current Portions Notes Payable, Net of Current Portions - Operating Lease Notes Payable, Net of Current Portions - Finance Lease Notes Payable, Net of Current Portions - COVID  Total Long Term Liabilities  Total Liabilities  Member's Equity Members Capital Retained Earnings - Prior yrs Distribution to Partners	232,358 42,335 410 1,234,678 222 - 1,677,905 33,601 - 1,711,728 2,946,406 349,996 2,750,060 (3,499,070)	938,82 226,47 - - 97,91 1,263,22 440,42 38,53 75,93 - - - 554,90 1,818,12 349,99 3,205,27 (4,774,64 5,335,29
Current Liabilities  Accounts Payable & Accrued Expenses Current Portion of Debt Current Portion of Debt - Operating Lease Current Portion of Debt - Finance Lease Current Portion of Debt - COVID  Total Current Liabilities  Long-term Liabilities  Accrued Rent & Other Long-term Liabilities Deferred Payments Notes Payable, Net of Current Portions Notes Payable, Net of Current Portions - Operating Lease Notes Payable, Net of Current Portions - Finance Lease Notes Payable, Net of Current Portions - COVID  Total Long Term Liabilities  Total Liabilities  Member's Equity  Members Capital Retained Earnings - Prior yrs	232,358 42,335 410 1,234,678 222 - 1,677,905 33,601 - 1,711,728 2,946,406 349,996 2,750,060	226,47 97,91 1,263,22 440,42 38,53 75,93 554,90 1,818,12 349,99 3,205,27

														Year To	Date	
														2022 YTD	Variance	%
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	2022 YTD	Budget	to Budget	Variance
Visits	1,032	1,082	1,228	1,121	1,153	1,240	-	-	-	-	-	-	6,856	6,610	246	3.7%
Procedures	1,310	1,386	1,592	1,468	1,430	1,525	-	-	-	-	-	-	8,711	8,431	280	3.3%
Business Days	21	20	23	21	21	22	-	-	-	-	-	-	128	127	1	0.8%
INCOME																
Gross Charges	1,710,685	1,808,900	2,078,100	1,916,900	1,866,904	1,988,413	-	-	-	-	-	-	\$ 11,369,902	\$ 10,960,300 \$	409,602	3.7%
Estimated Contractual Adjustment	(865,957)	(923,951)	(1,050,064)	(974,213)	(945,381)	(1,010,715)	-	-	-	-	-	-	(5,770,281)	(5,483,830)	(286,451)	-5.2%
Net Charges	844,728	884,949	1,028,036	942,687	921,523	977,697	-	-	-	-	-	-	5,599,621	5,476,470	123,151	2.2%
Net Charges - Anesthesia	280,819	317,089	342,050	331,187	320,338	348,922	-	-	-	-	-	-	1,940,406	1,973,563	(33,157)	-1.7%
Income (Loss) in Investments	46,717	61,049	93,142	70,388	78,054	25,911	-	-	-	-	-	-	375,260	289,666	85,594	29.5%
Net Revenue & Other Income	1,172,264	1,263,087	1,463,228	1,344,262	1,319,914	1,352,531	-		-	-	-	-	7,915,287	7,739,700	175,587	2.3%
DIRECT OPERATING EXPENSES																
Salaries & Wages	187,645	193,139	199,035	195,283	206,351	226,864	-	-	-	-	-	-	1,208,316	1,241,384	(33,068)	-2.7%
Contracted Personnel - Anes Services	194,249	189,624	190,534	190,534	192,739	197,931	-	-	-	-	-	-	1,155,613	1,169,508	(13,895)	-1.2%
Non-Employee Compensation	15,200	15,200	6,840	7,200	-	-	-	-	-	-	-	-	44,440	4,025	40,415	1004.1%
Payroll Taxes	16,551	16,610	21,007	15,401	15,463	15,805	-	-	-	-	-	-	100,836	94,528	6,307	6.7%
Employee Benefits - Insurance	28,144	10,318	10,079	11,163	11,583	14,852	-	-	-	-	-	-	86,139	58,950	27,189	46.1%
Employee Benefits - 401K Match & PSP	6,558	7,149	6,858	6,432	6,359	6,373	-	-	-	-	-	-	39,729	43,690	(3,961)	-9.1%
Drugs & Medications	7,329	8,491	12,840	13,712	17,340	15,438	-	-	-	-	-	-	75,151	43,280	31,871	73.6%
Marketing	-	-	914	188	100	50	-	-	-	-	-	-	1,252	1,851	(599)	-32.4%
Medical Supplies	56,767	65,430	82,044	65,626	88,769	71,335	-	-	-	-	-	-	429,971	363,142	66,829	18.4%
Office & Miscellaneous Expenses	6,621	2,659	4,489	3,027	3,735	3,567	-	-	-	-	-	-	24,099	27,690	(3,591)	-13.0%
Postage & Printing	201	1,074	-	205	192	1,383	-	-	-	-	-	-	3,056	2,854	202	7.1%
Recruiting Costs	2,133	933	1,051	2,511	1,203	1,460	-	-	-	-	-	-	9,290	9,848	(558)	-5.7%
Repairs, Maintenance & Cleaning	23,791	35,838	26,797	28,464	24,679	22,948	-	-	-	-	-	-	162,517	157,184	5,332	3.4%
Uniforms & Laundry	10,246	8,857	11,821	10,572	11,024	10,813	-	-	-	-	-	-	63,333	60,502	2,830	4.7%
Total Direct Operating Expenses	555,435	555,322	574,309	550,319	579,536	588,820	•	-	-	-	-	•	3,403,740	3,278,438	125,302	0
Direct Operating Exp %	47.4%	44.0%	39.2%	40.9%	43.9%	43.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	43.0%	42.4%	0.6%	1.5%
Operating Income (Loss) before Other Expense	616,828	707,766	888,920	793,943	740,379	763,711	-	-	-	-	-	-	4,511,546	4,461,261	50,285	1.1%
OTHER EXPENSES																
Accounting & Consulting	6,372	6,256	9,992	9,681	3,185	3,967	-	-	-	-	-	-	39,453	29,280	10,174	34.7%
Bank Fees & Collection Fees	4,081	4,387	4,473	6,553	5,103	4,963	-	-	-	-	-	-	29,561	27,584	1,977	7.2%
Billing and Administrative Service Fees	104,167	104,167	104,167	104,167	104,167	104,167	-	-	-	-	-	-	625,002	625,002	-	0.0%
Billing and Administrative Service Fees - Anes	15,668	17,613	19,252	18,239	18,625	19,959	-	-	-	-	-	-	109,356	101,978	7,378	7.2%
Equipment Rental	281	5,004	(4,799)	498	3,006	562	-	-	-	-	-	-	4,551	6,284	(1,733)	-27.6%
Insurance	7,849	7,663	7,930	8,063	8,603	10,768	-	-	-	-	-	-	50,876	46,995	3,881	8.3%
Legal Fees	-	-	-	234	1,077	-	-	-	-	-	-	-	1,311	3,425	(2,114)	-61.7%
Medical Director Fees	3,000	3,000	3,000	3,000	3,000	3,000	-	-	-	-	-	-	18,000	18,000	-	0.0%
Rent Expense	26,601	26,459	26,577	26,577	26,577	26,577	-	-	-	-	-	-	159,370	160,526	(1,156)	-0.7%
Taxes, Licenses and Fees	525	1,932	2,907	-	110	2,404	-	-	-	-	-	-	7,878	15,460	(7,582)	-49.0%
Telephone & Utilities	5,753	10,744	7,702	7,122	6,610	4,469	-	-	-	-	-	-	42,400	35,051	7,349	21.0%
Travel & Entertainment	966	-	(882)	668	323	4,928	-	-	-	-	-	-	6,003	3,358	2,645	78.8%
Total Other Expenses	175,264	187,225	180,319	184,804	180,385	185,765	-		-	-	-	-	1,093,761	1,072,942	20,819	0
EBITDA	441,564	520,541	708,601	609,140	559,993	577,946	-	-	-	-	-	-	3,417,785	3,388,319	29,466	0.9%
Depreciation	(23,732)	(19,423)	(26,302)	(21,218)	(23,349)	(22,737)	-	-	-	_	-	-	(136,762)	(138,764)	2,002	1.4%
Interest	(527)	521	(1,508)	(466)	(448)	(430)	-	-	-	-	-	-	(2,858)	(2,852)	(7)	-0.2%
Non-Recurring Items	-	(5,000)	-	-	(500)	(24,727)	-	-	-	-	-	-	(30,227)	(20,000)	(10,227)	-51.1%
Net Income (Loss)	417,305	496,639	680,791	587,455	535,696	530,053	-	-	-	-	-	-	3,247,938	\$ 3,226,704 \$	21,234	0.7%
Profit Margin	35.6%	39.3%	46.5%	43.7%	40.6%	39.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	41.0%	41.7%	-0.7%	
Net Income - Excl. Minority Int.	370,588	435,590	587,650	517,068	457,642	504,142	-	-	-	-	-	-		\$ 2,937,038 \$	(64,359)	-2.2%
Profit Margin - Excl. Minority Int.	32.9%	36.2%	42.9%	40.6%	36.9%	38.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	38.1%	39.4%	-1.3%	-2.2/0
Net Income - Excl. COVID Income	417,305	496,639	680,791	587,455	535,696	530,053	-	-	-	-		-	3,247,938			0.7%
Profit Margin - Excl. COVID Income	35.6%	39.3%	46.5%	43.7%	40.6%	39.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	41.0%	41.7%	-0.7%	0.770
	33.070	33.3/0	40.370	73.770	40.076	33.270	0.070	0.070	0.076	0.070	0.076	0.076	71.076	71.7/0	-0.770	

#### BALANCE SHEET AS OF DECEMBER 31, 2020

	2020
ASSETS	
CURRENT ASSETS: Cash Accounts receivable Prepaid expenses and other current assets  Total current assets	\$ 1,712,276 943,835 56,946 2,713,057
LEASEHOLD IMPROVEMENTS AND EQUIPMENT—Net	1,681,431
DEPOSITS	58,152
TOTAL ASSETS	<u>\$ 4,452,640</u>
LIABILITIES AND MEMBERS' EQUITY	
CURRENT LIABILITIES: Accounts payable and accrued expenses Current portion of long-term debt Medicare advanced payments Accrued distributions Due to related parties	\$ 454,487 - 100,949 927,316 42,185
Total current liabilities	1,524,937
LEASE LIABILITIES AND DEFERRED PAYMENTS	371,421
Total liabilities	1,896,358
COMMITMENTS AND CONTINGENCIES (Note 6)	
MEMBERS' EQUITY: Class A members Class B members Class C members	996,952 255,627 1,303,703
Total members' equity	2,556,282
TOTAL LIABILITIES AND MEMBERS' EQUITY	\$ 4,452,640

# STATEMENT OF INCOME FOR THE YEARS ENDED DECEMBER 31, 2020

	2020
REVENUE—Net patient revenue	\$ 6,061,947
OPERATING EXPENSES: Personnel costs Professional fees Billing and administrative fees Rent and utilities Depreciation and amortization	1,239,102 1,090,565 470,169 388,571 199,195
Medical supplies and medications Equipment and maintenance costs Other	299,106 198,246 248,263
Total operating expenses  INCOME FROM OPERATIONS	<u>4,133,217</u> 1,928,730
OTHER INCOME INTEREST EXPENSE	1,110,945 3,307
NET INCOME	\$ 3,036,368

### BALANCE SHEET AS OF DECEMBER 31, 2021

	2021
ASSETS	2021
CURRENT ASSETS: Cash Accounts receivable Prepaid expenses and other current assets	\$ 526,732 1,248,637 61,494
Total current assets	1,836,863
LEASEHOLD IMPROVEMENTS AND EQUIPMENT—Net	2,093,712
DEPOSITS	59,315
TOTAL ASSETS	\$ 3,989,890
LIABILITIES AND MEMBERS' EQUITY	
CURRENT LIABILITIES: Accounts payable and accrued expenses Current portion of Capital Lease Obligation Medicare advanced payments Accrued distributions Due to related parties  Total current liabilities	\$ 516,525 178,176 18,190 - 43,017
Long Term portion of Capital Lease Obligation LEASE LIABILITIES AND DEFERRED PAYMENTS  Total liabilities	256,266 350,279 1,362,453
COMMITMENTS AND CONTINGENCIES (Note 6)	1,302,433
MEMBERS' EQUITY: Class A members Class B members Class C members Total members' equity	1,024,703 262,743 1,339,991 2,627,437
TOTAL LIABILITIES AND MEMBERS' EQUITY	\$ 3,989,890

## STATEMENT OF INCOME FOR THE YEARS ENDED DECEMBER 31, 2021

	2021
REVENUE—Net patient revenue	\$8,158,098
OPERATING EXPENSES: Personnel costs Professional fees Billing and administrative fees Rent and utilities Depreciation and amortization Medical supplies and medications Equipment and maintenance costs	1,589,404 1,358,442 611,999 376,365 278,033 444,563 252,219
Other  Total operating expenses  INCOME FROM OPERATIONS	5,095,097 3,063,001
OTHER INCOME INTEREST EXPENSE	3,063,001 588,511 23,104
NET INCOME	\$3,628,408

