



### Trinity Alliance of the Capital Region: The Value, Methods, Rationale and Challenges of Deployable Community Health Workers

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### Financial Disclosures

I have no financial relationships to disclose

### With Dedication to:

Our neighbors, friends, and teachers



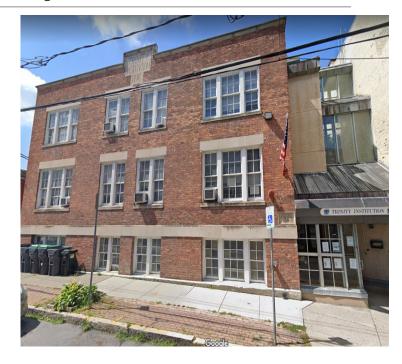
# Trinity's Social Care in Context

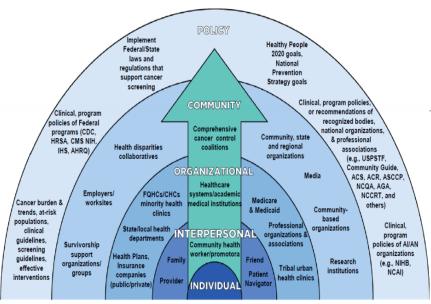
The Healthy People 2020 Approach to Social Determinants of Health (DHHS) advocates a "place-based" organizing framework to address the five key areas of social determinants of health



# Trinity Alliance in the Community

- As a 107 year old Settlement House, the notion of a placebased approach to SDOH is part of our historic gene pool: eg. Henry Street Settlement House/ VNA
- Trinity Alliance is strategically placed in key-neighborhood access points, offering grassroots approaches, credibility, and drive to identify, engage, empower in order to improve our health impact by addressing and alleviating all forms of social determinants of health





\*Some groups may fit within multiple levels of this model.

- We attack population health & SDoH on a micro-level, family by family, person by person and on a macro-level by undertaking bold communal level change: Swan Street Park, #100 bus line, Capital South Campus Center and ATTAIN Lab, Literacy Zone, supporting the formation and growth of MWBE's
  - We aim to build resilience through reaching a tipping point of positive SDOH prevalence

# Our Geographic Footprint: Points of Care Opportunities/Challenges

### Services Covering:

- Albany
- Rensselaer
- Schenectady

#### Core Footprint:

- South End
- West Hill
- Arbor Hill

- The Collaboratory
- Refugee Community Health Partnership Program
- Homer Perkins Center
- Albany County Correctional Facility
- Arbor Hill Food Pantry
- 518 SNUG
- 🚷 Koinonia Primary Care
- South End Food Pantry
- Mospitals



# Our Three, Integrated Divisions: A History of SDOH Social Care

Community Based Network Services Alternatives to Incarceration

Health and Wellness

Intentionally designed to reach those who typically intersect with systems of last resort. \*

E.g. Shelters, criminal justice, child protective services, emergency rooms

<sup>\*</sup> Impediments to care utilization: social isolation and stigma, high ACEs prevalence, poor school experiences that carry into adulthood, loss of neighborhood social cohesion, behavioral/ substance use disorders, perceived, historic and experienced racism.

# Journey into Medicaid Redesign/DSRIP

- Involved since inception
  - Went through intensive training on its goals
  - Participation agreements & project-specific contracts with each
     PPS covering Albany
- Trinity was invited to join the BHNNY PAC Executive Committee & Alliance for Better Health Leadership Teams
- Agency transformation to conform with security, compliance, technology, big data emerging requirements

## Wellness Advocates Linking Communities

- Launched January 2018
- Team of Community Health Workers (CHWs)
  - Goal: Effectively engage residents in the City of Albany in the preventive healthcare system, particularly those who are lost to/ disconnected from care
- Our Recipe strategic and targeted alleviation of social determinant of health as the pathway toward continued, meaningful engagement with the healthcare system
  - Heavy focus on health outcomes as our measurement for success!
- Leveraged strategic partnerships to build our recipe for positive health outcomes
- \* Albany College of Pharmacy and Health Sciences: The Collaboratory
- \* Refugee Community Health Partnership Program
- \* Koinonia Primary Care
- \* Hospital discharge planning and after-care