#### IDHC

SETS		Jun-2022
Current Assets		
Cash	\$	462,97
Accounts Receivables, Net	·	969,20
Accounts Receivable, Anesthesia		225,85
Due (To)/From Anesthesia		188,50
Prepaid Expenses & Short-term Deposits		95,53
Total Current Assets		1,942,06
Net Property & Equipment		
Property and Equipment		3,234,04
Accumulated Depreciation		(1,763,97
Finance Lease - ROU Assets		542,36
Finance Lease - ROU Accumulated Depreciation		(54,23
Net Property & Equipment		1,958,19
Long Term Assets		
Deposits - Long Term		60,50
Construction in Progress		2,64
Operating Lease - ROU Assets		1,796,03
Operating Lease - ROU Accumulated Depreciation		(61,79
Total Long Term Assets		1,797,39
Total Assets BILITES & MEMBER'S EQUITY		5,697,65
BILITES & MEMBER'S EQUITY  Current Liabilities		
BILITES & MEMBER'S EQUITY  Current Liabilities  Accounts Payable and Accrued Expenses		
BILITES & MEMBER'S EQUITY  Current Liabilities  Accounts Payable and Accrued Expenses  Current Portion of Debt		698,24 -
BILITES & MEMBER'S EQUITY  Current Liabilities  Accounts Payable and Accrued Expenses  Current Portion of Debt  Current Portion of Debt - Operating Lease		698,24 - 160,42
BILITES & MEMBER'S EQUITY  Current Liabilities  Accounts Payable and Accrued Expenses  Current Portion of Debt  Current Portion of Debt - Operating Lease  Current Portion of Debt - Finance Lease		698,24 - 160,42 184,04
BILITES & MEMBER'S EQUITY  Current Liabilities  Accounts Payable and Accrued Expenses  Current Portion of Debt  Current Portion of Debt - Operating Lease  Current Portion of Debt - Finance Lease  Current Portion of Debt - COVID		698,24 - 160,42 184,04
BILITES & MEMBER'S EQUITY  Current Liabilities  Accounts Payable and Accrued Expenses  Current Portion of Debt  Current Portion of Debt - Operating Lease  Current Portion of Debt - Finance Lease  Current Portion of Debt - COVID  Total Current Liabilities		698,24 - 160,42 184,04
BILITES & MEMBER'S EQUITY  Current Liabilities  Accounts Payable and Accrued Expenses  Current Portion of Debt  Current Portion of Debt - Operating Lease  Current Portion of Debt - Finance Lease  Current Portion of Debt - COVID  Total Current Liabilities  Long-term Liabilities		698,24 - 160,42 184,04
BILITES & MEMBER'S EQUITY  Current Liabilities  Accounts Payable and Accrued Expenses  Current Portion of Debt  Current Portion of Debt - Operating Lease  Current Portion of Debt - Finance Lease  Current Portion of Debt - COVID  Total Current Liabilities  Long-term Liabilities  Accrued Rent & Other Long-term Liabilities		698,24 - 160,42 184,04
BILITES & MEMBER'S EQUITY  Current Liabilities  Accounts Payable and Accrued Expenses Current Portion of Debt Current Portion of Debt - Operating Lease Current Portion of Debt - Finance Lease Current Portion of Debt - COVID Total Current Liabilities  Long-term Liabilities  Accrued Rent & Other Long-term Liabilities Deferred Payments		698,24 - 160,42 184,04
BILITES & MEMBER'S EQUITY  Current Liabilities  Accounts Payable and Accrued Expenses Current Portion of Debt Current Portion of Debt - Operating Lease Current Portion of Debt - Finance Lease Current Portion of Debt - COVID  Total Current Liabilities  Long-term Liabilities  Accrued Rent & Other Long-term Liabilities Deferred Payments Notes Payable, Net of Current Portions		698,24 - 160,42 184,04 - 1,042,71
BILITES & MEMBER'S EQUITY  Current Liabilities  Accounts Payable and Accrued Expenses  Current Portion of Debt  Current Portion of Debt - Operating Lease  Current Portion of Debt - Finance Lease  Current Portion of Debt - COVID  Total Current Liabilities  Long-term Liabilities  Accrued Rent & Other Long-term Liabilities  Deferred Payments  Notes Payable, Net of Current Portions - Operating Lease		698,24 - 160,42 184,04 - 1,042,71 - - - 1,908,67
Current Liabilities  Accounts Payable and Accrued Expenses Current Portion of Debt Current Portion of Debt - Operating Lease Current Portion of Debt - Finance Lease Current Portion of Debt - COVID Total Current Liabilities  Accrued Rent & Other Long-term Liabilities Deferred Payments Notes Payable, Net of Current Portions - Operating Lease Notes Payable, Net of Current Portions - Finance Lease		698,24 - 160,42 184,04 (1,042,71 - - 1,908,67 162,75
Current Liabilities  Accounts Payable and Accrued Expenses Current Portion of Debt Current Portion of Debt - Operating Lease Current Portion of Debt - Finance Lease Current Portion of Debt - COVID Total Current Liabilities  Long-term Liabilities  Accrued Rent & Other Long-term Liabilities Deferred Payments Notes Payable, Net of Current Portions - Operating Lease Notes Payable, Net of Current Portions - Finance Lease Total Long Term Liabilities		698,24 - 160,42 184,04 1,042,71 - - - 1,908,67 162,75
Current Liabilities  Accounts Payable and Accrued Expenses Current Portion of Debt Current Portion of Debt - Operating Lease Current Portion of Debt - Finance Lease Current Portion of Debt - COVID Total Current Liabilities  Accrued Rent & Other Long-term Liabilities Deferred Payments Notes Payable, Net of Current Portions - Operating Lease Notes Payable, Net of Current Portions - Finance Lease		698,24 - 160,42 184,04 1,042,71 - - - 1,908,67 162,75
BILITES & MEMBER'S EQUITY  Current Liabilities  Accounts Payable and Accrued Expenses  Current Portion of Debt  Current Portion of Debt - Operating Lease  Current Portion of Debt - Finance Lease  Current Portion of Debt - COVID  Total Current Liabilities  Long-term Liabilities  Accrued Rent & Other Long-term Liabilities  Deferred Payments  Notes Payable, Net of Current Portions  Notes Payable, Net of Current Portions - Operating Lease  Notes Payable, Net of Current Portions - Finance Lease  Total Long Term Liabilities  Total Liabilities  Member's Equity		698,24 - 160,42 184,04 (1,042,71 - - - 1,908,67 162,75 2,071,42 3,114,14
BILITES & MEMBER'S EQUITY  Current Liabilities  Accounts Payable and Accrued Expenses  Current Portion of Debt  Current Portion of Debt - Operating Lease  Current Portion of Debt - Finance Lease  Current Portion of Debt - COVID  Total Current Liabilities  Long-term Liabilities  Accrued Rent & Other Long-term Liabilities  Deferred Payments  Notes Payable, Net of Current Portions  Notes Payable, Net of Current Portions - Operating Lease  Notes Payable, Net of Current Portions - Finance Lease  Total Long Term Liabilities  Total Liabilities		698,24 - 160,42 184,04 (1,042,71 - - - 1,908,67 162,75 2,071,42 3,114,14
BILITES & MEMBER'S EQUITY  Current Liabilities  Accounts Payable and Accrued Expenses Current Portion of Debt Current Portion of Debt - Operating Lease Current Portion of Debt - Finance Lease Current Portion of Debt - COVID  Total Current Liabilities  Long-term Liabilities  Accrued Rent & Other Long-term Liabilities Deferred Payments Notes Payable, Net of Current Portions Notes Payable, Net of Current Portions - Operating Lease Notes Payable, Net of Current Portions - Finance Lease Total Long Term Liabilities  Total Liabilities  Member's Equity  Members Capital Retained Earnings - Prior yrs		698,24 - 160,42 184,04 (1,042,71 - - 1,908,67 162,75 2,071,42 <b>3,114,14</b> 740,00 1,887,43
BILITES & MEMBER'S EQUITY  Current Liabilities  Accounts Payable and Accrued Expenses Current Portion of Debt Current Portion of Debt - Operating Lease Current Portion of Debt - Finance Lease Current Portion of Debt - COVID  Total Current Liabilities  Long-term Liabilities  Accrued Rent & Other Long-term Liabilities Deferred Payments Notes Payable, Net of Current Portions Notes Payable, Net of Current Portions - Operating Lease Notes Payable, Net of Current Portions - Finance Lease Total Long Term Liabilities  Total Liabilities  Member's Equity Members Capital		5,697,65 698,24 - 160,42 184,04 (1,042,71 - - 1,908,67 162,75 2,071,42 3,114,14 740,00 1,887,43 (1,901,01
BILITES & MEMBER'S EQUITY  Current Liabilities  Accounts Payable and Accrued Expenses Current Portion of Debt Current Portion of Debt - Operating Lease Current Portion of Debt - Finance Lease Current Portion of Debt - COVID  Total Current Liabilities  Long-term Liabilities  Accrued Rent & Other Long-term Liabilities Deferred Payments Notes Payable, Net of Current Portions Notes Payable, Net of Current Portions - Operating Lease Notes Payable, Net of Current Portions - Finance Lease Total Long Term Liabilities  Total Liabilities  Member's Equity  Members Capital Retained Earnings - Prior yrs		698,24 - 160,42 184,04 (1,042,71 - - 1,908,67 162,75 2,071,42 <b>3,114,14</b> 740,00 1,887,43
BILITES & MEMBER'S EQUITY  Current Liabilities  Accounts Payable and Accrued Expenses Current Portion of Debt Current Portion of Debt - Operating Lease Current Portion of Debt - Finance Lease Current Portion of Debt - COVID  Total Current Liabilities  Long-term Liabilities  Accrued Rent & Other Long-term Liabilities Deferred Payments Notes Payable, Net of Current Portions Notes Payable, Net of Current Portions - Operating Lease Notes Payable, Net of Current Portions - Finance Lease Total Long Term Liabilities  Total Liabilities  Member's Equity  Members Capital Retained Earnings - Prior yrs Distribution to Partners		698,24 - 160,42 184,04 (1,042,71 - - 1,908,67 162,75 2,071,42 3,114,14 740,00 1,887,43 (1,901,01

								Year To Da	te	
								2022 YTD	Variance	%
	Jan	Feb	Mar	Apr	May	Jun	2022 YTD	Budget	to Budget	Variance
Visits	458	577	712	614	593	582	3,536	3,481	55	1.6%
Procedures	592	719	882	766	777	750	4,486	4,295	191	4.4%
Business Days	21	20	23	21	21	22	128	128	-	0.0%
INCOME										
Gross Charges	1,268,059	1,534,324	1,886,157	1,637,325	1,658,500	1,601,800	\$ 9,586,165	\$ 9,144,055	\$ 442,110	4.8%
Estimated Contractual Adjustment	(787,335)	(941,109)	(1,155,308)	(1,013,573)	(1,015,664)	(992,428)	(5,905,418)	(5,567,177)	(338,240)	-6.1%
Net Charges	480,725	593,214	730,849	623,752	642,836	609,372	3,680,747	3,576,878	103,870	2.9%
Pathology & Lab Services (Global Contracts)	-	-	-	-	-	-	-	-	-	0.0%
Net Charges - Anesthesia	139,690	175,985	217,160	187,270	180,865	177,510	1,078,480	1,079,110	(630)	-0.1%
Other Income	-	-	-	-	-	13,893	13,893	96	13,797	14372.3%
Net Revenue & Other Income	620,415	769,199	948,009	811,022	823,701	800,775	4,773,121	4,656,084	117,037	2.5%
DIRECT OPERATING EXPENSES										
Salaries & Wages	104,842	114,313	144,029	120,397	119,082	119,611	722,275	741,777	(19,503)	-2.6%
Contracted Personnel - Anes Services	120,665	133,240	138,270	138,257	130,738	133,240	794,410	737,450	56,960	7.7%
Non-Employee Compensation	120,003	-	130,270	130,237	130,730	2,917	2,917	-	2,917	0.0%
Payroll Taxes	11,602	11,075	11,425	9,549	9,294	9,495	62,441	60,522	1,919	3.2%
Employee Benefits - Insurance	14,563	5,972	5,826	6,111	8,017	5,341	45,830	60,398	(14,568)	-24.1%
Employee Benefits - 401K Match & PSP	3,567	3,783	3,737	3,999	4,027	3,944	23,057	25,465	(2,408)	-9.5%
Drugs & Medications	6,470	4,722	11,208	7,845	8,206	7,305	45,757	25,692	20,065	78.1%
Marketing	-	-,,,,,,	-		-		-3,737	12,400	(12,400)	-100.0%
Medical Supplies	29,829	40,630	46,550	40,006	37,594	40,858	235,467	224,698	10,769	4.8%
Office & Miscellaneous Expenses	5,021	2,301	7,933	2,090	3,692	4,608	25,645	24,524	1,120	4.6%
Postage & Printing	6	-	9	-	8	23	47	1,438	(1,392)	-96.8%
Recruiting Costs	1,620	1,138	706	2,237	739	1,941	8,381	10,584	(2,203)	-20.8%
Repairs, Maintenance & Cleaning	21,065	28,978	15,457	23,190	18,036	38,166	144,891	138,451	6,440	4.7%
Travel Expenses	-	-	-	-	-	-		1,500	(1,500)	-100.0%
Uniforms & Laundry	4,487	4,834	4,809	5,260	2,350	3,997	25,738	32,935	(7,197)	-21.9%
Total Direct Operating Expenses	323,738	350,987	389,960	358,942	341,783	371,446	2,136,855	2,097,835	39,020	1.9%
Direct Operating Exp %	52.2%	45.6%	41.1%	44.3%	41.5%	46.4%	44.8%		-0.3%	-0.6%
Operating Income (Loss) before Other Expense	296,677	418,213	558,050	452,080	481,918	429,329	2,636,266	2,558,249	78,017	3.0%
	250,077	410,213	338,030	432,000	461,516	423,323	2,030,200	2,338,243	78,017	3.076
OTHER EXPENSES										
Accounting & Consulting	4,018	6,423	5,762	3,422	2,876	3,000	25,501	22,088	3,413	15.5%
Bank Fees & Collection Fees	3,756	3,868	4,143	4,468	4,605	4,373	25,212	30,673	(5,460)	-17.8%
Billing and Administrative Service Fees	43,473	43,473	43,473	43,473	43,473	44,777	262,141	262,141	-	0.0%
Billing and Administrative Service Fees - Anes	8,212	7,178	8,805	10,081	8,909	9,915	53,099	53,956	(856)	-1.6%
Equipment Rental	582	582	582	-	582	589	2,917	2,847	70	2.4%
Insurance	5,683	5,358	5,736	7,884	5,804	8,150	38,615	35,480	3,135	8.8%
Legal Fees	-	-		1,507	-	-	1,507	900	607	67.5%
Medical Director Fees	3,000	3,000	3,000	3,000	3,000	3,000	18,000	18,000	-	0.0%
Rent Expense	22,860	22,781	23,001	22,781	22,962	22,852	137,240	149,961	(12,722)	-8.5%
Taxes, Licenses and Fees	3,525	-	575	-	1,633	450	6,183	3,944	2,239	56.8%
Telephone & Utilities	5,352	13,388	8,172	6,231	8,454	7,734	49,332	38,550	10,781	28.0%
Travel & Entertainment	100 400	112	626	36	(36)	445	1,182	4,913	(3,731)	-75.9%
Total Other Expenses	100,462	106,162	103,876	102,883	102,261	105,285	620,930	623,453	(2,524)	-0.4%
EBITDA	196,214	312,051	454,174	349,197	379,657	324,043	2,015,336	1,934,796	80,541	4.2%
Depreciation	(25,380)	(22,943)	(21,475)	(23,191)	(23,648)	(22,739)	(139,376)	(148,496)	9,120	6.1%
Interest	(2,353)	(2,275)	(2,197)	(2,118)	(2,038)	(1,755)	(12,737)	(12,940)	203	1.6%
Non-Recurring Items	(4,744)	-	-	(603)	(787)	-	(6,134)	-	(6,134)	0.0%
Net Income (Loss)	163,737	286,833	430,502	323,285	353,184	299,549	1,857,089	\$ 1,773,360	\$ 83,730	4.7%
Profit Margin	26.4%	37.3%	45.4%	39.9%	42.9%	37.4%	38.9%	38.1%	0.8%	



## The Yaldeinu School Statement of Financial Position June 30, 2021

#### **Assets**

Cash	\$	2,033,291
Accounts receivable (net of allowance for		
doubtful accounts of \$507,370)		10,820,224
Grants receivable		1,007,328
Prepaid expenses and other assets		94,244
Property and equipment, net		434,751
Total assets	\$	14,389,838
Liabilities and Net Assets		
Liabilities  Accounts payable and accrued expenses Accrued payroll and related liabilities Deferred income Loan payable - Gemach Tonichei Torah Notes payable - Paycheck Protection Program  Total liabilities	\$	1,082,776 714,816 3,000 216,950 2,256,968
Total nabilities	-	4,274,310
Net Assets		
Without donor restrictions		10,109,998
With donor restrictions		5,330
Total net assets		10,115,328

Total liabilities and net assets

\$ 14,389,838

## The Yaldeinu School

## Statement of Activities Year Ended June 30, 2021

	Without Donor Restrictions		With Donor Restrictions			Total	
Revenues and Other Support							
Tuition fees	\$	8,401,587	\$	-	\$	8,401,587	
Ancillary services		3,673,464		-		3,673,464	
Grants and contributions		2,047,928		- 2		2,047,928	
Other income		15,084		(4)	_	15,084	
Total revenues and other support		14,138,063	lu		_	14,138,063	
Expenses	10		,				
Program services	diffe. III	200					
Educational services		9,778,572		-		9,778,572	
Supporting services	H	1 151 505	, mar 5000		por	1 171 707	
Management and general	//-	1,171,787	48750	J APPEN	-	1,171,787	
Total expenses		10,950,359	A STATE OF THE PARTY OF THE PAR	-		10,950,359	
Operating Income Before Other Losses	Allen	3,187,704		-		3,187,704	
Other Losses							
Loss on sale of asset	7	(56,791)				(56,791)	
Total operating income and change							
in net assets		3,130,913				3,130,913	
Net Assets, Beginning of Year	-	6,979,085		5,330	_	6,984,415	
Net Assets, End of Year	\$	10,109,998	\$	5,330	\$	10,115,328	

3:55 PM 07/25/22 Accrual Basis

# The Yaldeinu School Balance Sheet

As of March 31, 2022

	Mar 31, 22
ASSETS Current Assets Checking/Savings	
10004 · Northfield-Insurance 0389 10005 · Northfield Checking 0405 10006 · Northfield Fundraising 0397 10007 · Northfield Services 4795	5,555.52 1,083,628.45 3,192,683.12 113,524.21
Total Checking/Savings	4,395,391.30
Accounts Receivable 10012 · Accounts Receivable 10012a · Allowance for Bad Debt 10012 · Accounts Receivable - Other	-507,370.00 11,818,658.49
Total 10012 · Accounts Receivable	11,311,288.49
10014 · Medicaid Receivable 10017 · CommHab Receivables 10018 · Respite Receivables 10100 · SU & Support Brokers 10101 · FI Broker Receivable 10102 · IDGS Receivables 10103 · SD Com Hab Receivables 10104 · SD Respite	172,446.09 314,250.10 12,185.16 23,875.00 53,750.00 3,986.27 19,455.06
Total 10014 · Medicaid Receivable	599,947.68
Total Accounts Receivable	11,911,236.17
Other Current Assets 10008 · Checks Cleared in Error 10008a · Outstanding 10008 · Checks Cleared in Error - Other	14,847.21 37,199.30
Total 10008 · Checks Cleared in Error	52,046.51
20010 · Undeposited Funds	-32,550.00
Total Other Current Assets	19,496.51
Total Current Assets	16,326,123.98
Fixed Assets 10022a · Furniture 10022 · Furniture Cost 10023 · Accumulated Depriciation Fur 10022a · Furniture - Other	26,982.16 -54,750.69 1,217.64
Total 10022a · Furniture	-26,550.89
10026a · Security System 10025 · Accumulated Depriciation Securi 10026 · Security System Cost	-4,000.00 4,000.00
Total 10026a · Security System	0.00
10027a · Computers 10027 · Cost	0.070.57
10029 · Software '13 Cost	2,276.57
10027 · Cost - Other	16,917.64
Total 10027 · Cost	19,194.21
10028 · Accumulated Depriciation Comput 10027a · Computers - Other	-19,194.21 475.00
Total 10027a · Computers	475.00

# The Yaldeinu School Balance Sheet

As of March 31, 2022

	Mar 31, 22
10031a · Van 15 Passenger 10031 · Van 15 Passenger Cost 10034 · Van 15 Passenger Accumulated De 10039 · Van Feb '17	37,195.00 -57,868.17 23,035.00
Total 10031a · Van 15 Passenger	2,361.83
10032 · Construction & Interior Design 10020 · Accumulated Depriciation Constr 10021 · Constr & Interior Design Cost 10021a · Building Improvement '16 - '17 10032 · Construction & Interior Design - Other	-180,749.22 33,638.55 337,007.27 7,445.50
Total 10032 · Construction & Interior Design	197,342.10
10037 · Furniture Summer Cost 10041 · New Camp (PA) 10041a · Cost	121,842.81 559,710.46
10042 · Improvements 10042a · Impairment to PA Camp (Held for 10042 · Improvements - Other	-423,561.00 436,587.96
Total 10042 · Improvements	13,026.96
10045 · Sale of camp 10041 · New Camp (PA) - Other	<b>-5</b> 12,510.01 <b>-6</b> 0,227.41
Total 10041 · New Camp (PA)	0.00
10051 · Camp - Catskill 10052 · Improvements 10053 · Accumu Depr 10051 · Camp - Catskill - Other	196,710.08 -47,646.78 2,650.00
Total 10051 · Camp - Catskill	151,713.30
10054 · Religious Articles	9,605.00
Total Fixed Assets	456,789.15
Other Assets 10030 · Security Deposit	15,130.91
Total Other Assets	15,130.91
TOTAL ASSETS	16,798,044.04
LIABILITIES & EQUITY Liabilities Current Liabilities Accounts Payable	
20001 · Accounts Payable	870,528.29
Total Accounts Payable	870,528.29
Credit Cards Barclay Credit Card 20002 · Chase	-35,900.20
20002 · Chase 20018 · B.Bar-Horin (4785) 20002 · Chase - Other	-317,801.90 288,264.83
Total 20002 · Chase	-29,537.07
20003 · Citi Business Card 20011 · American Express	-2,838.61 -184,566.41
Total Credit Cards	-252,842.29

# The Yaldeinu School Balance Sheet

As of March 31, 2022

	Mar 31, 22
Other Current Liabilities 20006 · Loans 20020 · Loan PPP 20021 · Loan PPP 2	1,072,578.32 1,184,389.77
Total 20006 · Loans	2,256,968.09
20007 · Payroll Liabilities 20019 · Deferred Revenue	99,626.90 3,000.00
<b>Total Other Current Liabilities</b>	2,359,594.99
Total Current Liabilities	2,977,280.99
Long Term Liabilities SBA Loan	1,999,900.00
Total Long Term Liabilities	1,999,900.00
Total Liabilities	4,977,180.99
Equity 30001 · Retained Earnings 30002 · Retained Earnings Yaldeinu Corp Net Income	10,419,944.93 -305,619.71 1,706,537.83
Total Equity	11,820,863.05
TOTAL LIABILITIES & EQUITY	16,798,044.04

## The Yaldeinu School Profit & Loss

July 2021 through March 2022

40003 · Tuition Income       24,762.50         40003 · Tuition Income - Other       5,473,500.00         Total 40003 · Tuition Income       5,498.20         40010 · Medicaid Income       40015 · Respite income         40017 · Recreational       1,087.50         40018 · Home Based       151,088.55         40019 · Site Based       2,006,520.56         Total 40015 · Respite income       2,158,696.61         40016 · CommHab Income       925,726.74         40020 · SU & Support Brokers       33,860.00         40021 · FI Broker       48,125.00         40022 · IDGS Income       79,020.00         40023 · SD Com Hab Income       10,062.20         40024 · SD Respite       25,601.75         Total 40010 · Medicaid Income       8,804,3         Gross Profit       8,804,3         Expense       50001 · Accounting       122,4	
40001 · Donation       25,00         40003 · Tuition Income       24,762.50         40003 · Tuition Income - Other       5,473,500.00         Total 40003 · Tuition Income       5,498,20         40010 · Medicaid Income       40015 · Respite income         40017 · Recreational       1,087,50         40018 · Home Based       151,088,55         40019 · Site Based       2,006,520,56         Total 40015 · Respite income       925,726,74         40020 · SU & Support Brokers       33,860.00         40021 · FI Broker       48,125,00         40022 · IDGS Income       79,020.00         40023 · SD Com Hab Income       10,062,20         40024 · SD Respite       25,601.75         Total 40010 · Medicaid Income       8,804,3         Gross Profit       8,804,3         Expense       50001 · Accounting       122,4	
40001a · Extra Services       24,762.50         40003 · Tuition Income - Other       5,473,500.00         Total 40003 · Tuition Income       5,498,20         40010 · Medicaid Income       3,498,20         40017 · Recreational       1,087.50         40018 · Home Based       151,088.55         40019 · Site Based       2,006,520.56         Total 40015 · Respite income       925,726.74         40020 · SU & Support Brokers       33,860.00         40021 · FI Broker       48,125.00         40022 · IDGS Income       79,020.00         40023 · SD Com Hab Income       10,062.20         40024 · SD Respite       25,601.75         Total 40010 · Medicaid Income       8,804,3         Gross Profit       8,804,3         Expense       50001 · Accounting       122,4	25.00
40003 · Tuition Income       5,473,500.00         Total 40003 · Tuition Income       5,498.20         40010 · Medicaid Income       1,087.50         40017 · Recreational       1,087.50         40018 · Home Based       151,088.55         40019 · Site Based       2,006,520.56         Total 40015 · Respite income       925,726.74         40020 · SU & Support Brokers       33,860.00         40021 · FI Broker       48,125.00         40022 · IDGS Income       79,020.00         40023 · SD Com Hab Income       10,062.20         40024 · SD Respite       25,601.75         Total 40010 · Medicaid Income       3,281,0         Total Income       8,804,3         Gross Profit       8,804,3         Expense       50001 · Accounting       122,4	
40010 · Medicaid Income 40015 · Respite income 40017 · Recreational 40018 · Home Based 40019 · Site Based  Total 40015 · Respite income  40016 · CommHab Income 40020 · SU & Support Brokers 40021 · FI Broker 40022 · IDGS Income 40023 · SD Com Hab Income 40024 · SD Respite  Total 40010 · Medicaid Income 3,281,00  Total Income 8,804,3  Expense 50001 · Accounting	
40015 · Respite income       1,087.50         40017 · Recreational       151,088.55         40019 · Site Based       2,006,520.56         Total 40015 · Respite income       2,158,696.61         40016 · CommHab Income       925,726.74         40020 · SU & Support Brokers       33,860.00         40021 · FI Broker       48,125.00         40022 · IDGS Income       79,020.00         40023 · SD Com Hab Income       10,062.20         40024 · SD Respite       25,601.75         Total 40010 · Medicaid Income       3,281.0         Total Income       8,804,3         Gross Profit       8,804,3         Expense       50001 · Accounting	62.50
40017 · Recreational       1,087.50         40018 · Home Based       151,088.55         40019 · Site Based       2,006,520.56         Total 40015 · Respite income       2,158,696.61         40016 · CommHab Income       925,726.74         40020 · SU & Support Brokers       33,860.00         40021 · FI Broker       48,125.00         40022 · IDGS Income       79,020.00         40023 · SD Com Hab Income       10,062.20         40024 · SD Respite       25,601.75         Total 40010 · Medicaid Income       3,281.0         Total Income       8,804,3         Gross Profit       8,804,3         Expense       50001 · Accounting	
40018 · Home Based       151,088.55         40019 · Site Based       2,006,520.56         Total 40015 · Respite income       2,158,696.61         40016 · CommHab Income       925,726.74         40020 · SU & Support Brokers       33,860.00         40021 · FI Broker       48,125.00         40022 · IDGS Income       79,020.00         40023 · SD Com Hab Income       10,062.20         40024 · SD Respite       25,601.75         Total 40010 · Medicaid Income       3,281.0         Total Income       8,804,3         Gross Profit       8,804,3         Expense       50001 · Accounting       122,4	
40019 · Site Based       2,006,520.56         Total 40015 · Respite income       2,158,696.61         40016 · CommHab Income       925,726.74         40020 · SU & Support Brokers       33,860.00         40021 · FI Broker       48,125.00         40022 · IDGS Income       79,020.00         40023 · SD Com Hab Income       10,062.20         40024 · SD Respite       25,601.75         Total 40010 · Medicaid Income       3,281,0         Total Income       8,804,3         Gross Profit       8,804,3         Expense       50001 · Accounting       122,4	
40016 · CommHab Income 925,726.74 40020 · SU & Support Brokers 33,860.00 40021 · FI Broker 48,125.00 40022 · IDGS Income 79,020.00 40023 · SD Com Hab Income 10,062.20 40024 · SD Respite 25,601.75  Total 40010 · Medicaid Income 3,281.00  Total Income 8,804,3  Gross Profit 8,804,3  Expense 50001 · Accounting 122,4	
40020 · SU & Support Brokers 33,860.00 40021 · FI Broker 48,125.00 40022 · IDGS Income 79,020.00 40023 · SD Com Hab Income 10,062.20 40024 · SD Respite 25,601.75  Total 40010 · Medicaid Income 3,281.00  Total Income 8,804,3  Gross Profit 8,804,3  Expense 50001 · Accounting 122,4	
40021 · FI Broker 48,125.00 40022 · IDGS Income 79,020.00 40023 · SD Com Hab Income 10,062.20 40024 · SD Respite 25,601.75  Total 40010 · Medicaid Income 3,281,00  Total Income 8,804,3  Gross Profit 8,804,3  Expense 50001 · Accounting 122,45	
40022 · IDGS Income 79,020.00 40023 · SD Com Hab Income 10,062.20 40024 · SD Respite 25,601.75  Total 40010 · Medicaid Income 3,281,00  Total Income 8,804,3  Gross Profit 8,804,3  Expense 50001 · Accounting 122,4	
40023 · SD Com Hab Income       10,062.20         40024 · SD Respite       25,601.75         Total 40010 · Medicaid Income       3,281.00         Total Income       8,804,3         Gross Profit       8,804,3         Expense       50001 · Accounting	
40024 · SD Respite       25,601.75         Total 40010 · Medicaid Income       3,281.00         Total Income       8,804,3         Gross Profit       8,804,3         Expense       50001 · Accounting         122,4	
Total Income 8,804,3  Gross Profit 8,804,3  Expense 122,4	
Gross Profit 8,804,3  Expense 122,4	92.30
Expense 122,4	79.80
50001 · Accounting 122,4	79.80
50003 · Advertisement 1,6	29.40
	44.98
50005 · Auto	
50006 · Gas Auto 14,199.79	
5007a · Repairs and Maint 5,757.47	
<b>50105 · Tolls</b> 5,153.87	
50005 · Auto - Other 26,363.64	
Total 50005 · Auto 51,4	74.77
50008 · Bank Charges 50008a · Bank Fees 15.00	
50010a · Returned Deposited Item Fee 15.00	
50010a · Returned Deposited item Fee 90.00	
501147 · Domestic Wire Fee 40.00	
50008 · Bank Charges - Other 30.63	
Total 50008 · Bank Charges	90.63
	07.96
	75.00
50015b · Employee Benefits 50015 · Health Insurance 21,394.33	
Total 50015b · Employee Benefits 21,3	94.33
50017 · Employee Gifts 1,5	84.25
	88.41
50020 · Food 142,8	
50026 · Institutional Grants 215,4	91.32

## The Yaldeinu School Profit & Loss

July 2021 through March 2022

	Jul '21 - Mar 22
50027 · Insurance 50028 · Workers Comp 50141 · Disability 50027 · Insurance - Other	97,817.51 13,778.87 33,180.65
Total 50027 · Insurance	144,777.03
50029 · Legal Fees 50030 · misc 50031 · Office Equipment	29,143.74 31,156.45 5,993.15
50032 · Payroll Expenses 50033 · Payroll	3,155,637.10
50033a · Payroll Services 50034 · Payroll Taxes	1,250,183.94 346,267.63
50032 · Payroll Expenses - Other	-601,439.13
Total 50032 · Payroll Expenses	4,150,649.54
50035 · Postage & Shipping 50036 · Professional Fees 50038 · Rent 50038a · Parking	1,580.27 161,962.26 21,000.00
50038 · Rent - Other	271,155.00
Total 50038 · Rent 50039 · Repairs & Maintenance	292,155.00 27,580.70
50040a · School Supplies 50040 · Classroom 50041 · Educational 50043 · Office 50043a · Kitchen 50040a · School Supplies - Other	21,456.47 5,840.07 11,716.67 33,780.09 19,464.36
Total 50040a · School Supplies	92,257.66
50045 · Sub 50048 · Transportation 50050 · Utilities 50143 · Gas 50050 · Utilities - Other	1,785.00 101,348.31 2,146.29 28,803.14
Total 50050 · Utilities	30,949.43
50053a · Telephone & Communication 50058 · Reimbursements 50037 · Supplies 50058 · Reimbursements - Other	18,103.83 3,425.24 998.13
Total 50058 · Reimbursements	4,423.37
50070 · Occupational Therapy 50073 · Vitamins 50091 · Workshops & Training	9,247.00 1,201.73 500.00
50100 · Fundraiser 50023 · Consultation Fundraising	2,000.00
Total 50100 · Fundraiser	2,000.00
50103 · Services 50122 - transportation 50063 · Consulting 50064 · Mid Winter Retreat	4,444.00 6,291.67 53,928.62

1:37 PM 07/11/22 **Accrual Basis** 

> Net Other **Net Income**

## The Yaldeinu School **Profit & Loss**

July 2021 through March 2022

	Jul '21 - Mar 22
50082 · CommHab Sub Contracted	85,952.25
50083 · CommHab Sub	50,076.50
50084 · Entertainment Services	81,530.31
50087 · Supplies Services	6,124.04
50088 · Ten Day Program	4,096.00
50089 · Trip	111,442.02
50097 · Real Life Experiance Training	1,270.73
50117 · Billing	107,178.49
50120 · Com Hab Supplies Reimbursement	16,225.61
50121 · Training & Workshops	288.00
50200 · Camp	
50104 · Utilities Camp	86 WOYPER (WRIDE)
50214 · Gas	4,644.17
50215 · Water	15,877.38
50104 · Utilities Camp - Other	46,796.48
Total 50104 · Utilities Camp	67,318.03
50201 · Camp Food	106,237.51
50202 · Camp Supplies	43,809.55
50203 · Camp Trips	6,155.00
50205 · Permits & Fees	16,320.64
50206 · Rent	187,499.97
50207 · Repairs & Maint	43,181.26
50209 · Tax 50210 · Waste Removal	61,363.96
50200 · Camp - Other	1,843.50 14,872.46
Total 50200 · Camp	548,601.88
50301 · Respite CB 201	14,677.50
50302 · Respite Sub	480.00
50303 · Self Direction	
50313- IDGS- Uber/Lyft	876.58
50313 - OTPS	2,300.00
50304 · Family Reimbursed Respite	22,030.70
50305 · IDGS Camp	7,000.00
50306 · Support Brokerage	20,120.00
50307 · IDGS Comm Classes	87,243.67
50308 · OTPS-Mileage	2,111.62
50309 · OTPS-Tolls	424.98
50310 · OTPS-Transportation	750.86
50311 · Start up Brokerage	13,060.00
50312 · P.U.T. 50303 · Self Direction - Other	8,293.91 420.00
Total 50303 · Self Direction	164,632.32
50103 · Services - Other	13,189.64
Total 50103 · Services	1,270,429.58
Total Expense	7,041,964.10
Net Ordinary Income	1,762,415.70
Other Income/Expense	
Other Income	12.22
ERC	0.00
60001 · Prior Period Income 70000 · Interest Income	5,637.15 131.85
Total Other Income	5,769.00
Net Other Income	5,769.00
et Income	1,768,184.70

## Yaldeinu Health Inc.

## **Pro Forma Balance Sheet**

F	42	2	E	ı	2

\$ 104,438
\$ 429,515
\$ 117,780
\$ 651,733
\$ \$ \$

### LIABILI

Long Term Debt	\$ _
Short Term Debt	\$ •
Total Liabilities	\$ erros y se <u>s</u> or
Net Assets	\$ 651,733