Ingredient — Engagement	Directions
<ul><li>Street Outreach</li><li>Walk Ins</li><li>Referrals</li></ul>	Network with community members and community partners often (at least weekly)
	Establish consistent presence within hubs in the community
	Know where community members congregate and will be receptive to services
	Always keep a CHW available for deployment





Ingredients — Intake	Directions
<ul> <li>Social Determinant of Health Assessment</li> <li>Health Insurance Assessment</li> <li>Primary Care Assessment</li> <li>Pharmacy Assessment</li> <li>Health Literacy</li> <li>Forms: Notice of Privacy Practices, Hixny, Releases</li> </ul>	Use motivational interviewing to identify most current, pressing, high yield interventions  If crisis occurring, address crisis and re-visit healthcare assessment during next meeting





Ingredients – Achie	ve
Outcomes	

#### Directions

- Active Health Insurance
- Annual Wellness Visit
- Follow Up Visits
- Medication Compliance
- Specialist Visits
- Preventive Health Screenings

Enroll community member in health insurance on the spot

Schedule primary care appointment. Arrange transportation. Offer to accompany.

Remind community member of appointment day before

Follow up within 24 hours after appointment

Joint meeting with ACPHS Public Health Pharmacy
Team





Ingredients — Ensure Continuity of Care	Directions
Alleviate Social Needs	After healthcare outcomes met, continue follow up contacts – 2 x per month for 4 months  Continue to work through social needs  After 4 months of no intervention needed, discharge

# Integration in Clinical Settings

Koinoina	Public Health Pharmacy Team
- Trinity staff have access to Koinonia EHR for referrals and to make notes	<ul> <li>Developed collaborative model in partnership with one another</li> </ul>
<ul> <li>Trinity staff attend weekly Koinonia staff meetings</li> </ul>	<ul><li>Co-located and integrated</li><li>Shared workflows</li></ul>
<ul> <li>Trinity Alliance staff are physically stationed at Koinonia</li> </ul>	<ul> <li>Agreements allowing for shared consent forms and other intake documentation</li> </ul>
<ul> <li>Electronic Health Records connected via HISP</li> </ul>	- Focus on improving customer experience

### Bake for: 1 year



### Results

- In first year of start up, we applied this recipe to 591 unique individuals
- Among those individuals, over 2,500 social needs were alleviated
- This includes approximately four months of 'start up' time (hiring, scaling up, building IT infrastructure, etc.)

# Outcomes Achieved in 6 Months

- Primary Care Outcomes 112
- Health Insurance Outcomes -120
- Pharmacy Outcomes 73
- Specialist Outcomes 145
- Housing Outcomes 65
- Transportation Outcomes -193
- Financial Outcomes 76

- Food Outcomes 89
- Legal Outcomes 58
- Education Outcomes 22
- Health Literacy Outcomes -145
- Employment Outcomes 16
- Other Outcomes 83

### Select Outcomes

**WIC Obtained** 

Health insurance obtained – Medicaid MCO

New primary care appointment (previously disengaged)

Eviction avoided

Annual wellness visit –

disengagement

MAS transportation booked & received

Financial Counseling

Medication review (by provider) Employment Obtained

Review mail

Emergency food received

Primary care follow up

**SNAP** obtained

Utilities Restored

Optiained

Obtained medication

HEAP Obtained

### Thank you!

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## Medicaid Redesign Inspired Projects

- 2017 Meeting with PPS Leadership, led to major award
  - Vision for neighborhood nodes based on public health model
    - Data driven → known lost-to-care geographic 'epicenters'
- 2018 successfully moved into the HCBS world with state approvals for 7 HARP services and Health Home Care Management
- 2019 Launch of Care Management Agency status with St. Peter's Health Partners Health Home (Capital Region Health Connections)
- 2019/2020 Launch of first VBP and VBP-like contracts with Managed Care Organizations