Total Liabilities and Net Assets \$ 651,733

## Smile New York Outreach, LLC

## Balance Sheets December 31, 2021 and 2020

		2021	2020
Assets			
Current assets:			
Cash	\$	168,233	\$ 222,547
Patient accounts receivable		1,043,783	19,826
Inventory		91,574	34,842
Prepaid expenses and other current assets		29,239	20,743
Total current assets		1,332,829	297,958
Property and equipment:			
Leasehold improvements, less accumulated depreciation		599,444	699,220
Security deposits		12,249	18,488
Total assets	<u>\$</u>	1,944,522	\$ 1,015,666
Liabilities and Member Deficit			
Current liabilities:			
Accounts payable	\$	32,126	\$ 60,659
Accrued payroll and other accrued expenses		818,023	1,294,852
Total current liabilities		850,149	1,355,511
Long-term liabilities:			
Due to related party		4,740,177	2,761,083
Commitments and contingencies			
Member deficit		(3,645,804)	(3,100,928)
Total liabilities and member deficit	<u>\$</u>	1,944,522	\$ 1,015,666

## Smile New York Outreach, LLC

#### Statements of Operations and Changes in Member Deficit Years Ended December 31, 2021 and 2020

	2021	2020		
Patient revenues, net	\$ 2,660,657	\$ 3,576,702		
Other revenue	-	202,549		
Operating expenses :				
Salaries, benefits and contracted services	2,196,805	3,337,598		
Dental supplies	227,919	136,520		
General and administrative	588,349	1,352,810		
Depreciation	99,776	99,773		
Interest expense	22,684	36,898		
Total operating expenses	3,135,533	4,963,599		
Net loss	(474,876)	(1,184,348)		
Distributions to member	(70,000)	(4,858)		
Member deficit, beginning	 (3,100,928)	(1,911,722)		
Member deficit, ending	\$ (3,645,804)	\$ (3,100,928)		

## Smile New York Outreach LLC 7/31/2022

	Jul 2022	Dec 2021
Cash and Cash Equivalents	110,132	168,233
Accounts Receivable - Patients	610,294	2,187,550
Unposted Cash	(9,950)	(244)
A/R Allowance for Bad Debts	(60,857)	(110,718)
A/R Allowance for Contract Allowances	(359,306)	(1,033,049)
Patient Accounts Receivable, Net	180,182	1,043,540
Accounts Receivable - Other	(2,900)	_
Intercompany Due to RHA	-	-
Other Receivables	(2,900)	-
Inventory	101,049	91,574
Prepaid Expenses and Other Current Assets	18,687	29,483
Total Current Assets	407,150	1,332,829
Property and Equipment		
Other assets	17,125	17,125
Leasehold Improvements	846,608	846,608
Accumulated Depreciation	(322,491)	(264,289)
Net Assets	541,241	599,444
Security Deposits	12,916	12,247
Total Other Assets	554,157	611,691
Total Assets	961,307	1,944,520
Liabilities	00.400	00.400
Accounts Payable	20,169	32,126
Intercompany Payables	- 22.076	- 222 705
Accrued salaries and other	23,976	333,795
Capital rates due (to) from, current	<del></del>	423,987
Total current liabilities	44,145	789,908
Notes Payable	3,562,026	4,740,177
Straight Line Rent Accrual	59,436	60,241
Total Long Term Liabilities	3,621,462	4,800,418
Total Liabilities	3,665,608	5,590,326
STOCKHOLDERS' EQUITY		
Member Equity		
Cash to Accrual Difference		
Retained Earnings	(3,479,041)	(3,004,165)
PC Owner Distributions	(345,556)	(166,765)
Net Income	1,120,296	(474,875)
Total shareholders' equity	(2,704,301)	(3,645,806)
Total liabilities and shareholders' equity	961,307	1,944,520

Smile New York Outreach, LLC Summary of All Units For the Seven Months Ending Sunday, July 31, 2022

			nths Ending Sunday					
	Actual 1/31/2022	Actual 2/28/2022	Actual 3/31/2022	Actual 4/30/2022	Actual 5/31/2022	Actual 6/30/2022	7/31/2022	TTM
Dental Services Revenue	2,135,924.20	2,068,798.43	3,322,243.20	2,094,475.92	2,808,617.92	1,715,697.72	96,577.00	14,242,334.39
Gross Revenues	2,135,924.20	2,068,798.43	3,322,243.20	2,094,475.92	2,808,617.92	1,715,697.72	96,577.00	14,242,334.39
Fee Schedule Discounts	854,456.11	811,244.07	1,292,743.38	910,139.73	1,160,959.54	649,861.77	(60,363.88)	5,619,040.72
OMC Funding	222,813.29	244,002.50	369,825.04	295,368.11	303,107.24	147,141.25	(24,159.76)	1,558,097.67
Refunds	432.70	13.00	298.95	239.26	215.50	,	(=1,1001111)	1,199.41
Bad Debt Expenses	82,770.43	43,473.42	266,066.24	121,345.25	162,091.66	69,858.70	59,419.64	805,025.34
Allowances	1,160,472.53	1,098,732.99	1,928,933.61	1,327,092.35	1,626,373.94	866,861.72	(25,104.00)	7,983,363.14
Net Dental Services Revenue	975,451.67	970,065.44	1,393,309.59	767,383.57	1,182,243.98	848,836.00	121,681.00	6,258,971.25
Total Revenue	975,451.67	970,065.44	1,393,309.59	767,383.57	1,182,243.98	848,836.00	121,681.00	6,258,971,25
	0,0,401.0,	070,000.44	1,000,000.00	707,000.07	1,102,240.00	010,000.00	121,001.00	0,200,071.20
Clinical & Field Expenses Salaries, Taxes and Benefits - DDS	5,787.88	8,804.12	9,982.30	12,739.55	14,848.11	19,585.56	23,421.43	95.168.95
Salaries, Taxes and Benefits - Hygentists	8,521.69	9,644.25	8,790.71	6,450.05	5,000.15	5,205.26	5,781.41	49,393.52
Salaries, Taxes and Benefits - Assistants	2,825.23	5,574.92	7,188.89	8,931.27	9,578.96	10,921.01	10,176.03	55,196.31
Billed Staffing Services	635,973.34	500,504.69	821,439.93	432,088.83	707,569.25	372,909.11		3,470,485.15
Dental Compensation	653,108.14	524,527.98	847,401.83	460,209.70	736,996.47	408,620.94	39,378.87	3,670,243.93
Vehicles	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Dental Supplies	31,713.50	29,958.50	48,392.50	31,515.24	41,710.50	25,865.07	1,748.50	210,903.81
Lab Fees	457.96	190.00	519.95	340.00	303.96	370.00	1,729.90	3,911.77
Equipment	273.16	116.28	234.37		71.24	64.30	107.64	866.99
Equip Repairs & Maintenance Waste Disposal	62.60	406.44	163.62 88.41		422.25	96.84	97.57	328.99 1,293.10
Clinical Supplies & Expenses	81.59 32,588.81	496.44 30,761.22	49,398.85	31,855.24	432.25 42,517.95	26,396.21	3,683.61	217,304.66
Total Clinical & Field Expenses	685,696.95	555,289.20	896,800.68	492,064.94	779,514.42	435,017.15	43,062.48	3,887,548.59
Contribution After Clinical & Field	289,754.72	414,776.24	496,508.91	275,318.63	402,729.56	413,818.85	78,618.52	2,371,422.66
Non-Clinical Operating Expense								
Salaries,Taxes and Benefits - Office Staff	14,286.53	12,374.75	17,645.68	15,784.94	16,359.73	11,401.07	2,297.15	90,149.85
Operations Support Compensation	14,286.53	12,374.75	17,645.68	15,784.94	16,359.73	11,401.07	2,297.15	90,149.85
Office Supplies/Printing	11,907.50	11,522.50	18,612.50	11,947.50	16,102.30	9,922.50	688.75	80,703.55
Fulfillment Marketing	4,183.08 125.49	994.28 1,082.72	3,409.31 1,033.04	1,768.35 1,421.17	1,296.55 1,094.90	2,129.41 6,502.72	533.85 311.87	14,343.33 11,571.91
Case Management	125.45	1,002.72	1,033.04	1,421.17	452.02	0,302.72	155.35	607.37
Patient Forms & Fulfillment	16,216.07	13,599.50	23,054.85	15,137.02	18,945.77	18,554.63	1,689.82	107,226.16
Telephone	843.40	760.12	852.95	938.97	334.48	1,152.53	784.28	5,666.73
Other Misc. Operating Expenses	843.40	760.12	852.95	938.97	334.48	1,152.53	784.28	5,666.73
Total Non-Clinical Operating Expense	31,346.00	26,734.37	41,553.48	31,860.93	35,639.98	31,108.23	4,771.25	203,042.74
Net Contribution	258,408.72	388,041.87	454,955.43	243,457.70	367,089.58	382,710.62	73,847.27	2,168,379.92
Net Contribution SG&A Expenses	258,408.72	388,041.87	454,955.43	243,457.70	367,089.58	382,710.62	73,847.27	2,168,379.92
SG&A Expenses Salaries,Taxes and Benefits - SG&A	<b>258,408.72</b> 27,083.33	<b>388,041.87</b> 27,083.33	<b>454,955.43</b> 27,083.33	<b>243,457.70</b> 27,083.33	27,083.33	<b>382,710.62</b> 27,083.33	<b>73,847.27</b> 27,083.33	216,666.64
SG&A Expenses Salaries,Taxes and Benefits - SG&A Advertising	27,083.33	27,083.33	27,083.33	27,083.33	27,083.33 204.84	27,083.33	27,083.33	216,666.64 204.84
SG&A Expenses Salaries,Taxes and Benefits - SG&A Advertising Rent	27,083.33 5,557.27	27,083.33 5,557.27	27,083.33 5,557.27	27,083.33 5,825.35	27,083.33 204.84 5,825.35	27,083.33 5,825.35	27,083.33 5,825.35	216,666.64 204.84 45,798.56
SG&A Expenses Salaries,Taxes and Benefits - SG&A Advertising Rent Utilities	27,083.33 5,557.27 733.91	27,083.33 5,557.27 412.24	27,083.33 5,557.27 461.77	27,083.33 5,825.35 465.57	27,083.33 204.84 5,825.35 1,532.03	27,083.33 5,825.35 1,007.09	27,083.33	216,666.64 204.84 45,798.56 5,607.43
SG&A Expenses Salaries,Taxes and Benefits - SG&A Advertising Rent	27,083.33 5,557.27	27,083.33 5,557.27	27,083.33 5,557.27	27,083.33 5,825.35	27,083.33 204.84 5,825.35	27,083.33 5,825.35	27,083.33 5,825.35	216,666.64 204.84 45,798.56
SG&A Expenses Salaries, Taxes and Benefits - SG&A Advertising Rent Utilities Building Repairs & Maintenance	27,083.33 5,557.27 733.91 1,332.81 7,623.99 308.24	27,083.33 5,557.27 412.24 508.08	27,083.33 5,557.27 461.77 508.08	27,083.33 5,825.35 465.57 809.98 7,100.90 339.48	27,083.33 204.84 5,825.35 1,532.03 492.43 7,849.81	27,083.33 5,825.35 1,007.09 111.37 6,943.81 527.00	27,083.33 5,825.35 994.82 6,820.17 391.73	216,666.64 204.84 45,798.56 5,607.43 4,007.72 55,413.71 2,413.68
SG&A Expenses Salaries, Taxes and Benefits - SG&A Advertising Rent Utilities Building Repairs & Maintenance Facilities Office Supplies/Other Postage	27,083.33 5,557.27 733.91 1,332.81 7,623.99 308.24 284.92	27,083.33 5,557.27 412.24 508.08 6,477.59 39.77	27,083.33 5,557.27 461.77 508.08 6,527.12 654.58 7.74	27,083.33 5,825.35 465.57 809.98 7,100.90 339.48 121.82	27,083.33 204.84 5,825.35 1,532.03 492.43 7,849.81 32.90 9.22	27,083.33 5,825.35 1,007.09 111.37 6,943.81 527.00 65.67	27,083.33 5,825.35 994.82 6,820.17 391.73 44.59	216,666.64 204.84 45,798.56 5,607.43 4,007.72 55,413.71 2,413.68 533.96
SG&A Expenses Salaries, Taxes and Benefits - SG&A Advertising Rent Utilities Building Repairs & Maintenance Facilities Office Supplies/Other Postage Lease Expense	27,083.33 5,557.27 733.91 1,332.81 7,623.99 308.24 284.92 375.03	27,083.33 5,557.27 412.24 508.08 6,477.59 39.77 345.13	27,083.33 5,557.27 461.77 508.08 6,527.12 654.58 7.74 375.03	27,083.33 5,825.35 465.57 809.98 7,100.90 339.48 121.82 375.03	27,083.33 204.84 5,825.35 1,532.03 492.43 7,849.81 32.90 9.22 375.03	27,083.33 5,825.35 1,007.09 111.37 6,943.81 527.00 65.67 375.03	27,083.33 5,825.35 994.82 6,820.17 391.73 44.59 375.03	216,666.64 204.84 45,798.56 5,607.43 4,007.72 55,413.71 2,413.68 533.96 2,595.31
SG&A Expenses Salaries,Taxes and Benefits - SG&A Advertising Rent Utilities Building Repairs & Maintenance Facilities Office Supplies/Other Postage Lease Expense Office Expense	27,083.33 5,557.27 733.91 1,332.81 7,623.99 308.24 284.92	27,083.33 5,557.27 412.24 508.08 6,477.59 39.77 345.13 384.90	27,083.33 5,557.27 461.77 508.08 6,527.12 654.58 7.74	27,083.33 5,825.35 465.57 809.98 7,100.90 339.48 121.82 375.03 836.33	27,083.33 204.84 5,825.35 1,532.03 492.43 7,849.81 32.90 9.22 375.03 417.15	27,083.33 5,825.35 1,007.09 111.37 6,943.81 527.00 65.67 375.03 967.70	27,083.33 5,825.35 994.82 6,820.17 391.73 44.59 375.03 811.35	216,666.64 204.84 45,798.56 5,607.43 4,007.72 55,413.71 2,413.68 533.96 2,595.31 5,542.95
SG&A Expenses Salaries, Taxes and Benefits - SG&A Advertising Rent Utilities Building Repairs & Maintenance Facilities Office Supplies/Other Postage Lease Expense	27,083.33 5,557.27 733.91 1,332.81 7,623.99 308.24 284.92 375.03	27,083.33 5,557.27 412.24 508.08 6,477.59 39.77 345.13	27,083.33 5,557.27 461.77 508.08 6,527.12 654.58 7.74 375.03	27,083.33 5,825.35 465.57 809.98 7,100.90 339.48 121.82 375.03	27,083.33 204.84 5,825.35 1,532.03 492.43 7,849.81 32.90 9.22 375.03	27,083.33 5,825.35 1,007.09 111.37 6,943.81 527.00 65.67 375.03	27,083.33 5,825.35 994.82 6,820.17 391.73 44.59 375.03	216,666.64 204.84 45,798.56 5,607.43 4,007.72 55,413.71 2,413.68 533.96 2,595.31
SG&A Expenses Salaries,Taxes and Benefits - SG&A Advertising Rent Utilities Building Repairs & Maintenance Facilities Office Supplies/Other Postage Lease Expense Office Expense Legal Services	27,083.33 5,557.27 733.91 1,332.81 7,623.99 308.24 284.92 375.03 968.19	27,083.33 5,557.27 412.24 508.08 6,477.59 39.77 345.13 384.90 2,799.00	27,083.33 5,557.27 461.77 508.08 6,527.12 654.58 7.74 375.03 1,037.35	27,083,33 5,825,35 465,57 809,98 7,100,90 339,48 121,82 375,03 836,33 10,787,00	27,083.33 204.84 5,825.35 1,532.03 492.43 7,849.81 32.90 9.22 375.03 417.15 2,848.00	27,083.33 5,825.35 1,007.09 111.37 6,943.81 527.00 65.67 375.03 967.70	27,083.33 5,825.35 994.82 6,820.17 391.73 44.59 375.03 811.35 1,730.00	216,666.64 204.84 45,798.56 5,607.43 4,007.72 55,413.71 2,413.68 533.96 2,595.31 5,542.95 21,534.50
Sq&A Expenses Salaries, Taxes and Benefits - SG&A Advertising Rent Utilities Building Repairs & Maintenance Facilities Office Supplies/Other Postage Lease Expense Office Expense Legal Services Professional Services Auditing and Tax Services Professional Fees	27,083.33 5,557.27 733.91 1,332.81 7,623.99 308.24 284.92 375.03 968.19	27,083.33 5,557.27 412.24 508.08 6,477.59 39.77 345.13 384.90 2,799.00	27,083,33 5,557,27 461,77 508,08 6,527,12 654,58 7,74 375,03 1,037,35	27,083.33 5,825.35 465.57 809.98 7,100.90 339.48 121.82 375.03 836.33 10,787.00 5,475.00 21,512.00	27,083.33 204.84 5,825.35 1,532.03 492.43 7,849.81 32.90 9.22 375.03 417.15 2,848.00 18,920.00	27,083.33 5,825.35 1,007.09 111.37 6,943.81 527.00 65.67 375.03 967.70 3,370.50	27,083.33 5,825.35 994.82 6,820.17 391.73 44.59 375.03 811.35 1,730.00	216,666.64 204.84 45,798.56 5,607.43 4,007.72 55,413.71 2,413.68 533.96 2,595.31 5,542.95 21,534.50 29,235.00 41,738.00 92,507.50
SG&A Expenses Salaries, Taxes and Benefits - SG&A Advertising Rent Utilities Building Repairs & Maintenance Facilities Office Supplies/Other Postage Lease Expense Office Expense Legal Services Professional Services Auditing and Tax Services Meals & Entertainment	27,083.33 5,557.27 733.91 1,332.81 7,623.99 308.24 284.92 375.03 968.19	27,083.33 5,557.27 412.24 508.08 6,477.59 39.77 345.13 384.90 2,799.00 200.00	27,083,33 5,557,27 461,77 508,08 6,527,12 654,58 7,74 375,03 1,037,35 1,260,00 31,500,00 32,760,00	27,083.33 5,825.35 465.57 809.98 7,100.90 339.48 121.82 375.03 836.33 10,787.00 5,475.00 5,250.00 21,512.00 154.56	27,083,33 204,84 5,825,35 1,532,03 492,43 7,849,81 32,90 9,22 375,03 417,15 2,848,00 18,920,00 4,200,00 25,968,00	27,083.33 5,825.35 1,007.09 111.37 6,943.81 527.00 65.67 375.03 967.70 3,370.50 788.00 4,158.50	27,083.33 5,825.35 994.82 6,820.17 391.73 44.59 375.03 811.35 1,730.00 3,280.00	216,666.64 204.84 45,798.56 5,607.43 4,007.72 55,413.71 2,413.68 533.96 2,595.31 5,542.95 21,534.50 29,235.00 41,738.00 92,507.50 154.56
SG&A Expenses Salaries, Taxes and Benefits - SG&A Advertising Rent Utilities Building Repairs & Maintenance Facilities Office Supplies/Other Postage Lease Expense Office Expense Legal Services Professional Services Auditing and Tax Services Professional Fees Meals & Entertainment Travel & Transportation	27,083.33 5,557.27 733.91 1,332.81 7,623.99 308.24 284.92 375.03 968.19 100.00	27,083.33 5,557.27 412.24 508.08 6,477.59 39.77 345.13 384.90 2,799.00 200.00	27,083,33 5,557,27 461,77 508,08 6,527,12 654,58 7,74 375,03 1,037,35 1,260,00 31,500,00 32,760,00	27,083.33 5,825.35 465.57 809.98 7,100.90 339.48 121.82 375.03 836.33 10,787.00 5,475.00 5,250.00 21,512.00 154.56	27,083.33 204.84 5,825.35 1,532.03 492.43 7,849.81 32.90 9.22 375.03 417.15 2,848.00 4,200.00 25,968.00	27,083.33 5,825.35 1,007.09 111.37 6,943.81 527.00 65.67 375.03 967.70 3,370.50 788.00 4,158.50	27,083.33 5,825.35 994.82 6,820.17 391.73 44.59 375.03 811.35 1,730.00 3,280.00 5,010.00	216,666.64 204.84 45,798.56 5,607.43 4,007.72 55,413.71 2,413.68 533.96 2,595.31 5,542.95 21,534.50 29,235.00 41,738.00 92,507.50 154.56 880.00
SG&A Expenses Salaries, Taxes and Benefits - SG&A Advertising Rent Utilities Building Repairs & Maintenance Facilities Office Supplies/Other Postage Lease Expense Office Expense Legal Services Professional Services Auditing and Tax Services Professional Fees Meals & Entertainment Travel & Transportation Travel & Entertainment	27,083.33 5,557.27 733.91 1,332.81 7,623.99 308.24 284.92 375.03 968.19 100.00	27,083.33 5,557.27 412.24 508.08 6,477.59 39.77 345.13 384.90 2,799.00 200.00 2,999.00	27,083.33 5,557.27 461,77 508.08 6,527.12 654.58 7,74 375.03 1,037.35 1,260.00 31,500.00 32,760.00 480.00 480.00	27,083.33 5,825.35 465.57 809.98 7,100.90 339.48 121.82 375.03 836.33 10,787.00 5,475.00 5,250.00 21,512.00 154.56 240.00 394.56	27,083.33 204.84 5,825.35 1,532.03 492.43 7,849.81 32.90 9.22 375.03 417.15 2,848.00 4,200.00 4,200.00 25,968.00	27,083.33 5,825.35 1,007.09 111.37 6,943.81 527.00 65.67 375.03 967.70 3,370.50 788.00 4,158.50 80.00 80.00	27,083,33 5,825,35 994,82 6,820,17 391,73 44,59 375,03 811,35 1,730,00 3,280,00 5,010,00	216,666.64 204.84 45,798.56 5,607.43 4,007.72 55,413.71 2,413.68 533.96 2,595.31 5,542.95 21,534.50 29,235.00 41,738.00 92,507.50 154.56 880.00 1,034.56
SG&A Expenses Salaries, Taxes and Benefits - SG&A Advertising Rent Utilities Building Repairs & Maintenance Facilities Office Supplies/Other Postage Lease Expense Office Expense Legal Services Professional Services Auditing and Tax Services Professional Fees Meals & Entertainment Travel & Transportation	27,083.33 5,557.27 733.91 1,332.81 7,623.99 308.24 284.92 375.03 968.19 100.00	27,083.33 5,557.27 412.24 508.08 6,477.59 39.77 345.13 384.90 2,799.00 200.00	27,083,33 5,557,27 461,77 508,08 6,527,12 654,58 7,74 375,03 1,037,35 1,260,00 31,500,00 32,760,00	27,083.33 5,825.35 465.57 809.98 7,100.90 339.48 121.82 375.03 836.33 10,787.00 5,475.00 5,250.00 21,512.00 154.56	27,083.33 204.84 5,825.35 1,532.03 492.43 7,849.81 32.90 9.22 375.03 417.15 2,848.00 4,200.00 25,968.00	27,083.33 5,825.35 1,007.09 111.37 6,943.81 527.00 65.67 375.03 967.70 3,370.50 788.00 4,158.50	27,083.33 5,825.35 994.82 6,820.17 391.73 44.59 375.03 811.35 1,730.00 3,280.00 5,010.00	216,666.64 204.84 45,798.56 5,607.43 4,007.72 55,413.71 2,413.68 533.96 2,595.31 5,542.95 21,534.50 29,235.00 41,738.00 92,507.50 154.56 880.00
Sq&A Expenses Salaries, Taxes and Benefits - SG&A Advertising Rent Utilities Building Repairs & Maintenance Facilities Office Supplies/Other Postage Lease Expense Office Expense Legal Services Professional Services Auditing and Tax Services Professional Fees Meals & Entertainment Travel & Transportation Travel & Entertainment Bank/CC Charges Bank & Collection Fees Insurance - D&O, Umbrella, Cyber, Malpractice	27,083.33 5,557.27 733.91 1,332.81 7,623.99 308.24 284.92 375.03 968.19 100.00 100.00 0.00 263.99 263.99 6,510.10	27,083.33 5,557.27 412.24 508.08 6,477.59 39.77 345.13 384.90 2,799.00 200.00 2,999.00 0.00 185.75 185.75 6,510.10	27,083,33 5,557,27 461,77 508,08 6,527,12 654,58 7,74 375,03 1,037,35 1,260,00 31,500,00 480,00 480,00 480,00 313,62 313,62 3,320,32	27,083.33 5,825.35 465.57 809.98 7,100.90 339.48 121.82 375.03 836.33 10,787.00 5,475.00 5,250.00 21,512.00 246.04 4,708.83	27,083.33 204.84 5,825.35 1,532.03 492.43 7,849.81 32.90 9.22 375.03 417.15 2,848.00 4,200.00 25,968.00 80.00 247.08 247.08 5,714.74	27,083.33 5,825.35 1,007.09 111.37 6,943.81 527.00 65.67 375.03 967.70 3,370.50 788.00 4,158.50 80.00 80.00 80.00 587.33 587.33 2,416.57	27,083.33 5,825.35 994.82 6,820.17 391.73 44.59 375.03 811.35 1,730.00 3,280.00 5,010.00 0.00 298.37	216,666.64 204.84 45,798.56 5,607.43 4,007.72 55,413.71 2,413.68 533.96 2,595.31 5,542.95 21,534.50 29,235.00 41,738.00 92,507.50 154.56 880.00 1,034.56 2,142.18 29,180.66
SG&A Expenses Salaries, Taxes and Benefits - SG&A Advertising Rent Utilities Building Repairs & Maintenance Facilities Office Supplies/Other Postage Lease Expense Office Expense Legal Services Professional Services Auditing and Tax Services Professional Fees Meals & Entertainment Travel & Transportation Travel & Entertainment Bank/CC Charges Bank & Collection Fees Insurance - D&O, Umbrella, Cyber, Malpractice Insurance - W/C	27,083.33 5,557.27 733.91 1,332.81 7,623.99 308.24 284.92 375.03 968.19 100.00 100.00 0.00 263.99 263.99 6,510.10 131.59	27,083.33 5,557.27 412.24 508.08 6,477.59 39.77 345.13 384.90 2,799.00 200.00 2,999.00 0.00 185.75 185.75 6,510.10 131.59	27,083.33 5,557.27 461,77 508.08 6,527.12 654.58 7,74 375.03 1,037.35 1,260.00 31,500.00 32,760.00 480.00 480.00 313.62 313.62 313.62 313.50	27,083.33 5,825.35 465.57 809.98 7,100.90 339.48 121.82 375.03 836.33 10,787.00 5,250.00 21,512.00 154.56 240.00 394.56 246.04 4,708.83 263.18	27,083.33 204.84 5,825.35 1,532.03 492.43 7,849.81 32.90 9.22 375.03 417.15 2,848.00 4,200.00 25,968.00 80.00 247.08 247.08 247.08 5,714.74	27,083.33 5,825.35 1,007.09 111.37 6,943.81 527.00 65.67 375.03 967.70 3,370.50 788.00 4,158.50 80.00 80.00 587.33 587.33 2,416.57 131.59	27,083.33 5,825.35 994.82 6,820.17 391.73 44.59 375.03 811.35 1,730.00 3,280.00 5,010.00 0.00 298.37	216,666.64 204.84 45,798.56 5,607.43 4,007.72 55,413.71 2,413.68 533.96 2,595.31 5,542.95 21,534.50 29,235.00 41,738.00 92,507.50 154.56 880.00 1,034.56 2,142.18 2,142.18 29,180.66 921.13
Sq&A Expenses Salaries, Taxes and Benefits - SG&A Advertising Rent Utilities Building Repairs & Maintenance Facilities Office Supplies/Other Postage Lease Expense Office Expense Legal Services Professional Services Auditing and Tax Services Professional Fees Meals & Entertainment Travel & Transportation Travel & Entertainment Bank/CC Charges Bank & Collection Fees Insurance - D&O, Umbrella, Cyber, Malpractice	27,083.33 5,557.27 733.91 1,332.81 7,623.99 308.24 284.92 375.03 968.19 100.00 100.00 263.99 263.99 6,510.10 131.59 385.95	27,083.33 5,557.27 412.24 508.08 6,477.59 39.77 345.13 384.90 2,799.00 200.00 185.75 6,510.10 131.59 385.95	27,083,33 5,557,27 461,77 508,08 6,527,12 654,58 7,74 375,03 1,037,35 1,260,00 31,500,00 32,760,00 480,00 480,00 313,62 313,62 313,62 313,62 313,62 313,62 313,62 313,59 385,95	27,083.33 5,825.35 465.57 809.98 7,100.90 339.48 121.82 375.03 836.33 10,787.00 5,250.00 21,512.00 154.56 240.00 394.56 246.04 4,708.83 771.90	27,083,33 204,84 5,825,35 1,532,03 492,43 7,849,81 32,90 9,22 375,03 417,15 2,848,00 4,200,00 25,968,00 80,00 247,08 247,08 5,714,74 131,59 385,95	27,083.33 5,825.35 1,007.09 111.37 6,943.81 527.00 65.67 375.03 967.70 3,370.50 788.00 4,158.50 80.00 80.00 80.00 587.33 587.33 2,416.57	27,083.33 5,825.35 994.82 6,820.17 391.73 44.59 375.03 811.35 1,730.00 3,280.00 5,010.00 0.00 298.37	216,666.64 204.84 45,798.56 5,607.43 4,007.72 55,413.71 2,413.68 533.96 2,595.31 5,542.95 21,534.50 29,235.00 41,738.00 10,34.56 880.00 1,034.56 2,142.18 2,142.18 2,142.18 2,142.18 2,142.18 2,142.18
SG&A Expenses Salaries, Taxes and Benefits - SG&A Advertising Rent Utilities Building Repairs & Maintenance Facilities Office Supplies/Other Postage Lease Expense Office Expense Legal Services Professional Services Auditing and Tax Services Professional Fees Meals & Entertainment Travel & Transportation Travel & Entertainment Bank/CC Charges Bank & Collection Fees Insurance - D&O, Umbrella, Cyber, Malpractice Insurance - Property, General Liability	27,083.33 5,557.27 733.91 1,332.81 7,623.99 308.24 284.92 375.03 968.19 100.00 100.00 0.00 263.99 263.99 6,510.10 131.59	27,083.33 5,557.27 412.24 508.08 6,477.59 39.77 345.13 384.90 2,799.00 200.00 2,999.00 0.00 185.75 185.75 6,510.10 131.59	27,083.33 5,557.27 461,77 508.08 6,527.12 654.58 7,74 375.03 1,037.35 1,260.00 31,500.00 32,760.00 480.00 480.00 313.62 313.62 313.62 313.50	27,083.33 5,825.35 465.57 809.98 7,100.90 339.48 121.82 375.03 836.33 10,787.00 5,250.00 21,512.00 154.56 240.00 394.56 246.04 4,708.83 263.18	27,083.33 204.84 5,825.35 1,532.03 492.43 7,849.81 32.90 9.22 375.03 417.15 2,848.00 4,200.00 25,968.00 80.00 247.08 247.08 247.08 5,714.74	27,083.33 5,825.35 1,007.09 111.37 6,943.81 527.00 65.67 375.03 967.70 788.00 4,158.50 80.00 80.00 80.00 587.33 587.33 2,416.55 13.5	27,083.33 5,825.35 994.82 6,820.17 391.73 44.59 375.03 811.35 1,730.00 3,280.00 5,010.00 0.00 298.37 298.37	216,666.64 204.84 45,798.56 5,607.43 4,007.72 55,413.71 2,413.68 533.96 2,595.31 5,542.95 21,534.50 29,235.00 41,738.00 92,507.50 154.56 880.00 1,034.56 2,142.18 2,142.18 29,180.66 921.13
SG&A Expenses Salaries, Taxes and Benefits - SG&A Advertising Rent Utilities Building Repairs & Maintenance Facilities Office Supplies/Other Postage Lease Expense Office Expense Legal Services Professional Services Auditing and Tax Services Auditing and Tax Services Meals & Entertainment Travel & Transportation Travel & Transportation Travel & Collection Fees Insurance - D&O, Umbrella, Cyber, Malpractice Insurance - W/C Insurance - Property, General Liability Business Insurance Licenses/Dues Dues, Licenses & Subscriptions	27,083.33 5,557.27 733.91 1,332.81 7,623.99 308.24 284.92 375.03 968.19 100.00 100.00 263.99 263.99 6,510.10 131.59 385.95 7,027.64	27,083.33 5,557.27 412.24 508.08 6,477.59 39.77 345.13 384.90 2,799.00 200.00 2,999.00 0.00 185.75 185.75 6,510.10 131.59 385.95 7,027.64	27,083,33 5,557,27 461,77 508,08 6,527,12 654,58 7,74 375,03 1,037,35 1,260,00 31,500,00 32,760,00 480,00 480,00 313,62 313,62 313,62 313,62 313,62 3,320,32 111,59 385,95 3,837,86	27,083.33 5,825.35 465.57 809.98 7,100.90 339.48 121.82 375.03 836.33 10,787.00 5,250.00 21,512.00 246.04 246.04 4,708.83 263.18 771.90 5,743.91 399.00	27,083,33 204,84 5,825,35 1,532,03 492,43 7,849,81 32,90 9,22 375,03 417,15 2,848,00 4,200,00 4,200,00 25,968,00 247,08 247,08 5,714,74 131,59 385,95 6,232,28 156,00 156,00	27,083.33 5,825.35 1,007.09 111.37 6,943.81 527.00 65.67 375.03 967.70 788.00 4,158.50 80.00 80.00 80.00 587.33 587.33 2,416.55 13.5	27,083.33 5,825.35 994.82 6,820.17 391.73 44.59 375.03 811.35 1,730.00 3,280.00 5,010.00 298.37 298.37	216,666.64 204.84 45,798.56 5,607.43 4,007.72 55,413.71 2,413.68 533.96 2,595.31 5,542.95 21,534.50 29,235.00 41,738.00 92,507.50 154.56 880.00 1,034.56 2,142.18 2,142.18 2,142.18 2,142.18 2,142.18 2,142.18 2,142.18 2,142.18 2,153.50 92.505.99 2,505.99
SG&A Expenses Salaries, Taxes and Benefits - SG&A Advertising Rent Utilities Building Repairs & Maintenance Facilities Office Supplies/Other Postage Lease Expense Office Expense Legal Services Professional Services Auditing and Tax Services Professional Fees Meals & Entertainment Travel & Transportation Travel & Entertainment Bank/CC Charges Bank & Collection Fees Insurance - D&O, Umbrella, Cyber, Malpractice Insurance - Property, General Liability Business Insurance Licenses/Dues Dues, Licenses & Subscriptions Employee Recruit/Relocation	27,083.33 5,557.27 733.91 1,332.81 7,623.99 308.24 284.92 375.03 968.19 100.00 100.00 263.99 263.99 6,510.10 131.59 385.95 7,027.64 (108.01)	27,083.33 5,557.27 412.24 508.08 6,477.59 39.77 345.13 384.90 2,799.00 200.00 2,999.00 0.00 185.75 185.75 6,510.10 131.59 385.95 7,027.64 50.00	27,083.33 5,557.27 461.77 508.08 6,527.12 654.58 7.74 375.03 1,037.35 1,260.00 31,500.00 480.00 480.00 480.00 313.62 313.62 3,320.32 131.59 385.95 385.95 385.95 385.95	27,083.33 5,825.35 465.57 809.98 7,100.90 339.48 121.82 375.03 836.33 10,787.00 5,250.00 21,512.00 154.56 240.00 394.56 246.04 4,708.83 263.18 771.90 5,743.91 399.00 1,129.00	27,083.33 204.84 5,825.35 1,532.03 492.43 7,849.81 32.90 9.22 375.03 417.15 2,848.00 4,200.00 25,968.00 80.00 247.08 5,714.74 131.59 385.95 6,232.28 156.00	27,083.33 5,825.35 1,007.09 111.37 6,943.81 527.00 65.67 375.03 967.70 3,370.50 788.00 4,158.50 80.00 80.00 587.33 2,416.57 131.59 385.95 2,934.11	27,083.33 5,825.35 994.82 6,820.17 391.73 44.59 375.03 811.35 1,730.00 5,010.00 0.00 298.37 298.37	216,666.64 204.84 45,798.56 5,607.43 4,007.72 55,413.71 2,413.68 533.96 2,595.31 5,542.95 21,534.50 29,235.00 41,738.00 92,507.50 154.56 880.00 1,034.56 2,142.18 2,142.18 29,180.66 921.13 2,701.65 32,803.44 2,505.99 12,046.82
Sq&A Expenses Salaries, Taxes and Benefits - SG&A Advertising Rent Utilities Building Repairs & Maintenance Facilities Office Supplies/Other Postage Lease Expense Office Expense Legal Services Professional Services Auditing and Tax Services Professional Fees Meals & Entertainment Travel & Transportation Travel & Entertainment Bank/CC Charges Bank & Collection Fees Insurance - D&O, Umbrella, Cyber, Malpractice Insurance - W/C Insurance - W/C Insurance - Wich Entertainment Employee Recruit/Relocation Continuing Education	27,083.33 5,557.27 733.91 1,332.81 7,623.99 308.24 284.92 375.03 968.19 100.00 100.00 263.99 263.99 263.99 6,510.10 131.59 385.95 7,027.64 (108.01)	27,083.33 5,557.27 412.24 508.08 6.477.59 39.77 345.13 384.90 2,799.00 200.00 2,999.00 0.00 185.75 185.75 6,510.10 131.59 385.95 7,027.64 50.00 50.00	27,083,33 5,557,27 461,77 508,08 6,527,12 654,58 7,74 375,03 1,037,35 1,260,00 31,500,00 480,00 480,00 480,00 313,62 3,320,32 131,59 385,95	27,083.33 5,825.35 465.57 809.98 7,100.90 339.48 121.82 375.03 836.33 10,787.00 5,250.00 21,512.00 394.56 246.04 4,708.83 263.18 771.90 5,743.91 399.00 399.00 1,129.00 1,129.00 102.42	27,083.33 204.84 5,825.35 1,532.03 492.43 7,849.81 32.90 9,22 375.03 417.15 2,848.00 4,200.00 25,968.00 80.00 80.00 247.08 5,714.74 131.59 385.95 6,232.28 156.00 5,121.01	27,083.33 5,825.35 1,007.09 111.37 6,943.81 527.00 65.67 375.03 967.70 3,370.50 788.00 4,158.50 80.00 80.00 587.33 587.33 2,416.57 131.59 385.95 385.95 2,934.11	27,083.33 5,825.35 994.82 6,820.17 391.73 44.59 375.03 811.35 1,730.00 3,280.00 5,010.00 0.00 298.37 298.37 0.00 9.00 9.00 9.00 5,796.81	216,666.64 204.84 45,798.56 5,607.43 4,007.72 55,413.71 2,413.68 533.96 2,595.31 5,542.95 21,534.50 29,235.00 41,738.00 92,507.50 154.56 880.00 1,034.56 2,142.18 2,142.18 2,142.18 29,180.66 921.13 2,701.65 32,803.44 2,505.99 2,505.99 12,046.82 102.42
Sq&A Expenses Salaries, Taxes and Benefits - SG&A Advertising Rent Utilities Building Repairs & Maintenance Facilities Office Supplies/Other Postage Lease Expense Office Expense Legal Services Professional Services Auditing and Tax Services Professional Fees Meals & Entertainment Travel & Transportation Travel & Entertainment Bank/CC Charges Bank & Collection Fees Insurance - D&O, Umbrella, Cyber, Malpractice Insurance - Property, General Liability Business Insurance Licenses/Dues Dues, Licenses & Subscriptions Employee Recruit/Relocation Continuing Education Payroll Services	27,083.33 5,557.27 733.91 1,332.81 7,623.99 308.24 284.92 375.03 968.19 100.00 100.00 263.99 263.99 6,510.10 131.59 385.95 7,027.64 (108.01) (108.01)	27,083.33 5,557.27 412.24 508.08 6,477.59 39.77 345.13 384.90 2,799.00 200.00 2,999.00 0.00 185.75 185.75 6,510.10 131.59 385.95 7,027.64 50.00	27,083.33 5,557.27 461.77 508.08 6,527.12 654.58 7.74 375.03 1,037.35 1,260.00 31,500.00 480.00 480.00 480.00 313.62 313.62 3,320.32 131.59 385.95 385.95 385.95 385.95	27,083.33 5,825.35 465.57 809.98 7,100.90 339.48 121.82 375.03 836.33 10,787.00 5,250.00 21,512.00 154.56 240.00 394.56 246.04 4,708.83 263.18 771.90 5,743.91 399.00 1,129.00	27,083.33 204.84 5,825.35 1,532.03 492.43 7,849.81 32.90 9.22 375.03 417.15 2,848.00 4,200.00 25,968.00 80.00 247.08 5,714.74 131.59 385.95 6,232.28 156.00 5,121.01	27,083.33 5,825.35 1,007.09 111.37 6,943.81 527.00 65.67 375.03 967.70 3,370.50 788.00 4,158.50 80.00 80.00 587.33 2,416.57 131.59 385.95 2,934.11	27,083.33 5,825.35 994.82 6,820.17 391.73 44.59 375.03 811.35 1,730.00 5,010.00 0.00 298.37 298.37 0.00 9.00 9.00 9.00 5,796.81 855.59	216,666.64 204.84 45,798.56 5,607.43 4,007.72 55,413.71 2,413.68 533.96 2,595.31 5,542.95 21,534.50 29,235.00 41,738.00 92,507.50 154.56 880.00 1,034.56 2,142.18 29,180.66 921.13 2,701.65 32,803.44 2,505.99 2,505.99 12,046.82 102.42 5,091.71
Sq&A Expenses Salaries, Taxes and Benefits - SG&A Advertising Rent Utilities Building Repairs & Maintenance Facilities Office Supplies/Other Postage Lease Expense Office Expense Legal Services Professional Services Auditing and Tax Services Professional Fees Meals & Entertainment Travel & Transportation Travel & Entertainment Bank/CC Charges Bank & Collection Fees Insurance - D&O, Umbrella, Cyber, Malpractice Insurance - W/C Insurance - W/C Insurance - Wich Entertainment Employee Recruit/Relocation Continuing Education	27,083.33 5,557.27 733.91 1,332.81 7,623.99 308.24 284.92 375.03 968.19 100.00 100.00 263.99 263.99 263.99 6,510.10 131.59 385.95 7,027.64 (108.01)	27,083.33 5,557.27 412.24 508.08 6,477.59 39.77 345.13 384.90 200.00 2,999.00 0.00 185.75 185.75 6,510.10 131.59 385.95 7,027.64 50.00 50.00	27,083.33 5,557.27 461.77 508.08 6,527.12 654.58 7.74 375.03 1,037.35 1,260.00 31,500.00 32,760.00 480.00 480.00 313.62 313.62 313.62 313.62 313.62 32,03.2 32,03.2 33,20.32 34,500.00 48,000	27,083.33 5,825.35 465.57 809.98 7,100.90 339.48 121.82 375.03 836.33 10,787.00 5,250.00 21,512.00 154.56 240.00 394.56 246.04 246.04 246.04 2477.391 399.00 399.00 1,129.00 1,129.00 1,129.00	27,083.33 204.84 5,825.35 1,532.03 492.43 7,849.81 32.90 9,22 375.03 417.15 2,848.00 4,200.00 25,968.00 80.00 80.00 247.08 5,714.74 131.59 385.95 6,232.28 156.00 5,121.01	27,083.33 5,825.35 1,007.09 111.37 6,943.81 527.00 65.67 375.03 967.70 3,370.50 788.00 4,158.50 80.00 80.00 587.33 587.33 2,416.57 131.59 385.95 2,934.11 0.00	27,083.33 5,825.35 994.82 6,820.17 391.73 44.59 375.03 811.35 1,730.00 3,280.00 5,010.00 0.00 298.37 298.37 0.00 9.00 9.00 9.00 5,796.81	216,666.64 204.84 45,798.56 5,607.43 4,007.72 55,413.71 2,413.68 533.96 2,595.31 5,542.95 21,534.50 29,235.00 41,738.00 92,507.50 154.56 880.00 1,034.56 2,142.18 29,180.66 921.13 2,701.65 32,803.44 2,505.99 2,505.99 12,046.82 102.42
Sq&A Expenses Salaries, Taxes and Benefits - SG&A Advertising Rent Utilities Building Repairs & Maintenance Facilities Office Supplies/Other Postage Lease Expense Office Expense Legal Services Professional Services Auditing and Tax Services Professional Fees Meals & Entertainment Travel & Transportation Travel & Entertainment Bank/CC Charges Bank & Collection Fees Insurance - D&O, Umbrella, Cyber, Malpractice Insurance - W/C Insurance - W/C Insurance - W/C Insurance - Wespension of the Subscriptions Employee Recruit/Relocation Continuing Education Payroll Services HR & Training Outside Services Administrative Services Expense - Other	27,083.33 5,557.27 733.91 1,332.81 7,623.99 308.24 284.92 375.03 968.19 100.00 100.00 263.99 263.99 6,510.10 131.59 385.95 7,027.64 (108.01) (108.01) (108.01)	27,083.33  5,557.27 412.24 508.08 6,477.59 39.77 345.13 384.90 2,799.00 200.00 2,999.00  0.00 185.75 185.75 6,510.10 131.59 385.95 385.95 385.95 385.95 1,073.51 85,750.00	27,083,33  5,557,27  461,77  508,08  6,527,12  654,58  7,74  375,03  1,037,35  1,260,00  31,500,00  480,00  480,00  480,00  313,62  3,320,32  131,59  385,95  385,95  385,95  385,96  2,000,00  2,000,00  644,12  644,12  92,54  122,500,00	27,083.33 5,825.35 465.57 809.98 7,100.90 339.48 121.82 375.03 836.33 10,787.00 5,275.00 21,512.00 21,512.00 394.56 246.04 4,708.83 263.18 771.90 399.00 399.00 1,129.00 1,02.42 777.78 2,009.20 1,188.92 88,750.00	27,083.33 204.84 5,825.35 1,532.03 492.43 7,849.81 32.90 9.22 375.03 417.15 2,848.00 4,200.00 25,968.00 80.00 247.08 5,714.74 131.59 385.95 6,232.28 156.00 5,121.01 427.46 5,548.47 1,673.51	27,083.33 5,825.35 1,007.09 111.37 6,943.81 527.00 65.67 375.03 967.70 3,370.50 788.00 4,158.50 80.00 80.00 587.33 2,416.57 131.59 385.95 2,934.11 0.00 846.21 846.21 446.59 72,625.00	27,083.33 5,825.35 994.82 6,820.17 391.73 44.59 375.03 811.35 1,730.00 5,010.00 0.00 298.37 298.37 0.00 9.00 9.00 9.00 5,796.81 855.59 6,652.40 436.59 16,000.00	216,666.64 204.84 45,798.56 5,607.43 4,007.72 55,413.71 2,413.68 533.96 2,595.31 5,542.95 21,534.50 29,235.00 41,738.00 92,507.50 154.56 880.00 1,034.56 2,142.18 29,180.66 921.13 2,701.65 32,803.44 2,505.99 12,046.82 102.42 5,091.71 17,240.95 5,868.59 588,250.00
SG&A Expenses Salaries, Taxes and Benefits - SG&A Advertising Rent Utilities Building Repairs & Maintenance Facilities Office Supplies/Other Postage Lease Expense Office Expense Legal Services Professional Services Professional Services Auditing and Tax Services Professional Fees Meals & Entertainment Travel & Transportation Travel & Transportation Travel & Collection Fees Insurance - D&O, Umbrella, Cyber, Malpractice Insurance - W/C Insurance - Property, General Liability Business Insurance Licenses/Dues Dues, Licenses & Subscriptions Employee Recruit/Relocation Continuing Education Payroll Services HR & Training Outside Services Administrative Services Expense - Other Misc. Other SG&A	27,083.33  5,557.27  733.91  1,332.81  7,623.99  308.24  284.92  375.03  968.19  100.00  100.00  263.99  263.99  6,510.10  131.59  385.95  7,027.64  (108.01)  (108.01)  (108.01)  925.66  874.39  102,250.00  103,124.39	27,083.33 5,557.27 412.24 508.08 6,477.59 39.77 345.13 384.90 2,799.00 20.00 185.75 185.75 6,510.10 131.59 385.95 7,027.64 50.00 50.00 614.89 1,073.51 85,750.00 86,823.51	27,083,33  5,557,27 461,77 508,08 6,527,12 654,58 7,74 375,03 1,037,35  1,260,00 31,500,00 480,00 313,62 313,62 313,62 313,62 313,62 3,320,32 2,000,00 2,000,00  644,12 92,54 122,500,00 122,552,54	27,083.33 5,825.35 465.57 809.98 7,100.90 339.48 121.82 375.03 836.33 10,787.00 5,250.00 21,512.00 24,60.00 394.56 246.04 246.04 4,708.83 263.18 771.90 5,743.91 399.00 102.42 777.78 2,009.20 1,188.92 2,009.20 1,188.92 2,009.20 1,188.92 2,009.20 1,188.92 2,009.20 1,188.92 2,009.20 1,188.92 8,750.00 8,938.92	27,083,33 204,84 5,825,35 1,532,03 492,43 7,849,81 32,90 9,22 375,03 417,15 2,848,00 18,920,00 4,200,00 25,968,00 80,00 247,08 247,08 5,714,74 131,59 385,95 6,232,28 156,00 5,121,01 427,46 5,548,47 1,673,51 100,375,00 112,048,51	27,083.33 5,825.35 1,007.09 111.37 6,943.81 527.00 65.67 375.03 967.70 3,370.50 788.00 4,158.50 80.00 80.00 587.33 587.33 2,416.57 131.59 385.95 2,934.11 0.00 846.21 436.59 72,625.00 73,061.59	27,083.33 5,825.35 994.82 6,820.17 391.73 44.59 375.03 811.35 1,730.00 3,280.00 5,010.00 298.37 298.37 0.00 9.00 9.00 9.00 9.00 9.00 9.00 9.00 9.00 9.00 9.00 1,796.81 855.59 6,652.40 436.59 16,000.00 16,436.59	216,666.64
SG&A Expenses Salaries, Taxes and Benefits - SG&A Advertising Rent Utilities Building Repairs & Maintenance Facilities Office Supplies/Other Postage Lease Expense Office Expense Legal Services Professional Services Auditing and Tax Services Professional Fees Meals & Entertainment Travel & Transportation Travel & Entertainment Bank/CC Charges Insurance - D&O, Umbrella, Cyber, Malpractice Insurance - W/C Insurance - W/C Insurance - W/C Insurance - Eroperty, General Liability Business Insurance Licenses/Dues Dues, Licenses & Subscriptions Employee Recruit/Relocation Continuing Education Payroll Services HR & Training Outside Services Administrative Services Expense - Other Misc. Other SG&A Total SG&A	27,083.33 5,557.27 733.91 1,332.81 7,623.99 308.24 284.92 375.03 968.19 100.00 100.00 263.99 263.99 6,510.10 131.59 385.95 7,027.64 (108.01) (108.01) 925.66 874.39 102,250.00 103,124.39	27,083.33  5,557.27 412.24 508.08 6,477.59 39.77 345.13 384.90 2,799.00 200.00 2,999.00  185.75 185.75 6,510.10 131.59 385.95 7,027.64 50.00 50.00  614.89 614.89 1,073.51 85,750.00 86,823.51	27,083,33  5,557,27  461,77  508,08  6,527,12  654,58  7,74  375,03  1,037,35  1,260,00  31,500,00  480,00  480,00  480,00  313,62  3,320,32  131,59  385,95  385,95  3837,86  2,000,00  2,000,00  644,12  644,12  92,54  122,500,00  122,592,54	27,083.33 5,825.35 465.57 809.98 7,100.90 339.48 121.82 375.03 836.33 10,787.00 5,250.00 21,512.00 154.56 240.00 394.56 246.04 4,708.83 263.18 771.90 399.00 1,129.00	27,083.33 204.84 5,825.35 1,532.03 492.43 7,849.81 32.90 9.22 375.03 417.15 2,848.00 4,200.00 25,968.00 80.00 247.08 5,714.74 131.59 385.95 6,232.28 156.00 5,121.01 427.46 5,548.47 1,673.51 100,375.00 102,048.51 175,835.47	27,083.33  5,825.35 1,007.09 111.37 6,943.81 527.00 65.67 375.03 967.70 3,370.50  788.00 4,158.50  80.00 80.00 587.33 2,416.57 131.59 385.95 2,934.11  0.00  846.21 446.21 446.59 72,625.00 73,061.59 116,662.58	27,083.33 5,825.35 994.82 6,820.17 391.73 44.59 375.03 811.35 1,730.00 5,010.00 0.00 298.37 298.37 298.37 0.00 9.00 9.00 9.00 9.00 9.00 1,796.81 855.59 6,652.40 436.59 16,000.00 16,436.59 16,000.00 16,436.59 16,3121.21	216,666.64 204.84 45,798.56 5,607.43 4,007.72 55,413.71 2,413.68 533.96 2,595.31 5,542.95 21,534.50 29,235.00 41,738.00 92,507.50 154.56 880.00 1,034.56 2,142.18 29,180.66 921.13 2,701.65 32,803.44 2,505.99 12,046.82 102.42 5,091.71 17,240.95 5,868.59 588,250.00 594,118.59 1,020,181.35
SG&A Expenses Salaries, Taxes and Benefits - SG&A Advertising Rent Utilities Building Repairs & Maintenance Facilities Office Supplies/Other Postage Lease Expense Office Expense Legal Services Professional Services Auditing and Tax Services Professional Fees Meals & Entertainment Travel & Transportation Travel & Transportation Travel & Entertainment Bank/CC Charges Bank & Collection Fees Insurance - D&O, Umbrella, Cyber, Malpractice Insurance - W/C Insurance - W/C Insurance - W/C Insurance Subscriptions Employee Recruit/Relocation Continuing Education Payroll Services HR & Training Outside Services Administrative Services Expense - Other Misc. Other SG&A Total SG&A EBITDA	27,083.33  5,557.27  733.91  1,332.81  7,623.99  308.24  284.92  375.03  968.19  100.00  100.00  263.99  263.99  263.99  6,510.10  131.59  385.95  7,027.64  (108.01)  (108.01)  925.66  874.39  102,250.00  103,124.39  147,009.18	27,083.33  5,557.27 412.24 508.08 6.477.59 39.77 345.13 384.90 2,799.00 200.00  2,999.00  0.00 185.75 185.75 6,510.10 131.59 385.95 7,027.64 50.00 50.00 614.89 614.89 1,073.51 85,750.00 86,823.51 131,646.61	27,083,33  5,557,27 461,77 508,08 6,527,12 654,58 7,74 375,03 1,037,35  1,260,00 31,500,00 480,00 313,62 313,62 313,62 313,62 313,62 3,320,32 2,000,00 2,000,00  644,12 92,54 122,500,00 122,552,54	27,083.33 5,825.35 465.57 809.98 7,100.90 339.48 121.82 375.03 836.33 10,787.00 5,250.00 21,512.00 24,60.00 394.56 246.04 246.04 4,708.83 263.18 771.90 5,743.91 399.00 102.42 777.78 2,009.20 1,188.92 2,009.20 1,188.92 2,009.20 1,188.92 2,009.20 1,188.92 2,009.20 1,188.92 2,009.20 1,188.92 8,750.00 8,938.92	27,083,33 204,84 5,825,35 1,532,03 492,43 7,849,81 32,90 9,22 375,03 417,15 2,848,00 18,920,00 4,200,00 25,968,00 80,00 247,08 247,08 5,714,74 131,59 385,95 6,232,28 156,00 5,121,01 427,46 5,548,47 1,673,51 100,375,00 112,048,51	27,083.33 5,825.35 1,007.09 111.37 6,943.81 527.00 65.67 375.03 967.70 3,370.50 788.00 4,158.50 80.00 80.00 587.33 2,416.57 131.59 385.95 2,934.11 0.00 846.21 446.59 72,625.00 73,061.59 116,662.58	27,083.33 5,825.35 994.82 6,820.17 391.73 44.59 375.03 811.35 1,730.00 3,280.00 5,010.00 298.37 298.37 0.00 9.00 9.00 9.00 9.00 9.00 9.00 9.00 9.00 9.00 9.00 1,796.81 855.59 6,652.40 436.59 16,000.00 16,436.59	216,666.64 204.84 45,798.56 5,607.43 4,007.72 55,413.71 2,413.68 533.96 2,595.31 5,542.95 21,534.50 29,235.00 41,738.00 92,507.50 154.56 880.00 1,034.56 2,142.18 29,180.66 921.13 2,701.65 32,803.44 2,505.99 12,046.82 102.42 5,091.71 17,240.95 5,868.59 588,250.00 594,118.59 1,020,181.35
SG&A Expenses Salaries, Taxes and Benefits - SG&A Advertising Rent Utilities Building Repairs & Maintenance Facilities Office Supplies/Other Postage Lease Expense Office Expense Legal Services Professional Services Auditing and Tax Services Professional Fees Meals & Entertainment Travel & Transportation Travel & Transportation Travel & Collection Fees Insurance - D&O, Umbrella, Cyber, Malpractice Insurance - Property, General Liability Business Insurance Licenses/Dues Dues, Licenses & Subscriptions Employee Recruit/Relocation Continuing Education Payroll Services HR & Training Outside Services Administrative Services Expense - Other Misc. Other SG&A Total SG&A  EBITDA Net Interest	27,083.33  5,557.27  733.91  1,332.81  7,623.99  308.24  284.92  375.03  968.19  100.00  100.00  263.99  263.99  6,510.10  131.59  385.95  7,027.64  (108.01)  (108.01)  925.66  874.39  102,250.00  103.124.39  147,009.18	27,083.33  5,557.27 412.24 508.08 6,477.59 39.77 345.13 384.90 2,799.00 200.00 2,999.00  185.75 185.75 6,510.10 131.59 385.57 7,027.64 50.00 50.00  614.89 614.89 614.89 1,073.51 131,646.61 256,395.26	27,083,33  5,557,27  461,77  508,08  6,527,12  654,58  7,74  375,03  1,037,35  1,260,00  31,500,00  32,760,00  480,00  480,00  480,00  313,62  3,320,32  131,59  385,95  385,95  3837,86  2,000,00  2,000,00  644,12  644,12  92,54  122,500,00  122,592,54  197,275,94	27,083.33 5,825.35 465.57 809.98 7,100.90 339.48 121.82 375.03 836.33 10,787.00 5,250.00 21,512.00 246.04 4,708.83 263.18 771.90 399.00 1,129.00 1,1	27,083.33 204.84 5,825.35 1,532.03 492.43 7,849.81 32.90 9.22 375.03 417.15 2,848.00 4,200.00 25,968.00 80.00 247.08 5,714.74 131.59 385.95 6,232.28 156.00 5,121.01 427.46 5,548.47 1,673.51 100,375.00 102,048.51 175,835.47	27,083.33  5,825.35 1,007.09 111.37 6,943.81 527.00 65.67 375.03 967.70 3,370.50  788.00 4,158.50  80.00 80.00 587.33 2,416.57 131.59 385.95 2,934.11  0.00  846.21 446.29 446.59 72,625.00 73,061.59 116,662.58 266,048.04	27,083.33 5,825.35 994.82 6,820.17 391.73 44.59 375.03 811.35 1,730.00 3,280.00 5,010.00  0.00 298.37 298.37  0.00 9.00 9.00 9.00 5,796.81 855.59 6,652.40 436.59 16,000.00 16,436.59 63,121.21	216,666.64 204.84 45,798.56 5,607.43 4,007.72 55,413.71 2,413.68 533.96 2,595.31 5,542.95 21,534.50 29,235.00 41,738.00 92,507.50 154.56 880.00 1,034.56 2,142.18 2,1
SG&A Expenses Salaries, Taxes and Benefits - SG&A Advertising Rent Utilities Building Repairs & Maintenance Facilities Office Supplies/Other Postage Lease Expense Office Expense Legal Services Professional Services Auditing and Tax Services Professional Fees Meals & Entertainment Travel & Transportation Travel & Transportation Travel & Entertainment Bank/CC Charges Bank & Collection Fees Insurance - D&O, Umbrella, Cyber, Malpractice Insurance - W/C Insurance - W/C Insurance - W/C Insurance Subscriptions Employee Recruit/Relocation Continuing Education Payroll Services HR & Training Outside Services Administrative Services Expense - Other Misc. Other SG&A Total SG&A EBITDA	27,083.33  5,557.27  733.91  1,332.81  7,623.99  308.24  284.92  375.03  968.19  100.00  100.00  263.99  263.99  263.99  6,510.10  131.59  385.95  7,027.64  (108.01)  (108.01)  925.66  874.39  102,250.00  103,124.39  147,009.18	27,083.33  5,557.27 412.24 508.08 6.477.59 39.77 345.13 384.90 2,799.00 200.00  2,999.00  0.00 185.75 185.75 6,510.10 131.59 385.95 7,027.64 50.00 50.00 614.89 614.89 1,073.51 85,750.00 86,823.51 131,646.61	27,083,33  5,557,27  461,77  508,08  6,527,12  654,58  7,74  375,03  1,037,35  1,260,00  31,500,00  480,00  480,00  480,00  313,62  3,320,32  131,59  385,95  385,95  3837,86  2,000,00  2,000,00  644,12  644,12  92,54  122,500,00  122,592,54	27,083.33 5,825.35 465.57 809.98 7,100.90 339.48 121.82 375.03 836.33 10,787.00 5,250.00 21,512.00 154.56 240.00 394.56 246.04 4,708.83 263.18 771.90 399.00 1,129.00	27,083.33 204.84 5,825.35 1,532.03 492.43 7,849.81 32.90 9.22 375.03 417.15 2,848.00 4,200.00 25,968.00 80.00 247.08 5,714.74 131.59 385.95 6,232.28 156.00 5,121.01 427.46 5,548.47 1,673.51 100,375.00 102,048.51 175,835.47	27,083.33 5,825.35 1,007.09 111.37 6,943.81 527.00 65.67 375.03 967.70 3,370.50 788.00 4,158.50 80.00 80.00 587.33 2,416.57 131.59 385.95 2,934.11 0.00 846.21 446.59 72,625.00 73,061.59 116,662.58	27,083.33 5,825.35 994.82 6,820.17 391.73 44.59 375.03 811.35 1,730.00 5,010.00 0.00 298.37 298.37 298.37 0.00 9.00 9.00 9.00 9.00 9.00 1,796.81 855.59 6,652.40 436.59 16,000.00 16,436.59 16,000.00 16,436.59 16,3121.21	216,666.64
SG&A Expenses Salaries, Taxes and Benefits - SG&A Advertising Rent Utilities Building Repairs & Maintenance Facilities Office Supplies/Other Postage Lease Expense Office Expense Legal Services Professional Services Auditing and Tax Services Professional Fees Meals & Entertainment Travel & Transportation Travel & Transportation Travel & Entertainment Bank/CC Charges Bank & Collection Fees Insurance - D&O, Umbrella, Cyber, Malpractice Insurance - Property, General Liability Business Insurance Licenses/Dues Dues, Licenses & Subscriptions Employee Recruit/Relocation Continuing Education Payroll Services HR & Training Outside Services Administrative Services Expense - Other Misc. Other SG&A Total SG&A EBITDA Net Interest Depreciation & Amortization	27,083.33  5,557.27  733.91  1,332.81  7,623.99  308.24  284.92  375.03  968.19  100.00  100.00  263.99  263.99  6,510.10  131.59  385.95  7,027.64  (108.01)  (108.01)  925.66  925.66  874.39  102,250.00  103,124.39  147,009.18  111,399.54  1,015.00  8,314.65	27,083.33 5,557.27 412.24 508.08 6,477.59 39.77 345.13 384.90 2,799.00 200.00 2,999.00 0.00 185.75 185.75 6,510.10 131.59 385.95 7,027.64 50.00 50.00 614.89 1,073.51 85,750.00 614.89 1,073.51 131,646.61 256,395.26 411.75 8,314.65	27,083,33  5,557,27 461,77 508,08 6,527,12 654,58 7,74 375,03 1,037,35  1,260,00 31,500,00 32,760,00 480,00 480,00 480,00 313,62 313,62 313,62 313,62 313,62 3,320,32 131,59 385,95 3,837,86 2,000,00 2,000,00  644,12 92,54 122,500,00 122,592,54 197,275,94	27,083.33 5,825.35 465.57 809.98 7,100.90 339.48 121.82 375.03 836.33 10,787.00 5,250.00 21,512.00 154.56 240.00 394.56 246.04 4,708.83 263.18 271.90 5,743.91 399.00 1,129.00 102.42 277.78 2,009.20 1,188.92 88,750.00 89,938.92 155,264.19 88,193.51	27,083,33 204,84 5,825,35 1,532,03 492,43 7,849,81 32,90 9,22 375,03 417,15 2,848,00 18,920,00 4,200,00 25,968,00 80,00 247,08 247,08 5,714,74 131,59 385,95 6,232,28 156,00 5,121,01 427,46 5,548,47 1,673,51 100,375,00 102,048,51 175,835,47	27,083.33 5,825.35 1,007.09 111.37 6,943.81 527.00 65.67 375.03 967.70 3,370.50  80.00 4,158.50  80.00 80.00 80.01 80.01 80.02 80.01 80.01 80.01 80.00	27,083.33 5,825.35 994.82 6,820.17 391.73 44.59 375.03 811.35 1,730.00 3,280.00 5,010.00 0.00 298.37 298.37 298.37 0.00 9.00 9.00 5,796.81 855.59 6,652.40 436.59 16,000.00 16,436.59 16,000.00 16,436.59 63,121.21	216,666.64 204.84 45,798.56 5,607.43 4,007.72 55,413.71 2,413.68 533.96 2,595.31 5,542.95 21,534.50 29,235.00 41,738.00 1,034.56 880.00 1,034.56 2,142.18 29,180.66 2,142.18 29,180.66 32,803.44 2,505.99 12,046.82 102.42 5,091.71 17,240.95 5,868.59 588,250.00 594,118.59 1,020,181.35

## Pro Forma Balance Sheet (AS OF APPROVAL DATE)

Cash	398,837
Accounts Receivable	835,991
Other Current Assets	87,318
TOTAL CURRENT ASSETS:	\$ 1,322,146
Property, Plant & Equipment	582,815
Other Assets	12,247
TOTAL ASSETS	\$ 1,917,208
Accounts Payable	\$ 11,597
Intercompany Payables	\$ 4,918,601
Other Payables	446,599
TOTAL CURRENT LIABILITIES:	\$ 5,376,797
Straight Line Rent Accrual	 59,704
TOTAL LONG TERM LIABILITIES:	59,704
LIABILITIES	\$ 5,436,501
MEMBER'S EQUITY	 (3,519,293)
TOTAL LIABILITIES AND MEMBER'S EQUITY	\$ 1,917,208

#### Consolidated Presentation for Emerest CHHA CON For Period Ending 12/31/2021

	Emerest Caregiver s Resources of NY LLC	Emerest Health CDS of Missouri	Emerest Health LLC	Emerest Health of Connecticu t LLC	Emerest Health of Missouri LLC	Emerest Health of NJ	Emerest Health of Pennsylv ania LLC	Emerest Health Population Manageme nt	The Royal Care F I LLC	Total
Assets										
Cash	138,053	978,459	8,258	667,940	223,622	310,566	267	(50,370)	4,896,738	7,173,533
Accounts receivable, net	76,082	2,191,550	-	1,094,504	52,575	198,990	-	-	3,863,142	7,476,844
Prepaid expenses and other current assets	14,648	2,276	3,750	-	-	-	-	2,265	178,565	201,504
Total current assets	228,784	3,172,285	12,008	1,762,445	276,197	509,555	267	(48,105)	8,938,445	14,851,881
Fixed assets	-	-	-	38,939	-	83,298	47,289	-	8,555	178,081
Financing costs, net	-	-	-	- 1	-	-	-	-	66,699	66,699
Deposits	-	-	-	7,233	2,500	10,000	-	-	-	19,733
Total assets	228,784	3,172,285	12,008	1,808,616	278,697	602,853	47,556	(48,105)	9,013,699	15,116,394
Liabilities and equity										
Due to Metropolitan Bank	-	-	-	-	-	-	-	-	43,435	43,435
Accounts payable	1,028	21,989	46,922	44,839	(682)	(1,491)	2,405	43,033	383,557	541,600
Accrued expenses and taxes payable	13,900	522,618	7,442	219,737	22,894	98,243	-	15,837	1,850,457	2,751,127
Due to/from RC and FI	-	-	(3,000)	- 1	-	-	-	-	3,768,574	3,765,574
Total current liabilities	14,928	544,607	51,364	264,577	22,212	96,751	2,405	58,870	6,046,023	7,101,736
Long-term liabilities										
PPP loans	-	1,031,870	-	- 1	-	-	-	-	-	1,031,870
Total long-term liabilities	-	1,031,870	-	-	-	-	-	-	-	1,031,870
Total liabilities	14,928	1,576,477	51,364	264,577	22,212	96,751	2,405	58,870	6,046,023	8,133,606
Equity										
Equity - beginning of year	89,932	292,909	(136,575)	251,836	(1,526,890)	(413,318)	27,426	(97,937)	2,417,911	905,294
Contributions (distributions)	66,186	(759,282)	22,286	262,648	1,579,678	401,967	17,725	175,830	(1,783,300)	(16,261)
Net income	57,738	2,062,180	74,933	1,029,555	203,698	517,453	-	(184,868)	2,333,067	6,093,756
Total equity	213,856	1,595,808	(39,356)	1,544,040	256,486	506,102	45,151	(106,975)	2,967,678	6,982,789
Total liabilities and equity	228,784	3,172,285	12,008	1,808,616	278,697	602,853	47,556	(48,105)	9,013,701	15,116,395
Ownership interest										
Yankel Bernath	50%	50%	50%	50%	50%			50%	50%	
Chaim Klein	50%	50%	50%	50%	50%	25%	50%	50%	50%	
Total Owned by Proposed owners of Everest	100%	100%	100%	100%	100%	50%	100%	100%	100%	

	Emerest Caregivers Resources of NY LLC	Emerest Health CDS of Missouri	Emerest Health LLC	Emerest Health of Connecticu t LLC	Emerest Health of Missouri LLC	Emerest Health of NJ	Emerest Health of Pennsylv ania LLC	Emerest Health Population Management	The Royal Care FILLC	Eliminations	Total
Revenues	346,325	19,419,179	402,463	9,139,232	521,740	3,164,370	-	1,000,000	49,691,195	(334,463)	83,350,042
Cost of revenues:											
Salaries	236,786	14,509,848	-	6,860,855	330,167	2,137,726	-	-	36,913,924		60,989,306
Payroll taxes	26,545	1,316,150	-	505,649	33,413	216,533	-	-	3,826,013		5,924,303
Employee benefits	1,080	-	-	497	-	-	-	-	3,528,281		3,529,858
Workmen's compensation insurance	21,794	-	-	133,868	7,889	50,806	-	-	747,600		961,957
Total cost of revenues	286,205	15,825,997	-	7,500,870	371,468	2,405,065	-	-	45,015,818	-	71,405,424
Gross profit	60,120	3,593,182	402,463	1,638,362	150,272	759,305	-	1,000,000	4,675,377	(334,463)	11,944,618
%	17.4%	18.5%	100.0%	17.9%	28.8%	24.0%		100.0%	9.4%		14.3%
Operating expenses:											
Administrative salaries	29,035	837,500	201,751	631,393	22,501	491,538	-	-	2,759,676		4,973,395
Advertising and promotion	9,476	110,603	137	61,177	720	22,411	-	-	106.528		311,051
Automobile expenses		288	-	5,225	24	21,820	-	-	91,186		118,543
Bank charges	3,694	22,422	3,258	10.094	4,514	5.834			25,741		75,557
Computer expense	- 0,001			- 10,001	600	- 0,001		-	56,003		56,603
Data processing	5,741	105,712	2,268	43,794	7,418	31,060		-	257,676		453,669
Dues and subscriptions		.00,7.12		1,220	-,	3,507		-	14,236		18,963
Employee background checks	-	8,652	-	9,243	223	1,072		-	206		19,396
Employee background checks  Employee benefits	-	17,677	7,528	25,715	470	8,030	-	-	158,959		218,378
Insurance	4,199	2,213	7,320	10,339	57	15,940	-		34,041		66,789
Management fees	8,826	119,504	- :	232,898	3,696	80,639	<u> </u>		34,041	(334,463)	111,100
Office supplies and expenses	836	10,114	1,078	10,705	1,539	5,155			57,116	(334,403)	86,544
Outside services	- 030	10,114	1,076	20,382	1,559	3,133	<u> </u>		37,110		20,382
Pavroll taxes						38.876		-	045 505		
	2,777	52,765	16,592	51,327	1,418	,	-	-	215,525		379,281
Postage and delivery	2 200	220,362	75.007	5,794	53	4,690	-	-	217,439		448,339
Professional fees	3,300	26,174	75,697	83,185	3,423	4,650			287,959		484,388
Rent		38,510	55,200	56,429	948	47,000	-	-	162,000		360,087
Repairs and maintenance	-	-	-	2,394	-	-	-	-	6,585		8,979
Seminars	-	-	-	2,478	-	-	-	-	746		3,223
Stationery and printing	125	112	125	30,887	<u> </u>	9,990	-	-	36,191		77,430
Telephone and internet	783	11,138	-	23,026	2,706	14,354	-	-	119,922		171,930
Travel and entertainment	161	28,178	2,890	12,137	22	768	-	-	295,730		339,885
Utilities	-	3,552	-	3,250	81	2,983	-	-	27,107		36,974
Total operating expenses	68,954	1,615,477	366,525	1,333,092	50,414	810,316	-	-	4,930,572	(334,463)	8,840,886
Operating income (loss)	(8,834)	1,977,705	35,938	305,271	99,858	(51,011)	-	1,000,000	(255,195)	-	3,103,732
Other income/expense:											
Covid expenses:											
RPM program- compensation	-		-		-	70,968	-	661,781	29,846		762,595
RPM program- equipment						40,125		61,979			102,104
RPM program- other								472,415			472,415
Other covid		1,000		1,750		22,458		12,655			37,863
Federal HHS Grants	-	(85,938)	-	(10,136)	-	(125,931)	-	-	(812,681)		(1,034,685)
PPP forgiveness	(66,572)	-	(39,170)	(749,332)	(103,567)	(589,467)	-	(27,572)	(1,937,500)		(3,513,180)
Depreciation and amortization	-	-	-	5,720	-	8,805	-	-	15,786		30,311
Provision for income taxes	-	462	175	27,713	(272)	4,578	-	3,609	116,287		152,552
Total other income/expense	(66,572)	(84,475)	(38,995)	(724,285)	(103,839)	(568,464)	-	1,184,868	(2,588,263)	-	(2,990,024)
Net income (loss)	57,738	2,062,180	74,933	1,029,555	203,698	517,453		(184,868)	2,333,067	-	6,093,756

#### Consolidated Presentation for Emerest CHHA CON For Period Ending 3/31/2022

	Emerest Caregivers Resources of NY LLC	Emerest Health CDS of Missouri	Emerest Health LLC	Emerest Health of Connecticu t LLC	Emerest Health of Missouri LLC	Emerest Health of NJ	Emerest Health of Pennsylv ania LLC	Emerest Health Population Management	The Royal Care F I LLC	Total
Assets										
Cash	198,897	2,066,236	8,710	2,035,956	280,508	340,262	134	12,533	5,259,193	10,202,427
Accounts receivable, net	18,239	1,857,491	-	961,561	49,592	187,831	-	-	4,446,418	7,521,132
Prepaid expenses and other current assets	14,648	1,707	35,100	14,616	-	5,588	-	-	1,957	73,616
Total current assets	231,784	3,925,434	43,810	3,012,133	330,100	533,681	134	12,533	9,707,567	17,797,175
Fixed assets	-	-	-	38,939	-	83,298	49,140	207,304	8,555	387,236
Due from Emerest Properties LLC	-	-	-	-	-	-	-	-	996,600	996,600
Financing costs, net	-	-	-	-	-	-	-	-	46,699	46,699
Deposits	-	-	-	6,333	2,500	10,000	-	-	-	18,833
Total assets	231,784	3,925,434	43,810	3,057,405	332,600	626,979	49,274	219,837	10,759,422	19,246,543
Liabilities and equity										
Due to Metropolitan Bank	-	-	-	-	-	-	-	-	43,435	43,435
Accounts payable	2,190	19,880	45,244	73,516	(207)	13,562	1,372	104,568	658,742	918,867
Accrued expenses and taxes payable	13,900	393,659	3,942	193,170	16,903	110,824	-	6,934	2,499,631	3,238,963
Due to/from affiliates	-	200,000	(3,000)	(200,000)	-	-	-	-	4,765,175	4,762,175
Total current liabilities	16,090	613,539	46,186	66,685	16,697	124,386	1,372	111,502	7,966,982	8,963,440
Long-term liabilities										
-	-	-	-	-	-	-	-	-	- 1	-
Total long-term liabilities	-	-	-	-	-	-	-	-	-	-
Total liabilities	16,090	613,539	46,186	66,685	16,697	124,386	1,372	111,502	7,966,982	8,963,440
Equity										
Equity - beginning of year	213,856	1,609,403	(39,356)	1,554,864	256,486	506,102	45,151	(106,975)	2,982,885	7,022,415
Contributions (distributions)	-	(150,000)	-	(45,000)	-	-	2,750	225,000	(1,180,000)	(1,147,250)
Net income	1,838	1,852,492	36,979	1,480,856	59,417	(3,509)	-	(9,689)	989,554	4,407,938
Total equity	215,694	3,311,894	(2,376)	2,990,719	315,903	502,593	47,901	108,335	2,792,439	10,283,104
Total liabilities and equity	231,784	3,925,434	43,810	3,057,405	332,600	626,979	49,274	219,837	10,759,422	19,246,543
Ownership interest										
Yankel Bernath	50%	50%	50%	50%	50%	25%		50%	50%	
Chaim Klein	50%	50%	50%	50%	50%	25%	50%	50%	50%	
Total Owned by Proposed owners of Everest	100%	100%	100%	100%	100%	50%	100%	100%	100%	

	Emerest Caregivers Resources of NY LLC	Emerest Health CDS of Missouri	Emerest Health LLC	Emerest Health of Connecticut LLC	Emerest Health of Missouri LLC	Emerest Health of NJ	Emerest Health of Pennsylv ania LLC	Emerest Health Population Management	The Royal Care FILLC	Eliminations	Total
Revenues	13,166	6,273,685	116,100	3,818,011	181,685	813,963	-	360,000	12,837,972	(116,100)	24,298,482
Cost of revenues:	10,100	0,2.0,000	110,100	0,010,011	101,000	0.0,000		000,000	12,007,072	(1.10,100)	2 1,200, 102
Salaries	-	4,725,248	-	2,115,165	107,940	507,177	-	-	9.454.190		16.909.720
Payroll taxes		448,762		157,485	10,831	54,043	-	_	1,072,222		1,743,343
Employee benefits		-	-	210			-	_	907,073		907,283
Workmen's compensation insurance		2,240	-	19,768	1,120	19.730	-	-	-		42.858
Total cost of revenues	-	5,176,250	-	2,292,628	119,891	580,950	-	-	11,433,485	-	19,603,204
Gross profit	13,166	1,097,435	116,100	1,525,383	61,793	233,013		360,000	1,404,487	(116,100)	4,695,278
%	100.0%	17.5%	110,100	40.0%	34.0%	28.6%		000,000	10.9%		19.3%
Operating expenses:	100.070	11.070		10.070	011070	20.070			10.070		10.070
Administrative salaries	-	151.357	47.362	239.979	-	135.016	-	-	207.301		781.016
Advertising and promotion	-	18,920	-17,002	11,600	_	7,217	-	-	207,001		37,737
Automobile expenses		184	_	1,930	_	4,769	-				6,883
Bank charges	8.822	2.473	796	3,049	966	1,376	-	-	1.003		18,484
Computer expense	0,022	2,470		0,040	-	1,070	-	_	2,727		2,727
Data processing	121	31,498	319	9,864	810	8,645	-		59,795		111,053
Dues and subscriptions	121	31,430	313	80	- 010	0,043	_		33,733		80
Employee background checks	<u> </u>	2,455		1,408	-	354	-		_		4,217
Employee background checks  Employee benefits	90	2,433	4,202	7,115	-	(635)	-	-	877		14,028
Insurance	30	4.016	4,202	3.872	-	3,870	_		5,870		17,628
Interest expense	-	4,010		3,072	-	3,070	-		20,585		20,585
	2,100	30,000		60,000	-	24,000	-		20,365	(446 400)	20,363
Management fees	2,100	4,976	1,300	2,977	-	3,508	-		3,754	(116,100)	16,662
Office supplies and expenses Outside services	147	4,976	1,300	12,799	-	3,306	-		3,734		12,799
Payroll taxes	-	12,203	5,597	25.624	-	13,312	-		23,817		80,554
,	-		5,597		-		-				
Postage and delivery		17,126 3,526	4.050	194		195	-		2,509		20,024
Professional fees			4,250	31,217	600		-		3,500		43,093
Rent	-	14,223	13,800	15,329	-	15,125	-	-	40,500		98,976
Repairs and maintenance		675	-	-	-	373		-			1,048
Seminars	-	-	-	04.705	-	700	-	-	236		236
Stationery and printing	-	929	-	21,795	-	706	-	-	325		23,756
Telephone and internet	48	4,483	-	7,519	-	3,119	-	-	2,131		17,300
Travel and entertainment	-	9,426	1,320	4,718	-	1,004	-	-	-		16,467
Utilities	-	1,253		1,913	-	886	-	-	-	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	4,052
Total operating expenses	11,329	312,101	78,946	462,984	2,376	222,839	-	-	374,932	(116,100)	1,349,406
Operating income (loss)	1,838	785,335	37,154	1,062,399	59,417	10,174	-	360,000	1,029,554	-	3,345,872
Other income/expense:											
Covid expenses:											
RPM program- compensation	-	-	-	-	-	-	-	192,829	-		192,829
RPM program- equipment	-	-	-	-	-	-	-	-	-		-
RPM program- other	-	-	-	-	-	-	-	159,233	-		159,233
Other covid	-	-	-	-	-	13,418	-	17,452	-		30,870
Federal HHS Grants	-	(34,728)	-	(418,456)	-	-	-	-	-		(453,184)
PPP forgiveness	-	(1,031,870)	-	-	-	-	-	-	-		(1,031,870)
Depreciation and amortization	-	-	-	-	-	-	-	-	-		-
Provision for income taxes	-	(559)	175	-	-	265	-	175	40,000		40,056
Total other income/expense	-	(1,067,157)	175	(418,456)	-	13,683	-	369,689	40,000	-	(1,062,066)
Net income (loss)	1,838	1,852,492	36,979	1,480,856	59,417	(3,509)	-	(9,689)	989,554	-	4,407,938

#### Project 221184 BFA Attachment B

#### **Emerest CHHA CON**

# YEAR ONE 2022 \$

#### **ASSETS**

Cash and cash equivalents	\$ 232,000
Goodwill	3,500,000
Fixed assets	20,000
Total assets	\$ 3,752,000

#### LIABILITIES AND STOCKHOLDERS EQUITY

Stockholders equity 3,752,000

Total liabilities and stockholders equity \$ 3,752,000